



# September Public Meeting

Remote Via Teams



## Meeting Book - September Public Meeting Packet

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#### Next Meeting Date & Adjournment

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September 14, 2021

In accordance with Sections 18-25 of Chapter 30A of the Massachusetts General Laws and Chapter 20 of the Acts of 2021, notice is hereby given of a meeting of the Cannabis Control Commission. The meeting will take place as noted below.

CANNABIS CONTROL COMMISSION

**September 17, 2021  
10:00AM**

**Via Remote Participation via [Microsoft Teams Live\\*](#)**

PUBLIC MEETING AGENDA

- 1) Call to Order
- 2) Chairman's Comments and Updates
- 3) Minutes for Approval
  - a. Executive Session Minutes
  - b. August Public Meeting
- 4) Executive Director's Report
- 5) Staff Recommendations on Changes of Ownership
  - a. DMA Holdings LLC
- 6) Staff Recommendations on Renewals
  - a. 202 Trading Company, Inc. (#MRR205849)
  - b. 253 Organics, LLC (#MCR140047)
  - c. 253 Organics, LLC (#MRR205865)
  - d. Alternative Therapies Group, II, Inc. (#MRR205824)
  - e. Atlantic Medicinal Partners, Inc. (#MRR205716)
  - f. B Leaf Wellness Centre LLC (#MRR205866)
  - g. Berkshire Roots Inc. (#MRR205803)
  - h. Blackstone Valley Naturals, LLC (#MBR169277)
  - i. Bud's Goods & Provisions Corp. (#MCR140045)
  - j. Bud's Goods & Provisions Corp. (#MPR243654)
  - k. Budda Brothers 90 Sargeant Street LLC (#MCR140016)



- l. Budda Brothers 90 Sargeant Street LLC (#MPR243625)
- m. Cedar Roots LLC (#MCR140059)
- n. Cedar Roots LLC (#MPR243658)
- o. Cloud Creamery LLC (#MPR243660)
- p. Coastal Solutions (#MTR263101)
- q. Cosmopolitan Dispensary, Inc. (#MRR205847)
- r. Cultivate Cultivation, LLC (#MCR140073)
- s. Cultivate Cultivation, LLC (#MPR243675)
- t. Cultivate Leicester, Inc. (#MRR205864)
- u. Curaleaf North Shore, Inc. (#MCR140063)
- v. Curaleaf North Shore, Inc. (#MPR243663)
- w. Delta 420 LLC (#MRR205842)
- x. FFD Enterprises MA, Inc. (#MCR140032)
- y. FFD Enterprises MA, Inc. (#MPR243639)
- z. FFD Enterprises MA, Inc. (#MRR205796)
- aa. Fresh Fields Lowell LLC (#MRR205814)
- bb. Good Chemistry of Massachusetts, Inc. (#MRR205830)
- cc. Green River Cannabis Company Inc (#MRR205855)
- dd. Greenhouse Naturals LLC (#MRR205800)
- ee. Grow Rite, LLC (#MCR140074)
- ff. Harmony of MA, Inc. (#MRR205862)
- gg. HVV Massachusetts, Inc. (#MCR140039)
- hh. HVV Massachusetts, Inc. (#MPR243647)
- ii. HVV Massachusetts, Inc. (#MRR205810)
- jj. I.N.S.A., Inc. (#MCR140061)
- kk. I.N.S.A., Inc. (#MPR243662)
- ll. I.N.S.A., Inc. (#MRR205843)
- mm. Late Spring, Inc. (#MRR205853)
- nn. Littleton Apothecary LLC (#MRR205828)
- oo. Local Roots NE Inc. (#MRR205851)
- pp. MCR Labs, LLC (#ILR267895)
- qq. Minuteman Farm, LLC (#MCR140067)
- rr. Nature's Medicines, Inc. (#MCR140065)
- ss. Nature's Medicines, Inc. (#MRR205845)
- tt. Nature's Medicines, Inc. (#MRR205846)
- uu. Nature's Medicines, Inc. (#MRR205825)



vv. NEO Manufacturing MA LLC (#MCR140057)  
ww. NEO Manufacturing MA LLC (#MPR243659)  
xx. New England Treatment Access, LLC (#MCR140053)  
yy. New England Treatment Access, LLC (#MPR243651)  
zz. New England Treatment Access, LLC (#MRR205840)  
aaa. New England Treatment Access, LLC (#MRR205839)  
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aaaa. M3 Ventures, Inc. (#RMD465)  
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cccc. Mass Wellspring, LLC (#RMD665)  
dddd. Mayflower Medicinals, Inc., Vertically Integrated Medical Marijuana  
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- eeee. Mission MA, Inc. (#RMD1125)
- ffff. New England Treatment Access, LLC (#RMD3028)
- gggg. Silver Therapeutics, Inc. (#RMD3059)

7) Staff Recommendations on Final Licenses

- a. 208 Worcester Street, LLC (#MR283652), Retail
- b. Artis, LLC (#DO100113), Marijuana Courier
- c. Caroline's Cannabis, LLC (#MR283694), Retail
- d. CommCan, Inc. (#MR283001), Retail
- e. Enlite Cannabis Dispensary, LLC (#MR281867), Retail
- f. Four Daughters Compassionate Care, Inc. (#MC282243), Cultivation, Tier 4 / Indoor
- g. Four Daughters Compassionate Care, Inc. (#MP281715), Product Manufacturer
- h. Green Thumb Growers, LLC (#MB281692), Microbusiness
- i. Heal Provincetown, Inc. (#MR282621), Retail
- j. Herbal Pathways, LLC (#MR282037), Retail
- k. Kaycha MA, LLC (#IL281349), Independent Testing Laboratory
- l. Local Roots NE, Inc. (#MR283723), Retail
- m. MJ's Market, Inc. (#MR281457), Retail
- n. New England Craft Cultivators, LLC (#MR283416), Retail
- o. Paper Crane Provisions, LLC (#MC283300), Cultivation, Tier 6 / Outdoor
- p. Pure Botanicals, LLC (#MC281770), Cultivation, Tier 1 / Indoor
- q. Royal Sun Farm, LLC (#MC282001), Cultivation, Tier 6 / Outdoor
- r. The Haven Center, Inc. (#MR281258), Retail
- s. Four Daughters Compassionate Care, Inc. (#MTC1691), Vertically Integrated Medical Marijuana Treatment Center

8) Staff Recommendations on Provisional Licenses

- a. Evokanna Labs, LLC (#MCN283141), Cultivation, Tier 4 / Indoor
- b. Evokanna Labs, LLC (#MPN281969), Product Manufacturer
- c. Evokanna Labs, LLC (#MXN281382), Transporter with Other ME License
- d. Frozen 4 Corporation (#MCN283525), Cultivation, Tier 2 / Indoor
- e. MAIA Advanced Organics, Inc. (#MCN283086), Cultivation, Tier 5 / Indoor
- f. MAIA Advanced Organics, Inc. (#MPN281960), Product Manufacturer
- g. Mass Cannabis Growers Cooperative (#CON281452), Craft Marijuana Cooperative, Tier 3 / Indoor
- h. Misty Mountain Shop, LLC (#MRN282634), Retail
- i. Neamat, LLC (#MPN282004), Product Manufacturer



- j. North Country Production, LLC (#MCN283161), Cultivation, Tier 6 / Indoor
- k. Pepperell Roots, LLC (#MCN283252), Cultivation, Tier 1 / Indoor
- l. Pepperell Roots, LLC (#MPN282002), Product Manufacturer
- m. Pepperell Roots, LLC (#MCN283254), Cultivation, Tier 6 / Indoor
- n. Spencer House, LLC (#MRN284143), Retail
- o. Sugar Grove, LLC (#MCN283194), Cultivation, Tier 2 / Indoor
- p. Sugar Grove, LLC (#MPN282044), Product Manufacturer
- q. The Heritage Club, LLC (#MRN282762), Retail
- r. Verdant Reparative, Inc. (#MPN282085), Product Manufacturer
- s. Verdant Reparative, Inc. (#MRN282752), Retail
- t. Zip Run, Inc. (#DOA100102), Marijuana Courier
- u. Alchemy League (#RMDA3481), Vertically Integrated Medical Marijuana Treatment Center

9) Commission Discussion and Votes

- a. Timeline for Executive Director Performance Review Process
- b. Possible Extension of COVID-19 Administrative Actions
- c. Job Description: Director of Testing
- d. Responsible Vendor Training Applicants
  - i. Train to Tend
  - ii. ELearn Cannabis Academy
  - iii. Willow Street Legal, LLC

10) New Business the Chair Did Not Anticipate at the Time of Posting

11) Next Meeting Date

12) Adjournment

\*Closed captions available



CANNABIS CONTROL COMMISSION

January 24, 2019

Massachusetts Transportation Building, Boston, MA

EXECUTIVE SESSION MEETING MINUTES

**Documents:** none.

**In Attendance:**

- Chairman Steven Hoffman
- Commissioner Kay Doyle
- Commissioner Jen Flanagan
- Commissioner Britte McBride
- Commissioner Shaleen Title

**Staff Present:**

- Executive Director Shawn Collins
- Chief of Enforcement and Investigation Yaw Gyebi, Jr.
- Enforcement Counsel Paul Payer
- Director of Investigations Patrick Beyea
- General Counsel Christine Baily
- Legal Assistant Andrew Carter

**Minutes:**

The Commission entered executive session at 1:42pm. Commissioner McBride discussed procedures for cash handling at retail marijuana establishments. Commissioner McBride asked the enforcement staff to discuss the procedures for the final licensees on the agenda.

Director of Investigations Patrick Beyea discussed the security plans for the marijuana establishments. Commissioner Flanagan asked about changes to any plans. Commissioner Doyle noted any changes to applications must be disclosed to the Commission. Commissioner McBride noted that not all applicants disclose cash handling procedures, applicants disclose security plans. Commissioner McBride noted any updates to operations should be verified by the inspection staff.



Commissioner Doyle noted most plans are inspected on site. Chairman Hoffman asked if notifications of updates are applicable to all licenses. Commissioner McBride said likely yes, all the written operations procedures are reviewed prior to commencing operations, and any updates should be provided before commencing operations.

Commissioner Doyle asked about the licensees that have gone forward. Commissioner McBride said we should have the conversation with the current operators. Chairman Hoffman thought this may be an area where we need to draft regulations.

Commissioner Title asked about verification of these types of plans. Director Beyea discussed the investigative techniques the Commission could use. Commissioner Title asked about incidents reported.

Commissioner McBride discussed making a motion in public session for any written operations plan required by regulations, that are updated prior to the issuance commence operations, would be shared with the Commission. Commissioner Doyle inquired about non-retail cash handling.

Chairman Hoffman noted conversations have been ongoing with licensees. Executive Director Collins supported the language proposed by Commissioner McBride. Chairman Hoffman noted we could draft a guidance document. Commissioner McBride said this is about being notified prior to the issuance of commence operations.

Chairman Hoffman asked for a motion to adjourn from executive session. Commissioner McBride made the motion, seconded by Commissioner Doyle.

The Chairman took a roll call vote:

- Commissioner Doyle – Yes
- Commissioner Flanagan – Yes
- Commissioner McBride – Yes
- Commissioner Title – Yes
- Chairman Hoffman – Yes

The motion is unanimously approved by the Commission.

The Commission adjourned from executive session as of 2:15pm.



CANNABIS CONTROL COMMISSION

June 4, 2020

**Remote Participation via Microsoft Teams**  
EXECUTIVE SESSION MEETING MINUTES

**Documents:** None.

**In Attendance:**

- Chairman Steven Hoffman
- Commissioner Jennifer Flanagan
- Commissioner Britte McBride
- Commissioner Shaleen Title

**Staff Present:**

- Executive Director Shawn Collins
- Chief of Investigations and Enforcement Yaw Gyebi, Jr.
- Chief of Staff Erika Scibelli
- General Counsel Christine Baily
- Associate General Counsel Christopher Smith

**Minutes:**

- Chairman Hoffman opened the Executive Session and introduced Commissioner McBride because of her request to schedule this session.
- Commissioner McBride introduced the topic noting that a fairly momentous event occurred earlier this week. Earlier in the week there were incidents of vandalism with Pure Oasis, Mayflower in Alston, and Patriot Care, Commissioner McBride wanted to discuss what was known at this time.
- Commissioner Flanagan has concerns about where products were stored, how this happened, and how there's \$200,000 worth of product missing.
- The Executive Director said he will not intentionally withhold any information but does not want to muddy waters with incomplete information.
- Executive Director said that the Commission is reacting to the news of the events of that evening. In the case of Patriot Care, there was attempted access, but the access was only gained to a common area of the building and not into the dispensary itself. In the case of



Mayflower, there was vandalism, but access was not gained. These incidents were documented appropriately under the regulations.

- In the case of Pure Oasis, inspectors were dispatched to the site and it was evident that access was gained to that facility and product was taken. Video was obtained by the Boston Globe. The Commission is trying ascertaining what happened, when it happened, if/what product went missing, and how it happened. The Commission's primary question is whether product was being stored in a compliant manner, and if not, had it been properly stored, whether this incident would have still occurred. The break in at Pure Oasis occurred approximately 1:49 a.m. Intruders entered through a broken window by way of a broken rock then kicked through a limited access door. Currently using Metrc to ascertain what might have been missing and approximate value. We are reviewing footage and we are cooperating with the Boston Police Department. The licensee has been cooperative, but there are more questions. Commission staff will work with the licensee and conduct a full security audit of the facility and a full inventory audit, and updating the licensee's Standard Operating Procedures, specifically with updated security requirements. The upcoming meeting with the licensee will be treated as an inspection by the Commission and recorded appropriately.
- Commissioner McBride confirmed that the initial breach was through a front window.
  - The Executive Director confirmed that it appears as through a rock was thrown through the front window.
  - Commissioner McBride asked about the current state of security of the licensee's Premises, for example whether the front door/window was fixed, and the space has been secured from the outside. She expressed concern about the pictures she saw and whether the building was secured.
  - The Executive Director said that the licensee is operational. The rock was thrown through a front window, which has been boarded up. Product was stored in a room that it would not ordinarily have been stored in but is now being stored in a vault.
- Commissioner Flanagan asked what investigation the Boston Police Department (BPD) doing in addition to the Commission's investigation and what the outcome be of that type of investigation.
  - The Executive Director said that the BPD is investigating the matter as a crime for the break-in and theft, compared with the Commission's investigation as a civil/administrative matter. Given this is a marijuana establishment, and the associated security requirements, the BPD has a lot of evidence to work with and information sharing is ongoing among the licensee, BPD, and the Commission.
  - Chief of Investigations and Enforcement (CIE) Gyebi confirmed he is coordinating with the detective assigned the matter.
- Commissioner Flanagan expressed her concern that a news outlet already had video footage and she wanted to ensure that the licensee understood the severity of the issue and is fulfilling its obligations with the Commission's investigation.



