



Massachusetts Cannabis Control Commission

Marijuana Retailer

General Information:

License Number: MR284925
Original Issued Date: 12/28/2023
Issued Date: 12/28/2023
Expiration Date: 12/28/2024

ABOUT THE MARIJUANA ESTABLISHMENT

Business Legal Name: CommCan, Inc.

Phone Number: 508-376-2041 Email Address: ellen@rosenfeld-law.com

Business Address 1: 730 Main St., Suite 2A Business Address 2:

Business City: Millis Business State: MA Business Zip Code: 02054

Mailing Address 1: 730 Main St., Suite 2A Mailing Address 2:

Mailing City: Millis Mailing State: MA Mailing Zip Code: 02054

CERTIFIED DISADVANTAGED BUSINESS ENTERPRISES (DBES)

Certified Disadvantaged Business Enterprises (DBEs): Woman-Owned Business

PRIORITY APPLICANT

Priority Applicant: yes

Priority Applicant Type: RMD Priority

Economic Empowerment Applicant Certification Number:

RMD Priority Certification Number: RP201907

RMD INFORMATION

Name of RMD: CommCan, Inc.

Department of Public Health RMD Registration Number: RMD565

Operational and Registration Status: Obtained Final Certificate of Registration and is open for business in Massachusetts

To your knowledge, is the existing RMD certificate of registration in good standing?: yes

If no, describe the circumstances below:

PERSONS WITH DIRECT OR INDIRECT AUTHORITY

Person with Direct or Indirect Authority 1

Percentage Of Ownership: 51 Percentage Of Control: 51

Role: Director Other Role: President, Treasurer

First Name: Ellen Last Name: Rosenfeld Suffix:

Gender: Female User Defined Gender:

What is this person's race or ethnicity?: White (German, Irish, English, Italian, Polish, French)

Specify Race or Ethnicity:

Person with Direct or Indirect Authority 2

Percentage Of Ownership: 24.5

Percentage Of Control: 24.5

Role: Director

Other Role: Treasurer

First Name: Jon

Last Name: Rosenfeld

Suffix:

Gender: Male

User Defined Gender:

What is this person's race or ethnicity?: White (German, Irish, English, Italian, Polish, French)

Specify Race or Ethnicity:

Person with Direct or Indirect Authority 3

Percentage Of Ownership: 24.5

Percentage Of Control: 24.5

Role: Director

Other Role:

First Name: Marc

Last Name: Rosenfeld

Suffix:

Gender: Male

User Defined Gender:

What is this person's race or ethnicity?: White (German, Irish, English, Italian, Polish, French)

Specify Race or Ethnicity:

ENTITIES WITH DIRECT OR INDIRECT AUTHORITY

No records found

CLOSE ASSOCIATES AND MEMBERS

No records found

CAPITAL RESOURCES - INDIVIDUALS

No records found

CAPITAL RESOURCES - ENTITIES

Entity Contributing Capital 1

Entity Legal Name: CommCan, Inc.

Entity DBA:

Email: ellen@rosenfeld-law.com

Phone: 508-376-2041

Address 1: 730 Main St.

Address 2:

City: Millis

State: MA

Zip Code: 02054

Types of Capital: Monetary/Equity

Other Type of Capital:

Total Value of Capital Provided: \$500000

Percentage of Initial Capital: 100

Capital Attestation: Yes

BUSINESS INTERESTS IN OTHER STATES OR COUNTRIES

No records found

DISCLOSURE OF INDIVIDUAL INTERESTS

Individual 1

First Name: Ellen

Last Name: Rosenfeld

Suffix:

Marijuana Establishment Name: CommCan, Inc.

Business Type: Marijuana Retailer

Marijuana Establishment City: Rehoboth

Marijuana Establishment State: MA

Individual 2

First Name: Marc

Last Name: Rosenfeld

Suffix:

Marijuana Establishment Name: CommCan, Inc.

Business Type: Marijuana Retailer

Marijuana Establishment City: Rehoboth **Marijuana Establishment State:** MA

Individual 3

First Name: Jon **Last Name:** Rosenfeld **Suffix:**
Marijuana Establishment Name: CommCan, Inc. **Business Type:** Marijuana Retailer
Marijuana Establishment City: Rehoboth **Marijuana Establishment State:** MA

Individual 4

First Name: Ellen **Last Name:** Rosenfeld **Suffix:**
Marijuana Establishment Name: CommCan, Inc. **Business Type:** Marijuana Retailer
Marijuana Establishment City: Millis **Marijuana Establishment State:** MA

Individual 5

First Name: Ellen **Last Name:** Rosenfeld **Suffix:**
Marijuana Establishment Name: CommCan, Inc. **Business Type:** Marijuana Product Manufacture
Marijuana Establishment City: Medway **Marijuana Establishment State:** MA

Individual 6

First Name: Ellen **Last Name:** Rosenfeld **Suffix:**
Marijuana Establishment Name: CommCan, Inc. **Business Type:** Marijuana Cultivator
Marijuana Establishment City: Medway **Marijuana Establishment State:** MA

Individual 7

First Name: Jon **Last Name:** Rosenfeld **Suffix:**
Marijuana Establishment Name: CommCan, Inc. **Business Type:** Marijuana Retailer
Marijuana Establishment City: Millis **Marijuana Establishment State:** MA

Individual 8

First Name: Jon **Last Name:** Rosenfeld **Suffix:**
Marijuana Establishment Name: CommCan, Inc. **Business Type:** Marijuana Cultivator
Marijuana Establishment City: Medway **Marijuana Establishment State:** MA

Individual 9

First Name: Jon **Last Name:** Rosenfeld **Suffix:**
Marijuana Establishment Name: CommCan, Inc. **Business Type:** Marijuana Product Manufacture
Marijuana Establishment City: Medway **Marijuana Establishment State:**
MA

Individual 10

First Name: Marc **Last Name:** Rosenfeld **Suffix:**
Marijuana Establishment Name: CommCan, Inc. **Business Type:** Marijuana Retailer
Marijuana Establishment City: Millis **Marijuana Establishment State:** MA

Individual 11

First Name: Marc **Last Name:** Rosenfeld **Suffix:**
Marijuana Establishment Name: CommCan, Inc. **Business Type:** Marijuana Cultivator
Marijuana Establishment City: Medway **Marijuana Establishment State:** MA

Individual 12

First Name: Marc **Last Name:** Rosenfeld **Suffix:**

Marijuana Establishment Name: CommCan, Inc. Business Type: Marijuana Product Manufacture
Marijuana Establishment City: Medway Marijuana Establishment State: MA

MARIJUANA ESTABLISHMENT PROPERTY DETAILS

Establishment Address 1: 611 West St.

Establishment Address 2:

Establishment City: Mansfield

Establishment Zip Code: 02084

Approximate square footage of the establishment: 4000

How many abutters does this property have?: 6

Have all property abutters been notified of the intent to open a Marijuana Establishment at this address?: Yes

HOST COMMUNITY INFORMATION

Host Community Documentation:

Document Category	Document Name	Type	ID	Upload Date
Plan to Remain Compliant with Local Zoning	12_Plan to Remain Compliant with Local Zoning.pdf	pdf	6490d49b6de15a000879f426	06/19/2023
Certification of Host Community Agreement	13_Host Community Agreement Certification Form.pdf	pdf	64924094d003570008fae00e	06/20/2023
Community Outreach Meeting Documentation	13_RFI Response No. 6 - Updated Community Outreach Meeting Documentation.pdf	pdf	64e3a8c135b897000823cb72	08/21/2023

Total amount of financial benefits accruing to the municipality as a result of the host community agreement. If the total amount is zero, please enter zero and provide documentation explaining this number.: \$

POSITIVE IMPACT PLAN

Positive Impact Plan:

Document Category	Document Name	Type	ID	Upload Date
Other	14.2_RFI Response No. 7 - LTR from Mansfield Food Pantry.pdf	pdf	64e3abc335b897000823d311	08/21/2023
Plan for Positive Impact	Plan for Positive Impact.v.10.25.23.1.pdf	pdf	653928ac56bf530007d5645c	10/25/2023

ADDITIONAL INFORMATION NOTIFICATION

Notification:

INDIVIDUAL BACKGROUND INFORMATION

Individual Background Information 1

Role: Director

Other Role: President, Treasurer

First Name: Ellen

Last Name: Rosenfeld Suffix:

RMD Association: RMD Owner

Background Question: no

Individual Background Information 2

Role: Director

Other Role: Secretary

First Name: Jon

Last Name: Rosenfeld Suffix:

RMD Association: RMD Owner

Background Question: no

Individual Background Information 3

Role: Director

Other Role:

First Name: Marc

Last Name: Rosenfeld Suffix:

RMD Association: RMD Owner

Background Question: no

ENTITY BACKGROUND CHECK INFORMATION

No records found

MASSACHUSETTS BUSINESS REGISTRATION

Required Business Documentation:

Document Category	Document Name	Type	ID	Upload Date
Department of Revenue - Certificate of Good standing	17_Certificate of Good Standing from the Massachusetts Department of Revenue.pdf	pdf	6490d9e4d003570008f9648b	06/19/2023
Department of Unemployment Assistance - Certificate of Good standing	17_Certificate of Good Standing from the Massachusetts Department of Unemployment Assistance.pdf	pdf	6490d9e56de15a000879f5ba	06/19/2023
Secretary of Commonwealth - Certificate of Good Standing	17_Certificate of Good Standing from the Secretary of the Commonwealth of Massachusetts.pdf	pdf	6490d9e6d003570008f9649f	06/19/2023
Articles of Organization	17_Articles of Organization & Entity Conversion.pdf	pdf	64916f096de15a00087a2178	06/20/2023
Bylaws	17_Corporate Bylaws.pdf	pdf	6492370fd003570008fadc13	06/20/2023
Articles of Organization	17_RFI Response - LTR of Explanation RE Business Registration Number and Change of Individuals.pdf	pdf	64e3b46b35b897000823e74f	08/21/2023

No documents uploaded

Massachusetts Business Identification Number: 001326676

Doing-Business-As Name:

DBA Registration City: Not Applicable

BUSINESS PLAN

Business Plan Documentation:

Document Category	Document Name	Type	ID	Upload Date
Proposed Timeline	18_Proposed Timeline.pdf	pdf	6492387cd003570008fadc55	06/20/2023
Plan for Liability Insurance	18_Certificate of Liability Insurance.pdf	pdf	649238a56de15a00087b72d3	06/20/2023
Business Plan	18_Business Plan.pdf	pdf	6493aa5d6de15a00087d06cc	06/21/2023

OPERATING POLICIES AND PROCEDURES

Policies and Procedures Documentation:

Document Category	Document Name	Type	ID	Upload
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					Date
Personnel policies including background checks	CommCan - Personnel Policies (updated).pdf	pdf	6492395b6de15a00087b72f9		06/20/2023
Plan for obtaining marijuana or marijuana products	CommCan_Obtaining Marijuana and Marijuana Products.pdf	pdf	649239a0d003570008fadd02		06/20/2023
Qualifications and training	CommCan_Qualifications and Training.pdf	pdf	649239a86de15a00087b735c		06/20/2023
Record Keeping procedures	CommCan_Recordkeeping Procedures.pdf	pdf	649239cbd003570008fadd30		06/20/2023
Storage of marijuana	CommCan_Storage of Marijuana.pdf	pdf	649239ce6de15a00087b738a		06/20/2023
Security plan	CommCan - Security Plan (updated).pdf	pdf	64923b7d6de15a00087b73ec		06/20/2023
Separating recreational from medical operations, if applicable	Plan for Separating Medical and Adult Use Operations.pdf	pdf	64923bb26de15a00087b7406		06/20/2023
Separating recreational from medical operations, if applicable	Policies and Procedures for Reasonable Substitutions of Marijuana Types and Strains.pdf	pdf	64923bc36de15a00087b741a		06/20/2023
Energy Compliance Plan	19_Energy Compliance Plan.pdf	pdf	6493aa99d003570008fc6bf3		06/21/2023
Inventory procedures	19_RFI Response MOP No. 3 - Updated Inventory Procedures.pdf	pdf	64e3bb9ac44ff70008ae5c09		08/21/2023
Restricting Access to age 21 and older	19_RFI Response MOP No. 4 - Restricting Access to Age 21 and Older (Updated 8.25.23).pdf	pdf	64e8ea5f17e1dc00088ae5e4		08/25/2023
Prevention of diversion	19_RFI Response MOP No. 5 - Prevention of Diversion (Updated 8.25.23).pdf	pdf	6504b2b57049810008813b97		09/15/2023
Quality control and testing	19_RFI Response MOP No. 6 - Quality Control and Testing (Updated 8.25.23).pdf	pdf	6504b5d07049810008814a7b		09/15/2023
Dispensing procedures	19_RFI Response MOP No. 7 - Dispensing Procedures-Co-located (Updated 8.25.23).pdf	pdf	65085df37049810008825be4		09/18/2023
Maintaining of financial records	19_RFI Response MOP No. 8 - Maintaining Financial Records (Updated 8.15.23).pdf	pdf	65086d16704981000882979b		09/18/2023
Maintaining of financial records	LTR RE Amending Address.pdf	pdf	65088895704981000882f86c		09/18/2023
Transportation of marijuana	Transportation Plan.pdf	pdf	651af3985df17300086db6fa		10/02/2023
Diversity plan	Diversity Plan (Updated 9.29.23).pdf	pdf	651af478ca49d20007306eb4		10/02/2023

MARIJUANA RETAILER SPECIFIC REQUIREMENTS

No documents uploaded

No documents uploaded

ATTESTATIONS

I certify that no additional entities or individuals meeting the requirement set forth in 935 CMR 500.101(1)(b)(1) or 935 CMR 500.101(2)(c)(1) have been omitted by the applicant from any marijuana establishment application(s) for licensure submitted to the Cannabis Control Commission.: I Agree

I understand that the regulations stated above require an applicant for licensure to list all executives, managers, persons or entities having direct

or indirect authority over the management, policies, security operations or cultivation operations of the Marijuana Establishment; close associates and members of the applicant, if any; and a list of all persons or entities contributing 10% or more of the initial capital to operate the Marijuana Establishment including capital that is in the form of land or buildings.: I Agree

I certify that any entities who are required to be listed by the regulations above do not include any omitted individuals, who by themselves, would be required to be listed individually in any marijuana establishment application(s) for licensure submitted to the Cannabis Control Commission.:

I Agree

Notification:

I certify that any changes in ownership or control, location, or name will be made pursuant to a separate process, as required under 935 CMR 500.104(1), and none of those changes have occurred in this application.:

I certify that to the best knowledge of any of the individuals listed within this application, there are no background events that have arisen since the issuance of the establishment's final license that would raise suitability issues in accordance with 935 CMR 500.801.:

I certify that all information contained within this renewal application is complete and true.:

ADDITIONAL INFORMATION NOTIFICATION

Notification:

COMPLIANCE WITH POSITIVE IMPACT PLAN - PRE FEBRUARY 27, 2024

No records found

COMPLIANCE WITH DIVERSITY PLAN

No records found

HOURS OF OPERATION

Monday From: 10:00 AM	Monday To: 8:00 PM
Tuesday From: 10:00 AM	Tuesday To: 8:00 PM
Wednesday From: 10:00 AM	Wednesday To: 8:00 PM
Thursday From: 10:00 AM	Thursday To: 8:00 PM
Friday From: 10:00 AM	Friday To: 8:00 PM
Saturday From: 10:00 AM	Saturday To: 8:00 PM
Sunday From: 10:00 AM	Sunday To: 8:00 PM

**COMMCAN, INC.'S PLAN TO REMAIN COMPLIANT WITH LOCAL ZONING FOR ITS PROPOSED
MARIJUANA RETAILER AT 611 WEST, ST., MANSFIELD, MA**

As the Commission is aware, CommCan, Inc. ("CommCan") has been operating RMDs and Marijuana Retailers in Massachusetts for years. CommCan will continue to be diligent in complying with local zoning at this proposed location in Mansfield.

CommCan is aware of the various sections of the Mansfield Zoning Bylaw governing Marijuana Establishments, particularly Marijuana Retailers, which include: Art. III, § 230-3.4(L)(2)(7) and Art. III, § 230-3.4(M). CommCan will comply with those provisions in the Mansfield Zoning Bylaw, as well as the balance of the Bylaw that governs retail businesses in Mansfield Generally, including those related to parking and traffic.

Additionally, CommCan will comply with the provisions of its Host Community Agreement with Mansfield.

CommCan will maintain open communication with the various Mansfield municipal departments, including the Mansfield Police Department and Fire Department. CommCan will expeditiously respond to any inquiries from Mansfield related to the siting and operation of its co-location marijuana retailer and medical marijuana dispensing location.

No cultivation or product manufacturing will occur in Mansfield, as those activities occur at CommCan's Medway location.

Host Community Agreement Certification Form

Instructions

Certification of a host community agreement is a requirement of the application to become a Marijuana Establishment (ME) and Medical Marijuana Treatment Center (MTC). Applicants must complete items 1-3. The contracting authority for the municipality must complete items 4-8. Failure to complete a section will result in the application not being deemed complete. This form should be completed and uploaded into your application. Please note that submission of information that is “misleading, incorrect, false, or fraudulent” is grounds for denial of an application for a license pursuant to 935 CMR 500.400(2) and 501.400(2).

Certification

The parties listed below do certify that the applicant and municipality have executed a host community agreement on the specified date below pursuant to G.L. c. 94G § 3(d):

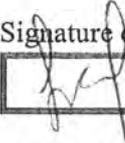
1. Name of applicant:

CommCan, Inc.

2. Name of applicant’s authorized representative:

Ellen Rosenfeld

3. Signature of applicant’s authorized representative:



4. Name of municipality:

Mansfield

5. Name of municipality’s contracting authority or authorized representative:

Kevin Dumas



6. Signature of municipality's contracting authority or authorized representative:



7. Email address of contracting authority or authorized representative of the municipality (*this email address may be used to send municipal notices pursuant to 935 CMR 500.102(1) and 501.102(1).*):

kdumas@mansfieldma.com

8. Host community agreement execution date:

1/11/23





Community Outreach Meeting Attestation Form

Instructions

Community Outreach Meeting(s) are a requirement of the application to become a Marijuana Establishment (ME) and Medical Marijuana Treatment Center (MTC). 935 CMR 500.101(1), 500.101(2), 501.101(1), and 501.101(2). The applicant must complete each section of this form and attach all required documents as a single PDF document before uploading it into the application. If your application is for a license that will be located at more than one (1) location, and in different municipalities, applicants must complete two (2) attestation forms – one for each municipality. Failure to complete a section will result in the application not being deemed complete. Please note that submission of information that is “misleading, incorrect, false, or fraudulent” is grounds for denial of an application for a license pursuant to 935 CMR 500.400(2) and 501.400(2).

Attestation

I, the below indicated authorized representative of that the applicant, attest that the applicant has complied with the Community Outreach Meeting requirements of 935 CMR 500.101 and/or 935 CMR 501.101 as outlined below:

1. The Community Outreach Meeting was held on the following date(s):
2. At least one (1) meeting was held within the municipality where the ME is proposed to be located.
3. At least one (1) meeting was held after normal business hours (this requirement can be satisfied along with requirement #2 if the meeting was held within the municipality and after normal business hours).



4. A copy of the community outreach notice containing the time, place, and subject matter of the meeting, including the proposed address of the ME or MTC was published in a newspaper of general circulation in the municipality at least 14 calendar days prior to the meeting. A copy of this publication notice is labeled and attached as "Attachment A."

