



December Monthly Public Meeting

Remote Via Teams



Meeting Book - December Monthly Public Meeting Packet

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Next Meeting Date & Adjournment

20221208_PPT.pptx

December 6, 2022

In accordance with Sections 18-25 of Chapter 30A of the Massachusetts General Laws and Chapter 107 of the Acts of 2022, notice is hereby given of a meeting of the Cannabis Control Commission. The meeting will take place as noted below.

CANNABIS CONTROL COMMISSION

**December 8, 2022
10:00AM**

Via Remote Participation via [Microsoft Teams Live*](#)

PUBLIC MEETING AGENDA

- I. Call to Order
- II. Commissioners' Comments & Updates
- III. Minutes for Approval
- IV. Executive Director's Report
- V. Staff Recommendations on Changes of Ownership
 - 1. 311 Page Blvd LLC
 - 2. 1620 Labs, LLC
 - 3. Great Barrington Retail, Inc. f/k/a Coastal Cultivars, Inc.
 - 4. Jamaco, LLC
 - 5. The Holistic Concepts, Inc.
- VI. Staff Recommendations on Provisional Licenses
 - 1. BEWCO, LLC (#DOA100171), Marijuana Courier
 - 2. Cloud 9 Cultivation, LLC (#MCN283761), Cultivation, Tier 2 / Indoor
 - 3. Green Ventures Corp (#MCN282380), Cultivation, Tier 1 / Indoor
 - 4. Greencare Collective, LLC d/b/a Plant (#MRN284476), Retail
 - 5. Meed Cannabis, LLC (#MCN283739), Cultivation, Tier 2 / Indoor
 - 6. Meed Cannabis, LLC (#MXN281410), Transporter with Other ME License
- VII. Staff Recommendations on Final Licenses
 - 1. 27 Broom Street, LLC (#MP281490), Product Manufacturing
 - 2. BeachGrass Topicals, LLC (#MBN281797), Microbusiness



3. Cypress Tree Management Natick, Inc. d/b/a Redi (#MR283773), Retail
4. Mill Town Agriculture, LLC (#MP281832), Product Manufacturing
5. Northeast Select Harvest Corp. (#MR282571), Retail
6. Thrive Cultivation & Dispensary, LLC (#MR283714), Retail
7. TSC Operations, LLC d/b/a Glorious Cannabis (#MP282173), Product Manufacturing
8. Zip Run, Inc. (#MD1260), Marijuana Delivery Operator

VIII. Staff Recommendations on Renewals

1. 140 Industrial Road, LLC (#MCR140393)
2. 208 Worcester Street, LLC (#MRR206266)
3. 4bros Inc (#MRR206099)
4. 617 Therapeutic Health Center, Inc. (#MCR140389)
5. Apical, Inc. (#MRR206225)
6. Apothca, Inc. (#MRR206297)
7. Apothca, Inc. (#MRR206296)
8. Atlantic Medicinal Partners, Inc. (#MRR206267)
9. ATOZ Laboratories, Inc. (#ILR267912)
10. BB Botanics LLC (#MRR206273)
11. BB Botanics LLC (#MCR140331)
12. Berkshire Roots, Inc. (#MXR126665)
13. Berkshire Roots, Inc. (#MPR243881)
14. Berkshire Roots, Inc. (#MCR140351)
15. Berkshire Welco, LLC (#MCR140334)
16. Canna Provisions Inc (#MCR140380)
17. Canna Provisions, Inc. (#MPR243908)
18. Cannabis Connection, Inc (#MRR206271)
19. Cannalife Genetics LLC (#MBR169299)
20. Cannatech Medicinals Inc. (#MCR140370)
21. Caregiver-Patient Connection (#MCR140377)
22. Caregiver-Patient Connection LLC (#MCR140386)
23. Clovercraft llc (#MDR272541)
24. Community Growth Partners Northampton Operations LLC (#MPR243887)
25. DB Delivery MA, LLC (#MDR272544)
26. Delta 420 LLC (#MRR206247)
27. Ember Gardens Delivery LLC (#MDR272543)
28. Four Daughters Compassionate Care, Inc. (#MRR206250)



29. Four Daughters Compassionate Care, Inc. (#MPR243878)
30. Four Daughters Compassionate Care, Inc. (#MCR140344)
31. Four Trees Holyoke LLC (#MRR206259)
32. Four Trees Holyoke LLC (#MCR140354)
33. Green Biz LLC (#MRR206292)
34. GreenStar Herbals, Inc. (#MRR206278)
35. High Hawk Farm LLC (#MRR206258)
36. Holland Brands NA, LLC (#MRR206265)
37. KRD Growers, LLC (#MRR206256)
38. KRD Growers, LLC (#MCR140361)
39. KRD Growers, LLC (#MPR243874)
40. Kush Kart LLC (#MDR272537)
41. Leaf Lux Group Inc. (#MRR206294)
42. LMCC, LLC (#MRR206303)
43. LMCC, LLC (#MRR206301)
44. Lucky Green Ladies LLC (#MDR272538)
45. Mill Town Agriculture, LLC (#MPR243896)
46. MMM Transport, Inc. (#MTR263107)
47. Nature's Alternative, Inc. (#MRR206272)
48. Pepperell Roots, LLC (#MCR140365)
49. Reverie 73 Beverly LLC (#MRR206298)
50. Reverie 73 Gloucester LLC (#MRR206304)
51. Revolutionary Clinics II, Inc. (#MCR140352)
52. Revolutionary Clinics II, Inc. (#MPR243882)
53. Royal Hemp LLC (#MRR206295)
54. Royal Hemp LLC (#MPR243827)
55. SafeTiva Labs LLC (#ILR267911)
56. Sanctuary Medicinals, Inc. (#MRR206262)
57. Sanctuary Medicinals, Inc. (#MCR140336)
58. Sparkboro Wellness Corp. (#MRR206293)
59. Sparkboro Wellness NAMA Corp. (#MRR206190)
60. The Heritage Club, LLC (#MRR206249)
61. Trava, Inc. (#MPR243891)
62. Trava, Inc. (#MCR140363)
63. Wiseacre Farm Inc. (#MCR140373)
64. NS AJO Holdings, Inc. d/b/a Ethos Cannabis (#RMD3535)



- IX. Staff Recommendations on Responsible Vendor Training
 - 1. America Safety Council (#RVN454005)
- X. Staff Recommendations on Responsible Vendor Training Renewals
 - 1. Green Path Training (#RVR453129)
- XI. Commission Discussion and Votes
 - 1. Review of CY 2022 Goals
 - 2. Executive Director Performance Evaluation Tool
 - 3. Topics for Legislative and Executive Branch Outreach
 - i. FY 2024 Budget
 - 4. Ratification of Enforcement Action
 - i. Neamat, LLC
 - 5. Job Description: Policy Analyst
- XII. New Business Not Anticipated at the Time of Posting
- XIII. Next Meeting Date
- XIV. Adjournment

*Closed captioning available



CANNABIS CONTROL COMMISSION

October 7, 2022

10:00 AM

Via Remote Participation via [Microsoft Tea Live*](#)

PUBLIC MEETING MINUTES

Documents:

- N/A

In Attendance:

- Chair Shannon O'Brien
- Commissioner Nurys Z. Camargo
- Commissioner Ava Callender Concepcion
- Commissioner Kimberly Roy
 - Absent
- Commissioner Bruce Stebbins

Minutes:

1) Call to Order

- The Chair recognized a quorum and called the meeting to order.
- The Chair gave notice that the meeting is being recorded.

2) Executive Session – Mediation Regarding Commission Governance - 00:00:36

- The Chair noted that the Commission would not return to Open Session after its Executive Session Deliberations.
- The Chair asked for questions or comments.
- Commissioner Concepcion moved to enter into Executive Session Pursuant to the Open Meeting Law, G.L. c. 30A, § 21(a)(9.), to confer with a mediator, as defined in G.L. c. 233, § 23C, to participate in mediation between the Commissioners and staff leadership, for purpose of finding common ground and obtaining buy-in from all parties, in its efforts to establish a durable and effective governance structure.
- Commissioner Stebbins seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes



- Commissioner Roy – Absent
 - Commissioner Stebbins – Yes
 - Chair O’Brien– Yes
- The Commission voted to enter Executive Session by four in favor to one abstention.

The Commission entered the Executive Session (00:02:40).



CANNABIS CONTROL COMMISSION

October 13, 2022

10:00 AM

Via Remote Participation via [Microsoft Teams Live*](#)

PUBLIC MEETING MINUTES

Documents:

- Application Materials associated with:
 - Staff Recommendations on Changes of Ownership
 - MedMen Boston, LLC
 - MME Newton Retail, LLC
 - Nature's Embrace, Inc.ca
 - NEO Manufacturing MA, LLC
 - Staff Recommendations on Provisional Licenses
 - 220 ONeil, LLC (#MRN284345), Retail
 - Auntie Budz, LLC d/b/a High Flyers (#MBN282396), Microbusiness
 - Beacon Compassion, Inc. d/b/a Up Top (#MRN284694), Retail
 - Budega, Inc. d/b/a Flyte Cannabis (#MRN281353), Retail
 - Cannabis of Worcester, LLC (#MRN284603), Retail
 - Community Care Collective, Inc. d/b/a Collective (#MPN282204), Product Manufacturing
 - Eddie's Flowers, Inc. (#MRN284579), Retail
 - Green Adventure, LLC (#MRN284489), Retail
 - Infused Element, LLC (#MPN282201), Product Manufacturing
 - Mass Greenwoods, LLC d/b/a Prolific (#MRN284644), Retail
 - Pineapple Express, LLC (#MDA1306), Marijuana Delivery Operator
 - Sears Farm Wellness, LLC d/b/a Wildflower Wellness (#MRN284018), Retail
 - Seaside Joint Ventures, Inc. d/b/a Seaside Cannabis Company (#MRN284549), Retail
 - Simply Lifted, Inc. (#MBN282399), Microbusiness
 - SunnyDayz, Inc. (#MCN283692), Cultivation, Tier 2 / Indoor
 - SunnyDayz, Inc. (#MRN284636), Retail
 - UC Retail, LLC (#MRN284616), Retail
 - Grass Appeal, LLC d/b/a Blackstone Valley Cannabis (#RMDA3770), Vertically Integrated Medical Marijuana Treatment Center
 - Staff Recommendations on Final Licenses



- Assured Testing Laboratories, LLC (#IL281360), Independent Testing Laboratory
- B.O.T. Realty, LLC d/b/a OMG (#MR283113), Retail
- Calyx Peak of MA, Inc. d/b/a Local Cannabis Co. #MR283842), Retail
- Coastal Healing, Inc. (#MC282761), Cultivation, Tier 3 / Indoor
- Coastal Healing, Inc. (#MR282206), Retail
- Elevated Roots II, LLC (#MR284547), Retail
- Greenfield Greenery, LLC (#MC283117), Cultivation, Tier 11 / Outdoor
- I & I Rose Garden, LLC (#MP281917), Product Manufacturing
- Massachusetts Citizens for Social Equity, LLC d/b/a High Profile x Budega (#MR284097), Retail
- MassGrow, LLC (#MP281460), Product Manufacturing
- Misty Mountain Shop, LLC (#MR282634), Retail
- New Leaf Enterprises, Inc. (#MR283204), Retail
- Verdant Reparative, Inc. d/b/a Apex Noire (#MR282752), Retail
- Staff Recommendations on Renewals
 - 1620 Labs, LLC (#MPR243802)
 - 1620 Labs, LLC (#MCR140346)
 - 253 Organic, LLC (#MRR206164)
 - 253 Organic, LLC (#MPR243836)
 - 253 Organic, LLC (#MCR140310)
 - 620 Industries Inc. (#MCR140319)
 - Advanced Cultivators, LLC (#MCR140348)
 - Ashli's Extracts, Inc. (#MPR243851)
 - Ashli's Farm, Inc. (#MCR140304)
 - Ashli's, Inc. (#MRR206198)
 - Atlantic Medicinal Partners, Inc. (#MRR206125)
 - BeachGrass Topicals LLC (#MBR169297)
 - Berkshire Roots, Inc. (#MRR206216)
 - BKPN LLC (#MRR206222)
 - Bloominati Ag, LLC (#MCR140289)
 - Bud & Mary's Cultivation, Inc. (#MCR140099)
 - Canna Provisions, Inc. (#MCR140321)
 - Caroline's Cannabis, LLC (#MRR206234)
 - Cosmopolitan Dispensary, Inc. (#MRR206239)
 - Curaleaf Massachusetts, Inc (#MRR206209)
 - Curaleaf Massachusetts, Inc. (#MPR243856)
 - Curaleaf Massachusetts, Inc. (#MCR140313)
 - Curaleaf North Shore, Inc. (#MPR243828)
 - Curaleaf North Shore, Inc. (#MCR140284)
 - Dris Corporation (#MPR243842)
 - Dris Corporation (#MXR126662)
 - FFD Enterprises MA (#MRR206202)
 - Flower & Soul, Inc. (#MRR206235)



- Four Score Holdings LLC (#MRR206223)
- FORTY TWO INDUSTRIES CO. (#MBR169291)
- Frozen 4 Corporation (#DOR5182948)
- Full Harvest Moonz, Inc. (#MRR206196)
- Gold Thumb, LLC (#MPR243866)
- Gold Thumb, LLC (#MCR140324)
- Good Chemistry of Mass (#MRR206243)
- Good Chemistry of Massachusetts, Inc. (#MPR243873)
- Good Chemistry of Massachusetts, Inc. (#MCR140339)
- Good Chemistry of Massachusetts, Inc. (#MRR206183)
- Grassp Ventures LLC (#MDR272536)
- Green Biz LLC (#MRR206232)
- Green River Cannabis Company Inc (#MRR206113)
- GreenStar Herbals, Inc. (#MRR206220)
- GreenStar Herbals, Inc. (#MRR206219)
- Grow Rite, LLC (#MCR140312)
- Harmony of MA, Inc. (#MRR206221)
- Haverhill Stem LLC (#MRR206244)
- Humboldt Masters LLC (#MCR140318)
- Jolly Green Inc (#MCR140332)
- KG Collective Brockton, LLC (#MRR206251)
- KindRun Massachusetts, LLC (#MDR272532)
- Liberty Market (#MRR206208)
- Local Roots NE Inc. (#MRR206168)
- M3 Ventures, Inc. (#MRR206204)
- M3 Ventures, Inc. (#MPR243854)
- M3 Ventures, Inc. (#MCR140306)
- Mass Yield Cultivation LLC (#MCR140311)
- Massachusetts Citizens for Social Equity LLC (#MRR206231)
- Massachusetts Citizens for Social Equity LLC (#MRR206230)
- Massbiology Technology, LLC (#MCR140297)
- Massbiology Technology, LLC (#MPR243849)
- MINUTEMAN FARM, LLC (#MCR140317)
- Neamat, LLC (#MPR243859)
- New Leaf Enterprises, Inc. (#MRR206195)
- New Leaf Enterprises, Inc. (#MRR206197)
- Northeast Alternatives, Inc. (#MPR243871)
- Northeast Alternatives, Inc. (#MCR140327)
- Northeast Alternatives, Inc. (#MRR206241)
- OBCC, LLC (#MCR140345)
- Other Side Agronomy, Inc. (#MPR243886)
- Patient Centric of Martha's Vineyard, Ltd. (#MRR206200)
- Pharmacannis Massachusetts Inc. (#MRR206169)
- Potency LLC (#MRR206182)



- PR MA LLC (#MRR206191)
- Pure Oasis LLC (#MRR206187)
- RAIN CITY FARMING L.L.C. (#MPR243880)
- RC Retail Amherst LLC (#MRR206237)
- ReLeaf Alternative Inc. (#MRR206166)
- Resinate, Inc. (#MCR140173)
- Rolling Releaf LLC (#MDR272535)
- Silver Therapeutics, Inc. (#MRR206192)
- Silver Therapeutics, Inc. (#MPR243847)
- Silver Therapeutics, Inc. (#MCR140302)
- SIRA NATURALS, INC. (#MPR243861)
- Sun Drops, LLC (#MPR243840)
- The Healing Center LLC (#MRR206174)
- Theory Wellness Inc (#MRR206213)
- Theory Wellness Inc (#MPR243875)
- Theory Wellness Inc (#MCR140341)
- Tree Market Lynn LLC (#MRR206227)
- Tree Market Taunton LLC (#MRR206226)
- Webber Road Ops, LLC (#MRR206205)
- Witch City Gardens LLC (#MRR206185)
- Alternative Therapies Group, Inc. (#RMD1530)
- Apothca, Inc. (#RMD345)
- Apothca, Inc. (#RMD1667)
- Bask, Inc. (#RMD445)
- Coastal Healing, Inc. (#RMD1529)
- Good Chemistry of Massachusetts, Inc. (#RMD3061)
- Holistic Industries, Inc. (#RMD685)
- Jushi MA, Inc. dba Nature's Remedy of Massachusetts (#RMD1285)
- MD Holistics, Inc. dba Rhelm Cannabis (#RMD1606)
- Middlesex Integrative Medicine (#RMD1025)
- Nature's Medicines, Inc. (#RMD1045)
- Resinate, Inc. (#RMD1345)
- Theory Wellness, Inc. (#RMD525)
- [Meeting Packet](#)
- 2022 Fifth Annual Activities Report

In Attendance:

- Chair Shannon O'Brien
- Commissioner Nurys Z. Camargo
- Commissioner Ava Callender Concepcion
- Commissioner Kimberly Roy
- Commissioner Bruce Stebbins



Minutes:

1) Call to Order

- The Chair recognized a quorum and called the meeting to order.
- The Chair gave notice that the meeting is being recorded.
- The Chair gave an overview of the agenda.

2) Chair's Comments and Updates – 00:01:30

- Commissioner Camargo offered her condolences to Lorna McMurrey's family, friends, and coworkers. She noted that what happened on January 4th, 2022, was tragic and unfortunate and acknowledged the ongoing investigation by the Commission into the incident at Trulieve in Holyoke. She also mentioned that Governor Charlie Baker, Attorney General Muara Healey, and State Treasurer Deb Goldberg were seeking applicants for the Cannabis Social Equity Advisory Board. She encouraged all those who have the experience to apply and or spread the word. She noted that all applications must be received no later than by November 1, 2022, by the Human Resources Department of the Office of the State Treasurer. She thanked the Commission's renewal team for their work and leadership related to the renewal process.
- Commissioner Concepcion extended her condolences to Lorna McMurrey's family and friends and noted the ongoing investigation by the Commission. She noted that the Payment and Banking Compliance (PBC) Conference was created to join the private sector and government agencies to solve banking, payments, and compliance challenges in the cannabis industry and noted that the Commission is working on building a list and central repository of financial institutions that are engaged in the cannabis industry. She encouraged any cannabis bankers to reach out to Commissioner Stebbins and herself through Executive Assistant Kate Flannagan if they would like to be a part of the Commission's central repository and or conversation they are building. She noted President Joe Bidens directive that pardoned simple federal marijuana offenses and called state governors to do the same. She echoed her past comments related to her work related to creating statutory expungement and reducing the sealing and expungement window with people with certain offenses. She also echoed her comments related to the impact CORI records on individuals well after a case ends and time is served. She declared that in the upcoming regulatory review round, she is focused on reducing collateral consequences stemming from a previous marijuana drug offense.
- Commissioner Roy noted that there were five Social Equity Program Participants (SEP) and one minority-owned and women-owned business up for Commission vote and consideration. She added that the Commonwealth was the first in the nation to incorporate a social equity mandate, and noted that the SEP, minority, and women owned businesses up for commission consideration and vote illustrated progress but acknowledged that there is a need to do more. She noted the regulatory review process stemming from S.3096, An Act Relative to Equity in The Cannabis Industry and stated that the act will directly impact the Commission's ability to maintain and



- expand the equity mandate. She echoed Commissioner Concepcion's comments related to the President's directive to that pardoned simple federal Marijuana offenses and noted the need to stay focused at the local level around increase access to expungement of CORI records as a result of previous marijuana convictions. She commended the Commission's Licensing staff for their work related to prepare materials for Commission public meetings.
- Commissioner Stebbins echoed the previous commissioner's comments and offered his condolences Lorna McMurrey's family, friends, and coworkers. He thanked the Commission staff and the renewal team for their work and leadership related to preparing materials for the Commission's public meeting. He shared that since the last public meeting he attended the grand opening of Commonwealth Alternative Care's medical dispensary in Cambridge and stopped by Yamba Market. He also noted that he and Commissioner Roy had the opportunity to meet with some of the couriers from Your Green Package - Cannabis Delivery and observed some of their work and process. He also echoed Commissioner Camargo's comments related to the application process for the Cannabis Social Equity Advisory Board; and Commissioner Roy's comments related to the number of SEP and minority and women owned businesses up for Commission consideration and vote. He also noted the Cannabis Social Equity Advisory Board and Social Equity Fund's impact on SEP participants and Minority Owned businesses.
 - The Chair thanked her fellow Commissioners and staff for welcoming her to the commission, helping her with the onboarding and for their work related to helping to ensure a safe, secure, and equitable cannabis industry in the Commonwealth. She offered her condolences to Lorna McMurrey's family, friends, and coworkers. She also thanked Treasurer Deb Goldberg (Treasurer Goldberg) for her work-related economic empowerment applicants and promoting new opportunities for all citizens in the Commonwealth. She acknowledged the work of Treasurer Goldberg to close the racial wealth gap and noted the Baby-Bonds Task Force, her own involvement in the initiative, and the impact the initiative would have in the Commonwealth. She noted her eagerness to work with Commissioners, staff, and stakeholders to provide greater opportunities for equity applicants in the Commonwealth. She also thanked the Commission staff for their work and specifically Chief Technology and Innovation Officer, Paul Clark for his work helping her navigate the Commission's technology systems.

3) Minutes for Approval – 00:16:00

- August 05, 2022
 - The Chair asked if the Commissioners had a chance to review the minutes and whether there were questions or edits.
 - Commissioner Camargo moved to approve the minutes for the August 05, 2022, Commission public meeting.
 - Commissioner Concepcion seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes



- Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Abstained
- The Commission approved the minutes for the August 05, 2022 Commission public meeting by a vote of four in favor and one abstention.
- August 11, 2022
 - The Chair asked if the Commissioners had a chance to review the minutes and whether there were questions or edits.
 - Commissioner Roy moved to approve the minutes for the August 11, 2022 Commission public meeting.
 - Commissioner Stebbins seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Abstained
- The Commission approved the minutes for the August 11, 2022 Commission public meeting by a vote of four in favor and one abstention.
- September 13, 2022
 - The Chair asked if the Commissioners had a chance to review the minutes and whether there were questions or edits.
 - Commissioner Camargo moved to approve the minutes for the September 13, 2022, Commission public meeting.
 - Commissioner Concepcion seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
- The Commission unanimously approved the minutes for the September 13, 2022, Commission public meeting.
- September 22, 2022
 - The Chair asked if the Commissioners had a chance to review the minutes and whether there were questions or edits.
 - Commissioner Roy moved to approve the minutes for the September 22, 2022, Commission public meeting.
 - Commissioner Stebbins seconded the motion.
 - The Chair took a roll call vote:



- Commissioner Camargo – Yes
- Commissioner Concepcion – Yes
- Commissioner Roy – Yes
- Commissioner Stebbins – Yes
- Chair O’Brien – Yes
- The Commission unanimously approved the minutes for the September 22, 2022, Commission public meeting,

4) Executive Director’s Report – 00:19:53

- The Executive Director gave an overview of licensing data, starting on page 172 of the [Meeting Packet](#).
 - Commissioner Roy asked a clarifying question regarding the Pre-Certified/Delivery Endorsed Microbusiness.
 - The Executive Director noted that a later slide parsed out the different types of licenses and provided further clarity on the number of Microbusinesses.
 - The Chair asked a clarifying question regarding the Supplier Diversity Office (SDO).
 - The Executive Director provided further clarity regarding the role of the SDO, some intricacies in the process, and how the Commission has handled some of the “awkwardness” related to the certification process.
 - The Chair noted that she has previously attended an OSD training and indicated that she wanted to coordinate to modify the process.
 - Commissioner Roy asked the Executive Director to remind the public of precertification and asked a clarifying question regarding the Marijuana Research Facility.
 - The Executive Director referenced the benefits of the precertification process for Delivery Licenses and noted the benefits of infusing capital early into the process. He also acknowledged President Biden’s announcement about the possible rescheduling of Cannabis and the effects on the Marijuana Research Facility license.
 - Commissioner Concepcion asked a clarifying question related to dashes on the Licensing Application slide and the number of Marijuana Courier’s licenses versus Marijuana Delivery licenses.
 - The Executive Director noted that the dashes signify that its inapplicable for the license type. He confirmed that the Marijuana Delivery license is more interesting to applicants than the Marijuana Courier license.
 - Commissioner Concepcion asked a follow-up question related to the precertification endorsement process for the Marijuana Courier and Marijuana Delivery Operator licenses.
 - The Executive Director noted that anecdotally he could confirm that there had been more interest in the Marijuana Delivery Operator license type in the pre-certification process and noted that there have been instances



where applicants apply for both pre-certification for the Marijuana Courier License and Marijuana Delivery Operator License.

- Commissioner Concepcion noted her reasoning behind asking the question.
- Commissioner Camargo noted her eagerness related to getting folks to apply to the Social Equity Advisory Fund and asked if the Commission had mapped out what capacity looked like for the more popular licenses in the Commonwealth and how it related to the Commission's equity mandate.
 - The chair asked a clarifying question related to Commissioner Camargo's questions.
 - Commissioner Camargo stated her reasoning behind asking her question.
 - The Executive Director noted a study that looked at the license capacity from an equity perspective has not been procured but referenced a previous study done by KPMG that predated the current Commissioner's tenure that looked at tax rate and in doing so also contemplated overall market capacity. He also noted that although equity had not been integrated into an overall market capacity study, equity had been ingrained into the Commission's policy choices related to the marketplace capacity.
 - Commissioner Camargo provided further clarity regarding the reasoning behind asking her question and her want to start looking at what capacity of the marketplace looks like from an equity lens.
 - The Executive Director noted how his goal to develop a three-year strategic plan, five-year operational plan, the work of the Equity department, and the passage of An Act Relative to Equity in The Cannabis Industry related to the conversation.
- The Chair asked a question about the Commission's work related to outreach to municipal leaders.
 - The Executive Director acknowledged the continued engagement with municipalities, referenced the Commission's municipal guidance documents, and noted the work that remains ongoing related to municipal outreach.
 - The Chair raised that there is an opportunity to proactively engage and educate municipal leaders.
 - The Executive Director noted that historically Commissioners have spoken at the Massachusetts Municipal Association (MMA) annual meeting. He also mentioned the inquiries the Commission receives from municipal leaders and noted that he did not mean to imply that there's only been one approach to the municipal outreach.
- Commissioner Roy recommended that the Commission acknowledge when municipalities are doing great work and noted the role of leadership awards and their utility in acknowledging licenses and municipalities that are going above and beyond around the Commission's equity mandate.
 - The Executive Director noted the ever-changing nature of municipal policymaking and noted the reasoning why templated models were not



included in the guidance document and echoed Commissioner Roy's comments related to exemplifying good examples of municipal policy. He also provided further insights into the leadership ratings and awards.

- Commissioner Camargo asked a clarifying question regarding the work that had been done related to leadership ratings.
 - The Executive Director confirmed that the Commission was currently working on leadership ratings and contemplating the various approaches the Commission could take.
- Commissioner Camargo noted the work of farmers, especially as it relates to Black and Latino farmers and Outdoor Cultivators.
 - The Chair noted her interest in the topic and her previous work representing farmers in Western Massachusetts.
- Commissioner Stebbins referenced the work of SDO and other entities around certification and noted the importance of the certification process for licensees and entities looking to engage with licensees.
- The Chair indicated that October was National Disability Employment Awareness Month, and noted her work related to making government more accessible for people with disabilities in the Commonwealth and stated her interest in the topic.
 - The Executive Director thanked the Chair for identifying October as National Disability Employment Awareness Month and noted the Commission's policy positions related to minorities, women, and veteran, owned businesses, and noted the role of the upcoming regulatory review round and his possible advocacy in incorporating other business types such as disability-owned business and LGBT – owned business, to make the industry as inclusive as possible.
- Commissioner Roy asked a clarifying question related to the inclusion of farmers in the Disadvantage Business Enterprise statics for Approved Licensees.
 - The Executive Director noted that he was not sure if the SDO certified a business as a farmer and provided further clarity on how the Commission identified a farmer in terms of the Craft Marijuana Cooperative License.
- Commissioner Camargo asked if the Commission tracks and separates Outdoor Cultivators from Craft Marijuana Cooperatives.
 - The Executive Director noted that to apply for a Craft Marijuana Cooperative license, someone in the organization's ownership structure would have to have filed a Schedule F (Form 1040; Profit or Loss from Farming) tax return and noted that this was not a requirement for the Outdoor Cultivators license. Thus, a licensee is not required to be a farmer in the context of Outdoor Cultivators and noted that historically the Commission had used the Schedule F tax return to track Craft Marijuana Cooperatives.
 - The Chair provided further clarity into the matter.



- The Executive Director provided further clarity into the complexity of farming.
 - Commissioner Camargo asked if there had been any working groups formed related to farmers.
 - The Executive Director noted that there had not been any working group specifically formed around farmers but mentioned that perhaps a working group was formed in the context of the last regulatory round to look at how to identify farmers.
 - Commissioner Camargo stated her want to be a part of a working group focused on farmers.
 - Commissioner Roy cited her outreach to farmers and her want to be a part of a working group focused on farmers.
 - Commissioner Roy noted her concerns that the number of Certified Active Patients keeps decreasing as more brick and mortars stores and Registered Certifying Physicians keep increasing and noted her want to have a further discussion if the number of Certified Active Patients keeps going down.
 - The Executive Director noted some complexities related to the number of Certified Active Patients and echoed Commissioner Roy's comments on monitoring the numbers.
- The Executive Director and General Counsel, Christine Baily (General Counsel, Baily), and the Director of Government Affairs and Policy, Matt Giancola (DGAP Giancola) gave an update related to Chapter 180 of the Acts of 2022.
 - Commissioner Roy asked a clarifying question related in reference to the timing related to Social Consumption.
 - Commissioner Concepcion noted her hesitancy to place arbitrary timelines related to Social Consumption and referenced the legislative deadline of November of 2023 related to the implementation and promulgation of mandated changes in S.3096, An Act Relative to Equity in The Cannabis Industry. She clarified that the Commission could implement regulatory changes after promulgating the mandated regulatory changes relative to S. 3096.
 - The Executive Director echoed Commissioner Concepcion's comment and noted some complexities in providing a timeline.
 - Commissioner Roy noted her reasoning behind asking the question.
 - General Counsel Baily noted the role municipalities and other agencies would have in effectuating and implementing S. 3096 and cited some of the mandates that S.3096 placed on these entities.
 - Commissioner Camargo asked a question related to the work of the Legal Department as it related to the Commission's staff-identified topics and the petitions received by the Commission and asked when materials would be sent to Commissioners.
 - The Executive Director noted the work that had been done related to staff-identified topics, the work that remains ongoing, and the role of future



meetings between staff and the Commissioners to discuss the regulatory review process.