- Commissioner McBride whether there is a value assessment of product loss or damage and whether Commission investigators had the access needed. Commissioner McBride also wondered, given the Commission is in a regulatory review process, whether the Commission needs to address any issues in the regulations.
  - The Executive Director noted that it is early, so a lot is left to be determined. Commission staff was on site that same day. The Commission has been combing through Metrc, but certain products,. The work the Commission at this moment is to discover where this product was taken from, how access was gained, and whether any circumstances would have prevented it. The commission does have the tools it needs to conduct an investigation.
- Commissioner Flanagan asked whether the Commission will be asked to take any enforcement action.
  - The Executive Director said it depends on the outcome of the investigation and the level that would rise to. At the lowest level, a notice of deficiency could be issues, which would require a corrective action plan to be submitted to Commission staff. If the licensee’s non-compliance warranted, then a draft Order to Show Cause could result in a Dispute Resolution and both would go before the Commission.
- Commission McBride asked what proportion of the licensee’s product was taken and what was left on hand.
  - CIE Gyebi said that a lot of flowers, some edibles, some concentrates but a majority of what was taken was flower.
  - The Chairman asked to clarify the loss in terms of value and the percentage of the licensee’s entire inventory.
  - The Executive Director said that it is not clear yet what total inventory on hand was at the time of the incident, but that will be part of the investigation. That being said, the licensee was open for business on Monday, so it had sufficient product remaining on hand to make sales. The Executive Director noted that there are initial numbers that approximate the value of lost product, but further investigation will confirm the accuracy of those numbers.
- Commissioner McBride asked whether the Commission has provided BPD with information that would be useful for them to identify the product if they came across it, recognizing that flower and pre-rolls would be harder to do in this case.
  - CIE Gyebi said that Commission staff has reached out to the detective around cooperation and noted there are issues of evidence custody that need to be sorted out.
  - The Executive Director added that, since this entity wholesales from a variety of businesses, so ascertaining more information about the sources and types of products may help in that regard.
- Commissioner Title asked whether there is any way to know if the three acts are related.
  - CIE Gyebi said that is unknown.



- Commissioner Title asked to confirm that, noting that the Commission requires licensees to have insurance, the Commission does not have any role in terms of an insurance claim made by the licensee to its insurance carrier.
  - The Executive Director confirmed this, noting that some of the information the Commission requires may be helpful to file an insurance claim.
  - Commissioner McBride noted that their insurance coverage would not extend to lost product.
- Commissioner Title noted that based on public commentary and video footage, it may appear that the people who broke in knew what they were doing and therefore indicate an inside job. Commissioner Title asked whether the Commission had any information to that effect.
  - The Executive Director said that the Commission would have to work with the licensee to figure that out, noting that all Limited Access Areas are labeled, so a perpetrator could identify those spaces, but whether or not someone would know that there was product to take in a given area is a different question.
- Commission Title asked the Executive Director to restate the circumstances in which this issue would come before the Commission.
  - The Executive Director stated that it would come to the commission if regulatory noncompliance rose to the level of an Order to Show Cause or led to a Dispute Resolution Conference in the context of a settlement of the matter through a deficiency notice.
  - Chairman Hoffman reiterated that the Executive Director will keep Commissioners updated on the investigation the best as he can without sharing assumptions.
- Commissioner McBride asked whether the Commission has requested or obtained any video footage from the establishments where the incident did not result in gaining entry and have we asked for any surveillance footage.
  - CIE Gyebi said he would follow up to determine that, but at the moment, the focus is on the Pure Oasis.
  - The Executive Director noted that the media did not obtain any information or materials from the Commission.
- Commissioner McBride is really concerned whether the Commission is confident that the boarded up front window is adequate from a security perspective.
  - The Executive Director said that he is certain that during business hours it should be sufficient. After hours, if product is properly stored, no one should be able to access inventory.
- Commissioner Flanagan moved to adjourn the meeting from executive session.
- Commissioner McBride seconded the motion.
- The Chairman took a rollcall vote.
  - Commissioner Flanagan – Yes
  - Commissioner McBride – Yes



- Commissioner Title – Yes
- Chairman Hoffman – Yes

The Commission unanimously voted to adjourn at 2:57 p.m.



CANNABIS CONTROL COMMISSION

June 17, 2021

**Remote Participation via Microsoft Teams**  
EXECUTIVE SESSION MEETING MINUTES

**Documents:** None

**In Attendance:**

- Chairman Steven Hoffman
- Commissioner Ava Callender Concepcion
- Commissioner Nurys Z. Camargo
- Commissioner Bruce Stebbins

**Staff Present:**

- Executive Director Shawn Collins
- Chief Operating Officer Alisa Stack
- General Counsel Christine Baily
- Associate General Counsel Christopher Smith

**Minutes:**

- The Chairman gave an overview of the topic and noted that minutes are being taken.
- The Chairman provided the history of the topic, including the research that went into the calculation of the Executive Director's compensation to date.
- The Chairman gave an overview of the Executive Director's performance evaluation.
- Chief Operating Officer gave an overview staff performance management process.
- Commissioner Stebbins provided a comparison and contrast with the Executive Director position at the Gaming Commission.
- The Chairman discussed the parameters of a new compensation adjustment in the context of the last adjustment given by the Commission.
- Commissioner Stebbins noted that there should be an optics consideration associated with increasing the Executive Director's compensation.
- The Chairman noted that there is room in the budget to increase the Executive Director's compensation.
- Commissioner Camargo asked about the Commission's process for the Executive Director's performance management.



- The Chairman described the process and that he delivered the evaluation to the Executive Director in January.
- Commissioner Camargo clarified that if that document were to be shared with the full Commission, it would become a public document.
  - The Chairman confirmed this as his understanding.
- Commissioner Camargo asked, with respect to the current Executive Director compensation adjustment being considered, what that means with respect to compensation for the next Executive Director.
  - The Chairman shared his view that the compensation for the current Executive Director does not create a floor for the next Executive Director.
  - Commissioner Camargo said that she believes the Commission should be mindful of that factor.
- Commissioner Camargo asked about Cost of Living Adjustments and how that impacts the Executive Director.
  - The Chief Operating Officer said that the Executive Director has not been included on the Cost of Living Adjustments made to date. Staff has received them, and it is tied to expected rate of inflation.
- Commissioner Camargo asked about what the Governor's compensation might be.
  - The Chairman gave an overview of various state positions and their salary.
  - The General Counsel shared that all salaries can be looked up through on CTHRU the Commonwealth's financial records transparency website platform; CTHRU
- Commissioner Concepcion asked about the hiring-in range initially contemplated for the position.
  - The Chairman said that to his recollection, it was between \$130,000 - \$150,000.
- Commissioner Camargo asked about the compensation increases for staff as well, and how the two will be in relation.
  - The Chief Operating Officer said that there is a fund set aside for merit pay raises in a range between 0-4%.
- The Chairman discussed the Executive Director's performance evaluation, the corresponding compensation adjustment, and what that would mean in terms of annual compensation.
- Commissioner Camargo asked whether a compensation adjustment should be considered as a percentage or a dollar amount.
  - The Chairman said there is no set standard.
- Commissioner Stebbins asked about the justification for the increase in 2019.
  - The Chairman shared that the decision was made by the Commission, based on the Executive Director's work to date at the time.
- Commissioner Stebbins noted the quandary of the new Commissioners to be fair to the Executive Director and fair to the current Commissioners and suggested a smaller increase now and consider an additional increase down the line.
- The Chairman suggested conducting a performance evaluation for the Executive Director with the new Commissioners to give an additional adjustment.
- Commissioner Camargo asked if this has to be voted on today.



- The Chairman said it does not have to be voted on at this meeting and recognized the complexity of the situation and the new information for the three other Commissioners to think about.
- Commissioner Camargo said she would like the opportunity to connect with Human Resources prior to making a decision.
- The Chairman said he is comfortable postponing the vote until the next meeting, and the discussion can be scheduled earlier in the meeting to make sure everyone is fresh and has had the opportunity to prepare for the discussion.
- The Chairman invited the Executive Director to discuss the plan ahead.
- Executive Director Collins joined the meeting at this point.
- Commissioner Stebbins moved to adjourn executive session and reconvene in open session.
- Commission Camargo seconded the motion.
- The Chairman took a roll call vote.
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously voted to adjourn the executive session and reconvene in open session.



CANNABIS CONTROL COMMISSION

July 15, 2021

**Remote Participation via Microsoft Teams**

EXECUTIVE SESSION MEETING MINUTES

**Documents:** None

**In Attendance:**

- Chairman Steven Hoffman
- Commissioner Ava Callender Concepcion
- Commissioner Nurys Z. Camargo
- Commissioner Kimberly Roy
- Commissioner Bruce Stebbins

**Staff Present:**

- Executive Director Shawn Collins
- Chief Operating Officer Alisa Stack
- Chief People Officer Erika White
- General Counsel Christine Baily
- Associate General Counsel Christopher Smith

**Minutes:**

- The Chairman gave an overview of the conversation from the executive session at the June public meeting.
- The Chairman discussed the performance management process under the previously constituted Commission. The Chairman asked that this conversation be specific to the compensation and save conversations regarding a forward looking performance management process for another conversation.
- Commissioner Stebbins shared some thoughts and analysis with respect to the Executive Director's compensation. Commissioner Stebbins gave a comparison of compensation for Executive Directors across the Commonwealth, noting an average compensation among 13 agencies is \$170,000. Commissioner Stebbins noted his view that he is happy to recognize the hard work of staff through compensation raises. Commissioner Stebbins noted that he is concerned about the negative public attention that may result if the Executive Director's compensation exceeds a certain amount. Commissioner Stebbins



recommended using a dollar amount, rather than percentage, to balance these considerations.

- Commissioner Stebbins volunteered to lead developing a new performance review process after this consideration for compensation adjustment, including a schedule for review goals, an effort to be more transparent in a new process, and other aspects of a timeline for performance review.
- The Chairman thanked Commissioner Stebbins for his work and leadership on this matter.
- Commissioner Camargo thanked Commissioner Stebbins and expressed support for developing a new process for moving forward. Commissioner Camargo went over the merit rating scale, indicating she would be comfortable with a 3% raise.
- Chief People Officer noted that a 3% raise would approximately \$5,800/year and a gross salary \$201,880/year.
- The General Counsel gave advice on the parameters for the discussion that can occur in executive session.
- Commissioner Camargo suggested 3% raise, based on the information received about the Executive Director's performance evaluation.
- Commissioner Concepcion asked whether the scale shared by Commissioner Camargo is the compensation adjustment scale that will ultimately be used for all staff.
  - The Chief People Officer confirmed that was the case.
- Commissioner Roy expressed her confidence in the performance evaluation previously done and would be comfortable with a 3% increase.
- Commissioner Stebbins said he could stand by a 3% increase, but again reiterated the incoming criticism that may come in as a result of the Executive Director's compensation exceeding \$200,000.
- The Chairman said he supports a 3% increase because it is justified by the performance evaluation. The Chairman thinks it is a defensible position.
- Commissioner Roy noted that the Commission is a revenue generating agency, which a lot of other agencies are not, which may balance some of the optics considerations.
- Commissioner Camargo thanked Commissioner Stebbins for his work.
- Chief People Officer asked when the effective date of the compensation increase would be, noting the performance evaluation year ending December 31.
  - The Chairman agreed that the compensation adjustment should be backdated.
- The Chief People Officer noted that staff would receive their first consideration for compensation raises in December 2021, which would put the Executive Director's third pay raise on schedule when all other staff are being considered for their first pay raise.
- Commissioner Camargo asked additional questions regarding the logistics of forward looking performance evaluations.
- Commissioner Concepcion asked a clarifying question about Commissioner Stebbins' suggestion earlier in the meeting with respect to calculating a compensation adjustment.
  - Commissioner Stebbins described his thinking in developing that suggestion.
- Commissioner Camargo thanked her fellow Commissioners for their work and insights.



- Commissioner Camargo asked about the paperwork memorializing the decision of the Commission.
- The Chief People Officer gave an overview from the record keeping perspective.
- The Commission invited Executive Director Collins to join the executive session.
- With Executive Director now participating, Commissioner Stebbins gave an overview of the discussion so far, subject to a vote in open session.
- The Chairman noted that there may be changes in the performance evaluation process for the Executive Director moving forward.
- Commissioner Concepcion moved to adjourn executive session and reconvene in open session.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote.
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the motion.



CANNABIS CONTROL COMMISSION

August 12, 2021  
10:00AM

Remote Participation via [Microsoft Teams Live\\*](#)

PUBLIC MEETING MINUTES

**Documents:**

- Application materials associated with:
  - Staff Recommendations on Changes of Ownership
    - 1Connection Corp.
    - ECOFARM Leicester, LLC
    - Frozen 4, LLC
    - Greencare Collective, Inc.
    - Greenstar Herbals, Inc.
    - Harmony of MA, Inc.
    - Nature's Remedy of Massachusetts, Inc.
    - Mayflower Botanicals, Inc.
  - Staff Recommendations on Renewals
    - 6 Bricks, LLC. (#MRR205829)
    - Alternative Therapies Group II, Inc. (#MRR205823)
    - Alternative Therapies Group II, Inc. (#MR205789)
    - Apotho Therapeutics Plainville, LLC (#MRR205798)
    - Berkshire Kind Inc. (#MCR140026)
    - Bud's Goods & Provisions Corp. (#MRR205837)
    - Calyx & Pistils Inc. (#MCR140005)
    - Calyx Peak of MA, Inc. (#MCR140027)
    - Calyx Peak of MA, Inc. (#MPR243644)
    - Caroline's Cannabis, LLC (#MRR205806)
    - Cultivauna, LLC (#MPR243646)
    - Curaleaf Massachusetts Inc (#MRR205808)
    - Curaleaf Massachusetts Inc (#MRR205807)
    - FFD Enterprises MA (#MRR205805)
    - Ganesh Wellness, Inc. (#MRR205819)
    - Good Chemistry Nurseries of Massachusetts, LLC (#MCR140029)
    - Good Chemistry Nurseries of Massachusetts, LLC (#MPR243652)
    - Green Thumb Growers, LLC (#MBR169275)
    - GTE Franklin LLC (#MRR205792)



- Heal Sturbridge, Inc. (#MRR205818)
- Holistic Health Group Inc (#MCR140003)
- Holistic Health Group Inc (#MCR140030)
- Insa, Inc. (#MRR205777)
- JustinCredible Cultivation, LLC (#MCR140043)
- Local Roots NE, Inc. (#MRR205804)
- Mass Yield Cultivation LLC (#MCR140051)
- MassMedicum Corp. (#MCR140038)
- MassMedicum Corp. (#MPR243649)
- MassMedicum Corp. (#MRR205812)
- MassMedicum Corp. (#MRR205813)
- Mission MA, Inc. (#MPR243640)
- Natural Agricultural Products, LLC (#MCR140037)
- Natural Agricultural Products, LLC (#MPR243642)
- Neamat, LLC (#MCR140049)
- Nova Farms LLC (#MRR205790)
- NS AJO Holdings Inc. (#MRR205795)
- Patriot Care Corp. (#MCR140033)
- Patriot Care Corp. (#MPR243645)
- Patriot Care Corp. (#MRR205809)
- Patriot Care Corp. (#MRR205794)
- Peak Limited LLC (#MCR140035)
- Peak Limited LLC (#MCR140036)
- Peak Limited LLC (#MPR243637)
- Peak Limited LLC (#MPR243638)
- Potency LLC (#MRR205834)
- Pure Industries, Inc. (#MPR243648)
- Pure Lowell, Inc. (#MRR205815)
- QPS Massachusetts Holdings LLC (#MCR140019)
- QPS Massachusetts Holdings LLC (#MPR243655)
- Root 2 Naturals, LLC (#MBR169276)
- Salisbury Cultivation and Product Manufacturing, LLC (#MCR140048)
- Salisbury Cultivation and Product Manufacturing, LLC (#MPR243650)
- Solar Therapeutics, Inc. (#MRR205785)
- Solar Therapeutics, Inc. (#MPR243636)
- Sparkboro Wellness NAMA Corp. (#MRR205793)
- Temescal Wellness of Massachusetts, LLC (#MRR205816)
- Temescal Wellness of Massachusetts, LLC (#MRR205817)
- The Haven Center, Inc. (#MCR140028)
- The Haven Center, Inc. (#MPR243635)
- The Haven Center, Inc. (#MRR205783)
- The Haven Center, Inc. (#MRR205782)
- The Hub Craft, LLC (#MCR140052)
- The Hub Craft, LLC (#MPR243656)