- a. Date of publication:
- b. Name of publication:

5. A copy of the community outreach notice containing the time, place, and subject matter of the meeting, including the proposed address of the ME or MTC was filed with clerk of the municipality. A copy of this filed notice is labeled and attached as "Attachment B."

- a. Date notice filed:

6. A copy of the community outreach notice containing the time, place, and subject matter of the meeting, including the proposed address of the ME or MTC was mailed at least seven (7) calendar days prior to the community outreach meeting to abutters of the proposed address, and residents within 300 feet of the property line of the applicant's proposed location as they appear on the most recent applicable tax list, notwithstanding that the land of the abutter or resident is located in another municipality. A copy of this mailed notice is labeled and attached as "Attachment C." Please redact the name of any abutter or resident in this notice.

- a. Date notice(s) mailed:

7. The applicant presented information at the Community Outreach Meeting, which at a minimum included the following:
- a. The type(s) of ME or MTC to be located at the proposed address;
 - b. Information adequate to demonstrate that the location will be maintained securely;
 - c. Steps to be taken by the ME or MTC to prevent diversion to minors;
 - d. A plan by the ME or MTC to positively impact the community; and
 - e. Information adequate to demonstrate that the location will not constitute a nuisance as defined by law.

8. Community members were permitted to ask questions and receive answers from representatives of the ME or MTC.



Name of applicant:

CommCan, Inc.

Name of applicant's authorized representative:

Ellen Rosenfeld

Signature of applicant's authorized representative:



A rectangular box containing a handwritten signature in dark ink, which appears to be "ER".



Attachment A

Attachment A

To place an ad, log on to
thesunchronicle.com/admarket
 and click place an ad
 508-222-7018
class@thesunchronicle.com



CLASSIFIED

LEGALS



INVITATION TO BID

The City of Attleboro, MA 02703 (the "City"), acting through hearing on Monday, March 27, 2023 at 7:00 p.m. at the Norfolk Town Hall, 1 Liberty Lane, Norfolk to discuss proposed changes to the NORFOLK ZONING BYLAWS which have been submitted to the warrant for the 5/17/2023 Annual Town Meeting. Complete copies of the text of the amendments are available for review on the Town of Norfolk web site www.norfolk.ma.us or in the Planning Board office during the hours of 9:00 am to 6:00 pm, Monday through Thursday. The articles are as follows:

1. To see if the Town will vote to adopt the following substantive changes to the Norfolk Zoning Bylaw by deleting the following strikethrough language; or take any other action in relation thereto.
2. To see if the Town will vote to adopt the following substantive changes to the Norfolk Zoning Bylaw by deleting the following strikethrough language and add the following new language in **bold print**; or take any action in relation thereto.
3. To see if the Town will vote to adopt the following non-substantive changes to the Norfolk Zoning Bylaw Section 310.4.2 Schedule of Use Regulations Attachment 1. Where there is a blank insert a No and where there is a SP insert SPZB; or take any action in relation thereto.
4. To see if the Town will vote to amend the Norfolk Zoning Bylaw Section 310-6.9 Sign regulations by deleting the following strikethrough language and adding the following new language in **bold print**; or take any action in relation thereto.

Eric Diamond, Clerk
 NORFOLK PLANNING BOARD
 03/13, 03/20/2023

LEGALS

South Washington St
NOTICE
 Notice is hereby given that a Virtual Community Outreach

LEGALS

ZBA
**Plainville Zoning Board of Appeals
 Public Hearing Notice**

Pursuant of the provisions of the M.G.L Ch. 40A, Sec. 9, 10 and 11 and the Plainville General Code Chapter 500, the Plainville Zoning Board of Appeals will hold a public hearing on Tuesday

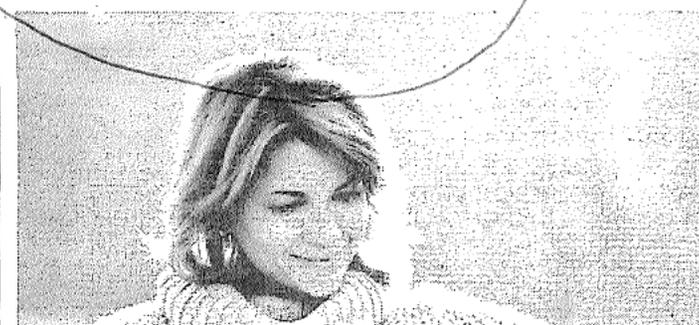
03/20/2023, at 9:00 am, 838242# US (Chicago) +16465588656, 87449011485#, 838242# US (New York)

Find your local number:
<https://us06web.zoom.us/j/ke6V5Ea51>
 03/13, 03/21/2023

LEGALS

West St
Notice of Community Outreach Meeting

Notice is hereby given that a Community Outreach Meeting for a proposed marijuana establishment is scheduled for March 30, 2023 from 7:00 PM to 7:30 PM at the Mansfield Public Safety Facility Community Room located at 500A East Street, Mansfield, Massachusetts. The proposed adult-use retail store and medical retail store is anticipated to be located at 611 West Street, Mansfield, Massachusetts. The proposed used will be described and there will be an opportunity for the public to ask questions.
 03/13/2023



GRANDMA'S

Attic

Featuring:

2010 Honda Accord EXL, V6, auto, black w/tan leather, all options. Exc. Cond., nice. \$4,250 or BO. 774-254-6275.

BUSINESS SERVICES

Four Seasons Carpentry
 New Construction, Additions, Home Improvement. Lic./Ins. 508-455-1455

MJC PLASTERING, INC.
 Plaster & blue board installation. Rehab & new const. Ins. Mike 508-838-6272

Call Tony 508-226-1295
bigbluejunkremovals.com

JR's Home Imp.
 Roofing & Siding Specialist
 Kitchens-Baths-Decks
 Lic. & Ins. - 508-982-4243

Pruning Ins. 508-317-8084

ROOMMATE WANTED

ATTLEBORO- Share house, private rm, all utils pd, no pets, \$800/ month 508-254-6375.

APARTMENTS UNFURNISHED

ATTLEBORO
 Near center, w/w, kitchen privileges. \$100 & up per wk. 508-822-8982

PAWTUCKET/DARLINGTON
 -3rd flr., 2 br., all new, close to T, no pets, no util., no smkg. \$1600. 401-728-7031.

Chronicle's
 Weekend
 Edition



What
 Matters.

SERVICE FIRST

ATTACHMENT B



dan@legacy-ce.com

508-376-8883(o)

508-868-8353(c)

730 Main Street

Suite 2C

Millis, MA 02054

March 14, 2023

Select Board
Town Hall
6 Park Row
Mansfield, MA 02048

Ref: 611 West Street
Community Outreach Meeting
Medical Marijuana Treatment Center
Adult Use Marijuana Retail Establishment

Dear Members of the Board:

As required by 935 CMR 500, 935 CMR 501 and the guidance for licensed applicants on community outreach, please find enclosed a copy of a Community Outreach Meeting Notice for the 611 West Street dispensary facility. Do not hesitate to contact me should you have any questions or comments.

Yours Truly,

LEGACY ENGINEERING LLC



Digitally signed by Daniel J.
Merrikin, P.E.
Date: 2023.03.14 13:51:50 -04'00'

Daniel J. Merrikin, P.E.
President

cc: File

Notice of Community Outreach Meeting

Notice is hereby given that a Community Outreach Meeting for a proposed marijuana establishment is scheduled for March 30, 2023 from 7:00 PM to 7:30 PM at the Mansfield Public Safety Facility Community Room located at 500A East Street, Mansfield, Massachusetts. The proposed adult-use retail store and medical retail store is anticipated to be located at 611 West Street, Mansfield, Massachusetts. The proposed used will be described and there will be an opportunity for the public to ask questions.

Attachment B

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY												
<ul style="list-style-type: none"> Complete items 1, 2, and 3. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature <input checked="" type="checkbox"/> Jennifer Davis <input checked="" type="checkbox"/> Agent <input type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) Jennifer Davis C. Date of Delivery 3/16/2023</p>												
<p>1. Article Addressed to:</p> <p>TOWN CLERK TOWN HALL 6 PARK ROW MANSPIELD, MA 02048</p>  <p>9590 9402 7490 2055 3581 18</p>	<p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes <input type="checkbox"/> No If YES, enter delivery address below:</p> <p>3. Service Type</p> <table border="0"> <tr> <td><input type="checkbox"/> Adult Signature</td> <td><input type="checkbox"/> Priority Mail Express®</td> </tr> <tr> <td><input type="checkbox"/> Adult Signature Restricted Delivery</td> <td><input type="checkbox"/> Registered Mail™</td> </tr> <tr> <td><input type="checkbox"/> Certified Mail®</td> <td><input type="checkbox"/> Registered Mail Restricted Delivery</td> </tr> <tr> <td><input type="checkbox"/> Certified Mail Restricted Delivery</td> <td><input type="checkbox"/> Signature Confirmation™</td> </tr> <tr> <td><input type="checkbox"/> Collect on Delivery</td> <td><input type="checkbox"/> Signature Confirmation Restricted Delivery</td> </tr> <tr> <td><input type="checkbox"/> Collect on Delivery Restricted Delivery</td> <td></td> </tr> </table>	<input type="checkbox"/> Adult Signature	<input type="checkbox"/> Priority Mail Express®	<input type="checkbox"/> Adult Signature Restricted Delivery	<input type="checkbox"/> Registered Mail™	<input type="checkbox"/> Certified Mail®	<input type="checkbox"/> Registered Mail Restricted Delivery	<input type="checkbox"/> Certified Mail Restricted Delivery	<input type="checkbox"/> Signature Confirmation™	<input type="checkbox"/> Collect on Delivery	<input type="checkbox"/> Signature Confirmation Restricted Delivery	<input type="checkbox"/> Collect on Delivery Restricted Delivery	
<input type="checkbox"/> Adult Signature	<input type="checkbox"/> Priority Mail Express®												
<input type="checkbox"/> Adult Signature Restricted Delivery	<input type="checkbox"/> Registered Mail™												
<input type="checkbox"/> Certified Mail®	<input type="checkbox"/> Registered Mail Restricted Delivery												
<input type="checkbox"/> Certified Mail Restricted Delivery	<input type="checkbox"/> Signature Confirmation™												
<input type="checkbox"/> Collect on Delivery	<input type="checkbox"/> Signature Confirmation Restricted Delivery												
<input type="checkbox"/> Collect on Delivery Restricted Delivery													
<p>2. Article Number (Transfer from service label)</p> <p>7022 0410 0001 4164 5447</p>	<p><input type="checkbox"/> Restricted Delivery</p>												

PS Form 3811, July 2020 PSN 7530-02-000-9053

Domestic Return Receipt

U.S. Postal Service™
CERTIFIED MAIL® RECEIPT
Domestic Mail Only

For delivery information, visit our website at www.usps.com

Mansfield, MA 02048

OFFICIAL USE

Certified Mail Fee \$4.15 \$3.35 Extra Services & Fees (check box, add fees if none apply) <input type="checkbox"/> Return Receipt (hardcopy) \$0.00 <input type="checkbox"/> Return Receipt (electronic) \$0.00 <input type="checkbox"/> Certified Mail Restricted Delivery \$0.00 <input type="checkbox"/> Adult Signature Required \$0.00 <input type="checkbox"/> Adult Signature Restricted Delivery \$0.00	0454 55 Postmark Here 03/14/2023
Postage \$0.63 Total Postage and Fees \$8.13	

Sent To
TOWN CLERK
Street and Apt. No., or PO Box No.
6 PARK ROW, TOWN HALL
City, State, ZIP+4®
MANSPIELD, MA 02048

PS Form 3800, April 2015 PSN 7530-02-000-9047 See Reverse for Instructions

7022 0410 0001 4164 5447

ATTACHMENT C

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY	
<ul style="list-style-type: none"> Complete items 1, 2, and 3. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	A. Signature <input checked="" type="checkbox"/> Agent <input type="checkbox"/> Addressee	
1. Article Addressed to: [REDACTED] 131 HARTWELL AVE LEXINGTON, MA 02421	B. Received by (Printed Name) [REDACTED]	C. Date of Delivery 3-11-22
2. Article Number (Transfer from service label) 7022 0410 0001 4164 5409	D. Is delivery address different from item 1? <input type="checkbox"/> Yes If YES, enter delivery address below: <input type="checkbox"/> No	
 9590 9402 7490 2055 3581 56	3. Service Type <input type="checkbox"/> Adult Signature <input type="checkbox"/> Adult Signature Restricted Delivery <input checked="" type="checkbox"/> Certified Mail® <input type="checkbox"/> Certified Mail Restricted Delivery <input type="checkbox"/> Collect on Delivery <input type="checkbox"/> Collect on Delivery Restricted Delivery	
	<input type="checkbox"/> Priority Mail Express® <input type="checkbox"/> Registered Mail™ <input type="checkbox"/> Registered Mail Restricted Delivery <input type="checkbox"/> Signature Confirmation™ <input type="checkbox"/> Signature Confirmation Restricted Delivery	
PS Form 3811, July 2020 PSN 7530-02-000-9053 <i>ELLEN</i> Domestic Return Receipt		

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY	
<ul style="list-style-type: none"> Complete items 1, 2, and 3. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	A. Signature <input checked="" type="checkbox"/> Agent <input type="checkbox"/> Addressee	
1. Article Addressed to: [REDACTED] 100 OLIVER ST. STE 1840 BOSTON, MA 02110	B. Received by (Printed Name) [REDACTED]	C. Date of Delivery [REDACTED]
2. Article Number (Transfer from service label) 7022 0410 0001 4164 5362	D. Is delivery address different from item 1? <input type="checkbox"/> Yes If YES, enter delivery address below: <input type="checkbox"/> No	
 9590 9402 7490 2055 3581 94	3. Service Type <input type="checkbox"/> Adult Signature <input type="checkbox"/> Adult Signature Restricted Delivery <input checked="" type="checkbox"/> Certified Mail® <input type="checkbox"/> Certified Mail Restricted Delivery <input type="checkbox"/> Collect on Delivery <input type="checkbox"/> Collect on Delivery Restricted Delivery	
	<input type="checkbox"/> Priority Mail Express® <input type="checkbox"/> Registered Mail™ <input type="checkbox"/> Registered Mail Restricted Delivery <input type="checkbox"/> Signature Confirmation™ <input type="checkbox"/> Signature Confirmation Restricted Delivery	
PS Form 3811, July 2020 PSN 7530-02-000-9053 <i>ELLEN</i> Domestic Return Receipt		



ATTACHMENT C

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY	
<ul style="list-style-type: none"> Complete items 1, 2, and 3. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature <input checked="" type="checkbox"/> Agent <input checked="" type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) _____ C. Date of Delivery _____</p>	
<p>1. Article Addressed to:</p> <p>[REDACTED]</p> <p>188 NEEDHAM STREET SUITE 255 NEWTON, MA 02464</p>  <p>9590 9402 7490 2055 3582 17</p>	<p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes If YES, enter delivery address below: <input type="checkbox"/> No</p> <p>MAR 16 2023</p>	
<p>2. Article Number (Transfer from service label)</p> <p>7022 0410 0001 4164 5355</p>	<p>3. Service Type</p> <p><input type="checkbox"/> Adult Signature <input type="checkbox"/> Priority Mail Express® <input type="checkbox"/> Adult Signature Restricted Delivery <input type="checkbox"/> Registered Mail™ <input checked="" type="checkbox"/> Certified Mail® <input type="checkbox"/> Registered Mail Restricted Delivery <input type="checkbox"/> Certified Mail Restricted Delivery <input type="checkbox"/> Signature Confirmation™ <input type="checkbox"/> Collect on Delivery <input type="checkbox"/> Signature Confirmation Restricted Delivery <input type="checkbox"/> Collect on Delivery Restricted Delivery</p>	

PS Form 3811, July 2020 PSN 7530-02-000-9053 *ELLEN* Domestic Return Receipt

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY	
<ul style="list-style-type: none"> Complete items 1, 2, and 3. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	<p>A. Signature <input type="checkbox"/> Agent <input checked="" type="checkbox"/> Addressee</p> <p>B. Received by (Printed Name) _____ C. Date of Delivery _____</p>	
<p>1. Article Addressed to:</p> <p>[REDACTED]</p> <p>535 BOYLSTON ST, 11TH FLOOR BOSTON, MA 02116</p>  <p>9590 9402 7490 2055 3581 87</p>	<p>D. Is delivery address different from item 1? <input type="checkbox"/> Yes If YES, enter delivery address below: <input type="checkbox"/> No</p>	
<p>2. Article Number (Transfer from service label)</p> <p>7022 0410 0001 4164 5379</p>	<p>3. Service Type</p> <p><input type="checkbox"/> Adult Signature <input type="checkbox"/> Priority Mail Express® <input type="checkbox"/> Adult Signature Restricted Delivery <input type="checkbox"/> Registered Mail™ <input checked="" type="checkbox"/> Certified Mail® <input type="checkbox"/> Registered Mail Restricted Delivery <input type="checkbox"/> Certified Mail Restricted Delivery <input type="checkbox"/> Signature Confirmation™ <input type="checkbox"/> Collect on Delivery <input type="checkbox"/> Signature Confirmation Restricted Delivery <input type="checkbox"/> Collect on Delivery Restricted Delivery</p>	

PS Form 3811, July 2020 PSN 7530-02-000-9053 *ELLEN* Domestic Return Receipt

ATTACHMENT 5

7022 0410 0001 4164 5355

U.S. Postal Service™
CERTIFIED MAIL® RECEIPT
Domestic Mail Only

For delivery information, visit our website at www.usps.com®

Newton Upper Falls, MA 02464

OFFICIAL USE

Certified Mail Fee	\$4.15
Extra Services & Fees (check box, add fee as appropriate)	\$3.35
<input type="checkbox"/> Return Receipt (hardcopy)	\$0.00
<input type="checkbox"/> Return Receipt (electronic)	\$0.00
<input type="checkbox"/> Certified Mail Restricted Delivery	\$0.00
<input type="checkbox"/> Adult Signature Required	\$0.00
<input type="checkbox"/> Adult Signature Restricted Delivery	\$0.00

Postage \$0.63
Total Postage \$8.13

Sent To [REDACTED]
 Street and Apt. 188 NEEDHAM STREET
 City, State, Zip SUITE 255
 NEWTON, MA 02464

PS Form 3800, April 2012 PSN 7530-02-000-9000

7022 0410 0001 4164 5405

U.S. Postal Service™
CERTIFIED MAIL® RECEIPT
Domestic Mail Only

For delivery information, visit our website at www.usps.com®

Lexington, MA 02421

OFFICIAL USE

Certified Mail Fee	\$4.15
Extra Services & Fees (check box, add fee as appropriate)	\$3.35
<input type="checkbox"/> Return Receipt (hardcopy)	\$0.00
<input type="checkbox"/> Return Receipt (electronic)	\$0.00
<input type="checkbox"/> Certified Mail Restricted Delivery	\$0.00
<input type="checkbox"/> Adult Signature Required	\$0.00
<input type="checkbox"/> Adult Signature Restricted Delivery	\$0.00

Postage \$0.63
Total Postage \$8.13

Sent To 131 HARTWELL AVE
 LEXINGTON, MA 02421

PS Form 3800, April 2012 PSN 7530-02-000-9000

7022 0410 0001 4164 5379

U.S. Postal Service™
CERTIFIED MAIL® RECEIPT
Domestic Mail Only

For delivery information, visit our website at www.usps.com®

Boston, MA 02116

OFFICIAL USE

Certified Mail Fee	\$4.15
Extra Services & Fees (check box, add fee as appropriate)	\$3.35
<input type="checkbox"/> Return Receipt (hardcopy)	\$0.00
<input type="checkbox"/> Return Receipt (electronic)	\$0.00
<input type="checkbox"/> Certified Mail Restricted Delivery	\$0.00
<input type="checkbox"/> Adult Signature Required	\$0.00
<input type="checkbox"/> Adult Signature Restricted Delivery	\$0.00