- Commissioner Concepcion noted her learning style and stated her want to get materials before the meetings between staff and Commissioners.
- The Executive Director provided further clarity into the next steps and confirmed that the Commissioners would be getting the universe of topics at the meetings.
- Commissioner Concepcion referenced a previous conversation on the regulatory review process and noted the importance of the staff-identified topics. She also noted her frustration of not receiving the list previously.
 - The Executive Director noted that the universe of identified topics will be disseminated before the forming of the working groups and acknowledged that not all topics will need a working group.
 - Commissioner Concepcion stated her want to understand the overlap and assess priorities and needs.
- Commissioner Roy noted that it would be helpful to assess the universe of topics and asked whether the list of topics will be anonymized.
 - The Executive Director reiterated that working groups would not be formed before Commissioners had received a universe of topics and confirmed that not every topic will need a working group and provided further clarity into the process.
 - General Counsel Bailly provided further clarity related to the work that Legal had undertaken to compile the list of Commissioner and staff-identified topics and noted the work that remains ongoing. She also provided some clarity regarding ministerial changes and the formation of working groups.
- Commissioner Camargo noted that the Commissioners still had a lot of questions related to the regulatory review and promulgation process and suggested a conversation and or training related to the promulgation of regulations.
- The Chair echoed Commissioner Camargo's comments and noted that she had not been engaged in the process and acknowledged her need to catch up.
- Commissioner Concepcion echoed Commissioner Camargo's comments related to training and noted that the materials include which department identified the topic, as it would be helpful to understand possible overlap.
- Commissioner Stebbins cited how regulatory promulgation was handled during his previous role and noted the importance of staff feedback. He also stated he would want to get a refresher on the regulatory review and promulgation process as well as the topics that are mandated by the Act, which have a legislative deadline and a timeline on the steps that need to be taken before the November 2023 deadline.
- Commissioner Roy noted that Commissioners were asked to rank their identified topics and asked if ranking was also incorporated in the staff-identified topics list.



- The Executive Director noted that the staff were not asked to rank their proposed topics and confirmed the reasoning as to why Commissioners were asked to rank topics.
- The Chair highlighted the importance of the update related to Chapter 180 of the Acts of 2022 and her want to move on from the topic.
 - The Executive Director noted the work that was done to gather staff feedback regarding the regulatory review process and the steps that would be taken to gather stakeholder feedback.
- The Executive Director gave a general update related to the Commission's work, including President Biden's announcement of marijuana pardons and review of how Cannabis is scheduled under federal law.
- The Executive Director gave an update on hiring activity at the Commission.
 - The Chair encouraged the public to visit the Commission's website to look at current and future job postings.

Commissioner Camargo moved to take a thirty-minute lunch recess.

- Commissioner Concepcion seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O'Brien – Yes
- The Commission unanimously approved taking a thirty-minute lunch recess, returning at 12:45 PM (02:46:39)

5) Staff Recommendations on Changes of Ownership

- Commissioner Roy noted her reasoning behind adding a blanket condition to apply to all Changes of Ownership applications.
- Commissioner Roy requested a condition to apply to all Changes of Ownership applications.
 - Proposed condition: To help ensure compliance with 500.104(5), 501.104(5), it is required that an update be provided to the Commission within 5 days of any changes, modifications, or implementation issues by new ownership of prior ownerships' Commission approved Diversity Plan and/or Positive Impact Plan, including but not limited to goals, programs, measurements, and accountability.

1. MedMen Boston, LLC

- Licensing Manager Tsuko Defoe (Licensing Manager Defoe) presented the Staff Recommendation for Change of Ownership.
- The Chair asked for questions or comments.



- Commissioner Camargo moved to approve the Change of Ownership, subject to the condition requested by Commissioner Roy.
- Commissioner Concepcion seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
- The Commission unanimously approved the Change of Ownership, subject to the condition requested by Commissioner Roy.

2. MME Newton Retail, LLC

- Licensing Manager Defoe presented the Staff Recommendation for Change of Ownership.
- The Chair asked for questions or comments.
- Commissioner Roy moved to approve the Change of Ownership, subject to the condition requested by Commissioner Roy.
- Commissioner Stebbins seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
- The Commission unanimously approved the Change of Ownership, subject to the condition requested by Commissioner Roy.

3. Nature’s Embrace, Inc.

- Licensing Manager Defoe presented the Staff Recommendation for Change of Ownership.
- The Chair asked for questions or comments.
- Commissioner Roy moved to approve the Change of Ownership, subject to the condition requested by Commissioner Roy.
- Commissioner Stebbins seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
- The Commission unanimously approved the Change of Ownership, subject to the condition requested by Commissioner Roy.



4. NEO Manufacturing MA, LLC

- Licensing Manager Defoe presented the Staff Recommendation for Change of Ownership.
- The Chair asked for questions or comments.
- Commissioner Camargo moved to approve the Change of Ownership, subject to the condition requested by Commissioner Roy.
- Commissioner Concepcion seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O'Brien – Yes
- The Commission unanimously approved the Change of Ownership, subject to the condition requested by Commissioner Roy.

6) Staff Recommendations on Provisional Licenses – 02:53:16

- Commissioner Stebbins noted that he was impressed with the roster of provisional applications up for Commission consideration and vote. He noted his concern that some licenses were using carbon copying Positive Impact and Diversity Plans and urged licensees to create plans unique to their establishment and community. He noted why he urged licenses not to use carbon copied Positive Impact and Diversity Plans.

1. 220 ONeil, LLC (#MRN284345), Retail

- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
- Commissioner Roy Requested a condition.
 - Proposed condition: Prior to final licensure, in accordance with 935 CMR 500.140 (6) (a-j) please provide the commission with a copy of your consumer education. To ensure compliance, consumer educational materials shall include subsections; a – j, as listed in said regulation and must also include the phone number for the Massachusetts Substance Use Helpline.
- The Chair asked for questions or comments.
- Commissioner Roy moved to approve the Provisional License, subject to the condition requested by Commissioner Roy.
- Commissioner Stebbins seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes



- Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
 - The Commission unanimously approved the Provisional License subject to the condition requested by Commissioners Roy.
2. Aunty Budz, LLC d/b/a High Flyers (#MBN282396), Microbusiness
- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
 - The Chair asked for questions or comments.
 - Commissioner Stebbins requested a condition.
 - Proposed condition: Prior to Final Application for Licensure, review and update Positive Impact Plan and consider any strategy for outreach to nearby Area of Disproportionate Impact designated community of Springfield in accordance with 935 Code Mass. Regs. § 500.101(1)(a)11 and provide any updates to CCC Licensing Division.
 - Commissioner Camargo moved to approve the Provisional License, subject to the condition requested by Commissioner Stebbins.
 - Commissioner Concepcion seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
 - The Commission unanimously approved the Provisional License subject to the condition requested by Commissioners Stebbins.
3. Beacon Compassion, Inc. d/b/a Up Top (#MRN284694), Retail
- Licensing Manager Defoe presented the Staff Recommendation for Provisional Licenses.
 - The Chair asked for questions or comments.
 - Commissioner Roy moved to approve the Provisional License.
 - Commissioner Stebbins seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
 - The Commission unanimously approved the Provisional License.
4. Budega, Inc. d/b/a Flyte Cannabis (#MRN281353), Retail



- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
- Commissioner Roy requested a condition.
 - Proposed condition: Prior to final licensure, in accordance with 935 CMR 500.140 (6) (g) please include facts regarding substance use disorder signs and symptoms, as well as referral information for substance use disorder treatment programs, and the telephone number for the Massachusetts Substance Use Helpline in your consumer education.
- Commissioner Stebbins requested a condition.
 - Proposed condition: Prior to Final Application for Licensure, review and update Positive Impact Plan and consider any strategy for outreach to nearby Area of Disproportionate Impact designated community of Boston in accordance with 935 Code Mass. Regs. § 500.101(1)(a)11 and provide any updates to CCC Licensing Division.
- The Chair asked for questions or comments.
- Commissioner Camargo moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
- Commissioner Concepcion seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O'Brien – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.

5. Cannabis of Worcester, LLC (#MRN284603), Retail

- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
- The Chair asked for questions or comments.
- Commissioner Roy requested a condition.
 - Proposed condition: Prior to final licensure, in accordance with 935 CMR 500.140 (6) (g) please include facts regarding substance use disorder signs and symptoms, as well as referral information for substance use disorder treatment programs, and the telephone number for the Massachusetts Substance Use Helpline in your consumer education.
- Commissioner Roy moved to approve the Provisional License, subject to the condition requested by Commissioner Roy.
- Commissioner Stebbins seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes



- Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
 - The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Roy.
6. Community Care Collective, Inc. d/b/a Collective (#MPN282204), Product Manufacturing
- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
 - The Chair asked for questions or comments.
 - Commissioner Camargo moved to approve the Provisional License.
 - Commissioner Concepcion seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
 - The Commission unanimously approved the Provisional License.
7. Eddie’s Flowers, Inc. (#MRN284579), Retail
- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
 - The Chair asked for questions or comments.
 - Commissioner Roy requested a condition.
 - Proposed condition: Prior to final licensure, in accordance with 935 CMR 500.140 (6) (g) please include facts regarding substance use disorder signs and symptoms, as well as referral information for substance use disorder treatment programs, and the telephone number for the Massachusetts Substance Use Helpline in your consumer education.
 - Commissioner Roy moved to approve the Provisional License, subject to the condition requested by Commissioner Roy.
 - Commissioner Stebbins seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
 - The Commission unanimously approved the Provisional License subject to the condition requested by Commissioner Roy.



8. Green Adventure, LLC (#MRN284489), Retail
- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
 - The Chair asked for questions or comments.
 - Commissioner Roy requested a condition.
 - Proposed condition: Prior to final licensure, in accordance with 935 CMR 500.140 (6) please include the phone number for the Massachusetts Substance Use Helpline on your consumer education.
 - Commissioner Stebbins requested a condition.
 - Proposed condition: Prior to Final Application for Licensure, review and update Positive Impact Plan and consider any strategy for outreach to nearby Area of Disproportionate Impact designated communities in close proximity to Host Community of Ware in accordance with 935 Code Mass. Regs. § 500.101(1)(a)11 and provide any updates to CCC Licensing Division.
 - Commissioner Camargo moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
 - Commissioner Concepcion moved to approve the Provisional License.
 - Commissioner Stebbins seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
 - The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
9. Infused Element, LLC (#MPN282201), Product Manufacturing
- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
 - The Chair asked for questions or comments.
 - Commissioner Roy requested a condition.
 - Proposed condition: Prior to final licensure please inform the Commission of your “Additional Operational Plans for Product Manufacturers” as it relates to Quality Control Samples. Licensees that opt to provide Quality Control Samples must include written policies and procedures in accordance with 935 CMR 500.130(5)(k) and 935 CMR 500.130 (9).
 - Commissioner Roy moved to approve the Provisional License, subject to the conditions requested by Commissioner Roy.
 - Commissioner Stebbins seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes



- Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
 - The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Roy.
10. Mass Greenwoods, LLC d/b/a Prolific (#MRN284644), Retail
- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
 - The Chair asked for questions or comments.
 - Commissioner Roy requested a condition.
 - Proposed condition: Prior to final licensure, in accordance with 935 CMR 500.140 (6) please include the phone number for the Massachusetts Substance Use Helpline on your consumer education.
 - Commissioner Camargo moved to approve the Provisional License, subject to the condition requested by Commissioner Roy.
 - Commissioner Concepcion seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
 - The Commission unanimously approved the Provisional License subject to the condition requested by Commissioner Roy.
11. Pineapple Express, LLC (#MDA1306), Marijuana Delivery Operator
- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
 - The Chair asked for questions or comments.
 - Commissioner Roy requested a condition.
 - Proposed condition: In accordance with 935CMR 500.146 (5), A Delivery Operator shall make available educational materials about Finished Marijuana Products to Consumers. A Delivery Operator shall have an adequate supply of current educational material available for distribution. Prior to final licensure please provide the commission with a copy of your consumer education. To ensure compliance, consumer educational materials shall include subsections; a – j, as listed in said regulation and must also include the phone number for the Massachusetts Substance Use Helpline.
 - Commissioner Concepcion noted the licensee’s work and leadership related to the positive Impact Plan and work related to the sealing of past CORI Records.
 - Commissioner Camargo moved to approve the Provisional License, subject to the condition requested by Commissioner Roy.
 - Commissioner Concepcion moved to approve the Provisional License.



- Commissioner Stebbins seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Roy.

12. Sears Farm Wellness, LLC d/b/a Wildflower Wellness (#MRN284018), Retail

- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
- The Chair asked for questions or comments.
- Commissioner Roy requested two conditions.
 - Proposed conditions:
 - Prior to final licensure, in accordance with 935 CMR 500.140 (6) please include the phone number for the Massachusetts Substance Use Helpline on your consumer education.
 - Prior to performing job functions at marijuana establishment, all mentor program participants as stated in Goal number two of your Positive Impact Plan must become Registered Agents in the Commonwealth of Massachusetts and provide Agent Registration Card to the Commission upon request. Pursuant to 935 CMR 500.030, a Marijuana Establishment shall apply for registration for all its employees, owners, executives, and volunteers who are associated with that Marijuana Establishment.
- Commissioner Roy moved to approve the Provisional License, subject to the conditions requested by Commissioner Roy.
- Commissioner Stebbins moved to approve the Provisional License.
- Commissioner Stebbins seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Roy.

13. Seaside Joint Ventures, Inc. d/b/a Seaside Cannabis Company (#MRN284549), Retail

- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
- The Chair asked for questions or comments.



- Commissioner Roy requested a condition.
 - Proposed condition: Prior to final licensure, in accordance with 935 CMR 500.140 (6) please include the phone number for the Massachusetts Substance Use Helpline on your consumer education.
- Commissioner Camargo moved to approve the Provisional License, subject to the condition requested by Commissioner Roy.
- Commissioner Concepcion seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
- The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Roy.

14. Simply Lifted, Inc. (#MBN282399), Microbusiness

- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
- The Chair asked for questions or comments.
- Commissioner Camargo moved to approve the Provisional License.
- Commissioner Concepcion seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
- The Commission unanimously approved the Provisional License.

15. SunnyDayz, Inc. (#MCN283692), Cultivation, Tier 2 / Indoor

- Licensing Manager Defoe presented the Staff Recommendation for both SunnyDayz, Inc. Provisional Licenses.
- The Chair asked for questions or comments.
- Commissioner Roy requested a condition to apply solely to the Cultivation license.
 - Proposed condition: Prior to final licensure please inform the Commission of your “Additional Operational Plans for Indoor Marijuana Cultivators” as it relates to Quality Control Samples. Licensees that opt to provide Quality Control Samples must include written policies and procedures in accordance with 935 CMR 500.120(12), and 935 CMR 500.120(14).
- Commissioner Roy moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy.
- Commissioner Stebbins moved to approve the Provisional License.



- Commissioner Stebbins seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Recused
 - Chair O’Brien – Yes
- The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Roy.

Commissioner took a brief recess returning at 1:15 pm. (03:46:03)

Commissioner Stebbins moved to reconsider SunnyDayz, Inc. (#MCN283692), Cultivation, Tier 2 / Indoor Provisional Licenses due to technical difficulties faced by Commissioner Stebbins, which precluded him from participating in the first vote.

- Commissioner Concepcion seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
- The Commission unanimously approved to reconsider SunnyDayz, Inc. (#MCN283692), Cultivation, Tier 2 / Indoor Provisional Licenses due to technical difficulties faced by Commissioner Stebbins.

15. SunnyDayz, Inc. (#MCN283692), Cultivation, Tier 2 / Indoor

- Licensing Manager Defoe presented the Staff Recommendation for both SunnyDayz, Inc. Provisional Licenses.
- The Chair asked for questions or comments.
- Commissioner Roy requested a condition to apply solely to the Cultivation license.
 - Proposed condition: Prior to final licensure please inform the Commission of your “Additional Operational Plans for Indoor Marijuana Cultivators” as it relates to Quality Control Samples. Licensees that opt to provide Quality Control Samples must include written policies and procedures in accordance with 935 CMR 500.120(12), and 935 CMR 500.120(14).
- Commissioner Stebbins requested a condition to apply to both SunnyDayz, Inc. Provisional Licenses.
 - Proposed condition: Prior to Final Application for Licensure, review Positive Impact Plan and consider any strategy for nearby Areas of Disproportionate Impact designated communities in close proximity to Host Community of Deerfield and provide any update in accordance with 935 Code Mass. Regs. § 500.101(1)(a)11 and provide any updates to CCC Licensing Division.



- Commissioner Roy moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
- Commissioner Stebbins moved to approve the Provisional License.
- Commissioner Stebbins seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
- The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioners Roy and Stebbins.

16. SunnyDayz, Inc. (#MRN284636), Retail

- The Chair asked for questions or comments.
- Commissioner Roy requested a condition to apply solely to the Retail License.
 - Proposed condition: Prior to final licensure, in accordance with 935 CMR. 500.140 (6) (a-j) please provide the commission with a copy of your consumer education. To ensure compliance, consumer educational materials shall include subsections; a – j, as listed in said regulation and must also include the phone number for the Massachusetts Substance Use Helpline.
- Commissioner Roy moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
- Commissioner Stebbins seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.

17. UC Retail, LLC (#MRN284616), Retail

- Licensing Manager Defoe presented the Staff Recommendation for Provisional Licenses.
- The Chair asked for questions or comments.
- Commissioner Roy requested a condition to apply solely to the Retail license.
 - Proposed condition: Prior to final licensure, in accordance with 935 CMR. 500.140 (6) (g) please include referral information for substance use disorder treatment programs, and the telephone number for the Massachusetts Substance Use Helpline in your consumer education.



- Commissioner Camargo moved to approve the Provisional License, subject to the condition requested by Commissioners Roy.
- Commissioner Stebbins seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
- The Commission unanimously approved the Provisional License subject to the condition requested by Commissioners Roy.

18. Grass Appeal, LLC d/b/a Blackstone Valley Cannabis (#RMDA3770), Vertically Integrated Medical Marijuana Treatment Center

- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
- The Chair asked for questions or comments.
- Commissioner Stebbins requested a condition to apply solely to the Retail license.
 - Proposed condition: Prior to Final Application for Licensure, review and update diversity hiring goals in Diversity Plan based on statistics of host community and region and not only based on overall state statistics, in accordance with 935 Code Mass. Regs. § 501.101(1)(a)11 and 501.101(1)(c)8k, and provide any updates to CCC Licensing Division.
- Commissioner Roy moved to approve the Provisional License, subject to the conditions requested by Commissioner Stebbins.
- Commissioner Stebbins seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
- The Commission unanimously approved the Provisional License, Subject to the conditions requested by Commissioner Stebbins.

7) Staff Recommendations on Final Licenses – 03:56:05

- The Chair noted that Final Licenses would be considered in 3 rosters (1) Adult-Use Final Licenses roster items numbered 1 through 6 and 8 through 12, as identified on the agenda (2) Greenfield Greenery, LLC and (3) Verdant Reporative, Inc. d/b/a Apex Noire.
- Adult-Use Roster



- The Chair noted that the adult-use Renewal roster will consist of items numbered 1 through 6 and 8 through 12, as identified on the agenda.
 - The Chair asked for questions or comments.
 - Commissioner Roy moved to approve the roster of Adult-Use Final Licenses.
 - Commissioner Stebbins seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
 - The Commission approved the Adult-Use roster of Final Licenses by a vote of four in favor and one abstention.
- Greenfield Greenery, LLC
 - The Chair noted that she would be recusing herself from the vote and acknowledged that Commissioner Stebbins would be leading the discussion as the Acting Chair.
 - Acting Chair Stebbins noted that the Adult-use Renewal roster will consist of item 7, as identified on the agenda.
 - Acting Chair Stebbins asked for questions or comments.
 - Commissioner Concepcion asked Director of Licensing Kyle Potvin (Director Potvin) to give an overview of the process, Final License, and the Change of Ownership applications.
 - Director Potvin gave an overview of the licensee and the staff recommendation for Final License.
 - Commissioner Concepcion asked a clarifying question related to the timeline of Commission consideration and vote of the licensee.
 - Director Potvin detailed the past two instances when the licensee was up for Commission consideration and vote.
 - Commissioner Concepcion asked Director Potvin to list individuals with direct or indirect control for the past two instances when the licensee was up for Commission consideration and vote.
 - Director Potvin listed individuals with direct or indirect control for the past two instances when the licensee went in front of the Commission for consideration and vote and confirmed that Chair Shannon O’Brien was not listed as an individual with direct or indirect control at the February 2022 vote for renewal application, nor was listed as an individual with direct or indirect control for Final License.
 - Commissioner Concepcion asked if the Commission had ever considered a Change of Ownership application for the licensee at a public meeting.
 - Director Potvin confirmed that the Commission had not considered and or voted on a Change of Ownership application for the licensee.



- Commissioner Concepcion asked Enforcement Counsel Rebecca Lopez (Enforcement Counsel Lopez) to walk through section 500.104 of the regulations and the Change of Ownership process.
 - Enforcement Counsel Lopez provided further clarity into the 500.104 and noted that an application for Change of Ownership submission was not required for all instances. She also noted that a Change of Ownership application would be dependent on the action being taken and the interest involved. She also noted that the assessment on whether a Change of Ownership application was required is an assessment made on a fact-dependent basis.
- Commissioner Concepcion asked a clarifying question regarding what would happen if an entity did not ascribe to 500.104 in terms of notification involved in the Change of Ownership process.
 - Enforcement Counsel Lopez noted that if the Enforcement Department identified a violation of the notice requirement, or the requirement to submit or seek approval of an ownership change, then the customary process would be to issue a notice of deficiency relative to the violation and offer the licensee the opportunity to submit a plan of correction in response and noted other potential consequences related to the merits of a Change of Ownership application.
 - Commissioner Concepcion asked if Greenfield Greenery, LLC was undergoing an evaluation.
 - Enforcement Counsel Lopez noted that she would prefer not to discuss the status of any evaluations that the entity might be undergoing.
- Commissioner Concepcion noted that the meeting materials acknowledged that there was not any new information that had been discovered by the Commission regarding the licensee's suitability since the February 2022 public meeting and asked if that was a consistent statement based on the facts in front of the Commission.
 - Director Potvin noted that it was a consistent statement based on the available and known information that the Licensing department had at the time and noted that his department was undertaking a due diligence review.
- Commissioner Roy asked Enforcement Counsel Lopez to confirm that the Chair Shannon O'Brien did not have direct or indirect control of the entity.
 - Enforcement Counsel Lopez confirmed that based on the current information on the licensee's licensing record, Chair Shannon O'Brien was not listed as someone with direct or indirect control.
 - Director Potvin echoed his previous statement and confirmed that Enforcement Counsel Lopez's statement was accurate.
- Commissioner Roy asked Director of Licensing Potvin if the licensee was in full compliance of the Commission's regulations and suitable for Commission consideration and vote.



- Director Potvin confirmed that based on the Commission’s practice of shepherding licensees through the application and licensing process, he could confirm that the Licensing staff recommended the entity for Commission consideration and vote for Final Licensure.
- Commissioner Roy asked whether precedent existed where a Change of Ownership had not been considered and voted on by the Commission but other stages of the licensing process had.
 - Director Potvin noted that with the exemption of provisional licenses, there had been many instances where Changes of Ownership had not been considered and voted on by the Commission, but other stages of a licensee’s licensing process had been.
- Commissioner Camargo asked General Counsel Baily to provide clarity on how it was possible for the Commission to vote on the Final License application without a Change of Ownership application and asked for further clarity on the possible votes the Commission could take on the entity.
 - General Counsel Baily clarified the licensing process and noted that the Commission was considering and voting on the Licensee’s Final License application. She noted that under the Commission’s regulations, a Change of Ownership Application was a distinct process from that of a Final License application. She also noted that under the Commission’s regulations, application and investigatory materials were considered confidential.
 - Commissioner Camargo asked a clarifying question regarding the possible votes the Commission could take on the entity.
 - General Counsel Baily noted the Commission could approve, approve with conditions, remand with directions to the Executive Director, postpone, or not take any actions on the Final License application.
- Commissioner Camargo asked Enforcement Counsel Lopez to clarify how licensing staff had determined that Chair Shannon O’Brien had no direct or indirect control of the entity if a Change of Ownership application had not been submitted.
 - Enforcement Counsel Lopez noted that the staff had brought forth a complete Final License application for commission consideration and vote and noted that the Enforcement staff could convey the facts as they’re demonstrated by the licensing record but could not make any other representations relative to the current licensing status of a Change of Ownership application as that is not what the Commission was contemplating and voting on.
- Commissioner Camargo asked about whether the entity complied with the Commission’s Enhanced Code of Ethics, specifically as it related to ownership and control of an entity.
 - General Counsel Baily noted that to the extent that the Chair had any concerns relative to the Commission’s Enhanced Code of Ethics she had recused herself from the vote, and as the Commission had a quorum, it



could take official action on the entity. She also noted that the Commission should vote on the application based on the requirements for licensure under the statute and regulations.

- Commissioner Camargo asked a follow-up question related to the Commission's Enhanced Code of Ethics as it related to ownership of a licensee.
 - General Counsel noted that the Commission by law established an Enhanced Code of Ethics and provided further clarity on restrictions on ownership by staff or a commissioner and recommended that the Commission take a recess if the Commission wanted further advice on the matter.
- Commissioner Camargo noted a previous instance where the Commission voted to remand an entity and noted her want to remand the Greenfield Greenery, LLC Final License application as an effort to get more information.
 - Acting Chair Stebbins asked if Commissioner Camargo had any further insights on the July 7th, 2019, vote to remand a license.
 - Commissioner Camargo provided further insights into the July 9th, 2019, vote to remand a change of ownership application for Curaleaf.
- Commissioner Roy echoed Commissioner Camargo's comments related to a remand of the application and asked when the Commission could expect to receive information relative to the licensee's Change of Ownership application.
 - Director Potvin noted that the Change of Ownership application is with licensing staff and undergoing a due diligence review. He provided further clarity into the due diligence review process and noted that the staff could not give an estimated timeframe for the completion of the process.
 - Commissioner Roy provided clarity on the reasoning behind her question.
- Commissioner Concepcion asked if the staff could confirm that the Chair was not an owner and did not have a financial interest in the entity.
 - Director Potvin noted that as the Change of Ownership application was still in the fact-gathering stage, he was not in a position to answer that question but noted that based on the license record on the Commission's licensing system, the Chair was not listed as a person currently having indirect or direct control.
- Acting Chair Stebbins noted that General Counsel Baily offered the option to take a brief recess to meet with an individual Commissioner to answer any questions they may have and asked if that was of interest to any Commissioners.
- Commissioner Roy asked a clarifying question to Enforcement Counsel Lopez regarding the remand process.
 - Acting Chair Stebbins noted that any remand vote would need to include specific instructions for the staff and asked Enforcement Counsel Lopez to weigh in.



- Enforcement Counsel Lopez noted that it was her understanding that any remand vote would need articulation of instruction to the staff.
- General Counsel Baily recommended that the Acting Chair work with the Executive Director to bring a motion that would specify the ground for remand and steps that staff should. She noted that she had previously worked with the Executive Director to draft motion language.
- Commissioner Concepcion asked if Acting Chair Stebbins had any questions or thoughts about the process or the licensee.
 - Acting Chair Stebbins thanked his fellow Commissioners for their thoughts and questions and noted that he is mindful that the Commission was contemplating and voting on the Final License application that had met all the regulatory requirements. He reiterated his previous question about whether any individual Commissioner would like to take a recess to discuss any questions with General Counsel Baily.
- Commissioner Roy asked to review the draft motion language.
 - Acting Chair Stebbins read the motion language to remand the Greenfield Greenery, LLC Final License.
- Commissioner Concepcion noted her reasoning for why she would like to move to remand the application.
- Acting Chair Stebbins asked if the Commissioners had any edits to the motion language.
 - Commissioner Roy asked Acting Chair Stebbins to repeat the motion language.
- Commissioner Camargo asked General Counsel Baily whether the motion language assumed that the Final and Change of Ownership applications would be considered and voted on together at an upcoming public meeting.
 - General Counsel Baily noted that if licensing staff were in a position to bring forth the Final License application at the next public meeting she would support the staff in asserting the confidentiality of the fact-gathering process for the Change of Ownership application.
- Commissioner Roy asked if the Commission would be voting on a renewal of the licensee at the February 2023 meeting.
 - Director Potvin noted that it would depend on whether the licensee submitted a renewal application in a timely manner.
- Commissioner Concepcion asked if Chief of Investigations Yaw Gyebi (Chief Gyebi) had anything to add to the conversation.
 - Chief Gyebi noted that it would be hard to predict when the Change of Ownership process would come to an end; thus, it was impossible to predict if there would be a possibility of both the Final License and Change of Ownership application could be considered and voted at the same public meeting.
- Commissioner Concepcion noted that the public might not be aware that the Change of Ownership and Final License processes were two distinct processes and asked for further clarity into the two processes.



- Chief Gyebi provided further clarity into the two distinct processes and noted the intricacies in providing a timeline for a Change of Ownership and noted that only the Final license application was up for Commission consideration and vote.
- Commissioner Concepcion asked if it was a common occurrence to have a licensee have both a Final and Change of Ownership application pending with the Commission.
 - Director Potvin noted that Changes of Ownership applications could and have been submitted by licensees at any stage stage in the licensing process after the provisional licensing stage and confirmed that there had been instances in the past where a licensee's Final and Change of Ownership applications had been contemplated in separate but along the same temporal tracks.
 - Commissioner Concepcion provided further clarity on the process.
 - Director Potvin Provided further clarity into the process.
- Commissioner Concepcion asked a clarifying question related to whether Greenfield Greenery, LLC followed the regulatory process relative to the Change of Ownership application.
 - Director Potvin noted that there was a Change of Ownership application that is undergoing a due diligence review.
- Acting Chair Stebbins asked a clarifying question related to Change of Ownership applications.
 - Director Potvin noted that after the Provisional licensing stage, a Change of Ownership application was not tied to the next stage of licensure and reiterated that it was a distinct process.
- Commissioner Camargo asked when the Change of Ownership application was submitted.
 - Director Potvin noted that the Change of Ownership application was received on May 22nd, 2022.
- Commissioner Camargo asked who submitted the Change of Ownership application.
 - Director Potvin noted that it was submitted by a licensee representative.
- Acting Chair Stebbins noted that the motion language did not have a time associated with the remand and noted that he would want to be clear that staff could bring the Final License application for Commission consideration and vote without disturbing the due diligence process of the Change of Ownership application.
 - The General Counsel clarified the motion language and noted the confidential nature of licensing and investigatory documents. She also noted that the motion language as drafted did not preclude staff from bringing forth the Final License application even if the Change of Ownership application was still pending. She also noted that additional language could be added to the motion to clarify that.