- Turning Leaf Centers Otis, LLC (#MCR140034)
- Turning Leaf Centers Otis, LLC (#MPR243641)
- Turning Leaf Centers Otis, LLC (#MRR205799)
- Union Twist, Inc. (#MRR205786)
- Union Twist, Inc. (#MRR205787)
- Witch City Gardens LLC (#MRR205821)
- Commonwealth Alternative Care (#RMD1126)
- Four Daughters Compassionate Care, Inc., Vertically Integrated Medical Marijuana Treatment Center
- Good Chemistry of Massachusetts, Inc. (#RMD725)
- Heal, Inc., Vertically Integrated Medical Marijuana Treatment Center
- Heka, Inc., Vertically Integrated Medical Marijuana Treatment Center
- Ipswich Pharmaceutical Associates, Inc. (#RMD1306)
- Mayflower Medicinals, Inc., Vertically Integrated Medical Marijuana Treatment Center
- Mayflower Medicinals, Inc. (#RMD425)
- Staff Recommendations on Final Licenses
  - Analytics Lab, LLC (#IL281280), Independent Testing Laboratory
  - Bracts & Pistils, LLC (#DO100103), Marijuana Courier
  - Eskar Northbridge, LLC (#MR283073), Retail
  - Frozen 4 Corporation (#DO100106), Marijuana Courier
  - Galil Greenery, LLC (#MR281978), Retail
  - Grow Rite, LLC (#MC282541), Cultivation, Tier 1 / Indoor
  - GTE Franklin, LLC (#MR282766), Retail
  - Lazy River Products (#MC282085), Cultivation, Tier 2 / Indoor
  - Lazy River Products (#MP281644), Product Manufacturer
  - Mass Yield Cultivation, LLC (#MC281392), Cultivation, Tier 2 / Indoor
  - MassMedicum Corp. (#MC281929), Cultivation, Tier 7 / Indoor
  - Treevit, LLC (#DO100105), Marijuana Courier
  - Commonwealth Alternative Care (#MTC1126), Vertically Integrated Medical Marijuana Treatment Center
  - KRD Growers, LTD (#MTC3322), Vertically Integrated Medical Marijuana Treatment Center
  - Pharmacannis Massachusetts, Inc. (#MTC3045), Vertically Integrated Medical Marijuana Treatment Center
- Staff Recommendations on Provisional Licenses
  - BeachGrass Topicals, LLC (#MBN281797), Microbusiness
  - Commonwealth Alternative Care, Inc. (#MCN281917), Cultivation, Tier 11 / Indoor
  - Commonwealth Alternative Care, Inc. (#MPN281583), Product Manufacturer
  - Commonwealth Alternative Care, Inc. (#MRN282337), Retail
  - Commonwealth Alternative Care, Inc. (#MRN282339), Retail
  - Cypress Tree Management Natick, Inc. (#MRN283773), Retail
  - KG Collective, LLC (#MRN284224), Retail



- Massbiology Technology, LLC (#MCN283150), Cultivation, Tier 4 / Indoor
- Massbiology Technology, LLC (#MPN281972), Product Manufacturer
- Mayflower Medicinals, Inc. (#MRN282682), Retail
- Pleasantrees, Inc. (#MCN283506), Cultivation, Tier 9 / Indoor
- Pleasantrees, Inc. (#MPN282071), Product Manufacturer
- Releaf Cultivation, LLC (#MCN282674), Cultivation, Tier 2 / Indoor
- Shine Delivery, LLC (#DOA100130), Marijuana Courier
- True Eastleaf, LLC (#MCN282313), Cultivation, Tier 1 / Indoor
- True Eastleaf, LLC (#MRN282909), Retail
- Middlesex Integrative Medicine, Inc., Vertically Integrated Medical Marijuana Treatment Center
- [Meeting Packet](#)
- Diversity Plan Guidance
- Memorandum re: Executive Session Minutes and Review Process
- Memorandum re: Legislative and Executive Branch Outreach
- Memorandum re: Update on Commission Guidance Documents

**In Attendance:**

- Chairman Steven Hoffman
- Commissioner Ava Callender Concepcion
- Commissioner Nurys Z. Camargo
- Commissioner Kimberly Roy
- Commissioner Bruce Stebbins

**Minutes:**

- 1) Call to Order
  - The Chairman recognized a quorum and called the meeting to order.
  - The Chairman gave notice that the meeting is being recorded.
  
- 2) Chairman's Comments and Updates -
  - The Chairman thanked the Executive Director, the Director of Government Affairs and Policy Matt Giancola, and staff for the work that goes into coordinating and prepping for the monthly public meetings.
  - The Chairman welcomed and acknowledged Commissioner Roy and noted that although she participated in the July public meeting as an observer, the August public meeting marked the first meeting she is a full participant in a Commission public meeting.
  - Commissioner Roy thanked her fellow Commissioners and staff for their welcome to the Commission and diligent onboarding process.



- Commissioner Camargo dedicated her opening comments to her family in Miami and thanked Commission staff for the work that went into translating the Commission regulations into Spanish.
- Commissioner Concepcion thanked the Commission staff for coordinating and helping her prepare for the August public meeting.
- Commissioner Stebbins thanked staff for the work that goes into coordinating and prepping for the monthly public meetings and welcomed Commissioner Roy to her first public meeting.
- The Chairman gave an overview of the agenda.

### 3) Minutes for Approval – 0:06:11

- The Chairman noted there were two sets of minutes to approve and that the Commissioners have reviewed these minutes and will vote based on their best knowledge that the minutes are an accurate representation of the meetings.
- The Chairman notes that after the votes on these sets of minutes the Commission will be caught up, he also acknowledged and thanked Commissioner Stebbins and staff for their work and leadership on the topic.
- The Chairman noted there were two sets of minutes to approve and that the Commissioners have reviewed these minutes and will vote based on their best knowledge that the minutes are an accurate representation of the meetings.
- June 17, 2021
  - The Chairman asked if the Commissioners had a chance to review the minutes and whether there were questions or edits.
  - Commissioner Stebbins moved to approve the minutes for the June 17, 2021, Commission public meeting.
  - Commissioner Roy seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes
    - Commissioner Roy – Yes
    - Commissioner Stebbins – Yes
    - Chairman Hoffman – Yes
  - The Commission unanimously approved the minutes for the June 17, 2021, meeting.
- July 15, 2021
  - The Chairman asked if the Commissioners had a chance to review the minutes and whether there were questions or edits.
  - Commissioner Concepcion moved to approve the minutes for the July 15, 2021, Commission public meeting.
  - Commissioner Camargo seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes



- Commissioner Concepcion – Yes
- Commissioner Roy – Yes
- Commissioner Stebbins – Yes
- Chairman Hoffman – Yes
- The Commission unanimously approved the minutes for the July 15, 2021, meeting.

4) Executive Director’s Report – 0:08:18

- The Executive Director gave an overview of licensing data, as laid out on [page 218 of the meeting packet](#).
- The Chairman asked a clarifying question with respect to the estimated applicants for the Marijuana Research Facility license type.
  - The Executive Director notes that several applications have previously applied under the old scheme, so those applications are still pending. He further noted that the Commission has notified these applicants during the transition that the Commission will be reviewing their applications in the new context and actively trying to get these applicants into the new environment.
- The Chairman asked a question regarding the number of certified active patients and whether these have plateaued.
  - The Executive Director noted that there has been a slowdown from last year’s high but confirmed that more patients are actively being added.
- Commissioner Camargo asked a clarification question regarding the four denials listed in the presentation and what happens after denial.
  - The Executive Director noted that this is a historical number and confirmed the reason why the applications were denied. The Executive Director further explained the reconsideration process and options for denied applicants.
  - The Chairman noted that the applications were denied around 2019 and that one applicant started the application anew.
- The Chairman asked a question regarding the Third-Party Transporter license type and the sufficiency of transportation supply as the industry continues to expand.
  - The Executive Director noted the difference between a Third-Party Transporter and a Marijuana Transporter with other existing ME license types and clarified that each license type allows the ability to move your inventory as a component of the license. Thus, he noted that licenses are currently able to efficiently move their inventory between and amongst themselves.
- Commissioner Roy asks a clarifying question on the supply chain on the islands off Cape Cod.
  - The Executive Director noted the unique situation, specific constraints, and special accommodations faced by licenses on Martha’s Vineyard and Nantucket. The Executive Director noted the work of the Commission’s licensing team and the fact that until federal law changes, licensees on the islands will have to continue to be vertically integrated and be subject to alternative testing requirements.



- Commissioner Roy asked a follow-up question regarding the goal of having an independent testing laboratory in the islands to conduct a full panel of testing.
  - The Executive Director noted the market-scale challenges that an independent testing lab may face on the Islands but noted that these challenges might be alleviated by potential federal legalization.

#### a) Regulation Implementation Process

- The Executive Director gave an update with respect to the regulation implementation process resulting from the 2020 regulatory amendments.
- The Chairman asked a clarifying question on the timeline of implementation of hardship cultivation.
  - The Executive Director noted the work that the staff has already done and holds off on providing a timeline to negate the need to have to modify it in the future.
- Commissioner Conception asked a clarifying question regarding hardship cultivation implementation and what it entails.
  - The Executive Director provided an overview of that hardship cultivation license type and specifically the special circumstances faced by this license type and what the Commission is working through to implement this in an accessible way that respects the dignity of caregivers and patients.

#### b) Social Equity Program

- The Executive Director gave an update with respect to the Social Equity Program.
- The Executive Director clarified that benefits associated with the program accrue immediately upon acceptance into the program.

#### c) Fiscal Year 2022 (FY22) Budget

- The Executive Director gave an overview of the FY22 budget.
- The Executive Director noted that the Legislature enacted the Commission's request for the FY22 budget, and the Governor approved the request.

#### d) Hiring

- The Executive Director described the onboarding of the Licensing Specialists, Executive Assistant, Receptionist/Office Manager, and Investigators.
- The Executive Director noted that this is the most staff that the Commission has ever onboarded at the same time.
- The Chairman asked what the total number of staff will be after the onboarding of new staff concludes.
  - The Executive Director confirmed that the total number of staff will be approximately 90 individuals.
- The Executive Director stated that the Associate Enforcement Counsel, Constituent Services Associate, Program Coordinator- Community Outreach, and Research Analyst positions are now closed and are in the screening and interviewing process. The



Executive Director thanked the Human Resources department for their great work managing the hiring and onboarding process.

e) Return to Office Planning

- The Executive Director gave an overview of the return to office planning that is currently ongoing.
- The Executive Director noted that he has conveyed to Commission staff that there will be at least a 90-day notice in advance of returning to the office.
- The Executive Director clarified that the offices remain closed to the public but noted that both offices are open to staff.
- The Chairman thanked the Executive Director for the detailed overview, and the diligence as the return to office planning continues.

f) Retired Guidance

- The Executive Director gave an overview of the process the Commission is going through to retire outdated guidance documents and listed the documents being retired.
- The Executive Director noted that the documents need to be retired to limit contradiction and confusion.
- The Chairman thanked the Executive Director for the detailed overview, and diligence as the staff continues to work to retire outdated guidance documents.

5) Staff Recommendations on Changes of Ownership – 0:49:48

a. 1Connection Corp.

- Director Potvin presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- Commissioner Camargo moved to approve the Change of Ownership.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership.

b. ECOFARM Leicester, LLC

- Director Potvin presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- Commissioner Roy moved to approve the Change of Ownership.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:



- Commissioner Camargo – Yes
- Commissioner Concepcion – Yes
- Commissioner Roy – Yes
- Commissioner Stebbins – Yes
- Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership.

c. Frozen 4, LLC

- Director Potvin presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- Commissioner Camargo moved to approve the Change of Ownership.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership.

d. Greencare Collective, Inc.

- Director Potvin presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- Commissioner Roy moved to approve the Change of Ownership.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership.

e. Greenstar Herbals, Inc.

- Director Potvin presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- Commissioner Camargo moved to approve the Change of Ownership.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes



- Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership.

f. Harmony of MA, Inc.

- Director Potvin presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- Commissioner Stebbins moved to approve the Change of Ownership.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership.

g. Nature’s Remedy of Massachusetts, Inc.

- Director Potvin presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- Commissioner Stebbins noted the news coverage for this change of ownership and commends local official for their work to ensure that new owners maintain strong local relationships when change of ownerships are requested.
- Commissioner Concepcion moved to approve the Change of Ownership.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership.

h. Mayflower Botanicals, Inc.

- Director Potvin presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- The Chairman noted that the licensee’s change ownership request was first brought to the Commission for a vote in 2019, but the transition of the medical program from the Department of Public Health to the Commission elongated the process of approval.
  - Director Potvin confirms the Chairman’s description of the review process and provided additional context.
- The Chairman asked a clarifying question regarding the licensee’s compliance with the Commission’s regulations specifically with regards to change of ownership.



- Director Potvin confirmed that the licensee is currently in full compliance with the Commission’s regulations and all previous issues were reviewed by the investigations team prior to issuing a staff recommendation for change of ownership.
- Commissioner Stebbins moved to approve the Change of Ownership.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership.

6) Staff Recommendations on Renewals – 1:05:00

- The Chairman recognized Commissioner Camargo for her work taking a deep dive into Renewals, working with licensing staff.
- Commissioner Roy thanked Commissioner Camargo for her work and taking a deep dive into Renewals.

a. The Chairman noted that Renewals will be considered as one or more rosters, subject to a Commissioner’s request for individual treatment. The Commission will consider each for which a Commissioner requested individual treatment and then will consider the remaining applications in two rosters: (1) **all other Adult-use applications**; (2) **the other medical-use renewals**.

- Commissioner Roy noted that as the Public Health appointee she is particularly focused on CMR 500.140(6) and the importance of consumer education and dispensing procedures as it relates to Adult Use regulations. She also noted that she will be closely monitoring, reviewing, and inspecting applicants seeking provisional, final, and renewal licenses to determine full compliance with the established consumer education requirements, and reminded all licensees that full compliance is only reached through fulfilling all requirements laid out in subsection (a) through (j) of CMR 500.140(6) is required.

**Remaining Adult-Use Roster**

- The Chairman gave an overview of the roster.
- The Chairman asked for questions or comments.
- Commissioner Camargo moved to approve the remaining roster of adult-use Renewals.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes



- Chairman Hoffman – Yes
- The Commission unanimously approved the roster of Renewals.

