



# May Monthly Public Meeting

Remote Via Teams



## Meeting Book - May Monthly Public Meeting Packet

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Chair Hoffman

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Shawn Collins

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#### Next Meeting Date & Adjournment

20220512\_PPT\_FINAL.pptx



May 10, 2022

In accordance with Sections 18-25 of Chapter 30A of the Massachusetts General Laws and Chapter 20 of the Acts of 2021, notice is hereby given of a meeting of the Cannabis Control Commission. The meeting will take place as noted below.

CANNABIS CONTROL COMMISSION

**May 12, 2022**  
**10:00AM**

Via Remote Participation via [Microsoft Teams Live\\*](#)

PUBLIC MEETING AGENDA

- I. Call to Order
- II. Minutes for Approval
- III. Executive Director's Report
- IV. Staff Recommendations on Changes of Ownership
  1. Apothca, Inc.
  2. Coyote Cannabis Corporation
  3. Deep Roots, Inc.
  4. Hudson Grower's Alliance, LLC
  5. New Dia, LLC
  6. PharmaCannis Massachusetts, Inc.
  7. Rhythm of Life Cannabis, LLC
  8. Wiseacre Farm, Inc.
- V. Staff Recommendations on Renewals
  1. Alexsofia LLC (#MRR206071)
  2. Bostica, LLC (#MPR243770)
  3. Bostica, LLC (#MCR140213)
  4. Bud's Goods & Provisions Corp. (#MRR206025)
  5. Bud's Goods & Provisions Corp. (#MRR206024)
  6. Calyx Peak of MA, Inc. (#MRR206054)
  7. Clean Technique LLC (#MPR243774)



8. CNA Stores, Inc. (#MPR243766)
9. CNA Stores, Inc. (#MCR140211)
10. Coastal Infusions, LLC (#MPR243752)
11. Community Care Collective, Inc. (#MRR206039)
12. Cultivate Leicester, Inc. (#MRR206007)
13. Cypress Tree Management, Inc. (#MRR206046)
14. Diem Lynn, LLC (#MRR206021)
15. Discern'd Cannabis Purveyors, Inc. (#MRR206047)
16. Emerald Grove, Inc. (#MRR206052)
17. EOS-Bittersweet LLC (#MCR140200)
18. FCC Holdings LLC (#MBR169285)
19. Frozen 4 Corporation (#MRR206041)
20. Frozen 4 Corporation (#MPR243769)
21. Ganesh Wellness, Inc. (#MPR243777)
22. Garden Wonders, Inc (#MRR206050)
23. Glacier Rock Farm, Inc. (#MCR140216)
24. Glacier Rock Farm, Inc. (#MPR243775)
25. Heal Provincetown, Inc (#MRR206031)
26. Health Circle, Inc. (#MPR243728)
27. Health Circle, Inc. (#MCR140162)
28. High Hawk Farm LLC (#MCR140202)
29. Higher Purpose Corporation (#MPR243772)
30. Higher Purpose Corporation (#MCR140217)
31. Home Grown 617 LLC (#MRR206035)
32. J - B.A.M., INC. (#MCR140214)
33. JAMACO, LLC (#MCR140210)
34. Jushi MA, Inc. (FKA Nature's Remedy of Massachusetts, Inc.) (#MRR206003)
35. Jushi MA, Inc. (FKA Nature's Remedy of Massachusetts, Inc.) (#MPR243753)
36. Jushi MA, Inc. (FKA Nature's Remedy of Massachusetts, Inc.) (#MCR140191)
37. Jushi MA, Inc. (FKA Nature's Remedy of Massachusetts, Inc.) (#MRR206004)
38. Krishna Lenox, LLC (#MRR206030)
39. Life Essence, Inc. (#MRR206002)
40. Mantis Management Group (#MPR243767)
41. Mayflower Medicinals, Inc. (#MPR243756)
42. Mayflower Medicinals, Inc. (#MCR140195)
43. Mayflower Medicinals, Inc. (#MRR206080)



44. Mederi Inc. (#MCR140220)
45. Munro Associates LLC (#MRR206043)
46. Munro Associates LLC (#MRR206042)
47. Native Sun MFG, LLC (#MPR243747)
48. Noble Manna Inc. (#MRR205991)
49. Northampton Enterprises, Inc. (#MRR206017)
50. NS AJO Holdings Inc. (#MRR206074)
51. NS AJO Holdings Inc. (#MPR243782)
52. NS AJO Holdings Inc. (#MCR140226)
53. Old Planters of Cape Ann, Inc. (#MRR206015)
54. R and R Ventures LLC (#MBR169284)
55. River Valley Growers Inc. (#MCR140209)
56. SOLAR THERAPEUTICS (#MRR206028)
57. Temple Hill Collective, Inc. (#MPR243761)
58. The Corner Emporium LLC. (#MRR206058)
59. Thrive Cultivation & Dispensary, LLC (#MPR243762)
60. Thrive Cultivation & Dispensary, LLC (#MCR140204)
61. Thrive Cultivation & Dispensary, LLC (#MRR206020)
62. Union Leaf Inc. (#MRR206048)
63. United Cultivation, LLC (#MRR206049)
64. United Cultivation, LLC (#MPR243783)
65. United Cultivation, LLC (#MCR140228)
66. Cannavana (#RMD1731)
67. Central Ave Compassionate Care, Inc. (#RMD145)
68. In Good Health, Inc. (#RMD105)
69. The Botanist, Inc - Shrewsbury (#RMD1225)
70. The Botanist, Inc. (#RMD905)

VI. Staff Recommendations on Final Licenses

1. Ashli's, Inc. d/b/a Zahara (#MR281332), Retail
2. BKPN, LLC (#MR282853), Retail
3. Coil Brothers, LLC (#MP281388), Product Manufacturing
4. Cosmopolitan Dispensary, Inc. (#MR282961), Retail
5. FCC Holdings, LLC d/b/a Florence Cannabis Company (#MB282029), Microbusiness (Cultivation)
6. Flower & Soul, Inc. (MR284326), Retail
7. NEO Manufacturing MA, LLC (#MC282043), Cultivation, Tier 3 / Indoor



8. NEO Manufacturing MA, LLC (#MP281622), Product Manufacturing
  9. Sira Naturals d/b/a AYR Wellness (#MR283946), Retail
  10. Sun Drops, LLC (#MP282053), Product Manufacturing
  11. Turnbuckle Consulting, LLC d/b/a Budhaus (#MR281951), Retail
  12. Wellman Farm, Inc (#MC281310), Cultivation, Tier 2 / Indoor
  13. Wellman Farm, Inc (#MP281317), Product Manufacturing
  14. Western Front, LLC (#MR283179), Retail
- VII. Staff Recommendations on Provisional Licenses
1. Beacon Compassion Inc. d/b/a UpTop (#MRN284569), Retail
  2. Cadella, LLC (#MRN284556), Retail
  3. Canna Provisions Inc. (#MCN283454), Cultivation, Tier 2 / Outdoor
  4. Cannabakeri, LLC d/b/a Puffin Penguin (#MPN281903), Product Manufacturing
  5. Elevated Roots II, LLC (#MRN284547), Retail
  6. Ember Gardens Cape Cod LLC (#MRN284542), Retail
  7. EZdelivery, LLC (#DOA100157), Marijuana Courier
  8. Hybrid House, LLC (#MPN282052), Product Manufacturing
  9. J-B.A.M, Inc. (#MPN282172), Product Manufacturing
  10. Lemonnade Springfield, LLC d/b/a Cookies (#MRN284253), Retail
  11. Pioneer Valley Trading Company LLC (#MCN283542), Cultivation, Tier 5 / Indoor
  12. Pioneer Valley Trading Company LLC (#MPN282092), Product Manufacturing
  13. Pioneer Valley Trading Company LLC (#MRN284022), Retail
  14. Seven Leaf Sisters, Inc. d/b/a Partake by Kind Lab (#MPN282166), Product Manufacturing
  15. Seven Leaf Sisters, Inc. d/b/a Partake by Kind Lab (#MRN284552)
  16. SQ Causeway d/b/a Causeway (#DOA100127), Marijuana Courier
  17. The Heirloom Collective, Inc. (#MRN284511), Retail
  18. Winchendon Grows, LLC (#MCN283628), Cultivation, Tier 11 / Indoor
  19. Winchendon Grows, LLC (#MPN282151), Product Manufacturing
  20. Native Sun Braintree, LLC (#RMDA3672), Vertically Integrated Medical Marijuana Treatment Center
- VIII. Commission Discussion and Votes
1. Job Description: Laboratory and Testing Manager
  2. Job Description: Director of Human Resources
- IX. New Business Not Anticipated at the Time of Posting



- X. Next Meeting Date
- XI. Adjournment

\*Closed captions available



CANNABIS CONTROL COMMISSION

April 07, 2022  
10:00 AM

Via Remote Participation via [Microsoft Teams Live\\*](#)

PUBLIC MEETING MINUTES

**Documents:**

- Application Materials associated with:
  - Staff Recommendations on Changes of Ownership
    - Four Daughters Compassionate Care, Inc.
    - Shine Diamond, LLC
    - Solurge, Inc.
    - ToroVerde (Massachusetts), Inc.
    - ToroVerde (Massachusetts) II, Inc.
    - ToroVerde (Massachusetts) III, Inc.
    - West County Collective
  - Staff Recommendations on Renewals
    - 27 Broom Street, LLC (#MPR243755)
    - 27 Broom Street, LLC (#MCR140193)
    - 27 Broom Street, LLC (#MCR140159)
    - AmeriCann Brands, Inc. (#MCR140194)
    - Bask, Inc. (#MPR243733)
    - Bask, Inc. (#MCR140169)
    - Beacon Compassion, Inc. (#MPR243746)
    - Beacon Compassion, Inc. (#MCR140186)
    - BWell Holdings, Inc (#MRR205997)
    - Canna 11 Holyoke, LLC (#MCR140199)
    - Cape Cod Grow Lab, LLC (#MPR243764)
    - Cape Cod Grow Lab, LLC (#MCR140201)
    - CastleRock Agricultural Enterprises Incorporated (#MCR140179)
    - CNA Stores, Inc. (#MRR206019)
    - CNA Stores, Inc. (#MRR205992)
    - Crabgrass LLC (#MCR140168)
    - Debilitating Medical Condition Treatment Centers (#MCR140192)
    - Elev8 Cannabis Inc (#MRR205983)
    - Evergreen Strategies, LLC (#MRR206038)
    - Evergreen Strategies, LLC (#MRR206037)



- Fernway LLC (#MPR243773)
- Galil Greenery LLC (#MRR206034)
- Green Railroad Group, Inc. (#MRR205982)
- Green World LLC (#MRR206012)
- Greener Leaf, Inc. (#MRR206011)
- Grow Team Gardens LLC (#MBR169286)
- Healthy Pharms, Inc. (#MRR205972)
- Healthy Pharms, Inc. (#MPR243725)
- Healthy Pharms, Inc. (#MCR140151)
- Hennep, Inc. (#MRR206005)
- HIGHMINDED LLC (#MRR206006)
- HIGHMINDED LLC (#MPR243745)
- Holistic Industries, Inc. (#MPR243754)
- Holistic Industries, Inc. (#MCR140188)
- Humboldt Masters LLC (#MPR243748)
- HumboldtEast LLC (#MCR140197)
- Hyecorp LLC (#MRR206033)
- In Good Health Inc. (#MRR206027)
- Lazy River Products, LLC (#MRR206010)
- Lazy River Products, LLC (#MCR140189)
- Legacy Foundation Group, LLC (#ILR267902)
- Mantis Management Group, LLC (#MCR140203)
- Morning Dew, LLC (#MBR169283)
- Native Sun Wellness Inc. (#MRR205996)
- Olde World Remedies, Inc. (#MRR206016)
- Paper Crane Provisions, LLC (#MCR140196)
- Platinum HydroLab, Inc (#MPR243751)
- Platinum HydroLab, Inc. (#MCR140165)
- Silver Therapeutics, Inc. (#MRR206023)
- The Old Bank, LLC (#MRR206040)
- Theory Wellness Inc (#MCR140187)
- Tower Three, LLC (#MCR140205)
- Alternative Compassion Services, Inc. (#RMD585)
- Briarleaf (#RMD1730)
- Curaleaf North Shore, Inc. (#RMD765)
- Green Gold Group, Inc. (#RMD786)
- Holistic Industries, Inc. d/b/a Liberty Cannabis (#RMD1526)
- Liberty Compassion d/b/a Affinty , RMD1465
- Mass Alternative Care, Inc. - Amherst (#RMD1527)
- Theory Wellness (#RMD305)
- Staff Recommendations on Final Licenses
  - 1Connection, LLC (#MR282401), Retail
  - Bud's Goods and Provisions, Corp. (#MR281774), Retail



- DB Delivery MA, LLC d/b/a Doobie (#MD1258), Marijuana Delivery Operator
- Debilitating Medical Condition Treatment Centers (#MP282067), Product Manufacturing
- Essex Apothecary, LLC (#MR283192), Retail
- Green Theory Cultivation, LLC (#MC282665), Cultivation, Tier 3 / Indoor
- Green Theory Cultivation, LLC (#MP281848), Product Manufacturing
- Impressed, LLC (#MC282148), Cultivation, Tier 3 / Indoor
- J & L Enterprises, Inc. (#MCN282392), Cultivation, Tier 1 / Indoor
- KCCS, LLC (#MR283970), Retail
- Northeast Alternatives, Inc. (#MCN282112), Cultivation, Tier 6 / Indoor
- Salisbury Cultivation and Product Manufacturing, LLC d/b/a Root and Bloom (#MC282530), Cultivation, Tier 3 / Indoor
- Salisbury Cultivation and Product Manufacturing, LLC d/b/a Leaf Laboratories (#MP281819), Product Manufacturing
- Shine Delivery, LLC (#DO100130), Marijuana Courier
- Vedi Naturals, LLC d/b/a Kosa (#MR283056), Retail
- Webber Road Ops, LLC d/b/a Pioneer Cannabis Company (#MR283559), Retail
- Beacon Compassion, Inc d/b/a HiFive (#MTC1729), Vertically Integrated Medical Marijuana Treatment Center
- Staff Recommendations on Provisional Licenses
  - Apothca, Inc. (#MRN284429), Retail
  - Baked Beans Farm, LLC (#MCN283400), Cultivation, Tier 2 / Indoor
  - Baked Beans Farm, LLC (#MPN282045), Product Manufacturing
  - Beacon Compassion, Inc. d/b/a HiFive (#MRN282271), Retail
  - BTE, Inc. (#MCN283668), Cultivation, Tier 11 / Outdoor
  - East Coast Remedies Corp. (#MRN282565), Retail
  - Kalyx, LLC (#MRN282687), Retail
  - Kapnos, Inc. (#MCN283154), Cultivation, Tier 2 / Indoor
  - LMCC, LLC (#MCN281565), Cultivation, Tier 2 / Indoor
  - LMCC, LLC (#MPN282039), Product Manufacturing
  - Mederi, Inc. (#MPN281806), Product Manufacturing
  - Relevant Energy Concepts, LLC (#MDA1259), Marijuana Delivery Operator
  - The Green Lady Dispensary, Inc. (#MCN283585), Cultivation, Tier 1 / Indoor
  - The Green Lady Dispensary, Inc. (#MPN282104), Product Manufacturing
  - Union Twist, Inc. (#MRN284038), Retail
  - Beacon Compassion, Inc. d/b/a HiFive (#RMDA3112), Vertically Integrated Medical Marijuana Treatment Center
- [Meeting Packet](#)
- Responsible Vendor Training applications



- Renewal Certification: STIRM Group
- Guidance on Direct and Indirect Control
- Memorandum re: Proactive Outreach Policy
- Memorandum re: April 2022 Government Affairs Update
- Memorandum re: Executive Director Performance Evaluation

**In Attendance:**

- Chairman Steven Hoffman
- Commissioner Ava Callender Concepcion
- Commissioner Nurys Z. Camargo
- Commissioner Kimberly Roy
- Commissioner Bruce Stebbins

**Minutes:**

1) Call to Order

- The Chairman recognized a quorum and called the meeting to order.
- The Chairman gave notice that the meeting is being recorded.

2) Chairman's Comments and Updates

- The Chairman noted that the Massachusetts State Senate is taking up a piece of legislation that would, among other things, create a social equity fund, provide clarity around host community agreements, and provide a technical fix around social consumption. The Chairman thanked the Senate, Co-Chairs of the Joint Committee on Cannabis Policy, Sonia Chang-Diaz, and Daniel M. Donahue, all other members of the Joint Committee, and the House for their attention to the above-referenced piece of legislation. The Chairman also thanked his fellow Commissioners and Director of Government Affairs and Policy, Matt Giancola, for their work related to the above-referenced piece of legislation.
- Commissioner Stebbins thanked staff for the effort taken to prepare for the public meeting, and Legal Assistant Sabiel Rodriguez for helping prepare the March 10<sup>th</sup>, 2022, Commission public meeting minutes. Commissioner Stebbins also noted that he had a chance to attend the 2022 NECANN convention alongside Commissioner Camargo, Chief of Licensing and Enforcement, Yaw Gyebi, Associate Enforcement Counsel, Jacob Nielson, and Manager of Equity Programming & Strategic Partnerships, Silea Williams; and noted that the Executive Director participated on a panel. He said attending the convention's trade floor allowed him to see some of the industry's products and technological innovations.
- Commissioner Roy thanked the staff for the effort taken with respect to preparing for the public meeting. She also referenced her statements from the Commission's March public meeting regarding the dangers of home manufacturing and cannabis extraction and accidental, non-medical pediatric exposure to cannabis and thanked the Commission's Communications Department for their social media campaign



#420safety, as April is a big month in the cannabis industry. She noted that the campaign touches on all the public safety issues she has previously brought attention to and encouraged the public to follow the Commission on Facebook, Twitter, and Instagram to be kept up to date on Commission materials related to public health and public safety. She also thanked her fellow Commissioners for their robust legislative outreach. She thanked the legislatures from the House Ways and Means Committee and the Joint Committee on Cannabis Policy, whom she met with to discuss the piece of legislation. She also noted that the Commission would recognize the first Physician Assistant certified provider in the Commonwealth.

- Commissioner Concepcion thanked the New England School of Law Boston students and the Cannabis Law Society for inviting her to speak. She noted that New England School of Law Boston was one of the only law schools in the country and the only law school in the Commonwealth to have a cannabis law society. She provided an overview of her presentation and how she was introduced to cannabis law. She thanked the legislature for advancing a piece of legislation that addressed many of the Commission's priorities, including host community agreements, social consumption, and creating a social equity fund. She noted that the State Senate is considering and debating language that would further remove barriers to employment for those with previous criminal records.
- Commissioner Camargo thanked the staff for the effort taken with respect to preparing for the public meeting. She echoed the Chairman's comments related to the legislation that addressed many of the Commission's priorities and noted her optimism about the Senate hearing, especially as it relates to creating a social equity fund. She pointed out that the creation of the fund would allow public and private dollars to flow into the industry and make the industry more equitable.
- The Chairman gave an overview of the agenda.

### 3) Minutes for Approval – 00:15:21

- March 10, 2022
  - The Chairman asked if the Commissioners had a chance to review the minutes and whether there were questions or edits.
  - Commissioner Stebbins moved to approve the minutes for the March 10, 2022, Commission public meeting.
  - Commissioner Roy seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes
    - Commissioner Roy – Yes
    - Commissioner Stebbins – Yes
    - Chairman Hoffman – Yes
- The Commission unanimously approved the minutes for the March 10, 2022, Commission public meeting.



#### 4) Executive Director's Report – 00:16:35

- The Executive Director gave an overview of licensing data, starting on page 174 of the [Meeting Packet](#).
- The Chairman asked if the Executive Director had noted any changes in demographics of approved and pending marijuana establishment agents year to year.
  - The Executive Director specified that he had not noted any changes in demographics of approved and pending marijuana establishment agents year to year but would confirm and report back to the Commission at a later public meeting.
- Commissioner Roy noted that one-hundred-fifty entities make up the Commonwealth's marijuana supply chain.
  - The Executive Director confirmed and noted that the one hundred and fifty entities rely upon and flow through ten Independent Testing Laboratories.
- The Chairman noted that ten Independent Testing Laboratories are still in the queue and asked a clarifying question regarding the capacity of the ten Independent Testing Labs that have commenced operation.
  - The Executive Director noted that he had not analyzed the capacity of the ten Independent Testing Laboratories but noted the time frames of certain tests and the fact that some tests take up to seventy-two hours to complete. He also noted regulatory changes that have made Independent Testing Laboratories licenses more appealing for folks. He also noted that the Commission is working to finalize a Request for Response (RFR) on laboratories and testing services to advise and consult the Commission regarding testing and laboratories.
- Commissioner Roy requested a slide that would show progress or changes to the marijuana supply chain year over year.
  - The Executive Director noted that he would work to develop a slide that shows any changes to the supply chain.
- Commissioner Camargo thanked constituents, farmers, and specifically minority farmers for their outreach regarding issues faced by outdoor cultivators.
- Commissioner Roy noted that ninety-four Medical Treatment Centers (MTCs) are servicing almost one-hundred-thousand certified active patients. She also stated that three-hundred-ninety-four providers serve almost one-hundred-thousand certified active patients.
- The Executive Director gave an overview of the DEI Workgroups and provided an update on their work.
- Commissioner Camargo thanked the Executive Director for providing an overview of the DEI Workgroups, the staff that make up the DEI Workgroups, and the Steering Committee members for their work and leadership on the topic.
- The Chairman thanked Executive Director for providing an overview of the DEI Workgroups, the Staff that make up the DEI Workgroups, and the Steering Committee members for their work and leadership on the topic.



- Commissioner Roy thanked the House Ways and Means Committee for listening to her plea for funds for public education and awareness.

#### 5) Staff Recommendations on Changes of Ownership – 00:50:00

- Commissioner Roy requested a condition to apply to all applications.
  - Proposed condition: To help ensure compliance with 500.104(5), 501.104(5), it is required that an update be provided to the Commission within 5 days of any changes, modifications, or implementation issues by new ownership of prior ownerships' Commission approved Diversity Plan and/or Positive Impact Plan, including but not limited to goals, programs, measurements, and accountability.
- Commissioner Camargo asked a clarifying question regarding the condition.
  - Commissioner Roy clarified that licensees must report any changes in or additions to the content of the information contained in any document to the Commission within five business days after such change or addition.
- The Chairman specified that the condition requires that if there is any change, the Commission needs to be notified within five days of the change and not within five days of the change of ownership.
  - Commissioner Roy noted that the Chairman was correct.
  - Commissioner Camargo thanked Commissioner Roy for the clarification.

#### 1. Four Daughter Compassionate Care, Inc.

- Licensing Manager Annie DiMare (Licensing Manager DiMare) presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- Commissioner Camargo moved to approve the Change of Ownership, subject to the condition requested by Commissioner Roy.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership, subject to the condition requested by Commissioner Roy.