Postage \$0.63
Total Postage \$8.13

Sent To [REDACTED]
 Street and Apt. 535 BOYLSTON ST, 11TH FLOOR
 City, State, Zip BOSTON, MA 02116

PS Form 3800, April 2012 PSN 7530-02-000-9000

7022 0410 0001 4164 5365

U.S. Postal Service™
CERTIFIED MAIL® RECEIPT
Domestic Mail Only

For delivery information, visit our website at www.usps.com®

Boston, MA 02110

OFFICIAL USE

Certified Mail Fee	\$4.15
Extra Services & Fees (check box, add fee as appropriate)	\$3.35
<input type="checkbox"/> Return Receipt (hardcopy)	\$0.00
<input type="checkbox"/> Return Receipt (electronic)	\$0.00
<input type="checkbox"/> Certified Mail Restricted Delivery	\$0.00
<input type="checkbox"/> Adult Signature Required	\$0.00
<input type="checkbox"/> Adult Signature Restricted Delivery	\$0.00

Postage \$0.63
Total Postage \$8.13

Sent To [REDACTED]
 Street and Apt. 100 OLIVER ST. STE 1840
 City, State, Zip BOSTON, MA 02110

PS Form 3800, April 2012 PSN 7530-02-000-9000

7022 0410 0001 4164 5386

U.S. Postal Service™
CERTIFIED MAIL® RECEIPT
Domestic Mail Only

For delivery information, visit our website at www.usps.com®

Bethesda, MD 20814

OFFICIAL USE

Certified Mail Fee	\$4.15
Extra Services & Fees (check box, add fee as appropriate)	\$3.35
<input type="checkbox"/> Return Receipt (hardcopy)	\$0.00
<input type="checkbox"/> Return Receipt (electronic)	\$0.00
<input type="checkbox"/> Certified Mail Restricted Delivery	\$0.00
<input type="checkbox"/> Adult Signature Required	\$0.00
<input type="checkbox"/> Adult Signature Restricted Delivery	\$0.00

Postage \$0.63
Total Postage \$8.13

Sent To [REDACTED]
 Street and Apt. 7315 WISCONSIN AVE
 City, State, Zip SUITE 200W
 BETHESDA, MD 20814

PS Form 3800, April 2012 PSN 7530-02-000-9000

7022 0410 0001 4164 5395

U.S. Postal Service™
CERTIFIED MAIL® RECEIPT
Domestic Mail Only

For delivery information, visit our website at www.usps.com®

Bethesda, MD 20814

OFFICIAL USE

Certified Mail Fee	\$4.15
Extra Services & Fees (check box, add fee as appropriate)	\$3.35
<input type="checkbox"/> Return Receipt (hardcopy)	\$0.00
<input type="checkbox"/> Return Receipt (electronic)	\$0.00
<input type="checkbox"/> Certified Mail Restricted Delivery	\$0.00
<input type="checkbox"/> Adult Signature Required	\$0.00
<input type="checkbox"/> Adult Signature Restricted Delivery	\$0.00

Postage \$0.63
Total Postage \$8.13

Sent To [REDACTED]
 Street and Apt. 7315 WISCONSIN AVE STE 200W
 City, State, Zip BETHESDA, MD 20814

PS Form 3800, April 2012 PSN 7530-02-000-9000



**730 Main Street, Suite 2A
Millis, MA 02054
Tel: 508 376 2041 Fax: 508 376 8563
Email: ellen@rosenfeld-law.com**

PLAN TO POSITIVELY IMPACT AREAS OF DISPROPORTIONATE IMPACT

Overview

CommCan, Inc. (“CommCan”) is dedicated to serving and supporting populations falling within areas of disproportionate impact, which the Commission has identified as the following:

1. Past or present residents of the geographic “areas of disproportionate impact,” which have been defined by the Commission and identified in its Guidance for Identifying Areas of Disproportionate Impact;
2. Commission-designated Economic Empowerment Priority applicants;
3. Commission-designated Social Equity Program participants;
4. Massachusetts residents who have past drug convictions; and
5. Massachusetts residents with parents or spouses who have drug convictions are classified as areas of disproportionate impact.

To support such populations, CommCan has created the following Plan to Positively Impact Areas of Disproportionate Impact (the “Plan”) and has identified and created goals/programs to positively impact residents of the Town of Mansfield, which the Commission has designated as an area of disproportionate impact.

Goals

In order for CommCan to positively impact Mansfield, CommCan has established the following goals:

- During construction, CommCan, shall post job advertisements and hold job fairs in order to staff its ME from the local employment pool, with the goal of ensuring that at least 25% of all staff are past or present residents of Mansfield. Copies of a draft job advertisement and career fair informational flyer are uploaded with this application.
- Continuing to provide business assets in the form of quarterly \$1,000.00 donations to Mansfield’s Food Pantry—Our Daily Bread (the “Pantry”), which will have a positive impact on the members of that community in need.

Programs

CommCan has developed specific programs to effectuate its stated goals to positively impact Mansfield. Such programs will include the following:

- Giving hiring preference to residents of the Town of Mansfield, whereby qualified candidates for open job postings with equal qualifications will be selected if they demonstrate they are a past or present resident of Mansfield;
- If available, participating in at least one (1) career fair annually in Mansfield;
- Advertising available positions in publications that have general circulation in Mansfield, which will include the Mansfield News, no less than annually;
- Continue to provide assistance to the Pantry through quarterly \$1,000.00 donations and volunteering; and

Measurements

The Compliance Manager will administer the Plan and will be responsible for developing measurable outcomes to ensure CommCan continues to meet its commitments. Such measurable outcomes, in accordance with CommCan's goals and programs described above, include:

- Documenting the number of qualified past or present residents of Mansfield who were interviewed and hired as employees;
- Documenting the number of career fairs in Mansfield that CommCan has participated in;
- Documenting the number of job postings placed in publications that have general circulation in Mansfield;
- Documenting all monetary donations made to the Pantry; and

The Compliance Manager will review and evaluate CommCan's measurable outcomes to ensure that CommCan is meeting its commitments. Such evaluation will include a staffing analysis, which will include a comprehensive review of CommCan's human resources files. The staffing analysis will include the number of past or present residents of Mansfield who were hired and retained for a period of no less than six months. Said review will also include a review of the contributions given to the Pantry to ensure that the relationship is current and beneficial to all parties. CommCan is mindful that demonstration of the Plan's progress and success will be submitted to the Commission upon renewal.

Acknowledgements

- As identified above, CommCan will continue to support the Pantry.
- CommCan will adhere to the requirements set forth in 935 CMR 500.105(4) which provides the permitted and prohibited advertising, branding, marketing, and sponsorship practices of every Marijuana Establishment.
- Any actions taken, or programs instituted, by CommCan will not violate the Commission's regulations with respect to limitations on ownership or control or other applicable state laws.



Commonwealth of Massachusetts
Department of Revenue
Geoffrey E. Snyder, Commissioner

mass.gov/dor

Letter ID: L0062798112
Notice Date: May 8, 2023
Case ID: 0-001-996-112



CERTIFICATE OF GOOD STANDING AND/OR TAX COMPLIANCE



COMMCAN INC
730 MAIN STREET
MILLIS MA 02054

Why did I receive this notice?

The Commissioner of Revenue certifies that, as of the date of this certificate, COMMCAN INC is in compliance with its tax obligations under Chapter 62C of the Massachusetts General Laws.

This certificate doesn't certify that the taxpayer is compliant in taxes such as unemployment insurance administered by agencies other than the Department of Revenue, or taxes under any other provisions of law.

This is not a waiver of lien issued under Chapter 62C, section 52 of the Massachusetts General Laws.

What if I have questions?

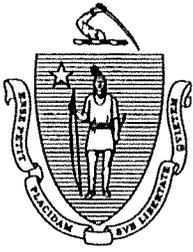
If you have questions, call us at (617) 887-6400 or toll-free in Massachusetts at (800) 392-6089, Monday through Friday, 9:00 a.m. to 4:00 p.m..

Visit us online!

Visit mass.gov/dor to learn more about Massachusetts tax laws and DOR policies and procedures, including your Taxpayer Bill of Rights, and MassTaxConnect for easy access to your account:

- Review or update your account
- Contact us using e-message
- Sign up for e-billing to save paper
- Make payments or set up autopay

Edward W. Coyle, Jr., Chief
Collections Bureau



The Commonwealth of Massachusetts
Secretary of the Commonwealth
State House, Boston, Massachusetts 02133

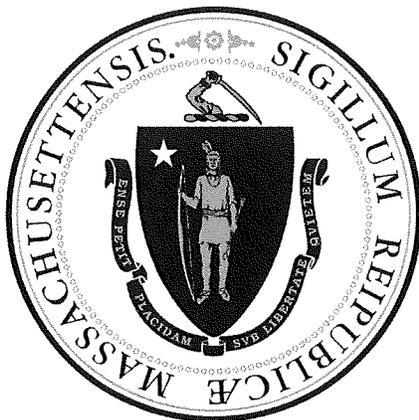
William Francis Galvin
Secretary of the
Commonwealth

Date: May 10, 2023

To Whom It May Concern :

I hereby certify that according to the records of this office,
COMMCAN, INC.

is a domestic corporation organized on **May 08, 2018** , under the General Laws of the Commonwealth of Massachusetts. I further certify that there are no proceedings presently pending under the Massachusetts General Laws Chapter 156D section 14.21 for said corporation's dissolution; that articles of dissolution have not been filed by said corporation; that, said corporation has filed all annual reports, and paid all fees with respect to such reports, and so far as appears of record said corporation has legal existence and is in good standing with this office.



In testimony of which,
I have hereunto affixed the
Great Seal of the Commonwealth
on the date first above written.

William Francis Galvin

Secretary of the Commonwealth

Certificate Number: 23050169610

Verify this Certificate at: <http://corp.sec.state.ma.us/CorpWeb/Certificates/Verify.aspx>

Processed by: cmo



The Commonwealth of Massachusetts
William Francis Galvin

Minimum Fee: \$35.00

Secretary of the Commonwealth, Corporations Division
One Ashburton Place, 17th floor
Boston, MA 02108-1512
Telephone: (617) 727-9640

Articles of Organization

(General Laws, Chapter 180)

Identification Number: 001176552

ARTICLE I

The exact name of the corporation is:

COMMCAN, INC.

ARTICLE II

The purpose of the corporation is to engage in the following business activities:

TO ENGAGE IN CIVIC, EDUCATIONAL, AND BENEVOLENT ACTIVITIES PER MGL CH. 180 §4.

ARTICLE III

A corporation may have one or more classes of members. If it does, the designation of such classes, the manner of election or appointments, the duration of membership and the qualifications and rights, including voting rights, of the members of each class, may be set forth in the by-laws of the corporation or may be set forth below:

ARTICLE IV

Other lawful provisions, if any, for the conduct and regulation of the business and affairs of the corporation, for its voluntary dissolution, or for limiting, defining, or regulating the powers of the corporation, or of its directors or members, or of any class of members, are as follows:

(If there are no provisions state "NONE")

1. MEETINGS OF DIRECTORS AND OFFICERS ARE AUTHORIZED TO TAKE PLACE ANYWHERE WITHIN THE UNITED STATES. 2. THE DIRECTORS MAY MAKE, AMEND, OR REPEAL THE BY LAWS IN WHOLE OR IN PART, EXCEPT WITH RESPECT TO ANY PROVISION THEREOF WHICH BY LAW, THE ARTICLES OF ORGANIZATION, OR THE BY-LAWS REQUIRE ACTION BY THE DIRECTORS. 3. NO DIRECTOR SHALL BE PERSONALLY LIABLE TO THE CORPORATION FOR MONETARY DAMAGES FOR BREACH OF FIDUCIARY DUTY AS DIRECTOR NOTWITHSTANDING ANY PROVISION OF LAW IMPOSING SUCH LIABILITY, PROVIDED HOWEVER THAT THIS PROVISION SHALL NOT ELIMINATE THE LIABILITY OF A DIRECTOR, TO THE EXTENT THAT SUCH LIABILITY IS IMPOSED BY APPLICABLE LAW; A. FOR ANY BREACH OF THE DIRECTOR'S DUTY OF LOYALTY TO THE CORPORATION. B. FOR ACTS OR OMISSIONS NOT IN GOOD FAITH OR WHICH INVOLVE INTENTIONAL MISCONDUCT OR KNOWING VIOLATION OF LAW; AND C. FOR ANY TRANSACTION FROM WHICH THE DIRECTOR DERIVED AN IMPROPER PERSONAL BENEFIT.

Notes: The preceding four (4) articles are considered to be permanent and may only be changed by filing appropriate Articles of Amendment.

ARTICLE V

The by-laws of the corporation have been duly adopted and the initial directors, president, treasurer and clerk or other presiding, financial or recording officers, whose names are set out on the following page, have been duly elected.

ARTICLE VI

The effective date of organization of the corporation shall be the date approved and filed by the Secretary of the Commonwealth. If a *later* effective date is desired, specify such date which shall not be more than *thirty days* after the date of filing.

06/08/2015

ARTICLE VII

The information contained in Article VII is not a permanent part of the Articles of Organization.

a. The street address (*post office boxes are not acceptable*) of the principal office of the corporation in *Massachusetts* is:

No. and Street: 730 MAIN STREET
City or Town: MILLIS State: MA Zip: 02054 Country: USA

b. The name, residential street address and post office address of each director and officer of the corporation is as follows:

Title	Individual Name First, Middle, Last, Suffix	Address (no PO Box) Address, City or Town, State, Zip Code	Expiration of Term
PRESIDENT	ELLEN ROSENFELD	52 WOODLAND ROAD JAMAICA PLAIN, MA 02130 USA 52 WOODLAND ROAD JAMAICA PLAIN, MA 02130 USA	2016
TREASURER	ANNETTE A CAZENAVE	4434 WEST BERTEAU AVENUE CHICAGO, IL 60641 USA 4434 WEST BERTEAU AVENUE CHICAGO, IL 60641 USA	2016
CLERK	DONNA L BERRY	52 WOODLAND ROAD JAMAICA PLAIN, MA 02130 USA 52 WOODLAND ROAD JAMAICA PLAIN, MA 02130 USA	2016
DIRECTOR	DONNA L BERRY	52 WOODLAND ROAD JAMAICA PLAIN, MA 02130 USA 52 WOODLAND ROAD JAMAICA PLAIN, MA 02130 USA	2016
DIRECTOR	THOMAS S MAGARACI	120 AMORY STREET BROOKLINE, MA 02146 USA 120 AMORY STREET BROOKLINE, MA 02146 USA	2016
DIRECTOR	MARK D FERZOCCO	63 NORFOLK ROAD MILLIS, MA 02054 USA 63 NORFOLK ROAD MILLIS, MA 02054 USA	2016
DIRECTOR	ELLEN ROSENFELD	52 WOODLAND ROAD JAMAICA PLAIN, MA 02130 USA 52 WOODLAND ROAD JAMAICA PLAIN, MA 02130 USA	2016
DIRECTOR	ANNETTE A CAZENAVE	4434 WEST BERTEAU AVENUE CHICAGO, IL 60641 USA 4434 WEST BERTEAU AVENUE CHICAGO, IL 60641 USA	2016

c. The fiscal year (i.e., tax year) of the business entity shall end on the last day of the month of:
December

d. The name and business address of the resident agent, if any, of the business entity is:

Name: ELLEN ROSENFELD
No. and Street: 730 MAIN STREET
City or Town: MILLIS State: MA Zip: 02054 Country: USA

I/We, the below signed incorporator(s), do hereby certify under the pains and penalties of perjury that I/we have not been convicted of any crimes relating to alcohol or gaming within the past ten years. I/We do hereby further certify that to the best of my/our knowledge the above-named officers have not been similarly convicted. If so convicted, explain:

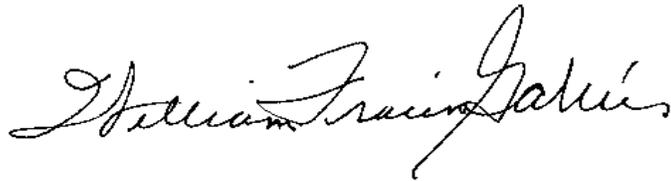
IN WITNESS WHEREOF AND UNDER THE PAINS AND PENALTIES OF PERJURY, I/we, whose signature(s) appear below as incorporator(s) and whose name(s) and business or residential address (es) beneath each signature do hereby associate with the intention of forming this business entity under the provisions of General Law, Chapter 180 and do hereby sign these Articles of Organization as incorporator(s) this 8 Day of June, 2015. (If an existing corporation is acting as incorporator, type in the exact name of the business entity, the state or other jurisdiction where it was incorporated, the name of the person signing on behalf of said business entity and the title he/she holds or other authority by which such action is taken.)

ELLEN ROSENFELD, PRESIDENT & DIRECTOR

THE COMMONWEALTH OF MASSACHUSETTS

I hereby certify that, upon examination of this document, duly submitted to me, it appears that the provisions of the General Laws relative to corporations have been complied with, and I hereby approve said articles; and the filing fee having been paid, said articles are deemed to have been filed with me on:

June 08, 2015 11:49 AM

A handwritten signature in black ink, reading "William Francis Galvin". The signature is written in a cursive style with a large, prominent initial "W".

WILLIAM FRANCIS GALVIN

Secretary of the Commonwealth

D

The Commonwealth of Massachusetts

William Francis Galvin

Secretary of the Commonwealth

One Ashburton Place, Boston, Massachusetts 02108-1512

FORM MUST BE TYPED

Articles of Entity Conversion of a Domestic Non-Profit with a Pending Provisional or Final Certification to Dispense Medical Use Marijuana to a Domestic Business Corporation (General Laws Chapter 156D, Section 9.53; 950 CMR 113.30)

FORM

CommCan, Inc. is a registrant with the Department of Public Health in accordance with 105 CMR 725.100(C) as of May 2, 2018.

Bryan Hartner
Bryan Hartner
Director

Medical Use of Marijuana Program
Bureau of Healthcare Safety and Quality
Massachusetts Department of Public Health

(1) Exact name of the non-profit: CommCan, Inc.

001174552

(2) A corporate name that satisfies the requirements of G.L. Chapter 156D, Section 4.01:

CommCan, Inc.

(3) The plan of entity conversion was duly approved in accordance with the law.

(4) The following information is required to be included in the articles of organization pursuant to G.L. Chapter 156D, Section 2.02(a) or permitted to be included in the articles pursuant to G.L. Chapter 156D, Section 2.02(b):

ARTICLE I

The exact name of the corporation upon conversion is:

CommCan, Inc.

ARTICLE II

Unless the articles of organization otherwise provide, all corporations formed pursuant to G.L. Chapter 156D have the purpose of engaging in any lawful business. Please specify if you want a more limited purpose:*

The corporation is organized to (a) cultivate, manufacture, market, promote, sell, distribute and otherwise provide products containing cannabis, products that enable persons to consume cannabis, and other related products, all for both medicinal and recreational uses, but only in accordance with the laws of the Commonwealth of Massachusetts; (b) engage in all activities incidental thereto; and (c) engage in any other activities in which a corporation formed under the laws of the Commonwealth of Massachusetts may lawfully engage.