- **Remaining Medical-Use Roster**

- The Chairman gave an overview of the roster.
  - The Chairman asked for questions or comments.
  - Commissioner Camargo commends
  - Commissioner Roy moved to approve the remaining roster of medical-use Renewals.
  - Commissioner Stebbins seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes
    - Commissioner Roy – Yes
    - Commissioner Stebbins – Yes
    - Chairman Hoffman – Yes
  - The Commission unanimously approved the remaining roster of medical-use Renewals.
- Commissioner Camargo commented that there were several Renewal applicants that she wanted to commend for their work.
    - Berkshire Kind Inc. included in its renewal that it is working with women-owned and veteran-owned businesses, which Commissioner Camargo recognized as an innovative way to fulfill the equity mission of the industry.
    - Local Roots Inc. was very clear and effective in communicating what its goals were and how it accomplished them, which made reading and assessing the Renewal application easier. Commissioner Camargo also commended Local Roots working with the community to display local artists in its facility.

a. 6 Bricks, LLC. (#MRR205829)

b. Alternative Therapies Group II, Inc. (#MRR205823)

c. Alternative Therapies Group II, Inc. (#MR205789)

d. Apotho Therapeutics Plainville, LLC (#MRR205798)

- Commissioner Camargo requested a condition.
  - Proposed condition: Applicant to submit separate Positive Impact Plan and Diversity Plan for next renewal.
- Commissioner Camargo moved to approve the Renewal, subject to the condition requested by Commissioner Camargo.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes



- Commissioner Stebbins – Yes
- Chairman Hoffman – Yes
- The Commission unanimously approved the Renewal, subject to the condition requested by Commissioner Camargo.

e. Berkshire Kind Inc. (#MCR140026)

f. Bud's Goods & Provisions Corp. (#MRR205837)

g. Calyx & Pistils Inc. (#MCR140005)

h. Calyx Peak of MA, Inc. (#MCR140027)

i. Calyx Peak of MA, Inc. (#MPR243644)

j. Caroline's Cannabis, LLC (#MRR205806)

k. Cultivauna, LLC (#MPR243646)

l. Curaleaf Massachusetts Inc (#MRR205808)

m. Curaleaf Massachusetts Inc (#MRR205807)

- Commissioner Camargo requested a condition to apply to both Curaleaf Massachusetts Inc applications.
  - Proposed condition: Within 90 days applicant should submit update on how they plan to remedy the initial partnership with C3RN as it relates to the 12,000 in scholarships. Applicant to clarify if scholarship will still be available through another partner agency.
- Commissioner Roy moved to approve both Renewals, subject to the condition requested by Commissioner Camargo.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved both Renewals, subject to the condition requested by Commissioner Camargo.

n. FFD Enterprises MA (#MRR205805)

o. Ganesh Wellness, Inc. (#MRR205819)

- Commissioner Camargo requested a condition and commented that she appreciated the work and the information provided in the renewal application for the licensee's other location but requested the actual data from this specific license.
  - Proposed condition: Applicant to submit data from actual license entity once operational at next renewal.
- Commissioner Concepcion moved to approve the Renewal, subject to the condition requested by Commissioner Camargo.
- Commissioner Roy seconded the motion.



- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Renewal, subject to the condition requested by Commissioner Camargo.

p. Good Chemistry Nurseries of Massachusetts, LLC (#MCR140029)

q. Good Chemistry Nurseries of Massachusetts, LLC (#MPR243652)

r. Green Thumb Growers, LLC (#MBR169275)

s. GTE Franklin LLC (#MRR205792)

t. Heal Sturbridge, Inc. (#MRR205818)

u. Holistic Health Group Inc (#MCR140003)

v. Holistic Health Group Inc (#MCR140030)

w. Insa, Inc. (#MRR205777)

x. JustinCredible Cultivation, LLC (#MCR140043)

- Commissioner Camargo requested a condition and commented that JustinCredible Cultivation, LLC is one of the only minority-owned cultivation sites in Massachusetts and commended the work that they are doing.
  - Proposed condition: Resubmit Positive Impact Plan’s supporting documents to clarify the objective as it relates to the goal.
- Commissioner Stebbins moved to approve the Renewal, subject to the condition requested by Commissioner Camargo.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Renewal, subject to the condition requested by Commissioner Camargo.

y. Local Roots NE, Inc. (#MRR205804)

z. Mass Yield Cultivation LLC (#MCR140051)

aa. MassMedicum Corp. (#MCR140038)

bb. MassMedicum Corp. (#MPR243649)

cc. MassMedicum Corp. (#MRR205812)

dd. MassMedicum Corp. (#MRR205813)

ee. Mission MA, Inc. (#MPR243640)

ff. Natural Agricultural Products, LLC (#MCR140037)



gg. Natural Agricultural Products, LLC (#MPR243642)  
hh. Neamat, LLC (#MCR140049)  
ii. Nova Farms LLC (#MRR205790)  
jj. NS AJO Holdings Inc. (#MRR205795)  
kk. Patriot Care Corp. (#MCR140033)  
ll. Patriot Care Corp. (#MPR243645)  
mm. Patriot Care Corp. (#MRR205809)  
nn. Patriot Care Corp. (#MRR205794)  
oo. Peak Limited LLC (#MCR140035)  
pp. Peak Limited LLC (#MCR140036)  
qq. Peak Limited LLC (#MPR243637)  
rr. Peak Limited LLC (#MPR243638)  
ss. Potency LLC (#MRR205834)

tt. Pure Industries, Inc. (#MPR243648)

- Commissioner Camargo commended the licensee's Positive Impact Plan, specifically the initiative to provide training for home growers on how to properly cultivate.
- Commissioner Concepcion moved to approve the Renewal.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Renewal.

uu. Pure Lowell, Inc. (#MRR205815)

- Commissioner Camargo requested a condition and commented that licensees should be mindful to indicate whether donations are associated with all licenses held, or only the license that is up for renewal. Commissioner Camargo also commended the work that the licensee has been doing in the city of Lowell.
  - Proposed condition: Within 90 days applicant to submit and clarify if the \$5,000 donation to Old Colony in Lowell is on behalf of both licenses they own (MPR243648 and MRR205815) or from one.
- Commissioner Roy moved to approve the Renewal, subject to the condition requested by Commissioner Camargo.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes



- The Commission unanimously approved the Renewal, subject to the condition requested by Commissioner Camargo.

vv. QPS Massachusetts Holdings LLC (#MCR140019)

ww. QPS Massachusetts Holdings LLC (#MPR243655)

xx. Root 2 Naturals, LLC (#MBR169276)

yy. Salisbury Cultivation and Product Manufacturing, LLC (#MCR140048)

zz. Salisbury Cultivation and Product Manufacturing, LLC (#MPR243650)

aaa. Solar Therapeutics, Inc. (#MRR205785)

bbb. Solar Therapeutics, Inc. (#MPR243636)

- Commissioner Camargo requested a condition to apply to both license and commented to commend the work that the licensee is doing in the communities they are a part of and noted that licensees should be mindful and intentional when donating to organizations to make sure they are upholding the Commission’s equity mandate when it comes to donations, as these are supposed to make an impact on communities that were disproportionately impacted by the War on Drugs.
  - Proposed condition: Clarify how a donation to a dog shelter will positively impact communities and or people that have been disproportionately impacted by the War on Drugs.
- Commissioner Camargo moved to approve the Renewal, subject to the condition requested by Commissioner Camargo.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Renewal, subject to the condition requested by Commissioner Camargo.

ccc. Sparkboro Wellness NAMA Corp. (#MRR205793)

ddd. Temescal Wellness of Massachusetts, LLC (#MRR205816)

eee. Temescal Wellness of Massachusetts, LLC (#MRR205817)

fff. The Haven Center, Inc. (#MCR140028)

ggg. The Haven Center, Inc. (#MPR243635)

hhh. The Haven Center, Inc. (#MRR205783)

iii. The Haven Center, Inc. (#MRR205782)

jjj. The Hub Craft, LLC (#MCR140052)

kkk. The Hub Craft, LLC (#MPR243656)

lll. Turning Leaf Centers Otis, LLC (#MCR140034)

mmm. Turning Leaf Centers Otis, LLC (#MPR243641)

nnn. Turning Leaf Centers Otis, LLC (#MRR205799)



ooo. Union Twist, Inc. (#MRR205786)

ppp. Union Twist, Inc. (#MRR205787)

qqq. Witch City Gardens LLC (#MRR205821)

rrr. Commonwealth Alternative Care (#RMD1126)

- The Chairman noted that Commissioner Camargo is recusing herself from this vote.
- Commissioner Concepcion moved to approve the Renewal, subject to the condition requested by Commissioner Camargo.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Recused
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission approved the Renewal, by a vote of four in favor and one recusal.

sss. Four Daughters Compassionate Care, Inc., Vertically Integrated Medical Marijuana Treatment Center

ttt. Good Chemistry of Massachusetts, Inc. (#RMD725)

uuu. Heal, Inc., Vertically Integrated Medical Marijuana Treatment Center

vvv. Heka, Inc., Vertically Integrated Medical Marijuana Treatment Center

www. Ipswich Pharmaceutical Associates, Inc. (#RMD1306)

xxx. Mayflower Medicinals, Inc., Vertically Integrated Medical Marijuana Treatment Center

yyy. Mayflower Medicinals, Inc. (#RMD425)

The Commission took a brief recess, returning at 11:46 AM (1:46:17).

#### 7) Staff Recommendations on Final Licenses

- The Chairman noted that the Commission considers Final Licenses as a roster unless a Commissioner requests otherwise. There are three rosters; (1) all adult-use Licenses; (2) Commonwealth Alternative Care (#MTC1126), from which Commissioner Camargo is recusing herself; and (3) the remainder of medical-use licenses.
- Director Potvin noted that one Independent Testing Laboratory and Three Marijuana Courier licensees are included in the roster and up for Commission consideration and vote.
- Adult-Use Roster
  - The Chairman gave an overview of the roster.
  - The Chairman asked for questions or comments.



- Commissioner Stebbins noted that Analytics Lab, LLC is the first women and minority owned Independent Testing Laboratory up for Commission consideration.
- Commissioner Concepcion moved to approve the roster of adult-use Final Licenses.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the roster of adult-use Final Licenses.

#### ● Remaining Medical-Use Roster

- The Chairman gave an overview of the roster.
- The Chairman asked for questions or comments.
- Commissioner Stebbins moved to approve the remaining roster of medical-use Final Licenses.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the remaining roster of medical-use Final Licenses.

- a. Analytics Lab, LLC (#IL281280), Independent Testing Laboratory
- b. Bracts & Pistils, LLC (#DO100103), Marijuana Courier
- c. Eskar Northbridge, LLC (#MR283073), Retail
- d. Frozen 4 Corporation (#DO100106), Marijuana Courier
- e. Galil Greenery, LLC (#MR281978), Retail
- f. Grow Rite, LLC (#MC282541), Cultivation, Tier 1 / Indoor
- g. GTE Franklin, LLC (#MR282766), Retail
- h. Lazy River Products (#MC282085), Cultivation, Tier 2 / Indoor
- i. Lazy River Products (#MP281644), Product Manufacturer
- j. Mass Yield Cultivation, LLC (#MC281392), Cultivation, Tier 2 / Indoor
- k. MassMedicum Corp. (#MC281929), Cultivation, Tier 7 / Indoor
- l. Treevit, LLC (#DO100105), Marijuana Courier (End of adult-use)



- m. Commonwealth Alternative Care (#MTC1126), Vertically Integrated Medical Marijuana Treatment Center
- The Chairman noted that Commissioner Camargo is recusing herself from this vote.
  - The Chairman asked for questions or comments.
  - Commissioner Roy moved to approve the Final License.
  - Commissioner Stebbins seconded the motion.
  - The Chairman took a roll call vote:
    - Camargo – Recused
    - Concepcion – Yes
    - Roy – Yes
    - Stebbins – Yes
    - Hoffman – Yes
  - The Commission approved the Final License by a vote of four in favor and one recusal.

n. KRD Growers, LTD (#MTC3322), Vertically Integrated Medical Marijuana Treatment Center

o. Pharmacannis Massachusetts, Inc. (#MTC3045), Vertically Integrated Medical Marijuana Treatment Center

8) Staff Recommendations on Provisional Licenses – 1:53:50

- The Chairman noted that the Commission will consider each Provisional License application individually and will work to reconcile any duplicative conditions requested by the Commissioners.
- Commissioner Roy applauded and celebrated the mission of the Commission as well as the applicants and licensees for their continued commitment and extraordinary efforts towards promoting increased diversity and inclusion in the industry, and further noted that any conditions she provides are intending to make their diversity plans more robust.
- Commissioner Stebbins noted that the Massachusetts statute offers a specific focus on social equity to assist communities that were disproportionately impacted by the War on Drugs. He further noted that a few applicants that are located within a current Commission identified Disproportionately Impacted Area chose not to focus on hiring in their Positive Impact Plans, and in some cases chose to focus on a completely different impacted community. He further noted that some of the conditions he proposes, seek clarification in this regard.

a. BeachGrass Topicals, LLC (#MBN281797), Microbusiness

- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Roy commended BeachGrass Topicals, LLC’s Positive Impact Plan with metrics and deliverables.
- Commissioner Camargo moved to approve the Provisional License
- Commissioner Concepcion seconded the motion.



- The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes
    - Commissioner Roy– Yes
    - Commissioner Stebbins – Yes
    - Chairman Hoffman – Yes
  - The Commission unanimously approved the Provisional License.
- b. Commonwealth Alternative Care, Inc. (#MCN281917), Cultivation, Tier 11 / Indoor
- Licensing Manager Defoe presented the Staff Recommendation for all three colocated Commonwealth Alternative Care, Inc. Provisional License, subject to separate votes.
  - The Chairman noted that Commissioner Camargo is recusing herself the four Commonwealth Alternative Care, Inc.
  - The Chairman asked for questions or comments.
  - Commissioner Stebbins requested a condition to apply to all three colocated licenses.
    - Proposed condition: Prior to Final Application for Licensure, clarify and report back to the Commission whether hiring Taunton residents was considered within your Positive Impact Plan considering the proposed operation is in a Commission-recognized Disproportionately Impacted community.
  - Commissioner Roy requested a condition to apply to all three colocated licenses, commenting that she has noticed identical language being used on numerous applications and encouraged licensees to use unique and original language.
    - Proposed condition: Prior to Final Application for Licensure, Commonwealth Alternative Care, Inc will provide original and unique language as to their employee retention, training and development goals.
  - Commissioner Concepcion moved to approve the Provisional License, subject to the conditions requested by Commissioner Stebbins and Commissioner Roy.
  - Commissioner Roy seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Recused
    - Commissioner Concepcion – Yes
    - Commissioner Roy– Yes
    - Commissioner Stebbins– Yes
    - Chairman Hoffman – Yes
  - The Commission approved the Provisional License, by a vote of four in favor and one recusal, subject to the conditions requested by Commissioner Stebbins and Commissioner Roy.
- c. Commonwealth Alternative Care, Inc. (#MPN281583), Product Manufacturer
- The Chairman asked for questions or comments.
  - Commissioner Roy moved to approve the Provisional License, subject to the conditions requested by Commissioner Stebbins and Commissioner Roy.



- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Recused
  - Commissioner Concepcion – Yes
  - Commissioner Roy– Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission approved the Provisional License, by a vote of four in favor and one recusal, subject to the conditions requested by Commissioner Stebbins and Commissioner Roy.

d. Commonwealth Alternative Care, Inc. (#MRN282337), Retail

- The Chairman asked for questions or comments.
- Commissioner Stebbins moved to approve the Provisional License, subject to the conditions requested by Commissioner Stebbins and Commissioner Roy.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Recused
  - Commissioner Concepcion – Yes
  - Commissioner Roy– Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission approved the Provisional License, by a vote of four in favor and one recusal, subject to the conditions requested by Commissioner Stebbins and Commissioner Roy.

e. Commonwealth Alternative Care, Inc. (#MRN282339), Retail

- Licensing Manager Defoe presented the Staff Recommendation Commonwealth Alternative Care, Inc. (#MRN282337), Retail’s Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Stebbins requested a condition.
  - Proposed condition: Prior to Final Application for Licensure, clarify and report back to the Commission whether hiring Taunton residents was considered within your Positive Impact Plan considering the proposed operation is in a Commission-recognized Disproportionately Impacted community.
- Commissioner Roy requested a condition.
  - Proposed condition: Prior to Final Application to Licensure, Commonwealth Alternative Care, Inc will provide original and unique language as to their employee retention, training and development goals.
- Commissioner Concepcion moved to approve the Provisional License, subject to the conditions requested by Commissioner Stebbins and Commissioner Roy.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:



- Commissioner Camargo – Recused
- Commissioner Concepcion – Yes
- Commissioner Roy – Yes
- Commissioner Stebbins – Yes
- Chairman Hoffman – Yes
- The Commission approved the Provisional License, by a vote of four in favor and one recusal, subject to the conditions requested by Commissioner Stebbins and Commissioner Roy.

f. Cypress Tree Management Natick, Inc. (#MRN283773), Retail

- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- The Chairman noted Commissioner Concepcion is recusing herself the four Cypress Tree Management Natick, Inc. licenses. He asks Commissioner Concepcion turn off both her Camara and microphone until directed otherwise.
- Commissioner Stebbins commented that language used in the applicant’s Diversity Plan is very similar to other applicants and encourages applicants to make these plans uniquely their own.
- Commissioner Stebbins requested a condition.
  - Proposed condition: Prior to Final Application for Licensure, contact CCC Licensing Division with an update to confirm your training and recruitment partners and eligibility to support your activities.
- Commissioner Roy requested a condition.
  - Proposed condition: Prior to final application will provide original and unique language as to their employee retention, training and development goals.
- Commissioner Camargo moved to approve the Provisional License, subject to the conditions requested by Commissioner Stebbins and Commissioner Roy.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Recusal
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission approved the Provisional License by a vote of four in favor and one recusal, subject to the conditions requested by Commissioner Stebbins and Commissioner Roy.

g. KG Collective, LLC (#MRN284224), Retail

- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Concepcion requested a condition.



- Proposed condition: Prior to final licensure the applicant shall amend its security plan to state that the appropriate Law Enforcement Authorities and the Commission shall be notified of any breach of security or other reportable incident defined in 500.110(9) immediately and, in no instance, more than 24 hours following discovery of the breach or incident.
- Commissioner Roy requested a condition.
  - Proposed condition: Prior to Final Application to Licensure, identify hiring goals for veterans, individuals with disabilities and LGBTQ residents.
- Commissioner Concepcion moved to approve the Provisional License, subject to the conditions requested by Commissioner Concepcion and Commissioner Roy.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Concepcion and Commissioner Roy.

h. Massbiology Technology, LLC (#MCN283150), Cultivation, Tier 4 / Indoor

- Licensing Manager Defoe presented the Staff Recommendation for both Massbiology Technology, LLC Provisional Licenses, subject to separate votes.
- The Chairman asked for questions or comments.
- Commissioner Stebbins requested two conditions to apply to both Massbiology Technology, LLC Provisional Licenses.
  - Proposed conditions:
    - Prior to Final Application for Licensure, clarify and report back to the Commission relative to focus of Positive Impact Plan on Springfield considering the proposed operation is located in Commission-designated Disproportionately Impacted community of Holyoke.
    - Prior to Final Application for Licensure, identify any spending goals with LGBTQ and Disabled Citizen-owned certified businesses.
- Commissioner Roy requested a condition to apply to both Massbiology Technology, LLC Provisional Licenses.
  - Proposed condition: Prior to Final application for Licensure, please update Diversity and Inclusion plan for job postings to also include veterans publications/ job sites and other veteran outreach strategies when advertising employment opportunities.
- Commissioner Roy moved to approve the Provisional License, subject to the conditions requested by Commissioner Stebbins and Commissioner Roy.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:



- Commissioner Camargo – Yes
- Commissioner Concepcion – Yes
- Commissioner Roy – Yes
- Commissioner Stebbins – Yes
- Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Stebbins and Commissioner Roy.

i. Massbiology Technology, LLC (#MPN281972), Product Manufacturer

- The Chairman asked for questions or comments.
- Commissioner Stebbins moved to approve the Provisional License, subject to the conditions requested by Commissioner Stebbins and Commissioner Roy.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Stebbins and Commissioner Roy.

j. Mayflower Medicinals, Inc. (#MRN282682), Retail

- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Roy requested a condition.
  - Proposed condition: Prior to Final application for Licensure, please update Diversity and Inclusion plan job postings to also include veterans publications/ job sites and other veteran outreach strategies when advertising employment opportunities.
- Commissioner Camargo moved to approve the Provisional License, subject to the condition requested by Commissioner Roy.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Roy.

k. Pleasantrees, Inc. (#MCN283506), Cultivation, Tier 9 / Indoor



- Licensing Manager Defoe presented the Staff Recommendation for both Pleasantrees, Inc. Provisional License, subject to separate votes.
- The Chairman asked for questions or comments.
- Commissioner Stebbins requested a condition to apply to both Pleasantrees, Inc. Provisional License.
  - Proposed Condition: Prior to Final Application for Licensure, clarify and report back to the Commission relative to focus of Positive Impact Plan on Amherst considering the proposed operations are located in Commission-designated Disproportionately Impacted community of Holyoke.
- Commissioner Roy requested a condition to apply to both Pleasantrees, Inc. Provisional License.
  - Proposed condition: Prior to Final Application to Licensure, Pleasantrees, Inc. will provide original and unique language as to their employee retention, training and development goals.
- Commissioner Concepcion moved to approve the Provisional License, subject to the conditions requested by Commissioner Stebbins and Commissioner Roy.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Stebbins and Commissioner Roy.

l. Pleasantrees, Inc. (#MPN282071), Product Manufacturer

- The Chairman asked for questions or comments.
- Commissioner Roy moved to approve the Provisional License, subject to the conditions requested by Commissioner Stebbins and Commissioner Roy.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins– Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Stebbins and Commissioner Roy.

m. Releaf Cultivation, LLC (#MCN282674), Cultivation, Tier 2 / Indoor

- Licensing Manager Defoe presented the Staff Recommendation for the Provisional License.



- The Chairman asked for questions or comments.
- Commissioner Concepcion requested a condition.
  - Proposed condition: Prior to final licensure, the applicant must provide a standard operating procedure to Commission staff that correctly reflects the regulations promulgated in January 2021.
- Commissioner Roy Requested two conditions.
  - Proposed conditions:
    - Prior to Final Application to Licensure, Releaf Cultivation, LLC, will provide original and unique language as to their proposed initiatives which had the identical language as Cypress Tree Management Natick, inc.
    - Prior to Final application for Licensure, please update Diversity and Inclusion plan for job postings to also include veterans publications/ job sites and other veteran outreach strategies when advertising employment opportunities.
- Commissioner Stebbins Requested a Condition.
  - Proposed condition: Prior to Final Application for Licensure, contact CCC Licensing Division with an update to confirm your training and recruitment partners and eligibility to support your activities.
- Commissioner Stebbins moved to approve the Provisional License, subject to the conditions requested by Commissioner Concepcion, Commissioner Roy, and Commissioner Stebbins.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Concepcion, Commissioner Stebbins, and Commissioner Roy.

n. Shine Delivery, LLC (#DOA100130), Marijuana Courier

- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Camargo requested a condition.
  - Proposed condition: Resubmit Diversity Plan, to include more than hiring and that it “promotes and encourages full participation in the regulated cannabis industry by individuals from communities disproportionately harmed by cannabis prohibition and enforcement and to positively impact those communities under M.G.L. c. 94G, § 4 in Massachusetts.”
- Commissioner Camargo moved to approve the Provisional License, subject to the condition requested by Commissioner Camargo.



- Commissioner Concepcion seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes
    - Commissioner Roy – Yes
    - Commissioner Stebbins – Yes
    - Chairman Hoffman – Yes
  - The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Camargo.
- o. True Eastleaf, LLC (#MCN282313), Cultivation, Tier 1 / Indoor
- Licensing Manager Defoe presented the Staff Recommendation for both True Eastleaf, LLC Provisional Licenses, subject to separate votes.
  - The Chairman asked for questions or comments.
  - Commissioner Camargo requested a condition to apply to both True Eastleaf, LLC Provisional Licenses.
    - Proposed condition: Resubmit Diversity Plan, to include more than hiring and that it “promotes and encourages full participation in the regulated cannabis industry by individuals from communities disproportionately harmed by cannabis prohibition and enforcement and to positively impact those communities under M.G.L. c. 94G, § 4 in Massachusetts.
  - Commissioner Concepcion moved to approve the Provisional License, subject to the condition requested by Commissioner Camargo.
  - Commissioner Roy seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes
    - Commissioner Roy – Yes
    - Commissioner Stebbins – Yes
    - Chairman Hoffman – Yes
  - The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Camargo.
- p. True Eastleaf, LLC (#MRN282909), Retail
- The Chairman asked for questions or comments.
  - Commissioner Roy moved to approve the Provisional License, subject to the condition requested by Commissioner Camargo.
  - Commissioner Stebbins seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes
    - Commissioner Stebbins – Yes
    - Commissioner Roy – Yes



- Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Camargo.

q. Middlesex Integrative Medicine, Inc., Vertically Integrated Medical Marijuana Treatment Center

- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Stebbins moved to approve the Provisional License.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License.

The Commission took a 30 minute recess, returning at 1:00 PM (3:00:00).

9) Commission Discussion and Votes

a. Diversity Guidance

- The Chairman commended both Commissioner Stebbins and Commissioner Camargo for their leadership on the topic. He also thanked former Commissioner Title and Commissioner Flannigan, for their previous contributions regarding the topic.
- Commissioner Camargo, Licensing Specialist Tiixa Chukwuezi, Project Coordinator Rebecca Kwakye, and Commissioner Stebbins presented the Diversity Guidance.
- Commissioner Camargo thanked and acknowledged the Cannabis Advisory Board and business owners for reviewing the Diversity Guidance prior to it coming up for a vote.
- Commissioner Concepcion thanked Commissioner Camargo, Commissioner Stebbins, and the team and asked if they are any new requirements for Diversity plans beyond the new requirements that every Diversity Plan contains at least two goals.
  - Commissioner Stebbins reaffirmed that beyond requiring that every applicant submit at least two goals as a part of their Diversity Plan the guidance also provides examples of what the goals might be and urges applicants to think about diversity as applicants are building out their facility, and also submit a plan that is unique to their facilities.
  - Commissioner Camargo noted that this new guidance clarifies language that is vague in the Commission’s regulations and now asks for a minimum of two goals for Diversity Plans.



- Commissioner Roy thanked Commissioner Camargo, Commissioner Stebbins, and the team for their leadership and hard work on the Diversity Guidance.
- The Chairman noted the necessity of this guidance and hopes that this new guidance will limit the need to add additional conditions on both provisional and renewals. The Chairman also commended the working group for seeking input from both internal and external stakeholders in the process of drafting this guidance.
- Commissioner Roy noted that the new metrics and measurables in the guidance will make a difference when holding various stakeholders accountable as the Commission approximates the legislative mandates to uphold diversity and equity in the industry.
- Commissioner Camargo recommended that licensees reach out with any questions or comments they may have and asked that licensees use the graph provided in the guidance to help them display their hiring process.
- Commissioner Concepcion noted that she will also use the guidance when reviewing applications and recommends that other stakeholders also review and use this guidance to guide their work.
- The Chairman suggested a motion that approves the guidance up until the reference page to limit the need for the reference page to come up for Commission vote and consideration when it is subsequently updated by staff.
- Commissioner Camargo clarified that the Diversity Guidance is separate and distinct from the reference and resources page and clarified that they will each be published on different pages of the Commission’s website after approval.
- Commissioner Camargo moved to approve the Diversity Guidance.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Diversity Guidance.

b. Executive Session Minutes and Review Process

- Chairman Hoffman thanked Commissioner Stebbins, and General Counsel Baily, for their work and leadership on the topic.
- Commissioner Stebbins presented the executive session minutes and review process.
- The Chairman noted that the motion up for commission vote is whether to approve the General Counsel’s recommendation on which of the seven executive session minutes should be realized, and which should continue to be withheld. He further clarified that if the motion passes the minutes recommended for release by the General Counsel will come up for Commission vote and consideration at the next public meeting.
- General Counsel Christine Baily provided further clarification on the implication of approving the motion and the proposed process.



- The Chairman provided further clarification on the process and implications of the motion.
- The Chairman asked a question regarding the number of executive sessions that have occurred in the history of the Commission.
  - General Counsel Baily noted that there have been previous executive session minutes that have been released, but for the purposes of the discussion and vote, the Commission is only looking at seven sets of executive session minutes, which have been withheld to date. General Counsel Baily clarified that the recommendation, if approved, would only result in the withholding of executive session minutes that relate to pending, or ongoing matters.
- Commissioner Stebbins moves to accept the General Counsel’s recommendation regarding the release and withholding of prior executive session minutes.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the recommendation.

c. Timeline for Regulatory Review

- The Chairman gave an overview of the topic and thanked the Legal team for their leadership on the topic.
- The Executive Director gave a high-level overview of a proposed timeline.
- Commissioner Concepcion asked a clarifying question regarding the end goal stated in the timeline.
  - The Chairman noted that the timeline as of yet is arbitrary and notes that this term is anticipated to end on August 31st, 2022, and thus, has a desire to have the process done by August. The Chairman suggested thinking about things in terms of certain number of months than being tied to exact dates.
- Commissioner Concepcion clarified that in order to meet the proposed timeline, the work of a regulatory review would have to start in September 2021.
- .
  - The Chairman provided further clarification on the timeline and noted that the timeline is arbitrary, and what is currently marked as “September 2021” should be thought of as “month one” instead.
- The Chairman requested that the current conversation be limited to the process and not whether the Commission should move to embark on a regulatory review process.
- Commissioner Stebbins asked a question regarding the need to schedule additional public meetings while conducting regulatory review and promulgation.



- The Executive Director noted that historically the Commission has scheduled special meetings to discuss regulatory review but has also folded these types of discussions and votes into the regularly scheduled monthly public meetings.
- Commissioner Concepcion asked about the impact a regulatory review process would have on staff's workload.
  - The Executive Director provided an overview of staff's workload but noted that it is a sample meant to encompass staff's complete workload.
  - The Chairman noted that the scope of the proposed regulatory review process, which would inform the impact on staff, still needs to be clarified, whether it will be all-encompassing or more surgical in nature. He further clarified that he would prefer that the proposed regulatory review process be more surgical in nature. The Chairman also noted that, from his perspective, there is no distinction between "day jobs" and drafting regulations, as working on regulations is ordinary business of the agency. Therefore, all work of the agency should be managed and planned in the aggregate, rather than treating regulations as an add on.
- Commissioner Concepcion asked a clarifying question regarding the scope of the last round of regulatory review.
  - The Chairman noted that the last round of regulatory review and promulgation had a broader scope, noting that delivery was certainly one of the more difficult issues to work through. The Chairman said that he believed this round could be narrowed to fewer topics and noted some topics that he might suggest when that discussion arises.
  - The Executive Director described how a more surgical regulatory review would impact the process, in particular with respect to engaging external stakeholders.