#### 2. Shine Diamond, LLC

- Licensing Manager DiMare presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- Commissioner Concepcion moved to approve the Change of Ownership, subject to the condition requested by Commissioner Roy.



- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership, subject to the condition requested by Commissioner Roy.

3. Solurge, Inc.

- Licensing Manager DiMare presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- Commissioner Roy moved to approve the Change of Ownership, subject to the condition requested by Commissioner Roy.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership, subject to the condition requested by Commissioner Roy.

4. ToroVerde (Massachusetts), Inc.

- Licensing Manager DiMare presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- Commissioner Stebbins moved to approve the Change of Ownership, subject to the condition requested by Commissioner Roy.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership, subject to the condition requested by Commissioner Roy.



5. ToroVerde (Massachusetts) II, Inc.
  - Licensing Manager DiMare presented the Staff Recommendation for Change of Ownership.
  - The Chairman asked for questions or comments.
  - Commissioner Camargo moved to approve the Change of Ownership, subject to the condition requested by Commissioner Roy.
  - Commissioner Concepcion seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes
    - Commissioner Roy – Yes
    - Commissioner Stebbins – Yes
    - Chairman Hoffman – Yes
  - The Commission unanimously approved the Change of Ownership, subject to the condition requested by Commissioner Roy.
  
6. ToroVerde (Massachusetts) III, Inc.
  - Licensing Manager DiMare presented the Staff Recommendation for Change of Ownership.
  - The Chairman asked for questions or comments.
  - Commissioner Concepcion moved to approve the Change of Ownership, subject to the condition requested by Commissioner Roy.
  - Commissioner Roy seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes
    - Commissioner Roy – Yes
    - Commissioner Stebbins – Yes
    - Chairman Hoffman – Yes
  - The Commission unanimously approved the Change of Ownership, subject to the condition requested by Commissioner Roy.
  
7. West County Collective
  - Licensing Manager DiMare presented the Staff Recommendation for Change of Ownership.
  - The Chairman asked for questions or comments.
  - Commissioner Roy moved to approve the Change of Ownership, subject to the condition requested by Commissioner Roy.
  - Commissioner Stebbins seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes
    - Commissioner Roy – Yes



- Commissioner Stebbins – Yes
- Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership, subject to the condition requested by Commissioner Roy.

The Commission took a 7-minute break, returning at 11:10 AM (01:10:02)

#### 6) Staff Recommendations on Renewals

- Commissioner Camargo noted that she reviews Renewals and looks forward to the renewals portion of the meeting because it allows the Commission to see the equity mandate come to life. Commissioner Camargo gave a shout-out to certain Renewal applicants for their work in their Diversity Plan and Positive Impact Plan, including 27 Broom Street, LLC, BWell Holdings, Inc., CNA Stores, Inc., Fernway LLC, HIGHMINDED LLC, Olde World Remedies, Inc., and Hennep, Inc. She also noted that twenty-eight renewals up for Commission vote and consideration have commenced operations and have donated an estimated three-hundred-fourteen dollars to communities that have been disproportionately impacted by the War on Drugs. Commissioner Camargo also thanked licensing staff for their work as it relates to reviewing Renewals.
- The Chairman thanked Commissioner Camargo for her leadership and work as it relates to the Renewals.
- Commissioner Stebbins thanked Commissioner Camargo for her leadership and work as it relates to the Renewals. He praised certain Renewal applicants for their Diversity Plans and Positive Impact Plans. He also raised an issue related to the requests from licensees to host communities for the municipal cost associated with an operation of a marijuana establishment and noted that some licensees are not giving host communities adequate time to respond before their renewal applications. He pointed out that the request to the host community is a regulatory requirement; thus, licensees should not wait to comply with this requirement and give the host community a reasonable amount of time to respond to the request before the renewal process.
- The Chairman noted that Renewals would be considered as one or more rosters, subject to a Commissioner’s request for conditions. There are three rosters: (1) Elev8 Cannabis Inc (2) all other Adult-use applications, and (2) all medical-use renewals.
- Elev8 Cannabis Inc.
  - The Chairman asked for questions or comments.
  - Commissioner Stebbins moved to approve the roster of adult-use Renewals.
  - Commissioner Concepcion seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Recused
    - Commissioner Concepcion – Yes
    - Commissioner Roy – Yes
    - Commissioner Stebbins – Yes
    - Chairman Hoffman – Yes



- The Commission approved Elev8 Cannabis Inc. Renewal by a vote of four in favor to one recusal.
- Adult-Use
  - The Chairman asked for questions or comments.
  - Commissioner Camargo moved to approve the remaining roster of adult-use Renewals.
  - Commissioner Concepcion seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes
    - Commissioner Roy – Yes
    - Commissioner Stebbins – Yes
    - Chairman Hoffman – Yes
  - The Commission unanimously approved the remaining roster of adult-use Renewals.
- Medical-Use
  - The Chairman asked for questions or comments.
  - Commissioner Roy moved to approve the roster of medical-use Renewals.
  - Commissioner Stebbins seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes
    - Commissioner Roy – Yes
    - Commissioner Stebbins – Yes
    - Chairman Hoffman – Yes
  - The Commission unanimously approved the roster of medical-use Renewals.

1. 27 Broom Street, LLC (#MPR243755)
2. 27 Broom Street, LLC (#MCR140193)
3. 27 Broom Street, LLC (#MCR140159)
4. AmeriCann Brands, Inc. (#MCR140194)
5. Bask, Inc. (#MPR243733)
6. Bask, Inc. (#MCR140169)
7. Beacon Compassion, Inc. (#MPR243746)
8. Beacon Compassion, Inc. (#MCR140186)
9. BWell Holdings, Inc (#MRR205997)
10. Canna 11 Holyoke, LLC (#MCR140199)
11. Cape Cod Grow Lab, LLC (#MPR243764)
12. Cape Cod Grow Lab, LLC (#MCR140201)
13. CastleRock Agricultural Enterprises Incorporated (#MCR140179)
14. CNA Stores, Inc. (#MRR206019)
15. CNA Stores, Inc. (#MRR205992)



16. Crabgrass LLC (#MCR140168)
17. Debilitating Medical Condition Treatment Centers (#MCR140192)
18. Elev8 Cannabis Inc (#MRR205983)
19. Evergreen Strategies, LLC (#MRR206038)
20. Evergreen Strategies, LLC (#MRR206037)
21. Fernway LLC (#MPR243773)
22. Galil Greenery LLC (#MRR206034)
23. Green Railroad Group, Inc. (#MRR205982)
24. Green World LLC (#MRR206012)
25. Greener Leaf, Inc. (#MRR206011)
26. Grow Team Gardens LLC (#MBR169286)
27. Healthy Pharms, Inc. (#MRR205972)
28. Healthy Pharms, Inc. (#MPR243725)
29. Healthy Pharms, Inc. (#MCR140151)
30. Hennep, Inc. (#MRR206005)
31. HIGHMINDED LLC (#MRR206006)
32. HIGHMINDED LLC (#MPR243745)
33. Holistic Industries, Inc. (#MPR243754)
34. Holistic Industries, Inc. (#MCR140188)
35. Humboldt Masters LLC (#MPR243748)
36. HumboldtEast LLC (#MCR140197)
37. Hyecorp LLC (#MRR206033)
38. In Good Health Inc. (#MRR206027)
39. Lazy River Products, LLC (#MRR206010)
40. Lazy River Products, LLC (#MCR140189)
41. Legacy Foundation Group, LLC (#ILR267902)
42. Mantis Management Group, LLC (#MCR140203)
43. Morning Dew, LLC (#MBR169283)
44. Native Sun Wellness Inc. (#MRR205996)
45. Olde World Remedies, Inc. (#MRR206016)
46. Paper Crane Provisions, LLC (#MCR140196)
47. Platinum HydroLab, Inc (#MPR243751)
48. Platinum HydroLab, Inc. (#MCR140165)
49. Silver Therapeutics, Inc. (#MRR206023)
50. The Old Bank, LLC (#MRR206040)
51. Theory Wellness Inc (#MCR140187)
52. Tower Three, LLC (#MCR140205) (End of Adult-Use)
53. Alternative Compassion Services, Inc. (#RMD585)
54. Briarleaf (#RMD1730)
55. Curaleaf North Shore, Inc. (#RMD765)
56. Green Gold Group, Inc. (#RMD786)
57. Holistic Industries, Inc. d/b/a Liberty Cannabis (#RMD1526)
58. Liberty Compassion d/b/a Affinty (RMD1465)
59. Mass Alternative Care, Inc. - Amherst (#RMD1527)



60. Theory Wellness (#RMD305)

7) Staff Recommendations on Final Licenses – 01:23:18

- The Chairman noted that Final Licenses would be considered as one roster.
- Commissioner Roy noted her reasoning behind adding a blanked condition on all provisional licenses regarding the Responsible Vendor Training Program (RVT program.) Commissioner Roy noted that the compliance rate had increased since she implemented her blanket condition.
- The Chairman asked for questions or comments.
- Commissioner Stebbins moved to approve the roster of Final Licenses.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the roster of Final Licenses.

1. 1Connection, LLC (#MR282401), Retail
2. Bud's Goods and Provisions, Corp. (#MR281774), Retail
3. DB Delivery MA, LLC d/b/a Doobie (#MD1258), Marijuana Delivery Operator
4. Debilitating Medical Condition Treatment Centers (#MP282067), Product Manufacturing
5. Essex Apothecary, LLC (#MR283192), Retail
6. Green Theory Cultivation, LLC (#MC282665), Cultivation, Tier 3 / Indoor
7. Green Theory Cultivation, LLC (#MP281848), Product Manufacturing
8. Impressed, LLC (#MC282148), Cultivation, Tier 3 / Indoor
9. J & L Enterprises, Inc. (#MCN282392), Cultivation, Tier 1 / Indoor
10. KCCS, LLC (#MR283970), Retail
11. Northeast Alternatives, Inc. (#MCN282112), Cultivation, Tier 6 / Indoor
12. Salisbury Cultivation and Product Manufacturing, LLC d/b/a Root and Bloom (#MC282530), Cultivation, Tier 3 / Indoor
13. Salisbury Cultivation and Product Manufacturing, LLC d/b/a Leaf Laboratories (#MP281819), Product Manufacturing
14. Shine Delivery, LLC (#DO100130), Marijuana Courier
15. Vedi Naturals, LLC d/b/a Kosa (#MR283056), Retail
16. Webber Road Ops, LLC d/b/a Pioneer Cannabis Company (#MR283559), Retail
17. Beacon Compassion, Inc d/b/a HiFive (#MTC1729), Vertically Integrated Medical Marijuana Treatment Center

8) Staff Recommendations on Provisional Licenses – 01:25:44

- Commissioner Stebbins noted that some licensees have utilized the strategies expressed in the Guidance in their Diversity Plans. He thanked the staff for their work and leadership on the Diversity Plan Guidance. He requested that provisional



applicants explore utilizing the state's Supplier Diversity Office to help find some of the certified suppliers and urged one applicant to pursue certification as a women-owned business. He also requested that if an applicant donated to a charity as a part of their Positive Impact Plan that the Commission receive a letter from the charity that utilizes an official letterhead or email signature.

- Commissioner Roy requested a blanket condition to apply to all Provisional Licenses.
  - Proposed Blanket Condition: Prior to performing job functions, all provisional licensees shall ensure that all current Marijuana Establishment, Medical Treatment Center, and Independent Testing Laboratory Agents involved in the handling or sale of Marijuana for adult and medical use shall have attended and successfully completed the Basic Core Curriculum of the Responsible Vendor Training Program to be designated a "Responsible Vendor" and provide a "certificate of completion" to the Commission upon request. In addition, all newly hired employees involved in the handling or sale of marijuana or marijuana products must also successfully complete the Basic Core Curriculum of the Responsible Vendor Training Program within 90 days of hire, in compliance with 935 CMR 500.105(2) or 935 CMR 501.105(2).

1. Apothca, Inc. (#MRN284429), Retail

- Licensing Manager DiMare presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Roy requested a condition.
  - Proposed condition: Prior to final licensure, and upon receiving a commence operations notice, applicant shall ensure full compliance with consumer education material requirements in accordance with 935 CMR 500.140 (6), namely bullet seven by adding the telephone number for the Massachusetts Substance Use Helpline.
- Commissioner Stebbins requested two conditions.
  - Proposed Conditions:
    - Prior to Final Application for Licensure, review Positive Impact Plan and consider focus of plan for host Area of Disproportionate Impact designated community of Boston and provide any update in accordance with 935 Code Mass. Regs. § 500.101(1)(a)11.
    - Prior to Final Application for Licensure, identify any spending goals with LGBTQ or Disabled Citizen-owned certified businesses.
- Commissioner Camargo moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes



- Chairman Hoffman – Yes
  - The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
2. Baked Beans Farm, LLC (#MCN283400), Cultivation, Tier 2 / Indoor
- Licensing Manager DiMare presented the Staff Recommendation for both Baked Beans Farm, LLC Provisional Licenses.
  - The Chairman asked for questions or comments.
  - Commissioner Camargo requested a condition to apply to both Baked Beans Farm, LLC Provisional Licenses.
    - Proposed condition: Prior to final license applicant to clarify, edit and resubmit an updated Positive Impact Plan, that explains how working with the City of Beverly “promotes and encourages full participation in the regulated cannabis industry by individuals from communities disproportionately harmed by cannabis prohibition and enforcement and to positively impact those communities under M.G.L. c. 94G, § 4 in Massachusetts which is currently not a Disproportionately Impacted Area as defined by the CCC.
  - Commissioner Roy requested a condition to apply to both Baked Beans Farm, LLC Provisional Licenses.
    - Proposed condition: Prior to final licensure please inform the Commission of your “Additional Operational Plans for Indoor Marijuana Cultivators and Marijuana Product Manufacturers” as it relates to Quality Control Samples in accordance with 935 CMR 500.120 (14), 500.130 (9).
  - Commissioner Concepcion moved to approve the Provisional License, subject to the conditions requested by Commissioners Camargo and Roy.
  - Commissioner Roy seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes
    - Commissioner Roy – Yes
    - Commissioner Stebbins – Yes
    - Chairman Hoffman – Yes
  - The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Camargo and Roy.
3. Baked Beans Farm, LLC (#MPN282045), Product Manufacturing
- The Chairman asked for questions or comments.
  - Commissioner Roy moved to approve the Provisional License, subject to the conditions requested by Commissioners Camargo and Roy.
  - Commissioner Stebbins seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes



- Commissioner Roy – Yes
- Commissioner Stebbins – Yes
- Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Roy.

4. Beacon Compassion, Inc. d/b/a HiFive (#MRN282271), Retail

- Licensing Manager DiMare presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Roy gave a shout-out to Beacon Compassion Inc. for their complete consumer education material requirements and for including the Massachusetts Substance Use Helpline as a part of their plan. She also noted the work of East Coast Remedies Corp. and Union Twist, Inc. for including the Massachusetts Substance Use Helpline and the delayed effects of edibles Marijuana as a part of their consumer education material.
- Commissioner Stebbins moved to approve the Provisional License, subject to the condition requested by Commissioner Roy.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Roy.

5. BTE, Inc. (#MCN283668), Cultivation, Tier 11 / Outdoor

- Licensing Manager DiMare presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Roy requested a condition.
  - Proposed condition: Prior to final licensure please inform the Commission of your Additional Operational Plans for Outdoor Marijuana Cultivators as it relates to Quality Control Samples in accordance with 935 CMR 500.120 (14).
- Commissioner Stebbins requested a condition.
  - Proposed condition: Prior to Final Application for Licensure, review Positive Impact Plan and consider any strategy for nearby Area of Disproportionate Impact designated communities of Greenfield and North Adams and provide any update in accordance with 935 Code Mass. Regs. § 500.101(1)(a)11.



- Commissioner Camargo moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
  - Commissioner Concepcion seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes
    - Commissioner Roy – Yes
    - Commissioner Stebbins – Yes
    - Chairman Hoffman – Yes
  - The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
6. East Coast Remedies Corp. (#MRN282565), Retail
- Licensing Manager DiMare presented the Staff Recommendation for Provisional License.
  - The Chairman asked for questions or comments.
  - Commissioner Concepcion moved to approve the Provisional License, subject to the condition requested by Commissioner Roy.
  - Commissioner Roy seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes
    - Commissioner Roy – Yes
    - Commissioner Stebbins – Yes
    - Chairman Hoffman – Yes
  - The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Roy.
7. Kalyx, LLC (#MRN282687), Retail
- Licensing Manager DiMare presented the Staff Recommendation for Provisional License.
  - The Chairman asked for questions or comments.
  - Commissioner Roy requested a condition.
    - Proposed condition: Prior to final licensure, and upon receiving a commence operations notice, the applicant shall ensure full compliance with consumer education material requirements in accordance with 935 CMR 500.140 (6), namely bullet seven by adding the telephone number for the Massachusetts Substance Use Helpline.
  - Commissioner Roy moved to approve the Provisional License, subject to the conditions requested by Commissioner Roy.
  - Commissioner Stebbins seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes



- Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
  - The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Roy.
8. Kapnos, Inc. (#MCN283154), Cultivation, Tier 2 / Indoor
- Licensing Manager DiMare presented the Staff Recommendation for Provisional License.
  - The Chairman asked for questions or comments.
  - Commissioner Roy requested a condition.
    - Proposed condition: Prior to final licensure please inform the Commission of your Additional Operational Plans for Indoor Marijuana Cultivators as it relates to Quality Control Samples in accordance with 935 CMR 500.120 (14).
  - Commissioner Stebbins requested a condition.
    - Proposed condition: Prior to Final Application for Licensure, identify any spending goals with LGBTQ or Disabled Citizen-owned certified businesses.
  - Commissioner Stebbins moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
  - Commissioner Camargo seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes
    - Commissioner Roy – Yes
    - Commissioner Stebbins – Yes
    - Chairman Hoffman – Yes
  - The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.

The Commission took a 10-minute break, returning at 11:55 AM (01:55:14)

9. LMCC, LLC (#MCN281565), Cultivation, Tier 2 / Indoor
- Licensing Manager DiMare presented the Staff Recommendation for both LMCC, LLC Provisional Licenses subject to separate votes.
  - The Chairman asked for questions or comments.
  - Commissioner Roy requested a condition to apply to both LMCC, LLC Provisional Licenses.
    - Proposed condition: Prior to final licensure please inform the Commission of your “Additional Operational Plans for Indoor Marijuana Cultivators and Marijuana Product Manufacturers” as it relates to Quality Control Samples in accordance with 935 CMR 500.120 (14), 500.130 (9).



- Commissioner Stebbins requested a condition to apply to both LMCC, LLC Provisional Licenses.
  - Proposed condition: Prior to Final Application for Licensure, contact CCC Licensing Division with an update to confirm your training and recruitment partners and eligibility to support your activities.
- Commissioner Camargo moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.

10. LMCC, LLC (#MPN282039), Product Manufacturing

- The Chairman asked for questions or comments.
- Commissioner Concepcion moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Roy and Stebbins.

11. Mederi, Inc. (#MPN281806), Product Manufacturing

- Licensing Manager DiMare presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Concepcion commended Mederi, Inc.’s Positive Impact Plan, especially related to their work, to remove the misconception that a CORI record bars an individual from participating in the cannabis industry.
- Commissioner Roy requested a condition.
  - Proposed condition: Prior to final licensure please inform the Commission of your “Additional Operational Plans for Marijuana Product Manufacturers” as it relates to Quality Control Samples in accordance with 935 CMR 500.130 (9).



- Commissioner Stebbins requested a condition.
  - Proposed condition: Prior to Final Application for Licensure, contact CCC Licensing Division with an update to confirm your training and recruitment partners and eligibility to support your activities.
- Commissioner Concepcion moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.

12. Relevant Energy Concepts, LLC (#MDA1259), Marijuana Delivery Operator

- Licensing Manager DiMare presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Concepcion commended Relevant Energy Concepts, LLC Positive Impact Plan, especially related to their work, to remove the misconception that a CORI record bars an individual from participating in the cannabis industry.
- Commissioner Roy commended Relevant Energy Concepts, LLC for having consumer education materials which is a requirement under the Commission’s regulations.
- Commissioner Stebbins moved to approve the Provisional License, subject to the condition requested by Commissioner Roy.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Camargo, Stebbins, and Roy.

13. The Green Lady Dispensary, Inc. (#MCN283585), Cultivation, Tier 1 / Indoor

- Licensing Manager DiMare presented the Staff Recommendation for both The Green Lady Dispensary, Inc. Provisional Licenses subject to separate votes.
- The Chairman asked for questions or comments.



- Commissioner Concepcion commended The Green Lady Dispensary, Inc.’s Positive Impact Plan, especially as it relates to their work to remove the misconception that a CORI record bars an individual from participating in the cannabis industry.
- Commissioner Roy commended The Green Lady Dispensary, Inc., for their Quality Control Plan in accordance with 500.120 and 500.130.
- Commissioner Camargo moved to approve the Provisional License, subject to the condition requested by Commissioners Roy.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioners Roy.

14. The Green Lady Dispensary, Inc. (#MPN282104), Product Manufacturing

- The Chairman asked for questions or comments.
- Commissioner Concepcion moved to approve the Provisional License, subject to the condition requested by Commissioners Roy.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Roy.

15. Union Twist, Inc. (#MRN284038), Retail

- Licensing Manager DiMare presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Concepcion commended Union Twist, Inc.’s Positive Impact Plan, especially as it relates to their work to remove the misconception that a CORI record bars an individual from participating in the cannabis industry.
- Commissioner Stebbins requested a condition.
  - Proposed condition: Prior to Final Application for Licensure, review Positive Impact Plan and consider focus of plan for host Area of Disproportionate Impact designated community of Boston and provide any update in accordance with 935 Code Mass. Regs. § 500.101(1)(a)11.



- Commissioner Stebbins clarified that his condition for Union Twist, Inc. was to review their Positive Impact Plan to see how it might impact their host community of Boston.
- Commissioner Roy moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.

16. Beacon Compassion, Inc. d/b/a HiFive (#RMDA3112), Vertically Integrated Medical Marijuana Treatment Center

- Licensing Manager DiMare presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Stebbins moved to approve the Provisional License, subject to the condition requested by Commissioner Roy.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Roy.

9) Commission Discussion and Votes – 02:17:59

1. Responsible Vendor Training Renewal Applications

i. STIRM Group

- Research Project Coordinator Olivia Laramie (Research Project Coordinator Laramie) gave updates and presented the application for Responsible Vendor Training certification renewal.
- Commissioner Camargo moved to approve the Responsible Vendor Training Renewal.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:



- Commissioner Camargo – Yes
- Commissioner Concepcion – Yes
- Commissioner Roy – Yes
- Commissioner Stebbins – Yes
- Chairman Hoffman – Yes
- The Commission unanimously approved the Responsible Vendor Training Renewal.