- Commissioner Concepcion asked a clarifying question regarding the impact that not contemplating a Change of Ownership application at the same time as a Final License application would have and if any benefits existed in considering and voting on both applications at the same time.
 - Commissioner Roy noted her preference to add language to the motion to state that the Change of Ownership and the Final Application be considered and voted on at the same time and asked if Commissioners had the right to add that to the motion language.
 - General Counsel Baily noted that the Commission had the ability to do so but noted the implications that doing so would have on staff and on the licensee. She also noted that merging the processes would impact both the Final and Change of Ownership applications processes.
 - Commissioner Concepcion noted the extraordinary nature of the situation and provided further clarity on why she requested both applications be considered at the same time.
- Commissioner Camargo noted that the Commission has the ability to add language to the motion to state that both the Final and Change of Ownership applications be considered and voted on at the same public meeting and asked General Counsel Baily to confirm if that was correct.
 - General Counsel Baily confirmed that she was correct.
 - Commissioner Camargo noted her want to remand the Final License application and noted her reasoning behind it.
- Commissioner Concepcion clarified that her question was not related to whether the Commission had the right to remand the application but instead about the implications of remanding the application and requesting that both the Final and Change of Ownership applications be considered at the same public meeting.
 - General Counsel Baily noted that discussing the implications and her concerns of taking such a position in the context of a public meeting as it would put the Commission at risk. She reiterated her previous comments on merging the processes and the rationale for why the processes are ordinarily kept separate in the regular course. She also noted that she would be open to discussing her concerns with one or two Commissioners if the Commission were to take a brief recess.
- The Executive Director noted that perhaps in remanding the Final application, the processes would organically merge, and cautioned the Commission on merging the process, as Change of Ownership applications could have a tendency to evolve, and the complexities involved in merging both applications.
 - Commissioner Roy noted that Commissioners were not asking for the staff to merge processes but instead bring both applications for Commission vote and consideration at a same public meeting.
 - Commissioner Concepcion thanked Commissioner Roy's for her comments and noted her agreement with Commissioner Roy.



- Acting Chair Stebbins asked General Counsel Baily if she would be interested in taking a brief recess to discuss any information she would like to share with Commissioners.
 - General Counsel Baily noted that there was value to her talking to one or groups of two Commissioners at a time during a brief recess, she also noted that she would be open to having Enforcement Counsel Lopez participate in those discussions.
- Acting Chair Stebbins asked if there was a motion to take a brief recess to allow for consultation with General Counsel Baily.
 - Commissioner Camargo asked if it was a request or a directive.
 - Acting Chair Stebbins echoed General Counsel Baily's request and noted the stated utility in a recess to allow for the discussion.
- The Executive Director thanked Commissioner Roy for clarifying the request to have the applications contemplated and voted on at the same public meeting.
 - Commissioner Camargo noted that it seemed that all Commissioners were on the same page regarding the want to remand the Final License application; including motion language related to considering both the Final and Change of Ownership applications at the same public meeting. She thanked General Counsel Baily for her offer to recess and meet but noted that the Commission had the authority to move on the motion.
 - General Counsel Baily noted her agreement that if Commission felt that it had enough information to act on the motion, they were within their authority to do so.
 - Commissioner Camargo thanked General Counsel Baily.
- Acting Chair Stebbins reread the proposed motion language.
- Commissioner Roy noted her want to further edit the proposed motion and asked the Executive Director. if the Commissioners could assume that to give the Commission full information, the staff would wait for the Change of Ownership application to be complete before bringing up the Final License for Commission consideration and vote.
 - The Executive Director noted the complexities involved in a Change of Ownership application and noted that the due diligence process did not dictate that a Change of Ownership returns to the Commission for consideration and vote. He also noted that there is always an opportunity for a licensee to withdraw a Change of Ownership application. He noted that, if necessary, and both processes aligned, there could be coordination of the two processes to provide the Commission with a full set of facts at a Commission public meeting.
 - Commissioner Camargo noted her understanding of the Executive Director's comments.
 - Acting Chair Stebbins noted his understanding of the Executive Director's comments.



- The Executive Director noted that the Commissioner’s understanding of his comments was correct.
- Acting Chair Stebbins asked if there was a want to change the draft motion language.
 - Commissioner Concepcion noted the General Counsel’s comments regarding the proposal to take a brief break to discuss and noted that the remand would allow for those conversations to occur.
 - General Counsel Baily provided further clarity on her comments related to the proposal to take a recess to discuss the Commission’s consideration and vote on the Final License.
- Commissioner Roy proposed amendments to the motion language.
 - The Executive Director noted Commissioner Roy’s proposed changes in the motion language and noted that the Commission could consult with various staff on the motion before it took a vote.
 - Acting Chair Stebbins noted his appreciation of the flexibility in the motion language and reiterated his concern about the unique approach that the Commission on the Final License application.
- Acting Chair Stebbins asked for questions or comments.
- Commissioner Concepcion moved to remand the application for Final License for Greenfield Greenery MC283117 to the Commission’s Investigation and Enforcement staff for further evaluation and consideration as relative to Ownership and Control as defined in 935 CMR 500.002 and in order to ensure compliance with G. L. c. 94G, § 5 (b) (2) and 935 CMR 500.103(2) and 500.104(b) upon completion of such review and consideration, the Commission staff shall return to the Commission with a recommendation relative to Final License and or application for a change of ownership and control as may be necessary or appropriate.
- Commissioner Roy seconded the motion.
- Commissioner Concepcion thanked the staff for their leadership and work on the topic.
- Commissioner Roy echoed Commissioner Concepcion’s comments.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Recused
- The Commission approved the motion to remand the application for Final License for Greenfield Greenery MC283117 to the Commission’s Investigation and Enforcement staff for further evaluation and consideration as relative to Ownership and Control as defined in 935 CMR 500.002 and in order to ensure compliance with G. L. c. 94G, § 5 (b) (2) and 935 CMR 500.103(2) and 500.104(b) upon completion of such review and consideration, the Commission staff shall return to the Commission with a recommendation



relative to Final license and or application for a Change of Ownership and control as may be necessary or appropriate by a vote of four in favor and one recusal.

- Commissioner Camargo thanked the staff for their work and leadership on the topic and for allowing the conversation to take place. She noted that Commissioners are public servants and thus have a duty to ask the hard questions to understand process. She also thanked Commissioner Stebbins for serving as the Acting Chair for the conversation.
- Acting Chair Stebbins welcomes back Chair O'Brien to the meeting.

Commissioner Camargo moved to take a Ten-minute recess.

- Commissioner Stebbins seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O'Brien – Yes
- The Commission unanimously approved taking a recess, returning at 3:23 PM (05:24:44)
- Verdant Reparative, Inc. d/b/a Apex Noire
 - The Chair noted that the adult-use Renewal roster will consist of item numbered 13, as identified on the agenda.
 - The Chair asked for questions or comments.
 - Commissioner Stebbins moved to approve the Verdant Reparative, Inc. d/b/a Apex Noire Final Licenses.
 - Commissioner Roy seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Recused
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O'Brien – Yes
 - The Commission approved the Verdant Reparative, Inc. d/b/a Apex Noire Final License by a vote of four in favor and one Recusal.

1. Assured Testing Laboratories, LLC (#IL281360), Independent Testing Laboratory
2. B.O.T. Realty, LLC d/b/a OMG (#MR283113), Retail
3. Calyx Peak of MA, Inc. d/b/a Local Cannabis Co. #MR283842), Retail
4. Coastal Healing, Inc. (#MC282761), Cultivation, Tier 3 / Indoor
5. Coastal Healing, Inc. (#MR282206), Retail
6. Elevated Roots II, LLC (#MR284547), Retail
7. Greenfield Greenery, LLC (#MC283117), Cultivation, Tier 11 / Outdoor



8. I & I Rose Garden, LLC (#MP281917), Product Manufacturing
9. Massachusetts Citizens for Social Equity, LLC d/b/a High Profile x Budega (#MR284097), Retail
10. MassGrow, LLC (#MP281460), Product Manufacturing
11. Misty Mountain Shop, LLC (#MR282634), Retail
12. New Leaf Enterprises, Inc. (#MR283204), Retail
13. Verdant Reparative, Inc. d/b/a Apex Noire (#MR282752), Retail

8) Staff Recommendations on Renewals – 0:00:00

- Commissioner Stebbins noted that he was impressed with the roster of Renewal applications up for Commission consideration and vote. He commended M3 Ventures, Inc., Pharmacannis Massachusetts, Inc., and Theory Wellness Inc for their Diversity and Positive Impact Plans. He noted that he had previously raised an issue related to requests from licensees to host communities for the municipal cost associated with an operation of a marijuana establishment. He noted that by in large, the roster of Renewal applications did a good job of giving host communities adequate time to respond before their renewal applications, but noted that Berkshire Roots, LLC and Grow Rite, LLC could have allowed more time for their requests to be processed by their host community. He encouraged licensees to give their host community adequate time to reply to these requests.
- The Chair noted that Renewals would be considered as one or more rosters; There are Six rosters: (1) Adult-use applications, items numbered 1 through 77 and 79 through 92, as identified on the agenda, including those subjects to a Commissioner's individually requested conditions (2) Resinate, Inc. (#MCR140173), (3) Medical-use applications items numbered 93 through 101, as identified on the agenda, (4) Medical-use applications items numbered 102 and 104, as identified on the agenda, (5) Theory Wellness, Inc. (#RMD525) and (6) Nature's Medicines, Inc. (#RMD1045).
- Adult-Use Roster
 - The Chair noted that the adult-use Renewal roster will consist of items numbered 1 through 77 and 79 through 92, as identified on the agenda.
 - The Chair asked for questions or comments.
 - Commissioner Stebbins moved to approve the roster of adult-use Renewals, subject to Stebbins's individually requested condition.
 - Commissioner Concepcion seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O'Brien – Yes



- The Commission unanimously approved the roster of adult-use Renewals, subject to subject to Commissioners Camargo and Stebbins's individually requested condition.
- Resinate, Inc.
 - The Chair noted that the adult-use Renewal roster will consist of items numbered 78, as identified on the agenda.
 - The Chair asked for questions or comments.
 - Commissioner Stebbins moved to approve Resinate, Inc.'s Renewal.
 - Commissioner Camargo seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Recused
 - Commissioner Stebbins – Yes
 - Chair O'Brien – Yes
 - The Commission approved Resinate, Inc.'s Renewal, by a vote of four in favor, and one recusal.
- Medical-Use
 - The Chair noted that the medical-use Renewal roster will consist of items numbered 93 through 101, as identified on the agenda.
 - The Chair asked for questions or comments.
 - Commissioner Camargo moved to approve the roster of medical-use Renewals.
 - Commissioner Roy seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O'Brien – Yes
 - The Commission unanimously approved the roster of medical-use Renewals.
- Medical-Use
 - The Chair noted that the medical-use Renewal roster will consist of items numbered 102 and 104, as identified on the agenda.
 - The Chair asked for questions or comments.
 - Commissioner Stebbins moved to approve the roster of medical-use Renewals.
 - Commissioner Concepcion seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes



- Commissioner Roy – Recusal
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
 - The Commission unanimously approved the roster of medical-use Renewals by a vote of four in favor and one Recusal.
- Theory Wellness, Inc.
 - The Chair noted that the medical-use Renewal roster will consist of item numbered 105 as identified on the agenda.
 - The Chair asked for questions or comments.
 - Commissioner Camargo moved to approve Theory Wellness, Inc.’s Renewal.
 - Commissioner Roy seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
 - The Commission unanimously approved Theory Wellness, Inc.’s Renewal.
- Nature's Medicines, Inc.
 - The Chair noted that the medical-use Renewal roster will consist of item numbered 103, as identified on the agenda.
 - The Chair asked for questions or comments.
 - Commissioner Roy moved to approve Nature's Medicines, Inc.’s Renewal.
 - Commissioner Camargo seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
 - The Commission unanimously approved Nature's Medicines, Inc.’s Renewal.

1. 1620 Labs, LLC (#MPR243802)
2. 1620 Labs, LLC (#MCR140346)
3. 253 Organic, LLC (#MRR206164)
4. 253 Organic, LLC (#MPR243836)
5. 253 Organic, LLC (#MCR140310)
6. 620 Industries Inc. (#MCR140319)
7. Advanced Cultivators, LLC (#MCR140348)
8. Ashli's Extracts, Inc. (#MPR243851)
9. Ashli's Farm, Inc. (#MCR140304)



10. Ashli's, Inc. (#MRR206198)
11. Atlantic Medicinal Partners, Inc. (#MRR206125)
12. BeachGrass Topicals LLC (#MBR169297)
13. Berkshire Roots, Inc. (#MRR206216)
14. BKPN LLC (#MRR206222)
15. Bloominati Ag, LLC (#MCR140289)
16. Bud & Mary's Cultivation, Inc. (#MCR140099)
17. Canna Provisions, Inc. (#MCR140321)
18. Caroline's Cannabis, LLC (#MRR206234)
19. Cosmopolitan Dispensary, Inc. (#MRR206239)
20. Curaleaf Massachusetts, Inc (#MRR206209)
21. Curaleaf Massachusetts, Inc. (#MPR243856)
22. Curaleaf Massachusetts, Inc. (#MCR140313)
23. Curaleaf North Shore, Inc. (#MPR243828)
24. Curaleaf North Shore, Inc. (#MCR140284)
25. Dris Corporation (#MPR243842)
26. Dris Corporation (#MXR126662)
27. FFD Enterprises MA (#MRR206202)
28. Flower & Soul, Inc. (#MRR206235)
29. Four Score Holdings LLC (#MRR206223)
30. FORTY TWO INDUSTRIES CO. (#MBR169291)
31. Frozen 4 Corporation (#DOR5182948)
32. Full Harvest Moonz, Inc. (#MRR206196)
33. Gold Thumb, LLC (#MPR243866)
34. Gold Thumb, LLC (#MCR140324)
35. Good Chemistry of Mass (#MRR206243)
36. Good Chemistry of Massachusetts, Inc. (#MPR243873)
37. Good Chemistry of Massachusetts, Inc. (#MCR140339)
38. Good Chemistry of Massachusetts, Inc. (#MRR206183)
39. Grassp Ventures LLC (#MDR272536)
40. Green Biz LLC (#MRR206232)
41. Green River Cannabis Company Inc (#MRR206113)
42. GreenStar Herbals, Inc. (#MRR206220)
43. GreenStar Herbals, Inc. (#MRR206219)
44. Grow Rite, LLC (#MCR140312)
45. Harmony of MA, Inc. (#MRR206221)
46. Haverhill Stem LLC (#MRR206244)
47. Humboldt Masters LLC (#MCR140318)
48. Jolly Green Inc (#MCR140332)



49. KG Collective Brockton, LLC (#MRR206251)
50. KindRun Massachusetts, LLC (#MDR272532)
51. Liberty Market (#MRR206208)
 - Commissioner Stebbins requested a condition to apply to both QPS Massachusetts Holdings LLC licenses.
 - Proposed condition: Within thirty business days of approval of Application for Renewal, contact CCC Licensing Division for an update to confirm your training and recruitment partners eligibility to support your activities under licensee's new Diversity Plan in accordance with 935 Code Mass. Regs. § 500.101(1)(c)8k.
52. Local Roots NE Inc. (#MRR206168)
53. M3 Ventures, Inc. (#MRR206204)
54. M3 Ventures, Inc. (#MPR243854)
55. M3 Ventures, Inc. (#MCR140306)
56. Mass Yield Cultivation LLC (#MCR140311)
57. Massachusetts Citizens for Social Equity LLC (#MRR206231)
58. Massachusetts Citizens for Social Equity LLC (#MRR206230)
59. Massbiology Technology, LLC (#MCR140297)
60. Massbiology Technology, LLC (#MPR243849)
61. MINUTEMAN FARM, LLC (#MCR140317)
62. Neamat, LLC (#MPR243859)
63. New Leaf Enterprises, Inc. (#MRR206195)
64. New Leaf Enterprises, Inc. (#MRR206197)
65. Northeast Alternatives, Inc. (#MPR243871)
66. Northeast Alternatives, Inc. (#MCR140327)
67. Northeast Alternatives, Inc. (#MRR206241)
68. OBCC, LLC (#MCR140345)
69. Other Side Agronomy, Inc. (#MPR243886)
70. Patient Centric of Martha's Vineyard, Ltd. (#MRR206200)
71. Pharmacannis Massachusetts Inc. (#MRR206169)
72. Potency LLC (#MRR206182)
73. PR MA LLC (#MRR206191)
74. Pure Oasis LLC (#MRR206187)
75. RAIN CITY FARMING L.L.C. (#MPR243880)
76. RC Retail Amherst LLC (#MRR206237)
77. ReLeaf Alternative Inc. (#MRR206166)
78. Resinate, Inc. (#MCR140173)
79. Rolling Releaf LLC (#MDR272535)
80. Silver Therapeutics, Inc. (#MRR206192)



81. Silver Therapeutics, Inc. (#MPR243847)
82. Silver Therapeutics, Inc. (#MCR140302)
83. SIRA NATURALS, INC. (#MPR243861)
84. Sun Drops, LLC (#MPR243840)
85. The Healing Center LLC (#MRR206174)
86. Theory Wellness Inc (#MRR206213)
87. Theory Wellness Inc (#MPR243875)
88. Theory Wellness Inc (#MCR140341)
89. Tree Market Lynn LLC (#MRR206227)
90. Tree Market Taunton LLC (#MRR206226)
91. Webber Road Ops, LLC (#MRR206205)
92. Witch City Gardens LLC (#MRR206185)
93. Alternative Therapies Group, Inc. (#RMD1530)
94. Apothca, Inc. (#RMD345)
95. Apothca, Inc. (#RMD1667)
96. Bask, Inc. (RMD445)
97. Coastal Healing, Inc. (#RMD1529)
98. Good Chemistry of Massachusetts, Inc. (#RMD3061)
99. Holistic Industries, Inc. (#RMD685)
100. Jushi MA, Inc. dba Nature's Remedy of Massachusetts (#RMD1285)
101. MD Holistics, Inc. dba Rhelm Cannabis (#RMD1606)
102. Middlesex Integrative Medicine (#RMD1025)
103. Nature's Medicines, Inc. (#RMD1045)
104. Resinate, Inc. (#RMD1345)
105. Theory Wellness, Inc. (#RMD525)

9) Commission Discussion and Votes – 5:39:12

1. Fifth Annual Activities Report

- The Executive Director gave an update and overview on the topic.
- Commissioner Stebbins commended the Executive Director and the staff for their work and leadership on the Fifth Annual Activities Report and asked if the report gets shared with members of the Cannabis Advisory Board (CAB) and other stakeholders.
 - The Executive Director confirmed that the Annual Activities Reports had and would be posted on the Commission's website and shared with members of CAB and other stakeholders.
- Commissioner Camargo noted that every state elected official should have a copy of the Commission's Annual Activities Report and asked the Executive Director to share the Report with all state and municipal elected officials.



- The Executive Director noted that he would consult with the Policy department to facilitate the disseminate the report to state and municipal officials.
- Commissioner Camargo thanked the Executive Director and noted that she had the same request last year.
- The Executive Director noted that he would confirm that last year's report was shared with elected officials.
- Commissioner Roy commended the Executive Director and the staff for their work and leadership on the Fifth Annual Activities Report and echoed Commissioner Camargo's comments related to sharing of the report with elected officials.
- Commissioner Roy moved to approve the Fifth Annual Activities Report for submission to the Legislative and Executive Branch officials.
- Commissioner Stebbins seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O'Brien – Yes
- The Commission unanimously approved the approve the Fifth Annual Activities Report for submission to the Legislative and Executive Branch officials.

10) New Business the Chair Did Not Anticipate at the Time of Posting – 05:53:42

- No new items were identified.

11) Next Meeting Date – 05:53:54

- The Chair noted that the next meeting would be on November 10th, 2022.
- The Chair noted that there will be having a December 2022 meeting.
- The Chair gave a tentative schedule for the remainder of the calendar year.

12) Adjournment – 05:55:48

- Commissioner Roy moved to adjourn.
- Commissioner Concepcion seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O'Brien – Yes
- The Commission unanimously approved the motion.



CANNABIS CONTROL COMMISSION

November 7, 2022

10:00 AM

Via Remote Participation via [Microsoft Teams Live*](#)

PUBLIC MEETING MINUTES

Documents:

- N/A

In Attendance:

- Chair Shannon O'Brien
- Commissioner Nurys Z. Camargo
- Commissioner Ava Callender Concepcion
- Commissioner Kimberly Roy
- Commissioner Bruce Stebbins

Minutes:

1) Call to Order

- The Chair recognized a quorum and called the meeting to order.
- The Chair gave notice that the meeting is being recorded.

2) Executive Session – Mediation Regarding Commission Governance - 00:00:46

- The Chair noted that the Commission would not return to Open Session after its Executive Session Deliberations.
- The Chair asked for questions or comments.
- Commissioner Concepcion moved to enter into Executive Session Pursuant to the Open Meeting Law, G.L. c. 30A, § 21(a)(9.), to confer with a mediator, as defined in G.L. c. 233, § 23C, to participate in mediation between the Commissioners and staff leadership, for purpose of finding common ground and obtaining buy-in from all parties, in its efforts to establish a durable and effective governance structure.
- Commissioner Camargo seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes



- Commissioner Stebbins – Yes
 - Chair O’Brien– Yes
- The Commission unanimously voted to enter Executive Session.

The Commission entered the Executive Session (00:03:04).



311 Page Blvd LLC 0203-COO-03-0922

CHANGE OF OWNERSHIP AND CONTROL OVERVIEW

1. Licensee Information:

311 Page Blvd LLC

| License Number | License Type |
|----------------|--------------|
| MR282714 | Retail |

2. The licensee has paid the applicable fees for this change request.

3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

| Individual | Role |
|-----------------|--|
| Yasser Hussain | Person with Direct or Indirect Control |
| Harbhajan Singh | Person with Direct or Indirect Control |
| Nabeel Shafi | Person with Direct or Indirect Control |
| Joginder Singh | Person with Direct or Indirect Control |
| Kamaljit Kaur | Person with Direct or Indirect Control |

4. The licensee is proposing to add the following as Entities Having Direct or Indirect Control:

| Entity | Role |
|----------------------------------|--|
| 311 Page Blvd Holding Group, LLC | Entity with Direct or Indirect Control |

5. Background checks were conducted on all proposed parties and no suitability issues were discovered.

6. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.

7. Commission staff conducted an organizational and financial inspection into the parties associated with this request and found no issues or inconsistencies with the information provided to the Commission.

COO Executive Summary 1



RECOMMENDATION

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



1620 Labs, LLC 0199-COO-03-0822

CHANGE OF OWNERSHIP AND CONTROL OVERVIEW

1. Licensee Information:

1620 Labs, LLC

| License Number | License Type |
|----------------|--|
| MC281370 | Cultivation/Tier 1/Indoor (up to 5,000 sq. ft.) |
| MC281775 | Cultivation/Tier 3/Indoor (10,001 to 20,000 sq. ft.) |
| MP281418 | Product Manufacturing |

2. The licensee has paid the applicable fees for this change request.

3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

| Individual | Role |
|-----------------------------|--|
| Mathew Medeiros | Person with Direct or Indirect Control |
| Andrew Medeiros | Person with Direct or Indirect Control |
| Elisa Medeiros | Person with Direct or Indirect Control |
| Edward George Medeiros, Jr. | Person with Direct or Indirect Control |
| Lauren Medeiros Forster | Person with Direct or Indirect Control |

4. The licensee is proposing to add the following as Entities Having Direct or Indirect Control:

| Entity | Role |
|---------------------------------------|--|
| Apotho Therapeutics Athol, Inc. | Entity with Direct or Indirect Control |
| Medeiros Investment Irrevocable Trust | Entity with Direct or Indirect Control |

5. Background checks were conducted on all proposed parties and no suitability issues were discovered.

6. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.

COO Executive Summary 1



7. Commission staff conducted an organizational and financial inspection into the parties associated with this request and found no issues or inconsistencies with the information provided to the Commission.

RECOMMENDATION

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



Great Barrington Retail, Inc. f/k/a Coastal Cultivars, Inc.
0192-COO-03-0722

CHANGE OF OWNERSHIP AND CONTROL OVERVIEW

1. Licensee Information:

Great Barrington Retail, Inc. f/k/a Coastal Cultivars, Inc.

| License Number | License Type |
|----------------|--------------|
| MR282884 | Retail |

2. The licensee has paid the applicable fees for this change request.

3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

| Individual | Role |
|----------------|--|
| Jarrad Glennon | Person with Direct or Indirect Control |

4. The licensee is proposing to add the following as Entities Having Direct or Indirect Control:

| Entity | Role |
|----------------------|--|
| Samoel Ventures, LLC | Entity with Direct or Indirect Control |

5. Background checks were conducted on all proposed parties and no suitability issues were discovered.

6. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.

7. Commission staff conducted an organizational and financial inspection into the parties associated with this request and found no issues or inconsistencies with the information provided to the Commission.

RECOMMENDATION



Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



Jamaco, LLC
0197-COO-03-0822

CHANGE OF OWNERSHIP AND CONTROL OVERVIEW

1. Licensee Information:

Jamaco, LLC

| License Number | License Type |
|----------------|--|
| MC282136 | Cultivation, Tier 2/Indoor (5,001 to 10,000 sq. ft.) |

2. The licensee has paid the applicable fees for this change request.

3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

| Individual | Role |
|---------------|--|
| Arthur Becker | Person with Direct or Indirect Control |
| Alan Kanders | Person with Direct or Indirect Control |
| Eugene McCain | Person with Direct or Indirect Control |

4. The licensee is proposing to add the following as Entities Having Direct or Indirect Control:

| Entity | Role |
|------------------------|--|
| Canna United, LLC | Entity with Direct or Indirect Control |
| Mass Invest Group, LLC | Entity with Direct or Indirect Control |

5. Background checks were conducted on all proposed parties and no suitability issues were discovered.

6. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.

7. Commission staff conducted an organizational and financial inspection into the parties associated with this request and found no issues or inconsistencies with the information provided to the Commission.



RECOMMENDATION

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



The Holistic Concepts, Inc.
0195-COO-01-1022

CHANGE OF OWNERSHIP AND CONTROL OVERVIEW

1. Licensee Information:

The Holistic Concepts, Inc.

| License Number | License Type |
|----------------|--------------|
| MR283012 | Retail |

2. The licensee has paid the applicable fees for this change request.

3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

| Individual | Role |
|-------------------|--|
| Samvel Arustamyan | Person with Direct or Indirect Control |

4. Background checks were conducted on all proposed parties and no suitability issues were discovered.

5. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.

RECOMMENDATION

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.

COO Executive Summary 1



6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



BEWCO, LLC
DOA100171

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

BEWCO, LLC
90 Conz St. #219, Northampton, MA 01060

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Marijuana Courier

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed application(s) are also associated with marijuana delivery operator pre-certification under the name of BEWDO, LLC

4. The applicant was pre-certified by the Commission for Marijuana Courier on June 27, 2022. Pursuant to 935 CMR 500.101(2)(b), the applicant demonstrated a propensity to successfully operate a Marijuana Establishment.

5. List of all required individuals and their roles in the Marijuana Establishment:

| Individual | Role |
|--------------------|---------------------------------------|
| Brooksley Williams | Person Having Direct/Indirect Control |

6. List of all required entities and their roles in the Marijuana Establishment:



No other entity appears to have ownership or control over this proposed Marijuana Establishment.

7. Applicant's priority status:

Expedited Applicant (Social Equity Program Participant)
(Brooksley Williams / 100% ownership / SE305382)

8. The applicant and municipality executed a Host Community Agreement on July 22, 2022.
9. The applicant conducted a community outreach meeting on May 11, 2022 and provided documentation demonstrating compliance with Commission regulations.
10. The Commission received a municipal response from the City/Town of Northampton on October 13, 2022 stating the applicant was in compliance with all local ordinances or bylaws.
11. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

| # | Goal |
|---|---|
| 1 | Provide 2-3 individuals who are Past or present residents of the geographic ADI, specifically Holyoke; Social Equity Participants and Economic Empowerment applicants with access to consulting and ancillary services that can help applicants create and develop robust business ideas, property search, business strategy, team development, document creation, etc. for developing, permitting, and licensing their cultivation, retail, processing, and delivery businesses. |

BACKGROUND CHECK REVIEW

12. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
13. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

14. The applicant states that it can be operational within seven (7) months of receiving the provisional license(s).
15. The applicant's proposed hours of operation are the following:



| Day(s) | Hours of Operation |
|---------------|------------------------|
| Monday-Sunday | 8:00 a.m. to 9:00 p.m. |

16. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
17. The applicant proposed the following goals for its Diversity Plan:

| # | Goal |
|---|---|
| 1 | Recruit 50% women, 50% minorities, 50% veterans, 50% LGBTQ+ and 50% persons with disabilities for its hiring initiatives. |
| 2 | Promote 50% of its diverse employees into management or beyond entry-level positions within one (1) year. |
| 3 | Partner with wholesale partners, vendors, contractors who are 15% minority-owned, 25% women-owned, 10% disabled-owned, 10% veteran-owned, and 10% LGBTQ+-owned. |

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Cloud 9 Cultivation, LLC
MCN283761

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Cloud 9 Cultivation, LLC
RW Moore Avenue, Lot 6E, Orange, MA 01364

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 2/Indoor (5,001 – 10,000 sq. ft.)

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

| Individual | Role |
|------------|---|
| Dejon Rice | Person Having Direct/Indirect Control / Capital Contributor |

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Expedited Applicant (Social Equity Participant/Minority-Owned Business)
(Dejon Rice / 100% ownership / SE306037)



7. The applicant and municipality executed a Host Community Agreement on April 26, 2022.
8. The applicant conducted a community outreach meeting on July 8, 2022 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Orange on October 12, 2022 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

| # | Goal |
|---|--|
| 1 | Provide education and support relating to sealing criminal records to at least five (5) Massachusetts residents who have had drug convictions. |

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within one (1) year of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

| Day(s) | Hours of Operation |
|---------------|--------------------|
| Monday-Sunday | Open 24 hours |

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

| # | Goal |
|---|--|
| 1 | Recruit Veterans (15%); People with disabilities (15%); Individuals who identify as LGBTQ+ (10%); Women (50%); People of color, particularly Black, Africa American, Hispanic, Latinx, and Indigenous people (10%) for its hiring initiatives. |



| | |
|---|---|
| 2 | Partner with contractors, subcontractors, and suppliers who are Minority-Owned (5%); Women-Owned (5%); Veteran-Owned (5%); LGBTQ-Owned (5%); and Disability-Owned (5%). |
|---|---|

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Green Ventures Corp
MCN282380

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Green Ventures Corp
3 Young Rd., Ashburnham, MA 01430

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 1/Indoor (up to 5,000 sq. ft.)