The Commission took a two-minute break at the request of Commissioner Camargo, returning at 4:06:40.

- Commissioner Camargo asked the Chairman for clarification with respect to the process for deciding to do a regulatory review.
  - The Chairman clarified that his preference would be to discuss the process to ensure that Commissioners understand what goes into a regulatory review process. , The Chairman said that at a subsequent meeting, the Commission would vote on if and when the Commission should start another round of regulatory review process and, if so, what should be included in that. The Chairman said his aim of this initial conversation was to ensure that each Commissioner has enough information and context to have a subsequent informed discussion and requested that his fellow Commissioners let him know when they are ready to discuss further.
- Commissioner Roy stated that from her perspective, starting a regulatory review process next month would be ambitious, especially given that she is new to the Commission and requested that the Executive Director and staff provide a guidance document outlining Commissioner rolls, timelines, and deadlines for regulatory work before moving forward.



- Commissioner Stebbins thanked the staff and noted that from previous experience there comes a point when regulations mature, that feedback from different stakeholders help effectuate the efficiency of the Commission’s work. He also requested that Commissioners think about separating the regulatory changes that would be “nice to do” from what is imperative as the Commission moves forward on the topic.
- The Chairman provided further clarification on next steps.

d. Legislative and Executive Branch Outreach

- The Chairman gave an overview of the topic and thanked Commissioner Concepcion and Director of Government Affairs Matt Giancola for their leadership on the topic.
- Commissioner Concepcion and Director of Government Affairs Giancola and Policy provided a high-level overview of the proposed process for how the Commission engages with the legislative and executive branches.
- Commissioner Stebbins thanked Director of Government Affairs Giancola and Commissioner Concepcion for their leadership on the topic. He further noted that he appreciated the uniformity that this process would bring. Commissioner Stebbins added that it would be his preference, if an issue is discussed and voted on with respect to legislative outreach, it should be understood that all Commissioners would be required to stand behind that final position.
- Commissioner Camargo thanked Commissioner Concepcion and Director of Government Affairs Giancola for their leadership on the topic and echoed Commissioner Stebbins sentiment that this process brings much-needed uniformity and give the Commission one voice on legislative affairs, but also noted that this process also allows Commissioners to agree to disagree on certain topics.
- Commissioner Roy thanked Commissioner Concepcion and Director of Government Affairs Giancola for their leadership on the topic and agrees with Commissioner Camargo sentiment that there might be times where Commissioners may disagree on a topic, but this approach provides the Commission with the ability to speak with one voice when addressing the Legislature and other parts of Commonwealth government.
- The Chairman noted that a vote is not needed at this point and asked that General Counsel or the Executive Director provide further insight.
  - The Executive Director confirmed that a vote is not needed at this time.
- The Chairman also noted that although this process would give the Commission the ability to speak with one voice, it does not limit an individual’s Commissioners ability, or prerogative to speak individually, but request that when this occurs, Commissioners make it clear that they are not speaking on behalf of the Commission and make Director of Government Affairs Giancola aware of such instances as to allow him the ability be the clearinghouse on these matters.
- Commissioner Camargo asked a clarifying question regarding how the Commission plans to notify the Legislature of the new process.
  - The Executive Director clarified that the Director of Government Affairs Giancola will notify both the Legislative and Executive branches.
  - Director of Government Affairs Giancola confirmed that he will be communicating the new process.



- Commissioner Roy asked a clarifying question regarding keeping Commissioners informed on the Legislative affairs.
  - The Chairman noted that he has access to State House news.
  - The Executive Director clarified that she will be updated on State House news access.
- Commissioner Roy asked specifically keeping up with when hearings are occurring on particular legislative matters and when Commissioners are providing testimony or attending hearings, especially in light of the open meeting law.
  - Director of Government Affairs Giancola confirmed that this will be provided to Commissioner Roy going forward.
  - Commissioner Concepcion noted that Director of Government Affairs Giancola currently provides Commissioners with regular updates when it comes to legislative matters and affairs.

e. Outdated Guidance Document Rescission

- The Executive Director presented on the retirement of the Guidance for Registered Marijuana Dispensaries Regarding Transportation of Marijuana Guidance.
- The Chairman asked for questions or comments.
- Chairman moved to rescind the Guidance for Registered Marijuana Dispensary Regarding Transportation of Marijuana effective February 11<sup>th</sup>, 2022. Furthermore, the Commission moves to allow Commission staff to update the current version of this guidance document on its website to include the following disclaimer: “The Commission has approved the rescission of this guidance document effective February 11<sup>th</sup>, 2022. All MTCs shall take the necessary steps to account for this rescission and ensure full compliance with Commission regulations 935 CMR 501.00 Medical – Use Marijuana by that date.”
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins– Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the motion.

10) New Business the Chairman Did Not Anticipate at the Time of Posting- There were no last-minute items.

11) Next Meeting Date – 4:39:37

- The next meeting will be held September 16th, at 10 AM.
- The Chairman also gave an overview of the tentative meeting schedule for the remainder of the calendar year.



12) Adjournment – 4:40:06

- Commissioner Stebbins moved to adjourn the meeting.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously voted to adjourn.



## DMA Holdings LLC 0134-COO-03-0721

### CHANGE OF OWNERSHIP AND CONTROL OVERVIEW

1. Licensee Information:

DMA Holdings LLC

License Number	License Type
MC282703	Cultivation
MP281861	Product Manufacturing
MR283684	Retail

2. The licensee has paid the applicable fees for this change request.

3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

Individual	Role
Rhett Jordan	Person with Direct or Indirect Control
David Lahar	Person with Direct or Indirect Control

4. The licensee is proposing to add the following as Entities Having Direct or Indirect Control:

Entity	Role
RJ Mass, LLC	Entity with Direct or Indirect Control
Convergion, LLC	Entity with Direct or Indirect Control

5. Background checks were conducted on all proposed parties and no suitability issues were discovered.

6. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.

7. Commission staff conducted an organizational and financial inspection into the parties associated with this request and found no issues or inconsistencies with the information provided to the Commission.



## **RECOMMENDATION**

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



**MARIJUANA ESTABLISHMENT RENEWALS  
EXECUTIVE SUMMARY  
COMMISSION MEETING: SEPTEMBER 16, 2021**

**RENEWAL OVERVIEW**

- Name, license number, renewal application number, host community, and funds deriving from a Host Community Agreement allocated for the municipality for each Marijuana Establishment presented for renewal:

Marijuana Establishment Name	License Number	Renewal Application Number	Location	Funds
202 Trading Company, Inc. d/b/a Bud Barn	MR281735	MRR205849	Winchendon	\$0.00
253 Organic, LLC	MC281258	MCR140047	Montague	\$441,764.30
253 Organic, LLC	MP281302	MPR243676	Montague	\$441,764.30
253 Organic, LLC	MR281245	MRR205865	Montague	\$441,764.30
Alternative Therapies Group II, Inc.	MR281255	MRR205824	Salem	\$0.00
Atlantic Medicinal Partners, Inc.	MR281657	MRR205716	Salem	\$0.00
B Leaf Wellness Centre LLC	MR281356	MRR205866	Ware	\$0.00
BERKSHIRE ROOTS INC.	MR281845	MRR205803	Boston	\$251,972.79
Blackstone Valley Naturals, LLC	MB281476	MBR169277	Uxbridge	\$11,356.36
Bud's Goods & Provisions Corp.	MC281738	MCR140045	Lakeville	\$0.00
Bud's Goods & Provisions Corp.	MP281507	MPR243654	Lakeville	\$0.00
Buudda Brothers 90 Sargeant Street LLC	MC282254	MCR140016	Holyoke	\$0.00
Buudda Brothers 90 Sargeant Street LLC	MP281870	MPR243625	Holyoke	\$0.00
Cedar Roots LLC	MC282746	MCR140059	Ware	\$0.00
Cedar Roots LLC	MP281872	MPR243658	Ware	\$0.00
Cloud Creamery LLC	MP281412	MPR243660	Framingham	\$0.00
Coastal Solutions	MT281365	MTR263101	Plymouth	\$75,000.00



Cosmopolitan Dispensary, Inc.	MR282961	MRR205847	Fall River	\$0.00
Cultivate Cultivation, LLC	MC281266	MCR140073	Leicester	\$495,016.00
Cultivate Cultivation, LLC	MP281305	MPR243675	Leicester	\$300,000.00
Cultivate Leicester, Inc.	MR281268	MRR205864	Leicester	\$300,000.00
Curaleaf North Shore, Inc.	MC281255	MCR140063	Amesbury	\$0.00
Curaleaf North Shore, Inc.	MP281300	MPR243663	Amesbury	\$0.00
Delta 420 LLC	MR281779	MRR205842	Blackstone	\$30,774.99
FFD Enterprises MA, Inc.	MC282347	MCR140032	West Tisbury	\$0.00
FFD Enterprises MA, Inc.	MP281747	MPR243639	West Tisbury	\$0.00
FFD Enterprises MA, Inc.	MR282947	MRR205796	West Tisbury	\$0.00
Fresh Fields Lowell LLC	MR283066	MRR205814	Lowell	\$0.00
Good Chemistry of Massachusetts, Inc.	MR282554	MRR205830	Lynn	\$0.00
Green River Cannabis Company Inc	MR282175	MRR205855	Greenfield	\$0.00
Greenhouse Naturals LLC	MR282334	MRR205800	Beverly	\$0.00
Grow Rite, LLC	MC282541	MCR140074	Upton	\$0.00
Harmony of MA, Inc.	MR282668	MRR205862	West Boylston	\$0.00
HVV Massachusetts, Inc	MC282121	MCR140039	Gloucester	\$491,283.66
HVV Massachusetts, Inc	MP281657	MPR243647	Gloucester	\$491,283.66
HVV Massachusetts, Inc	MR282578	MRR205810	Gloucester	\$491,283.66
I.N.S.A., Inc.	MC281268	MCR140061	Easthampton	\$814,192.70
I.N.S.A., Inc.	MP281426	MPR243662	Easthampton	\$814,192.70
I.N.S.A., Inc.	MR281680	MRR205843	Easthampton	\$814,192.70
Late Spring, Inc. D/B/A Gage Cannabis Company	MR281248	MRR205853	Ayer	\$3,877.00
Littleton Apothecary LLC	MR283727	MRR205828	Littleton	\$0.00
Local Roots NE Inc.	MR283231	MRR205851	Sturbridge	\$34,253.98
MCR Labs, LLC	IL281278	ILR267895	Framingham	\$0.00
MINUTEMAN FARM, LLC	MC282504	MCR140067	Ashby	\$0.00
Nature's Medicines, Inc.	MC281806	MCR140065	Uxbridge	\$0.00
Nature's Medicines, Inc.	MR281709	MRR205845	Uxbridge	\$0.00
Nature's Medicines, Inc.	MR281701	MRR205846	Fall River	\$63,238.17
Nature's Medicines, Inc.	MR282482	MRR205825	Wareham	\$0.00
NEO Manufacturing MA LLC	MC282043	MCR140057	Medway	\$250,000.00
NEO Manufacturing MA LLC	MP281622	MPR243659	Medway	\$250,000.00
New England Treatment Access, LLC.	MC281267	MCR140053	Franklin	\$600,000.00
New England Treatment Access, LLC.	MP281306	MPR243651	Franklin	\$300,000.00
New England Treatment Access, LLC.	MR283065	MRR205840	Franklin	\$300,000.00
New England Treatment Access, LLC.	MR281287	MRR205839	Brookline	\$3,830,831.00



New England Treatment Access, LLC.	MR281240	MRR205835	Northampton	\$2,621,169.24
New Leaf Enterprises, Inc.	MR283203	MRR205822	Fall River	\$0.00
New Leaf Enterprises, Inc.	MR283204	MRR205820	Fall River	\$0.00
Northeast Alternatives, Inc.	MC281319	MCR140062	Fall River	\$3,157,904.00
Northeast Alternatives, Inc.	MP281319	MPR243672	Fall River	\$3,157,904.00
Northeast Alternatives, Inc.	MR281314	MRR205857	Fall River	\$3,157,904.00
Pharmacannis Massachusetts Inc.	MR281252	MRR205831	Wareham	\$ 493,056.42
Pure Oasis LLC	MR281352	MRR205797	Boston	\$0.00
Silver Therapeutics, Inc.	MC282461	MCR140077	Boston	\$0.00
Silver Therapeutics, Inc.	MP281331	MPR243661	Orange	\$0.00
Silver Therapeutics, Inc.	MP281779	MPR243678	Boston	\$0.00
Silver Therapeutics, Inc.	MR283074	MRR205870	Boston	\$0.00
SIRA NATURALS, INC.	MC281252	MCR140058	Milford	\$250,000.00
SIRA NATURALS, INC.	MP281303	MPR243665	Milford	\$250,000.00
SIRA NATURALS, INC.	MX281310	MXR126659	Milford	\$250,000.00
The Healing Center LLC	MR283193	MRR205871	Fitchburg	\$14,526.14
Team Green, LLC	MR281281	MRR205838	Boston	\$0.00
Terpene Journey, LLC	MR281612	MRR205791	Swampscott	\$0.00
The Heirloom Collective, Inc.	MC281438	MCR140054	Bernardston	\$20,750.00
The Heirloom Collective, Inc.	MP281407	MPR243657	Bernardston	\$20,750.00
Turning Leaf Centers Northampton, LLC	MR283040	MRR205778	Northampton	\$0.00
Western Front, LLC	MR283179	MRR205827	Cambridge	\$0.00

2. All licensees have submitted renewal applications pursuant to 935 CMR 500.103(4) which include the licensee's disclosure of their progress or success towards their Positive Impact and Diversity Plans.
3. All licensees have submitted documentation of good standing from the Secretary of the Commonwealth, Department of Revenue, and Department of Unemployment Assistance, if applicable.
4. All licensees have paid the appropriate annual license fee.
5. The licensees, when applicable, have been inspected over the previous year. Commission staff certify that, to the best of our knowledge, no information has been found that would prevent renewal of the licenses mentioned above pursuant to 935 CMR 500.450.

## **RECOMMENDATION**

Commission staff recommend review and decision on the above-mentioned licenses applying for renewal, and if approved, request that the approval be subject to the licensee remaining in compliance with the Commission regulations and applicable law.

ME Renewal Executive Summary 3



**MEDICAL MARIJUANA TREATMENT CENTER RENEWALS  
EXECUTIVE SUMMARY  
COMMISSION MEETING: SEPTEMBER 16, 2021**

**RENEWAL OVERVIEW**

1. Name, license number, location(s), for each Medical Marijuana Treatment Center presented for renewal:

Medical Marijuana Treatment Center Name	License Number	Location (Cultivation & Processing)	Location (Dispensing)
Ermont, Inc.	RMD225	Quincy	Quincy
Good Chemistry of Massachusetts, Inc.	RMD3061	Holliston	Worcester
Holistic Health Group, Inc.	RMD1566	Middleborough	Middleborough
M3 Ventures, Inc.	RMD465	Plymouth	Plymouth
M3 Ventures, Inc.	RMD806	Plymouth	Mashpee
Mass Wellspring, LLC	RMD665	Acton	Acton
Mayflower Medicinals, Inc.	NA	Holliston	Lowell
Mission MA, Inc.	RMD1125	Worcester	Worcester
New England Treatment Access, LLC	RMD3028	Franklin	Franklin
Silver Therapeutics, Inc.	RMD3059	Boston	Boston

2. All licensees have submitted renewal applications pursuant to 935 CMR 501.103(4).
3. All licensees have paid the appropriate annual license fee, where applicable.
4. The licensees, when applicable, have been inspected over the previous year. Commission staff certify that, to the best of our knowledge, no information has been found that would prevent renewal of the licenses mentioned above pursuant to 935 CMR 501.450.