## 2. Regulatory Review Process

- The Executive Director and General Counsel Christine Baily (General Counsel Baily) gave an update and overview on the topic.
- The Chairman thanked both Executive Director and General Counsel Baily for their work and leadership on the topic and noted his support for the process.
- Commissioner Stebbins noted that as the industry is adequately regulated, nothing required the Commission’s immediate attention and stated his support for the proposed process. He further noted his appreciation of the flexibility of the timeline and the fact that staff is a part of the process.
- Commissioner Roy thanked the Chairman, the Executive Director, and General Counsel Baily for their work and leadership on the topic. She recommended including farmers and the medical side of the industry in phase two of the process. She also asked a clarifying question regarding staff presentations.
  - The Executive Director clarified that the term stakeholder in phase two of the process is intentionally broad and meant to include farmers, veterans, patients, and other stakeholders in the industry. He further noted that staff presentations would occur at a Commission public meeting.
- Commissioner Camargo thanked the Executive Director and General Counsel Baily for their work and leadership on the topic and noted how the process could be used in the future.
- Commissioner Concepcion thanked both the Executive Director and General Counsel Christine Baily for their work and leadership on the topic.
  - General Counsel Baily noted the maturation of the Commission as it related to its approach to regulatory review and promulgation and noted the maturation of the industry.
- The Chairman noted that per his view, the Commission is comfortable with the proposed process, and a motion and vote were not needed.
  - The Executive Director confirmed that a motion and a vote were not needed.
  - General Counsel Baily noted that she agreed with the Executive Director.
- Commissioner Roy asked that members of working group(s) be identified.
  - The Executive Director noted that he would provide further clarity and identify any working groups once established.
- Commissioner Stebbins asked a question regarding the Open Meeting Law implication of having more than two commissioners on a topic of mutual interest.
  - The Executive Director noted that ideally, no more than two Commissioners would work on a topic. Therefore, he reiterated that he invited Commissioners



- to identify and provide a list of any topic of interest they may have to ensure proper allocation of staff resources and proper pairing of Commissioners.
  - The Chairman provided further background regarding the approach the Commission had taken in the past related to topics and pairing of Commissioners.
- Commissioner Camargo noted Commissioner Roy's ask and requested that this approach be adopted across the board at the Commission to increase transparency with Commissioners.
  - The Chairman thanked Commissioner Camargo and eluted to the later discussion related to legislative outreach, coordination, and transparency.
- Commissioner Roy asked if there was a cap on topics that Commissioners could consider.
  - The Executive Director noted that there is no cap but recommended an approach that integrated an order of magnitude.
  - General Counsel Baily noted that the hope would be that Commissioners have access to legal staff, and subject matter experts to ensure that Commissioners can make the best recommendations when contemplating policy changes.
- The Chairman further clarified the next steps and thanked the Executive Director and General Counsel Baily for their work and leadership on their work on the topic.

The Commission took a 30-minute break, returning at 1:30 PM (03:30:14)

### 3. Guidance on Direct and Indirect Control

- The Chairman and Commissioner Stebbins gave an update and overview on the topic.
- Commissioner Camargo thanked the Chairman and Commissioner Stebbins for their work and leadership on the topic and encouraged the public's participation in the comment period.
- Commissioner Roy thanked the Chairman, Commissioner Stebbins, and staff for their work and leadership on the topic, especially regarding educating licensees to be mindful of predatory lenders.
- Commissioner Stebbins moved to approve the Guidance on Direct and Indirect Control draft and begin the public comment period.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Guidance on Direct and Indirect Control draft and begin the public comment period.



#### 4. Update on Legislative Outreach

- Commissioner Concepcion, the Chairman and Director of Government Affairs and Policy Matt Giancola (Director Giancola) gave an update and overview on the topic.
- Commissioner Stebbins thanked Commissioner Concepcion, the Chairman, and Director Giancola for their work and leadership on the topic and noted that the Commission had previously voted to adopt the legislative outreach policy. He further noted that as a regulator, he believes that when the Commission sees some intended outcomes of the statute not being met, it had a right and responsibility to bring attention to those issues and bring them in front of policymakers to allow them the opportunity to make corrections as they see fit. He also noted that the Commission used this approach to take a position on three critical issues that were impacting the industry. He pointed out that the process has worked and requested that the Commission abide by the policy.
- Commissioner Roy thanked Commissioner Concepcion and the Chairman for their leadership on the topic and noted the policy's implications on the regulatory review process.
- Commissioner Concepcion requested that Director Giancola provide further clarity on the prior notice requirement of the policy.
  - Director Giancola provided further clarity on the prior notice requirement of the Legislative and Executive Branch policy.
- Commissioner Roy asked a clarifying question regarding the need to provide prior notice of engagement with the Legislative and Executive Branch.
  - Director Giancola noted that currently, notice is provided to Commissioners at each monthly public meeting and requests that Commissioners give notice to the Government Affairs and Policy department before engagements, so that he can provide the necessary resources and information to Commissioners.
  - Commissioner Concepcion noted that the approved policy is that Commissioners rely on Director Giancola to schedule Commissioner engagement and pointed out the importance of going through the Government Affairs and Policy to limit ex-parte communications.
- Commissioner Roy asked a follow-up question regarding the prior notice requirement and whether Commissioners will know about each other's meetings or engagements until they have already occurred.
  - The Chairman noted that he hoped that Director Giancola would provide Commissioners with feedback on Commissioner's meetings if they overlap.
  - Director Giancola noted that he hoped to share that kind of feedback with Commissioners before any engagement, especially if an outside official reaches out to the Commission to give the Commissioner all the necessary information.
- Commissioner Camargo thanked Commissioner Concepcion, the Chairman, and Director Giancola for their work and leadership on the topic and noted that it would be beneficial to know what Commissioners are advocating for, as historically, it was not always clear. She further stated that strengthening the process would further transparency.



- The Chairman noted that he is looking for Commissioners to update or coordinate through Director Giancola regarding engagements with the Legislative and Executive Branch. He also stated that he is looking for Director Giancola to keep Commissioners updated regarding Commission outreach to the Legislative and Executive Branch.
  - Commissioner Concepcion noted that Commissioners have previously voted to adopt the policy and approach, so it would not be a new commitment but a recommitment to the policy.

5. Vote to Participate in Mediation Regarding Commission Governance.

- The Chairman and Commissioner Concepcion gave an update and overview on the topic.
- Commissioner Stebbins thanked the Chairman and Commissioner Concepcion for their leadership and work on the topic.
- The Chairman thanked The Executive Director and members of the working group: Chief Operating Officer Alisa Stack, Chief of Investigations and Enforcement Yaw Gyebi, Deputy General Counsel Pauline Nguyen, and Chief Financial and Administrative Officer Adriana Leon.
- The Chairman moved to have the Commission participate in mediation between the Commissioners and staff leadership, for the purpose of finding common ground and obtaining buy-in from all parties, in our efforts to establish a durable and effective governance structure.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the move to have the Commission participate in mediation between the Commissioners and staff leadership, for the purpose of finding common ground and obtaining buy-in from all parties, in our efforts to establish a durable and effective governance structure.

The Commission took a 5-minute break, returning at 2:15 PM (04:15:54)

6. Closeout of Calendar Year 2021 Executive Director Performance Review.

- Commissioner Stebbins gave an update and overview on the topic and thanked Chief People Officer Erika White and Chief Operations Officer Alisa Stack for their assistance. He thanked the Executive Director for participating in what is a public process.
- The Executive Director noted the public aspect of his role and performance review process; he noted his appreciation of the fact that he serves in a position of public



trust. He also thanked the Commission for their feedback regarding his performance evaluation and noted his acceptance of the constructive and positive feedback.

- The Chairman thanked Commissioner Stebbins for his work and leadership on the topic.
- Commissioner Stebbins gave an update and overview of the Executive Director's salary consideration and noted that the Executive Director had offered to forego a two to three percent merit-based pay raise. Commissioner Stebbins noted that he appreciates the Executive Director's leadership in that regard and noted his willingness to accept the Executive Director's request to forego a merit-based salary increase. He clarified that ultimately, it is up to the Commission to decide whether to accept or deny the offer.
- Commissioner Roy thanked Commissioner Stebbins for his work and leadership on the topic and noted that she would be inclined to support a merit-based raise even though the Executive Director offered to forego a merit-based raise.
- Commissioner Camargo thanked Commissioner Stebbins and Chief People Officer, Erika White for their work and leadership on the topic and noted her support for the Executive Director's request to forego a merit-based pay raise.
- Commissioner Concepcion noted her support of the Executive Director's request to forego a merit-based pay raise.
- The Chairman noted his support for the Executive Director's request to forego a merit-based pay raise but reserves the right to revisit and reconsider the topic at a later public meeting and asked the Commission if it agreed with that approach.
  - Commissioners Camargo, Concepcion, Roy, and Stebbins noted their approval of the Chairman's approach to revisit and reconsider the topic at a later public meeting if it deems it appropriate.

#### 10) New Business the Chair Did Not Anticipate at the Time of Posting – 04:33:43

- No new items were identified.

#### 11) Next Meeting Date

- The Chairman noted that the next meeting would be on May 12th, 2022
- The Chairman gave a tentative schedule for the remainder of the calendar year.

#### 12) Adjournment – 04:34:26

- Commissioner Stebbins moved to adjourn
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the motion.



**Apothca, Inc.**  
**0145-COO-01-1221**

**CHANGE OF OWNERSHIP AND CONTROL OVERVIEW**

1. Licensee Information:

Apothca, Inc.

License Number	License Type
MR281447	Retail
MR282730	Retail
MTC345	Medical Marijuana Treatment Center
MTC1065	Medical Marijuana Treatment Center
MTC1667	Medical Marijuana Treatment Center

2. The licensee has paid the applicable fees for this change request.

3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

Individual	Role
Charles Vavrus	Person with Direct or Indirect Control
Isaac Lekach	Person with Direct or Indirect Control

4. The licensee is proposing to add the following as Entities Having Direct or Indirect Control:

Entity	Role
Lekach Family Green Trust	Entity with Direct or Indirect Control
Charles Vavrus, Jr. Revocable Trust	Entity with Direct or Indirect Control

5. Background checks were conducted on all proposed parties and no suitability issues were discovered.

6. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.



7. Commission staff conducted an organizational and financial inspection into the parties associated with this request and found no issues or inconsistencies with the information provided to the Commission.

## **RECOMMENDATION**

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



## Coyote Cannabis Corporation 0174-COO-03-0222

### CHANGE OF OWNERSHIP AND CONTROL OVERVIEW

1. Licensee Information:

Coyote Cannabis Corporation

License Number	License Type
MC282498	Cultivation
MP281798	Product Manufacturing

2. The licensee has paid the applicable fees for this change request.

3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

Individual	Role
Masood Shaikh	Person with Direct or Indirect Control
Steve Krikorian	Person with Direct or Indirect Control
Rekha Patel	Person with Direct or Indirect Control
Rina Malhotra	Person with Direct or Indirect Control

4. The licensee is proposing to add the following as Entities Having Direct or Indirect Control:

Entity	Role
MRM Industries LLC	Entity with Direct or Indirect Control
Krishna Holdings LLC	Entity with Direct or Indirect Control
Matel Group LLC	Entity with Direct or Indirect Control

5. Background checks were conducted on all proposed parties and no suitability issues were discovered.

6. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.



7. Commission staff conducted an organizational and financial inspection into the parties associated with this request and found no issues or inconsistencies with the information provided to the Commission.

## **RECOMMENDATION**

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.
8. The change of ownership and control approval is subject to all remaining individuals being fingerprinted within 90 days of the effectuation of the approval.



**Deep Roots, Inc.**  
**0156-COO-01-0322**

**CHANGE OF OWNERSHIP AND CONTROL OVERVIEW**

1. Licensee Information:

Deep Roots, Inc.

License Number	License Type
MB281496	Marijuana Microbusiness

2. The licensee has paid the applicable fees for this change request.

3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

Individual	Role
Cynthia LaFrance	Person with Direct or Indirect Control

4. Background checks were conducted on all proposed parties and no suitability issues were discovered.

5. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.

**RECOMMENDATION**

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.



7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



## Hudson Growers Alliance, LLC 0161-COO-01-0322

### CHANGE OF OWNERSHIP AND CONTROL OVERVIEW

1. Licensee Information:

Hudson Growers Alliance, LLC

License Number	License Type
MC282581	Cultivation

2. The licensee has paid the applicable fees for this change request.

3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

Individual	Role
Aslan Zadeh	Person with Direct or Indirect Control

4. Background checks were conducted on all proposed parties and no suitability issues were discovered.

5. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.

### RECOMMENDATION

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.

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7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



## New Dia, LLC 0139-COO-03-0821

### CHANGE OF OWNERSHIP AND CONTROL OVERVIEW

1. Licensee Information:

New Dia, LLC

License Number	License Type
MR281269	Retail

2. The licensee has paid the applicable fees for this change request.

3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

Individual	Role
Brandon Johnson	Person with Direct or Indirect Control
Ryan Johnson	Person with Direct or Indirect Control
Daniel Firtel	Person with Direct or Indirect Control
Thomas Linovitz	Person with Direct or Indirect Control
Parker Berling	Person with Direct or Indirect Control
Gilbert Milam Jr.	Person with Direct or Indirect Control
Charles Ramsey	Person with Direct or Indirect Control
Lesjai Peronnet Chang	Person with Direct or Indirect Control

4. The licensee is proposing to add the following as Entities Having Direct or Indirect Control:

Entity	Role
CR Operator Holdings, LLC	Entity with Direct or Indirect Control
Cookies Retail, LLC	Entity with Direct or Indirect Control
Cookies Holdings, LLC	Entity with Direct or Indirect Control
Bakery Partners, LLC	Entity with Direct or Indirect Control
Cookies Creative Consulting & Promotions, LLC	Entity with Direct or Indirect Control
CR Management Co, LLC	Entity with Direct or Indirect Control
TRP Holdco, LLC	Entity with Direct or Indirect Control

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TRP BR Holdings, LLC	Entity with Direct or Indirect Control
TRP Partners, LLC	Entity with Direct or Indirect Control

5. Background checks were conducted on all proposed parties and no suitability issues were discovered.
6. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.
7. Commission staff conducted an organizational and financial inspection into the parties associated with this request and found no issues or inconsistencies with the information provided to the Commission.

### **RECOMMENDATION**

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



**PharmaCannis Massachusetts, Inc.**  
**0164-COO-01-0422**

**CHANGE OF OWNERSHIP AND CONTROL OVERVIEW**

1. Licensee Information:

PharmaCannis Massachusetts, Inc.

License Number	License Type
MP282063	Product Manufacturing

2. The licensee has paid the applicable fees for this change request.

3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

Individual	Role
John Lord	Person with Direct or Indirect Control
Lori Richards	Person with Direct or Indirect Control

4. Background checks were conducted on all proposed parties and no suitability issues were discovered.

5. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.

**RECOMMENDATION**

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.



6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



## Rhythm of Life Cannabis, LLC 0158-COO-01-0322

### CHANGE OF OWNERSHIP AND CONTROL OVERVIEW

1. Licensee Information:

Rhythm of Life Cannabis, LLC

License Number	License Type
MC283475	Cultivation
MP282066	Product Manufacturing

2. The licensee has paid the applicable fees for this change request.

3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

Individual	Role
Charles Bournazos	Person with Direct or Indirect Control
Jeffrey Elghanayan	Person with Direct or Indirect Control

4. Background checks were conducted on all proposed parties and no suitability issues were discovered.

5. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.

### RECOMMENDATION

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.



5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



**Wisacre Farm, Inc.**  
**0158-COO-03-1021**

**CHANGE OF OWNERSHIP AND CONTROL OVERVIEW**

1. Licensee Information:

Wisacre Farm, Inc.

License Number	License Type
MC281406	Cultivation

2. The licensee has paid the applicable fees for this change request.

3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

Individual	Role
David Jadow	Person with Direct or Indirect Control

4. The licensee is proposing to add the following as Entities Having Direct or Indirect Control:

Entity	Role
Persei Venture, LLC	Entity with Direct or Indirect Control

5. Background checks were conducted on all proposed parties and no suitability issues were discovered.

6. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.

7. Commission staff conducted an organizational and financial inspection into the parties associated with this request and found no issues or inconsistencies with the information provided to the Commission.



## **RECOMMENDATION**

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



**MARIJUANA ESTABLISHMENT RENEWALS**  
**EXECUTIVE SUMMARY**  
**COMMISSION MEETING: MAY 12, 2022**

**RENEWAL OVERVIEW**

1. Name, license number, renewal application number, host community, and funds deriving from a Host Community Agreement allocated for the municipality for each Marijuana Establishment presented for renewal:

	Licensee Name	License Number	Renewal Application Number	Location	Municipal Costs Disclosed
1	Alexsofia LLC	MR282926	MRR206071	Northampton	\$0.00
2	Bostica, LLC	MP281664	MPR243770	Lynn	\$0.00
3	Bostica, LLC	MC282139	MCR140213	Lynn	\$0.00
4	Bud's Goods & Provisions Corp.	MR281774	MRR206025	Watertown	\$0.00
5	Bud's Goods & Provisions Corp.	MR282319	MRR206024	Worcester	\$0.00
6	Calyx Peak of MA, Inc.	MR283842	MRR206054	Swampscott	\$0.00
7	Clean Technique LLC	MP281479	MPR243774	Westfield	\$0.00
8	CNA Stores, Inc.	MP281691	MPR243766	Amesbury	\$271.00
9	CNA Stores, Inc.	MC282190	MCR140211	Amesbury	\$271.00
10	Coastal Infusions, LLC	MP281984	MPR243752	Salisbury	\$0.00
11	Community Care Collective, Inc.	MR282974	MRR206039	Billerica	\$0.00
12	Cultivate Leicester, Inc.	MR281843	MRR206007	Worcester	\$0.00
13	Cypress Tree Management, Inc.	MR282803	MRR206046	Newton	\$0.00
14	Diem Lynn, LLC	MR283369	MRR206021	Lynn	\$0.00
15	Discern'd Cannabis Purveyors, Inc.	MR283997	MRR206047	Grafton	\$0.00
16	Emerald Grove, Inc.	MR282808	MRR206052	Eastham	\$0.00
17	EOS-Bittersweet LLC	MC282296	MCR140200	Pittsfield	\$0.00
18	FCC Holdings LLC	MB282029	MBR169285	Northampton	\$0.00
19	Frozen 4 Corporation	MR282881	MRR206041	Marshfield	\$0.00

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20	Frozen 4 Corporation	MP281749	MPR243769	Marshfield	\$0.00
21	Ganesh Wellness, Inc.	MP281634	MPR243777	West Boylston	\$0.00
22	Garden Wonders, Inc	MR281970	MRR206050	Millville	\$0.00
23	Glacier Rock Farm, Inc.	MC282137	MCR140216	Cummington	\$0.00
24	Glacier Rock Farm, Inc.	MP281710	MPR243775	Cummington	\$0.00
25	Heal Provincetown, Inc	MR282621	MRR206031	Provincetown	\$0.00
26	Health Circle, Inc.	MP281533	MPR243728	Rockland	\$0.00
27	Health Circle, Inc.	MC281787	MCR140162	Rockland	\$0.00
28	High Hawk Farm LLC	MC282412	MCR140202	Barre	\$0.00
29	Higher Purpose Corporation	MP281514	MPR243772	Lee	\$0.00
30	Higher Purpose Corporation	MC281756	MCR140217	Lee	\$0.00
31	Home Grown 617 LLC	MR281626	MRR206035	Cambridge	\$0.00
32	J - B.A.M., INC.	MC282510	MCR140214	Pittsfield	\$0.00
33	JAMACO, LLC	MC282136	MCR140210	Amesbury	\$271.00
34	Jushi MA, Inc. (FKA Nature's Remedy of Massachusetts, Inc.)	MR282118	MRR206003	Tyngsborough	\$0.00
35	Jushi MA, Inc. (FKA Nature's Remedy of Massachusetts, Inc.)	MP281524	MPR243753	Lakeville	\$0.00
36	Jushi MA, Inc. (FKA Nature's Remedy of Massachusetts, Inc.)	MC281482	MCR140191	Lakeville	\$0.00
37	Jushi MA, Inc. (FKA Nature's Remedy of Massachusetts, Inc.)	MR281553	MRR206004	Millbury	\$0.00
38	Krishna Lenox, LLC	MR283357	MRR206030	Lenox	\$0.00
39	Life Essence, Inc.	MR282049	MRR206002	Worcester	\$0.00
40	Mantis Management Group	MP281550	MPR243767	Winchendon	\$0.00
41	Mayflower Medicinals, Inc.	MP281480	MPR243756	Holliston	\$0.00
42	Mayflower Medicinals, Inc.	MC281343	MCR140195	Holliston	\$0.00
43	Mayflower Medicinals, Inc.	MR281256	MRR206080	Worcester	\$0.00
44	Mederi Inc.	MC282059	MCR140220	Holliston	\$0.00
45	Munro Associates LLC	MR282527	MRR206043	Worcester	\$0.00
46	Munro Associates LLC	MR282814	MRR206042	Webster	\$0.00
47	Native Sun MFG, LLC	MP281433	MPR243747	Fitchburg	\$0.00
48	Noble Manna Inc.	MR282984	MRR205991	Mendon	\$0.00
49	Northampton Enterprises, Inc.	MR282356	MRR206017	Northampton	\$0.00
50	NS AJO Holdings Inc.	MR282236	MRR206074	Fitchburg	\$0.00
51	NS AJO Holdings Inc.	MP281564	MPR243782	Fitchburg	\$0.00
52	NS AJO Holdings Inc.	MC281884	MCR140226	Fitchburg	\$0.00



53	Old Planters of Cape Ann, Inc.	MR282588	MRR206015	Rowley	\$0.00
54	R and R Ventures LLC	MB281504	MBR169284	Sheffield	\$0.00
55	River Valley Growers Inc	MC283296	MCR140209	Hatfield	\$0.00
56	SOLAR THERAPEUTICS	MR281817	MRR206028	Somerset	\$0.00
57	Temple Hill Collective, Inc.	MP281383	MPR243761	Orange	\$0.00
58	The Corner Emporium LLC.	MR281408	MRR206058	Worcester	\$0.00
59	Thrive Cultivation & Dispensary, LLC	MP281928	MPR243762	Shirley	\$0.00
60	Thrive Cultivation & Dispensary, LLC	MC282968	MCR140204	Shirley	\$0.00
61	Thrive Cultivation & Dispensary, LLC	MR283714	MRR206020	Shirley	\$0.00
62	Union Leaf Inc.	MR282570	MRR206048	Somerville	\$0.00
63	United Cultivation, LLC	MR282633	MRR206049	Ashby	\$387.50
64	United Cultivation, LLC	MP281666	MPR243783	Ashby	\$387.50
65	United Cultivation, LLC	MC282106	MCR140228	Ashby	\$387.50

2. All licensees have submitted renewal applications pursuant to 935 CMR 500.103(4) which include the licensee's disclosure of their progress or success towards their Positive Impact and Diversity Plans.
3. All licensees have submitted documentation of good standing from the Secretary of the Commonwealth, Department of Revenue, and Department of Unemployment Assistance, if applicable.
4. All licensees have paid the appropriate annual license fee.
5. The licensees, when applicable, have been inspected over the previous year. Commission staff certify that, to the best of our knowledge, no information has been found that would prevent renewal of the licenses mentioned above pursuant to 935 CMR 500.450.