5

ARTICLE III

State the total number of shares and par value, * if any, of each class of stock that the corporation is authorized to issue. All corporations must authorize stock. If only one class or series is authorized, it is not necessary to specify any particular designation.

WITHOUT PAR VALUE		WITH PAR VALUE		
TYPE	NUMBER OF SHARES	TYPE	NUMBER OF SHARES	PAR VALUE
Common	270,000			

ARTICLE IV

Prior to the issuance of shares of any class or series, the articles of organization must set forth the preferences, limitations and relative rights of that class or series. The articles may also limit the type or specify the minimum amount of consideration for which shares of any class or series may be issued. Please set forth the preferences, limitations and relative rights of each class or series and, if desired, the required type and minimum amount of consideration to be received.

Each owner of record of Common Stock shall be entitled to one vote for each share of Common Stock. Subject to applicable law, the owners of Common Stock shall be entitled to receive dividends out of funds legally available therefore at such times and in such amounts as the Board of Directors of the Corporation may determine, declare, order to be paid and pay in its discretion. Upon any liquidation, dissolution or winding up of the Corporation, whether voluntary or involuntary, after the payment or provisions for payment of all debts and liabilities of the Corporation, all remaining assets of the Corporation available for distribution to its shareholders shall be distributed pro rata to the holders of Common Stock, subject to applicable law.

ARTICLE V

The restrictions, if any, imposed by the articles or organization upon the transfer of shares of any class or series of stock are:

ARTICLE VI

Other lawful provisions, and if there are no such provisions, this article may be left blank.

See attached Article VI

Note: The preceding six (6) articles are considered to be permanent and may be changed only by filing appropriate articles of amendment.

ARTICLE VI CONTINUATION SHEET

- A. Limitation of Director Liability. Except as required by applicable law, no Director of the corporation shall have any personal liability to the corporation or its stockholders for monetary damages for breach of fiduciary duty as a director. The preceding sentence shall not eliminate or limit the liability of a director for any act or omission occurring prior to the date upon which such provision becomes effective.
- B. Indemnification. The Corporation shall, to the extent permitted by G.L c. 156D, indemnify all persons who have served or may serve at any time as officers or Directors of the Corporation and their heirs, executors, administrators, successors, and assigns, from and against any and all loss and expense, including amounts paid in settlement before or after suit is commenced, and reasonable attorney's fees, actually and necessarily incurred as a result of any claim, demand, action, proceeding, or judgment that may have been asserted against any such persons, or in which these persons are made parties by reason of their being or having been officers or Directors of the Corporation. This right of indemnification shall not exist in relation to matters as to which it is adjudged in any action, suit or proceeding that these persons are liable for negligence or misconduct in the performance of duty. The indemnification rights provided herein (i) shall not be deemed exclusive of any other rights to which those indemnified may be entitled under any law, agreement, vote of shareholders or otherwise; and (ii) shall inure to the benefit of the heirs, executors and administrators of such persons entitled to indemnification. The Corporation may, to the extent authorized from time to time by the board of Directors, grant indemnification rights to other employees or agents of the Corporation or other persons serving the Corporation and such rights may be equivalent to, or greater or less than, those set forth herein.
- C. Partnership. The corporation may be a partner to the maximum extent permitted by law.
- D. Minimum number of directors. The board of directors may consist of two or more individuals, notwithstanding the number of shareholders.
- E. Shareholder action without a meeting by less than unanimous consent. Action required or permitted by Chapter 156D of the General Laws of Massachusetts to be taken at a shareholders' meeting may be taken without a meeting by shareholders having not less than the minimum number of votes necessary to take the action at a meeting at which all shareholders entitled to vote on the action are present and voting.
- F. Authorization of directors to make, amend or repeal Bylaws. The board of directors may make, amend or repeal the Bylaws in whole or in part, except with respect to any provision thereof which by virtue of an express provision in Chapter 156D of the General Laws of Massachusetts, the Articles of Organization or the Bylaws requires action by the shareholders.

ARTICLE VII

The effective date of organization of the corporation is the date and time the articles were received for filing if the articles are not rejected within the time prescribed by law. If a later effective date is desired, specify such date, which may not be later than the 90th day after the articles are received for filing:

ARTICLE VIII

The information contained in this article is not a permanent part of the articles of organization.

- a. The street address of the initial registered office of the corporation in the commonwealth:
730 Main Street, Suite 2A, Millis, MA 02054
- b. The name of its initial registered agent at its registered office:
Ellen Rosenfeld
- c. The names and addresses of the individuals who will serve as the initial directors, president, treasurer and secretary of the corporation (an address need not be specified if the business address of the officer or director is the same as the principal office location):

President: **Ellen Rosenfeld**

Treasurer: **Ellen Rosenfeld**

Secretary: **Jon Rosenfeld**

Director(s): **Ellen Rosenfeld, Marc Rosenfeld, and Jon Rosenfeld**

- d. The fiscal year end of the corporation:
December 31st
- e. A brief description of the type of business in which the corporation intends to engage:
Cultivate, manufacture, market, sell and distribute cannabis and related products.
- f. The street address of the principal office of the corporation:
730 Main Street, Suite 2A, Millis, MA 02054
- g. The street address where the records of the corporation required to be kept in the commonwealth are located is:

730 Main Street, Suite 2A, Millis, MA 02054, which is
(number, street, city or town, state, zip code)

- its principal office;
- an office of its transfer agent;
- an office of its secretary/assistant secretary;
- its registered office.

Signed by: _____

(signature of authorized individual)

- Chairman of the board of directors,
- President,
- Other officer,
- Court-appointed fiduciary.

on this 20th day of April, 2018

COMMONWEALTH OF MASSACHUSETTS

William Francis Galvin
Secretary of the Commonwealth
One Ashburton Place, Boston, Massachusetts 02108-1512

Articles of Entity Conversion of a
Domestic Non-Profit with a Pending Provisional or
Final Certification to Dispense Medical Use Marijuana
to a Domestic Business Corporation
(General Laws Chapter 156D, Section 9.53; 950 CMR 113.30)

2513

I hereby certify that upon examination of these articles of conversion, duly submitted to me, it appears that the provisions of the General Laws relative thereto have been complied with, and I hereby approve said articles; and the filing fee in the amount of \$ 475 having been paid, said articles are deemed to have been filed with me this 8 day of May, 2018, at 12:50 a.m./(p.m)
time

Effective date: _____
(must be within 90 days of date submitted)



WILLIAM FRANCIS GALVIN
Secretary of the Commonwealth

BB
Examined
A
Name approval

Filing fee: Minimum \$250

TO BE FILLED IN BY CORPORATION
Contact Information:

C

M

Ellen Rosenfeld

730 Main Street, Suite 2A

Millis, MA 02054

Telephone: 508-376-4600

Email: ellen@rosenfeld-law.com

Upon filing, a copy of this filing will be available at www.sec.state.ma.us/cor. If the document is rejected, a copy of the rejection sheet and rejected document will be available in the rejected queue.

SECRETARY OF THE
COMMONWEALTH
2018 MAY -8 PM 12:50
CORPORATIONS DIVISION

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5840131

D
PC

The Commonwealth of Massachusetts

William Francis Galvin
Secretary of the Commonwealth
One Ashburton Place, Boston, Massachusetts 02108-1512

FORM MUST BE TYPED

Statement of Change of Supplemental Information Contained in Article VIII of Articles of Organization

FORM MUST BE TYPED

(General Laws Chapter 156D, Section 2.02 and Section 8.45; 950 CMR 113.17)

(1) Exact name of the corporation: Commcan, Inc. 001326676

(2) Current registered office address: 730 Main Street STE 2A Millis, MA 02054
(number, street, city or town, state, zip code)

(3) The following supplemental information has changed:

(check appropriate box)

- Names and addresses of the directors, president, treasurer and secretary (an address need not be specified if the business address of the officer or director is the same as the principal office location):

President:

Treasurer:

Secretary:

Director(s):

Commcan, Inc. is licensed to engage in the business activities described in this Statement of Change of Supplemental Information.



Shawn Collins
Executive Director
Cannabis Control Commission

- Fiscal year end: _____
(month, day)

- Principal office address: _____
(number, street, city or town, state, zip code)

- Type of business in which the corporation intends to engage:

Lawful cultivation, manufacture, marketing, and sale of cannabis and related products.

- Other:

This certificate is effective at the time and on the date approved by the Division, unless a later effective date not more than 90 days from the date of filing is specified: _____

Signed by:



(signature of authorized individual)

- Chairman of the board of directors,
- President,
- Other officer,
- Court-appointed fiduciary,

on this 27th day of January, 2021.

SECRETARY OF THE
RECORDS

2021 FEB 16 PM 3:38

CORPORATION SYSTEMS

COMMONWEALTH OF MASSACHUSETTS

William Francis Galvin
Secretary of the Commonwealth
One Ashburton Place, Boston, Massachusetts 02108-1512

**Statement of Change of Supplemental
Information Contained in Article
VIII of Articles of Organization
(General Laws Chapter 156D, Section 2.02 and
Section 8.45; 950 CMR 113.17)**

I hereby certify that upon examination of this statement of change, duly submitted to me, it appears that the provisions of the General Laws relative thereto have been complied with, and I hereby approve said statement; and the filing fee in the amount of \$ 25

having been paid, said articles are deemed to have been filed with me this 16 day of February, 2021, at _____ a.m./p.m. *time*

DTB
Examiner

Effective date: _____
(must be within 90 days of date submitted)

William Francis Galvin
WILLIAM FRANCIS GALVIN
Secretary of the Commonwealth

CK 49144

Filing fee: \$25 for paper or fax filing.
No Fee if filed electronically.

TO BE FILLED IN BY CORPORATION

Contact Information:

Steven M. Veenema, Esq.

One Beacon Street, 21st Floor

Boston, MA

Telephone: 617-423-0400

Email: SVeenema@murphyking.com

Upon filing, a copy of this filing will be available at www.sec.state.ma.us/cor.
If the document is rejected, a copy of the rejection sheet and rejected document will be available in the rejected queue.

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BYLAWS
OF
COMMCAN, INC.

BYLAWS OF COMMCAN, INC.

ARTICLE I OFFICES

Section 1.01 Principal Office. The principal office of the Corporation shall be located at such place within the Commonwealth of Massachusetts as shall be fixed from time to time by the board of Directors, and if no place is fixed by the board of Directors, such place as shall be fixed by the President.

ARTICLE II SHAREHOLDERS

Section 2.01 Place of Meeting. Meetings of the shareholders shall be held at any place within or without the Commonwealth of Massachusetts that may be designated by the board of Directors. Absent such designation, meetings shall be held at the principal office. The board of Directors may, in its discretion, determine that the meeting may be held solely by means of remote electronic communication. If authorized by the board of Directors, and subject to any guidelines and procedures adopted by the board of Directors, shareholders not physically present at a meeting of shareholders, may participate in a meeting of shareholders by means of electronic transmission by and to the Corporation or electronic video screen communication; and, may be considered present in person and may vote at a meeting of shareholders, whether held at a designated place or held solely by means of electronic transmission by and to the Corporation or electronic video screen communication, subject to the conditions imposed by applicable law.

Section 2.02 Annual Meeting. The annual meeting of shareholders of this Corporation shall be held on such date and at such time as may be designated from time to time by the board of Directors. At the annual meeting, Directors shall be elected, and any other business may be transacted that is within the power of the shareholders and allowed by law.

Section 2.03 Special Shareholders' Meetings. Special meetings of the shareholders, for any purpose whatsoever, may be called at any time by the President, the board of Directors, or by shareholders entitled to cast not less than ten percent (10%) of the corporation's voting power. Any person entitled to call a special meeting of shareholders (other than the board of Directors) may make a written request to the board of Directors and the shareholders, specifying the general purpose of such meeting and the date, time and place of the meeting, which date shall be not less than thirty-five (35) days nor more than sixty (60) days after the receipt by such officer of the request.

Section 2.04 Notice of Shareholders' Meeting. Except as otherwise provided by law, written notice stating the place, day, and hour of the meeting shall be given at least two (2) days (or, if sent by mail, four (4) days) and not more than sixty (60) days before the meeting. In the case of an annual meeting, notice will include matters the Corporation's board of Directors intends, at the time of the giving of the first of such notices, to present to the shareholders for action. It shall not be necessary to state in a notice of any meeting of shareholders as a purpose thereof any matter relating to the procedural aspects of the conduct of such meeting. Notice shall be given

personally, by electronic transmission, or by mail, by or at the direction of the secretary, or the officer or person calling the meeting, to each shareholder entitled to vote at the meeting.

If mailed, the notice shall be deemed to be given when deposited in the United States mail addressed to the shareholder at the shareholder's address as it appears on the share transfer records of the Corporation, with postage thereon prepaid. Notice may be given to the shareholder by electronic transmission. Notice by electronic transmission is deemed given when sent, provided that the sender does not receive notification that the transmission failed.

The participation or attendance at a meeting of a person entitled to notice constitutes waiver of notice, except where the person objects, at the beginning of the meeting, to the lawfulness of the convening of the meeting.

Section 2.05 Persons Entitled to Vote. Except as otherwise provided by law, and except when a record date has been fixed, only persons in whose names shares entitled to vote stand on the stock records of the Corporation at the close of business on the business day next preceding the day on which notice is given shall be entitled to notice of a shareholders' meeting, or to vote at such meeting. In the event notice is waived, only persons in whose names shares entitled to vote stand on the stock records of the Corporation at the close of business on the business day next preceding the day on which the meeting is held shall be entitled to vote. If no record date has been fixed, the record date shall be:

(a) For determining shareholders entitled to give consent to action by the Corporation without a meeting, the day on which the first written consent is given.

(b) For determining shareholders for any other purpose, the later of (i) the day on which the board of Directors adopts the resolution relating thereto, or (ii) the sixtieth (60th) day prior to the date of such other action.

Section 2.06 Fixing the Record Date. The board of Directors may fix a time in the future as a record date to determine the shareholders entitled to notice of, and to vote at, any meeting of shareholders or give written consent to action by the Corporation without a meeting or entitled to receive any dividend or distribution, or to any change, conversion, or exchange of shares.

A record date fixed under this Section may not be more than sixty (60) days or less than ten (10) days before the meeting or more than sixty (60) days before any other action requiring a determination of shareholders. When a record date is so fixed, only shareholders of record at the close of business on that date are entitled to notice of and to vote at the meeting or to receive the dividend, distribution, or allotment of rights, or to exercise the rights, as the case may be, notwithstanding any transfer of any shares on the books of the Corporation after the record date. In the event any meeting of shareholders is adjourned for more than forty-five (45) days from the date set for the original meeting, the board shall fix a new record date for purposes of giving notice of, and determining the holders of shares entitled to vote at, such adjourned meeting.

Section 2.07 Quorum of and Action by Shareholders. The presence at a meeting in person or by proxy of the persons entitled to vote a majority of the voting shares constitutes a quorum for the transaction of business. The shareholders present at a duly called or held meeting

at which a quorum is present may continue to do business until adjournment notwithstanding the withdrawal of such number of shareholders so as to leave less than a quorum, if any action taken, other than adjournment, is approved by at least a majority of the shares required to constitute a quorum, except as otherwise provided by law. Except as otherwise provided by law, herein or in the Articles of Organization, the affirmative vote of a majority of the shares represented at a meeting at which a quorum is present, shall be the act of the shareholders.

Section 2.08 Adjourned Meetings and Notice Thereof. Any shareholders' meeting, annual or special, whether or not a quorum is present, may be adjourned from time to time by a vote of the majority of the shares present, in person or proxy. When a meeting is adjourned for forty-five (45) days or more, or if a new record date for the adjourned meeting is fixed by the board of Directors, notice of the adjourned meeting shall be given to such shareholders of record entitled to vote at the adjourned meeting, as in the case of any original meeting. When a meeting is adjourned for less than forty-five (45) days, and a new record date is not fixed by the board of Directors, it shall not be necessary to give any notice of the time and place of the adjourned meeting or of the business to be transacted thereat other than by announcement at the meeting at which the adjournment is taken.

Section 2.09 Conduct of Meetings. The board of Directors may adopt by resolution rules and regulations for the conduct of meetings of the shareholders as it shall deem appropriate. At every meeting of the shareholders, the President, or in his or her absence or inability to act, a Director or officer designated by the board of Directors shall serve as the presiding officer. The secretary or, in his or her absence or inability to act, the person whom the presiding officer of the meeting shall appoint secretary of the meeting, shall act as secretary of the meeting and keep the minutes thereof.

The presiding officer shall determine the order of business and, in the absence of a rule adopted by the board of Directors, shall establish rules for the conduct of the meeting. The presiding officer shall announce the close of the polls for each matter voted upon at the meeting, after which no ballots, proxies, votes, changes, or revocations will be accepted. Polls for all matters before the meeting will be deemed to be closed upon final adjournment of the meeting.

Section 2.10 Voting of Shares. Unless otherwise provided by law or in the Articles of Organization, each shareholder entitled to vote is entitled to one (1) vote for each share of Common Stock. Any holder of shares entitled to vote on any matter may vote part of such shares in favor of the proposal and refrain from voting the remaining shares or vote them against the proposal. If a shareholder fails to specify the number of shares such shareholder is voting affirmatively, it will be conclusively presumed that the shareholder's approving vote is with respect to all shares such shareholder is entitled to vote.

Section 2.11 Consent of Absentees. The transactions of any meeting of shareholders, however called or noticed, are as valid as though had at a meeting duly held after regular call and notice, if a quorum is present either in person or by proxy, and if, either before or after the meeting, each of the persons entitled to vote, not present in person or by proxy, signs a written waiver of notice, or a consent to the holding of such meeting, or an approval of the minutes thereof. The waiver, notice, or consent need not specify the business transacted or purpose of the meeting,

except as required by G.L. c. 156D. All such waivers, consents, or approvals shall be filed with the corporate records or made a part of the minutes of the meeting.

Section 2.12 Voting by Proxy or Nominee. Every person entitled to vote or execute consents may do so either in person or by one or more agents authorized by a written proxy executed by the person or such person's duly authorized agent and filed with the secretary of the Corporation. A proxy is not valid after the expiration of eleven (11) months from the date of its execution, unless the person executing it specifies therein the length of time for which it is to continue in force. Except as set forth below, any proxy duly executed is not revoked, and continues in full force and effect, until an instrument revoking it, or a duly executed proxy bearing a later date, executed by the person executing the prior proxy and presented to the meeting is filed with the secretary of the Corporation, or unless the person giving the proxy attends the meeting and votes in person, or unless written notice of the death or incapacity of the person executing the proxy is received by the Corporation before the vote by such proxy is counted. A proxy that states on its face that it is irrevocable will be irrevocable for the period of time specified in the proxy, if held by a person (or nominee of a person) specified by law to have sufficient interest to make such proxy irrevocable and only so long as he shall have such interest, subject to G.L. c. 156D, § 7.22.

Section 2.13 Action by Shareholders Without a Meeting. Any action, that, under any provision of G.L. c. 156D may be taken at a meeting of the shareholders, may be taken without a meeting and without prior notice if a consent in writing, setting forth the action so taken, shall be signed by the holders of the outstanding shares having not less than the minimum number of votes that would be necessary to authorize or take such action at a meeting at which all shares are entitled to vote thereon were present and voted; provided, however, that unless the consents of all shareholders entitled to vote have been solicited in writing, notice shall be given (in the same manner as notice of meetings is to be given), and within the time limits prescribed by law, of such action to all shareholders entitled to vote who did not consent in writing to such action; and provided, further, that Directors may be elected by written consent only if such consent is unanimously given by all shareholders entitled to vote, except that action taken by shareholders to fill one or more vacancies on the board other than a vacancy created by the removal of a Director, may be taken by written consent of a majority of the outstanding shares entitled to vote.