**RECOMMENDATION**

Commission staff recommend review and decision on the above-mentioned licenses applying for renewal, and if approved, request that the approval be subject to the licensee remaining in compliance with the Commission regulations and applicable law.



## **208 Worcester Street, LLC**

MR283652

### **ESTABLISHMENT OVERVIEW**

1. Name and address of the Marijuana Establishment:

208 Worcester Street, LLC  
d/b/a Cady Brook Cannabis  
208 Worcester Street, Southbridge, MA 01550

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

### **LICENSING OVERVIEW**

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on January 25, 2021.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

### **INSPECTION OVERVIEW**

8. Commission staff inspected the licensee's facility on the following date(s): August 4, 2021.



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

- d. Transportation

The licensee will not be performing transportation activities at this time.

## **RECOMMENDATION**



Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



**Artis, LLC**  
DO100113

**ESTABLISHMENT OVERVIEW**

1. Name and address of the Marijuana Establishment:

Artis, LLC  
d/b/a Little Dog Delivery  
29 Harding Street, Middleborough, MA 02346

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Marijuana Courier

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

**LICENSING OVERVIEW**

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on January 14, 2021.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

**INSPECTION OVERVIEW**

8. Commission staff inspected the licensee's facility on the following date(s): June 29, 2021.



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations pursuant to 935 CMR 500.110(8).

- b. Delivery

Enforcement staff verified that all delivery-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Vehicle requirements;
- ii. Communication and reporting requirements;
- iii. Inventory and manifests requirements;
- iv. Consumer age verification procedures; and
- v. Order placement and fulfillment requirements and limitations.

## **RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:

1. The licensee shall not deliver marijuana to consumers, patients, or caregivers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.



As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



**Caroline's Cannabis, LLC**  
MR283694

**ESTABLISHMENT OVERVIEW**

1. Name and address of the Marijuana Establishment:

Caroline's Cannabis, LLC  
4 Charlesview Road, Hopedale, MA 01747

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Retail	Commence Operations	Uxbridge

**LICENSING OVERVIEW**

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on November 19, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

**INSPECTION OVERVIEW**

8. Commission staff inspected the licensee's facility on the following date(s): August 13, 2021.



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor;
- iii. Availability and contents of adult-use consumer education materials;

- d. Transportation

The licensee will not be performing transportation activities at this time.

## **RECOMMENDATION**



Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



**CommCan, Inc.**  
MR283001

**ESTABLISHMENT OVERVIEW**

1. Name and address of the Marijuana Establishment:

CommCan, Inc.  
150 Barney Avenue, Rehoboth, MA 02769

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 3/Indoor (10,001 – 20,000 sq. ft.)	Commence Operations	Medway
Product Manufacturing	Commence Operations	Medway
Retail	Commence Operations	Millis
MTC	Commence Operations	Medway-Millis
MTC	Commence Operations	Medway-Southborough
MTC	Commence Operations	Medway-Mansfield

**LICENSING OVERVIEW**

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on June 30, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

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## INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): August 20, 2021.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

- d. Transportation



Enforcement staff verified that all transportation-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Vehicle and staffing requirements;
- ii. Communication and reporting requirements; and
- iii. Inventory and manifests requirements.

## **RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



## **Enlite Cannabis Dispensary, LLC**

MR281867

### **ESTABLISHMENT OVERVIEW**

1. Name and address of the Marijuana Establishment:

Enlite Cannabis Dispensary, LLC  
371-391 Damon Road, Northampton, MA 01060

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

### **LICENSING OVERVIEW**

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on January 16, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

### **INSPECTION OVERVIEW**

8. Commission staff inspected the licensee's facility on the following date(s): July 28, 2021.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.

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10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.

11. Specific information from Commission staff's inspection is highlighted below:

a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor;
- iii. Availability and contents of adult-use consumer education materials;

d. Transportation

The licensee will not be performing transportation activities at this time.

**RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:



1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



## Four Daughters Compassionate Care, Inc.

MC282243

MP281715

### ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Four Daughters Compassionate Care, Inc.  
1200 General Edwards Highway, Sharon, MA 02067

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Cultivation, Tier 4/Indoor (20,001 – 30,000 sq. ft.)  
Product Manufacturing

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Retail	Commence Operations	Plymouth
Retail	Commence Operations	Sharon
MTC	Provisional License	Sharon-Sharon

### LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on November 7, 2019.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

### INSPECTION OVERVIEW



8. Commission staff inspected the licensee's facility on the following date(s): July 13, 2021.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Enforcement staff verified that all cultivation operations were in compliance with the Commission's regulations. Some of the requirements verified include the following:

- i. Seed-to-sale tracking;
- ii. Compliance with applicable pesticide laws and regulations; and
- iii. Best practices to limit contamination.

- d. Product Manufacturing Operation



Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Proposed product compliance; and
- ii. Safety, sanitation, and security of the area and products.

e. Transportation

The licensee will not be performing transportation activities at this time.

## **RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, prepare, produce, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



## Green Thumb Growers, LLC

MB281692

### **ESTABLISHMENT OVERVIEW**

1. Name and address of the Marijuana Establishment:

Green Thumb Growers, LLC  
1935 Lakeview Avenue, Dracut, MA 01826

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Microbusiness (Cultivation and Product Manufacturing Operations)

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

### **LICENSING OVERVIEW**

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on August 6, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

### **INSPECTION OVERVIEW**

8. Commission staff inspected the licensee's facility on the following date(s): August 11, 2021.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.

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10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.

11. Specific information from Commission staff's inspection is highlighted below:

a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

c. Cultivation Operation

Enforcement staff verified that all cultivation operations were in compliance with the Commission's regulations. Some of the requirements verified include the following:

- i. Seed-to-sale tracking;
- ii. Compliance with applicable pesticide laws and regulations; and
- iii. Best practices to limit contamination.

d. Product Manufacturing Operation

Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Proposed product compliance; and
- ii. Safety, sanitation, and security of the area and products.

e. Transportation



The licensee will not be performing transportation activities at this time.

### **RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, prepare, produce, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



## Heal Provincetown, Inc.

MR282621

### **ESTABLISHMENT OVERVIEW**

1. Name and address of the Marijuana Establishment:

Heal Provincetown, Inc.  
48 Shank Painter Road, Provincetown, MA 02657

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use cultivation, product manufacturing, and retail licenses and medical marijuana treatment centers.

### **LICENSING OVERVIEW**

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on May 7, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

### **INSPECTION OVERVIEW**

8. Commission staff inspected the licensee's facility on the following date(s): July 2, 2021.

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9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

- d. Transportation

The licensee will not be performing transportation activities at this time.



## **RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



**Herbal Pathways, LLC**  
MR282037

**ESTABLISHMENT OVERVIEW**

1. Name and address of the Marijuana Establishment:

Herbal Pathways, LLC  
d/b/a HiBrid  
1317 East Street, Pittsfield, MA 01201

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

**LICENSING OVERVIEW**

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on January 15, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

**INSPECTION OVERVIEW**

8. Commission staff inspected the licensee's facility on the following date(s): July 19, 2021.



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

- d. Transportation

The licensee will not be performing transportation activities at this time.

## **RECOMMENDATION**



Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



## **Kaycha MA, LLC**

ILN281349

### **ESTABLISHMENT OVERVIEW**

1. Name and address of the Marijuana Establishment:

Kaycha MA, LLC  
16 Tech Circle, Suite 201, Natick, MA 01760

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Independent Testing Laboratory

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

### **LICENSING OVERVIEW**

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on February 11, 2021.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

### **INSPECTION OVERVIEW**

8. Commission staff inspected the licensee's facility on the following date(s): May 12, 2021 and July 9, 2021.



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Transportation

Enforcement staff verified that all transportation-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Vehicle and staffing requirements;
- ii. Communication and reporting requirements; and
- iii. Inventory and manifests requirements.

## **RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:



1. The licensee may obtain, possess, and test marijuana and marijuana products for the purpose of ensuring compliance with the Commission's testing protocols. The licensee shall not test marijuana or marijuana products for Marijuana Establishments or Medical Marijuana Treatment Centers for the purposes of establishing usable test results for the sale of any marijuana or marijuana product, until upon inspection, demonstrating to Commission staff full compliance with testing protocols and receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



**Local Roots NE, Inc.**  
MR283723

**ESTABLISHMENT OVERVIEW**

1. Name and address of the Marijuana Establishment:

Local Roots NE, Inc.  
910 Boston Post Rd. Ste. #100, Marlborough, MA 01752

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Retail	Commence Operations	Sturbridge
Retail	Commence Operations	Fitchburg

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use cultivation, product manufacturing, and retail licenses and medical marijuana treatment centers.

**LICENSING OVERVIEW**

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on January 14, 2021.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).



## INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): August 13, 2021.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

- d. Transportation



The licensee will not be performing transportation activities at this time.

### **RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



## MJ's Market, Inc.

MR281457

### ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

MJ's Market, Inc.  
13 Centennial Drive, Grafton, MA 01536

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 1/Indoor (up to 5,000 sq. ft.)	Provisional License	Grafton
Product Manufacturing	Provisional License	Grafton
MTC	Provisional License	Grafton-Grafton

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use cultivation, product manufacturing, and retail licenses and medical marijuana treatment centers.

### LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on July 9, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

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## INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): August 12, 2021.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

- d. Transportation



The licensee will not be performing transportation activities at this time.

### **RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



## New England Craft Cultivators, LLC

MR283416

### **ESTABLISHMENT OVERVIEW**

1. Name and address of the Marijuana Establishment:

New England Craft Cultivators, LLC  
d/b/a Treehouse Cannabis  
61 Silva Lane, 2<sup>nd</sup> Floor, Dracut, MA 01826

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Retail	Provisional License	Pepperell

### **LICENSING OVERVIEW**

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on August 6, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

### **INSPECTION OVERVIEW**

8. Commission staff inspected the licensee's facility on the following date(s): July 22, 2021 and August 9, 2021.

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9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

- d. Transportation

The licensee will not be performing transportation activities at this time.

## **RECOMMENDATION**



Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



**Paper Crane Provisions, LLC**  
MC283300

**ESTABLISHMENT OVERVIEW**

1. Name and address of the Marijuana Establishment:

Paper Crane Provisions, LLC  
56 Gardner Rd, Suite D, Hubbardston, MA 01730

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Cultivation, Tier 6/Outdoor (40,001 – 50,000 sq. ft.)

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 3/Indoor 10,001 – 20,000 sq. ft.)	Provisional License	Hubbardston
Product Manufacturing	Provisional License	Hubbardston

**LICENSING OVERVIEW**

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on May 13, 2021.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

**INSPECTION OVERVIEW**

8. Commission staff inspected the licensee’s facility on the following date(s): July 22, 2021.

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9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Enforcement staff verified that all cultivation operations were in compliance with the Commission's regulations. Some of the requirements verified include the following:

- i. Seed-to-sale tracking;
- ii. Compliance with applicable pesticide laws and regulations; and
- iii. Best practices to limit contamination.

- d. Transportation

The licensee will not be performing transportation activities at this time.

## **RECOMMENDATION**



Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



**Pure Botanicals, LLC**  
MC281770

**ESTABLISHMENT OVERVIEW**

1. Name and address of the Marijuana Establishment:

Pure Botanicals, LLC  
239 West Street, Pittsfield, MA 01201

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Cultivation, Tier 1/Indoor (up to 5,000 sq. ft.)

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Retail	Provisional License	Pittsfield

**LICENSING OVERVIEW**

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on June 4, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

**INSPECTION OVERVIEW**

8. Commission staff inspected the licensee's facility on the following date(s): June 15, 2021 and August 4, 2021.



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Enforcement staff verified that all cultivation operations were in compliance with the Commission's regulations. Some of the requirements verified include the following:

- i. Seed-to-sale tracking;
- ii. Compliance with applicable pesticide laws and regulations; and
- iii. Best practices to limit contamination.

- d. Transportation

The licensee will not be performing transportation activities at this time.

## **RECOMMENDATION**



Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



**Royal Sun Farm, LLC**  
MC282001

**ESTABLISHMENT OVERVIEW**

1. Name and address of the Marijuana Establishment:

Royal Sun Farm, LLC  
69 Gardner Rd, Hubbardston, MA 01452

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Cultivation, Tier 6/Outdoor (40,001 – 50,000 sq. ft.)

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

**LICENSING OVERVIEW**

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on March 11, 2021.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

**INSPECTION OVERVIEW**

8. Commission staff inspected the licensee's facility on the following date(s): July 31, 2021.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.

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10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.

11. Specific information from Commission staff's inspection is highlighted below:

a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

c. Cultivation Operation

Enforcement staff verified that all cultivation operations were in compliance with the Commission's regulations. Some of the requirements verified include the following:

- i. Seed-to-sale tracking;
- ii. Compliance with applicable pesticide laws and regulations; and
- iii. Best practices to limit contamination.

d. Transportation

The licensee will not be performing transportation activities at this time.

**RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:



1. The licensee may cultivate, harvest, possess, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



## The Haven Center, Inc.

MR281258

### ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

The Haven Center, Inc.

308-310 Commercial Street, Units A3, A4 and A5, Provincetown, MA 02657

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 2/Indoor (5,001 – 10,000 sq. ft.)	Provisional License	Wareham
Product Manufacturing	Provisional License	Wareham
Retail	Provisional License	Fall River
Retail	Provisional License	Brewster
MTC	Provisional License	Bourne-Brewster
MTC	Provisional License	Bourne-Fall River
MTC	Provisional License	Bourne-Bourne

### LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on June 27, 2019
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

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## **INSPECTION OVERVIEW**

8. Commission staff inspected the licensee's facility on the following date(s): July 22, 2021.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

- d. Transportation



The licensee will not be performing transportation activities at this time.

### **RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



## FOUR DAUGHTERS COMPASSIONATE CARE, INC. MTC-1691

### **ESTABLISHMENT OVERVIEW**

1. Name and address(es) of the Medical Marijuana Treatment Center:

Four Daughters Compassionate Care, Inc.  
d/b/a Zen Leaf

Cultivation: 1200 General Edwards Highway, Sharon, MA 02067

Product Manufacturing: 1200 General Edwards Highway, Sharon, MA 02067

Dispensary: 2 Merchant St., Suite 1, Sharon, MA 02067

2. The licensee is a licensee or applicant for other Medical Marijuana Treatment Center and/or Marijuana Establishment license(s):

Type	Status	Location
Retail	Commence Operations	Plymouth
Retail	Commence Operations	Sharon
Cultivation, Tier 4/Indoor (20,001 – 30,000 sq. ft.)	Provisional License	Sharon
Product Manufacturing	Provisional License	Sharon

### **LICENSING OVERVIEW**

3. The licensee was approved for provisional licensure on June 17, 2016.
4. The licensee has paid all applicable license fees.
5. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license.
6. No new information has been discovered by Commission staff regarding the suitability of the licensee(s) previously disclosed since the issuance of the provisional license.