### **RECOMMENDATION**

Commission staff recommend review and decision on the above-mentioned licenses applying for renewal, and if approved, request that the approval be subject to the licensee remaining in compliance with the Commission regulations and applicable law.



**MEDICAL MARIJUANA TREATMENT CENTER RENEWALS  
EXECUTIVE SUMMARY  
COMMISSION MEETING: MAY 12, 2022**

**RENEWAL OVERVIEW**

1. Name, license number, location(s), for each Medical Marijuana Treatment Center presented for renewal:

	Licensee Name	License Number	Location (Cultivation)	Location (Dispensing)
66	Cannavana	RMD1731	Holyoke	Holyoke
67	Central Ave Compassionate Care, Inc.	RMD145	Ayer	Ayer
68	In Good Health, Inc.	RMD105	Brockton	Brockton
69	The Botanist, Inc - Shrewsbury	RMD1225	Sterling	Shrewsbury
70	The Botanist, Inc.	RMD905	Sterling	Worcester

2. All licensees have submitted renewal applications pursuant to 935 CMR 501.103.
3. All licensees have paid the appropriate annual license fee.
4. The licensees, when applicable, have been inspected over the previous year. Commission staff certify that, to the best of our knowledge, no information has been found that would prevent renewal of the licenses mentioned above pursuant to 935 CMR 501.450.

**RECOMMENDATION**

Commission staff recommend review and decision on the above-mentioned licenses applying for renewal, and if approved, request that the approval be subject to the licensee remaining in compliance with the Commission regulations and applicable law.



**Ashli's, Inc.**  
MR281332

**ESTABLISHMENT OVERVIEW**

1. Name and address of the Marijuana Establishment:

Ashli's, Inc.  
d/b/a Zahara  
70 Frank Mossberg Drive, Attleboro, MA 02703

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use cultivation, product manufacturing, and retail licenses under the names of Ashli's Extract, Inc. and Ashli's Farm, Inc.

**LICENSING OVERVIEW**

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on November 1, 2018.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

**INSPECTION OVERVIEW**



8. Commission staff inspected the licensee's facility on the following date(s): March 22, 2022.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Not applicable.

- d. Product Manufacturing Operation

Not applicable.

- e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:



- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

f. Transportation

The licensee will not be performing transportation activities at this time.

**RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



**BKPN, LLC**  
MR282853

**ESTABLISHMENT OVERVIEW**

1. Name and address of the Marijuana Establishment:

BKPN, LLC  
1274 Merrimack Street, Dracut, MA 01826

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

**LICENSING OVERVIEW**

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on July 9, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

**INSPECTION OVERVIEW**

8. Commission staff inspected the licensee's facility on the following date(s): March 23, 2022.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.

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10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

c. Cultivation Operation

Not applicable.

d. Product Manufacturing Operation

Not applicable.

e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

f. Transportation



The licensee will not be performing transportation activities at this time.

### **RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



**Coil Brothers, LLC**  
MP281388

**ESTABLISHMENT OVERVIEW**

1. Name and address of the Marijuana Establishment:

Coil Brothers, LLC  
325 Ayer Road, Unit 116, Harvard, MA 01451

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Product Manufacturing

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

**LICENSING OVERVIEW**

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on September 10, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

**INSPECTION OVERVIEW**

8. Commission staff inspected the licensee's facility on the following date(s): April 12, 2022.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.

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10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.

11. Specific information from Commission staff's inspection is highlighted below:

a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

c. Cultivation Operation

Not applicable.

d. Product Manufacturing Operation

Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Proposed product compliance; and
- ii. Safety, sanitation, and security of the area and products.

e. Retail Operation

Not applicable.

f. Transportation



The licensee will not be performing transportation activities at this time.

### **RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess, prepare, produce, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



## **Cosmopolitan Dispensary, Inc.**

MR282961

### **ESTABLISHMENT OVERVIEW**

1. Name and address of the Marijuana Establishment:

Cosmopolitan Dispensary, Inc.  
82 Hartwell Street, Fall River, MA 02720

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed application(s) are also associated with an adult-use retail license under the name of Green World, LLC.

### **LICENSING OVERVIEW**

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on November 19, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

### **INSPECTION OVERVIEW**

8. Commission staff inspected the licensee's facility on the following date(s): April 22, 2022.

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9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Not applicable.

- d. Product Manufacturing Operation

Not applicable.

- e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and



iii. Availability and contents of adult-use consumer education materials.

f. Transportation

The licensee will not be performing transportation activities at this time.

**RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



**FCC Holdings, LLC**  
MB282029

**ESTABLISHMENT OVERVIEW**

1. Name and address of the Marijuana Establishment:

FCC Holdings, LLC  
d/b/a Florence Cannabis Company  
131 Texas Rd., Northampton, MA 01060

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Microbusiness (Cultivation)

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

**LICENSING OVERVIEW**

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on April 16, 2021.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

**INSPECTION OVERVIEW**

8. Commission staff inspected the licensee's facility on the following date(s): April 22, 2022.



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Enforcement staff verified that all cultivation operations were in compliance with the Commission's regulations. Some of the requirements verified include the following:

- i. Seed-to-sale tracking;
- ii. Compliance with applicable pesticide laws and regulations; and
- iii. Best practices to limit contamination.

- d. Product Manufacturing Operation

Not applicable.

- e. Retail Operation



Not applicable.

f. Transportation

The licensee will not be performing transportation activities at this time.

**RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



## **Flower & Soul, Inc.**

MR284326

### **ESTABLISHMENT OVERVIEW**

1. Name and address of the Marijuana Establishment:

Flower & Soul, Inc.  
894 Plymouth Street, Halifax, MA 02338

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use Marijuana Delivery Operator and Marijuana Courier Pre-Certifications under the name of Greenleaf Valet, Inc.

### **LICENSING OVERVIEW**

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on November 18, 2021.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

### **INSPECTION OVERVIEW**

8. Commission staff inspected the licensee's facility on the following date(s): April 15, 2022.

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9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Not applicable.

- d. Product Manufacturing Operation

Not applicable.

- e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;



- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials;

f. Transportation

The licensee will not be performing transportation activities at this time.

**RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



## **NEO Manufacturing MA, LLC**

MC282043

MP281622

### **ESTABLISHMENT OVERVIEW**

1. Name and address of the Marijuana Establishment:

Neo Manufacturing MA, LLC  
4 Marc Road, Medway, MA 02053

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Cultivation, Tier 3/Indoor (10,001 – 20,000 sq. ft.)  
Product Manufacturing

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

### **LICENSING OVERVIEW**

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on July 9, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

### **INSPECTION OVERVIEW**

8. Commission staff inspected the licensee's facility on the following date(s): April 15, 2022.



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Enforcement staff verified that all cultivation operations were in compliance with the Commission's regulations. Some of the requirements verified include the following:

- i. Seed-to-sale tracking;
- ii. Compliance with applicable pesticide laws and regulations; and
- iii. Best practices to limit contamination.

- d. Product Manufacturing Operation

Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Proposed product compliance; and



ii. Safety, sanitation, and security of the area and products.

e. Retail Operation

Not applicable.

f. Transportation

The licensee will not be performing transportation activities at this time.

**RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, prepare, produce, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



## Sira Naturals

MR283946

### ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Sira Naturals  
d/b/a AYR Wellness  
827-829 Boylston Street, Boston, MA 02116

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 3/Indoor (10,001 –20,000 sq. ft.)	Commence Operations	Milford
Transporter with Other ME License	Commence Operations	Milford
Product Manufacturing	Commence Operations	Milford
Cultivation, Tier 2/Indoor (5,001-10,000)	Commence Operations	Milford
Research	Application submitted	Milford
Product Manufacturing	Provisional License	Milford
Cultivation, Tier 8/Indoor (60,001-70,000 sq. ft.)	Provisional License	Milford
Retail	Provisional License	Watertown
Retail	Provisional License	Somerville
MTC	Commence Operations	Milford-Needham
MTC	Commence Operations	Milford-Somerville
MTC	Commence Operations	Milford-Watertown

### LICENSING OVERVIEW



4. The licensee was approved for provisional licensure for the above-mentioned license(s) on June 17, 2021.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

### **INSPECTION OVERVIEW**

8. Commission staff inspected the licensee's facility on the following date(s): March 9, 2022.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.



c. Cultivation Operation

Not applicable.

d. Product Manufacturing Operation

Not applicable.

e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

f. Transportation

The licensee will be performing transportation activities from another location.

## **RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



**Sun Drops, LLC**  
MP282053

**ESTABLISHMENT OVERVIEW**

1. Name and address of the Marijuana Establishment:

Sun Drops, LLC  
39 Silver Street, Sheffield, MA 01257

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Product Manufacturing

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

**LICENSING OVERVIEW**

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on July 15, 2021.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

**INSPECTION OVERVIEW**

8. Commission staff inspected the licensee's facility on the following date(s): March 17, 2022.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.

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10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.

11. Specific information from Commission staff's inspection is highlighted below:

a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

c. Cultivation Operation

Not applicable.

d. Product Manufacturing Operation

Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Proposed product compliance; and
- ii. Safety, sanitation, and security of the area and products.

e. Retail Operation

Not applicable.

f. Transportation



The licensee will not be performing transportation activities at this time.

### **RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess, prepare, produce, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



## Turnbuckle Consulting, LLC

MR281951

### ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Turnbuckle Consulting, LLC  
d/b/a Budhaus  
239 West Street, Pittsfield, MA 01201

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 1/Indoor (up to 5,000 sq. ft.)	Commence Operations	Pittsfield

### LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on June 4, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

### INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): February 8, 2022 and March 24, 2022.

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9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Not applicable.

- d. Product Manufacturing Operation

Not applicable.

- e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;



- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

f. Transportation

The licensee will not be performing transportation activities at this time.

**RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



## Wellman Farm, Inc.

MC281310

MP281317

### ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Wellman Farm, Inc.  
26 Wellman Street, Lowell, MA 01851

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Cultivation, Tier 2/Indoor (5,001 – 10,000 sq. ft.)  
Product Manufacturing

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 1/ Outdoor (up to 5,000 sq. ft.)	Commence Operations	Colrain

### LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on January 9, 2020 for its cultivation operations and April 9, 2020 for its product manufacturing operations.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

### INSPECTION OVERVIEW

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8. Commission staff inspected the licensee's facility on the following date(s): April 6, 2022.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Enforcement staff verified that all cultivation operations were in compliance with the Commission's regulations. Some of the requirements verified include the following:

- i. Seed-to-sale tracking;
- ii. Compliance with applicable pesticide laws and regulations; and
- iii. Best practices to limit contamination.

- d. Product Manufacturing Operation



Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Proposed product compliance; and
- ii. Safety, sanitation, and security of the area and products.

e. Retail Operation

Not applicable.

f. Transportation

The licensee will not be performing transportation activities at this time.

## **RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, prepare, produce, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



**Western Front, LLC**  
MR283179

**ESTABLISHMENT OVERVIEW**

1. Name and address of the Marijuana Establishment:

Western Front, LLC  
567-569 Massachusetts Ave, Cambridge, MA 02139

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Retail	Commence Operations	Chelsea
Marijuana Courier	Pre-Certification	N/A

**LICENSING OVERVIEW**

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on August 6, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

**INSPECTION OVERVIEW**

8. Commission staff inspected the licensee's facility on the following date(s): March 30, 2022.



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Not applicable.

- d. Product Manufacturing Operation

Not applicable.

- e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and



- iii. Availability and contents of adult-use consumer education materials.
- f. Transportation

The licensee will not be performing transportation activities at this time.

### **RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



## Beacon Compassion Inc.

MRN284569

### APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Beacon Compassion, Inc.  
d/b/a UpTop  
1524 VFW Parkway, Boston, MA 02132

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened one (1) time for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Retail	Provisional License	New Bedford
Cultivation, Tier 4/Indoor (20,001 – 30,000 sq. ft.)	Provisional License	Attleboro
Product Manufacturing	Provisional License	Attleboro
MTC	Final License	Attleboro-Framingham
MTC	Provisional License	Attleboro-New Bedford
MTC	Provisional License	Attleboro-Boston

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Benton Bodamer	Person Having Direct/Indirect Control
Chad Wise	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

Provisional License Executive Summary 1



Entity	Role
BCR Holdings LLC	Entity Having Direct/Indirect Control / Capital Contributor

6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on February 7, 2022.
8. The applicant conducted a community outreach meeting on October 13, 2022 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City of Boston on February 11, 2022 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Provide at least two (2) social equity program participants or economic empowerment applicants with guidance and advice relating to the development and operation of Marijuana Establishments.
2	Hire at least twenty-five percent (25%) of its employees from Target Areas near each location and Massachusetts residents who have, or have parents or spouses who have, past drug convictions.
3	Provide educational seminars at least two (2) times per year

### **BACKGROUND CHECK REVIEW**

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

### **MANAGEMENT AND OPERATIONS PROFILE REVIEW**

13. The applicant states that it can be operational within three (3) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Provisional License Executive Summary 2



Day(s)	Hours of Operation
Monday-Sunday	9:00 a.m. to 9:00 p.m.

- The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.
- The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit women (50%), minorities (25%), L.G.B.T.Q. +(10%), persons with disabilities (5%) and veterans (5%) for its hiring initiatives.
2	Engage at least one (1) disadvantaged business enterprise (i.e., a minority owned business, woman owned business or veteran owned business) in connection with the operation of its facilities.
3	Require one hundred percent (100%) participation in its diversity and sensitivity training programs.

- Plan for obtaining marijuana or marijuana products (if applicable):

The applicant plans to obtain marijuana from its affiliated licenses. If the need arises, the applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

**RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

- Final license is subject to inspection to ascertain compliance with Commission regulations.
- Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
- Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
- The applicant shall cooperate with and provide information to Commission staff.
- Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



**Cadella, LLC**  
MRN284556

**APPLICATION OF INTENT REVIEW**

1. Name and address of the proposed Marijuana Establishment:

Cadella, LLC  
715 Washington St., Quincy, MA 02169

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened one (1) time for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use cultivation, product manufacturing, and retail licenses under the names of Northampton Enterprises, Inc., VanGarden Cannabis, LLC, and The Hempest, LLC.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Ronald Affsa	Person Having Direct/Indirect Control / Capital Contributor
Jonathan Napoli	Person Having Direct/Indirect Control / Capital Contributor

5. List of all required entities and their roles in the Marijuana Establishment:



No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on September 8, 2021.
8. The applicant conducted a community outreach meeting on January 11, 2022 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission sent a municipal notice with a copy of the application to the City/Town of Quincy on February 7, 2022. The Commission did not receive a response within 60 days pursuant to 935 CMR 500.102(1)(d).
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Contribute \$5,000, annually to Recovered Souls Foundation in Quincy.
2	Provide two (2) paid days per year for employees to provide in Volunteer Hours at Recovered Souls Foundation .

### **BACKGROUND CHECK REVIEW**

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

### **MANAGEMENT AND OPERATIONS PROFILE REVIEW**

13. The applicant states that it can be operational within seven (7) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Saturday	9:00 a.m. to 8:00 p.m.
Sunday	10:00 a.m. to 6:00 p.m.



- 15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.
- 16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit women (35%), minorities (10%), veterans (5%), people with disabilities (5%), and LGBTQ+ (15%) for its hiring initiatives.
2	Provide one (1) annual cultural sensitivity training for all employees including specific training for employees in management positions.

- 17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

**RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

- 1. Final license is subject to inspection to ascertain compliance with Commission regulations.
- 2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
- 3. The applicant shall cooperate with and provide information to Commission staff.
- 4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



## Canna Provisions Inc.

MCN283454

### APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Canna Provisions Inc.  
1884 North Main Street, Sheffield, MA 01257

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 2/Outdoor (5,001 –10,000 sq. ft.)

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 1/Indoor (up to 5,000 sq. ft.)	Commence Operations	Sheffield
Retail	Commence Operations	Holyoke
Retail	Commence Operations	Lee
Product Manufacturing	Provisional License	Sheffield
Cultivation, Tier 3/Indoor (10,001 – 20,000 sq. ft.)	Provisional License	Lee

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Megan Sanders	Person Having Direct/Indirect Control
Erik Williams	Person Having Direct/Indirect Control
Michael Sheldon	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

Provisional License Executive Summary 1



<b>Entity</b>	<b>Role</b>
Better Provisions, LLC	Entity Having Direct/Indirect Control

6. Applicant’s priority status:

Expedited Applicant: License Type

7. The applicant and municipality executed a Host Community Agreement on October 30, 2020.
8. The applicant conducted a community outreach meeting on May 5, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the Town of Sheffield on February 10, 2022 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

<b>#</b>	<b>Goal</b>
1	35% of the Canna Provisions workforce will be 1) past or present residents of the geographic “areas of disproportionate impact,” or 2) Commission-designated Social Equity Program participants.
2	CPI will make it a goal that at least 50% of our current medicated vendors that is utilized for CPI’s retail inventory are based out of Commission-Designated Areas of Disproportionate Impact.
3	Canna Provisions will make a monetary donation of at least \$30,000 to named nonprofits whose mission is to improve areas of disproportionate impact. (listed in the plan)

**BACKGROUND CHECK REVIEW**

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS PROFILE REVIEW**



13. The applicant states that it can be operational within five (5) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

<b>Day(s)</b>	<b>Hours of Operation</b>
Monday-Friday	8:00 a.m. to 4:00 p.m.
Saturday-Sunday	9:00 a.m. to 1:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

<b>#</b>	<b>Goal</b>
1	Canna Provisions workforce will be 50% Woman and 35% will be Minorities, Veterans, Persons with disabilities and Persons who are LBGTQ+.
2	On a scale of 1- 10, 85% of all Canna Provisions employees rate Canna Provisions 8 or higher when it comes to our workplace environment being safe, accepting, respectful, welcoming, and inclusive environment for all employees.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

## **RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



## Cannabakeri, LLC

MPN281903

### APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Cannabakeri, LLC  
d/b/a Puffin Penguin  
41 Fremont St., Ste 1, Worcester, MA 01603

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Product Manufacturing

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Erin Colton	Person Having Direct/Indirect Control
Edward Chase	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Expedited Applicant (Woman-Owned Business)



7. The applicant and municipality executed a Host Community Agreement on September 23, 2021.
8. The applicant conducted a community outreach meeting on February 18, 2022 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town Worcester on April 4, 2022 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Recruit 80% of its workforce comprised of past or present residents of geographic areas of disproportionate impact, specifically Worcester; Massachusetts residents who have past drug convictions; and Massachusetts residents with parents or spouses who have drug convictions.
2	Provide 1% annual profits to local employees for its Employee Equity-Sharing program.

### **BACKGROUND CHECK REVIEW**

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

### **MANAGEMENT AND OPERATIONS PROFILE REVIEW**

13. The applicant states that it can be operational within four (4) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Friday	7:00 a.m. to 11:00 p.m.
Saturday-Sunday	8:00 a.m. to 6:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:



#	Goal
1	Recruit minorities (25%), LGBTQ+ (15%), women (10%), veterans (5%), and persons with disabilities (5%) for its hiring initiatives.
2	Ensure that suppliers, contractors and wholesalers that the company utilizes are diverse by setting a goal of having at least 60% of its contracts awarded to minority-owned (25%), LGBTQ-owned (15%), women-owned (10%), veteran-owned (5%), and persons with disabilities-owned (5%) businesses.

17. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Cake Ball (Vanilla, Chocolate, Strawberry)
2	Brownie Bites
3	Mini Chocolate Chip Cookies
4	Pre-Rolls
5	Mini Pre-Rolls

## **RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



## Elevated Roots II, LLC

MRN284547

### APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Elevated Roots II, LLC  
319 Monponsett Street, Halifax, MA 02338

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use cultivation, product manufacturing, and retail licenses under the names of Elevated Roots, LLC and Elevated Cultivation Co, LLC.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Barznab Khan	Person Having Direct/Indirect Control / Capital Contributor
Robert Palma	Person Having Direct/Indirect Control / Capital Contributor

5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
BAMA Holdings, LLC	Entity Having Direct/Indirect Control

Provisional License Executive Summary 1



BK Holding Company, LLC	Entity Having Direct/Indirect Control
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6. Applicant’s priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on December 14, 2021.
8. The applicant conducted a community outreach meeting on November 2, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Halifax on April 19, 2022 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Recruit 50% of its employees that are from Abington (5%), Wareham (5%), Randolph (5%), Brockton (10%), Taunton (5%), and 20% that are Massachusetts residents who have, or have parents or spouses who have, past drug convictions, and/or certified Economic Empowerment Recipients or Social Equity Program Participants.
2	Provide educational programs and informational session located on site and geared towards individuals from the “Target Area” and/or Massachusetts residents who have, or have parents or spouses who have, past drug convictions, and/or certified Economic Empowerment recipients or Social Equity Program Participants, that are interested in the cannabis industry, with specific focuses on marijuana retailers and entrepreneurship, at least two (2) times per year.

**BACKGROUND CHECK REVIEW**

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS PROFILE REVIEW**

13. The applicant states that it can be operational within seven (7) months of receiving the provisional license(s).



14. The applicant’s proposed hours of operation are the following:

<b>Day(s)</b>	<b>Hours of Operation</b>
Monday-Sunday	9:00 a.m. to 9:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

<b>#</b>	<b>Goal</b>
1	Recruit women (48.8%), people of color ((Black, African American, Hispanic, Latinx, and Indigenous people)(20.7%), persons who identify as LGBTQ+ (20%), persons with disabilities (12%), and veterans (7%).
2	Offer 100% of the company’s opportunities for advancement to management and executive positions internally, thereby providing opportunities to its diverse workforce, to the extent its workforce has been filled by diverse individuals, for advancement.
3	Ensure 100% of its employees receive training on diversity and sensitivity.
4	Partner with vendors and ancillary services that are women (48.8%), people of color ((Black, African American, Hispanic, Latinx, and Indigenous people) (20.7%), persons who identify as LGBTQ+ (20%), persons with disabilities (12%), and veterans (7%).

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

## **RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



## Ember Gardens Cape Cod LLC

MRN284542

### APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Ember Gardens Cape Cod LLC  
41 MA-6A, Orleans, MA 02653

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened once (1) for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use cultivation, product manufacturing, retail, delivery courier pre-certification, and a delivery operator license under the names of Fuego Farms Inc., Ember Gardens Boston, LLC, and Ember Gardens Delivery, LLC.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Anita Halani	Person Having Direct/Indirect Control / Capital Contributor
Shane Hyde	Person Having Direct/Indirect Control
George Friedlander	Person Having Direct/Indirect Control
Daniel Gillan	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

Provisional License Executive Summary 1



<b>Entity</b>	<b>Role</b>
Ember Gardens Holdings LLC	Entity Having Direct/Indirect Control

6. Applicant's priority status:

Expedited Applicant: (Social Equity Program Participant/Woman-Owned Business/Minority-Owned Business)  
(George Friedlander / 10.5% of Ownership / SE304227)

7. The applicant and municipality executed a Host Community Agreement on November 5, 2021.
8. The applicant conducted a community outreach meeting on December 7, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the Town of Middleborough on March 22, 2022, stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

<b>#</b>	<b>Goal</b>
1	Provide a donation in the amount of \$16,000 to CCOE in order to provide scholarships to four (4) students who are Massachusetts residents that were disproportionately impacted by the war on drugs.