ARTICLE III DIRECTORS

Section 3.01 Number of Directors; Identity of Initial Directors. The authorized number of Directors of the Corporation shall be three (3) until changed by an amendment to these Bylaws duly adopted in accordance with these Bylaws by the vote or written consent of a majority of the outstanding shares entitled to vote. The initial Directors shall be Ellen Rosenfeld, Marc Rosenfeld, and Jon Rosenfeld.

Section 3.02 Powers. All corporate power shall be exercised by or under the authority of, and the business and affairs of the Corporation shall be managed under the direction of, the board of Directors, except such powers expressly conferred upon or reserved to the shareholders, and subject to any limitations set forth by law, by the Articles of Organization or by these Bylaws.

Without limiting the generality of the foregoing, and subject to the same limitations, it is hereby expressly declared that the Directors shall have the power and, to the extent required by law the duty to:

(a) Appoint and remove at pleasure of the board, all officers, managers, management companies, agents, and employees of the Corporation, prescribe their duties in addition to those prescribed in these Bylaws, supervise them, fix their compensation, and require from them security for faithful service. Such compensation may be increased or diminished at the pleasure of the Directors;

(b) Conduct, manage, and control the affairs and business of the Corporation; make rules and regulations not inconsistent with the Articles of Organization or applicable law or these Bylaws; make all lawful orders on behalf of the Corporation; and prescribe in the manner of executing the same;

(c) Incur indebtedness and borrow money on behalf of the Corporation and designate from time to time the person or persons who may sign or endorse checks, drafts, or other orders of payment of money, notes, or other evidences of indebtedness, issued in the name of, or payable to, the Corporation, and prescribe the manner of collecting or depositing funds of the Corporation, and the manner of drawing checks thereon;

(d) Appoint by resolution of a majority of the authorized number of Directors an executive committee and other committees and delegate to the executive committee any of the powers and authorities of the board in the management of the business and affairs of the Corporation, except the powers to (i) fill vacancies on the board or any committee, (ii) fix compensation of Directors; (iii) adopt, amend, or repeal these Bylaws; (iv) amend or repeal resolutions of the board that are expressly nonamendable or repealable; (v) declare a dividend or distribution to shareholders or authorize the repurchase of the Corporation's shares except at a rate, in a periodic amount or within a range, determined by the board; (vi) establish other committees of the board; or (vii) approve any action that in addition to board approval requires shareholder approval. The executive committee shall be composed of two (2) or more Directors. The provisions of these Bylaws regarding notice and meetings of Directors shall apply to all committees;

(e) Authorize the issuance of stock of the Corporation from time to time, upon such terms as may be lawful; and

(f) Prepare an annual report to be sent to the shareholders after the close of the fiscal or calendar year of this Corporation, which report shall comply with the requirements of law. To the extent permitted by law, the requirements that an annual report be sent to shareholders and the time limits for sending such reports are hereby waived, the Directors, nevertheless, having the authority to cause such report to be sent to shareholders.

Section 3.03 Term of Office. Directors shall hold office until the next annual meeting of shareholders and until their successors are elected.

Section 3.04 Vacancies and Newly Created Directorships. A vacancy on the board of Directors exists in case of the occurrence of any of the following events:

- (a) The death, resignation, or removal of any Director.
- (b) The removal or declaration of vacancy by the board of Directors of a Director who has been declared of unsound mind by a court order or convicted of a felony.
- (c) The Director is a shareholder who is divested from ownership of the marijuana business by a decision of either the state or local licensing authority.
- (d) The authorized number of Directors is increased.
- (e) At any annual, regular, or special meeting of shareholders at which any Director is elected, the shareholders fail to elect the full authorized number of Directors to be voted for at that meeting.

All vacancies (other than vacancies created by removal of a Director) may be filled by the approval of the board of Directors or, if there is less than a quorum of Directors, by (i) a vote of the majority of the remaining Directors at a meeting held pursuant to notice or waivers of notice complying with G.L. c. 156D, (ii) unanimous written consent or (iii) a sole remaining Director. Each Director so elected shall hold office until his successor is elected at an annual, regular, or special meeting of the shareholders. The shareholders may, by vote or written consent of a majority of outstanding shares entitled to vote in the election of Directors, elect a Director at any time to fill any vacancy not filled by the Directors. The shareholders may, by vote of a majority of outstanding shares entitled to vote in the election of Directors or unanimous written consent, elect a Director at any time to fill any vacancy created by removal of a Director, except that a vacancy created pursuant to clause (b) of this Section may be filled by the board of Directors. If the board of Directors accepts the resignation of a Director tendered to take effect at a future time, the board or the shareholders may elect a successor to take office when the resignation becomes effective. A reduction of the authorized number of Directors does not remove any Director prior to the expiration of that Director's term of office.

Section 3.05 Removal. The board of Directors may declare vacant the office of a Director who has been declared of unsound mind by an order of the court or convicted of a felony, or who has been barred from ownership of a marijuana business by a final decision of an applicable state or local licensing authority, or otherwise in a manner provided by law.

Any or all of the Directors may be removed from office at any duly called meeting without cause by a vote of the shareholders entitled to elect them. If one or more Directors are so removed at a meeting of shareholders, the shareholders may elect new Directors at the same meeting.

Section 3.06 Resignation. A Director may resign effective on giving written notice to the President, unless the notice specifies a later effective date.

Section 3.07 Meetings of Directors.

- (a) Regular Meetings. A regular annual meeting of the board shall be held immediately after, and at the same place as, the annual meeting of shareholders for the purpose of electing officers and transacting any other business. The board may provide for other regular meetings from time to time by resolution.

(b) Special Meetings. Special meetings of the board for any purpose or purposes may be called at any time by at least one Director. Notice of the time and place of special meetings shall be delivered by mail, electronic delivery, or orally. If notice is mailed, it shall be deposited in the United States mail at least three (3) days before the time of the meeting. In the case the notice is delivered either orally or by electronic delivery shall be delivered at least forty-eight (48) hours before the time of the meeting. Any oral notice given personally or by telephone may be communicated either to the Director or to a person at the office of the Director whom the person giving notice has reason to believe will promptly communicate it to the Director. The notice need not specify the purpose of the meeting nor the place if it is to be held at the principal office of the Corporation.

(c) Place of Meetings. Meetings of the Board may be held at any place within or without the Commonwealth of Massachusetts that has been designated in the notice. If a place has not been stated in the notice or there is no notice, meetings shall be held at the principal office of the Corporation unless another place has been designated by a resolution duly adopted by the board.

Section 3.08 Electronic Participation. Members of the board may participate in a meeting through conference telephone, electronic video screen communication, or other electronic transmission by and to the Corporation. Participation in a meeting by conference telephone or electronic video screen communication constitutes presence in person as long as all Directors participating can hear one another. Participation by other electronic transmission by and to the Corporation (other than conference telephone or electronic video screen communication) constitutes presence in person at the meeting as long as participating Directors can communicate with other participants concurrently, each Director has the means to participate in all matters before the board, including the ability to propose or object to a specific corporate action, and the Corporation implements some means of verifying that each person participating is entitled to participate and all votes or other actions are taken by persons entitled to participate.

Section 3.09 Quorum of and Action by Directors. A majority of the authorized number of Directors constitutes a quorum of the board for the transaction of business. Every act or decision done or made by a majority of the Directors present at a meeting duly held at which a quorum is present is the act of the board of Directors, unless G.L. c. 156D or the Articles of Organization require a greater number. A meeting at which a quorum is initially present may continue to transact business notwithstanding the withdrawal of Directors, if any action is approved by at least a majority of the Directors who constitute the required quorum for such meeting. A quorum of the Directors may adjourn any Directors' meeting to meet again at a stated time and place. In the absence of quorum, a majority of the Directors present may adjourn from time to time. Notice of the time and place of a meeting that has been adjourned for more than twenty-four (24) hours shall be given to the Directors not present at the time of the adjournment.

Section 3.10 Compensation. Directors shall not receive compensation in connection with his or her service as a Director, provided, however, that Directors shall not be prohibited from holding any other position with the Corporation or providing any other services to the Corporation and receiving compensation from the Corporation in connection with such employment or services. Directors may receive reimbursement for reasonable costs incurred in connection with his or her service as a Director.

Section 3.11 Action by Directors Without a Meeting. Any action required or permitted to be taken by the board of Directors or any committee thereof under G.L. c. 156D may be taken without a meeting if, prior or subsequent to the action, a consent or consents thereto by all of the Directors in office, or all the committee members then appointed, is filed with the secretary to be filed with the minutes of the proceedings of the board of Directors. Such action by written consent shall have the same force and effect as a unanimous vote of such Directors.

Section 3.12 Committees of the Board of Directors. The board of Directors, by resolution adopted by a majority of authorized Directors, may designate one or more committees, each consisting of two or more Directors, to serve at the pleasure of the board and to exercise the authority of the board of Directors to the extent provided in the resolution establishing the committee and permitted by law. The board of Directors may adopt governance rules for any committee consistent with these Bylaws. The provisions of these Bylaws applicable to meetings and actions of the board of Directors shall govern meetings and actions of each committee, with the necessary changes made to substitute the committee and its members for the board of Directors and its members.

A committee of the board of Directors does not have the authority to:

- (a) Approve actions that require approval of the shareholders or the outstanding shares.
- (b) Fill vacancies on the board or in any committee.
- (c) Fix compensation of the Directors for serving on the board or on any committee.
- (d) Amend or repeal bylaws or adopt new bylaws.
- (e) Amend or repeal any resolution of the board of Directors that by its terms is not so amendable or repealable.
- (f) Make a distribution to shareholders, except at a rate, in a periodic amount or within a price range set forth in the Articles of Organization or determined by the board.
- (g) Appoint other committees or board members.

The board of Directors, by resolution adopted by the majority of authorized Directors, may designate one or more Directors as alternate members of any committee who may replace any absent or disqualified member at any meeting of the committee or for the purposes of any written action by the committee.

The designation of a committee of the board of Directors and the delegation thereto of authority shall not operate to relieve the board of Directors, or any member thereof, of any responsibility imposed by law.

ARTICLE IV OFFICERS

Section 4.01 Positions and Election. The officers of the Corporation shall be elected by the board of Directors and shall be a chair of the board or a President or both, a secretary and a treasurer. At the discretion of the board of Directors, the Corporation may also have other officers, including but not limited to one or more vice Presidents or assistant vice Presidents, one or more assistant secretaries, a chief financial officer, and a chief operations officer, as may be appointed by the board of Directors, with such authority as may be specifically delegated to such officers by the board of Directors. Any two or more offices may be held by the same person.

Officers shall be elected annually at the meeting of the board of Directors held after each annual meeting of shareholders. Each officer shall serve until a successor is elected and qualified or until the earlier death, resignation or removal of that officer. Vacancies or new offices shall be filled at the next regular or special meeting of the board of Directors.

Section 4.02 Removal and Resignation. Any officer elected or appointed by the board of Directors may be removed with or without cause by the affirmative vote of the majority of the board of Directors. Removal shall be without prejudice to the contract rights, if any, of the officer so removed.

Any officer chosen by the board of Directors may resign at any time by giving written notice to the Corporation. Unless a different time is specified in the notice, the resignation shall be effective upon its receipt by the chair, the President, the secretary, or the board.

Section 4.03 Powers and Duties of Officers. The powers and duties of the officers of the Corporation shall be as provided from time to time by resolution of the board of Directors or by direction of an officer authorized by the board of Directors to prescribe the duties of other officers. In the absence of such resolution, the respective officers shall have the powers and shall discharge the duties customarily and usually held and performed by like officers of corporations similar in organization and business purposes to the Corporation subject to the control of the board of Directors.

ARTICLE V INDEMNIFICATION OF DIRECTORS AND OFFICERS

Section 5.01 Indemnification of Officers or Directors. The Corporation shall, to the extent permitted by G.L. c. 156D, indemnify all persons who have served or may serve at any time as officers or Directors of the Corporation and their heirs, executors, administrators, successors, and assigns, from and against any and all loss and expense, including amounts paid in settlement before or after suit is commenced, and reasonable attorney's fees, actually and necessarily incurred as a result of any claim, demand, action, proceeding, or judgment that may have been asserted against any such persons, or in which these persons are made parties by reason of their being or having been officers or Directors of the Corporation. This right of indemnification shall not exist in relation to matters as to which it is adjudged in any action, suit or proceeding that these persons are liable for negligence or misconduct in the performance of duty.

Section 5.02 Non-Exclusivity of Indemnification Rights and Authority to Insure.

The foregoing rights of indemnification and advancement of expenses shall be in addition to and not exclusive of any other rights to which any person may be entitled pursuant to any agreement with the Corporation, or under any statute, provision of the Articles of Organization or any action taken by the Directors or shareholders of the Corporation.

The Corporation may buy and maintain insurance to protect itself and any agent against any expense asserted against them or incurred by an agent, whether or not the Corporation could indemnify the agent against the expense under applicable law or the provisions of this Article V.

**ARTICLE VI
SHARE CERTIFICATES AND TRANSFER**

Section 6.01 Share Certificates. Shares of the Corporation may, but need not, be represented by certificates. Each certificate issued shall bear all statements or legends required by law to be affixed thereto. For all shares issued or transferred without certificates, the Corporation shall within a reasonable time after such issuance or transfer send the shareholder a written statement of the information required on share certificates pursuant to G.L. c. 156D, § 6.25(b) & (c) and § 6.27. Shareholders can request and obtain a statement of rights, restrictions, preferences, and privileges regarding classified shares or a class of shares with two or more series, if any, from the Corporation's principal office. Each certificate issued shall bear all statements or legends required by law to be affixed thereto.

Every certificate for shares shall be signed by (i) the chair of the board, if any, a vice chair, if any, the President, or a vice President and (ii) the chief financial officer, an assistant treasurer, the secretary, or any assistant secretary.

Section 6.02 Transfers of Shares. Transfer of shares of the Corporation shall be made only on the books of the Corporation by the registered holder thereof or by such other person as may under law be authorized to endorse such shares for transfer, or by such shareholder's attorney thereunto authorized by power of attorney duly executed and filed with the secretary or transfer agent of the Corporation. Except as otherwise provided by law, upon surrender to the Corporation or its transfer agent of a certificate for shares duly endorsed or accompanied by proper evidence of succession, assignment, or authority to transfer, it shall be the duty of the Corporation to issue a new certificate to the person entitled thereto, cancel the old certificate, and record the transaction upon its books. Shareholders shall not transfer or attempt to transfer any shares to any person or entity that is prohibited from holding such interest in the Corporation or to a person or entity whose ownership of such shares would jeopardize any license held by the Corporation. Any purported transfer that would violate the preceding sentence shall be null and void.

Section 6.03 Registered Shareholders. The Corporation may treat the holder of record of any shares issued by the Corporation as the holder in fact thereof, for purposes of voting those shares, receiving distributions thereon or notices in respect thereof, transferring those shares, exercising rights of dissent with respect to those shares, exercising or waiving any preemptive right with respect to those shares, entering into agreements with respect to those shares in accordance with the laws of the Commonwealth of Massachusetts, or giving proxies with respect to those shares.

Section 6.04 Lost, Stolen, or Destroyed Certificates. The board of Directors may issue a new share certificate in place of any certificate it previously issued that the shareholder alleges to have been lost, stolen, or destroyed provided that the shareholder or the shareholder's legal representative of the lost, stolen, or destroyed certificate shall give the Corporation a bond or other adequate security sufficient to indemnify the Corporation against any potential claim against the Corporation because of the alleged loss, theft, or destruction of any such certificate or the issuance of such new certificate.

ARTICLE VII CORPORATE RECORDS AND INSPECTION

Section 7.01 Records. The Corporation shall maintain adequate and correct books and records of account, minutes of the proceedings of the shareholders, board of Directors, and committees of the board of Directors, and a record of its shareholders, including names and addresses of all shareholders and the number and class of shares held, along with any other records required by law. The Corporation shall keep such record of its shareholders at its principal office, as fixed by the board of Directors from time to time, or at the office of its transfer agent or registrar. The Corporation shall keep its books and records of account and minutes of the proceedings of the shareholders, board of Directors, and committees of the board of Directors at its principal office, or such other location as shall be designated by the board of Directors from time to time.

Section 7.02 Inspection of Books and Records. The Corporation's accounting books and records and minutes of proceedings of the shareholders, board of Directors, and committees of the board of Directors shall, to the extent provided by law, be open to inspection of Directors, shareholders, and voting trust certificate holders, in the manner provided by law.

Section 7.03 Certification and Inspection of Bylaws. The Corporation shall keep in its principal office the original or a copy of these Bylaws as amended or otherwise altered to date, which shall be open to inspection by the shareholders at all reasonable times during office hours.

ARTICLE VIII MISCELLANEOUS

Section 8.01 Checks, Drafts, Etc. All checks, drafts or other instruments for payment of money or notes of the Corporation shall be signed by an officer or officers or any other person or persons as shall be determined from time to time by resolution of the board of Directors.

Section 8.02 Fiscal Year. The fiscal year of the Corporation shall commence on January 1 of each year.

Section 8.03 Conflict with Applicable Law or Articles of Organization. Unless the context requires otherwise, the general provisions, rules of construction, and the definitions of G.L. c. 156D shall govern the construction of these Bylaws. These Bylaws are adopted subject to any applicable law and the Articles of Organization. Whenever these Bylaws may conflict with any applicable law or the Articles of Organization, such conflict shall be resolved in favor of such law or the Articles of Organization.

Section 8.04 Invalid Provisions. If any one or more of the provisions of these Bylaws, or the applicability of any provision to a specific situation, shall be held invalid or unenforceable, the provision shall be modified to the minimum extent necessary to make it or its application valid and enforceable, and the validity and enforceability of all other provisions of these Bylaws and all other applications of any provision shall not be affected thereby.

Section 8.05 Emergency Management of the Corporation. In anticipation of or during an emergency, as defined in G.L. c. 156D, § 3.03(d), the board, in order to conduct the ordinary business affairs of the Corporation, shall modify procedures, including, but not limited to, calling a board meeting, quorum requirements for such board meeting, and designation of additional or substitute Directors; provided that such modifications may not conflict with the Articles of Organization.

In anticipation of or during an emergency, the Corporation shall be able to take any and all of the following actions to conduct the Corporation's ordinary business affairs and operations:

- (a) Modify lines of succession to accommodate the incapacity of any Director, officer, employee, or agent resulting from the emergency.
- (b) Relocate the principal office, or designate alternative principal offices or regional offices.
- (c) Give notice to Directors in any practicable matter under the circumstances, including but not limited to publication and radio, when notice of a board meeting cannot be given in a manner prescribed by these Bylaws.
- (d) Deem that one or more officers present at a board meeting is a Director as necessary to achieve a quorum for that meeting.

Section 8.06 Reports. At the request of shareholders holding a majority of the outstanding shares of the Corporation, the Corporation shall provide all shareholders with notice of the availability of annual financial reports of the Corporation before the earlier the annual meeting of shareholders or 120 days after the close of the fiscal year. Such financial reports shall be prepared and provided to shareholders upon request in compliance with G.L. c. 156D, § 16.20.

Section 8.07 Advisement of Counsel. THE CULTIVATION, PRODUCTION AND SALE OF CANNABIS IS ILLEGAL UNDER FEDERAL LAW. NEITHER PARTY, NOR ATTORNEYS FOR COMPANY, HAVE MADE ANY REPRESENTATION TO THE CONTRARY.