The application was reopened more than four (4) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

| Individual | Role |
|-------------------|---|
| Christopher Frost | Person Having Direct/Indirect Control / Capital Contributor |
| Brenda Makarewicz | Person Having Direct/Indirect Control / Capital Contributor |

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Expedited Applicant (Woman-Owned Business)

Provisional License Executive Summary 1



7. The applicant and municipality executed a Host Community Agreement on May 17, 2021.
8. The applicant conducted a community outreach meeting on June 1, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Ashburnham on November 7, 2022 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

| # | Goal |
|---|---|
| 1 | Mentor at least one (1) candidate per year from the Commission-designated Certified Economic Empowerment Priority recipients or Commission-designated Social Equity Program participants. |

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within one (1) year of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

| Day(s) | Hours of Operation |
|-----------------|------------------------|
| Monday-Friday | 8:00 a.m. to 5:00 p.m. |
| Saturday-Sunday | Closed |

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

| # | Goal |
|---|------|
|---|------|



| | |
|---|---|
| 1 | Recruit 60% women, 40% minorities, 30% veterans, 10% persons with disabilities, and 10% LGBTQ + for its hiring initiatives. |
| 2 | Partner with vendors who are 30% women, 20% minorities, 10% veterans, 5% persons with disabilities and 5% LGBTQ+ owned. |

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



GreenCare Collective, LLC

MRN284476

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

GreenCare Collective, LLC
d/b/a Plant
12 Latti Farm Road, Millbury, MA 01527

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

| Type | Status | Location |
|------|---------------|-------------------|
| MTC | Final License | Millbury-Millbury |

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use cultivation and retail applications and/or licenses under the names of Ashli's, Inc., Ashili's Extracts, Inc., Ashili's Farm, Inc.

4. List of all required individuals and their roles in the Marijuana Establishment:

| Individual | Role |
|----------------------|---------------------------------------|
| Charles Smith | Person Having Direct/Indirect Control |
| Christopher Costello | Person Having Direct/Indirect Control |
| Steven Della Salla | Person Having Direct/Indirect Control |
| Katie O'Sullivan | Person Having Direct/Indirect Control |
| Michael Quinn | Person Having Direct/Indirect Control |
| John Dunne | Person Having Direct/Indirect Control |
| David Golden | Person Having Direct/Indirect Control |

Provisional License Executive Summary 1



| | |
|-----------------------|---------------------------------------|
| Alfred Van Broekhoven | Person Having Direct/Indirect Control |
|-----------------------|---------------------------------------|

5. List of all required entities and their roles in the Marijuana Establishment:

| Entity | Role |
|---|---------------------------------------|
| CoGrow Massachusetts, LLC | Entity Having Direct/Indirect Control |
| OCS Green Leaves, LLC | Entity Having Direct/Indirect Control |
| The Donal O'Sullivan Children's Gifting Trust, II | Entity Having Direct/Indirect Control |

6. Applicant's priority status:

MTC Priority

7. The applicant and municipality executed a Host Community Agreement on July 7, 2020.
8. The applicant conducted a community outreach meeting on February 28, 2022 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Millbury on August 12, 2022 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

| # | Goal |
|---|---|
| 1 | Provide two (2) internships to young adults over 21 who are Past or present residents of Spencer; past or present residents of the following Designated Worcester Census Tracts: 7302, 7305, 7310.02, 7312.03, 7312.04, 7313, 7314, 7315, 7317, 7318, 7323.02, 7324, 7327 and 7330; Certified Economic Empowerment priority recipients; Social Equity Program participants; Massachusetts residents who have past drug convictions; and/or Massachusetts residents with parents or spouses who have drug convictions. |

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW



13. The applicant states that it can be operational upon receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

| Day(s) | Hours of Operation |
|-----------------|-------------------------|
| Monday-Saturday | 9:00 a.m. to 8:00 p.m. |
| Sunday | 10:00 a.m. to 6:00 p.m. |

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

| # | Goal |
|---|---|
| 1 | Recruit 25% People of color, particularly Black, African American, Hispanic, Latinx, and Indigenous people; 30% Women; 10% Veterans; 5% Persons with disabilities; 10% LGBTQ+ people. |
| 2 | Host an in-person job fair at least once annually. |
| 3 | Hold quarterly staff social events designed to celebrate and promote diversity and diverse groups. |
| 4 | Pursue partnerships with vendors and ancillary service providers that are committed to the same goals of promoting equity and diversity in the cannabis industry in an effort to reach at least 10% that are owned and/or managed by people of color, women, veterans, persons with disabilities. |

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant plans to obtain marijuana from its affiliated licenses. If the need arises, the applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.



The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Meed Cannabis, LLC

MCN283739

MXN281410

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Meed Cannabis, LLC

964 Main Street, Parcel B, Great Barrington, MA 01230

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 2/Indoor (5,001 – 10,000 sq. ft.)

Transporter with Other ME License

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

| Individual | Role |
|-------------------|---|
| Moshe Arazi | Person Having Direct/Indirect Control / Capital Contributor |
| Roy Moussaieff | Person Having Direct/Indirect Control |
| Maor Moussaieff | Person Having Direct/Indirect Control |
| Miriam Moussaieff | Person Having Direct/Indirect Control |

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.



6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on April 25, 2022.
8. The applicant conducted a community outreach meeting on May 25, 2022 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Great Barrington on October 27, 2022 for its Cultivation operations and November 4, 2022 for its Transporter with Other ME License operations, stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

| # | Goal |
|---|--|
| 1 | Recruit and retain a workforce comprised of at least 20% individuals who are past or present residents of CCC-designated areas of disproportionate impact, specifically nearby municipality of Pittsfield. |
| 2 | Contract with CCC-certified Social Equity Program participants to provide wholesale sales and transporter services, with the goal of having at least 20% of all contracts with Social Equity Program Participants. |
| 3 | Donate \$1,500.00 to Elizabeth Freeman Center to support services and programs focused on residents of Pittsfield and North Adams. |

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within one (1) year for its cultivation operations and seven (7) months for its transportation operations of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:



| Day(s) | Hours of Operation |
|---------------|-------------------------|
| Monday-Sunday | 10:00 a.m. to 6:00 p.m. |

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

| # | Goal |
|---|---|
| 1 | Recruit 40% women, 15% minorities, 5% veterans, 5% persons with disabilities, and 5% individuals who identify as LGBTQ+. |
| 2 | Contract with vendors and other licensed marijuana establishments majority owned or controlled by individuals who are 10% woman-owned, 4% minority-owned, 2% veterans, 2% persons with disabilities, 2% individuals who identify as LGBTQ+. |

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



27 Broom Street, LLC

MP281490

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

27 Broom Street, LLC
27 Broom Street, Plainfield, MA 01070

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Product Manufacturing

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

| Type | Status | Location |
|--|---------------------|------------|
| Cultivation, Tier 10/ Outdoor (80,001 – 90,000 sq. ft.) | Commence Operations | Plainfield |
| Cultivation, Tier 2/Indoor (5,001 – 10,000 sq. ft.) | Provisional License | Plainfield |

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on January 9, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

Final License Executive Summary 1



8. Commission staff inspected the licensee's facility on the following date(s): October 26, 2022.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.

11. Specific information from Commission staff's inspection is highlighted below:

a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

c. Cultivation Operation

Not applicable.

d. Product Manufacturing Operation

Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Proposed product compliance; and
- ii. Safety, sanitation, and security of the area and products.



e. Retail Operation

Not applicable.

f. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess, prepare, produce, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



BeachGrass Topicals, LLC

MBN281797

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

BeachGrass Topicals, LLC
3103 Cranberry Hwy, Unit F, Wareham, MA 02538

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Microbusiness (Manufacturing)

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on August 12, 2021.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): November 14, 2022.



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Not applicable.

- d. Product Manufacturing Operation

Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Proposed product compliance; and
- ii. Safety, sanitation, and security of the area and products.

- e. Retail Operation



Not applicable.

f. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess, prepare, produce, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Cypress Tree Management Natick, Inc.

MR283773

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Cypress Tree Management Natick, Inc.
d/b/a Redi
321 Speen Street, Natick, MA 01760

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use retail applications/licenses under the names of Cypress Tree Management, Inc. and Cypress Tree Management Fenway, Inc.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on August 12, 2021.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

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8. Commission staff inspected the licensee's facility on the following date(s): November 16, 2022.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.

11. Specific information from Commission staff's inspection is highlighted below:

a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

c. Cultivation Operation

Not applicable.

d. Product Manufacturing Operation

Not applicable.

e. Retail Operation



Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

f. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Mill Town Agriculture, LLC
MP281832

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Mill Town Agriculture, LLC
1 Cabot Street, Holyoke, MA 01040

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Product Manufacturing

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

| Type | Status | Location |
|---|---------------------|----------|
| Cultivation, Tier 1/Indoor (up to 5,000 sq. ft.) | Commence Operations | Holyoke |

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on October 8, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): September 22, 2022.



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Not applicable.

- d. Product Manufacturing Operation

Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Proposed product compliance; and
- ii. Safety, sanitation, and security of the area and products.

- e. Retail Operation



Not applicable.

f. Transportation

Enforcement staff verified that all transportation-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Vehicle and staffing requirements;
- ii. Communication and reporting requirements; and
- iii. Inventory and manifests requirements.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess, prepare, produce, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Northeast Select Harvest Corp.

MR282571

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Northeast Select Harvest Corp.
378-380 Highland Avenue, Somerville, MA 02144

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on January 20, 2022.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): October 26, 2022.



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Not applicable.

- d. Product Manufacturing Operation

Not applicable.

- e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and



- iii. Availability and contents of adult-use consumer education materials.
- f. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Thrive Cultivation & Dispensary, LLC

MR283714

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Thrive Cultivation & Dispensary, LLC
114 Lancaster Road, Shirley, MA 01464

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

| Type | Status | Location |
|---|---------------------|----------|
| Cultivation, Tier 3/Indoor (10,001 – 20,000 sq. ft.) | Provisional License | Shirley |
| Product Manufacturing | Provisional License | Shirley |

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on March 11, 2021.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): November 9, 2022.

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9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Not applicable.

- d. Product Manufacturing Operation

Not applicable.

- e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;



- ii. Layout of the sales floor; and
 - iii. Availability and contents of adult-use consumer education materials.
- f. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



TSC Operations, LLC
MP282173

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

TSC Operations, LLC
d/b/a Glorious Cannabis
56 Industrial Drive, Units A and B, Uxbridge, MA 01569

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Product Manufacturing

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use cultivation, product manufacturing, marijuana delivery operator and marijuana courier applications/licenses under the names of Top Shelf Cannaseurs, LLC, NEO Manufacturing MA, LLC, TSC Delivery, LLC, and KindRun Massachusetts, LLC

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on July 1, 2022.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

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INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): November 7, 2022.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Not applicable.

- d. Product Manufacturing Operation



Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Proposed product compliance; and
- ii. Safety, sanitation, and security of the area and products.

e. Retail Operation

Not applicable.

f. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess, prepare, produce, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Zip Run, Inc.
MD1260

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Zip Run, Inc.
1170 William T. Morrissey Boulevard, Boston, MA 02125

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Marijuana Delivery Operator

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

| Type | Status | Location |
|-------------------|---------------------|----------|
| Marijuana Courier | Provisional License | Boston |

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on June 9, 2022.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): November 1, 2022.



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Not applicable.

- d. Product Manufacturing Operation

Not applicable.

- e. Retail Operation

Not applicable.

- f. Transportation



Enforcement staff verified that all transportation-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Vehicle and staffing requirements;
- ii. Communication and reporting requirements; and
- iii. Inventory and manifests requirements.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may acquire, possess, and warehouse marijuana products but shall not sell or delivery marijuana products to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



MARIJUANA ESTABLISHMENT RENEWALS

EXECUTIVE SUMMARY

COMMISSION MEETING: DECEMBER 8, 2022

RENEWAL OVERVIEW

- Name, license number, renewal application number, host community, and funds deriving from a Host Community Agreement allocated for the municipality for each Marijuana Establishment presented for renewal:

| | Licensee Name | License Number | Renewal Application Number | Location | Municipal Costs Disclosed |
|----|-------------------------------------|----------------|----------------------------|-------------|---------------------------|
| 1 | 140 Industrial Road, LLC | MC281599 | MCR140393 | Fitchburg | \$0.00 |
| 2 | 208 Worcester Street, LLC | MR283652 | MRR206266 | Southbridge | \$0.00 |
| 3 | 4bros Inc | MR281550 | MRR206099 | Holyoke | \$0.00 |
| 4 | 617 Therapeutic Health Center, Inc. | MC282414 | MCR140389 | Millis | \$0.00 |
| 5 | Apical, Inc. | MR283720 | MRR206225 | Northampton | \$0.00 |
| 6 | Apothca, Inc | MR281447 | MRR206297 | Lynn | \$0.00 |
| 7 | Apothca, Inc. | MR282730 | MRR206296 | Arlington | \$0.00 |
| 8 | Atlantic Medicinal Partners, Inc. | MR281471 | MRR206267 | Fitchburg | \$0.00 |
| 9 | ATOZ Laboratories, Inc. | IL281335 | ILR267912 | Hopkinton | \$0.00 |
| 10 | BB Botanics LLC | MR282084 | MRR206273 | Essex | \$0.00 |
| 11 | BB Botanics LLC | MC282817 | MCR140331 | Essex | \$0.00 |
| 12 | Berkshire Roots, Inc. | MX281322 | MXR126665 | Pittsfield | \$0.00 |
| 13 | Berkshire Roots, Inc. | MP281427 | MPR243881 | Pittsfield | \$0.00 |
| 14 | Berkshire Roots, Inc. | MC281590 | MCR140351 | Pittsfield | \$0.00 |
| 15 | Berkshire Welco, LLC | MC281317 | MCR140334 | Sheffield | \$0.00 |
| 16 | Canna Provisions Inc | MC281970 | MCR140380 | Sheffield | \$0.00 |
| 17 | Canna Provisions, Inc. | MP281964 | MPR243908 | Sheffield | \$0.00 |
| 18 | Cannabis Connection, Inc | MR281362 | MRR206271 | Westfield | \$0.00 |
| 19 | Cannalive Genetics LLC | MB282302 | MBR169299 | Holyoke | \$0.00 |
| 20 | Cannatech Medicinals Inc. | MC282690 | MCR140370 | Fall River | \$0.00 |
| 21 | Caregiver-Patient Connection | MC281254 | MCR140377 | Barre | \$0.00 |

ME Renewal Executive Summary 1



| | | | | | |
|----|--|----------|-----------|--------------------|------------|
| 22 | Caregiver-Patient Connection LLC | MC282237 | MCR140386 | Barre | \$0.00 |
| 23 | Clovercraft llc | MD1261 | MDR272541 | Easthampton | \$0.00 |
| 24 | Community Growth Partners Northampton Operations LLC | MP281677 | MPR243887 | Northampton | \$0.00 |
| 25 | DB Delivery MA, LLC | MD1258 | MDR272544 | Wareham | \$4,964.00 |
| 26 | Delta 420 LLC | MR281779 | MRR206247 | Blackstone | \$0.00 |
| 27 | Ember Gardens Delivery LLC | MD1274 | MDR272543 | Middleborough | \$0.00 |
| 28 | Four Daughters Compassionate Care, Inc. | MR281552 | MRR206250 | Sharon | \$0.00 |
| 29 | Four Daughters Compassionate Care, Inc. | MP281715 | MPR243878 | Sharon | \$0.00 |
| 30 | Four Daughters Compassionate Care, Inc. | MC282243 | MCR140344 | Sharon | \$0.00 |
| 31 | Four Trees Holyoke LLC | MR283237 | MRR206259 | Holyoke | \$0.00 |
| 32 | Four Trees Holyoke LLC | MC282497 | MCR140354 | Holyoke | \$0.00 |
| 33 | Green Biz LLC | MR281490 | MRR206292 | Pittsfield | \$0.00 |
| 34 | GreenStar Herbals, Inc. | MR282207 | MRR206278 | Maynard | \$0.00 |
| 35 | High Hawk Farm LLC | MR283968 | MRR206258 | Barre | \$0.00 |
| 36 | Holland Brands NA, LLC | MR283288 | MRR206265 | North Attleborough | \$0.00 |
| 37 | KRD Growers, LLC | MR282670 | MRR206256 | Clinton | \$0.00 |
| 38 | KRD Growers, LLC | MC282173 | MCR140361 | Clinton | \$0.00 |
| 39 | KRD Growers, LLC | MP281683 | MPR243874 | Clinton | \$0.00 |
| 40 | Kush Kart LLC | MD1268 | MDR272537 | Eastham | \$0.00 |
| 41 | Leaf Lux Group Inc. | MR284051 | MRR206294 | Holyoke | \$0.00 |
| 42 | LMCC, LLC | MR282796 | MRR206303 | Taunton | \$0.00 |
| 43 | LMCC, LLC | MR282885 | MRR206301 | Berkley | \$0.00 |
| 44 | Lucky Green Ladies LLC | MD1282 | MDR272538 | Norton | \$0.00 |
| 45 | Mill Town Agriculture, LLC | MP281832 | MPR243896 | Holyoke | \$0.00 |
| 46 | MMM Transport, Inc. | MT281556 | MTR263107 | Northampton | \$0.00 |
| 47 | Nature's Alternative, Inc. | MR283325 | MRR206272 | Wellfleet | \$0.00 |
| 48 | Pepperell Roots, LLC | MC283254 | MCR140365 | Pepperell | \$0.00 |
| 49 | Reverie 73 Beverly LLC | MR282952 | MRR206298 | Beverly | \$0.00 |
| 50 | Reverie 73 Gloucester LLC | MR282315 | MRR206304 | Gloucester | \$0.00 |
| 51 | Revolutionary Clinics II, Inc. | MC281507 | MCR140352 | Fitchburg | \$0.00 |
| 52 | Revolutionary Clinics II, Inc. | MP281425 | MPR243882 | Fitchburg | \$0.00 |
| 53 | Royal Hemp LLC | MR282799 | MRR206295 | Lanesborough | \$0.00 |
| 54 | Royal Hemp LLC | MP281741 | MPR243827 | Lanesborough | \$0.00 |
| 55 | SafeTiva Labs LLC | IL281354 | ILR267911 | Westfield | \$0.00 |
| 56 | Sanctuary Medicinals, Inc. | MR281650 | MRR206262 | Gardner | \$0.00 |



| | | | | | |
|----|-------------------------------|----------|-----------|------------------|--------|
| 57 | Sanctuary Medicinals, Inc. | MC281308 | MCR140336 | Littleton | \$0.00 |
| 58 | Sparkboro Wellness Corp. | MR283257 | MRR206293 | Williamstown | \$0.00 |
| 59 | Sparkboro Wellness NAMA Corp. | MR283321 | MRR206190 | North Adams | \$0.00 |
| 60 | The Heritage Club, LLC | MR282762 | MRR206249 | Boston | \$0.00 |
| 61 | Trava, Inc. | MP282069 | MPR243891 | Wareham | \$0.00 |
| 62 | Trava, Inc. | MC283495 | MCR140363 | Wareham | \$0.00 |
| 63 | Wiseacre Farm Inc. | MC281406 | MCR140373 | West Stockbridge | \$0.00 |

2. All licensees have submitted renewal applications pursuant to 935 CMR 500.103(4) which include the licensee's disclosure of their progress or success towards their Positive Impact and Diversity Plans.
3. All licensees have submitted documentation of good standing from the Secretary of the Commonwealth, Department of Revenue, and Department of Unemployment Assistance, if applicable.
4. All licensees have paid the appropriate annual license fee.
5. The licensees, when applicable, have been inspected over the previous year. Commission staff certify that, to the best of our knowledge, no information has been found that would prevent renewal of the licenses mentioned above pursuant to 935 CMR 500.450.

RECOMMENDATION

Commission staff recommend review and decision on the above-mentioned licenses applying for renewal, and if approved, request that the approval be subject to the licensee remaining in compliance with the Commission regulations and applicable law.



MEDICAL MARIJUANA TREATMENT CENTER RENEWALS

EXECUTIVE SUMMARY

COMMISSION MEETING: DECEMBER 8, 2022

RENEWAL OVERVIEW

1. Name, license number, location(s), for each Medical Marijuana Treatment Center presented for renewal:

| | Licensee Name | License Number | Location (Cultivation) | Location (Dispensing) |
|----|--|----------------|------------------------|-----------------------|
| 64 | NS AJO Holdings, Inc. d/b/a Ethos Cannabis | RMD3535 | Fitchburg | Fitchburg |

2. All licensees have submitted renewal applications pursuant to 935 CMR 501.103.
3. All licensees have paid the appropriate annual license fee.
4. The licensees, when applicable, have been inspected over the previous year. Commission staff certify that, to the best of our knowledge, no information has been found that would prevent renewal of the licenses mentioned above pursuant to 935 CMR 501.450.

RECOMMENDATION

Commission staff recommend review and decision on the above-mentioned licenses applying for renewal, and if approved, request that the approval be subject to the licensee remaining in compliance with the Commission regulations and applicable law.



American Safety Council

RVN454005

RESPONSIBLE VENDOR TRAINING (“RVT”) APPLICANT SUMMARY

1. Name, address, and contact information of the proposed RVT applicant:

| Item | Information |
|----------------------------|---|
| RVT Applicant Name | American Safety Council |
| RVT Applicant d/b/a Name | N/A |
| RVT Address | 225 East Robinson St. Suite 570, Orlando, FL 32801 |
| RVT Business Phone Number | 800-393-1063 |
| RVT Business Email Address | kiara.scott@amersc.com |
| RVT Business Website | https://www.americansafetycouncil.com/ |

2. The RVT applicant has applied to provide a training program for the Basic Core Curriculum.
3. No owner, manager, or employee of the RVT applicant is a Person or Entity Having Direct or Indirect Control of a Marijuana Establishment or Medical Marijuana Treatment Center. The following is a list of all required individuals disclosed:

| Individual | Role |
|-------------|--------------------------|
| John Comly | Owner/Controlling Person |
| Joseph Huie | Owner/Controlling Person |
| Kiara Scott | Employee |

GENERAL OVERVIEW OF TRAINING PROGRAM

4. The RVT applicant’s program will be presented in a virtual format model.
5. The RVT applicant has demonstrated the following:
 - a. To verify the identification and certify completion of the training program for each agent;
 - b. To track trainees' time needed to complete the course training;
 - c. To allow for the trainees to ask questions of the RVT; and
 - d. To evaluate each trainee's proficiency with course material.

RVT Executive Summary 1



6. The RVT applicant described its plan to maintain its training records at its principal place of business including length of time for retention.
7. The RVT applicant outlined the attendees its training program intends to target, its recruitment approach, and the objectives of its training program.

COURSE MATERIALS AND ATTACHMENTS

8. The RVT applicant submitted following required training and evaluation materials:

| Materials |
|---|
| 1. Marijuana's Effect on the Human Body |
| 2. Diversion Prevention and Prevention of Sales to Minors |
| 3. Compliance with all Tracking Requirements |
| 4. Key State Laws & Rules |
| 5. Testing Materials |
| 6. Evaluation Materials |

RECOMMENDATION

Commission staff recommends the RVT applicant listed above be approved for a two-year certification to provide its training program with the following conditions:

1. The RVT applicant shall ensure all training materials reflect current Commission regulations.
2. The RVT applicant shall remain fully compliant with all applicable Commission regulations.

This recommendation is based on the review and evaluations of required materials and information submitted to the Commission.



Green Path Training

RVR453129

RESPONSIBLE VENDOR TRAINING (“RVT”) TRAINER SUMMARY

1. Name, address, and contact information of the proposed RVT trainer:

| Item | Information |
|----------------------------|--|
| RVT Applicant Name | Green Path Training f/k/a Sinsemilla Seminars |
| RVT Applicant d/b/a Name | N/A |
| RVT Address | 19 Old Oyster Road, Cotuit, MA 02635 |
| RVT Business Phone Number | 774-330-8811 |
| RVT Business Email Address | GreenPathTraining@gmail.com |
| RVT Business Website | www.greenpathtraining.com |

2. The RVT trainer has submitted a renewal application to continue to provide a training program for the Basic Core Curriculum.
3. No owner, manager, or employee of the RVT trainer is a Person or Entity Having Direct or Indirect Control of a Marijuana Establishment or Medical Marijuana Treatment Center. The following is a list of all required individuals disclosed:

| Individual | Role |
|--------------------|-------|
| Ellen Taylor Brown | Owner |

GENERAL OVERVIEW OF TRAINING PROGRAM

4. The RVT trainer was originally certified through MassCIP on December 23, 2020 (Commission vote occurred on November 19, 2020). Since that time, or the time of its last renewal, the RVT trainer has provided instruction for 338 Marijuana Establishment and/or Medical Marijuana Treatment Center agents.
5. The RVT trainer’s program is presented in an in-person and virtual model.
6. The RVT trainer has continued to demonstrate the following:
 - a. To verify the identification and certify completion of the training program for each agent;
 - b. To track trainees' time needed to complete the course training;

RVT Renewal Executive Summary 1



- c. To allow for the trainees to ask questions of the RVT; and
- d. To evaluate each trainee's proficiency with course material.

RECOMMENDATION

Commission staff recommends the RVT trainer listed above be approved for renewal for a two-year certification to provide its training program with the following conditions:

1. The RVT trainer shall ensure all training materials reflect current Commission regulations.
2. The RVT trainer shall remain fully compliant with all applicable Commission regulations.

This recommendation is based on the review and evaluations of required materials and information submitted to the Commission.



Memorandum

To: Chair O'Brien, Commissioners Camargo, Concepcion, Roy, and Stebbins
Cc:
From: Shawn Collins, Executive Director
Date: December 8, 2022
Subject: CY2022 Goals Update

This memo is intended to update the Commission on progress towards pursuing and achieving the CY2022 goals for the Executive Director, as adopted at the Commission's public meeting of January 20, 2022.

For the Commission's recollection, the adopted goals are as follows:

1. Create a 5-year strategic plan for Commission development within requirements of cost neutral operations and other statutory requirements.
2. In collaboration with Commissioners, establish a foundational, durable, and manageable governance model for the agency that properly delineates policy matters and administrative functions consistent with statutory requirements.
3. Refine, define, and report on efforts to create a best-practice model, world-class agency that empowers staff to maintain innovative and responsive government.
4. In collaboration with Commissioners, complete the 3-year strategic planning process, and begin implementation, for equity programming that includes measurable goals and metrics, combined with robust data collection and tracking of equity participants' success and satisfaction as well as licensee's equity goals and progress.
5. Develop and propose initiatives in order, over the next 5 years, to double levels of Economic Empowerment, Social Equity Program, Disadvantaged Business Enterprise, farmer, and veteran participation in the industry.
6. Ensure Commissioners and public have access to data and evidence-based publications to support internal decision making, public dialogue, preservation of patient access, public health and safety, and impact on disproportionately harmed communities from the regulated marijuana market.
7. Continue to establish Massachusetts as a standard-bearer for the nation as it relates to evidence-based policy development through broad stakeholder engagement.



These goals were last discussed and updated at the Commission's July public meeting on July 14, 2022. Since then, the goals remained in place with no edits or amendments, however, some discussion occurred around resetting expectations regarding the potential implementation of then-pending legislation. Since that meeting, legislation has indeed been enacted and signed into law (Ch. 180 of the Acts of 2022) which requires the significant investment of time, energy, and resources of this agency. That work has been underway in earnest and will cascade into CY23 and therefore undoubtedly influence and be incorporated into next year's draft goals for your consideration.

1. Create a 5-year strategic plan for Commission development within requirements of cost neutral operations and other statutory requirements.

This goal is complete.

In support of this effort, the Commission completed two critical projects: (i) a revenue forecasting and estimating project in consultation with an external vendor (KPMG); and (ii) a job classification and compensation study alongside two independent contractors. The job classification study evaluated job titles, descriptions, and salaries against the market and other criteria to ensure that as the agency continues to grow and mature, it does so in a manner that clearly identifies job levels and pay bands, and ensures compensation is evaluated fairly and equitably. Work remains to implement the results. We will also develop an updated job description template and guidelines for managers when creating new positions.

Additionally, I approved a workforce planning initiative, specifically within our Investigations & Enforcement department. The implementation time of this contract is factored into the 5-year resource plan. Once completed, I will adapt the 5-year plan if needed. This, along with other work, will be used to understand not only where the industry may be going (forecasting), but where we consequently need to go to continue our effective regulation of it (workforce planning). Our Commission has historically reacted to the program's development and anticipated needs, but it is critical to not only keep up with industry but also anticipate its growth and adjustment. For instance, anticipating what market adjustments occur with the potential of federal legalization requires not only studying, but significant planning. This project will result in models or options for the final size and composition of the Investigations and Enforcement department, so that the Commission has an end state for budgeting and resourcing.

We continue, on an annual basis, to assess our existing staffing structure as well as seek direct feedback and analysis from each department relative to their staffing needs over at least the next two fiscal years. This approach contributed to the development of the 5-year resource plan and is reflected in my FY23 and FY24 budget guidance to Departments.

In the remainder of the performance period, I will share the 5-year plan with you to make thematic adjustments and move to implementation.

2. In collaboration with Commissioners, establish a foundational, durable, and manageable governance model for the agency that properly delineates policy matters and administrative functions consistent with statutory requirements.

This project is now near completion with the Commission having met regularly this Fall in Executive Session to continue mediated sessions relative to governance. Those meetings, of course, are the result of months of behind-the-scenes work of staff and Commissioners in identifying the project goals, creating a procurement, evaluating proposals, and ultimately selecting the right vendor and approach. This project, therefore, has been at the forefront of the agency's work for much of this calendar year.

It should be noted, too, that deliberations relative to appropriate and durable Commission governance come at a time when the agency is embarking on its latest regulatory process which positions Commissioners as policymakers and staff in support of those efforts. Further, Commission staff are often required to consider the impact and process of implementation, which is an appropriate balance of roles and responsibilities.

3. Refine, define, and report on efforts to create a best-practice model, world-class agency that empowers staff to maintain innovative and responsive government.

The agency continues to pursue its vision of a modern, 21st century government agency focused on creating a safe workplace that delivers high-quality, accessible work product. There is no one singular approach or task associated with this goal, but instead the ideals are imbedded in our agency's DNA.

As has been previously discussed, our ability to respond rapidly to the circumstances of COVID, as both an employer and regulator, speak to our success with creating the world-class agency we set out to become. Now, as it appears obvious that we will co-exist with the heightened concerns of COVID combined with the established productivity remote work maintains, we must begin to pivot away from this temporary dynamic with our workforce and instead embark on a more durable and permanent discussion. Consistent with our past practice, this discussion should be both inclusive and open-minded, while also granting our staff predictability and stability. A working group had been established throughout COVID to continue assessing circumstances, and their mission and charge has now pivoted to identifying a more permanent solution. This group has also benefited from the regular feedback of our Commission Voices DEI Working Group.