### **BACKGROUND CHECK REVIEW**

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

### **MANAGEMENT AND OPERATIONS PROFILE REVIEW**

13. The applicant states that it can be operational within eight (8) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

<b>Day(s)</b>	<b>Hours of Operation</b>
Monday-Sunday	8:00 a.m. to 10:00 p.m.



15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 25% Woman, 25% Minorities, 5% Veterans, 5% Persons with disabilities; and 5% LGBTQ+ for its hiring initiatives.
2	Utilize 20% diversity suppliers, 20% will be broken down into the following goals: 7% Woman, 7% Minorities, 2% Veterans, 2% Persons with disabilities; and 2% LGBTQ+-owned businesses.

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant plans to obtain marijuana from its affiliated licenses. If the need arises, the applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

### **RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



**EZdelivery, LLC**  
DOA100157

**APPLICATION OF INTENT REVIEW**

1. Name and address of the proposed Marijuana Establishment:

EZdelivery, LLC  
90 Conz St., # 219, Northampton, MA 01060

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Marijuana Courier

The application was reopened one (1) time for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use marijuana delivery operator license under the name of Clovercraft, LLC.

4. The applicant was pre-certified by the Commission for Marijuana Courier on August 5, 2020. Pursuant to 935 CMR 500.101(2)(b), the applicant demonstrated a propensity to successfully operate a Marijuana Establishment.

5. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Ezra Parzybok	Person Having Direct/Indirect Control

6. List of all required entities and their roles in the Marijuana Establishment:



No other entity appears to have ownership or control over this proposed Marijuana Establishment.

7. Applicant's priority status:

Expedited Applicant (Social Equity Program Participant)  
(Ezra Parzybok / 100% Ownership / SE304457)

- 8. The applicant and municipality executed a Host Community Agreement on January 14, 2022.
- 9. The applicant conducted a community outreach meeting on November 30, 2021 and provided documentation demonstrating compliance with Commission regulations.
- 10. The Commission received a municipal response from the City/Town of Northampton on April 8, 2022 stating the applicant was in compliance with all local ordinances or bylaws.
- 11. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Business Plan Development with a sub-goal; completion of one compliant business plan.
2	Provide guidance and direct assistance in the preparation of presentation and submission materials; and advocacy for the projected business to affected communities and municipalities that require either permitting, local licensing, or both, with the goal of 5 hours of local help annually.
3	Provide direct assistance in the development and preparation of business plans, host community agreements, Standard Operating Procedures, support documentation and submission of relevant license applications with a goal of 5 hours consultation annually.

**BACKGROUND CHECK REVIEW**

- 12. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
- 13. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS PROFILE REVIEW**



14. The applicant states that it can be operational within one (1) year of receiving the provisional license(s).

15. The applicant's proposed hours of operation are the following:

<b>Day(s)</b>	<b>Hours of Operation</b>
Monday-Sunday	9:00 a.m. to 8:00 p.m.

16. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.

17. The applicant proposed the following goals for its Diversity Plan:

<b>#</b>	<b>Goal</b>
1	Recruit at least 50% women, 50% minorities, 50% veterans, 50% persons with disabilities, or 50% of all employees meeting the definition of diverse employees.
2	Promote at least 50% of employees that are minorities in management or beyond entry level positions within one year.
3	Obtain a list of wholesale partners, vendors, and contractors from the SDO to partner with 15% of wholesale partners who are minority (25%) and women (10%) owned businesses and contractors and vendors who are veteran (10%) and LGBTQ+ owned businesses.
4	Promote at least 70% of employees within the first year of operations with a goal of 50% women, 50% minorities, 50% LGBTQ+ and/or 50% persons with disabilities.

## **RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



**Hybrid House, LLC**  
MPN282052

**APPLICATION OF INTENT REVIEW**

1. Name and address of the proposed Marijuana Establishment:

Hybrid House, LLC  
55 Jackson Street, Holyoke, MA 01040

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Product Manufacturing

The application was reopened more than four (4) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Boris Mizhen	Person Having Direct/Indirect Control
Angelina Strano	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
JNS Investment Trust, II	Entity Having Direct/Indirect Control / Capital Contributor

6. Applicant's priority status:

General Applicant



7. The applicant and municipality executed a Host Community Agreement on April 29, 2021.
8. The applicant conducted a community outreach meeting on March 5, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Holyoke on April 11, 2022 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Recruit at least 30% composed residents of Holyoke or Springfield and/or individuals with past marijuana related CORI's and/or individuals with parents or spouses with drug convictions at the end of year one (1) of operations.
2	Donate \$3,000 per year and contribute at least 12 volunteer hours, annually to EforAll.

**BACKGROUND CHECK REVIEW**

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS PROFILE REVIEW**

13. The applicant states that it can be operational within four (4) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	7:00 a.m. to 10:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:



#	Goal
1	Recruit minorities (15-25%), women (25-30%), persons with disabilities (5-10%), veterans (5-10%), and LGBTQ+ (5-10%) for its hiring initiatives with a goal of recruiting at least 30% diverse employees by the end of year one (1) of operations.
2	Provide diversity awareness and anti-bias training to all new employees before they begin performing any job duties and to all other employees at least once per year.

17. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Mints (Lemon, Mint, Cherry, Strawberry, Watermelon)
2	Chocolate (Dark, Milk, Cookies N Cream, Caramel)
3	Gummies (Watermelon, Cherry, Strawberry, Grape, Lemon, Orange, Peach)
4	Tincture (Lavender, Sandalwood, Cayenne, Peppermint, Chamomile, Geranium, Guava, Eucalyptus)
5	Cookies (Chocolate Chip, Sugar, Snickerdoodle)
6	Rice Crispies
7	Flower (Pre-rolls, Dog Walkers, Shorties, Sessions)
	Concentrate (Vape)

## **RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



**J-B.A.M, Inc.**  
MPN282172

**APPLICATION OF INTENT REVIEW**

1. Name and address of the proposed Marijuana Establishment:

J-B.A.M., Inc.  
71 Downing Parkway Building A, Pittsfield, MA 02101

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Product Manufacturing

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 1/Indoor (up to 5,000 sq. ft.)	Commence Operations	Pittsfield

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Brian Palazzi	Person Having Direct/Indirect Control
Anthony Palazzi	Person Having Direct/Indirect Control
Monique Palazzi	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:



General Applicant

- 7. The applicant and municipality executed a Host Community Agreement on November 19, 2019.
- 8. The applicant conducted a community outreach meeting on January 25, 2022 and provided documentation demonstrating compliance with Commission regulations.
- 9. The Commission received a municipal response from the City/Town of Pittsfield on March 29, 2022 stating the applicant was in compliance with all local ordinances or bylaws.
- 10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Host two (2) job training events in Pittsfield.
2	Host free educational seminars for up to 30 individuals who reside in Pittsfield.

**BACKGROUND CHECK REVIEW**

- 11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
- 12. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS PROFILE REVIEW**

- 13. The applicant states that it can be operational within three (3) months of receiving the provisional license(s).
- 14. The applicant’s proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	7:00 a.m. to 7:00 p.m.

- 15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.
- 16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
---	------



1	Recruit women (50%), (30%) minorities, veterans (5-10%), persons with disabilities (5-10%), and persons who identify as LGBTQ+ (5-10%) for its hiring initiatives.
2	Contract with at least 30% of suppliers, contractors and wholesale partners who are minorities, veterans, persons with disabilities and persons who identify as LTQGB+.

17. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Kief
2	Solventless Extracts
3	Rosin
4	Infused flower/prerolls

**RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



## Lemonnade Springfield, LLC

MRN284253

### APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Lemonnade Springfield, LLC  
d/b/a Cookies  
587-595 Main Street, Springfield, MA 01105

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type. However, entities and individuals associated with the proposed application are also affiliated with a change of ownership and control for New Dia, LLC that will also be presented at the May 12, 2022 public meeting.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Daniel Firtel	Person Having Direct/Indirect Control
Brandon Johnson	Person Having Direct/Indirect Control / Capital Contributor
Ryan Johnson	Person Having Direct/Indirect Control
Thomas Linovitz	Person Having Direct/Indirect Control
Brittany Washum	Person Having Direct/Indirect Control
Travis Best	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

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Entity	Role
CR Operator Holdings, LLC	Entity Having Direct/Indirect Control
Cookies Retail LLC	Entity Having Direct/Indirect Control
Cookies Holdings, LLC	Entity Having Direct/Indirect Control
Bakery Partners, LLC	Entity Having Direct/Indirect Control
TRP Holdco, LLC	Entity Having Direct/Indirect Control
TRP BR Holdings, LLC	Entity Having Direct/Indirect Control
TRP Partners, LLC	Entity Having Direct/Indirect Control

6. Applicant's priority status:

Economic Empowerment Priority Applicant  
 Brittany Washum / 51% Ownership / EE202373

7. The applicant and municipality executed a Host Community Agreement on December 15, 2021.
8. The applicant conducted a community outreach meeting on March 18, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission sent a municipal notice with a copy of the application to the City/Town of Springfield on February 7, 2022. The Commission did not receive a response within 60 days pursuant to 935 CMR 500.102(1)(d).
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Provide no less than fifty (50) hours of community service per year to individuals residing within US Census Tract 802000 and other Commission-identified census tracts within Springfield.
2	Recruit a staff of 35-45 individuals comprised of 100% employees that are residents of Springfield.
3	Promote community art by partnering with Common Wealth Murals to transform neighborhoods and engage the community, build relationships and help strengthen the ties that bind people together through the creation of works of art.

**BACKGROUND CHECK REVIEW**

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.



12. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS PROFILE REVIEW**

13. The applicant states that it can be operational within seven (7) months of receiving the provisional license(s).
14. The applicant’s proposed hours of operation are the following:

<b>Day(s)</b>	<b>Hours of Operation</b>
Monday-Saturday	9:00 a.m. to 9:00 p.m.
Sunday	10:00 a.m. to 9:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.
16. The applicant proposed the following goals for its Diversity Plan:

<b>#</b>	<b>Goal</b>
1	Recruit a staff comprised of minorities (at least 50%), Veterans (at least 10%), women (at least 50%), LGBTQ+ (at least 10%) and people with disabilities (at least 10%) for its hiring initiatives.
2	Develop a Workforce Mentoring Program to create an environment of trust, belonging, understanding and support. Employees will be paired with manager-level staff and given the opportunity to chart a pathway upwards within the organization, identify opportunities for training and educational advancement, voice concerns and overcome potential hurdles. Mentorship meeting will occur at least monthly.

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

**RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.



3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



## Pioneer Valley Trading Company LLC

MCN283542

MPN282092

MRN284022

### APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Pioneer Valley Trading Company LLC  
99 Medeiros Way, Westfield, MA 01085

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 5/Indoor (30,001 – 40,000 sq. ft.)  
Product Manufacturing  
Retail

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Michael Albert	Person Having Direct/Indirect Control
Richard Fiore	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Provisional License Executive Summary 1



Expedited Applicant (Veteran-Owned Business)

7. The applicant and municipality executed a Host Community Agreement on December 16, 2020.
8. The applicant conducted a community outreach meeting on January 8, 2022 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town Westfield on April 19, 2022 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Seek and identify 2 Social Equity applicants and 1 Economic Empowerment Applicant in need of help and guidance on licensure, per year, who fulfill the Primary Target Group (PTG) description, and to provide the applicant direct mentor-to-mentee application and business development assistance.

**BACKGROUND CHECK REVIEW**

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS PROFILE REVIEW**

13. The applicant states that it can be operational within 1-2 years of receiving the provisional license(s).
14. The applicant’s proposed hours of operation are the following:

Cultivating and Product Manufacturing

Day(s)	Hours of Operation
Monday-Sunday	9:00 a.m. to 9:00 p.m.

Retail

Day(s)	Hours of Operation
Monday-Sunday	10:00 a.m. to 6:00 p.m.



15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 55% or more women; 10% minorities; 10% LGBTQ+; 30% veterans, and 10% those with disabilities or at least 50% of all employees matching the above diverse employees for its hiring initiatives.
2	Partner with 15% of wholesale partners who are minority-owned, 25% women-owned, 10% disability-owned, 10% contractors and vendors who are veteran owned, and 10% LGBTQ+ owned.
3	Provide 100% of diverse staff to shadow with or apply for management or supervisory positions.
4	An employee promotion goal wherein at least 70% of the employees who receive promotions within our first year of operations are diverse, with a breakdown of 25% women, 15% minorities, 10% LGBTQ+, 10% veterans, 10% persons with disabilities.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission’s regulations.

18. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Gummies (cherry, lemon)
2	Hard candies (cherry, lemon)
3	Chocolate bars

19. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

**RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.



3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
5. The applicant shall cooperate with and provide information to Commission staff.
6. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



## Seven Leaf Sisters, Inc.

MPN282166

MRN284552

### APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Seven Leaf Sisters, Inc.  
d/b/a Partake by Kind Lab  
385 Atlantic Ave, Marblehead, MA 01945

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Product Manufacturing  
Retail

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Angela Foster	Person Having Direct/Indirect Control / Capital Contributor

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:



Expedited Applicant (Woman-Owned Business)

7. The applicant and municipality executed a Host Community Agreement on November 23, 2021.
8. The applicant conducted a community outreach meeting on January 27, 2022 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission sent a municipal notice with a copy of the application to the City/Town of Marblehead on February 18, 2022. The Commission did not receive a response within 60 days pursuant to 935 CMR 500.102(1)(d).
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Provide financial support of at least \$2,500 per year to the Cannabis Center of Excellence, Inc.
2	Provide at least five (5) Massachusetts residents per year who have past drug convictions or who have parents or spouses who have had drug convictions with education and support relating to sealing criminal records to reduce barriers to entry in the cannabis industry and the workforce in general.

**BACKGROUND CHECK REVIEW**

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS PROFILE REVIEW**

13. The applicant states that it can be operational within three (3) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	10:00 a.m. to 9:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.



16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit at least 10% People of color, particularly Black, African American, Hispanic, Latinx, and Indigenous people; 50% Women; 10% Veterans; 10% People with disabilities; and 10% LGBTQ+ Individuals for its hiring initiatives.
2	Contract with contractors, subcontractors, and suppliers that are Minority Business Enterprise (5%) Women Business Enterprise (5%) Veteran Business Enterprise (5%) Lesbian Gay Bisexual Transgender Enterprise (5%) Disability-Owned Business Enterprise (5%).

17. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Flower (Indica, Sativa, High CBD varieties in the form of loose flower and pre-rolls)
2	Vapes
3	Transdermal products (balms and salts) including herbal infusions in oil-based solutions.
4	Sublingual (THCa tincture, tablets, mints, or any oral application)
5	Strain-Specific concentrate extraction
6	Chocolate bars (milk and dark)
7	Gummies (Elderberry, Tart Cherry, Blueberry Lavender)
8	Hard Candies (Elderberry, Tart Cherry, Blueberry Lavender)
9	Capsules
10	Water-soluble and powder drink mixes (unflavored and raspberry)

18. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

## **RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. The applicant shall cooperate with and provide information to Commission staff.

Provisional License Executive Summary 3



5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



**SQ Causeway**  
DOA100127

**APPLICATION OF INTENT REVIEW**

1. Name and address of the proposed Marijuana Establishment:

SQ Causeway  
d/b/a Causeway  
731 Main Street, Clinton, MA 01510

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Marijuana Courier

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. The applicant was pre-certified by the Commission for Marijuana Courier on November 19, 2020. Pursuant to 935 CMR 500.101(2)(b), the applicant demonstrated a propensity to successfully operate a Marijuana Establishment.

5. List of all required individuals and their roles in the Marijuana Establishment:

<b>Individual</b>	<b>Role</b>
Robert Verney	Person Having Direct/Indirect Control / Capital Contributor

6. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.



7. Applicant's priority status:

Expedited Applicant: Social Equity Participant  
(Robert Verney/ 100% Ownership/ SE303905)

8. The applicant and municipality executed a Host Community Agreement on October 21, 2020.
9. The applicant conducted a community outreach meeting on December 15, 2021 and provided documentation demonstrating compliance with Commission regulations.
10. The Commission sent a municipal notice with a copy of the application to the City/Town of Clinton on February 7, 2022. The Commission did not receive a response within 60 days pursuant to 935 CMR 500.102(1)(d).
11. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Recruit 50% of its staff that are residents Braintree and Quincy, Massachusetts residents who have past drug-convictions or otherwise meet the CCC's requirements for entry into the Social Equity and Economic Empowerment Programs.

**BACKGROUND CHECK REVIEW**

12. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
13. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS PROFILE REVIEW**

14. The applicant states that it can be operational within one (1) month of receiving the provisional license(s).
15. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Friday-Sunday	11:00 a.m. to 8:00 p.m.



16. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

17. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Maintain a minimum staffing level of 33% of individuals that are women (30%), minorities (30%), veterans (20%), persons with disabilities (10%), LGBTQ+ (10%).
2	Maintain a minimum threshold of management and executive position staffing ratio of 33% of individuals that are women (30%), minorities (30%), veterans (20%), persons with disabilities (10%), LGBTQ+ (10%).

**RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



## The Heirloom Collective, Inc.

MRN284511

### APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

The Heirloom Collective, Inc.  
87 Northfield Road, Bernardston, MA 01337

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened two (2) for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 2/Indoor (5,001– 10,000 sq. ft.)	Commence Operations	Bernardston
Product Manufacturing	Commence Operations	Bernardston
Retail	Commence Operations	Hadley
MTC	Commence Operations	Bernardston-Hadley

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
James Counihan	Person Having Direct/Indirect Control
Timothy Van Epps	Person Having Direct/Indirect Control
Christopher Brown	Person Having Direct/Indirect Control
Patrick Cloney	Person Having Direct/Indirect Control
Marcus Stetson	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

Provisional License Executive Summary 1



<b>Entity</b>	<b>Role</b>
THC Holding, LLC	Entity Having Direct/Indirect Control
C.A.N. Investments, LLC	Entity Having Direct/Indirect Control
Clear Power, LLC	Entity Having Direct/Indirect Control
Future Enterprise, LLC	Entity Having Direct/Indirect Control

6. Applicant’s priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on January 3, 2022.
8. The applicant conducted a community outreach meeting on January 27, 2022 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Bernardston on March 15, 2022, stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

<b>#</b>	<b>Goal</b>
1	Recruit 20% of its employees that are residents from areas of disproportionate impact, with an additional priority given to Greenfield and Amherst residents; Commission-designated Social Equity Program participants; Massachusetts residents who have past drug convictions; and Massachusetts residents with parents or spouses who have drug convictions
2	Partner with 20% of vendors, contractors and builders from Greenfield or whose owners or employees are individuals who qualify for the Commissions Social Equity Program.

**BACKGROUND CHECK REVIEW**

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS PROFILE REVIEW**



13. The applicant states that it can be operational within one (1) month of receiving the provisional license(s).

14. The applicant's proposed hours of operation are the following:

<b>Day(s)</b>	<b>Hours of Operation</b>
Monday-Sunday	10:00 a.m. to 8:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.

16. The applicant proposed the following goals for its Diversity Plan:

<b>#</b>	<b>Goal</b>
1	Recruit women (50%), minorities (12%), veterans (2%), persons with disabilities (2%), persons who identify as LGBTQ+ (4%)
2	Have a retention rate of 75% among all employees and 90% job satisfaction rate.
3	Partner with suppliers, contractors and wholesale partners that are woman (8%), minority (8%), veteran (2%), and LGBTQ+-owned (2%).

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant plans to obtain marijuana from its affiliated licenses.

## **RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



## Winchendon Grows, LLC

MCN283628

MPN282151

### APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Winchendon Grows, LLC  
Parcel 12-0-105 and 12-0-23  
Commercial Drive, Winchendon, MA 01475

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 11/Indoor (90,001 – 100,000 sq. ft.)  
Product Manufacturing

The application was reopened one (1) time for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Stephen Cefalo	Person Having Direct/Indirect Control / Capital Contributor
Frederick Massa	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Provisional License Executive Summary 1



General Applicant

- 7. The applicant and municipality executed a Host Community Agreement on September 15, 2021.
- 8. The applicant conducted a community outreach meeting on August 9, 2021 and provided documentation demonstrating compliance with Commission regulations.
- 9. The Commission sent a municipal notice with a copy of the application to the City/Town of Winchendon on February 7, 2022. The Commission did not receive a response within 60 days pursuant to 935 CMR 500.102(1)(d).
- 10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Donate \$2,500 in financial support per year to New England Veteran’s Alliance, Inc to support veterans who reside in and ADI and individuals who have had past drug convictions.
2	Provide at least five (5) Massachusetts residents who have past drug convictions or who have parents or spouses who have had drug convictions with education and support relating to sealing criminal records to reduce barriers to entry in the cannabis industry per year.

**BACKGROUND CHECK REVIEW**

- 11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
- 12. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS PROFILE REVIEW**

- 13. The applicant states that it can be operational within one (1) year of receiving the provisional license(s).
- 14. The applicant’s proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	Open 24 hours



15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit veterans (10%), people with disabilities (10%), persons who identify as LGBTQ+(10%), women (50%), and minorities (15%).
2	Provide education to 100% of employees on issues including the prevention of sexual harassment, racial and cultural diversity, and methods of fostering an inclusive work atmosphere.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission’s regulations.

18. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Flower (Indica, Sativa, High CBD varieties in the form of loose flower and pre-rolls)
2	Vapes
3	Transdermal (balms and salts)
4	Sublingual (THCa tincture, tablets, mints, or any oral application)
5	Strain-Specific concentrate extraction
6	Chocolate bars (Milk)
7	Fruit Chews (sour apple, cherry, pineapple habanero, kiwi-strawberry, watermelon lemonade).

## **RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
5. The applicant shall cooperate with and provide information to Commission staff.



6. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



## Native Sun Braintree, LLC

RMDA3672

### **BACKGROUND & APPLICATION REVIEW**

1. Name and location of the proposed Medical Marijuana Treatment Center:

Native Sun Braintree, LLC

Cultivation: 12 Granite Street, Braintree, MA 02184

Product Manufacturing: 12 Granite Street, Braintree, MA 02184

Dispensary: 12 Granite Street, Braintree, MA 02184

2. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use cultivation, product manufacturing, and retail licenses under the names of Native Sun Wellness, Inc., Native Sun MFG, LLC, and Holland Brands NA, LLC.