ARTICLE IX AMENDMENT OF BYLAWS

Section 9.01 Amendment by Shareholders. Shareholders may adopt, amend or repeal bylaws by the vote or written consent of the holders of a majority of the outstanding shares entitled to vote, except as otherwise provided by law, these Bylaws, or the Articles of Organization.

Section 9.02 Amendment by Directors. Subject to the rights of shareholders as provided in Section 9.01, and the statutory limitations of G.L. c. 156D, the board of Directors may adopt, amend, or repeal bylaws.

**CERTIFICATE OF SECRETARY
OF
CommCan, Inc., a Massachusetts corporation**

The undersigned, Jon Rosenfeld, hereby certifies that he is the duly elected and acting Secretary of CommCan, Inc., a Massachusetts corporation (the "**Corporation**"), and that the foregoing Bylaws were adopted as the Bylaws of the Corporation as of April 20, 2018, and that the same do now constitute the Bylaws of the Corporation.

IN WITNESS WHEREOF, the undersigned has executed this certificate on behalf of the Corporation as of this 18th day of April, 2018.

COMMCAN, INC.

By: 
Name: Jon Rosenfeld
Title: Secretary



August 21, 2023

Via Hand Delivery

To:
Cannabis Control Commission, Licensing
Union Station
2 Washington Sq.
Worcester, MA 01604
licensing@cccmass.com

RE: Explanation of Articles of Entity Conversion, Change in Registration Number, and
Amendment of Officers and Directors

Dear Licensing,

Please let this letter serve as an explanation of what appear to be discrepancies between CommCan, Inc.'s previous Secretary of the Commonwealth Registration Number (001176552) and current Registration Number (001326676), and the change of CommCan's officers and directors.

The Commission's request is as follows:

1. Massachusetts Business Information (Articles of Organization). The applicant provided a copy of the articles of organization, and it is the in the current name registered with the Secretary of the Commonwealth's office. 935 CMR 500.101(1)

COMPLIANT

MORE INFORMATION REQUIRED

N/A

Note: Please note, it appears that the current articles of organization submitted lists individuals that may no longer be with the establishment. Please upload a copy of the most recent articles of organization that matches the identification number provided in the application.

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ADDRESS
34 Elm St.
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Explanation:

CommCan was originally organized as a non-profit in Massachusetts as was required when CommCan first entered the industry. Upon filing its Articles of Entity Conversion from a non-profit to a for-profit corporation in 2018, CommCan was issued a new registration number by the Secretary of the Commonwealth: 001326676. Additionally, the Articles of Entity Conversion also amended the officers and directors to solely Ellen Rosenfeld, Jon Rosenfeld, and Marc Rosenfeld. All other individuals were removed from the Company. It was for that reason that CommCan included the Articles of Entity Conversion in this Application for a Marijuana Retailer in Mansfield, MA.

Annette A. Cazenave was replaced by Ellen Rosenfeld as Treasurer and Ms. Cazenave removed as a Director.

Joel C. Frost was removed as a Director.

These changes are reflected in the Articles of Entity Conversion uploaded with the Application.

An additional Articles of Organization doesn't exist, that's what the Articles of Entity Conversion serve as.

Please don't hesitate to contact us with any questions, comments, or concerns.

All the best,



Valerio Romano
Attorney for CommCan, Inc.

COMMCAN, INC.



Business Plan

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1. EXECUTIVE SUMMARY

1.1 Mission Statement

CommCan, Inc. (“CommCan”) is an established, vertically-integrated medical and adult-use marijuana company that is committed to operating compliant, safe, and high-quality Co-located Marijuana Operation (“CMOs”) in the Commonwealth of Massachusetts. CommCan seeks to establish itself as an industry leader through excellence in operational protocol, product quality, and community integration.

1.2 Product

CommCan will offer high-grade cannabis and extract products compliant with the guidelines and regulations set out by the Cannabis Control Commission (“CCC”). In addition to traditional sativa, indica, and hybrid cannabis flower, CommCan will offer a wide range of products and services that will allow CommCan to serve customers with a wide variety of needs and preferences. The products CommCan intends to offer include, but will not be limited to:

1. Topical Salves
2. Tinctures
3. Inhalation Ready to Use CO2 Extracted Oils
4. Pre-Dosed Oil Vaporizers
5. Ingestion Capsules
6. Food and Beverages

1.3 Customers

CommCan’s target customers are consumers who are twenty-one (21) years of age and older and registered patients and caregivers who live and work in the MetroWest and the southeastern Massachusetts areas, who are seeking to purchase high-quality marijuana and marijuana products in a secure, professional, welcoming and conveniently-located retail establishment.

1.4 What Drives Us

CommCan’s goals include providing safe and high-grade cannabis and extract products to qualified patients and consumers above the age of twenty-one (21). CommCan strives to contribute to the local economy and community in which its facilities are located by providing jobs, organizing employee volunteer days and industry specific training classes to prospective employees.

2. COMPANY DESCRIPTION

2.1 Corporate and Application Status

CommCan is a Massachusetts domestic profit corporation in good standing that is currently applying for a license from the CCC to operate an adult-use dispensing facility in Mansfield, which combined with an existing PCR for a medical dispensing facility, will result in its third CMO in the Commonwealth.

CommCan will file, in a form and manner specified by the Commission, applications for licensure as a Marijuana Establishment (“ME”), in addition to submission of the required fees.

CommCan has received three (3) Certificates of Registration from the Massachusetts Department of Public Health (the “DPH”) to operate vertically-integrated Medical Marijuana Treatment Centers (“MMTCs”), which are now overseen by the Cannabis Control Commission; specifically, Millis, Southborough and Mansfield. CommCan recently moved its MMTC license from Southborough to Rehoboth to become a CMO in Rehoboth. CommCan’s medical and adult-use marijuana cultivation and product manufacturing facility in Medway and CommCan’s CMOs in Millis and Rehoboth are currently operational. CommCan is in the process of building out a medical marijuana dispensary in Mansfield and is currently applying for licensure of an adult-use dispensary in Mansfield so that its mission of owning and operating three (3) CMOs in the Commonwealth is realized.

2.2 Operations

CommCan intends to operate three (3) CMOs as well as an adult-use and medical Marijuana Cultivator and Product Manufacturer.

CommCan cultivates and produces marijuana and marijuana products at 2 Marc Road in Medway. The facility is a 60,000 sq ft stand-alone building that has been custom built for CommCan’s operations. Currently, CommCan is constructing a 20,000 sq ft addition to the existing facility for storage and ancillary purposes. CommCan has invested in security, interior design, quality control, product testing, and staff training. There is also ample parking on site for staff and visitors.

2.3 Inventory Procedures

CommCan has established inventory controls and procedures for reviewing inventories of marijuana products; conducts a monthly inventory of finished, stored marijuana; conducts a comprehensive annual inventory at least once every year after the date of the previous comprehensive inventory and promptly transcribes inventories if taken by use of an oral recording device.

CommCan tracks all marijuana products using a seed-to-sale methodology in the form and manner approved by the Commission. Such procedures have a well-established track record in the industry of preventing internal diversion of product.

CommCan maintains records, which will be available for inspection by the Commission and the host municipality upon request. The records are maintained in accordance with generally accepted accounting principles and in compliance with state regulations.

2.4 Security

CommCan has designed and implemented a comprehensive security plan to ensure that the facility is a safe and secure environment for employees and the local community.

CommCan's security system consists of duress, panic, and holdup alarms connected to local law enforcement for efficient notification and response in the event of a security threat. The system includes a failure notification system that will immediately alert management if a system failure occurs. A redundant alarm system ensures that alarms remain operational if the primary system is compromised.

Interior and exterior HD video surveillance of all areas that contain marijuana, entrances, exits, and parking lots are operational 24/7 and available to the municipal Police Department. These surveillance cameras remain operational even in the event of a power outage. The exterior of the facility and surrounding area are sufficiently lit, and foliage is minimized to ensure clear visibility of the area at all times.

Only CommCan's registered agents and other authorized visitors (e.g., contractors, vendors) are allowed access to the facility, and a visitor log is maintained in perpetuity. All agents and visitors are required to visibly display an ID badge, and CommCan maintains a current list of individuals with access.

On-site consumption of marijuana by CommCan's employees and visitors is strictly prohibited. CommCan has security personnel on-site during business hours.

2.5 Benefits to the Municipality

CommCan shall work cooperatively with the Town of Mansfield to ensure that CommCan operates as a responsible, contributing member of the local community. CommCan anticipates establishing a mutually beneficial relationship with the municipality, which will benefit the community in various ways, including but not limited to the following:

- a. Jobs.** CommCan estimates adding twenty (20) full-time jobs for qualified local residents, in addition to hiring qualified, local contractors and vendors.
- b. Host Community Agreement.** A Host Community Agreement under which CommCan will make significant community impact payments to the municipality will provide additional financial benefits beyond local property taxes to fund a variety of community and local programs, services, or organizations.
- c. Access to Quality Legal Product for Consumers.** CommCan will ensure only qualified consumers ages twenty-one (21) and over and registered patients and caregivers are able to purchase consistent, high-quality marijuana and marijuana products that are regulated and tested for cannabinoid content and contaminants. This will help to eliminate the current black market, in which age is not verified and marijuana products are not tested.
- d. Local Sales Tax Revenue.** A municipality can receive additional tax revenue through the adoption of a local sales tax of up to three (3%) percent on each retail sale to consumers.
- e. Control.** In addition to the Commission, the municipal Police Department and other municipal departments will have oversight over CommCan's security systems and processes.

- f. **Responsibility.** CommCan is composed of experienced professionals who will be thoroughly background checked and vetted by the Commission.
- g. **Economic Development.** CommCan’s project will revitalize the surrounding area and contribute to the overall economic development of the local community.

2.6 Zoning and Local Compliance

CommCan will remain compliant at all times with the local zoning requirements set forth in the Mansfield Zoning Bylaw. CommCan’s proposed ME will be located at 611 West Street in the Industrial Zoning District. In compliance with state regulations and the Zoning Bylaw, the proposed ME is not located within five hundred (500’) feet of an existing public or private school serving students in grades K-12.

CommCan has received all necessary local permits pursuant to the legal operation of a ME at 611 West Street, Mansfield and will comply with all conditions and standards set forth in any required local permit or approval.

CommCan has engaged municipal officials and the local community to discuss its plans for a proposed ME has executed the required Host Community Agreement with the Town of Mansfield and has conducted a community outreach meeting. CommCan will continue to work cooperatively with various municipal departments, boards, and officials to ensure that the establishment is compliant with all local laws, regulations, rules, and codes with respect to design, operation, and security.

3. MARKET RESEARCH

3.1 Industry

Thirty-seven (37) States and the District of Columbia have legalized medical cannabis use with twenty-two (22) of those jurisdictions also legalizing recreational cannabis use. Approximately sixty (60%) percent of Americans support the legalization of marijuana with eighty-nine (89%) percent of Americans supporting the legalization of marijuana use for medical purposes.

According to a recent YouGov poll, 52% of U.S. adults say that they have tried marijuana., the highest percentage to date. Just eight years ago, that number stood at 40%. Among those who have tried marijuana, 43% used it in the past year and 72% used it in the past month. It was adults between the ages of 45 and 64 who were the most likely to say they’ve tried marijuana. An independently conducted poll from Jushi uncovered that despite inflationary pressure and cost-saving behaviors, demand for cannabis is resilient. In Massachusetts, gross sales of all recreational marijuana products totaled \$4 billion at the end of January 2023, and are projected to reach as much as \$2.6 billion by 2025, according to Marijuana Business Daily.

3.2 Customers

CommCan’s target customers are consumers who are twenty-one (21) years of age or older who live and work in the MetroWest and the southeastern Massachusetts areas and who are seeking to

purchase high-quality marijuana and marijuana products in a secure, professional, welcoming and conveniently-located retail establishment.

3.3 Competitors

CommCan's main competitors will include other licensed MEs in the Commonwealth.

3.4 Competitive Advantage

CommCan is a family-owned, locally owned, woman-owned, LGBTQ owned business, with no outside investors or multi-layered business structure. Its ability to chart its own course and pivot through market changes has made its brand one of the most recognized in the industry.

CommCan also enjoys Applicant Priority Status through its certification as a Women Business Enterprise granted by the Supplier Diversity Office, which has enabled it to move through the permitting process at a faster pace allowing it to bring its products to the market sooner than its competitors. CommCan was also just named the 4th largest gay-owned company in Massachusetts. The market has responded to the inclusivity of CommCan in a positive way and continues to do so every day. CommCan owns all of its real estate. Its ability to control its costs has proven to be invaluable while charting its course.

4. PRODUCT / SERVICE

4.1 Dispensing Procedures

In accordance with 935 CMR 500.140(3), access to CommCan's establishment will be limited to verified individuals who are twenty-one (21) years of age and older, qualified and registered patients, and their caregivers. Prior to entering the dispensary, a customer must present a valid, government-issued photo identification to a CommCan security agent to determine whether the customer is twenty-one (21) years of age or older, a qualified patient, or their caregiver. Once the customer's identity and age are verified, the dispensary agent will permit the customer to enter the establishment's sales area.

Once inside the sales area, the customer will enter a queue to obtain individualized service from a CommCan agent who will help the customer select from the available products and complete the transaction. Prior to checkout, customers will be required to confirm their identities and ages a second time. The checkout also activates the seed-to-sale tracking system that will be compliant with 935 CMR 500.105(8). Sales will be limited to one (1) ounce of marijuana flower or five (5) grams of marijuana concentrate per adult use consumer transaction. All required taxes will be collected at the point of sale.

Once a customer has selected products for purchase, a CommCan agent will collect the requested items from a secure product storage area. The agent will then scan each product's barcode into the Commission-approved point of sale system. All products will be packaged in tamper and child-resistant, resealable packaging that is compliant with 935 CMR 500.105(5) and properly labeled with warnings, strain information, cannabinoid profile, and other information detailed in 935 CMR 500.105.

In the event a CommCan agent determines a consumer would place themselves or the public at risk, the agent will refuse to sell any marijuana products to the consumer. CommCan will use the point of sale system to accept payment and complete the sale.

In compliance with 935 CMR 500.140(8), CommCan will provide educational materials designed to help consumers make informed marijuana product purchases. The educational materials will describe the various types of products available, as well as the types and methods of responsible consumption. The materials will offer education on titration, which is the method of using the smallest amount of product necessary to achieve the desired effect. Additional topics discussed in the education materials will include potency, proper dosing, the delayed effects of edible marijuana products, substance abuse and related treatment programs, and marijuana tolerance, dependence, and withdrawal.

5. MARKETING & SALES

5.1 Growth Strategy

CommCan's plan to grow the company includes:

1. Strong and consistent branding;
2. Intelligent, targeted, and compliant marketing programs;
3. An exemplary customer in-store experience; and
4. A caring and thoughtful staff made of highly-trained, consummate professionals.

CommCan plans to seek additional, appropriate locations in the Commonwealth to expand business and reach an increased number of customers in the future.

5.2 Communication

CommCan will engage in reasonable marketing, advertising, and branding practices that do not jeopardize the public health, welfare, or safety of the general public, or promote the diversion of marijuana or marijuana use in individuals younger than twenty-one (21) years old. Any such marketing, advertising, and branding created for viewing by the public will include the statement: "Please Consume Responsibly" in a conspicuous manner on the face of the advertisement and will include a minimum of two of the warnings, located at 935 CMR 500.105(4)(a), in their entirety in a conspicuous manner on the advertisement.

All marketing, advertising, and branding produced by or on behalf of CommCan will include the following warning, including capitalization, in accordance with M.G.L. c. 94G, § 4(a½)(xxvi): "This product has not been analyzed or approved by the Food and Drug Administration (FDA). There is limited information on the side effects of using this product, and there may be associated health risks. Marijuana use during pregnancy and breast-feeding may pose potential harms. It is against the law to drive or operate machinery when under the influence of this product. KEEP THIS PRODUCT AWAY FROM CHILDREN. There may be health risks associated with consumption of this product. Marijuana can impair concentration, coordination, and judgment. The impairment effects of edible marijuana may be delayed by two hours or more. In case of accidental ingestion, contact poison control hotline 1-800-222-1222 or 9-1-1. This product may be illegal outside of MA."

CommCan will communicate with customers through:

1. A company run website;
2. Popular social media platforms such as Instagram and Facebook;
3. Opt-in direct communications; and
4. Partnership with local businesses.

CommCan will seek events where eighty-five (85%) percent or more of the audience is reasonably expected to be twenty-one (21) years of age or older, as determined by reliable, current audience composition data. At these events, CommCan will market its products and services to reach a wide range of qualified consumers.

5.3 Product Packaging

CommCan will ensure that all marijuana products that are provided for sale to consumers are sold in tamper evident and child-resistant packaging. Packaging for marijuana products sold or displayed for consumers, including any label or imprint affixed to any packaging containing marijuana products or any exit packages, will not be attractive to minors.

Packaging for marijuana products sold or displayed for consumers in multiple servings will allow a consumer to easily perform the division into single servings and include the following statement on the exterior of the package in a printed font that is no smaller than ten-point Times New Roman, Helvetica, or Arial, including capitalization: “INCLUDES MULTIPLE SERVINGS.” CommCan will not sell multiple serving beverages and each single serving of an edible marijuana product contained in a multiple-serving package will be marked, stamped, or otherwise imprinted with the symbol issued by the Commission under 935 CMR 500.105(5) that indicates that the single serving is a marijuana product. At no point will an individual serving size of any marijuana product contain more than five (5) milligrams of delta-nine tetrahydrocannabinol.

5.4 Branding and Logos

CommCan has developed and will continue to develop logos and branding that complies with state regulations and that will distinguish CommCan from its competitors. CommCan will file for trademark protection at the state level, and when permissible, at the federal level.

Samples of the logos are included below:



6. FINANCIAL SUMMARY

CommCan is well-funded and has the ability to leverage its medical marijuana experience and progress to establish a successful, compliant adult use operation in a timely manner.

CommCan's capital contributors have already committed in excess of eight million (\$8,000,000.00) dollars to fund the applications, permitting and build-out of CommCan's adult-use and medical cultivation and production facility and two (2) CMOs.

As a result, CommCan does not expect it will require significant amounts of new capital to add adult use marijuana operations to its existing medical marijuana operations at 611 West Street, Mansfield, MA.

7. TEAM

7.1 General

CommCan has assembled a team of highly experienced cannabis industry professionals with a diverse set of talents to operate a ME, including real estate development, business management, cultivation and product manufacturing operations, retail dispensing, and security.

7.1 Executive Management Team

7.1.1 Ellen Rosenfeld, *Owner, Director, President and Treasurer*

Ellen Rosenfeld is an attorney and real estate developer who has worked extensively throughout MetroWest Boston. Ellen has experience in the development, construction and leasing of retail, office, medical, and storage facilities. In addition to her law practice, Ellen manages the day-to-day operations of various family owned businesses with a collective 119,000 square feet of retail space, 65,000 square feet of office space and a 36,000 square foot self-storage facility. Her ability to manage complex processes, resolve unforeseen problems and navigate the regulatory world that pervades zoning, construction and development will serve her well in the burgeoning, regulated realm of marijuana.

7.1.2 Marc Rosenfeld, *Owner, Director, Chief Executive Officer and Chief Financial Officer*

Marc Rosenfeld is an attorney and real estate developer in Massachusetts. His background in real estate development, law and non-profit industries afford him a unique skill set that he will leverage to guide CommCan, Inc.'s day-to-day operations and long-term growth. As an attorney, Marc's practice primarily focuses on real estate law, including zoning, land use and conveyancing.