Related to our staffing, our Human Resources Department, alongside other departments and external vendors, throughout the year completed an agency-wide job classification and

compensation analysis. This effort spanned our agency and placed jobs into certain levels and assessed comparable market compensation. Further, the work then focused and assessed pay equity across the agency, given the work we have done to establish a modern, 21st century agency. Next steps in this effort relate to implementation of those findings, which will be underway before the completion of CY22.

Other specific projects, programs, and tasks dedicated to empowering staff in pursuit of a best-practice, world-class agency include:

- The development and rollout of a standard operating procedure (“SOP”) library;
- The return of quarterly all-staff meetings that allow for the dissemination of consistent information as well as enhanced engagement across the agency;
- The reinvigoration of an employee-led newsletter, Cannabis Connections, that allows for staff submissions of content relative to departmental and personal updates;
- Surpassing more than 100 employees at the agency;
- We continue to complement our staff with external resources, particularly on complicated matters such as lab testing, tracking, and financial services;
- Successful and fruitful negotiations with the National Association of Government Employees (NAGE) and our impacted employees for contract resolution with explicit, and mutual, plans for continued dialogue for successor contracts;
- We continue to respond in timely and complete ways to our governmental counterparts within the Executive Office for Administration and Finance and House and Senate Ways and Means with productive, useful information in support of our budget and spending plans;
- Commission staff continue to evaluate initial applications for licensure within a matter of calendar days and conduct comprehensive inspections (including remote interviews and inspections);
- We continue to evaluate and enhance our case management system to improve the collection of information, but also the accessibility of it;
- Continuing to reflect on internal SOPs to ensure we maintain a customer service orientation while also establishing an appropriate dynamic as the industry’s regulator with an eye toward compliance;
- Properly aligning work, such as moving RVT from the Research Department to Licensing; and
- We continue to timely respond to public records request, but also evaluate most requested records to provide pre-emptive access to desired materials such as license applications.

4. **In collaboration with Commissioners, complete the 3-year strategic planning process, and begin implementation, for equity programming that includes measurable goals and metrics, combined with robust data collection and tracking of equity participants’ success and satisfaction as well as licensee’s equity goals and progress.**

This goal, much like the agency-wide mission that it is associated with, has cascaded to just about every department throughout our agency. The specific strategic planning process is underway in earnest. Throughout this calendar year, we've significantly bolstered our equity programming staff as well as the vendor support that they, and therefore our applicants and licensees, have access to. This is consistent with proposed staffing plans we envisioned for FY22 and FY23, expanded and enhanced outreach programs and budget availability, as well as an evolving program offering that incorporates, for instance, more experiential learning styles.

As for the specific strategic planning process, several initiatives are actively underway. This includes strategic planning surveys that have been disseminated to, and gathered from, equity participants, Commission leadership (including Commissioners), and industry leadership. Based on that data, and the feedback gathered from respondents, staff have been able to build out initial programming frameworks. Additionally, the Research department has analyzed all survey data, stratified by cohort. The preliminary data analytics are under review by the Equity Programming and Community Outreach team to identify further analysis, data manipulation, and visualizations that should be responsive to survey insights and allow for productive strategic planning conversations at the Commission level.

Another strategic planning initiative that is well underway is the expansion of outreach initiatives. In collaboration with a vendor, staff have developed an equity programming lead-generation campaign strategy to enhance awareness amongst the communities most harmed by the War on Drugs. The campaign's components include a statewide, integrated communications plan highlighting advertisements and video profiles that underscore the Social Equity Program's benefits, available tracks, and participant stories to raise awareness and spur participation within Disproportionately Impacted Areas. In coordination with this campaign, staff have developed new rack cards, video explainers, and tutorials to assist prospective participants to navigate the application portal and successfully demonstrate eligibility.

For the remainder of this calendar year, and into CY23 our able and talented staff will leverage this existing groundwork to create a robust project plan, obtain additional feedback from internal and external stakeholders, produce promotional content, draft the final plan, and culminate with a presentation to Commission leadership.

5. Develop and propose initiatives in order, over the next 5 years, to double levels of Economic Empowerment, Social Equity Program, Disadvantaged Business Enterprise, farmer, and veteran participation in the industry.

The specific tasks that have been underway throughout this calendar year include, but may not be limited to:

Naturally, the most significant development since the creation of our agency is the establishment of the Cannabis Social Equity Trust Fund pursuant to Ch. 180 of the Acts of 2022. This Fund, under the direction of the Executive Office of Housing and Economic Development, will

administer grants and loans to equity applicants as identified by the Commission. This, once established, will undoubtedly create necessary momentum to assist individuals and entities pursuing and completing licensure.

Ch. 180 of the Acts of 2022 also, perhaps with less fanfare, created a municipal equity component to local approvals. It creates a monetary incentive, or penalty, for creating, or failing to create local equity goals. Throughout the Commission's existence, we have only been able to consider those applicants that have first successfully navigated a local approval process. That process, despite our statutory equity obligations, was not obligated to include any equity components or incentives. Therefore, there was no guarantee that our applicant pool would include Economic Empowerment Applicants or Social Equity Applicants. As for licensees that may identify as Disadvantaged Business Enterprises (Women-, Minority-, or Veteran-Owned Businesses), entities often pursue those designations in order to secure federal, state, or municipal contracts. Therefore, doing so for purposes of cannabis licensing is not a natural inclination. However, we remain grateful for the continued collaboration of the Commonwealth's Office of Supplier Diversity.

Otherwise, our staff has enhanced course offerings within the Social Equity Program (SEP) to ensure that as our industry matures and evolves, our programming remains timely and relevant. Specifically, new courses relative to predatory lending and a tract, with 6-associated courses, relative to delivery have been developed and deployed. This theme will continue into future years as well as we observe and learn of continued evolution.

We are also enhancing our SEP marketing and promotional activities to raise awareness more effective with respect to eligibility and utility of programming. This includes a focus on disproportionately impacted communities that expands beyond geographic borders, specifically targeting Black/African American and Latinx communities. Similarly, our staff has evaluated website content to ensure it continues to effectively promote the SEP and offers access to new and enhanced resources (e.g., expungement and sealing opportunities, cannabis careers, SEP explainers, etc.). This project is ongoing and provides increased accessibility for important documents, including extensive translations of regulations, guidance documents, and SEP promotions, appearing in Haitian Creole, Spanish, Portuguese, Cape Verdean Creole, and other languages.

In addition to our sustained commitment to collecting and publishing data whenever and wherever possible, it is also important that we remain mindful of our role and obligations within this industry. It is critical that we continue to partner, where appropriate, with other economic and workforce development agencies and partners that may be able to assist applicants and individuals. Our role as licensing authority may limit our potential contributions, but it does not restrict our interest or mission-driven sense of obligation.

6. Ensure Commissioners and public have access to data and evidence-based publications to support internal decision making, public dialogue, preservation of patient access, public health and safety, and impact on disproportionately harmed communities from the regulated marijuana market.

Since its inception, the Commission has sought to create evidence-based policy and embrace data in its decision-making process. At the core of this, of course, is the Commission's continued embrace of a robust open data strategy alongside a sustained commitment to developing and maintaining a robust research agenda.

With respect to open data, our agency's Data Governance Working Group and IT Change Control process works across departments to explore and exploit opportunities to enhance our data gathering and process improvements. Of course, our open data platform provides the public timely access to pertinent data, but also serves as a robust resource for business intelligence for the agency as well. An example of ongoing work includes tracking SEP participants through the industry and developing other new equity-focused open data content.

Speaking to our data evolution, we previously transitioned our platform from Socrata to Tableau Public and Tableau Online for our internal data analysis needs. Both of those solutions posed limitations on the amount of data, users, and capabilities. Therefore, this year we obtained Tableau Server, which is an in-house hosted fully featured version of Tableau without the limitations of the cloud versions.

Our research department continues to establish and maintain itself as the nation's preeminent in-house research team while practically serving as a resource for staff and Commissioners on day-to-day and pressing policy issues alike. This includes exploring and circulating marijuana policy literature and data on a regular basis and constructing and maintaining a library of scientific and "gray" literature reports on cannabis issues for the Commission's access.

Further, the Commission's Research staff, along with Commissioners, led a section of the Research Society of Marijuana's (RSMj) annual conference in July, which was hosted in Boston. Resulting in nationwide exposure to the Commission's work and research. Additionally, as a result of our participation and leadership, RSMj invited the Director of Research to become part of the RSMj editorial board. Moving forward, the Research Department devoted significant time and attention to creating, soliciting, and editing a special edition of *Clinical Therapeutics*, which will be published in 2023. These accomplishments along with those covered in goal 7, in the span of one year, speak to the breadth of importance our agency's research brings not only to the Commonwealth, but to a national audience.

In this area, I would also like to mention the ongoing state audit. Throughout the process, I and Commission staff have worked with the Auditor's office to provide accurate information and data that will become public through the Auditor's final report. In this process, the Commission corrected factual errors and asked critical questions that changed the audit team's focus and

findings. Furthermore, where the findings were correct, I committed to and directed corrective actions.

In pursuit of sustained patient access, we have consistently evaluated our systems and processes to make our program more accessible and approachable. This is evident in our recently revamped provider application process combined with our efforts around translation. Similarly, we've continued to allow, throughout the presence of COVID-19, access to telehealth for initial certifications as well as curbside operations for MTCs.

7. Continue to establish Massachusetts as a standard-bearer for the nation as it relates to evidence-based policy development through broad stakeholder engagement.

This goal encompasses a lot of the work our agency continues to do at a national level, particularly alongside and with the likes of the Cannabis Regulators Association (CANNRA). While we've played a role in the organization's founding, many of our staff have since either chaired or participated on subcommittees of the organization, ranging from social equity to medical marijuana, and research. In fact, a cohort of our staff are currently and actively participating in a CANNRA biannual meeting. In addition to our CANNRA-related efforts, we are also often sought to share our expertise and perspective through frequent speaking opportunities and state-to-state discussion, such as the one I led with Rhode Island in July. These opportunities are not limited to Commissioners, but often include staff experts as well.

Often, when other jurisdictions identify challenges in their programs, or begin to establish them after some form of legalization effort, they look to Massachusetts. We often field questions relative to our regulations, governance, and policy choices, and advise states and territories on what they may consider to be best practices. Many of our comprehensive investigations have been considered and evaluated by other agencies, and our staff have been called upon to share their expertise in building departments and programs, even beyond the world of cannabis.

Accomplishment of this goal is not limited to public speaking or dissemination of experience, however. It can also be defended by the way that we conduct our own work, which is thoroughly, thoughtfully, and carefully. Whether it be the enhanced legislative and executive branch outreach approach, which resulted in milestone legislation and newfound authority, or the approach we have taken to governance, which is to engage one another in an honest and meaningful way. Our agency often is meticulous in its approach. This is for a number of reasons. We often know that many interested stakeholders are observing our actions and curious to our approach. We also understand that many of our decisions and actions are the first of their kind, so clarifying and articulating the precedent we are setting is immensely valuable.

Lastly, it is critical that we continue to engage and monitor any federal legalization or rescheduling efforts, beyond our engagement with CANNRA, and must continue to include our

Congressional delegation. This is due in large part to the risk or opportunities it presents to our licensees, as well as our level of preparedness to continue contributing to a national dialogue. For example, our preparedness to contribute to national research and share our lived experience. What, however, would the impact be on our existing licensees, such as local brands, local cultivation, and our statewide established standards with regard to testing and labeling for instance. It is critical that Massachusetts continue, as it has, to engage in these national, and sometimes international, dialogues.

❖ Discussion

CY2022 marked the agency's 5th year in existence, and obviously, with each additional patient registered, license granted, sale completed, or facility opened, our Commonwealth meets a new milestone and high-water mark. The same is true, too, for employees we welcome through our door. It is important, therefore, that we acknowledge our growth and successes in internal and sometimes bureaucratic areas. For example, our agency has matured from its initial 5 employees to now having surpassed 100. At this point, a majority of our staff have joined us since COVID, which means this environment is the only reality they know. We must continue to understand, evaluate, and assess our circumstances and identify how we work best. We have matured from an agency that enjoyed access to reserve accounts totaling \$2 million at our outset in 2017 to now overseeing and responsibly spending nearly \$20 million in support of our agency, patients, and licensees alike.

It is with this growth in mind that we must also consider our own structure and governance and begin to assess and evolve accordingly. Our agency, in its brief history, has known six different physical addresses, at least three phone numbers, three websites, and countless versions of letterhead. As we know, though, our agency is not really comprised of those specific or particular things – at our core, we are an agency made up of talented and dedicated public servants. Any credit for progress in pursuit of the above-referenced goals is theirs.

In support of their efforts, we must now pivot to fully implementing many of these anticipated plans, such as governance, and continue to evaluate the continued and sustained effectiveness of our structure. Relatedly, I must be self aware about my own capacities and abilities, and continue to explore opportunities to delegate and decentralize our decision making processes. A system that may have functioned for a 15 or 20 person start-up agency may not work best with our current 100 person enterprise. This would be true for our existing workload, but will undoubtedly be necessary for CY23 given our anticipated regulatory development and implementation. It is through this lens that the next step in the evaluation process will be the formation of draft goals for the Commission's consideration.



Calendar Year 2022 Self-Assessment and Commissioner Assessment for Executive Director

Instructions:

1. Provide commentary under each performance factor, taking into consideration the full calendar year 2022. For Executive Director, this is an opportunity to provide the Commissioners with concrete examples of your performance over the last year. For Commissioners, provide meaningful review of the Executive Director's performance with personal insights and concrete examples. Examples of the various categories are provided at the end of the document.
2. Indicate the areas you feel you/Executive Director need(s) to improve to perform more effectively under the **Development Planning** Section.
3. Return your completed self-assessment to Chief People Officer (CPO) no later than **DATE**.
4. After the Commissioners have completed their individual assessment, the CPO will provide the Executive Director a copy of the overall assessment and the Commission will schedule a meeting with you to discuss your final Performance Summary no later than **DATE**.
5. Use the corresponding Rating Standards for each section to provide an overall evaluation of each performance factor, goal and overall rating.

Rating Standards

EXCEPTIONAL: Employee always exhibits behaviors aligned with value and provides a model for the Commission. (4)

FULLY DEMONSTRATED: Employee consistently exhibits behaviors aligned with Commission value. (3)

PARTIALLY DEMONSTRATED: Employee does not sufficiently exhibit behaviors aligned with Commission value and requires improvement. (2)

NOT DEMONSTRATED: Employee does not sufficiently exhibit behaviors aligned with Commission value and requires improvement. (1)

Communication

Listening: Understands and learns from what others say.

Speaking: Conveys ideas and facts orally using language the audience will best understand.

Writing: Conveys ideas and facts in writing using language the reader will best understand.

RATING:

Personal Effectiveness

Adaptability & Flexibility: Adapts to changing business needs, conditions, and work responsibilities.

Development & Continual Learning: Displays an ongoing commitment to learning and self-improvement.

Anticipation: Uses data and information to anticipate challenges and acts to mitigate risks.

Tone At the Top: Establishes a culture that emphasizes the importance of integrity and ethical behavior; holds self to the highest standards and communications in word and deed reinforce a consistent message regarding policies and culture.

Results - Focus & Initiative: Focuses on results and desired outcomes and how best to achieve them. Gets the job done.

RATING:

Management Qualities

Coaching and Mentoring: Enables others to grow and succeed through feedback, instruction, and encouragement.

Leadership: Strategic team leader with an ability to communicate goals effectively and manage the team with agility, along with developing opportunities for individual team member growth and development

Planning & Organizing: Coordinates ideas, plans and resources to achieve goals.

Staff Management: Delegates and manages staff in ways that improve their accountability and ability to succeed on the job. Enables and models work/life balance as part of a results-driven organization.

RATING:

Interaction with Others

Influencing Others: Influences others to be excited and committed to furthering the Commission's objectives.

Relationship Building: Builds constructive working relationships characterized by a high level of results, cooperation, and mutual respect.

Conveys Empathy and Active Listening: Demonstrates empathy and uses listening skills to support internal and external stakeholders.

Teamwork: Readily gives and receives direction; establishes and maintains cooperative working relationships; creative and adaptable when faced with changes; works effectively with others to accomplish Commission goals; supports Commission goals for a diverse ~~ive~~ and inclusive industry and culturally aware workforce.

Valuing Diversity: Helps create a work environment that embraces diversity by attracting and retaining individuals of all ethnic, racial, gender, age, and ability identities and uses that diversity as a strength, enhancing the Commission's performance and creative thinking.

RATING:

Employee Signature: _____

2022 Goals and Self-Assessment

Rating Standards

Use the following Ratings Standards to evaluate the Executive Director's Performance toward goals:

OUTSTANDING: Performance on the goal exceeded expectations and job requirements.

FULLY ACHIEVED: The goal was met.

PARTIALLY ACHIEVED: The goal was not fully met, but this is acceptable since other factors must be considered. *For example, the goal was almost met; results are close to what was expected, or achievement was limited by circumstances outside the Executive Director's control.*

NOT ACHIEVED: Objective was not met; there is a significant gap in performance; does not meet minimum standards

GOAL 1 - Create a 5-year strategic plan for Commission development within requirements of cost neutral operations and other statutory requirements.

RATING

GOAL 2 - In collaboration with Commissioners, establish a foundational, durable, and manageable governance model for the agency that properly delineates policy matters and administrative functions consistent with statutory requirements.

RATING

Self-Assessment

GOAL 3 - Refine, define, and report on efforts to create a best-practice model, world-class agency that empowers staff to maintain innovative and responsive government.

RATING

GOAL 4 - In collaboration with Commissioners, complete the 3-year strategic planning process, and begin implementation, for equity programming that includes measurable goals and metrics, combined with robust data collection and tracking of equity participants' success and satisfaction as well as licensee's equity goals and progress

RATING

GOAL 5 - Develop and propose initiatives in order, over the next 5 years, to double levels of Economic Empowerment, Social Equity Program, Disadvantaged Business Enterprise, farmer, and veteran participation in the industry.

RATING

Self-Assessment

GOAL 6 - Ensure Commissioners and public have access to data and evidence-based publications to support internal decision making, public dialogue, preservation of patient access, public health and safety, and impact on disproportionately harmed communities from the regulated marijuana market.

RATING

GOAL 7 - Continue to establish Massachusetts as a standard-bearer for the nation as it relates to evidence-based policy development through broad stakeholder engagement.

RATING

2022 Overall Assessment

Use the following Ratings Standards to evaluate the Executive Director's Overall Performance for the previous calendar year and offer any comments about overall performance:

Rating Standards

EXCEPTIONAL: Provides exemplary support to the agency and excels in the areas of innovation, efficiencies, and cost savings.

EXCEEDS: Performance exceeds expectations and job requirements and employee exhibits model behavior.

FULLY MEETS: Performance fully meets expectations and job requirements.

PARTIALLY MEETS: Performance partially meets expectations and job requirements.

DOES NOT MEET - REQUIRES SIGNIFICANT IMPROVEMENT: Performance requires significant improvement to meet expectations and job requirements.

OVERALL RATING:

Identify professional development goals for coming calendar year.

[NOTE: Executive Director may provide professional development goals here and Commissioners may identify professional development goals required by appropriate rating scales.]

Examples

Communication: *Listening*

- Gives the speaker undivided attention and appears interested in the message (e.g., maintains eye contact, nods).
- Attends to verbal and non-verbal cues that create a deeper understanding of the message.
- Allows others to speak without unnecessarily interrupting them.
- Asks clarifying questions that elicit clearer or more detailed information.
- Confirms understanding by paraphrasing or summarizing what others have said.

Communication: *Speaking*

- Uses correct vocabulary and grammar. Avoids slang or offensive language.
- Presents information clearly, concisely, and logically. Focuses on key points.
- Gives the listener time to process information and ask questions.
- Reads others' body language and adjusts tone and style accordingly.
- Uses plain talk to explain complex or technical concepts. Varies content, style and form to suit the subject, the purpose, and the needs of diverse audiences.
- Captures and holds others' attention. Uses language, inflection, pauses, and body language for increased impact.

Communication: *Writing*

- Uses correct vocabulary, spelling, grammar, and punctuation.
- Composes clear, direct, concise, complete messages.
- Chooses the most effective and meaningful form to express ideas and information.
- Uses bullet points, tables, or other tools to organize and present detailed or complex information.
- Adapts the content, tone, style and form to suit the needs of the reader, the subject, and the purpose of communication. Uses plain talk to explain complex or technical concepts.
- Organizes information so that the facts or ideas build upon one another to lead the reader to a specific conclusion.

Personal Effectiveness: *Adaptability & Flexibility*

- Responds positively to change, embracing and using new practices or values to accomplish goals and solve problems.
- Adapts approach, goals, and methods to achieve solutions and results in dynamic situations.
- Copes well and helps others deal with the ongoing demands of change; sees and shows others the benefits of change.
- Recovers quickly from setbacks and finds alternative ways to reach goals or targets.
- Manages change in a way that reduces the concern experienced by others. Clarifies priorities when leading change.

Personal Effectiveness: *Development & Continual Learning*

- Applies own talents to work assignments, and hones the competencies needed in current job.
- Looks for better ways to perform routine aspects of job.
- Asks for and uses feedback to improve performance. Seeks and acquires new competencies, work methods, ideas, and information that will improve own efficiency and effectiveness on the job.
- Finds and maximizes opportunities for growth and development from multiple sources.
- Sees failure as an opportunity to learn from past results and continues to learn and grow.

Personal Effectiveness: *Anticipation*

- Uses data, information and research to anticipate challenges and acts well in advance to mitigate risks or obstacles.
- Collaborates with team and outside stakeholders to discuss emerging challenges and opportunities for the industry and the Commission.

Personal Effectiveness: *Tone at the Top*

- Focuses and demonstrates ethical professional conduct.
- Sets a standard for ensuring error free work and punctuality and preparation for all engagements and activities.
- Sets a standard for responsive and thoughtful replies to inquiries and comments from the general public.

Personal Effectiveness: *Results Focus & Initiative*

- Sets high goals and works doggedly to achieve them. Pushes self and others to reach milestones.
- Looks for opportunities to help move a project along; volunteers to help others with projects or assignments.
- Sees when analysis and discussion have served their purpose and moves to action.
- Responds to setbacks with renewed and increased efforts; is persistent in the face of difficulty.
- Willingly puts in extra time and effort in crisis situations; goes the “extra mile” to ensure the goal is met.

Management Qualities: *Coaching & Mentoring*

- Coaches others regardless of performance level. Shares specialized approaches and skills that will increase capabilities.
- Helps others identify key goals and use their talents to achieve those goals. Sees others’ potential and strengths and works to build on them.
- Takes time to observe behaviors that contribute to or detract from others’ success. Highlights performance strengths and weaknesses by giving factual, specific, non-judgmental feedback.
- Builds relationships with teammates so that coaching efforts are received in a positive, developmental manner. Takes steps to learn the work interests and career goals of teammates.
- Actively supports others stretching beyond their comfort levels and trying new techniques that may enhance success. Coaches for incremental, one-step-at-a-time improvements, offering praise and recognition as each step forward is made.
- Encourages repeating and building upon areas of strength and dissects areas that may be improved. Suggests methods and gives examples that provide a roadmap to improved performance.
- Models success behaviors, a high-performance work ethic, and constant self-improvement.

Management Qualities: *Leadership*

- Creates a positive work environment where all staff are motivated to do their best.
- Conveys confidence in a group’s ability to prevail over challenges to reach its goals.
- Links mission, vision, values, goals, and strategies to everyday work.
- Sees the potential in others and takes opportunities to apply and develop that potential.
- Takes calculated risks to improve performance, try a fresh approach, or reach a challenging goal.
- Sets clear, meaningful, challenging, and attainable group goals and expectations that are aligned with those of the organization.
- Suggests and asks for others’ ideas to improve quality, efficiency, and effectiveness.

Management Qualities: *Planning & Organizing*

- Identifies the sequence of tasks and the resources needed to achieve a goal and prioritizes key action steps. Anticipates the impacts and risks of decisions and actions.

Self-Assessment

- Seeks and uses others' input about critical actions, timelines, sequencing, scope, methodology, expected outcomes, and priorities. Sees potential challenges and opportunities, and adjusts plans based on input.
- Creates realistic schedules for projects and follows them. Evaluates progress against schedule and goal.
- Monitors and evaluates social, fiscal, and political trends that affect the plan. Prepares strategies to deal with problems or drastic changes.
- Evaluates proposed actions and timelines against organizational mission and values. Integrates the current plan with other plans as needed to achieve the overall mission.

Management Qualities: *Staff Management*

- Aligns the right work with the right people; delegates tasks according to people's strengths and interests.
- Ensures staff have the skills and resources to get things done. Provides staff with coaching, training, and opportunities for growth to improve their skills.
- Gives staff ongoing, constructive feedback on their performance and progress in light of expectations and goals. Holds timely discussions and performance reviews.
- Lets staff know what is expected of them and holds them accountable. Differentiates between high and low performance. Rewards and recognizes hard work and results. Addresses performance issues promptly and corrects poor performance.
- Works to create a strong team. Treats all staff fairly and consistently. Shares accountability when delegating. Involves staff in setting their performance goals.
- Balances guiding the others' actions with granting authority for decision-making within set limits. Provides direction when needed without micro-managing.
- Promote strong work/life balance environment among the team.

Interaction with Others: *Influencing Others*

- Inspires and persuades others to voluntarily follow direction, pursue and achieve goals, and adopt new positions or opinions.
- Promotes the creation of shared mission, vision, and values, and uses those principles to guide actions.
- Displays a positive attitude about the work to be done, co-workers, customers, management, and employer policies.
- Addresses issues in an open, constructive, professional manner, and persuades others to approach issues in the same manner.
- Leads by example and sets standards for professional behavior. Helps those in need of assistance, regardless of rank.
- Shows dedication in completing the work that must be done.

Interaction with Others: *Relationship Building*

- Maintains an open, approachable manner, and treats others fairly and respectfully. Preserves others' self-confidence and dignity and shows regard for their opinions.
- Seeks and considers ideas from those who are reluctant to express their points of view. Anticipates and recognizes the concerns of others, even if those concerns are not openly expressed.
- Builds rapport by listening to, discussing and negotiating with, and rewarding, encouraging, and motivating others.
- Seeks to resolve confrontations and disagreements constructively. Focuses on the situation, issues, or behaviors, rather than the people.
- Celebrates workplace success and achievement. Supports the good ideas of others.
- Promotes the contributions and accomplishments of customers or clients to others.
- Demonstrates a balance between building rapport and getting the work done.

Interaction with Others: *Conveys Empathy and Active Listening*

- Demonstrates empathy and active and engaged listening with staff and members of the public.

Interaction with Others: *Teamwork*

- Knows and supports teammates' work and deliverables. Helps teammates who need or ask for support or assistance.
- Acknowledges and celebrates the achievements of teammates. Praises the team and its achievement to others.
- Encourages team unity through sharing information or expertise, working together to solve problems, and putting team success first.
- Helps remove barriers to team productivity and success.
- Ensures joint ownership of goal setting, commitments, and accomplishments. Involves everyone on the team.

Interaction with Others: *Valuing Diversity*

- Sees the value of cultural, ethnic, gender, and other individual differences in people. Creates an environment of learning about, valuing, encouraging, and supporting differences.
- Seeks different points of view and leverages diverse perspectives in group processes and decision-making. Checks own views against the views of others.
- Supports fair treatment and equal opportunity for all. Listens to and objectively considers the ideas/input of others. Respects the talents and contributions of all individuals.
- Strives to eliminate barriers to diversity; ensures that new barriers to diversity are not built.



Neamat, LLC
290 Millville Road
Uxbridge, MA 01569

MC282693; Case No. ENF-2022-0000001179

FINAL ORDER AND STIPULATED AGREEMENT

This Final Order and Stipulated Agreement (herein, “Order”) between the Commonwealth of Massachusetts Cannabis Control Commission (the “Commission”) and Neamat, LLC (“Respondent”) (together, the “Parties”) is offered for the purposes of settlement and in lieu of further administrative action. The Commission finds that resolution of this matter serves the purposes of M.G.L. c. 94G, 935 CMR 500.350, 500.450, and 500.500 because Respondent has accepted responsibility for the violations set forth in this Order and has no other record of compliance infractions.

Accordingly, the Commission and Respondent stipulate to the following facts of record, applicable law, findings, and remedies:

1. The Commission has jurisdiction over the conduct and operations of licensed Marijuana Establishments (“MEs”) and the subject matter herein pursuant to the provisions of the Commonwealth’s marijuana laws, St. 2016 c. 334 § 76, M.G.L. c. 94G, and 935 CMR 500.000 *et seq.*;
2. The Commission may rely on its statutory and regulatory authority to conduct investigations of compliance with Commission laws, impose fines on the holder of a license, or otherwise restrict a license;
3. In accordance with its statutory mandate, the Commission has adopted regulations for the administration, clarification and enforcement of laws regulating and licensing marijuana establishments which include the following:
 - a. Methods and forms of application which an applicant for a license shall follow and complete before consideration by the commission. M.G.L. c. 94G § 4(a½)(i);
 - b. A schedule of application, license and renewal fees in an amount necessary to pay for all regulation and enforcement costs of the commission. M.G.L. c. 94G § 4(a½)(ii);
 - c. Standards for the licensure of marijuana establishments, including, but not limited to updating that licensure. M.G.L. c. 94G § 4(a½)(v); and
 - d. Creating a schedule of cultivator license fees commensurate with cultivation size. M.G.L. c. 94G § 4(a½)(xxvii).