3. List of all required individuals and their business roles in the Medical Marijuana Treatment Center:

Individual	Role
Timothy Caraboolad	Person Having Direct/Indirect Control / Capital Contributor
Geoff Bernstein	Person Having Direct/Indirect Control / Capital Contributor

4. List of all required entities and their roles in the Medical Marijuana Treatment Center:

Entity	Role
Native Sun Holdings, LLC	Entity Having Direct/Indirect Control / Capital Contributor



5. The applicant executed a Host Community Agreement with the City/Town of on November 4, 2021.
6. The applicant conducted a community outreach meeting on January 19, 2022 and provided documentation demonstrating compliance with Commission regulations.
7. The Commission received a municipal response from City/Town of Braintree on January 19, 2022 stating the applicant was in compliance with all local ordinances and bylaws.
8. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Hiring 30% residents from Areas of Disproportionate Impact, specifically Braintree, Quincy, and Randolph.
2	Contract with at least 50% of Braintree local businesses, suppliers, contractors, builders and vendors for purposes of construction, maintenance and operations of the establishment.
3	Provide monthly donations of \$1,000, totaling \$12,000 annually to the Braintree Community Partnership on Substance Use.

### **SUITABILITY REVIEW**

9. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
10. There were no concerns arising from background checks on the individuals or entities associated with the application.

### **MANAGEMENT AND OPERATIONS REVIEW**

11. The applicant states that it can be operational within one (1) year of receiving the provisional license(s).
12. The applicant's proposed hours of operation are the following:

#### Cultivation/Product Manufacturing

Day(s)	Hours of Operation
Monday-Sunday	7:00 a.m. to 6:00 p.m.

#### Dispensing

Day(s)	Hours of Operation
Monday-Sunday	8:00 a.m. to 10:00 p.m.



13. The applicant submitted all applicable and required summaries of procedures for the operation of the proposed Medical Marijuana Treatment Center. The summaries were determined to be substantially compliant with the Commission’s regulations.
14. The applicant disclosed that it plans to perform home deliveries to registered patients. The summary of the applicant’s plan is consistent with the Commission regulations and guidance documents.
15. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit at least 30% women, 10% minorities, 10% veterans, 10% people with disabilities, and 10% persons identifying as LGBTQIA+ for its hiring initiatives.
2	Offer at least one (1) annual training session what will provide the tools needed to grow within the company and provide assistance to individuals falling into the demographics of women, minorities, veterans, people with disabilities, and people identifying as LGBTQIA+.

16. Summary of cultivation plan:

The applicant submitted a summary of a cultivation plan that demonstrated the ability to comply with the regulations of the Commission.

17. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Dried flower and pre-rolled cannabis joint.
2	Dissolving tablets and strips
3	Tinctures
4	Nasal/Oral Sprays
5	Suppositories
6	Ready-to-use extracted cannabis and has distillates
7	Oils
8	Waxes
9	Shatters
10	Budders
11	Live resins
12	Saps
13	Taffies
14	Crumbles
15	Moon Rocks
16	Creams
17	Salves



18	Body Butters
19	Topicals
20	Dermal Patches
21	Capsules
22	Cooking Oils
23	Infused Beverages
24	Sauces
25	Dips
26	Chocolate Bars
27	Gummies (green apple, cherry, watermelon, blue raspberry, blackberry)
28	Mints (peppermint, ginger mint, lavender mint)
29	Hard Candies (tangerine, watermelon, cherry, lemon)
30	Soft drinks (cola, ginger beer, cherry vanilla)
31	Seltzer (le, cherry, grapefruit)
32	Non-carbonated beverages (lemonade, chai tea)

## **RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure



***Cannabis Control Commission  
Job Description***

**Department:** Investigations and Enforcement

**Reports to:** Director of Testing

**Job Title:** Laboratory and Testing Manager

**FLSA Status:** Exempt

**I. PURPOSE OF THE JOB**

The Laboratory and Testing Manager, under the direction of the Director of Testing, will assist the implementation of consistent regulatory compliance and enforcement at the Independent Testing Laboratories (ITL). The Laboratory and Testing Manager will also assist Investigations and Enforcement Department staff in ensuring that licensed Marijuana Establishments (ME) and Medical Marijuana Treatment Centers (MTC) operate compliantly, safely, and securely throughout the Commonwealth.

**II. ESSENTIAL FUNCTIONS AND RESPONSIBILITIES**

- Facilitate the Commission's efforts to monitor, evaluate, and analyze the current status of testing, cultivation, manufacturing, and cannabis related research, including the protocols and capacities of licensed ITLs;
- Manages Laboratory and Testing Analysts in partnering with the rest of the Investigations and Enforcement staff to identify regulatory concerns and modify procedures for licensing, inspecting, and investigating ITLs, MEs, and MTCs;
- Supervise and participate in the collection of data from the seed-to-sale tracking system and licensing databases to identify testing parameters and related results;
- Conduct site visits at ITLs in order to evaluate their standard operating procedures, observe testing methodologies, and inspect the licensed premises to determine compliance with state regulations;
- In cooperation with Investigations and Enforcement staff, monitors and tracks the status of ITL licenses, certifications, and mandatory requirements;
- Lead efforts in implementing state of the art techniques and approaches for collecting and analyzing testing and research related data by ensuring that ITLs are using quality system approach to laboratory testing that provides accurate and reliable test results;
- With respect to testing protocols and procedures, assist Investigations and Enforcement staff in developing enforcement approach to ensure that MEs and MTCs are in compliance with state laws and regulations;
- Stay current with emerging practices and information related to best practices for marijuana testing; and
- Assist the Commission with regulations, protocols, and methodologies regarding marijuana testing, which includes, but is not limited to the following: potency, pesticides, residual solvents, heavy metals, microbial, terpenes, water content, and vape products.



**III. OTHER DUTIES AND RESPONSIBILITIES**

- Maintain the highest standards of personal, professional, and ethical conduct and support the Commission's goals for a diverse and culturally aware workforce;
- Collaborate with other state agencies, including, but not limited to, the Department of Agricultural Resources and the Department of Public Health to develop inspection and evaluation protocols; and
- Performs related duties as assigned.

**IV. SUPERVISORY RESPONSIBILITIES**

- The Laboratory and Testing Manager will oversee the work of the Laboratory and Testing Analyst(s).

**V. KNOWLEDGE AND SKILLS**

- Excellent quantitative statistical knowledge;
- Advanced experience with at least one high-level statistical software program (R, SAS, Stata, SPSS etc.); Experience with SQL;
- Adept at presenting information in an accurate and concise format;
- Ability to think critically and strategically;
- Excellent written and oral communication skills;
- Proven problem-solving skills and sound judgment;
- Knowledge of the cannabis regulatory environment;
- Strong interpersonal and organizational skills;
- Commitment to the Commissions mission, standards and goals;
- Possess a Motor Vehicle Operator's License from Massachusetts or another state;
- Ability to operate a motor vehicle;
- Ability to spend much of the work week traveling to locations throughout the Commonwealth; and
- Approximately 50% of the time is spent in the field.

**VI. EDUCATION AND EXPERIENCE**

- Bachelor's degree in Environmental Science, Chemistry, Biochemistry, Toxicology, Biology, Data Science, or related field from an accredited institution of higher education required; Advanced degree preferred;
- Minimum of 5 years of related work/graduate experience in Environmental Science, Biochemistry or Toxicology, or related field;
- Experience or familiarity in the cannabis regulatory environment and/or research;
- Solid background in informational technology and quantitative data analysis; and
- Experience working with people from diverse cultural and ethnic backgrounds.

**VII. SALARY RANGE:      \$80,000 - \$90,000**



***Cannabis Control Commission  
Job Description***

**Department:** Human Resources

**Reports to:** Chief People Officer

**Job Title:** Director of Human Resources

**FLSA Status:** Exempt

**I. PURPOSE OF THE JOB**

The Director of Human Resources, under the direction of the Chief People Officer (CPO), is responsible for the day-to-day operations of the Human Resources Department, including but not limited to planning, designing, organizing, and providing direction and oversight for comprehensive human resources programs and activities that will enhance the overall operation and effectiveness of the Commission and its workforce. These programs and activities are in the areas of talent management and acquisition, employee engagement and program development, diversity, equity and inclusion, payroll and benefits, employee relations, and compliance.

**II. ESSENTIAL FUNCTIONS AND RESPONSIBILITIES**

- In coordination with the CPO, oversees the administration of employee programs focused on promoting a workplace culture that enables employees to perform in accordance with the Commission's mission, goals and objectives;
- Assists the CPO in HR Strategic planning and policy development including consultation and support to management on workforce plans, talent management, organizational development, wage and salary administration, training and professional development;
- In collaboration with the CPO, assist with the evaluation and advising of the impact of long-range planning of new programs/strategies and regulatory action as those items impact the attraction, motivation, development and retention of staff;
- Manages the administration of the Commission's employee performance management program;
- Monitors the development of organization strategies by identifying and researching human resources issues; contributing information, analysis, and recommendations to organization strategic thinking and direction; and establishing human resources objectives in line with organizational objectives;
- Oversees the implementation and administration of HR programs; and serves as lead on designated HR strategic initiatives;
- Advises Commission Leadership on Human Resource issues, policies and practices by recommending HR initiatives and programs for consideration and approval of the Chief People Officer and the Executive Director;
- Analyzes and evaluates business (operational) policies practices and human resources guidelines/procedures to determine efficiency and effectiveness in achieving department goals and objectives; and
- Monitors developments in the field of human resources; evaluating their possible adoption to strengthen the effectiveness of present services and programs and to improve employee morale.



### **III. OTHER DUTIES AND RESPONSIBILITIES**

- Maintain the highest standards of personal, professional, and ethical conduct and support the Commission's goals for a diverse and culturally aware workforce;
- Maintains confidentiality of employees' files/data both electronic and paper at all times and of information gained from conversations or by other means that relates to employees;
- Oversee recruiting, interviewing, and Onboarding/Offboarding.
- Oversee leave administration functions such as FMLA, PFML, Paid Parental Leave, ADA, and reasonable accommodations for medical and religious requests.
- Supports the Commission's strategic budget process in collaboration with the CPO, Executive Director, Budget Director, Chief Financial and Accounting Officer and Chief Operating Officer;
- Complies with all regulations, laws and statutes governing the employee-employer relationship.
- Performs related duties as assigned.

### **IV. SUPERVISORY RESPONSIBILITIES**

- The Director of Human Resources will oversee members of the Human Resources team.

### **V. KNOWLEDGE AND SKILLS**

- Knowledge of the principles, practices and techniques of supervision and employee relations;
- Ability to direct technical and administrative functions and activities in the Human Resources field;
- Ability to lead and develop Human Resources staff members;
- Knowledge of state and federal laws specific to Human Resources and Leave administration;
- General knowledge of various state and federal employment laws and practices, and applicable rules and guidelines covering the paid leave and benefits;
- Knowledge of technology and human resource information systems (HR/CMS, CIW) to support HR activities;
- Strong oral and written communication skills with the ability to tailor information to establish rapport and the ability to communicate and disseminate information accurately across the Commission;
- Strong coaching, interpersonal, organizational, critical thinking, and training skills;
- Knowledge of the principles of job analysis, compensation and classification, and practices of wage and salary administration specifically in the public sector;
- Familiarity working with unions and implementing collective bargaining agreements;
- Ability to analyze and determine the applicability of workforce data, to draw conclusions and to make appropriate recommendations;
- Ability to establish and maintain harmonious relationships with all levels of the organization;
- A demonstrated ability to attain goals and simultaneously manage various programs.
- Knowledge of the techniques of conducting performance evaluations.
- Ability to appropriately handle sensitive and confidential matters and exercise discretion in handling confidential information;
- Proficient in Microsoft Office Suite (Outlook, Word, Excel, and Power Point).
- Ability to work on multiple assignments; exercise good judgment in decision-making; meet deadlines; demonstrate attention to detail and be flexible;
- Ability to seek opportunities to resolve problems, achieve goals, or otherwise advance the Commission's mission; and



- Ability to work in and travel to the Commissions offices in both Worcester and Boston.

**VI. EDUCATION AND EXPERIENCE**

- Bachelor's degree in Human Resources, Business Management or related field from an accredited institution of higher education required; Master's degree preferred;
- Minimum of 8 years progressive Human Resources experience of which at least 4 years in a management/supervisory capacity;
- Demonstrated experience of principles and practices of management including planning, organizing, directing, training, motivating and decision making; and
- Demonstrated experience managing and developing Human Resources programs, projects and teams.

**VI. SALARY RANGE:**      Commensurate with experience



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## Memorandum

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**To:** Commissioners  
**Cc:** Shawn Collins, Executive Director; Cedric Sinclair, Chief Communications Officer  
**From:** Matt Giancola, Director of Government Affairs and Policy  
**Date:** May 12, 2022  
**Subject:** **May 2022 Government Affairs Update**

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### Massachusetts State House Update

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The Massachusetts Senate engrossed S.2801 on April 7, 2022 by a vote of 39-0. The bill amends MGL Chapter 94G to give clarity and oversight of Host Community Agreements to the Commission, a technical fix for the municipal opt-in process for social consumption licensing, as well as establishes a Social Equity Loan Fund.

### **Legislative Meetings**

Commissioner Kimberly Roy met with Reps. Donald Berthiaume and Brian Murray to discuss and advocate for an amendment to the House FY 2023 budget, allocating \$1.5 million to the Commission's public education campaign line item.

Chairman Steven Hoffman and Government Affairs staff met with Sen. Ryan Fattman to discuss the Commission's FY 2023 budget request and to discuss pending legislation regarding HCA reform, as well as the implementation of updates to the Hemp Program by the MA Department of Agricultural Resources and Commission.

Commissioner Kimberly Roy met with legislators at the State House in her personal capacity to advocate for House Budget Amendment #868, which would allocate \$1.5 million for the Commission's public education campaign and to share her views regarding marijuana impairment awareness

### Municipal Update

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#### **Outreach – Commission Recommendations**

Commissioner Bruce Stebbins and Government Affairs staff met with officials from the City of Chelsea regarding social consumption as part of the approved Statement of Commission Policy outreach process.

#### **Municipal Law Unit**

The Attorney General's Municipal Law Unit (MLU) issued [2 marijuana-related decisions](#) this month.



***Town of Athol:*** *Approved, in part.* The Town of Athol amended its local zoning and by-laws regarding the commercial marijuana industry. The Municipal Law Unit approved the ordinance in part, but disapproved sections regarding the definition of “Marijuana Processing” and the special permit process.

***Town of Stow:*** *Approved.* The Town of Stow amended its commercial marijuana by-laws and zoning ordinances. The Municipal Law Unit approved the changes.





# Cannabis Control Commission

## Monthly Public Meeting

May 12, 2022 at 10:00 a.m. via Microsoft Teams Live

# Agenda

- I. Call to Order
- II. Minutes for Approval
- III. **Executive Director's Report**
- IV. Staff Recommendations on Changes of Ownership
- V. Staff Recommendations on Renewals
- VI. Staff Recommendations on Final Licenses
- VII. Staff Recommendations on Provisional Licenses
- VIII. Commission Discussion and Votes
- IX. New Business Not Anticipated at the Time of Posting
- X. Next Meeting Date and Adjournment



# Executive Director's Report

# Highlights from Licensing Data\*

- 7 applications awaiting first review
- 19 applications for Commission consideration
- 33 applications awaiting supplemental review
- 96,999 certified active patients



\* Additional data available at the end of slide presentation

## Licensing Applications | May 12, 2022

*The totals below are all license applications received to date.*

Type	#	
Pending	240	
Withdrawn	1,117	
Incomplete (Less than 4 packets submitted)	7,368	→ 85%
Denied	4	
Approved: Delivery Pre-Certifications	165	
Approved: Delivery Endorsements	3	
Approved: Licenses	1,089	→ 11%
<b>Total</b>	<b>9,986</b>	

\* Additional data available at the end of slide presentation

## Licensing Applications | May 12, 2022

*The totals below are number of licenses approved by category.*

Type	#
Craft Marijuana Cooperative	4
Marijuana Courier	14
Marijuana Delivery Operator	19
Independent Testing Laboratory	20
Marijuana Cultivator	330
Marijuana Microbusiness	29
Marijuana Product Manufacturer	250
Marijuana Research Facility	0
Marijuana Retailer	412
Marijuana Third Party Transporter	4
Marijuana Transporter with Other Existing ME License	7
<b>Total</b>	<b>1,089</b>

\* Additional data available at the end of slide presentation

## Licensing Applications | May 12, 2022

*The totals below are number of licenses approved by stage.*

Type	#	
Pre-Certified/Delivery Endorsed Microbusiness	167	
Provisionally Approved	117	
Provisional License	526	→ 42%
Final License	43	
Commence Operations	404	→ 32%
<b>Total</b>	<b>1,257</b>	

*Provisionally approved means approved by the Commission but has not submitted license fee payment yet – provisional license has not started*

## Licensing Applications | May 12, 2022

Status	#
Application Submitted: Awaiting Review	7
Application Reviewed: More Information Requested	193
Application Deemed Complete: Awaiting 3 <sup>rd</sup> Party Responses	21
All Information Received: Awaiting Commission Consideration	19
Applications Considered by Commission ( <i>includes Delivery Pre-Cert</i> )	1,261
<b>Total</b>	<b>1,501</b>



\* Additional data available at the end of slide presentation



## Licensing Applications | May 12, 2022

*The totals below are distinct license numbers that have submitted all required packets.*

**The 1,501 applications represent 836 separate entities**

Type	#
MTC Priority	255
Economic Empowerment Priority	115
Expedited Review	526
General Applicant	605
<b>Total</b>	<b>1,501</b>

Expedited Applications	
Expedited: License Type	73
Expedited: Social Equity Participant	233
Expedited: Disadvantaged Business Enterprise	145
Expedited: Two or More Categories	75
<b>Total</b>	<b>526</b>

\* Additional data available at the end of slide presentation

## Licensing Applications | May 12, 2022

*Of 1,257 applications approved by the Commission, the following applications have Economic Empowerment Priority Review, Social Equity Program Participant, and/or Disadvantaged Business Enterprise status. Please note, applicants may hold one or more statuses.*

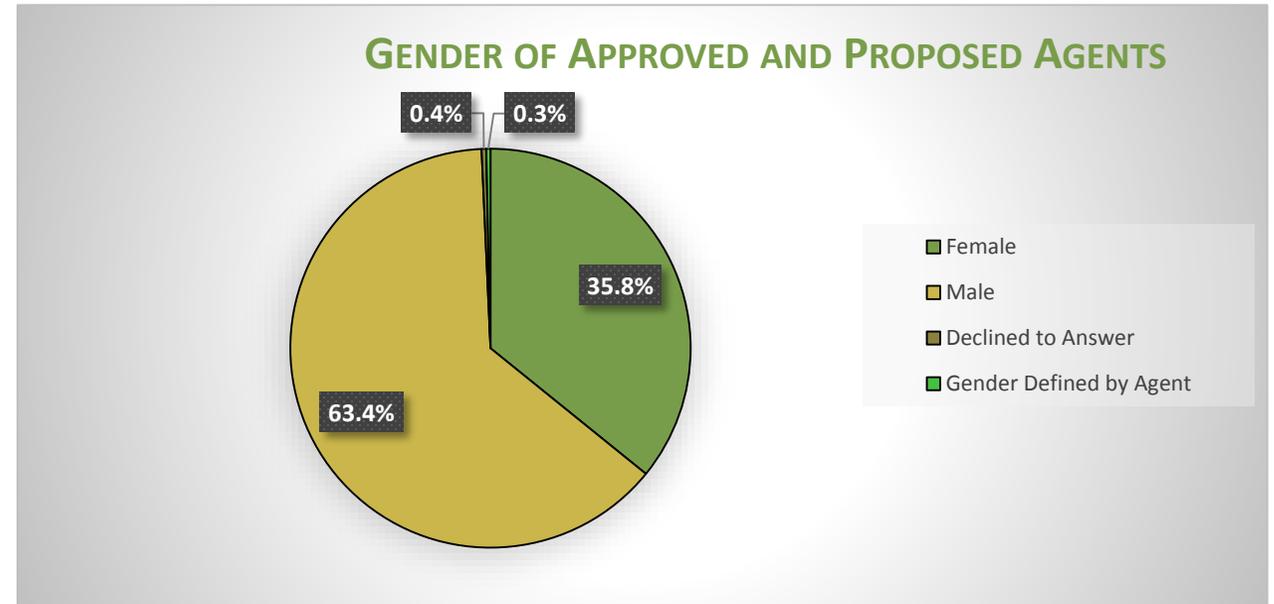
Type	Economic Empowerment	Social Equity Program	Disadvantaged Business Enterprise	TOTAL
Pre-Certified/Delivery Endorsed Microbusiness	39 (+3)	131 (+6)	21	191 (+9)
Provisionally Approved	11	15 (+2)	23 (+3)	49 (+5)
Provisional License	29	58 (-1)	104 (-3)	191 (-4)
Final License	0 (-1)	3 (+3)	4 (+3)	7 (-1)
Commence Operations	14 (+2)	21 (+4)	38 (+1)	73 (+7)
<b>Total</b>	<b>93 (+4)</b> 7.4%	<b>228 (+14)</b> 18.1%	<b>190 (+4)</b> 15.1%	<b>511 (+16)</b> 40.7%

\* Additional data available at the end of slide presentation

## Agent Applications | May 12, 2022

### Demographics of Approved and Pending Marijuana Establishment Agents

Gender	#	%
Female	7,269	35.8%
Male	12,863	63.4%
Declined to Answer	76	0.4%
Gender Defined by Applicant	69	0.3%
<b>Total</b>	<b>20,277</b>	<b>100.0%</b>