7.1.3 Jon Rosenfeld, *Owner, Director and Secretary*

Jon Rosenfeld is the President of Rosenfeld Realty, Inc., a real estate development company based in Millis, MA. Jon's primary responsibility is in the development and construction of residential and commercial real estate projects throughout MetroWest Boston. His ability to oversee the construction and development of diverse real estate projects makes him essential to the CommCan team.

7.1.4 James Sipe, *Director of Cultivation*

James is a former managing director of horticulture at Compassionate Caregivers, a Registered Marijuana Dispensary (“RMD”) in California, wherein he managed a 30,000 square foot cultivation facility with oversight of more than 50 employees in all aspects of medical marijuana cultivation and processing. James has also held positions as a greenhouse grower, plant pathologist and nurseryman. He attended the University of San Francisco where he received his B.S. in Environmental Science.

7.1.5 Mark Abbate, *Director of Security*

Mark is a Senior Level Director, Team Leader and Engineer with 25 years of management and product development experience in professional video and IT spaces. He has applied his knowledge of video and IT to the exacting security and IT requirements of the cannabis industry. He is a graduate of MIT.

8. CONCLUSION

CommCan has the experience and know-how to safely and efficiently serve customers and patients with high quality, consistent, laboratory-tested marijuana and marijuana products in the Commonwealth.

CommCan is well-funded and well-positioned in the Massachusetts market and will contribute to the growth of the industry through a highly experienced team of successful operators working under an established framework of high quality standard operating procedures, research and development plans, and growth strategies. In doing so, CommCan looks forward to working cooperatively with the CCC and local municipalities to help spread the benefits this market will yield.



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PERSONNEL POLICIES

Overview

CommCan, Inc. (“CommCan”) will securely maintain personnel records, including registration status and background check records. CommCan will keep, at a minimum, the following personnel records:

- Job descriptions for each employee and volunteer position, as well as organizational charts consistent with the job descriptions;
- A personnel record for each marijuana establishment agent;
- A staffing plan that will demonstrate accessible business hours and safe conditions;
- Personnel policies and procedures; and
- All background check reports obtained in accordance with 935 CMR 500.030.

Agent Personnel Records

Personnel records for each agent will be maintained for at least twelve (12) months after termination of the agent’s affiliation with CommCan and will include, at a minimum, the following:

- All materials submitted to the Commission pursuant to 935 CMR 500.030(2);
- Documentation of verification of references;
- The job description or employment contract that includes duties, authority, responsibilities, qualifications, and supervision;
- Documentation of all required training, including training regarding privacy and confidentiality requirements, and the signed statement of the individual indicating the date, time, and place he or she received said training and the topics discussed, including the name and title of presenters;
- Documentation of periodic performance evaluations;
- A record of any disciplinary action taken;
- Notice of completed responsible vendor and eight-hour related duty training; and
- Results of initial background investigation, including CORI reports.

Personnel records will be kept in a secure location to maintain confidentiality and be only accessible to the agent’s manager or members of the executive management team.

Hours of Operation (subject to approval by the Special Permit Granting Authority)

Monday – Saturday: 8:00 AM – 10:00 PM
Sunday: 12:00 PM – 8:00 PM

After-Hours Contact Information

Director of Security: Mark Abbate – 774-571-5204

Agent Background Checks

- In addition to completing the Commission’s agent registration process, all agents hired to work for CommCan will undergo a detailed background investigation prior to being granted access to a CommCan facility or beginning work duties.
- Background checks will be conducted on all agents in their capacity as employees or volunteers for CommCan pursuant to 935 CMR 500.100 and will be used by the Director of Security, who will be registered with the Department of Criminal Justice Information Systems pursuant to 803 CMR 2.04: iCORI Registration and the Commission for purposes of determining the suitability of individuals for registration as a marijuana establishment agent with the licensee.
- For purposes of determining suitability based on background checks performed in accordance with 935 CMR 500.101(1), CommCan will consider:
 - a. All conditions, offenses, and violations are construed to include Massachusetts law or like or similar law(s) of another state, the United States or foreign jurisdiction, a military, territorial or Native American tribal authority, or any other jurisdiction.
 - b. All criminal disqualifying conditions, offenses, and violations include the crimes of attempt, accessory, conspiracy, and solicitation. Juvenile dispositions will not be considered as a factor for determining suitability.
 - c. Where applicable, all look-back periods for criminal conditions, offenses, and violations included in 935 CMR 500.802 commence upon the date of disposition; provided, however, that if disposition results in incarceration in any institution, the look-back period will commence upon release from incarceration.
- Suitability determinations will be made in accordance with the procedures set forth in 935 CMR 500.800. In addition to the requirements established in 935 CMR 500.800, CommCan will:
 - a. Comply with all guidance provided by the Commission and 935 CMR 500.802: Tables B through D to determine if the results of the background are grounds for Mandatory Disqualification or Presumptive Negative Suitability Determination.
 - b. Consider whether offense(s) or information that would result in a Presumptive Negative Suitability Determination under 935 CMR 500.802. In the event a Presumptive Negative Suitability Determination is made, CommCan will consider the following factors:
 - i. Time since the offense or incident;
 - ii. Age of the subject at the time of the offense or incident;
 - iii. Nature and specific circumstances of the offense or incident;
 - iv. Sentence imposed and length, if any, of incarceration, if criminal;
 - v. Penalty or discipline imposed, including damages awarded, if civil or administrative;
 - vi. Relationship of offense or incident to nature of work to be performed;
 - vii. Number of offenses or incidents;
 - viii. Whether offenses or incidents were committed in association with dependence on drugs or alcohol from which the subject has since recovered;

- ix. If criminal, any relevant evidence of rehabilitation or lack thereof, such as information about compliance with conditions of parole or probation, including orders of no contact with victims and witnesses, and the subject's conduct and experience since the time of the offense including, but not limited to, professional or educational certifications obtained; and
 - x. Any other relevant information, including information submitted by the subject.
- c. Consider appeals of determinations of unsuitability based on claims of erroneous information received as part of the background check during the application process in accordance with 803 CMR 2.17: Requirement to Maintain a Secondary Dissemination Log and 2.18: Adverse Employment Decision Based on CORI or Other Types of Criminal History Information Received from a Source Other than the DCJIS.
- All suitability determinations will be documented in compliance with all requirements set forth in 935 CMR 500 et seq. and guidance provided by the Commission.
 - Background screening will be conducted by an investigative firm holding the National Association of Professional Background Screeners (NAPBS®) Background Screening Credentialing Council (BSCC) accreditation and capable of performing the searches required by the regulations and guidance provided by the Commission.
 - References provided by the agent will be verified at the time of hire.
 - As a condition of their continued employment, agents, volunteers, contractors, and subcontractors are required to renew their Program ID cards annually and submit to other background screening as may be required by CommCan or the Commission.

Personnel Policies and Training

CommCan's staffing plan and staffing records will be maintained in compliance with 935 CMR 500.105(9) and will be made available to the Commission upon request. All CommCan agents are required to complete training that includes but is not limited to CommCan's strict alcohol, smoke and drug-free workplace policy, job specific training, Responsible Vendor Training Program, confidentiality training, and a comprehensive discussion regarding the marijuana establishment's policy for immediate dismissal. All training will be documented in accordance with 935 CMR 105(9)(d)(2)(d).

CommCan will have a policy for the immediate dismissal of any dispensary agent who has:

- Diverted marijuana, which will be reported the Police Department and to the Commission;
- Engaged in unsafe practices with regard to CommCan operations, which will be reported to the Commission; or
- Been convicted or entered a guilty plea, plea of *nolo contendere*, or admission to sufficient facts of a felony drug offense involving distribution to a minor in the Commonwealth, or a like violation of the laws of another state, the United States or a foreign jurisdiction, or a military, territorial, or Native American tribal authority.



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QUALIFICATIONS AND TRAINING

CommCan will ensure that all employees hired to work at a CommCan facility will be qualified to work as a marijuana establishment agent and properly trained to serve in their respective roles in a compliant manner.

Qualifications

In accordance with 935 CMR 500.030, a candidate for employment as a marijuana establishment agent must be twenty-one (21) years of age or older. In addition, the candidate cannot have been convicted of a criminal offense in the Commonwealth involving the distribution of controlled substances to minors, or a like violation of the laws of another state, the United States, or foreign jurisdiction, or a military, territorial, or Native American tribal authority.

CommCan will also ensure that its employees are suitable for registration consistent with the provisions of 935 CMR 500.802. In the event that CommCan discovers any of its agents are not suitable for registration as a marijuana establishment agent, the agent's employment will be terminated, and CommCan will notify the Commission within one (1) business day that the agent is no longer associated with the establishment.

Training

As required by 935 CMR 500.105(2), and prior to performing job functions, each of CommCan's agents will complete training that is tailored to the roles and responsibilities of the agent's job function. Agent training will at least include the Responsible Vendor Program and eight (8) hours of on-going training annually.

On or after July 1, 2019, all of CommCan's current owners, managers, and employees, that are involved in the handling and sale of marijuana at the time of licensure or renewal of licensure, as applicable, will have attended and successfully completed a Responsible Vendor Program to be designated a "responsible vendor." CommCan's new, non-administrative employees involved in the handling and sale of marijuana will complete the Responsible Vendor Program within ninety (90) days of the date they are hired. CommCan's owners, managers, and employees involved in the handling and sale of marijuana will then successfully complete the program once every year thereafter. CommCan will maintain records of responsible vendor training program compliance for four (4) years and will make them available during normal business hours for inspection by the Commission and any other state licensing authority upon request.

As part of the Responsible Vendor program, CommCan's agents will receive training on a variety of topics relevant to marijuana establishment operations, including but not limited to the following:

1. Marijuana's effect on the human body, including physical effects based on different types of marijuana products and methods of administration, and recognizing the visible signs of impairment;
2. Best practices for diversion prevention and prevention of sales to minors;
3. Compliance with tracking requirements;
4. Acceptable forms of identification, including verification of valid photo identification and medical marijuana registration and confiscation of fraudulent identifications;
5. Such other areas of training determined by the Commission to be included; and
6. Other significant state laws and rules affecting operators, such as:
 - Local and state licensing and enforcement;
 - Incident and notification requirements;
 - Administrative and criminal liability and license sanctions and court sanctions;
 - Waste disposal and health and safety standards;
 - Patrons prohibited from bringing marijuana onto licensed premises;
 - Permitted hours of sale and conduct of establishment;
 - Permitting inspections by state and local licensing and enforcement authorities;
 - Licensee responsibilities for activities occurring within licensed premises;
 - Maintenance of records and privacy issues; and
 - Prohibited purchases and practices.



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RECORDKEEPING PROCEDURES

General Overview

CommCan, Inc. (“CommCan”) has established policies regarding recordkeeping and record-retention in order to ensure the maintenance, safe keeping, and accessibility of critical documents. Electronic and wet signatures are accepted forms of execution of CommCan documents. Records will be stored at CommCan’s establishment in a secure location designated for record retention. All written records will be available for inspection by the Commission upon request.

Recordkeeping

Records shall include written operating procedures as required by 935 CMR 500.105(1); inventory records as required by 935 CMR 500.105(8); seed-to-sale tracking records as required by 935 CMR 500.105(8)(e); personnel records; business records; and waste disposal records.

- Written Operating Policies and Procedures: Policies and Procedures related to CommCan’s operations will be updated as needed and will undergo a review by the executive management team on an ongoing basis. Policies and Procedures will include the following:
 - Security measures in compliance with 935 CMR 500.110;
 - Agent security policies, including personal safety and crime prevention techniques;
 - A description of CommCan’s hours of operation and after-hours contact information, which will be provided to the Commission, made available to law enforcement officials upon request, and updated pursuant to 935 CMR 500.000.
 - Storage of marijuana in compliance with 935 CMR 500.105(11);
 - Description of the various strains of marijuana to be cultivated, processed or sold, as applicable, and the form(s) in which marijuana will be dispensed;
 - Procedures to ensure accurate recordkeeping, including inventory protocols in compliance with 935 CMR 500.160;
 - Plans for quality control, including product testing for contaminants in compliance with 935 CMR 500.160;
 - A staffing plan and staffing records in compliance with 935 CMR 500.105(9);
 - Emergency procedures, including a disaster plan with procedures to be followed in case of fire or other emergencies;

- Alcohol, smoke, and drug-free workplace policies;
- A plan describing how confidential information will be maintained;
- Policy for the immediate dismissal of any dispensary agent who has:
 - Diverted marijuana, which will be reported to local law enforcement and the Commission;
 - Engaged in unsafe practices with regard to CommCan operations, which will be reported to the Commission; or
 - Been convicted or entered a guilty plea, plea of nolo contendere, or admission to sufficient facts of a felony drug offense involving distribution to a minor in the Commonwealth, or a like violation of the laws of another state, the United States or a foreign jurisdiction, or a military, territorial, or Native American tribal authority.
- A list of all executives of CommCan, and members, if any, of the licensee must be made available upon request by any individual. 935 CMR 500.105(1)(m) requirement may be fulfilled by placing this information on CommCan's website.
- Policies and procedures for the handling of cash on CommCan premises including but not limited to storage, collection frequency and transport to financial institution(s).
- Policies and procedures to prevent the diversion of marijuana to individuals younger than twenty-one (21) years old.
- Policies and procedures for energy efficiency and conservation that will include:
 - Identification of potential energy use reduction opportunities (including but not limited to natural lighting, heat recovery ventilation and energy efficiency measures), and a plan for implementation of such opportunities;
 - Consideration of opportunities for renewable energy generation, including, where applicable, submission of building plans showing where energy generators could be placed on site, and an explanation of why the identified opportunities were not pursued, if applicable;
 - Strategies to reduce electric demand (such as lighting schedules, active load management and energy storage); and
 - Engagement with energy efficiency programs offered pursuant to M.G.L. c. 25 § 21, or through municipal lighting plants.

- Inventory Records

- The record of each inventory will include, at a minimum, the date of the inventory, a summary of the inventory findings, and the names, signatures, and titles of the agents who conducted the inventory.

- Seed-to-Sale Tracking Records

- CommCan will use seed-to-sale tracking and point-of-sale software systems to maintain real-time inventory which will meet the requirements specified by the Commission and 935 CMR 500.105(8)(c) and (d), including, at a minimum, an inventory of marijuana plants; marijuana plant-seeds and clones in any phase of development such as propagation, vegetation, flowering; marijuana ready for dispensing; all marijuana products; and all damaged, defective, expired, or contaminated marijuana and marijuana products awaiting disposal.
- CommCan will also maintain Metrc compliance and management records to the

extent required by the Commission. extent required by the Commission.

▪ Personnel Records

- At a minimum will include:
 - Job descriptions for each agent and volunteer position, as well as organizational charts consistent with the job descriptions;
 - A personnel record for each marijuana establishment agent. Such records will be maintained for at least twelve (12) months after termination of the agent's affiliation with CommCan and will include, at a minimum, the following:
 - All materials submitted to the Commission pursuant to 935 CMR 500.030(2);
 - Documentation of verification of references;
 - The job description or employment contract that includes duties, authority, responsibilities, qualifications, and supervision;
 - Documentation of all required training, including training regarding privacy and confidentiality requirements, and the signed statement of the individual indicating the date, time, and place he or she received said training and the topics discussed, including the name and title of presenters;
 - Documentation of periodic performance evaluations;
 - A record of any disciplinary action taken; and
 - Notice of completed responsible vendor and eight-hour related duty training.
 - A staffing plan that will demonstrate accessible business hours and safe operations conditions;
 - Personnel policies and procedures; and
 - All background check reports obtained in accordance with 935 CMR 500.030.

▪ Business Records

Records that require ongoing maintenance and updates. These records can be electronic or hard copy (preferably electronic) and at minimum include:

- Assets and liabilities;
- Monetary transactions;
- Books of accounts, which will include journals, ledgers, and supporting documents, agreements, checks, invoices, and vouchers;
- Sales records including the quantity, form, and cost of marijuana products;
- Salary and wages paid to each agent, and any executive compensation, bonus, benefit, or item of value paid to any individual affiliated with CommCan, including members, if any.

▪ Waste Disposal Records

- When marijuana or marijuana products are disposed of, CommCan will create and maintain a written record of the date, the type and quantity disposed of or handled, the manner of disposal or other handling, the location of disposal or

other handling, and the names of the two CommCan agents present during the disposal or handling, with their signatures. CommCan will keep disposal records for at least three (3) years. This period will automatically be extended for the duration of any enforcement action and may be extended by an order of the Commission.

- Handling and Testing of Marijuana Records

- CommCan will maintain the results of all testing for a minimum of one (1) year.

- Incident Reporting Records

- Within ten (10) calendar days, CommCan will provide written notice to the Commission of any incident described in 935 CMR 500.110(7)(a), by submitting an incident report, detailing the incident, the investigation, the findings, resolution (if any), confirmation that the Police Department and Commission were notified within twenty-four (24) hours of discovering the breach, and any other relevant information. Reports and supporting documents, including photos and surveillance video related to a reportable incident, will be maintained by CommCan for no less than one (1) year or the duration of an open investigation, whichever is longer, and made available to the Commission and law enforcement authorities upon request.

- Visitor Records

- A visitor sign-in and sign-out record will be maintained at the security office. The record will include the visitor's name, address, organization or firm, date, time in and out, and the name of the authorized agent who will be escorting the visitor.

- Security Records

- A current list of authorized agents and service personnel that have access to the surveillance room will be available to the Commission upon request.
- Twenty-four (24) hour recordings from all video cameras that are available for immediate viewing by the Commission upon request and that are retained for at least ninety (90) calendar days.

- Transportation Records

- CommCan will retain all shipping manifests for a minimum of one (1) year and make them available to the Commission upon request.

- Agent Training Records

- Documentation of all required training, including training regarding privacy and confidentiality requirements, and a signed statement of the individual indicating the date, time, and place he or she received the training, the topics discussed and the name and title of the presenter(s).

- Closure

- In the event CommCan closes, all records will be kept for at least two (2) years at CommCan's expense in a form (electronic, hard copies, etc.) and location acceptable to the Commission. In addition, CommCan will communicate with the Commission during the closure process and accommodate any additional requests the Commission or other agencies may have.



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PLAN FOR SEPARATING MEDICAL AND ADULT USE OPERATIONS

CommCan, Inc. (“CommCan”) has developed plans and procedures to ensure virtual and physical separation between medical and adult use marijuana operations in accordance with 935 CMR 502.000.

CommCan will virtually separate medical and adult-use marijuana and Marijuana Products in its cultivation and product manufacturing operations by using separate medical and adult-use plant and/or package tags in Metrc.

Prior to the point of sale or at the point of sale, CommCan will designate whether marijuana and/or Marijuana Products are intended for sale for adult use or medical use through Metrc. All marijuana and Marijuana Products will be transferred to the appropriate license within Metrc prior to sale. After the point of sale, CommCan will reconcile that inventory in Metrc.

In compliance with 935 CMR 502.140, CommCan will ensure that registered patients have access to a sufficient quantity and variety of medical marijuana and marijuana products. For the first six (6) months of operations, 35% of CommCan’s marijuana product inventory will be marked for medical use and reserved for registered patients. Thereafter, CommCan will maintain a quantity and variety of medical marijuana products for registered patients that is sufficient to meet the demand indicated by an analysis of sales data collected during the preceding six (6) months. Marijuana products reserved for patient supply will, unless unreasonably impracticable, reflect the actual types and strains of marijuana products documented during the previous six (6) months. If a substitution must be made, the substitution will reflect the type and strain no longer available as closely as possible.