Facts of Record

4. Respondent is an adult-use Marijuana Establishment located at 290 Millville Road Uxbridge, MA 01569. Respondent is currently licensed to operate as an Outdoor Marijuana Cultivator utilizing a Tier 3 Canopy;
5. On or around May 5, 2020, Respondent submitted a Marijuana Cultivator license application to the Commission. The Commission deemed the application complete on May 21, 2020;
6. On August 6, 2020, the Commission issued a Provisional License to Respondent to operate as a Tier 9 outdoor Marijuana Cultivator, which allowed cultivation using a Canopy of 70,001–80,000 square feet (“SF”);
7. On August 10, 2020, Respondent submitted a Voluntary Tier Relegation Form. As the reason for requesting relegation, Respondent stated they “were unclear how canopy was to be calculated for outdoor cultivation when we applied. We have just over 3 acres of an enclosed, fenced area, however, our designated canopy [...] will be 19,367 SF. That is calculated by the surface area of the trenches or gained [sic] beds only”;
8. On August 12, 2020, Investigator Michael McCarthy (“McCarthy”) conducted a due diligence review of Respondent’s Tier Relegation request. McCarthy recommended the request be approved;
9. On August 27, 2020, the Commission’s Executive Director approved Respondent’s request to change operations from Tier 9/Outdoor to Tier3/Outdoor. Respondent’s new authorized tier was 10,001–20,000 SF of Canopy;
10. On October 12, 2020, staff of the Commission’s Investigations and Enforcement Department (“Enforcement”) conducted a post provisional license inspection (“PPLI”). During the PPLI inspection, Respondent assured Enforcement staff that its Canopy would not exceed Tier 3;
11. On February 5, 2021, the Commission issued a Final License to Respondent as a Tier 3 outdoor Marijuana Cultivator. As a condition of final licensure, Respondent was permitted to cultivate, harvest, possess and acquire Marijuana, but could not sell or transport Marijuana to other Marijuana Establishments;
12. Respondent began its planting season on June 1, 2021, and planted in excess of its licensed cultivation tier on or around July 15, 2021;



13. On July 28, 2021, Respondent submitted a Tier Expansion Request Form seeking to increase its cultivation tier to a Tier 4 Canopy. A Tier 4 cultivation license allows a Marijuana Establishment to cultivate Marijuana using a Canopy area of 20,001–30,000 SF;
14. On August 9, 2021, the Commission denied Respondent’s Tier Expansion Request because Commission regulations require licensees to demonstrate eligibility through sales data while operating at the higher end of their cultivation tier and Respondent had not yet commenced full business operations. As a result of the Commission’s decision, Respondent’s license to cultivate Marijuana remained limited to use in a Tier 3 Canopy;
15. On September 29, 2021, Enforcement staff conducted a Post-Final License Inspection (“PFLI”) on the licensed premises;
16. While conducting the PFLI, Enforcement staff measured the cultivation area and determined that the size of Respondent’s Canopy was 35,525 SF. Enforcement’s technique for measuring the cultivation area was to use the static distance between the T-posts in each row for the area width (five feet) multiplied by the length of each plant row, which varied in distance;
17. Enforcement staff also discovered additional cultivation areas beyond the garden beds. Plants were found growing in five-gallon pots around a portion of Respondent’s perimeter fence line;
18. Having determined that Respondent’s canopy exceeded the maximum square footage permitted for a Tier 3 Marijuana Cultivator, Enforcement staff issued a Notice of Deficiency (“NOD”) to Respondent on October 7, 2021, citing violations of 935 CMR 500.005(1)(c) and 935 CMR 500.050(2)(c);
19. On October 8, 2021, Respondent submitted a Plan of Correction (“POC”). In the POC, Respondent countered that, based on its calculations, its total Canopy area was 26,216 SF. The POC indicated the width of each row had been measured by the tilled garden bed, which was less than the width relied on by Enforcement staff in its calculation;
20. 26,216 SF exceeds the maximum Canopy area of 20,000 square feet allowed under Respondent’s Tier 3 cultivation license;
21. On November 16, 2021, Respondent submitted an amended POC featuring an amended Canopy calculation based on the linear feet (LF) measured by Enforcement staff, or 7,105 LF. The amended POC restated that Respondent had measured its Canopy using a different identifiable boundary than the boundary chosen by Enforcement – Respondent’s identifiable boundary was the width of each raised garden bed, which is 3.5 feet. Adopting Enforcement’s calculation of 7,105 LF, Respondent calculated a difference of 24,867.50 (24,868 rounded up) SF of excessive Canopy, differing from its first Plan of



Correction identifying 26,216 SF of Canopy. As a result, Respondent claimed that its Canopy had exceeded its tier limit by 4,868 SF;

22. In its Amended Plan of Correction, Respondent also indicated that it had destroyed twenty percent of its “in-field” Canopy on November 2, 2021, and November 3, 2021, as a corrective measure for the overage. Towards that end, Respondent listed plants as “wasted” in the Commission’s Seed to Sale System of Record (“Metric”);
23. Enforcement could not verify that Respondent had destroyed twenty percent of its in-field crops to correct the excessive Canopy because the Metric record attributes plant destruction to other causes such as weather, plant death, root rot, plant weakness, or plants not being harvestable;
24. On December 9, 2021, Respondent, through legal counsel, provided a second amended POC, which reasserted Respondent’s position that it cultivated at least 4,868 square feet of plants beyond its approved cultivation tier;
25. According to the amended POC, Respondent leveled the entirety of its garden beds on or around November 15, 2021, during its farming cycle. Respondent further asserted it has been operating within 20,000 SF of Canopy as of November 3, 2021;

Applicable Law

26. An applicant for licensure as a Marijuana Cultivator must choose the tier at which it will be initially licensed. 935 CMR 500.005(1)(c); 935 CMR 500.050(2)(b);
27. Cultivation tiers are based on the square footage of Canopy. 935 CMR 500.050(2)(b);
28. Each applicant for licensure must pay the Commission a nonrefundable application fee and an annual license fee. 935 CMR 500.005(1)(a). For Marijuana Cultivator applicants, the application and annual license fee amounts depend on the cultivation tier and whether the applicant will operate as an indoor or outdoor cultivator. 935 CMR 500.005(1)(d);
29. A Tier 3 Canopy is 10,001–20,000 square feet. 935 CMR 500.050(1)(c)1.c. An applicant must pay an application fee of \$300.00 and an annual license fee of \$2,500 to pursue a Tier 3 outdoor cultivation license. 935 CMR 500.005(1)(d);
30. A Tier 4 Canopy is 20,001–30,000 square feet. 935 CMR 500.050(1)(c)1.d. For that cultivation tier, an outdoor Marijuana Cultivator applicant must pay an application fee of \$1,500 and an annual license fee of \$10,000. 935 CMR 500.005(1)(d);
31. Canopy is an area to be calculated in square feet and measured using clearly identifiable boundaries of all areas(s) that will contain Flowering and/or Vegetative plants larger than



eight inches tall and eight inches wide at any point in time, including all of the space(s) within the boundaries. 935 CMR 500.002;

32. Canopy may be noncontiguous, but each unique area included in the total Canopy calculations shall be separated by an identifiable boundary which includes, but is not limited to: interior walls, shelves, Greenhouse walls, hoop house walls, garden benches, hedge rows, fencing, garden beds, or garden plots. If Flowering and/or Vegetative plants larger than eight inches tall and eight inches wide are being cultivated using a shelving system, the surface area of each level shall be included in the total Canopy calculation. 935 CMR 500.002;
33. A Marijuana Cultivator may apply to the Commission to change its cultivation tier to either expand or reduce production. 935 CMR 500.050(2)(c); 935 CMR 500.050(2)(d);
34. If a Marijuana Cultivator submits an application to expand production, it shall demonstrate that while cultivating at the top of its production tier, it has sold 85% of its product consistently over the six months preceding the application for expanded production for an indoor cultivator, or during the harvest season prior to the application for expanded production for an outdoor cultivator. 935 CMR 500.050(2)(c);
35. Acceptance of a provisional or final license constitutes an agreement by the Marijuana Establishment that it will adhere to the practices, policies, and procedures that are described in its application materials, as well as all relevant laws, regulations, and any conditions imposed by the Commission as part of licensure. 935 CMR 500.103(2)(d);

Stipulated Findings

36. The Commission, through its Executive Director, and Respondent have come to mutual agreement and understanding, and jointly propose to the Commission a resolution of the alleged violations in lieu of proceeding with an administrative hearing to determine the merits of such allegations. The terms and conditions of this Order are expressly subject to ratification of the full Commission. Pursuant to M.G.L. c. 10, § 76, three Commissioners shall constitute a quorum and the affirmative vote of three Commissioners shall be required for ratification of this agreement;
37. In lieu of proceeding with an administrative hearing and subsequent proceedings, Respondent further agrees to the stipulated findings set forth in Paragraphs 38–39, inclusive of all subparagraphs;
38. From July 15, 2021–November 3, 2021, Respondent conducted unauthorized cultivation operations under License No. MC282693, violating 935 CMR 500.005(1)(c), 935 CMR 500.050(2)(b), 935 CMR 500.050(2)(c) and 935 CMR 500.103(2)(d);
 - a. On or around June 1, 2021, the Respondent began their planting season on June 1, 2021 and planted in excess of their tier on or around July 15, 2021;



- b. On July 28, 2021, Respondent submitted a Tier Expansion Request to the Commission to expand their operations to tier 4;
 - c. On August 9, 2021, the Commission denied the Tier Expansion Request, and the Respondent remained licensed at tier 3;
 - d. On September 29, 2021, Enforcement staff measured the canopy and discovered the Respondent was operating as a tier 4 outdoor cultivator, in excess of their authorized tier. Enforcement staff also discovered plants growing in five-gallon pots around a portion of Respondent's perimeter fence line.
 - e. Respondent exceeded its canopy by 4,868 SF;
 - f. Respondent continued to operate at the tier 4 cultivation level until it harvested its plants on November 3, 2021;
39. From July 15, 2021–November 3, 2021, Respondent deprived the Commission of the annual licensing fee commensurate to the cultivation tier under which it operated, violating 935 CMR 500.005(1)(a) and 935 CMR 500.005(1)(d);
- a. The annual license fee for a tier 3 outdoor Marijuana Cultivator is \$2,500 and the fee for a tier 4 outdoor Marijuana Cultivator is \$10,000. The Commission was deprived of a difference of \$7,500, prorated for the 111 days of Respondent's noncompliant operations ($\$7,500/365 = \$20.5/\text{day}$);
 - b. \$20.5 for 111 days of noncompliant operations amounts to \$2,275 owed;
 - c. Respondent harvested its plants, inclusive of the excessive Canopy, on November 3, 2021;

Stipulated Remedy

40. Weighing Respondent's acknowledgement of cultivating above its licensed tier, and the need for ongoing compliance oversight to ensure accurate canopy size and seed-to-sale inventory tracking, Respondent further agrees to the stipulated remedies and terms set forth in Paragraphs 41–61, inclusive of all subparagraphs;
41. Respondent shall submit to a twenty-four-month probationary period (the "probationary period") for this license, which will take effect on ratification of this Order:
- a. Any substantial noncompliance with any Commission laws by Respondent during the probationary period shall constitute full and adequate grounds for license suspension or revocation;
 - b. Prior to enforcing this provision, the Commission agrees to send Respondent a Letter of Warning providing notice of the alleged substantial noncompliance and an opportunity for Respondent to correct the deficiencies;
42. Respondent shall participate in continuing education during the probationary period:
- a. Respondent's owners and agents shall take and complete the following courses: (1) the Massachusetts Metrc New Business Training and (2) the Metrc Learn training courses (collectively, the "courses"). Respondent must take the courses at least once during each year of the probationary period, totaling two (2)



- trainings. Respondent must provide a certificate or other documentation demonstrating completion of each course to its assigned Investigator within 30 days of completing the course;
- b. The Commission may require Respondent's owners to take additional trainings during the probationary period as the Commission deems reasonably necessary to resolve documented compliance concerns regarding Metrc competency;
43. Respondent is precluded from seeking tier expansion for MC282693 during the probationary period;
44. Respondent shall request Enforcement staff to come on site to measure their canopy, and certify the size of the canopy at the start of each growing season during the probationary period.
45. Respondent shall pay a recoupment fee to the Commission in the amount of **\$2,275** to account for the application and license fee (prorated) that was not paid while the Respondent operated at a tier 4 canopy;
46. Respondent's failure to comply with its licensed tier limitations shall result in a penalty assessment of **\$20,000.00**.
47. Respondent shall provide the payments in Paragraphs 45–46 by check or money order payable to the Cannabis Control Commission Marijuana Regulation Fund within 30 days of the ratification of this Order. Payments for penalties and recoupment assessed against the Respondent shall be mailed to the following address:
- a. Via USPS:
- Cannabis Control Commission
PO Box 412144
Boston, MA 02241-2144
- b. Via Courier/Overnight:
- Bank of America Lockbox Services
Cannabis Control Commission 412144
MA5-527-02-07
2 Morrissey Boulevard
Dorchester, MA 02125
48. This Order may be admissible as evidence in any future hearing before the Commission or used in connection with any future licensure or administrative actions by the Commission;
49. Any issues relating to the underlying complaint and investigation that formed the basis for this Order against Respondent (and any defenses that Respondent may have to such



complaint or investigation) shall not be at issue in a proceeding against Respondent for failing to comply with the terms of this Order;

50. Respondent agrees that the Commission may consider the Order and the facts and circumstances described therein in connection with review of an application for licensure, renewal of licensure, or suitability review;
51. Respondent acknowledges advisement of hearing rights and process of the proceedings and wishes to resolve all issues which were the subject of the investigation or in any way related to the investigation by entering into this Order;
52. If approved by the Commission and upon execution of all parties, this Order shall have the same force and effect as an order entered after formal hearing pursuant to 935 CMR 500.500(12), except that it may not be appealed. Failure to comply with the terms of this Order, including but not limited to failure to make a timely payment in accordance with Paragraphs 45–46, may constitute the basis for further administrative action against Respondent;
53. Respondent acknowledges that the Commission advised Respondent of its opportunity to consult with an attorney of their choosing and Respondent represents that they have had an opportunity to do so prior to signing the Order. Respondent acknowledges that they have been given a reasonable period of time in which to consider the terms of this Order before signing it. Respondent acknowledges and confirms that they have entered into this Order voluntarily and of their own free will, without duress or coercion, and that they are competent to enter into this Order. Respondent acknowledges that they have carefully read and fully understand the meaning and intent of this Order;
54. Respondent further understands and knowingly and voluntarily waives the following rights:
 - a. The right to proceed with the adjudicatory proceeding;
 - b. The right to cross-examine witnesses, subpoena witnesses, present evidence and testify on Respondent's own behalf at that hearing;
 - c. The right to appeal this Order;
55. Respondent consents to the terms and conditions described herein and agrees to waive its right to judicial review of this agreement pursuant to M.G.L. c. 30A, § 14;
56. Upon execution by all parties, this Order shall represent the entire and final agreement of the parties. In the event that any provision of this Order is deemed unenforceable by a court of competent jurisdiction, such provision shall be severed, and the remainder of the Order shall be given full force and effect;



57. This Order shall be binding upon Respondent and shall inure to the benefit of the parties to this Order and their respective successors and assignees and shall be construed in accordance with and governed by the laws of the Commonwealth of Massachusetts;
58. Upon ratification of this agreement by the Commission, this Order shall become a permanent part of Respondent's record and shall be open to public inspection and disclosure pursuant to the Commission's standard policies and procedures or applicable law;
59. The Commission may reject the terms of this Order or otherwise deny ratification and entry of the Order. In such event, the terms of the Order shall be null and void, including but not limited to Respondent's admissions, and the parties will proceed to hearing;
60. This Order may be executed by e-mail and any signature delivered by either email or first-class mail shall be deemed to be as valid as an original signature;
61. All costs and expenses incurred by Respondent to comply with this Order shall be the sole responsibility of Respondent and shall not in any way be the obligation of the Commission; and
62. For purposes of addressing any future violations of the Order, the Commission regulations, 935 CMR 500.000, *et seq.*, shall include all later adopted regulations that are in effect at the time of the subsequent violation.

This Order is subject to ratification by the Commission. Upon ratification, this Order becomes binding on the Parties. Failure to comply with the above conditions may result in administrative action against Respondent up to any including suspension and/or revocation of registration.

Commonwealth of Massachusetts Cannabis Control Commission

Shawn Collins, Executive Director

Date Signed

Ratified by Commission vote (___ yes, ___ no, ___ abstain) on November ___, 2022.

Respondent Neamat, LLC

Neamat, LLC

11/14/22

Date Signed



Memorandum

To: Commissioners
Cc: Shawn Collins, Executive Director; Cedric Sinclair, Chief Communications Officer
From: Matt Giancola, Director of Government Affairs and Policy
Date: December 8, 2022
Subject: **December 2022 Government Affairs Update**

Massachusetts State House Update

Executive Branch Updates

Chair Shannon O'Brien and Government Affairs and Policy staff met with MA Department of Agricultural Resources Commissioner John LeBeaux to discuss issues related to cannabis and agricultural policy.

Municipal Update

Municipal Law Unit

The Attorney General's Municipal Law Unit (MLU) issued [two marijuana-related decisions](#) this month.

Town of Adams (Approved): The Town of Adams adopted Article 20 at its June 2022 Annual Town Meeting which adds new definitions and regulations regarding licensed marijuana delivery. The Town is counseled to ensure its definitions of license types conform with the Commission's definitions.

Town of Whitman (Approved in part; Disapproved in part): The Town of Whitman adopted Article 21 at its May 2022 Annual Town Meeting. The Article makes several revisions to local cannabis regulations, including 1) allowing non-medical marijuana establishments 2) establishes zoning for licensed establishments, and 3) establishes rules for a licensed establishment's signage and logo display. The MLU disapproved language regarding signage and logo displays as it is in conflict with Commission regulations.



***Cannabis Control Commission
Job Description***

Department: Government Affairs & Policy

Reports to: Director of Government
Affairs and Policy

Job Title: Policy Analyst

FLSA Status: Exempt

I. PURPOSE OF THE JOB

The Policy Analyst, under the direction of the Director of Government Affairs & Policy, supports the Commission's government affairs and public policy functions by reviewing, interpreting, and recommending prospective policies under the agency's jurisdiction.

II. ESSENTIAL FUNCTIONS AND RESPONSIBILITIES

- Monitor and conduct research on cannabis policy trends in legalized marijuana jurisdictions; succinctly synthesize the information for Commissioners and agency leadership on potential or proposed international, federal, and state legislative action;
- In collaboration with Communications, draft materials in a variety of formats (e.g., long-form documents, social media posts, infographics, fact sheets, talking points, legislative testimony, and advocacy letters) that advance the Commission's policy priorities, including commenting on proposed legislation; advocating for the Commission's perspective with key officials and the general public; and briefing elected officials, senior administrative officials, and their staff on cannabis policy issues;
- In collaboration with the General Counsel and the Chief Communications Officer, support the Government Affairs and Policy team on special policy and regulatory review projects, including but not limited to, public comment review and issue analysis;
- Work collaboratively with cross-functional teams to ensure the accuracy and timely submission of the Commission's annual report, assist in the development of other reports, position papers, policy briefs, and special projects as assigned;
- Provide guidance and information as requested to members of the Cannabis Advisory Board and assist with meeting production;
- Support strategies to strengthen relationships with local and state leaders, maintain a database with up-to-date contact information for municipal, state, and federal officials;
- Work with Commission staff to plan and execute outreach and education events for external partners throughout the Commonwealth;
- Collaborate with the Research Department and other Commission staff as well as other state agencies and stakeholders to monitor, collect, and interpret data; and
- Prepare documents and materials for Public Meetings, Listening Sessions, and other Commission events.



III. OTHER DUTIES AND RESPONSIBILITIES

- Maintain the highest standards of personal, professional, and ethical conduct and support the Commission's goals for a diverse and culturally aware workforce;
- Work with Commissioners, the Executive Director, the Chief Communications Officer, and the Government Affairs and Policy team to ensure open communication between local, state, regional, and federal agencies and staff;
- Attend meetings and hearings that directly impact the Commission, including state agency training;
- Draft and/or review responses to relevant correspondence;
- Ability to travel to and work out of the Worcester Headquarters and satellite office in Boston; and
- Perform related duties as assigned.

IV. KNOWLEDGE AND SKILLS

- Knowledge of the Commission's mission, standards, and goals;
- Commitment to Social Justice and Equity;
- Excellent project management and communication skills, including strong writing skills;
- Ability to analyze, draft, and interpret legislation, policy, and budget documents;
- Excellent interpersonal and organizational skills;
- Ability to work on multiple assignments; exercise good judgment in decision-making; meet deadlines; demonstrate attention to detail and be flexible;
- Strong critical and strategic thinking;
- Advanced computer skills (i.e., Word, Excel);
- Preparing a variety of written communications such as testimony, fact sheets, and reports;
- Planning and organization skills; and
- Ability to work independently, as well as with teams.

V. EDUCATION AND EXPERIENCE

- Bachelor's Degree in Political Science, Public Affairs, Public Relations, Communications, or a related field from an accredited institution of higher education required;
- Minimum of 2-3 years of experience working in government, law, or public policy;
- Experience with or knowledge of the cannabis regulatory environment or research;
- Experience with case management tools/systems; and
- Committed to working with people from diverse cultural and ethnic backgrounds.

SALARY RANGE: \$70,000 - \$80,000





Cannabis Control Commission

Monthly Public Meeting

December 8, 2022 at 10:00 a.m.

Via Microsoft Teams



Agenda

1. Call to Order
2. Commissioners' Comments and Updates
3. Minutes for Approval
4. Executive Director's Report
5. Staff Recommendations on Changes of Ownership
6. Staff Recommendations on Provisional Licenses
7. Staff Recommendations on Final Licenses
8. Staff Recommendations on Renewals
9. Staff Recommendations on Responsible Vendor Training
10. Staff Recommendations on Responsible Vendor Training Renewals
11. Commission Discussion and Votes
12. New Business that the Chair did not Anticipate at the Time of Posting
13. Next Meeting Date and Adjournment



Executive Director's Report

Highlights from Licensing Data*

- 22 applications awaiting first review
- 6 applications for Commission consideration
- 32 applications awaiting supplemental review
- 96,489 certified active patients



Licensing Applications | December 8, 2022

The totals below are number of licenses approved by stage.

| Type | # |
|---|--------------|
| Pre-Certified/Delivery Endorsed Microbusiness | 184 |
| Provisionally Approved | 160 |
| Provisional License | 516 |
| Final License | 66 |
| Commence Operations | 462 |
| Total | 1,388 |

➔ + 112

* Note: This represents the increase
since December 2021

*Provisionally approved means approved by the Commission but has not submitted
license fee payment yet – provisional license has not started*



Licensing Applications | December 8, 2022

Of 1,388 applications approved by the Commission, the following applications have Economic Empowerment Priority Review, Social Equity Program Participant, and/or Disadvantaged Business Enterprise status. Please note, applicants may hold one or more statuses. Please note that the end total represents the total number of applications/licenses at that step in the licensure process.

| Type | Economic Empowerment | Social Equity Program | Disadvantaged Business Enterprise | Total |
|---|-------------------------|--------------------------|-----------------------------------|--------------|
| Pre-Certified/Delivery Endorsed Microbusiness | 39 | 139 | 26 | 184 |
| Provisionally Approved | 15 | 22 | 38 | 160 |
| Provisional License | 29 | 69 | 105 | 516 |
| Final License | 2 | 6 | 3 | 66 |
| Commence Operations | 17 | 26 | 49 | 462 |
| Total | [7.35% of total] | [18.88% of total] | [15.92% of total] | 1,388 |

+ 1 %

+ 3.6 %

+ 0.2 %

* Note: This represents the increase since December 2021



Licensing Applications | December 8, 2022

The totals below are distinct license numbers that have submitted all required packets.

The 1632 applications represent 891 separate entities

| Type | # |
|-------------------------------|-------------|
| MTC Priority | 259 |
| Economic Empowerment Priority | 120 |
| Expedited Review | 600 |
| General Applicant | 653 |
| Total | 1632 |

| Type | # |
|--|------------|
| Expedited: License Type | 76 |
| Expedited: Social Equity Participant | 284 |
| Expedited: Disadvantaged Business Enterprise | 172 |
| Expedited: Two or More Categories | 68 |
| Total | 600 |



Licensing Applications | December 8, 2022

| Type | Pending Application | Pre-Certified Endorsement | Initial License Declined | Provisionally Approved | Provisional License | Final License | Commence Operation | Total |
|--|---------------------|---------------------------|--------------------------|------------------------|---------------------|---------------|--------------------|--------------|
| Craft Marijuana Cooperative | 2 | - | 0 | 0 | 4 | 0 | 0 | 6 |
| Marijuana Courier License | 11 | - | 0 | 0 | 8 | 1 | 9 | 29 |
| Marijuana Courier Pre-Certification | 12 | 93 | 0 | - | - | - | - | 105 |
| Independent Testing Laboratory | 1 | - | 0 | 3 | 5 | 1 | 11 | 21 |
| Marijuana Cultivator | 61 | - | 2 | 53 | 180 | 24 | 95 | 415 |
| Marijuana Delivery Operator License | 10 | - | 0 | 0 | 20 | 0 | 4 | 34 |
| Marijuana Delivery Operator Pre-Certification | 17 | 89 | - | - | - | - | - | 106 |
| Marijuana Microbusiness | 5 | - | 0 | 9 | 14 | 2 | 8 | 38 |
| Marijuana Product Manufacturer | 43 | - | 1 | 49 | 134 | 16 | 79 | 322 |
| Marijuana Research Facility | 7 | - | 0 | 1 | 0 | 0 | 0 | 8 |
| Marijuana Retailer | 57 | - | 1 | 42 | 149 | 22 | 248 | 519 |
| Marijuana Transporter with Other Existing ME License | 4 | - | 0 | 3 | 2 | 0 | 3 | 12 |
| Microbusiness Delivery Endorsement | 2 | 2 | 0 | 0 | 0 | 0 | 1 | 5 |
| Third Party Transporter | 8 | - | 0 | 0 | 0 | 0 | 4 | 12 |
| Total | 240 | 184 | 4 | 160 | 516 | 66 | 462 | 1,632 |



Cultivation Applications | December 8, 2022

| Type | Pending Application | Initial License Declined | Provisionally Approved | Provisional License | Final License | Commence Operation | Total |
|--|---------------------|--------------------------|------------------------|---------------------|----------------|--------------------|------------|
| Cultivation Tier 1 (Up to 5,000 sq. ft.) | 16 | 0 | 9 | 35 | 1 | 18 | 79 |
| Cultivation Tier 2 (5,001-10,000 sq. ft.) | 13 | 0 | 13 | 50 | 8 | 22 | 106 |
| Cultivation Tier 3 (10,001-20,000 sq. ft.) | 9 | 2 | 10 | 41 | 4 | 16 | 82 |
| Cultivation Tier 4 (20,001-30,000 sq. ft.) | 3 | 0 | 5 | 12 | 3 | 9 | 32 |
| Cultivation Tier 5 (30,001-40,000 sq. ft.) | 1 | 0 | 7 | 7 | 2 | 8 | 25 |
| Cultivation Tier 6 (40,001-50,000 sq. ft.) | 3 | 0 | 3 | 8 | 2 | 6 | 22 |
| Cultivation Tier 7 (50,001-60,000 sq. ft.) | 2 | 0 | 1 | 4 | 1 | 3 | 11 |
| Cultivation Tier 8 (60,001-70,000 sq. ft.) | 0 | 0 | 0 | 1 | 0 | 2 | 3 |
| Cultivation Tier 9 (70,001-80,000 sq. ft.) | 3 | 0 | 1 | 3 | 1 | 2 | 10 |
| Cultivation Tier 10 (80,001-90,000 sq. ft.) | 1 | 0 | 1 | 1 | 1 | 4 | 8 |
| Cultivation Tier 11 (90,001-100,000 sq. ft.) | 10 | 0 | 3 | 18 | 1 | 5 | 37 |
| Total | 61 | 2 | 53 | 180 | 24 | 95 | 415 |
| Total Maximum Canopy (Sq. Ft.) | 2,120,000 | 40,000 | 1,485,000 | 4,975,000 | 765,000 | 2,860,000 | - |

69%

13%

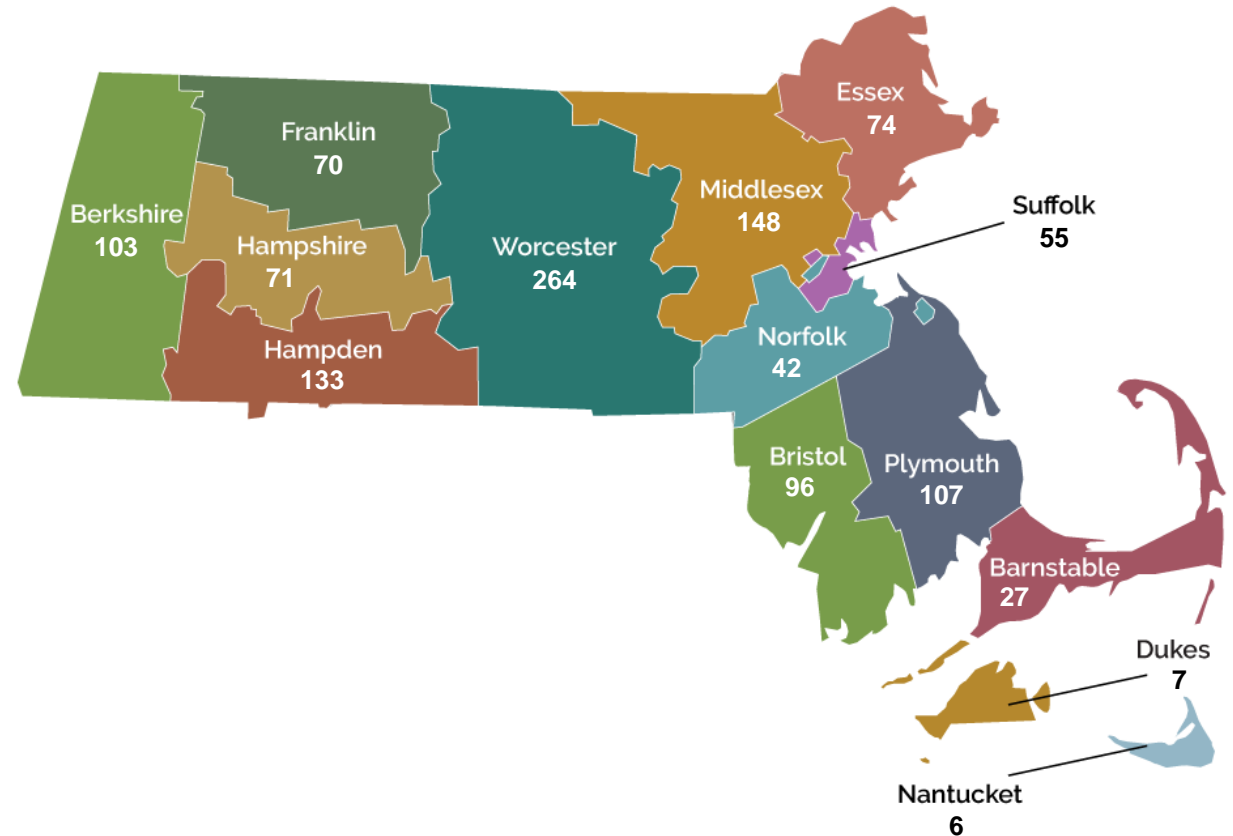
* Note: percentage is of “Total” applications/licenses



Marijuana Establishment Licenses | December 8, 2022

The totals below are the total number of licenses by county.