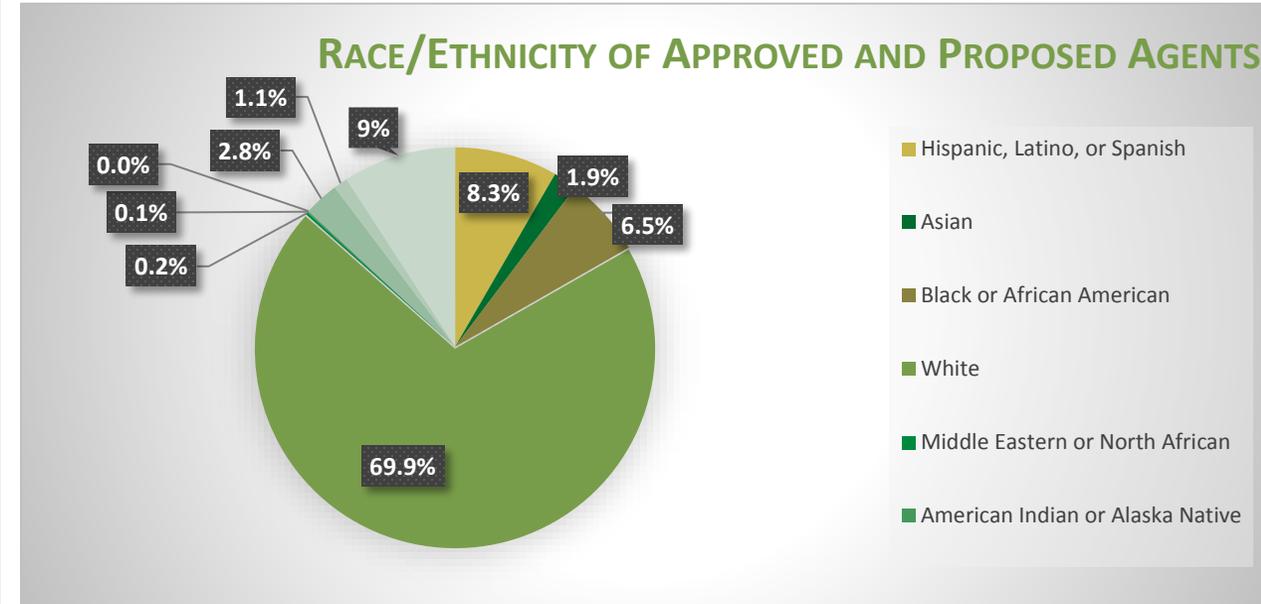


\* Additional data available at the end of slide presentation

## Agent Applications | May 12, 2022

### Demographics of Approved and Pending Agents

Race/Ethnicity	#	%
Hispanic; Latino; Spanish	1,688	8.3%
Asian	389	1.9%
Black; African American	1,313	6.5%
White	14,166	69.9%
Middle Eastern; North African	40	0.2%
American Indian; Alaska Native	22	0.1%
Native Hawaiian; Other Pacific Islander	10	0%
Identified as Two or More Ethnicities	565	2.8%
Other Race or Ethnicity	232	1.1%
Declined to Answer	1,852	9.1%
<b>Total</b>	<b>20,277</b>	<b>100.0%</b>

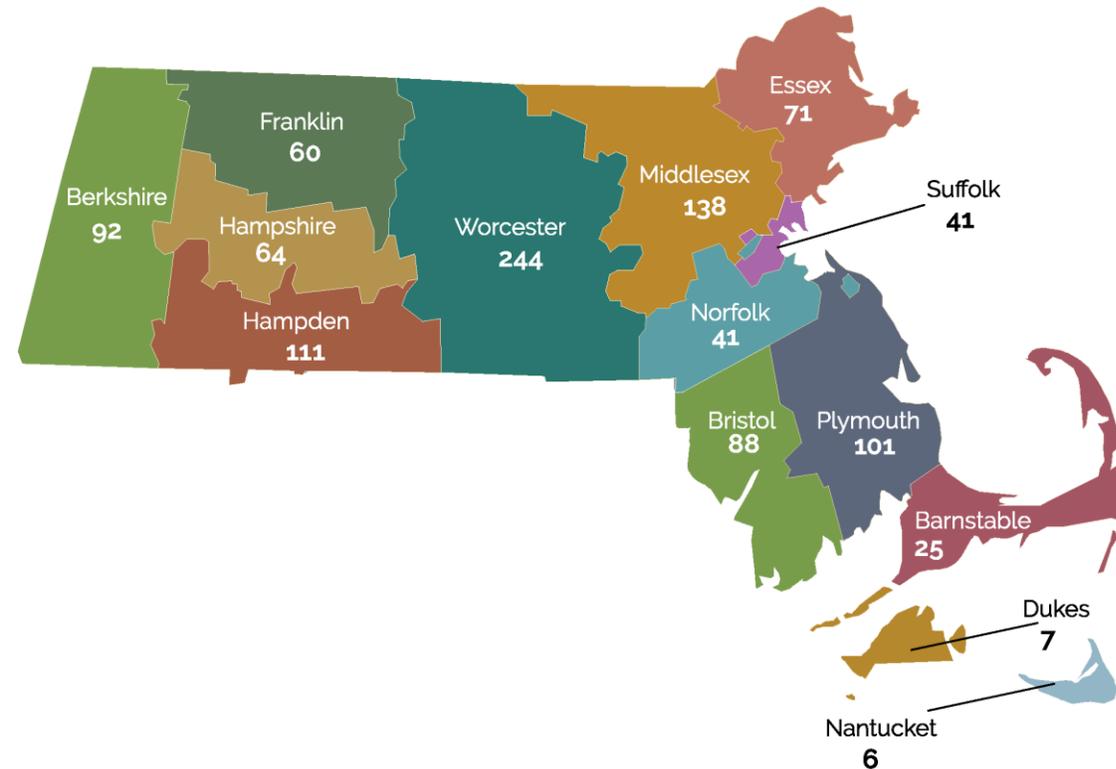


\* Additional data available at the end of slide presentation

# Marijuana Establishment Licenses | May 12, 2022

*The totals below are the total number of licenses by county.*

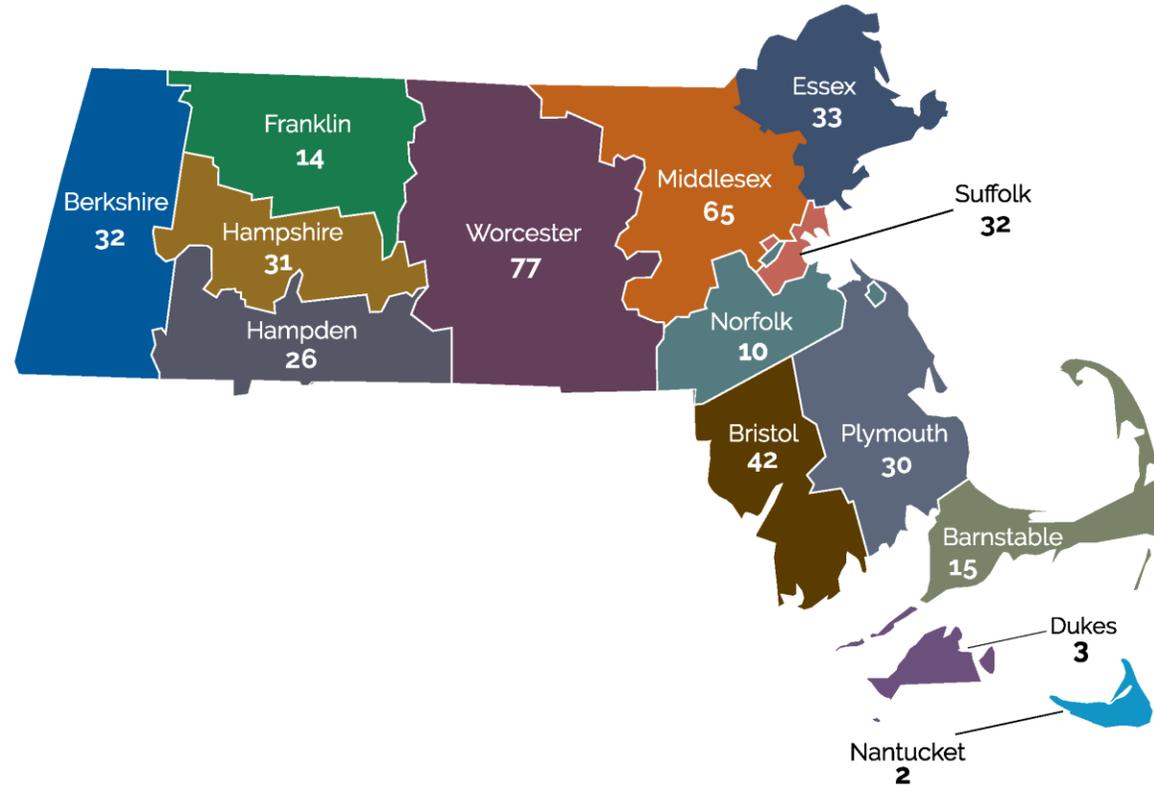
COUNTY	#	+/-
BARNSTABLE	25	0
BERKSHIRE	92	0
BRISTOL	88	3
DUKES	7	0
ESSEX	71	2
FRANKLIN	60	0
HAMPDEN	111	1
HAMPSHIRE	64	2
MIDDLESEX	138	2
NANTUCKET	6	0
NORFOLK	41	1
PLYMOUTH	101	2
SUFFOLK	41	2
WORCESTER	244	0
<b>TOTAL</b>	<b>1,089</b>	<b>15</b>



# Marijuana Retailer Licenses | May 12, 2022

*The totals below are the total number of retail licenses by county.*

COUNTY	#	+
BARNSTABLE	15	0
BERKSHIRE	32	0
BRISTOL	42	1
DUKES	3	0
ESSEX	33	0
FRANKLIN	14	0
HAMPDEN	26	0
HAMPSHIRE	31	1
MIDDLESEX	65	1
NANTUCKET	2	0
NORFOLK	10	0
PLYMOUTH	30	0
SUFFOLK	32	2
WORCESTER	77	0
<b>TOTAL</b>	<b>412</b>	<b>5</b>



## Licensing Applications | May 12, 2022

TYPE	PENDING APPLICATION	PRE-CERTIFIED/ ENDORSEMENT	INITIAL LICENSE DENIED	PROVISIONALLY APPROVED	PROVISIONAL LICENSE	FINAL LICENSE	COMMENCE OPERATION	TOTAL
Craft Marijuana Cooperative	2	-	0	1	3	0	0	6
Marijuana Courier License	9	-	0	0	5	2	7	23
Marijuana Courier Pre-Certification	10	88	-	-	-	-	-	98
Independent Testing Laboratory	1	-	0	4	6	0	10	21
Marijuana Cultivator	58	-	2	43	182	21	84	390
Marijuana Delivery Operator License	6	-	0	1	15	0	3	25
Marijuana Delivery Operator Pre-Certification	11	77	-	-	-	-	-	88
Marijuana Microbusiness	6	-	0	7	15	1	6	35
Marijuana Product Manufacturer	44	-	1	36	134	13	67	295
Marijuana Research Facility	8	-	0	0	0	0	0	8
Marijuana Retailer	76	-	1	23	164	6	219	489
Marijuana Transporter with Other Existing ME License	1	-	0	2	2	0	3	8
Microbusiness Delivery	0	2	0	0	0	0	1	3
Third Party Transporter	8	-	0	0	0	0	4	12
<b>Total</b>	<b>240</b>	<b>167</b>	<b>4</b>	<b>117</b>	<b>526</b>	<b>43</b>	<b>404</b>	<b>1,501</b>

## Licensing Applications | May 12, 2022

*The totals below are the number of cultivation licenses approved by stage.*

TYPE	PENDING APPLICATION	PRE-CERTIFIED/ ENDORSEMENT	INITIAL LICENSE DENIED	PROVISIONALLY APPROVED	PROVISIONAL LICENSE	FNAL LICENSE	COMMENCE OPERATION	TOTAL
Marijuana Cultivator (Indoor)	48	0	1	39	163	18	68	337
Marijuana Cultivator (Outdoor)	10	0	1	4	19	3	16	53
<b>Total</b>	<b>58</b>	<b>0</b>	<b>2</b>	<b>43</b>	<b>182</b>	<b>21</b>	<b>84</b>	<b>390</b>

\* Additional data available at the end of slide presentation

## Cultivation Applications | May 12, 2022

TYPE	PENDING APPLICATION	INITIAL LICENSE DENIED	PROVISIONALLY APPROVED	PROVISIONAL LICENSE	FINAL LICENSE	COMMENCE OPERATION	TOTAL
Cultivation Tier 1 (Up to 5,000 sq. ft.)	15	0	5	35	2	16	73
Cultivation Tier 2 (5,001-10,000 sq. ft.)	13	0	13	47	7	21	101
Cultivation Tier 3 (10,001-20,000 sq. ft.)	5	2	9	43	3	12	74
Cultivation Tier 4 (20,001-30,000 sq. ft.)	3	0	3	14	2	9	31
Cultivation Tier 5 (30,001-40,000 sq. ft.)	4	0	5	8	1	6	24
Cultivation Tier 6 (40,001-50,000 sq. ft.)	3	0	3	10	3	5	24
Cultivation Tier 7 (50,001-60,000 sq. ft.)	2	0	1	5	0	3	11
Cultivation Tier 8 (60,001-70,000 sq. ft.)	0	0	0	2	0	1	3
Cultivation Tier 9 (70,001-80,000 sq. ft.)	3	0	1	3	1	2	10
Cultivation Tier 10 (80,001-90,000 sq. ft.)	2	0	0	0	1	4	7
Cultivation Tier 11 (90,001-100,000 sq. ft.)	8	0	3	15	1	5	32
<b>Total</b>	<b>58</b>	<b>2</b>	<b>43</b>	<b>182</b>	<b>21</b>	<b>84</b>	<b>390</b>
<b>Total Maximum Canopy (Sq. Ft.)</b>	<b>2,045,000</b>	<b>40,000</b>	<b>1,215,000</b>	<b>4,925,000</b>	<b>660,000</b>	<b>2,560,00</b>	<b>-</b>

58%

13%

## MMJ Licensing and Registration Data | May 12, 2022

*The numbers below are a snapshot of the program for the month of April.*

MTC Licenses	#
Provisional	40
Final	6
Commence Operations	94
License Expired	43
<b>Total</b>	<b>183</b>

MMJ Program	#
Certified Patients	103,081
Certified Active Patients	96,999
Active Caregivers	7,907
Registered Certifying Physicians	293
Registered Certifying Nurse Practitioners	105
Physicians Assistants	1
Ounces Sold	87,837

\* Additional data available at the end of slide presentation

# Commission Updates

- Team Discussions Relative to Return to Office
- Regulations Updated & Translations Posted on Commission Website, [www.masscannabiscontrol.com](http://www.masscannabiscontrol.com)
- Guidance on Direct and Indirect Control – Public Comment
- SEP Vendor Contract
- Fee Waiver Data



# Commission Updates

- Streamlined application process for healthcare providers to register with the Medical Use of Marijuana Program
  - Application will be posted to the Commission's website this month.
  - Form can be sent to [Licensing@CCCMass.com](mailto:Licensing@CCCMass.com)
  - Eliminates paper applications and reduces the steps necessary to register.



# Budget Update

Line Item	Name	FY22	FY23 Request	H2	House Final	SWM
1070-0840	Cannabis Control Commission	\$12,920,669	\$15,836,897	\$12,599,876	\$15,836,897	\$15,836,897
1070-0841	Public Awareness Campaign	\$0	\$1,000,000	\$1,000,000	\$0	\$0
1070-0842	Medical Use of Marijuana Program	\$2,797,208	\$3,381,752	\$2,900,469	\$3,381,752	\$3,381,752
Total		\$15,717,877	\$20,218,649	\$16,500,345	\$19,218,649	\$19,218,649



# Hiring Update

## Budget Director

### Project Manager, Investigations & Enforcement

- Onboarded 4/25
- 

## Manager of Government Affairs & Policy

- Final candidate identified, onboarding
- 

## Multimedia Content Producer

- Final candidate stage
- 

## Data Manager

### Project Coordinator, Investigations & Enforcement

### Licensing Specialist

- Screening/Interview Process



# Hiring Update

## Paralegal

- May 16, 2022 | 5PM
- 

## Copywriter

- May 27, 2022 | 5PM
- 

## Associate General Counsel

- May 31, 2022 | 5PM
- 

## Investigator

- June 3, 2022 | 5PM





# Staff Recommendations on Licensure



# Staff Recommendations: Changes of Ownership

1. Apothca, Inc.
2. Coyote Cannabis Corporation
3. Deep Roots, Inc.
4. Hudson Grower's Alliance, LLC
5. New Dia, LLC
6. PharmaCannis Massachusetts, Inc.
7. Rhythm of Life Cannabis, LLC
8. Wiseacre Farm, Inc.



## Staff Recommendations: Renewals

1. Alexsofia LLC (#MRR206071)
2. Bostica, LLC (#MPR243770)
3. Bostica, LLC (#MCR140213)
4. Bud's Goods & Provisions Corp. (#MRR206025)
5. Bud's Goods & Provisions Corp. (#MRR206024)
6. Calyx Peak of MA, Inc. (#MRR206054)
7. Clean Technique LLC (#MPR243774)
8. CNA Stores, Inc. (#MPR243766)
9. CNA Stores, Inc. (#MCR140211)
10. Coastal Infusions, LLC (#MPR243752)
11. Community Care Collective, Inc. (#MRR206039)
12. Cultivate Leicester, Inc. (#MRR206007)
13. Cypress Tree Management, Inc. (#MRR206046)
14. Diem Lynn, LLC (#MRR206021)
15. Discern'd Cannabis Purveyors, Inc. (#MRR206047)
16. Emerald Grove, Inc. (#MRR206052)
17. EOS-Bittersweet LLC (#MCR140200)
18. FCC Holdings LLC (#MBR169285)
19. Frozen 4 Corporation (#MRR206041)
20. Frozen 4 Corporation (#MPR243769)
21. Ganesh Wellness, Inc. (#MPR243777)
22. Garden Wonders, Inc (#MRR206050)
23. Glacier Rock Farm, Inc. (#MCR140216)
24. Glacier Rock Farm, Inc. (#MPR243775)
25. Heal Provincetown, Inc (#MRR206031)
26. Health Circle, Inc. (#MPR243728)
27. Health Circle, Inc. (#MCR140162)

## Staff Recommendations: Renewals

- |     |  |     |   |
|-----|--|-----|---|
| 28. | High Hawk Farm LLC (#MCR140202)  | 40. | Mantis Management Group (#MPR243767)        |
| 29. | Higher Purpose Corporation (#MPR243772)                                  | 41. | Mayflower Medicinals, Inc. (#MPR243756)     |
| 30. | Higher Purpose Corporation (#MCR140217)                                  | 42. | Mayflower Medicinals, Inc. (#MCR140195)     |
| 31. | Home Grown 617 LLC (#MRR206035)  | 43. | Mayflower Medicinals, Inc. (#MRR206080)     |
| 32. | J - B.A.M., INC. (#MCR140214)  | 44. | Mederi Inc. (#MCR140220)                    |
| 33. | JAMACO, LLC (#MCR140210)   | 45. | Munro Associates LLC (#MRR206043)           |
| 34. | Jushi MA, Inc. (FKA Nature's Remedy of Massachusetts, Inc.) (#MRR206003) | 46. | Munro Associates LLC (#MRR206042)           |
| 35. | Jushi MA, Inc. (FKA Nature's Remedy of Massachusetts, Inc.) (#MPR243753) | 47. | Native Sun MFG, LLC (#MPR243747)            |
| 36. | Jushi MA, Inc. (FKA Nature's Remedy of Massachusetts, Inc.) (#MCR140191) | 48. | Noble Manna Inc. (#MRR205991)               |
| 37. | Jushi MA, Inc. (FKA Nature's Remedy of Massachusetts, Inc.) (#MRR206004) | 49. | Northampton Enterprises, Inc. (#MRR206017)  |
| 38. | Krishna Lenox, LLC (#MRR206030)  | 50. | NS AJO Holdings Inc. (#MRR206074)           |
| 39. | Life Essence, Inc. (#MRR206002)  | 51. | NS AJO Holdings Inc. (#MPR243782)           |
|     |  | 52. | NS AJO Holdings Inc. (#MCR140226)           |
|     |  | 53. | Old Planters of Cape Ann, Inc. (#MRR206015) |

## Staff Recommendations: Renewals

- |     |   |     |   |
|-----|---|-----|---|
| 54. | R and R Ventures LLC (#MBR169284)                 | 68. | In Good Health, Inc. (#RMD105)            |
| 55. | River Valley Growers Inc. (#MCR140209)            | 69. | The Botanist, Inc - Shrewsbury (#RMD1225) |
| 56. | SOLAR THERAPEUTICS (#MRR206028)                   | 70. | The Botanist, Inc. (#RMD905)              |
| 57. | Temple Hill Collective, Inc. (#MPR243761)         |     |   |
| 58. | The Corner Emporium LLC. (#MRR206058)             |     |   |
| 59. | Thrive Cultivation & Dispensary, LLC (#MPR243762) |     |   |
| 60. | Thrive Cultivation & Dispensary, LLC (#MCR140204) |     |   |
| 61. | Thrive Cultivation & Dispensary, LLC (#MRR206020) |     |   |
| 62. | Union Leaf Inc. (#MRR206048)                      |     |   |
| 63. | United Cultivation, LLC (#MRR206049)              |     |   |
| 64. | United Cultivation, LLC (#MPR243783)              |     |   |
| 65. | United Cultivation, LLC (#MCR140228)              |     |   |
| 66. | Cannavana (#RMD1731)                              |     |   |
| 67. | Central Ave Compassionate Care, Inc. (#RMD145)    |     |   |



# Staff Recommendations: Final Licenses

1. **Ashli's, Inc. d/b/a Zahara (#MR281332), Retail**
2. BKPN, LLC (#MR282853), Retail
3. Coil Brothers, LLC (#MP281388), Product Manufacturing
4. Cosmopolitan Dispensary, Inc. (#MR282961), Retail
5. FCC Holdings, LLC d/b/a Florence Cannabis Company (#MB282029), Microbusiness (Cultivation)
6. Flower & Soul, Inc. (MR284326), Retail
7. NEO Manufacturing MA, LLC (#MC282043), Cultivation, Tier 3 / Indoor
8. NEO Manufacturing MA, LLC (#MP281622), Product Manufacturing





# Staff Recommendations: Final Licenses

9. Sira Naturals d/b/a AYR Wellness (#MR283946), Retail
10. Sun Drops, LLC (#MP282053), Product Manufacturing
11. Turnbuckle Consulting, LLC d/b/a Budhaus (#MR281951), Retail
12. Wellman Farm, Inc (#MC281310), Cultivation, Tier 2 / Indoor
13. Wellman Farm, Inc (#MP281317), Product Manufacturing
14. Western Front, LLC (#MR283179), Retail



## Staff Recommendations: Provisional Licenses

1.	Beacon Compassion Inc. d/b/a UpTop (#MRN284569), Retail		13.	Pioneer Valley Trading Company LLC (#MRN284022), Retail	
2.	Cadella, LLC (#MRN284556), Retail		14.	Seven Leaf Sisters, Inc. d/b/a Partake by Kind Lab (#MPN282166), Product Manufacturing (#MPN282166), Product Manufacturing	
3.	Canna Provisions Inc. (#MCN283454), Cultivation, Tier 2 /	Outdoor	15.	Seven Leaf Sisters, Inc. d/b/a Partake by Kind Lab (#MRN284552) (#MRN284552)	
4.	Cannabakeri, LLC d/b/a Puffin Penguin (#MPN281903),	Product Manufacturing	16.	SQ Causeway d/b/a Causeway (#DOA100127), Marijuana	Courier
5.	Elevated Roots II, LLC (#MRN284547), Retail		17.	The Heirloom Collective, Inc. (#MRN284511), Retail	
6.	Ember Gardens Cape Cod LLC (#MRN284542), Retail		18.	Winchendon Grows, LLC (#MCN283628), Cultivation, Tier 11 /	Indoor
7.	EZdelivery, LLC (#DOA100157), Marijuana Courier		19.	Winchendon Grows, LLC (#MPN282151), Product	Manufacturing
8.	Hybrid House, LLC (#MPN282052), Product Manufacturing		20.	Native Sun Braintree, LLC (#RMDA3672), Vertically Integrated	Medical Marijuana
9.	J-B.A.M, Inc. (#MPN282172), Product Manufacturing			Medical Marijuana Treatment Center	
10.	Lemonade Springfield, LLC d/b/a Cookies (#MRN284253), Retail	Retail			
11.	Pioneer Valley Trading Company LLC (#MCN283542), Cultivation, Tier 5 / Indoor	Cultivation, Tier 5 /			
12.	Pioneer Valley Trading Company LLC (#MPN282092), Product Manufacturing	Manufacturing			