On a quarterly basis, CommCan will submit to the Commission an inventory plan to reserve a sufficient quantity and variety of medical marijuana and marijuana products for registered patients, based on reasonably anticipated patient needs as documented by sales records over the preceding six (6) months. On each occasion that the supply of any product within the reserved patient supply is exhausted and a reasonable substitution cannot be made, CommCan will submit a report to the Commission. Marijuana products reserved for patient supply will be either: (1) maintained on-site at CommCan’s retailer or easily accessible at another CommCan

location and transferable to the retailer location within 48 hours of notification that the on-site supply has been exhausted. CommCan will perform audits of patient supply available on a weekly basis and retain those records for a period of six (6) months. CommCan may transfer marijuana products reserved for medical-use to adult-use within a reasonable period of time prior to the date of expiration provided that the product does not pose a risk to health or safety.

In addition to virtual separation, CommCan will provide for physical separation between the medical and adult use sales areas. A temporary or semi-permanent physical barrier, such as a stanchion or other divider, will be installed to create separate, clearly marked lines for patients/caregivers and adult-use consumers. Trained marijuana establishment agents will verify the age of all individuals, as well the validity of any Medical Use of Marijuana Program ID Cards, upon entry to the facility and direct them to the appropriate queue. CommCan's agents will prioritize patient and caregiver identification verification and physical entry into the retail area.

Access to the adult-use marijuana queue will be limited to individuals 21 years of age or older, regardless if the individual is registered as a patient/caregiver. Registered patients under the age of 21 will only have access to the medical marijuana queue. A registered patient/caregiver 21 years of age or older will be permitted to access either queue and will not be limited only to the medical marijuana queue, so long as the transaction can be recorded in accordance with 935 CMR 501.105.

CommCan will also provide an enclosed patient consultation area that is separate from the sales floor to allow privacy and for confidential visual and auditory consultation. The patient consultation area will have signage stating, "Consultation Area" and will be accessible by patients and caregivers without having to traverse a Limited Access area.

CommCan will also maintain separate financial records for adult-use products and medical products to ensure compliance with the applicable tax laws.



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Policies and Procedures for Reasonable Substitutions of Marijuana Types and Strains

CommCan, Inc. (“CommCan”) has developed the following policies to ensure that its co-located Medical Marijuana Treatment Center and adult-use Marijuana Retailer facilities have reasonable substitutions of marijuana types and strains in accordance with 935 CMR 500.140.

In compliance with 935 CMR 502.140, CommCan will ensure that registered patients have access to a sufficient quantity and variety of medical marijuana and marijuana products. For the first six (6) months of operation, CommCan will reserve thirty-five percent (35%) of its marijuana product inventory for patient supply.

Following the initial six (6) months of operations, CommCan will maintain a quantity and variety of marijuana products for patients registered under 935 CMR 501.000: *Medical Use of Marijuana*, sufficient to meet the demand indicated by an analysis of sales data collected by CommCan during the preceding six months in accordance with 935 CMR 500.140(6).

CommCan will ensure that all marijuana and marijuana products reserved for patient supply will, unless unreasonably impracticable, reflect the actual types and strains of marijuana and marijuana products documented the previous six (6) months. If a substitution must be made, the substitution will reflect as closely as possible the type and strain no longer available.



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ENERGY COMPLIANCE PLAN

Overview

Although this Policy is for a dispensing only establishment, CommCan, Inc. ("CommCan") performs the following as part of the implementation of this Policy:

- Identification of potential energy use reduction opportunities (such as natural lighting and energy efficiency measures), and a plan for implementation of such opportunities.
- Consideration of opportunities for renewable energy generation, including, where applicable, submission of building plans showing where energy generators could be placed on the site, and an explanation of why the identified opportunities were not pursued, if applicable.
- Strategies to reduce electric demand (such as lighting schedules, active load management, and energy storage).
- Engagement with energy efficiency programs offered pursuant to M.G.L. c. 25, § 21, or through municipal lighting plants.

To the extent updates are required to the information provided for initial licensure, CommCan will submit an updated energy compliance letter prepared by a Massachusetts Licensed Professional Engineer or Massachusetts Licensed Registered Architect with supporting documentation, together with a renewal application submitted under 935 CMR 500.103(4).

CommCan will use additional best management practices as determined by the Commission, in consultation with the working group established under St. 2017, c. 55, § 78(b), to reduce energy and water usage, engage in energy conservation and mitigate other environmental impacts, and will provide energy and water usage reporting to the Commission in a form determined by the Commission. Each license renewal application under 935 CMR 500.103(4) will include a report of CommCan's energy and water usage over the twelve-month period prior to the date of application.

Energy Efficiency and Conservation

CommCan has considered opportunities for renewable energy generation. Our team is dedicated to consistently striving for sustainability and emissions reduction. Although CommCan is currently a retail only facility, and its energy usage does not exceed that of any other retail facility in the Commonwealth, throughout construction of our facility we will endeavor to utilize energy efficient lighting, low flow plumbing fixtures, and other energy efficient options when available.



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PLAN FOR RESTRICTING ACCESS TO AGE 21 AND OLDER

In compliance with 935 CMR 500.002 and 500.050, CommCan, Inc.'s ("CommCan") co-located Marijuana Retailer and Medical Marijuana Treatment Center dispensing facility will only be accessible to consumers, CommCan's registered agents, and visitors who are 21 years of age or older with a verified and valid government-issued photo ID, Registered Qualifying Patients in possession of a Medical Use of Marijuana Registration card and proof of identification, or Personal Caregivers of Registered Qualifying Patients in possession of a Personal Caregiver Registration Card and proof of identification. If an individual seeking entry is younger than 18 years old, they will only be admitted if they produce a Medical Use of Marijuana Registration card and proof of identification and are accompanied by a Personal Caregiver who also produces a Personal Caregiver Registration Card and proof of identification.

Before an individual may enter the facility, a CommCan security agent will inspect the individual's proof of identification and confirm that the individual is at least 21 years of age. Unless they are a Qualifying Patient or a Personal Caregiver, in which case Patient or Caregiver Registration Cards and valid identification will be inspected. CommCan's trained security agents will be on-site during business hours to observe, report and prevent loitering, solicitation, diversion of marijuana and marijuana products, and access by individuals under the age of 21 who are not Qualifying Patients.

If CommCan discovers any of its agents intentionally or negligently sold marijuana to an individual under the age of 21 who is not a registered patient or a personal caregiver, the agent will be immediately terminated, and the Commission will be promptly notified. CommCan also will not hire as agents any individuals who are under the age of 21 or who have been convicted of distribution of controlled substances to minors.

In compliance with 935 CMR 500.105(4), CommCan will not engage in any marketing, advertising or branding practices that are targeted to, deemed to appeal to or portray minors under the age of 21. CommCan will not engage in any advertising, marketing and branding by means of television, radio, internet, mobile applications, social media, or other electronic communication, billboard or other outdoor advertising, including charitable, sporting or similar events, unless at least 85% of the audience is reasonably expected to be 21 years of age or older as determined by reliable and current audience composition data.

CommCan will not manufacture or sell any edible products that resemble a realistic or fictional

human, animal or fruit, including artistic, caricature or cartoon renderings that may be attractive to minors. In accordance with 935 CMR 500.105(4)(a)(5), any marketing, advertising and branding materials for public viewing will include a warning stating, "For use only by adults 21 years of age or older. Keep out of the reach of children."

CommCan's packaging will be tamper or child-resistant, and will not use bright colors, resemble existing branded products, feature cartoons or celebrities commonly used to market products to minors, feature images of minors or other words that refer to products commonly associated with minors or otherwise be attractive to minors.

CommCan's website will require all online visitors to verify they are 21 years of age or older prior to accessing the website.



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QUALITY CONTROL

CommCan, Inc. (“CommCan”) will comply with the following sanitary requirements:

1. Any CommCan agent whose job includes contact with marijuana or nonedible marijuana products, including cultivation, production, or packaging, is subject to the requirements for food handlers specified in 105 CMR 300.000, and all edible marijuana products will be prepared, handled, and stored in compliance with the sanitation requirements in 105 CMR 500.000, and with the requirements for food handlers specified in 105 CMR 300.000.
2. Any CommCan agent working in direct contact with preparation of marijuana or nonedible marijuana products will conform to sanitary practices while on duty, including:
 - a. Maintaining adequate personal cleanliness; and
 - b. Washing hands thoroughly in an adequate hand-washing area before starting work, and at any other time when hands may have become soiled or contaminated.
3. CommCan’s hand-washing facilities will be adequate and convenient and will be furnished with running water at a suitable temperature. Hand-washing facilities will be located in CommCan’s production areas and where good sanitary practices require employees to wash and sanitize their hands, and will provide effective hand-cleaning and sanitizing preparations and sanitary towel service or suitable drying devices;
4. CommCan’s facility will have sufficient space for placement of equipment and storage of materials as is necessary for the maintenance of sanitary operations;
5. CommCan will ensure that litter and waste is properly removed and disposed of so as to minimize the development of odor and minimize the potential for the waste attracting and harboring pests. The operating systems for waste disposal will be maintained in an adequate manner pursuant to 935 CMR 500.105(12);
6. CommCan’s floors, walls, and ceilings will be constructed in such a manner that they may be adequately kept clean and in good repair;
7. CommCan’s facility will have adequate safety lighting in all processing and storage areas, as well as areas where equipment or utensils are cleaned;
8. CommCan’s buildings, fixtures, and other physical facilities will be maintained in a sanitary condition;
9. CommCan will ensure that all contact surfaces, including utensils and equipment, will be maintained in a clean and sanitary condition. Such surfaces will be cleaned and sanitized as frequently as necessary to protect against contamination, using a sanitizing agent registered by the US Environmental Protection Agency (EPA), in accordance with labeled instructions. Equipment and utensils will be so designed and of such material and workmanship as to be adequately cleanable;
10. All toxic items will be identified, held, and stored in a manner that protects against

contamination of marijuana products;

11. CommCan will ensure that its water supply is sufficient for necessary operations, and that such water supply is safe and potable;

12. CommCan's plumbing will be of adequate size and design, and adequately installed and maintained to carry sufficient quantities of water to required locations throughout the marijuana establishment. Plumbing will properly convey sewage and liquid disposable waste from the marijuana establishment. There will be no cross-connections between the potable and waste water lines;

13. CommCan will provide its employees with adequate, readily accessible toilet facilities that are maintained in a sanitary condition and in good repair;

14. CommCan will hold all products that can support the rapid growth of undesirable microorganisms in a manner that prevents the growth of these microorganisms;

15. CommCan will store and transport finished products under conditions that will protect them against physical, chemical, and microbial contamination, as well as against deterioration of finished products or their containers; and

16. CommCan's vehicles and transportation equipment used in the transportation of marijuana products or edibles requiring temperature control for safety will be designed, maintained, and equipped as necessary to provide adequate temperature control to prevent the marijuana products or edibles from becoming unsafe during transportation, consistent with applicable requirements pursuant to 21 CFR 1.908(c).

17. No marijuana will be sold or otherwise marketed for adult use that is not capable of being tested by Independent Testing Laboratory.

18. CommCan will notify the Commission within 72 hours of any laboratory testing results indicating contamination if contamination cannot be remediated and disposal of the production batch is necessary.

CommCan will ensure that CommCan's facility is always maintained in a sanitary fashion and will comply with all applicable sanitary requirements. All edible products will be prepared, handled, and stored in compliance with the sanitation requirements in 105 CMR 590.000: Minimum Sanitation Standards for Food Establishments.



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MAINTAINING OF FINANCIAL RECORDS

CommCan, Inc.'s ("CommCan") operating policies and procedures ensure financial records are accurate and maintained in compliance with state regulations. Financial records maintenance measures include policies and procedures requiring that:

- Confidential financial information will be maintained in a secure location and will not be disclosed without authorization or unless required by law or regulations or pursuant to a court order.
- CommCan will not utilize software or any other method to manipulate or alter sales data.
- If a CommCan determines that software or other methods have been installed/utilized to manipulate or alter sales data: CommCan shall immediately disclose the information to the Commission, cooperate in any investigation, and take such other action directed by the Commission.
- CommCan will comply with all recordkeeping requirements, including:
 - Keeping written business records, available for inspection, and in accordance with Generally Accepted Accounting Principles (GAAP), which will include manual or computerized records of:
 - Assets and liabilities;
 - Monetary transactions;
 - Books of accounts, including journals, ledgers, and supporting documents, agreements, checks, invoices, and vouchers;
 - Sales records including the quantity, form, and cost of marijuana products; and
 - Salary and wages paid to each employee and any executive compensation, bonus, benefit, or item of value paid to any individual affiliated with CommCan.
- CommCan will comply with all sales recording requirements, including:
 - Utilizing a point-of-sale (POS) system approved by the Commission, in consultation with the Massachusetts Department of Revenue (the "DOR"), and a sales recording module approved by DOR;
 - Conducting a monthly analysis of its equipment and sales data, and maintaining records, available to the Commission upon request, that the monthly analysis has been performed;
 - Complying with 830 CMR 62C.25.1: Record Retention and DOR Directive 16-1 regarding recordkeeping requirements;

- Separate accounting practices at the point-of-sale for marijuana and non-marijuana sales;
- Maintaining such records that would allow for the Commission and the DOR to audit and examine the point-of-sale system used in order to ensure compliance with Massachusetts tax laws and state regulations; and
- Maintaining and providing the Commission on a biannual basis accurate retail sales data collected during the preceding six (6) months to ensure an adequate supply of medical marijuana and marijuana products.

CommCan, Inc.

Response to RFI Request: "Please note, the address listed on the document does not match the address on the application. Please amend the document accordingly."

In the Commission's June 29th, 2023 RFI, some Policies and Procedures contained a request to amend the Address listed in the respective policy, as the RFI said, "the address listed on the document does not match the address on the application."

The address listed is CommCan's corporate address on Page 1 of the Mass CIP Portal, "About the Marijuana Establishment."

Only some of the Policies had this request, but all of them have the same address. Please advise if this amendment should still be made, and what address the CCC is looking for.



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Diversity Plan

Overview

CommCan, Inc. (“CommCan”) is dedicated to promoting equity in its operations for diverse populations, which the Commission has identified as the following:

1. Minorities;
2. Women;
3. Veterans;
4. People with disabilities; and
5. People who identify as LGBTQ+.

However, CommCan believes that simply hiring diverse individuals to fulfill open positions is not enough; providing the tools to ensure success at their positions is the true goal and measure of success.

CommCan believes strongly in maintaining gender diversity in its ownership structure and in the highest levels of management. CommCan has been certified as a Women-Owned Business Enterprise (WBE) by the Supplier Diversity Office. Ellen Rosenfeld is the majority shareholder of the company and serves as a Director on the Board of Directors, President and Treasurer.

CommCan is proud to be one of a limited number of woman-owned and operated marijuana businesses in the Commonwealth. As a gay woman, Ellen has committed CommCan to prioritize gender diversity throughout every level of employment in the organization, provided the individual meets employment qualifications. Qualified applicants for employment of all backgrounds are invited to join CommCan. Once employed, they are encouraged to bring their individualities, passions and knowledge to a company that rewards such uniqueness. Diversity promotes growth and CommCan depends upon this growth to compete in this nascent industry. Individuals from diverse backgrounds working toward a common goal is the most effective way to ensure that CommCan leaves no stone unturned and no opportunity missed.

To support such populations, CommCan has created the following Diversity Plan (the “Plan”) and has identified and created goals/programs to promote equity in CommCan’s operations.

Goal¹

¹ Although CommCan will make efforts to accomplish these goals, the main priority will be to best serve the patients and cannabis consumers in the Commonwealth. The above goals and percentages were provided at the Commission’s request. Any documentation evidencing such hiring goals will be collected in accordance with applicable employment

In order for CommCan to promote equity for the above-listed groups in its operations, CommCan has established the following goals:

1. Increasing the number of qualified, diverse individuals in management positions at CommCan. More specifically, the goal for management composition will be:
 - At least 10% of all staff comprised of Minorities;
 - At least 40% of all staff comprised of Women;
 - At least 5% of all staff comprised of Veterans;
 - At least 5% of all staff comprised of Disabled Individuals; and
 - At least 10% of all staff comprised of individuals who identify as LGBTQ+.
2. Contracting with diverse businesses for the purchase of wholesale marijuana product, should the need arise, and the provision of other services required for the operation and maintenance of the Company's marijuana establishment, with the following specific goals:
 - At least 10% of all contracts with businesses that are majority-owned or managed by Minorities;
 - At least 40% of all contracts with businesses that are majority-owned or managed by women;
 - At least 5% of all contracts with businesses that are majority-owned or managed by veterans;
 - At least 5% of all contracts with businesses that are majority-owned or managed by persons with disabilities;
 - At least 10% of all contracts with businesses that are majority-owned or managed by individuals who identify as LGBTQ+.
3. Increasing the number of qualified, diverse individuals employed by CommCan. More specifically, the goal for employment composition will be:
 - At least 10% of all staff comprised of Minorities;
 - At least 40% of all staff comprised of Women;
 - At least 5% of all staff comprised of Veterans;
 - At least 5% of all staff comprised of Disabled Individuals; and
 - At least 10% of all staff comprised of individuals who identify as LGBTQ+.

Programs

CommCan has developed specific programs to effectuate its stated goals to promote diversity and equity in its operations, which will include the following:

1. Conducting organizational reviews to ensure that CommCan maintains its WBE certification and its diversity goals for ownership and management;
2. Advertising in employment and business sections of appropriate types of media that may include <https://www.indeed.com/>, <https://www.ziprecruiter.com/>,

law standards. These percentages are intended to represent CommCan's efforts for hiring a diverse workforce and 3rd party contracts; however, CommCan is limited in its ability to confirm the ultimate percentages of these demographics in its workforce and 3rd party contracts due to applicable employment and labor laws. Geographic constraints may additionally challenge these goals.

<https://www.glassdoor.com/>, in order to attract diverse, qualified applicants for open job postings as they become available, but no less than once annually;

3. Implementing an employee referral program to encourage our diverse staff to recruit from their social/business circles to increase our overall diversity workforce;
4. Measure, on an annual basis, the effectiveness of programs designed to support a company culture that fosters diversity;
5. Reviewing the Plan with management at all levels of CommCan no less than annually to ensure that the Plan is understood.
6. Utilize the Massachusetts Supplier Diversity Office and other available resources, including the CCC's public documents, to find and prioritize the engagement of qualified wholesale suppliers, vendors and other contractors that are majority owned and controlled by diverse individuals.

Measurements

The Compliance Manager will administer the Plan and is responsible for developing measurable outcomes to ensure CommCan continues to meet its commitments. The Compliance Manager will review and evaluate CommCan's measurable outcomes to ensure that CommCan is meeting its commitments and said review will include the following:

1. Employment data, including information on minority, women, disabled, veteran and LGBTQ+ representation in the workforce in all job classifications; average salary ranges; recruitment and training information (all job categories); and retention and outreach efforts;
2. A comprehensive description and documentation of all efforts made by CommCan to monitor and enforce the Plan to ensure that CommCan is actively supportive of minorities, women, disabled persons, the LGBTQ community, and veterans; and
3. When available, a workforce utilization report including the following information for each job category at CommCan:
 - The total number of persons employed;
 - The total number of men employed;
 - The total number of women employed;
 - The total number of veterans employed;
 - The total number of service-disabled veterans employed;
 - The total number of members of each minority employed; and
 - The total number of individuals who identify as LGBTQ+ employed.
4. Document the number of diverse suppliers, vendors and contractors contacted for services or products and the number of diverse companies that are engaged to determine if the percentage goals for contracts with various types of diverse businesses are achieved.

CommCan is mindful that demonstration of the Plan's progress and success will be submitted to the Commission upon renewal.