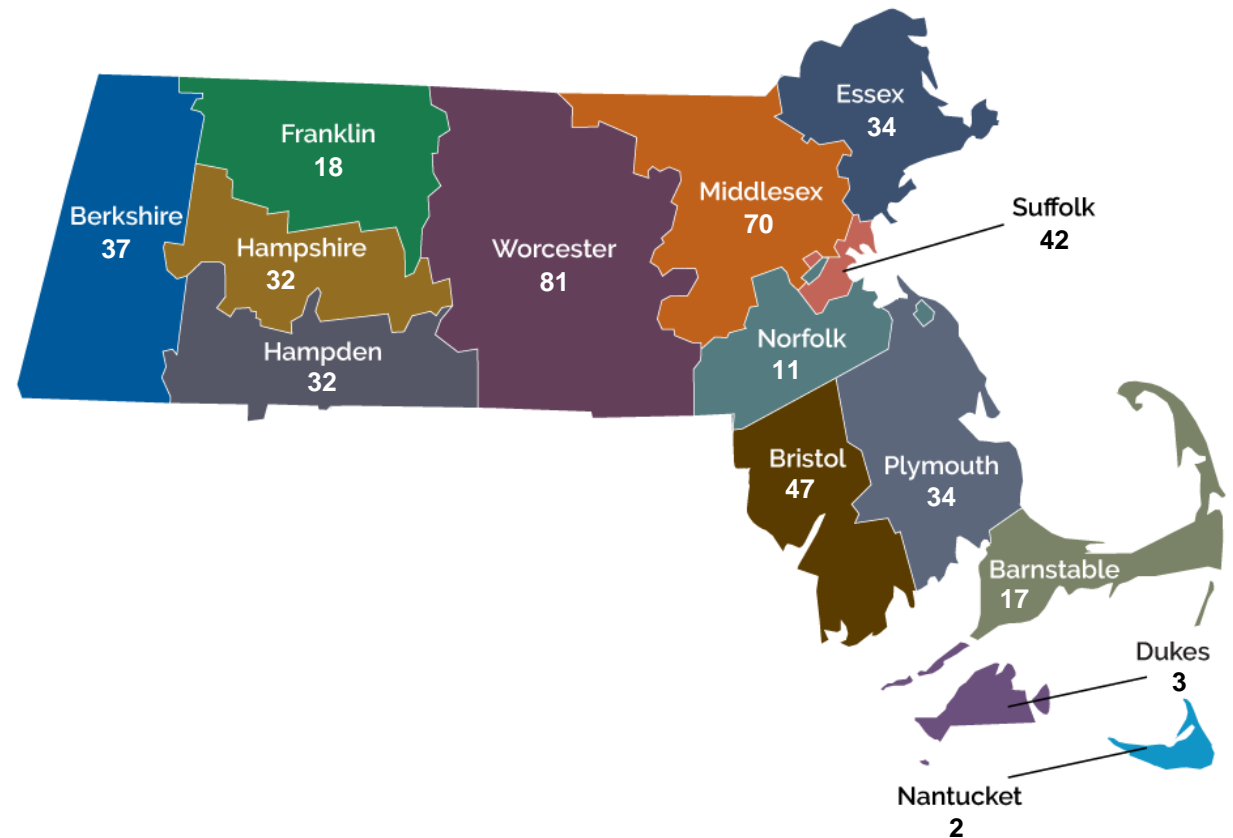
| County | # | + |
|--------------|-------------|-----------|
| Barnstable | 27 | 0 |
| Berkshire | 103 | 0 |
| Bristol | 96 | 1 |
| Dukes | 7 | 0 |
| Essex | 74 | 0 |
| Franklin | 70 | 3 |
| Hampden | 133 | 2 |
| Hampshire | 71 | 0 |
| Middlesex | 148 | 2 |
| Nantucket | 6 | 0 |
| Norfolk | 42 | 0 |
| Plymouth | 107 | 1 |
| Suffolk | 55 | 1 |
| Worcester | 264 | 2 |
| Total | 1203 | 12 |



Marijuana Retailer Licenses | December 8, 2022

The totals below are the total number of retail licenses by county.

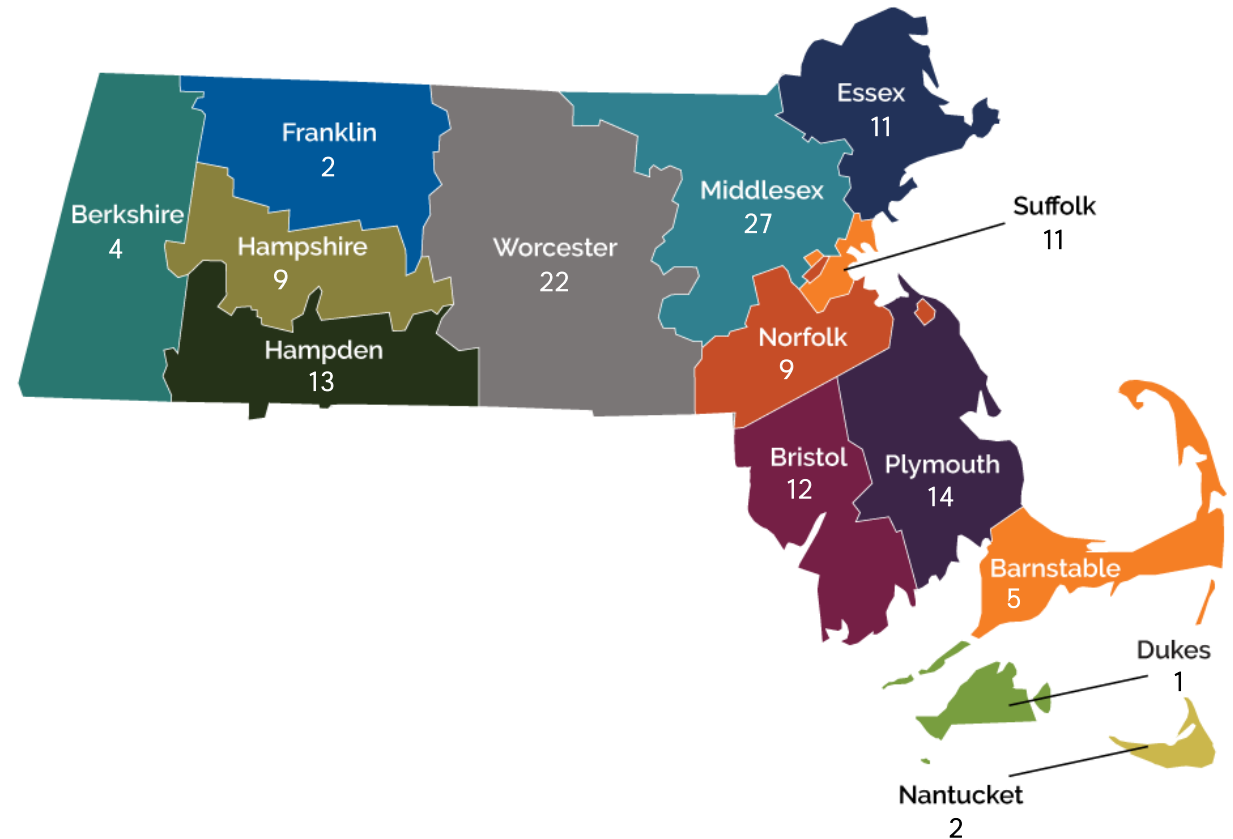
| County | # | +/- |
|--------------|------------|----------|
| Barnstable | 17 | 0 |
| Berkshire | 37 | 0 |
| Bristol | 47 | 1 |
| Dukes | 3 | 0 |
| Essex | 34 | 0 |
| Franklin | 18 | 1 |
| Hampden | 32 | 0 |
| Hampshire | 32 | 0 |
| Middlesex | 70 | 1 |
| Nantucket | 2 | 0 |
| Norfolk | 11 | 0 |
| Plymouth | 34 | 1 |
| Suffolk | 42 | 1 |
| Worcester | 81 | 0 |
| Total | 460 | 5 |



Medical Marijuana Treatment Center Licenses (Dispensing) December 8, 2022

The totals below are the total number of MTC (Dispensing) licenses by county.

| County | # |
|--------------|------------|
| Barnstable | 5 |
| Berkshire | 4 |
| Bristol | 12 |
| Dukes | 1 |
| Essex | 11 |
| Franklin | 2 |
| Hampden | 13 |
| Hampshire | 9 |
| Middlesex | 27 |
| Nantucket | 2 |
| Norfolk | 9 |
| Plymouth | 14 |
| Suffolk | 11 |
| Worcester | 22 |
| Total | 142 |



MMJ Licensing and Registration Data | December 8, 2022

The numbers below are a snapshot of the program for the month of November.

| MTC Licenses | # |
|---------------------|------------|
| Provisional | 40 |
| Final | 2 |
| Commence Operations | 100 |
| License Expired | 44 |
| Total | 186 |

* Note: the Medical Use of Marijuana Program has now reached 100 operational MTCs. The Commission has issued 51 commence operations notices to MTCs since transferring jurisdiction of the program from the Department of Public Health.

| MMJ Program | # |
|---|-----------------|
| Certified Patients | 102,123 (+1) |
| Certified Active Patients | 96,489 (+3) |
| Active Caregivers | 7,697 (-3) |
| Registered Certifying Physicians | 311 (+4) |
| Registered Certifying Nurse Practitioners | 112 (+1) |
| Registered Physician Assistants | 1 |
| Ounces Sold | 90,474 |



Commission Updates

- Scheduled METRC outages for internal infrastructure upgrades to improve performance, scalability, and reliability:
 - Saturday, December 10th, 10PM – Sunday, December 11th, 2AM
 - Sunday, December 11th, 10PM – Monday, December 12th, 2AM
 - Saturday, December 17th, 10PM – Sunday, December 18th, 2AM
 - Sunday, December 18th, 10PM – Monday, December 19th, 2AM



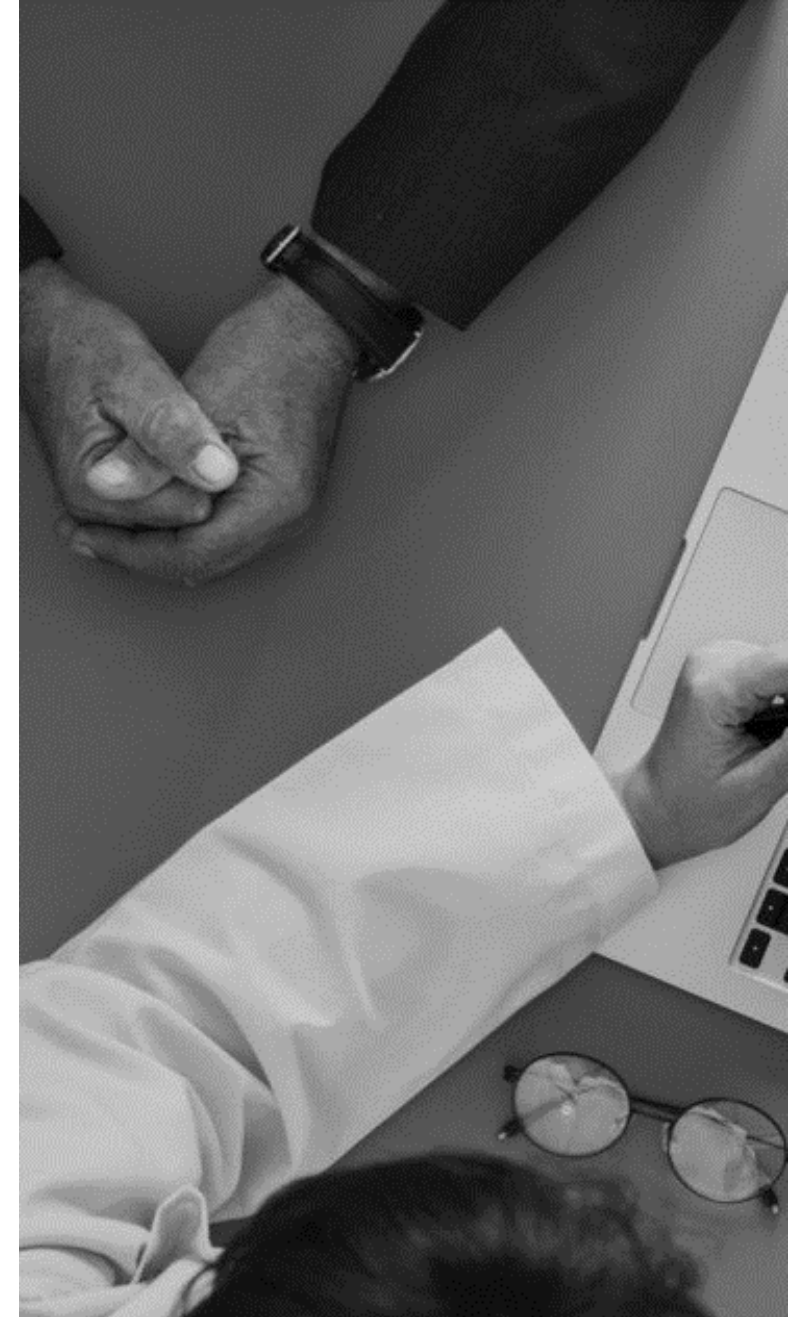
Commission Updates

- Upcoming policy expirations:
 - Telehealth for Initial Certification
 - Curbside Operations for MTCs
 - Virtual Community Outreach Meetings
- Mass. Dept. of Agricultural Resources (MDAR) – Pesticide Update
 - MDAR maintains exclusive jurisdiction over pesticide use pursuant to MGL Ch. 132B;
 - MDAR recently updated their pesticide policies to be consistent with hemp application, in limited and specific instances, however;
 - Commission staff will collaborate with MDAR in coming days/weeks to provide additional guidance to licensees.



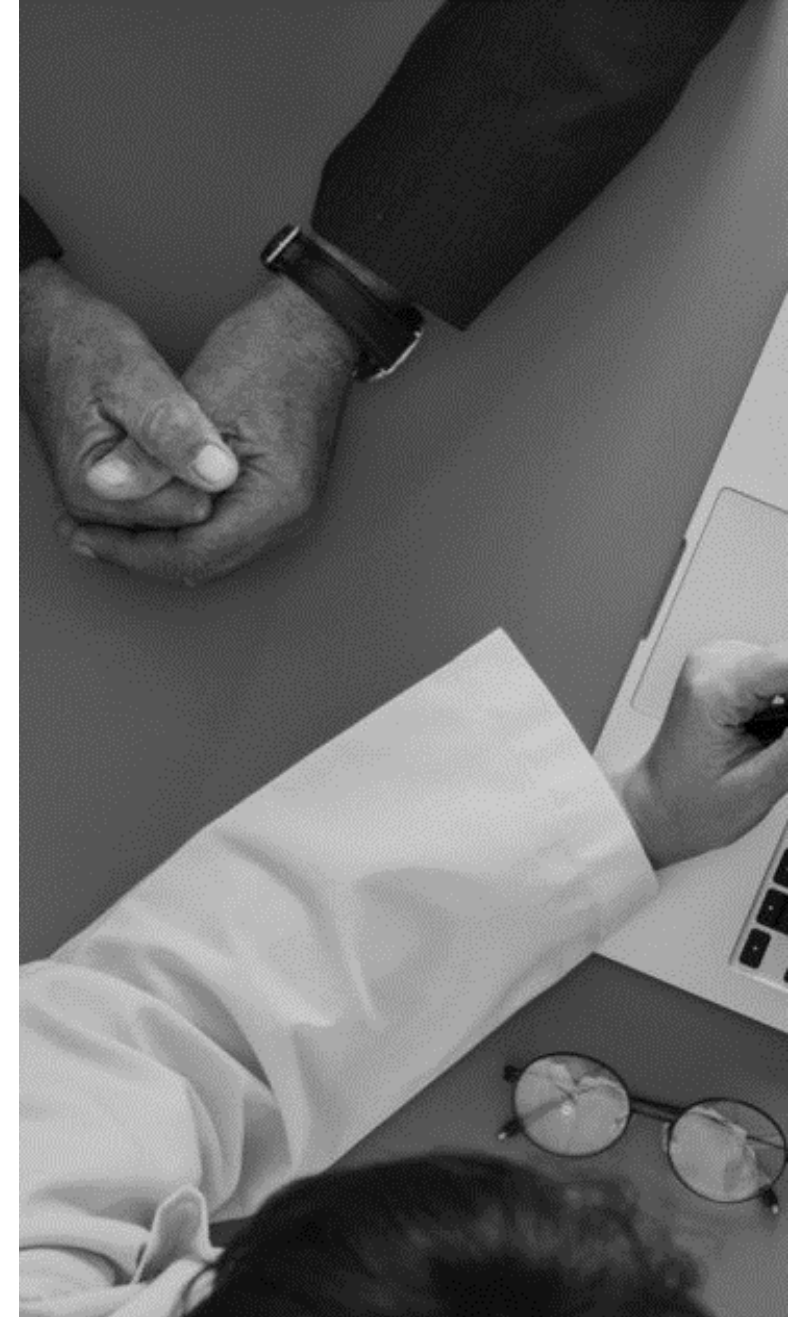
Hiring Update

- **Investigators (1)**
 - Onboarded
- **Project Coordinator, Research**
- **Senior IT Support Specialist**
 - Internal staff promotion
- **Constituent Services Associate**
 - Final candidates' stage



Hiring Update

- **Legal Assistant**
- **Fiscal Specialist**
- **Laboratory & Testing Analyst(s)**
- **Manager of Community Outreach**
- **Manager of Equity Programming and Strategic Partnerships**
- **Press Secretary (Closed 12/2)**
- **Desktop Support Analyst (Closed 12/2)**
 - Screening / Interview stage
- **Office Manager (closes xx/xx)**
 - Open position





Staff Recommendations on Licensure

Staff Recommendations: Changes of Ownership

1. 311 Page Blvd LLC
2. 1620 Labs, LLC
3. Great Barrington Retail, Inc. f/k/a Coastal Cultivars, Inc.
4. Jamaco, LLC
5. The Holistic Concepts, Inc.



Staff Recommendations: Provisional Licenses

1. BEWCO, LLC (#DOA100171), Marijuana Courier
2. Cloud 9 Cultivation, LLC (#MCN283761), Cultivation, Tier 2 / Indoor
3. Green Ventures Corp (#MCN282380), Cultivation, Tier 1 / Indoor
4. Greencare Collective, LLC d/b/a Plant (#MRN284476), Retail
5. Meed Cannabis, LLC (#MCN283739), Cultivation, Tier 2 / Indoor
6. Meed Cannabis, LLC (#MXN281410), Transporter with Other ME License



Staff Recommendations: Final Licenses

1. 27 Broom Street, LLC (#MP281490), Product Manufacturing
2. BeachGrass Topicals, LLC (#MBN281797), Microbusiness
3. Cypress Tree Management Natick, Inc. d/b/a Redi (#MR283773), Retail
4. Mill Town Agriculture, LLC (#MP281832), Product Manufacturing
5. Northeast Select Harvest Corp. (#MR282571), Retail
6. Thrive Cultivation & Dispensary, LLC (#MR283714), Retail
7. TSC Operations, LLC d/b/a Glorious Cannabis (#MP282173), Product Manufacturing
8. Zip Run, Inc. (#MD1260), Marijuana Delivery Operator



Staff Recommendations: Renewals

1. 140 Industrial Road, LLC (#MCR140393)
2. 208 Worcester Street, LLC (#MRR206266)
3. 4bros Inc (#MRR206099)
4. 617 Therapeutic Health Center, Inc. (#MCR140389)
5. Apical, Inc. (#MRR206225)
6. Apothca, Inc. (#MRR206297)
7. Apothca, Inc. (#MRR206296)
8. Atlantic Medicinal Partners, Inc. (#MRR206267)
9. ATOZ Laboratories, Inc. (#ILR267912)
10. BB Botanics LLC (#MRR206273)
11. BB Botanics LLC (#MCR140331)
12. Berkshire Roots, Inc. (#MXR126665)
13. Berkshire Roots, Inc. (#MPR243881)
14. Berkshire Roots, Inc. (#MCR140351)
15. Berkshire Welco, LLC (#MCR140334)
16. Canna Provisions Inc (#MCR140380)
17. Canna Provisions, Inc. (#MPR243908)
18. Cannabis Connection, Inc (#MRR206271)
19. Cannalive Genetics LLC (#MBR169299)
20. Cannatech Medicinals Inc. (#MCR140370)
21. Caregiver-Patient Connection (#MCR140377)
22. Caregiver-Patient Connection LLC (#MCR140386)
23. Clovercraft llc (#MDR272541)
24. Community Growth Partners Northampton Operations LLC (#MPR243887)
25. DB Delivery MA, LLC (#MDR272544)
26. Delta 420 LLC (#MRR206247)



Staff Recommendations: Renewals

27. Ember Gardens Delivery LLC (#MDR272543)
28. Four Daughters Compassionate Care, Inc. (#MRR206250)
29. Four Daughters Compassionate Care, Inc. (#MPR243878)
30. Four Daughters Compassionate Care, Inc. (#MCR140344)
31. Four Trees Holyoke LLC (#MRR206259)
32. Four Trees Holyoke LLC (#MCR140354)
33. Green Biz LLC (#MRR206292)
34. GreenStar Herbals, Inc. (#MRR206278)
35. High Hawk Farm LLC (#MRR206258)
36. Holland Brands NA, LLC (#MRR206265)
37. KRD Growers, LLC (#MRR206256)
38. KRD Growers, LLC (#MCR140361)
39. KRD Growers, LLC (#MPR243874)
40. Kush Kart LLC (#MDR272537)
41. Leaf Lux Group Inc. (#MRR206294)
42. LMCC, LLC (#MRR206303)
43. LMCC, LLC (#MRR206301)
44. Lucky Green Ladies LLC (#MDR272538)
45. Mill Town Agriculture, LLC (#MPR243896)
46. MMM Transport, Inc. (#MTR263107)
47. Nature's Alternative, Inc. (#MRR206272)
48. Pepperell Roots, LLC (#MCR140365)
49. Reverie 73 Beverly LLC (#MRR206298)
50. Reverie 73 Gloucester LLC (#MRR206304)
51. Revolutionary Clinics II, Inc. (#MCR140352)
52. Revolutionary Clinics II, Inc. (#MPR243882)
53. Royal Hemp LLC (#MRR206295)
54. Royal Hemp LLC (#MPR243827)
55. SafeTiva Labs LLC (#ILR267911)
56. Sanctuary Medicinals, Inc. (#MRR206262)
57. Sanctuary Medicinals, Inc. (#MCR140336)
58. Sparkboro Wellness Corp. (#MRR206293)
59. Sparkboro Wellness NAMA Corp. (#MRR206190)



Staff Recommendations: Renewals

- 60. The Heritage Club, LLC (#MRR206249)
- 61. Trava, Inc. (#MPR243891)
- 62. Trava, Inc. (#MCR140363)
- 63. Wiseacre Farm Inc. (#MCR140373)
- 64. NS AJO Holdings, Inc. d/b/a Ethos Cannabis (#RMD3535)



Staff Recommendations: Responsible Vendor Training

1. America Safety Council (#RVN454005)



Staff Recommendations: Responsible Vendor Training Renewals

1. Green Path Training (#RVR453129)





Commission Discussion & Votes



The Commission is in recess
until

Commission Discussion & Votes

1. Review of CY 2022 Goals
2. Executive Director Performance Evaluation Tool

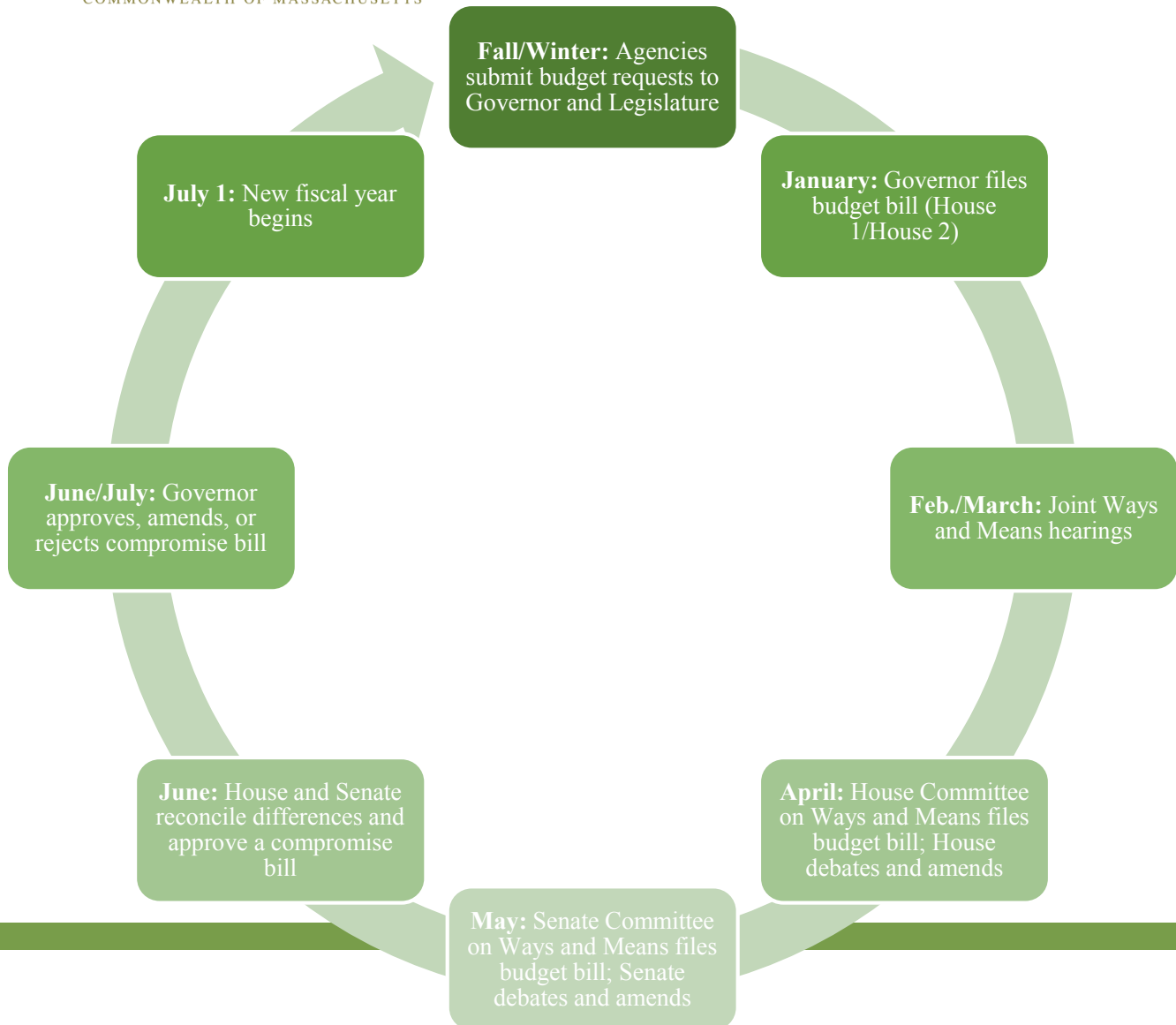




FY24 Budget Request





December 2022

State Operating Budget 101



- The state fiscal year runs from July 1 to June 30.
- The budget planning process for each fiscal year kicks off in the fall/winter of the preceding calendar year, culminating in the final budget bill approved by the Legislature and the Governor before July 1 (more typically, by the end of July).
- The Commission's funding is drawn from the state's operating budget; therefore, it is subject to this process every year.
- In preparation for the next fiscal year budget, the Commission submits spending and revenue estimates to the Governor's and Legislature's budget staff starting in October.
- During the year, the Commission may receive additional funds through supplemental budget bills.

Internal Budget Process

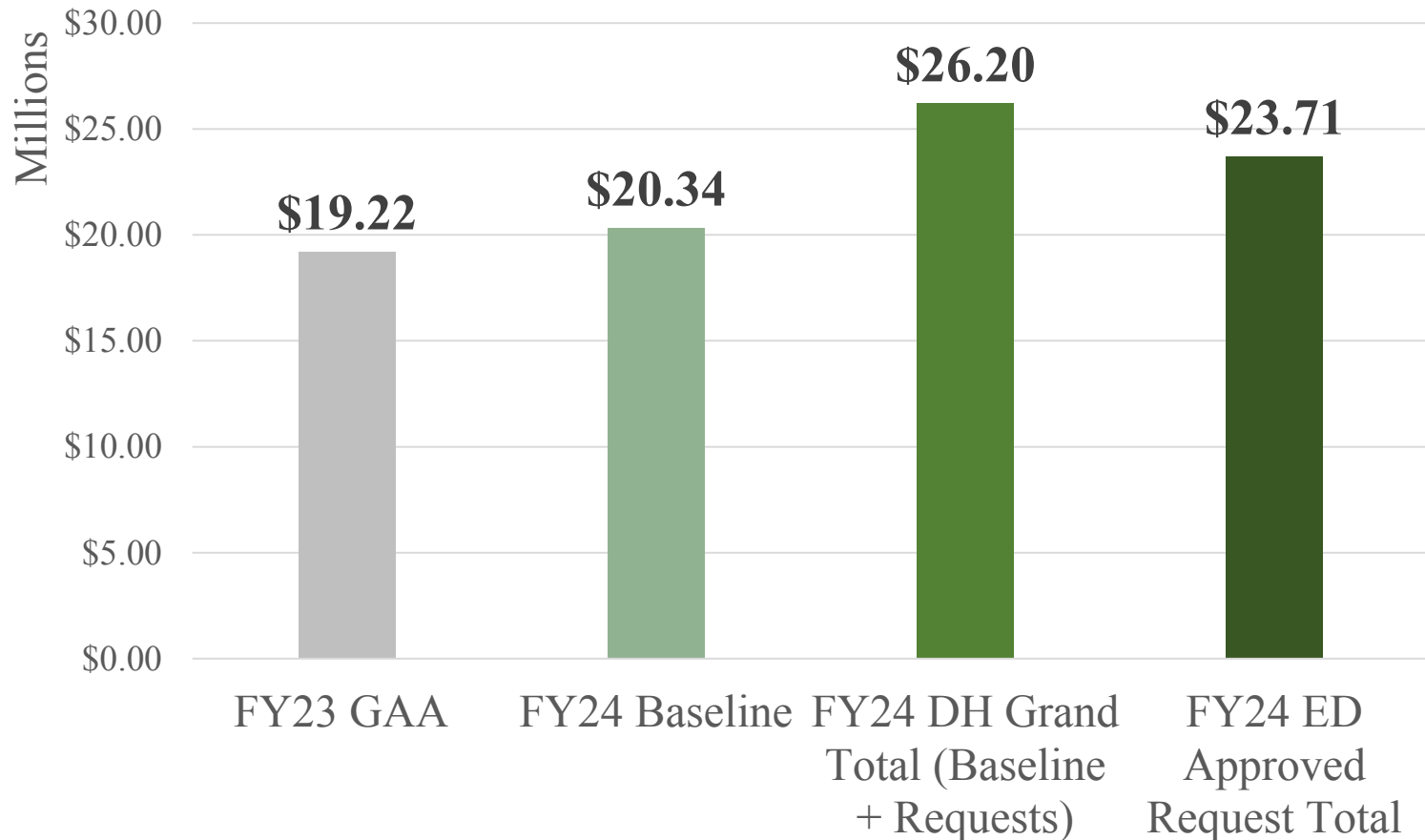
| | |
|---|---|
| Calculating FY24 baseline costs  | Also referred to as “ maintenance ,” the Finance department estimates the next fiscal year’s cost of maintaining staff, contracts, equipment, and other costs. |
| Gathering Department Head feedback on FY24 requests  | Based on Executive Director guidance, Department Heads submitted requests for FY24 staffing and non-payroll costs over and above baseline. |
| Gathering Commissioner feedback on FY24 requests  | The Executive Director met with each Commissioner to discuss priorities for the FY24 budget. |
| Reviewing Department Head requests and Commissioner priorities  | The Executive Director reviewed requests with members of leadership and Finance to discuss financial and practical implications. |
| Finalizing the FY24 budget request for Commission approval | The Executive Director finalized decisions for the FY24 budget request for Commission consideration and approval. |

Executive Director FY24 Guidance

- The Executive Director's guidance to Department Heads set the general focus of our FY24 budget:
 - Implementation of revised statute and regulations
 - Enhanced support structures in response to regulatory changes
- Executive Director asked Department Heads to consider:
 - How their requests impact other Departments, particularly capacity within IT, HR, Legal, and Operations
 - Realistic timeframe for implementation, with a view towards planning for FY25
 - Implications of supporting regulatory requirements in FY23 into FY24
- Each Department Head developed the FY24 request based on Executive Director guidance and past and projected spending figures from Finance.