# Commission Discussion & Votes



The Commission is in  
recess until



# Commission Discussion & Votes

- Job Description: Laboratory and Testing Manager
- Job Description: Director of Human Resources





# Upcoming Meetings & Adjournment

## Upcoming Meetings and Important Dates

Next Meeting Date:  
June 9

- Monthly Public Meeting
  - Remote via Teams
    - 10:00 AM



# 2022 Public Meeting Schedule

*Public Meeting dates are tentative and subject to change*

July 14

October 13

August 11

November 10

September 8

December 8



# Additional Licensing Data



## Licensing Applications | May 12, 2022

*The totals below are applications that have submitted all four packets and are pending review.*

Type	#
Craft Marijuana Cooperative	2
Delivery-Only Provisional Licensure (Part 2)	9
Delivery-Only Pre-Certification (Part 1)	10
Independent Testing Laboratory	1
Marijuana Cultivator	58
Marijuana Delivery Operator Provisional License (Part 2)	6
Marijuana Delivery Operator Pre-Certification (Part 1)	11
Marijuana Microbusiness	6
Marijuana Product Manufacturer	44
Marijuana Research Facility	8
Marijuana Retailer	76
Marijuana Transporter with Other Existing ME License	1
Microbusiness Delivery Endorsement	0
Third Party Transporter	8
<b>Total</b>	<b>240</b>

## Adult Use Agent Applications | May 12, 2022

43,086 Total Agent Applications:

424 Total Pending { 410 Pending Establishment Agents  
14 Pending Laboratory Agents

- 2,064 Withdrawn
- 2,204 Incomplete
- 2,228 Expired
- 16,306 Surrendered
- 6 Denied / 1 Revoked
- 19,853 Active

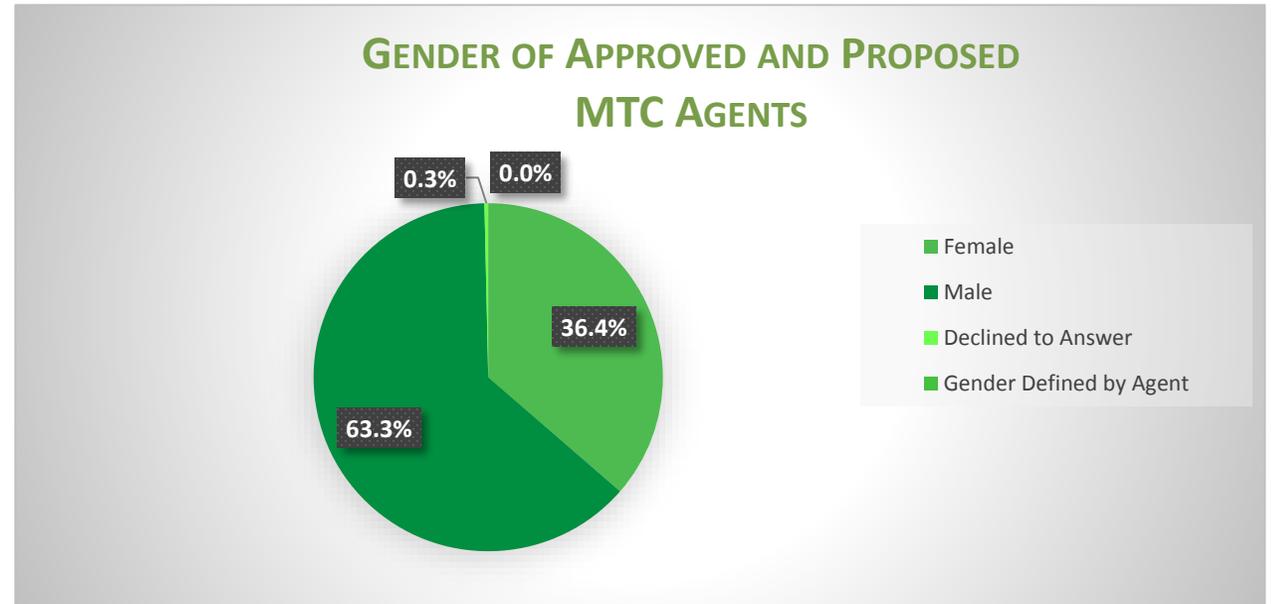
Of 424 Total Pending:

- 259 not yet reviewed
- 156 CCC requested more information
- 9 awaiting third party response
- 0 Review complete; awaiting approval

## Agent Applications | May 12, 2022

### Demographics of Approved and Pending Medical Marijuana Treatment Center Agents

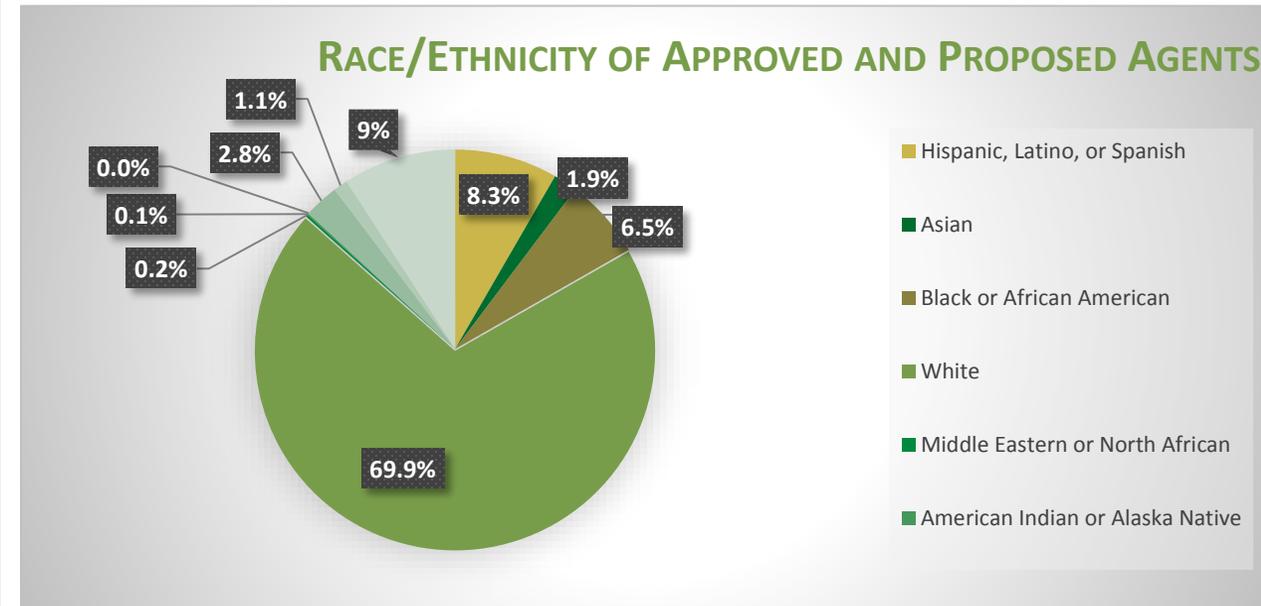
Gender	#	%
Female	3,353	36.4%
Male	5,831	63.3%
Declined to Answer	32	0.3%
Gender Defined by Applicant	0	0.0%
<b>Total</b>	<b>9,216</b>	<b>100.0%</b>



## Agent Applications | May 12, 2022

### Demographics of Approved and Pending Agents

Race/Ethnicity	#	%
Hispanic; Latino; Spanish	1,688	8.3%
Asian	389	1.9%
Black; African American	1,313	6.5%
White	14,166	69.9%
Middle Eastern; North African	40	0.2%
American Indian; Alaska Native	22	0.1%
Native Hawaiian; Other Pacific Islander	10	0.0%
Identified as Two or More Ethnicities	565	2.8%
Other Race or Ethnicity	232	1.1%
Declined to Answer	1,852	9.1%
<b>Total</b>	<b>20,277</b>	<b>100.0%</b>

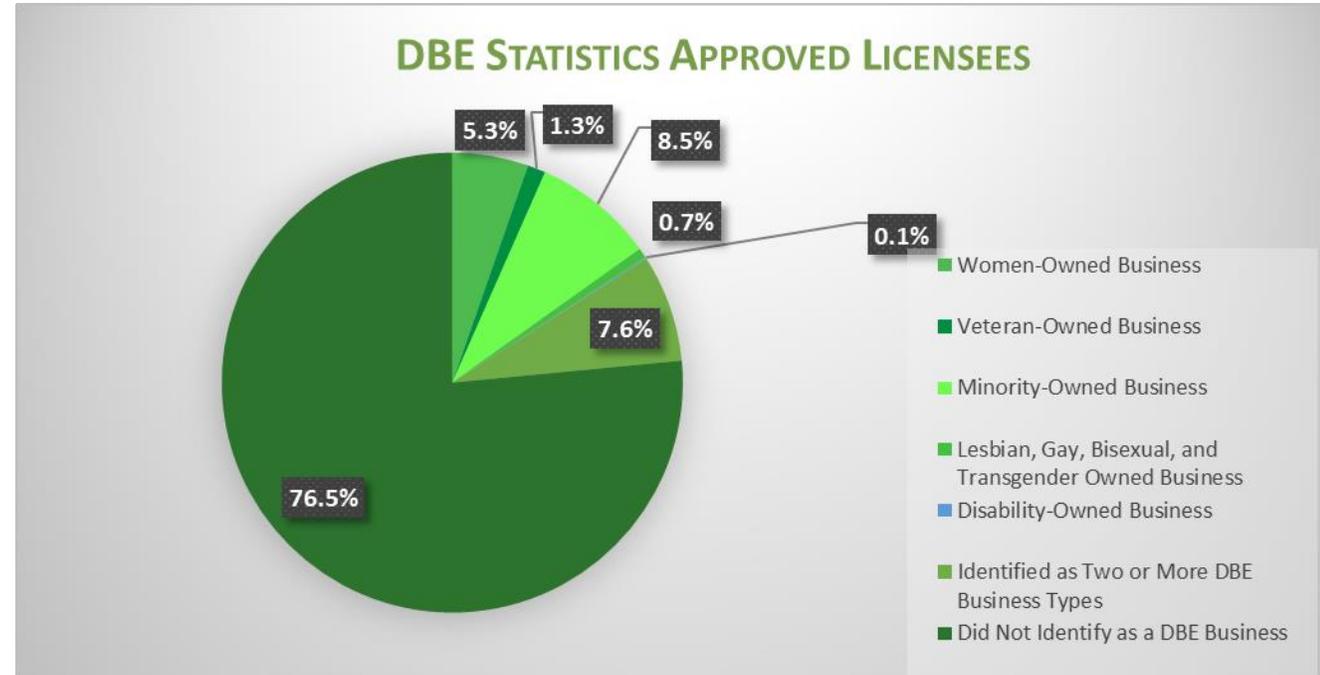


\* Additional data available at the end of slide presentation

## Licensing Applications | May 12, 2022

### Disadvantaged Business Enterprise Statistics for Approved Licensees

Type	#	% of Group
Women-Owned Business	67	5.3%
Veteran-Owned Business	16	1.3%
Minority-Owned Business	107	8.5%
Lesbian, Gay, Bisexual, and Transgender Owned Business	9	0.7%
Disability-Owned Business	1	0.1%
Identified as Two or More DBE Business Types	95	7.6%
Did Not Identify as a DBE Business	962	76.5%
<b>Total</b>	<b>1,257</b>	<b>100.0%</b>

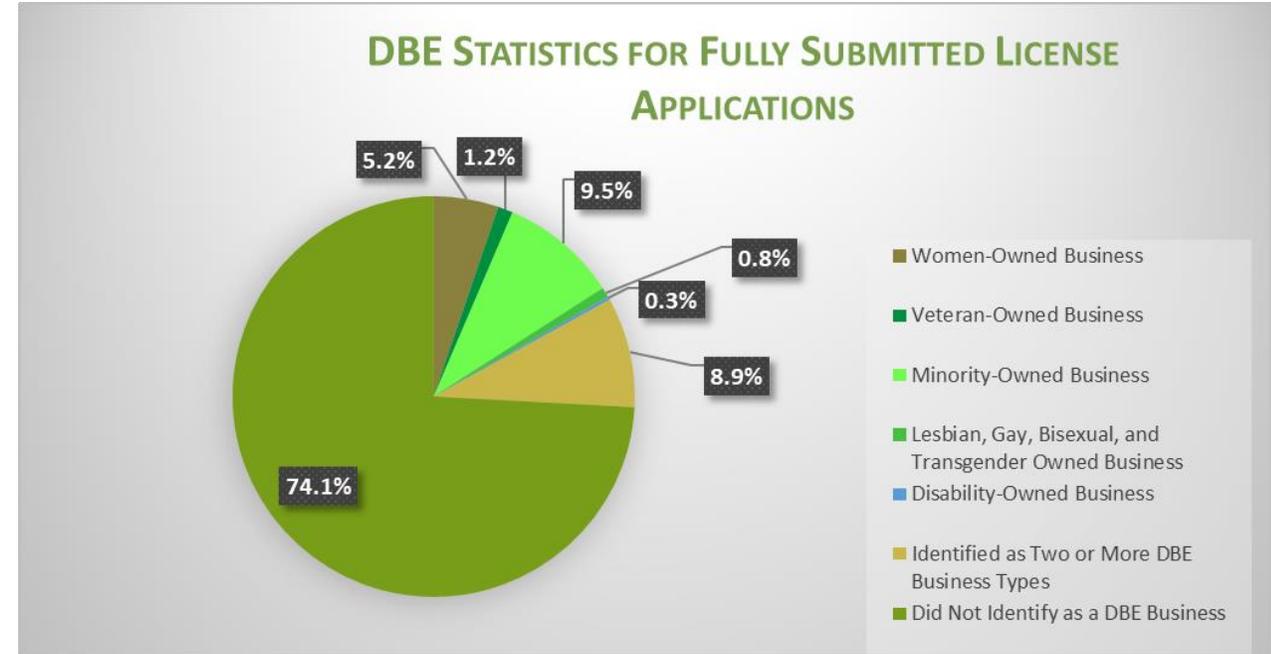


\* Additional data available at the end of slide presentation

## Licensing Applications | May 12, 2022

### Disadvantaged Business Enterprise (DBE) Statistics for Fully Submitted License Applications

Type	#	% of Group
Women-Owned Business	78	5.2%
Veteran-Owned Business	18	1.2%
Minority-Owned Business	142	9.5%
Lesbian, Gay, Bisexual, and Transgender Owned Business	12	0.8%
Disability-Owned Business	4	0.3%
Identified as Two or More DBE Business Types	133	8.9%
Did Not Identify as a DBE Business	1,110	74.1%
<b>Total</b>	<b>1,497</b>	<b>100.0%</b>



\* Additional data available at the end of slide presentation

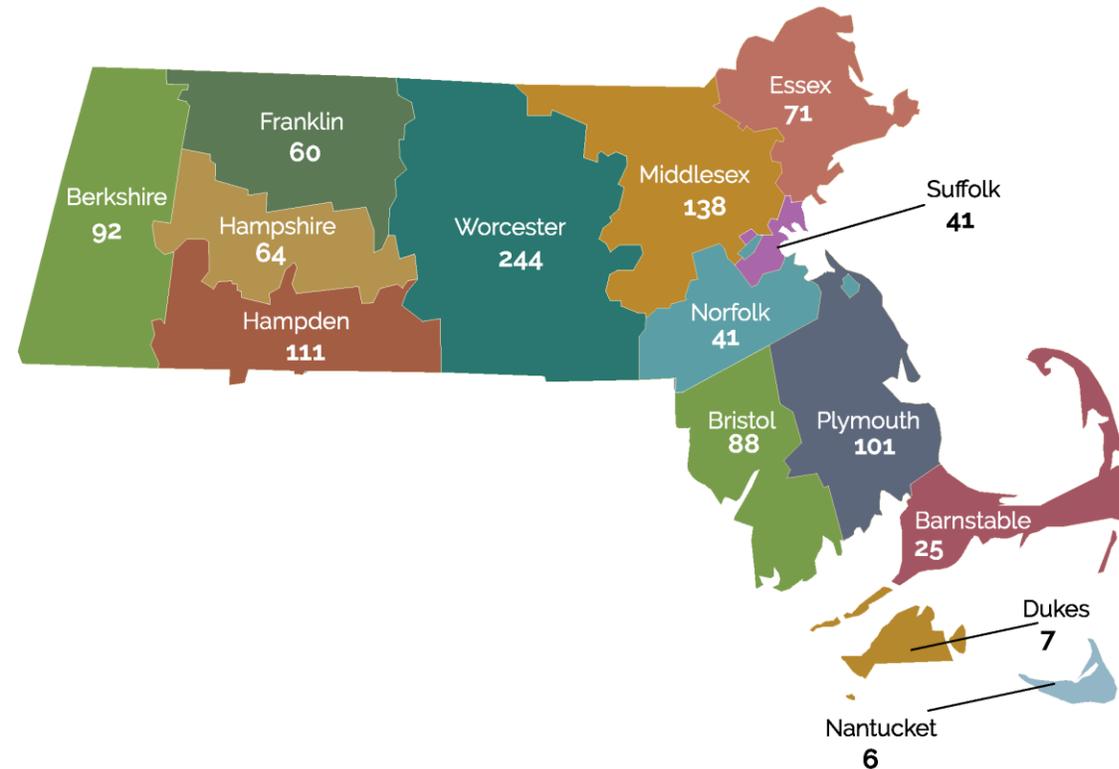
## Medical Use Agent Application | May 12, 2022

MTC Agent Applications	#
Pending MTC Agent Applications	25
Pending Laboratory Agent Applications	0
Incomplete	51
Revoked	14
Denied	31
Surrendered	10,451
Expired	1,762
Active	9,191
<b>Total Agent Applications</b>	<b>21,525</b>

# Marijuana Establishment Licenses | May 12, 2022

*The totals below are the total number of licenses by county.*

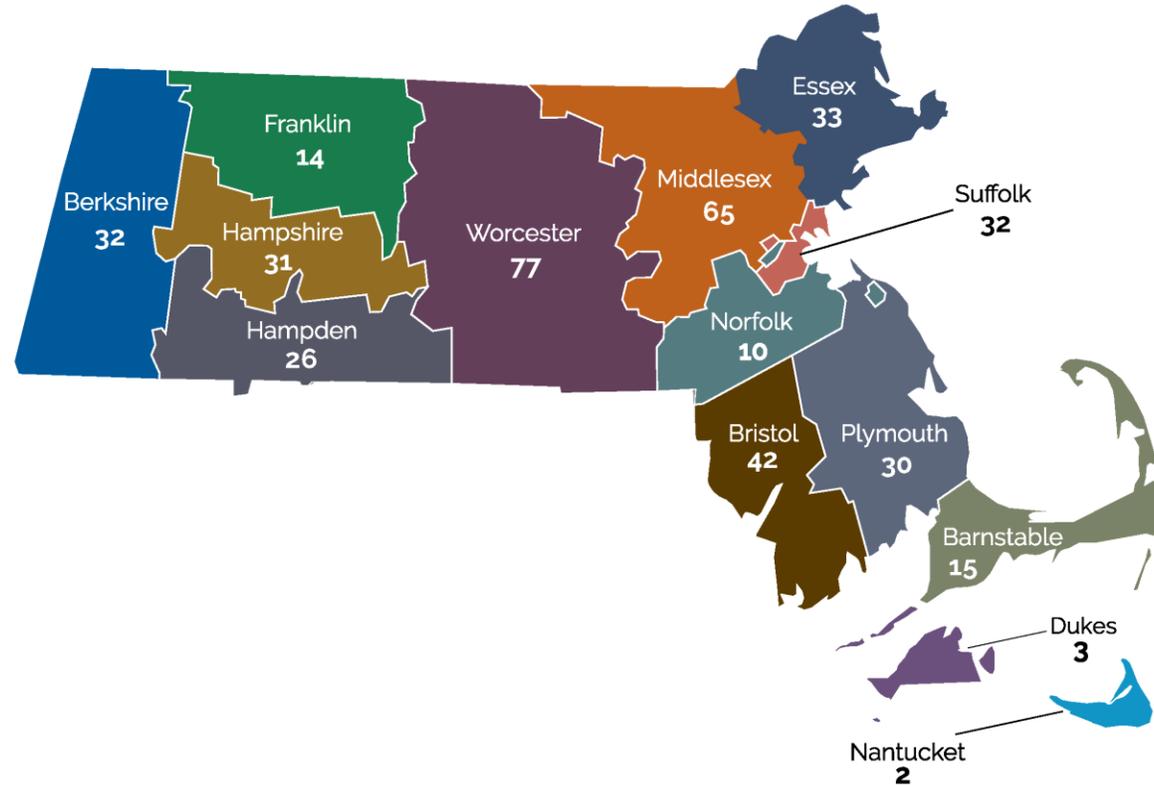
COUNTY	#	+/-
BARNSTABLE	25	0
BERKSHIRE	92	0
BRISTOL	88	3
DUKES	7	0
ESSEX	71	2
FRANKLIN	60	0
HAMPDEN	111	1
HAMPSHIRE	64	2
MIDDLESEX	138	2
NANTUCKET	6	0
NORFOLK	41	1
PLYMOUTH	101	2
SUFFOLK	41	2
WORCESTER	244	0
<b>TOTAL</b>	<b>1,089</b>	<b>15</b>



# Marijuana Retailer Licenses | May 12, 2022

*The totals below are the total number of retail licenses by county.*

COUNTY	#	+
BARNSTABLE	15	0
BERKSHIRE	32	0
BRISTOL	42	1
DUKES	3	0
ESSEX	33	0
FRANKLIN	14	0
HAMPDEN	26	0
HAMPSHIRE	31	1
MIDDLESEX	65	1
NANTUCKET	2	0
NORFOLK	10	0
PLYMOUTH	30	0
SUFFOLK	32	2
WORCESTER	77	0
<b>TOTAL</b>	<b>412</b>	<b>5</b>



*The totals below are the total number of MTC (Dispensing) licenses by county.*

COUNTY	#
BARNSTABLE	5
BERKSHIRE	4
BRISTOL	12
DUKES	1
ESSEX	11
FRANKLIN	2
HAMPDEN	13
HAMPSHIRE	9
MIDDLESEX	27
NANTUCKET	2
NORFOLK	8
PLYMOUTH	14
SUFFOLK	10
WORCESTER	22
<b>TOTAL</b>	<b>140</b>