FY24 Budget Request

**Commission's total budget request for FY24 is
\$23.71 million.**



- This chart shows:
 - **FY23 GAA** – the total budget approved by the Legislature and Governor
 - **FY24 Baseline** – our maintenance estimate
 - **FY24 Dept. Head Grand Total** – the sum of maintenance estimate and Dept. Head requests
 - **FY24 Executive Director Approved Request Total** – the total budget as approved by the Executive Director
- Based on the Executive Director's decisions, the **total FY24 budget request is \$23.71 million.**

FY24 Budget Request by Line Item

- The table below provides the breakdown of our budget figures by each line item.
- The FY24 request total of \$23.71M represents a \$4.5 million, or 23.4%, increase over FY23 GAA.
 - Part of the increase is attributed to the addition of the Public Education line item, which was not funded in the FY23 budget.

| Line Item | FY23 GAA | FY24 Maintenance | FY24 Request | Request vs. Maintenance | Request vs. FY23 GAA | % Request vs. FY23 GAA |
|--|---------------------|---------------------|---------------------|-------------------------|----------------------|------------------------|
| 1070-0840, CNB Operations | \$15,836,897 | \$16,887,923 | \$18,526,946 | \$1,639,023 | \$2,690,049 | 17.0% |
| 1070-0841, Public Education | \$0 | \$0 | \$1,500,000 | \$1,500,000 | \$1,500,000 | 100.0% |
| 1070-0842, Medical-Use of Marijuana | \$3,381,752 | \$3,451,738 | \$3,684,738 | \$233,000 | \$302,986 | 9.0% |
| TOTAL | \$19,218,649 | \$20,339,661 | \$23,711,684 | \$3,372,023 | \$4,493,035 | 23.4% |

FY24 New Hires

| Headcount | Department | Job Title |
|-----------|---------------------------------------|--|
| 1 | Chief Communications Officer | Project Manager |
| 1 | Chief Communications Officer | Project Coordinator, Government Affairs and Policy |
| 1 | Chief Communications Officer | Policy Analyst |
| 1 | Chief of Investigations & Enforcement | Project Coordinator |
| 1 | Chief of Investigations & Enforcement | I&E Analyst |
| 1 | Chief of Investigations & Enforcement | Laboratory and Testing Manager |
| 1 | Chief of Investigations & Enforcement | Laboratory and Testing Analyst |
| 1 | Chief of Investigations & Enforcement | Investigations Manager |
| 10 | Chief of Investigations & Enforcement | Investigator |

- Note: most positions would be slated to be filled no earlier than January 1, 2024.

FY24 New Hires

| Headcount | Department | Job Title |
|-----------------|---------------------------------------|---------------------------------|
| 1 | Director of Research | Data Analyst |
| 1 | Chief Operations Officer | Receptionist |
| 1 | Chief Operations Officer | Office Manager |
| 1 | Chief Operations Officer | Internal Controls Officer |
| 1 | Chief Technology & Innovation Officer | Business Analyst/Vendor Manager |
| 1 | Chief People Officer | HR Business Partner |
| 1 | General Counsel | Deputy General Counsel |
| 1 | General Counsel | Paralegal |
| 26 TOTAL | | |

- Note: most positions would be slated to be filled no earlier than January 1, 2024.

FY24 Major New Contracts

| Department | Job Title | Budgeted Cost |
|---------------------------------------|---|------------------------|
| Chief Communications Officer | Racial Disparity and Exclusivity Feasibility Study | \$150,000 |
| Chief Communications Officer | Equity Programming, Strategic Partnerships, and Community Outreach Events | \$20,000 |
| Chief Communications Officer | Platforms and Licenses to support department | \$68,000 |
| Director of Research | Cannabis Healthcare Study | \$75,000 |
| Director of Research | Disproportionate Impact Study | \$25,000 |
| Director of Research | Center of Excellence Consulting | \$20,000 |
| Chief Technology & Innovation Officer | External Security Monitoring and Response | \$80,000 |
| | | \$438,000 Total |

FY24 Public Education Campaign

- The Commission's FY24 budget request includes **\$1.5 million** for the Public Education line item (1070-0841) to fulfill statutory requirements (see right).
- The \$1.5 million budget would be used as follows:
 - **\$350,000** for campaign production (account management, design production, research and focus groups, etc.) for subsection (ii)
 - **\$1,150,000** for the gross media buy for an integrated communications plan (broadcast, print ads, digital, etc.) over a 12-week period for subsections (i), (ii) and (iii)
- Anything beyond this scope would require **additional** funding.
 - For example, a targeted campaign on a Commission priority outside of the statutory requirements would cost at least \$650,000.
- To execute \$1.5 million in one fiscal year, the components of the program needs to be determined by January 2023 and contracts need to be in place by July 2023.

Section 51 of Chapter 55 of the Acts of 2017, as amended by section 24 of Chapter 180 of the Acts of 2022:

The department of public health, in consultation with the Massachusetts cannabis control commission, shall establish the following science-based public awareness campaigns:

- (i) a campaign to inform the public about responsible use of marijuana, including information on edibles and warnings about the dangers of manufacturing marijuana products at home;
- (ii) a campaign to educate the public on health risks associated with marijuana and tetrahydrocannabinol consumption, including, but not limited to, the risks: (A) to mental health; (B) of use during pregnancy; (C) of use of high potency products; and (D) of home extraction of marijuana concentrates; and
- (iii) a campaign to educate youth about marijuana use with a goal of decreasing the youth usage rate.

FY24 Budget Request

- Commission staff therefore recommend the approval of the following FY 2024 budget request:

| Line Item | FY24 Request |
|--|---------------------|
| 1070-0840, CNB Operations | \$18,526,946 |
| 1070-0841, Public Education | \$1,500,000 |
| 1070-0842, Medical-Use of Marijuana | \$3,684,738 |
| TOTAL | \$23,711,684 |

Commission Discussion & Votes

4. Ratification of Enforcement Action

- i. Neamat, LLC

5. Job Description

- i. Policy Analyst





Upcoming Meetings & Adjournment

Upcoming Meetings and Important Dates

Next Meeting Date

January 12, 2023

Monthly Public Meeting

Remote via Teams

10:00am





Additional Licensing Data

Licensing Applications | December 8, 2022

The totals below are all license applications received to date.

| Type | # |
|---------------------------------------|---------------|
| Pending | 240 |
| Withdrawn | 1,212 |
| Incomplete | 7,621 |
| Denied | 4 |
| Approved: Delivery Pre-certifications | 182 |
| Approved: Delivery Endorsements | 3 |
| Approved: Licenses | 1,203 |
| Total | 10,465 |



Licensing Applications | December 8, 2022

The totals below are number of licenses approved by category.

| Type | # |
|--|--------------|
| Craft Marijuana Cooperative | 4 |
| Marijuana Courier | 19 |
| Marijuana Delivery Operator | 24 |
| Independent Testing Laboratory | 20 |
| Marijuana Cultivator | 352 |
| Marijuana Microbusiness | 34 |
| Marijuana Product Manufacturer | 277 |
| Marijuana Research Facility | 1 |
| Marijuana Retailer | 461 |
| Marijuana Third Party Transporter | 4 |
| Marijuana Transporter with Other Existing ME License | 7 |
| Total | 1,203 |



Licensing Applications | December 8, 2022

| Status | # |
|--|--------------|
| Application Submitted: Awaiting Review | 22 |
| Application Reviewed: More Information Requested | 193 |
| Application Deemed Complete: Awaiting 3rd Party Responses | 19 |
| All Information Received: Awaiting Commission Consideration | 6 |
| Applications Considered by Commission (includes Delivery Pre-Cert) | 1,392 |
| Total | 1,632 |



Licensing Applications | December 8, 2022

The totals below are distinct license numbers that have submitted all required packets.

The 1632 applications represent 891 separate entities

| Type | # |
|-------------------------------|-------------|
| MTC Priority | 259 |
| Economic Empowerment Priority | 120 |
| Expedited Review | 600 |
| General Applicant | 653 |
| Total | 1632 |

| Type | # |
|--|------------|
| Expedited: License Type | 76 |
| Expedited: Social Equity Participant | 284 |
| Expedited: Disadvantaged Business Enterprise | 172 |
| Expedited: Two or More Categories | 68 |
| Total | 600 |



Licensing Applications | December 8, 2022

The totals below are applications that have submitted all four packets and are pending review.

| Type | # |
|--|------------|
| Craft Marijuana Cooperative | 2 |
| Delivery-Only Provisional Licensure (Part 2) | 11 |
| Delivery-Only Pre-Certification (Part 1) | 12 |
| Independent Testing Laboratory | 1 |
| Marijuana Cultivator | 61 |
| Marijuana Delivery Operator Provisional License (Part 2) | 10 |
| Marijuana Delivery Operator Pre-Certification (Part 1) | 17 |
| Marijuana Microbusiness | 5 |
| Marijuana Product Manufacturer | 43 |
| Marijuana Research Facility | 7 |
| Marijuana Retailer | 57 |
| Marijuana Transporter with Other Existing ME License | 4 |
| Microbusiness Delivery Endorsement | 2 |
| Third Party Transporter | 8 |
| Total | 240 |



Licensing Applications | December 8, 2022

| Type | Pending Application | Pre-Certified Endorsement | Initial License Declined | Provisionally Approved | Provisional License | Final License | Commence Operation | Total |
|--------------------------------|---------------------|---------------------------|--------------------------|------------------------|---------------------|---------------|--------------------|------------|
| Marijuana Cultivator (Indoor) | 49 | - | 1 | 49 | 164 | 16 | 78 | 357 |
| Marijuana Cultivator (Outdoor) | 12 | - | 1 | 4 | 16 | 8 | 17 | 58 |
| Total | 61 | - | 2 | 53 | 180 | 24 | 95 | 415 |



Cultivation Applications | December 8, 2022

| Type | Pending Application | Initial License Declined | Provisionally Approved | Provisional License | Final License | Commence Operation | Total |
|--|---------------------|--------------------------|------------------------|---------------------|----------------|--------------------|------------|
| Cultivation Tier 1 (Up to 5,000 sq. ft.) | 16 | 0 | 9 | 35 | 1 | 18 | 79 |
| Cultivation Tier 2 (5,001-10,000 sq. ft.) | 13 | 0 | 13 | 50 | 8 | 22 | 106 |
| Cultivation Tier 3 (10,001-20,000 sq. ft.) | 9 | 2 | 10 | 41 | 4 | 16 | 82 |
| Cultivation Tier 4 (20,001-30,000 sq. ft.) | 3 | 0 | 5 | 12 | 3 | 9 | 32 |
| Cultivation Tier 5 (30,001-40,000 sq. ft.) | 1 | 0 | 7 | 7 | 2 | 8 | 25 |
| Cultivation Tier 6 (40,001-50,000 sq. ft.) | 3 | 0 | 3 | 8 | 2 | 6 | 22 |
| Cultivation Tier 7 (50,001-60,000 sq. ft.) | 2 | 0 | 1 | 4 | 1 | 3 | 11 |
| Cultivation Tier 8 (60,001-70,000 sq. ft.) | 0 | 0 | 0 | 1 | 0 | 2 | 3 |
| Cultivation Tier 9 (70,001-80,000 sq. ft.) | 3 | 0 | 1 | 3 | 1 | 2 | 10 |
| Cultivation Tier 10 (80,001-90,000 sq. ft.) | 1 | 0 | 1 | 1 | 1 | 4 | 8 |
| Cultivation Tier 11 (90,001-100,000 sq. ft.) | 10 | 0 | 3 | 18 | 1 | 5 | 37 |
| Total | 61 | 2 | 53 | 180 | 24 | 95 | 415 |
| Total Maximum Canopy (Sq. Ft.) | 2,120,000 | 40,000 | 1,485,000 | 4,975,000 | 765,000 | 2,860,000 | - |

69%

13%

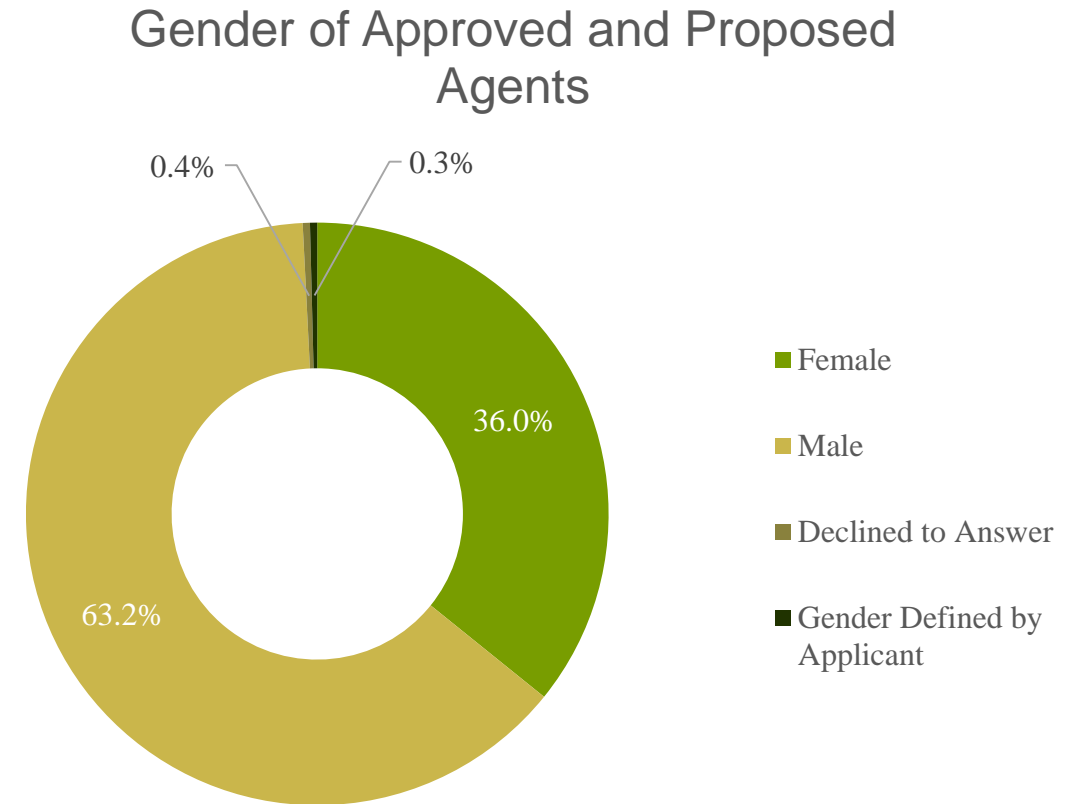
* Note: percentage is of “Total” applications/licenses



Agent Applications | December 8, 2022

Demographics of Approved and Pending Marijuana Establishment Agents

| Gender | # | % |
|-----------------------------|---------------|-------------|
| Female | 8,098 | 36.0% |
| Male | 14,206 | 63.2% |
| Declined to Answer | 89 | 0.4% |
| Gender Defined by Applicant | 73 | 0.3% |
| Total | 22,466 | 100% |

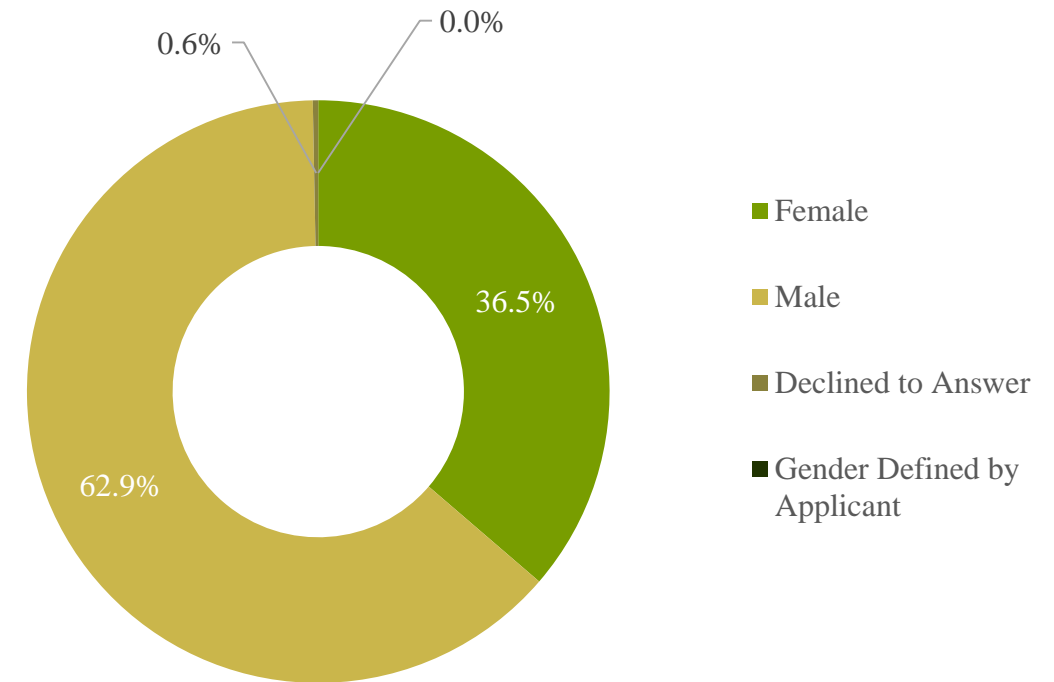


Agent Applications | December 8, 2022

Demographics of Approved and Pending Medical Marijuana Treatment Center Agents

| Gender | # | % |
|-----------------------------|--------------|-------------|
| Female | 3,321 | 36.5% |
| Male | 5,724 | 62.9% |
| Declined to Answer | 59 | 0.6% |
| Gender Defined by Applicant | 0 | 0.0% |
| Total | 9,104 | 100% |

Gender of Approved and Proposed MTC Agents

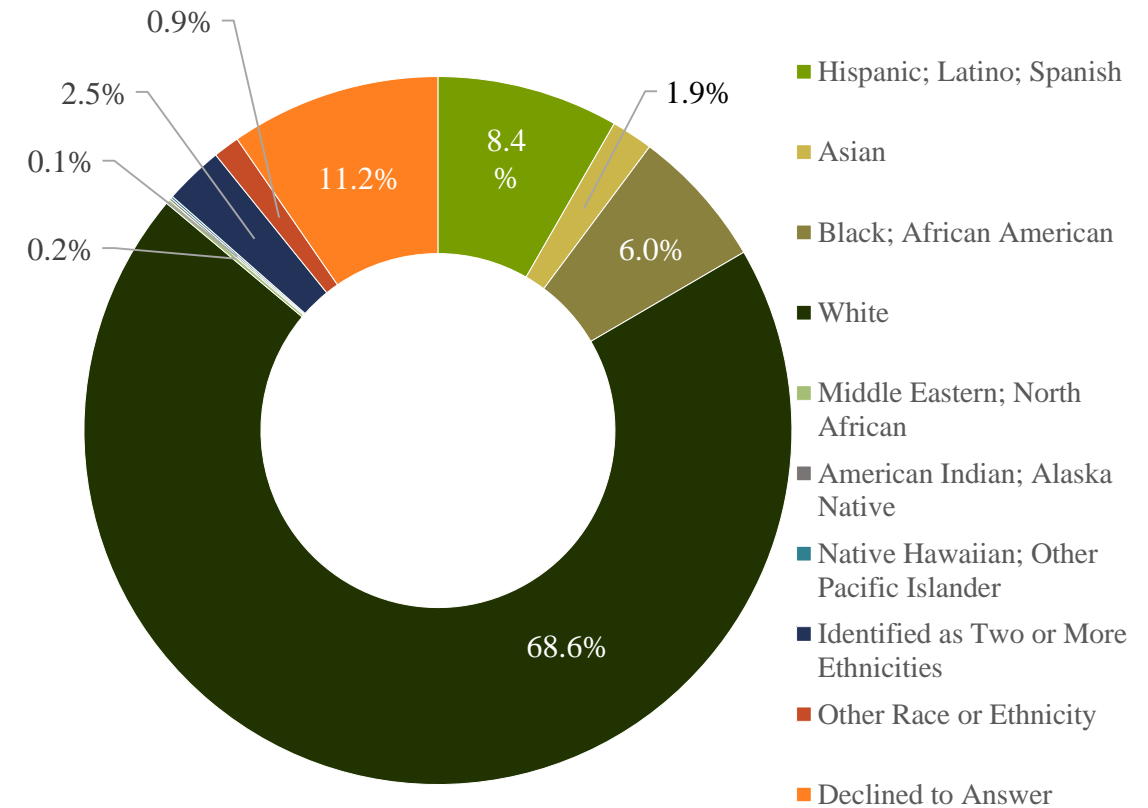


Agent Applications | December 8, 2022

Demographics of Approved and Pending ME Agents

| Race/Ethnicity | # | % |
|---|---------------|-------------|
| Hispanic; Latino; Spanish | 1,894 | 8.4% |
| Asian | 420 | 1.9% |
| Black; African American | 1,352 | 6.0% |
| White | 15,402 | 68.6% |
| Middle Eastern; North African | 53 | 0.2% |
| American Indian; Alaska Native | 29 | 0.1% |
| Native Hawaiian; Other Pacific Islander | 19 | 0.1% |
| Identified as Two or More Ethnicities | 564 | 2.5% |
| Other Race or Ethnicity | 210 | 0.9% |
| Declined to Answer | 2,523 | 11.2% |
| Total | 22,466 | 100% |

Race/Ethnicity of Approved and Proposed ME Agents

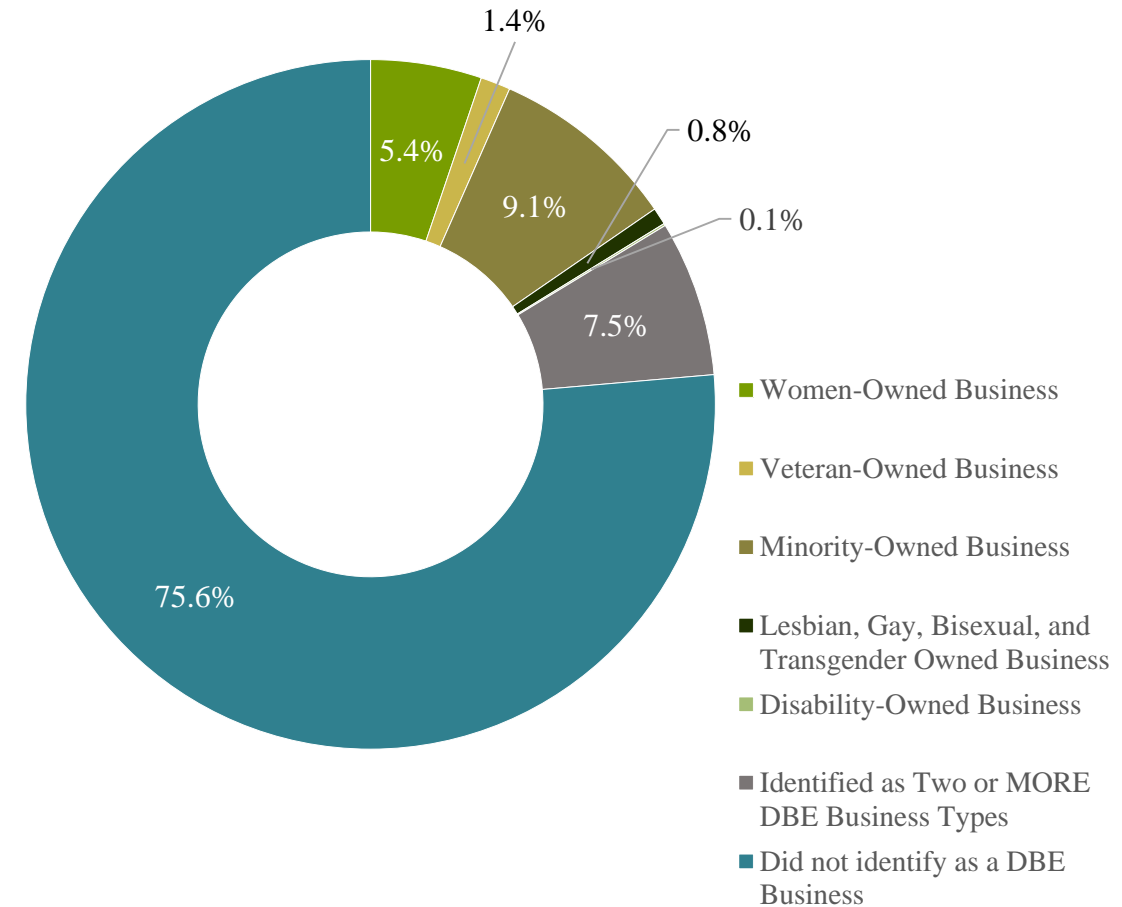


Licensing Applications | December 8, 2022

Disadvantaged Business Enterprise Statistics for Approved Licensees

| Type | # | % of Group |
|--|--------------|-------------|
| Women-Owned Business | 75 | 5.4% |
| Veteran-Owned Business | 20 | 1.4% |
| Minority-Owned Business | 126 | 9.1% |
| Lesbian, Gay, Bisexual, and Transgender Owned Business | 11 | 0.8% |
| Disability-Owned Business | 2 | 0.1% |
| Identified as Two or MORE DBE Business Types | 104 | 7.5% |
| Did not identify as a DBE Business | 1,050 | 75.6% |
| Total | 1,388 | 100% |

DBE Statistics Approved Licensees

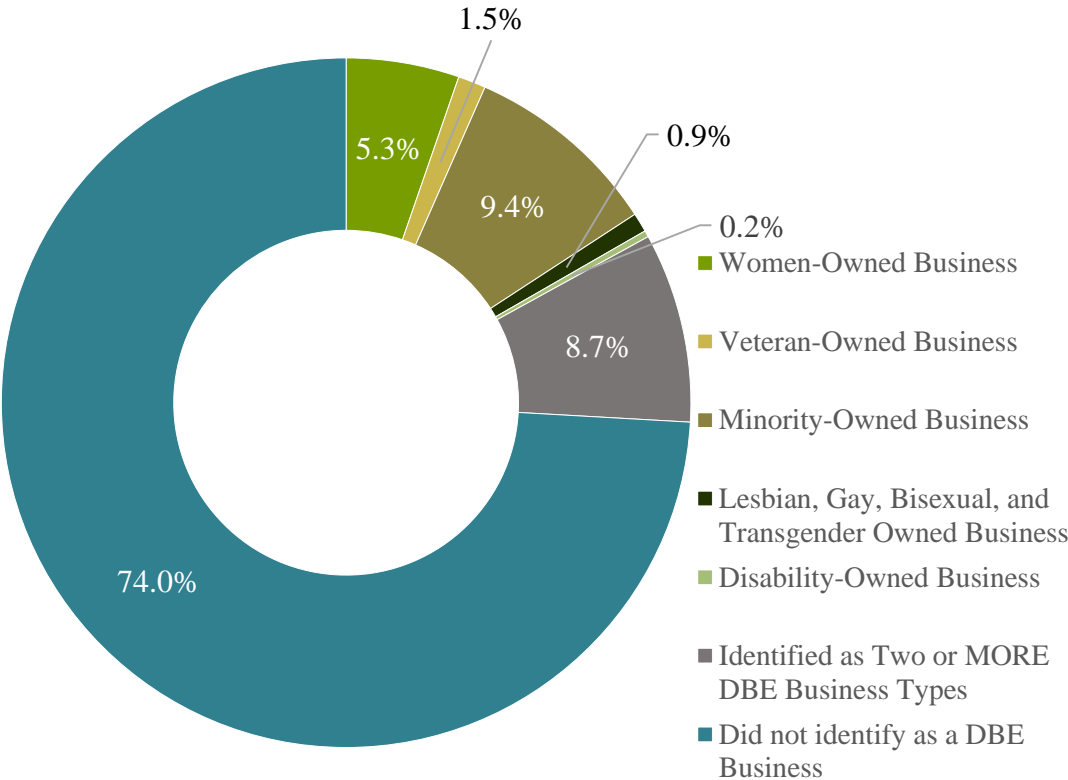


Licensing Applications | December 8, 2022

Disadvantaged Business Enterprise (DBE) Statistics for Pending and Approved License Applications

| Type | # | % of Group |
|--|--------------|-------------|
| Women-Owned Business | 87 | 5.3% |
| Veteran-Owned Business | 24 | 1.5% |
| Minority-Owned Business | 153 | 9.4% |
| Lesbian, Gay, Bisexual, and Transgender Owned Business | 14 | 0.9% |
| Disability-Owned Business | 4 | 0.2% |
| Identified as Two or MORE DBE Business Types | 141 | 8.7% |
| Did not identify as a DBE Business | 1,205 | 74.0% |
| Total | 1,628 | 100% |

DBE Statistics for Pending & Approved License Applications



Adult Use Agent Applications | December 8, 2022

53,340 Total Agent Applications:

- 277 Total Pending
 - 266 Pending Establishment Agents
 - 11 Pending Laboratory Agents
- 2,520 Withdrawn
- 2,359 Incomplete
- 2,992 Expired
- 22,996 Surrendered
- 6 Denied / 1 Revoked
- **22,189 Active**

Of the 277 Total Pending:

- 82 not yet reviewed
- 188 CCC requested more information
- 7 awaiting third party response
- 0 review complete; awaiting approval



Medical Use Agent Application | December 8, 2022

The total number of MTC agent applications received by status.

| MTC Agent Application | # |
|---------------------------------------|---------------|
| Pending MTC Agent Applications | 18 |
| Pending Laboratory Agent Applications | 0 |
| Incomplete | 55 |
| Revoked | 8 |
| Denied | 31 |
| Surrendered | 13,101 |
| Expired | 2,212 |
| Active | 9,086 |
| Total | 24,511 |