### **INSPECTION OVERVIEW**



7. Commission staff inspected the licensee's Medical Marijuana Treatment Center on the following date(s): July 13, 2021.
8. The licensee's Medical Marijuana Treatment Center was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 501.000, as applicable.
9. No evidence was discovered during the inspection(s) that indicated the Medical Marijuana Treatment Center was not in compliance with all applicable state and local bylaws or ordinances.
10. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Enforcement staff verified that all cultivation operations were in compliance with the Commission's regulations. Some of the requirements verified include the following:

- i. Seed-to-sale tracking;
- ii. Compliance with applicable pesticide laws and regulations; and
- iii. Best practices to limit contamination.

- d. Product Manufacturing Operation



Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Proposed product compliance; and
- ii. Safety, sanitation, and security of the area and products.

e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor;
- iii. Availability and contents of patient education materials; and
- iv. Policies to ensure dispensing limits are followed.

f. Transportation

The licensee will not be performing transportation activities at this time.

## **RECOMMENDATION**

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, prepare, produce, and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Medical Marijuana Treatment Centers, or to patients, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 501.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



## Evokanna Labs, LLC

MCN283141  
MPN281969  
MXN281382

### APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Evokanna Labs, LLC  
14 South Pleasant Street, Ashburnham, MA 01430

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 4/Indoor (20,001-30,000 sq. ft.)  
Product Manufacturing  
Transporter with Other ME License

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use cultivation, product manufacturing, and retail licenses and medical marijuana treatment centers.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Nicholas Mortillaro	Person Having Direct/Indirect Control / Capital Contributor



Matthew Hoffman	Person Having Direct/Indirect Control / Capital Contributor
Bryant Jones	Person Having Direct/Indirect Control
Matthew Joffre	Person Having Direct/Indirect Control
Carl O'Neal	Person Having Direct/Indirect Control
Joseph Dougherty	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
Evokanna, LLC	Entity Having Direct/Indirect Control / Capital Contributor

6. Applicant's priority status:

Expedited Applicant (Social Equity Program Participant/Minority-Owned Business)  
(Nicholas Mortillaro / 25.5% Ownership / SE304359)

7. The applicant and municipality executed a Host Community Agreement on July 8, 2020.
8. The applicant conducted a community outreach meeting on December 18, 2019 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on July 12, 2021 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Provide full-time careers with benefits, to 63 employees within three years to Massachusetts residents who have past drug convictions, Commission-designated Social Equity Program Participants and past or present residents of the geographic areas of disproportionate impact, specifically Fitchburg.
2	Retain 65% of employees who are Massachusetts residents who have past drug convictions, Commission-designated Social Equity Program Participants and past or present residents of the geographic areas of disproportionate impact, for at least two years.
3	Provide all employees three (3) industry-specific training workshops and fund one (1) external training program, culminating in opportunities for advancement and rotational cross-trainings on an annual basis.

## **BACKGROUND CHECK REVIEW**



11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS PROFILE REVIEW**

13. The applicant states that it can be operational within one (1) year of receiving the provisional license(s).
14. The applicant’s proposed hours of operation are the following:

<b>Day(s)</b>	<b>Hours of Operation</b>
Monday-Sunday	Open 24 hours

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.
16. The applicant proposed the following goals for its Diversity Plan:

<b>#</b>	<b>Goal</b>
1	Recruit 75% of its workforce comprised of minorities, women, veterans, LGBTQ and persons with disabilities for its hiring initiatives.
2	Implement an employee incentive program that includes merit-based raises, promotions and a stock option program that may be up to 10% of the total outstanding shares of the company.
3	Create and ensure a culture of diversity and inclusion by instituting anti-racist policies, procedures, and operations that are annually assessed to ensure the dignity and economic growth of the workforce and the company.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission’s regulations.

18. Summary of products to be produced and/or sold (if applicable):

<b>#</b>	<b>Product</b>
1	Transdermal Patch
2	Gummy-Squares (Fruit Punch, Pink Lemonade, and Grape)
3	CO2 Oil Syringe



4	Lozenge (Lemon, Raspberry, Strawberry, Watermelon, and Green Apple)
5	3.5g and 1g Flower Packages
6	Flower Pre-Roll
7	Pre-Pack
8	Distillate Syringes/Vape Cartridges
9	RSO Syringe
10	Chocolate Pearls (Milk, Dark and White)
11	Chocolate Bar (Milk, Dark, and White)
12	Liquid Nano Solutions
13	Topical Stick
14	Nano Roll On

**RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



## Frozen 4 Corporation

MCN283525

### APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Frozen 4 Corporation  
24 William Way, Bellingham, MA 02109

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 2/Indoor (5,001 – 10,000 sq. ft.)

The application was reopened four (4) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Marijuana Courier	Final License	Bellingham
Product Manufacturing	Provisional License	Marshfield
Retail	Provisional License	Marshfield
Marijuana Transporter with Other Existing ME License	Provisional License	Bellingham
Product Manufacturing	Provisional License	Bellingham

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use cultivation, product manufacturing, and retail licenses and medical marijuana treatment centers.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Candance Kattar	Person Having Direct/Indirect Control
Benjamin Virga	Person Having Direct/Indirect Control
David Morgan	Person Having Direct/Indirect Control

Provisional License Executive Summary 1



Lukasz Marut	Person Having Direct/Indirect Control
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5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
Bud & Mary's, LLC	Entity Having Direct/Indirect Control / Capital Contributor

6. Applicant's priority status:

Economic Empowerment Priority Applicant  
(Candace Kattar / 51% / EE201961)

7. The applicant and municipality executed a Host Community Agreement on February 5, 2019.
8. The applicant conducted a community outreach meeting on March 15, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on July 16, 2021 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Donate at least \$100,000 to organizations in areas of disproportionate impact, specifically Cook Family Charity, Cannabis Center of Excellence, Home for little Wanderers, Kennedy Senior Center, Communities for People, and DoVE.
2	Allocate \$25,000 annually to record sealing/expungement program which will aim to help at least five (5) Massachusetts residents with the legal fees and associated costs.

### **BACKGROUND CHECK REVIEW**

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

### **MANAGEMENT AND OPERATIONS PROFILE REVIEW**



13. The applicant states that it can be operational within five (5) months of receiving the provisional license(s).

14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	7:00 a.m. to 7:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.

16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 50% women, 20% minorities, 15% veterans, 10% LGBTQ, 10% people with disabilities for its hiring initiatives.
2	Promote at least 60% of staff in executive/management positions will be women.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

## **RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



## MAIA Advanced Organics, Inc.

MCN283086

MPN281960

### APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

MAIA Advanced Organics, Inc.  
1R & 3R Green Street, Clinton, MA 01510

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 5/Indoor (30,001 – 40,000 sq. ft.)  
Product Manufacturing

The application was reopened one (1) time for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Howard Mao Tanyu	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Expedited Applicant (Minority-Owned Business)



7. The applicant and municipality executed a Host Community Agreement on September 16, 2020.
8. The applicant conducted a community outreach meeting on October 12, 2020 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission sent a municipal notice with a copy of the application to the municipality on July 2, 2021. The Commission did not receive a response within 60 days pursuant to 935 CMR 500.102(1)(d).
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Donate \$2,500 to CSJ to host and administer CSJ programs which include expungement clinics.
2	Volunteer time to aid in the administration of CSJ's virtual expungement clinics.

**BACKGROUND CHECK REVIEW**

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS PROFILE REVIEW**

13. The applicant states that it can be operational within one (1) year of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	8:00 a.m. to 8:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:



#	Goal
1	Recruit 50% women, 15% minorities, 10% veterans, 5% LGBTQ+ and 5% persons with disabilities.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission’s regulations.

18. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Chocolate Bars
2	Chocolate Candies
3	Caramels
4	Peanut Butter Cups
5	Gummies/Chews (Cherry, Sour Apple, Watermelon, and Lemon)
6	Cookies (Chocolate)
7	Brownies (Chocolate)
8	Solventless Rosin
9	Ice Water Hash
10	Solvent-derived concentrates (Vapor Cartridges, Concentrate Distillate Plungers, Concentrates)

**RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



## Mass Cannabis Growers Cooperative

CON281452

### APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Mass Cannabis Growers Cooperative  
11 Jackson Street, Holyoke, MA 01040

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Craft Marijuana Cooperative (Cultivation, Tier 3/Indoor 10,001 – 20,000 sq. ft.)

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Brandon Gates	Person Having Direct/Indirect Control / Capital Contributor
David Mager	Person Having Direct/Indirect Control
Miira Gates	Person Having Direct/Indirect Control / Capital Contributor
Patty Gates	Person Having Direct/Indirect Control
Deborah Mager	Person Having Direct/Indirect Control
David Jackson	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.



6. Applicant's priority status:  
Expedited Applicant (License Type)
7. The applicant and municipality executed a Host Community Agreement on July 8, 2020.
8. The applicant conducted a community outreach meeting on June 4, 2020 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission sent a municipal notice with a copy of the application to the municipality on June 25, 2021. The Commission did not receive a response within 60 days pursuant to 935 CMR 500.102(1)(d).
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Recruit at least 20% of individuals that are past or present residents of the geographic areas of disproportionate impact, specifically, geographically located within Holyoke, and surrounding identified areas of disproportionate impact including Amherst, Greenfield, Pittsfield, Springfield, and West Springfield; Commission-designated Certified Economic Empowerment Priority recipients; Commission-designated Social Equity Program participants; Massachusetts residents who have past drug convictions; and Massachusetts residents with parents or spouses who have drug convictions.

**BACKGROUND CHECK REVIEW**

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS PROFILE REVIEW**

13. The applicant states that it can be operational within one (1) year of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	Open 24 hours



15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Attract and retain a workplace team that is 30% women, 20% minorities, 10% veteran, LGBTQ+, and/or persons with a disability.
2	Include as its suppliers, vendors, contractors and wholesale partners businesses owned by women (20%), minorities (20%), veterans (10%), and LGBTQ+ and/or persons with a disability owned companies (10%)

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission’s regulations.

### **RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



## Misty Mountain Shop, LLC

MRN282634

### APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Misty Mountain Shop, LLC  
323 Commercial Street, Malden, MA 02148

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Erik Gath	Person Having Direct/Indirect Control
Abbigail Gunther	Person Having Direct/Indirect Control
Tim Gunther	Person Having Direct/Indirect Control
Karen Hawkes	Person Having Direct/Indirect Control
Ryan Gath	Person Having Direct/Indirect Control / Capital Contributor
Shannon McInnis	Person Having Direct/Indirect Control / Capital Contributor

5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
TGunther Group, LLC	Entity Having Direct/Indirect Control

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Ivy Mae	Entity Having Direct/Indirect Control
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6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on March 8, 2021.

8. The applicant conducted a community outreach meeting on January 27, 2021 and provided documentation demonstrating compliance with Commission regulations.

9. The Commission received a municipal response from the municipality on July 28, 2021 stating the applicant was in compliance with all local ordinances or bylaws.

10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Assist individuals located in Lynn and Social Equity Participants succeed in starting a cannabis business by providing engineering consulting and energy compliance consulting services at a discounted rate, with a delayed payment schedule, or other financing options and by finding affordable contractors, consultants and other professionals.

### **BACKGROUND CHECK REVIEW**

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.

12. There were no concerns arising from background checks on the individuals or entities associated with the application.

### **MANAGEMENT AND OPERATIONS PROFILE REVIEW**

13. The applicant states that it can be operational within five (5) months of receiving the provisional license(s).

14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Thursday, Sunday	10:00 a.m. to 8:00 p.m.
Friday-Saturday	10:00 a.m. to 11:00 p.m.



15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 50% women, 40% minorities, 30% veterans, 10% persons with disabilities, and 15% LGBTQ+ for their hiring initiatives.

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

### **RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



**Neamat, LLC**  
MPN282004

**APPLICATION OF INTENT REVIEW**

1. Name and address of the proposed Marijuana Establishment:

Neamat, LLC  
290 Millville Road, Uxbridge, MA 01569

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Product Manufacturing

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 3/Outdoor (10,001 – 20,000 sq. ft.)	Final License	Uxbridge

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use cultivation, product manufacturing, and retail licenses and medical marijuana treatment centers.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Grace Sahagian	Person Having Direct/Indirect Control
John Sahagian	Person Having Direct/Indirect Control / Capital Contributor
Brian Carney	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:



No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Expedited Applicant (Woman-Owned Business)

7. The applicant and municipality executed a Host Community Agreement on January 16, 2020.
8. The applicant conducted a community outreach meeting on February 10, 2020 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on July 26, 2021 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Complete at least two (2) annual beach or city clean-up events in communities that are disproportionately affected by marijuana laws.

### **BACKGROUND CHECK REVIEW**

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

### **MANAGEMENT AND OPERATIONS PROFILE REVIEW**

13. The applicant states that it can be operational within three (3) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	7:00 a.m. to 8:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.



16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 50% women, 20% minorities, 10% veterans, 5% persons with disabilities and LGBTQ+ for its hiring initiatives.

17. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Flower
2	Vapor Cartridges
3	Concentrates (Wax, Shatter, Sugar, Live Resin, and Terp Sauce)
4	Gummies (Grape, Lemon, Orange, Lime, Watermelon, Mixed Berry, Raspberry and Strawberry)
5	Mints
6	Chocolates
7	Baked Goods (Brownies and Cookies)
8	Hard Candies (Grape, Lemon, Orange, Lime, Watermelon, Mixed Berry, Raspberry, and Strawberry)

## **RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
5. The applicant shall cooperate with and provide information to Commission staff.
6. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



**North Country Production, LLC**  
MCN283161

**APPLICATION OF INTENT REVIEW**

1. Name and address of the proposed Marijuana Establishment:

North Country Production, LLC  
d/b/a North Country Pharms  
12 Crescent Street, Holyoke, MA 01040

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 6/Indoor (40,001 – 50,000 sq. ft.)

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Brian Vail	Person Having Direct/Indirect Control / Capital Contributor
Chris Stevens	Person Having Direct/Indirect Control / Capital Contributor
Maria Vail	Person Having Direct/Indirect Control / Capital Contributor

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.



6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on December 22, 2020.
8. The applicant conducted a community outreach meeting on February 25, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on August 5, 2021 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Work in conjunction with OneHolyoke in developing a plan/strategy to further the existing programs, such as #KeepItClean.
2	Work in conjunction with The Cannabis Education Center, Holyoke Community College, and Elevate to employ 20% of residents of the City of Holyoke.
3	Recruit 50% of its employees from the Target Areas and/or Massachusetts residents who have or have parents or spouses who have past drug convictions.
4	Contribute a minimum of \$10,000 annually to local charities including, but not limited to, One Holyoke and Elevate.

### **BACKGROUND CHECK REVIEW**

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

### **MANAGEMENT AND OPERATIONS PROFILE REVIEW**

13. The applicant states that it can be operational within nine (9) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:



Day(s)	Hours of Operation
Monday-Friday	5:00 a.m. to 5:00 p.m.
Saturday-Sunday	5:00 a.m. to 2:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 50% women, 25% minorities, 10% veterans, 15% persons with disabilities, and 10% LGBTQ+ for its hiring initiatives.
2	Provide advancement to management and executive positions internally.
3	Ensure all its employees receive training on diversity and sensitivity.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission’s regulations.

## **RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



## Pepperell Roots, LLC

MCN283252

MPN282002

### APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Pepperell Roots, LLC  
35 Lomar Park Drive, Unit C, Pepperell, MA 01463

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 1/Indoor (up to 5,000 sq. ft.)  
Product Manufacturing

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 6/Indoor (40,001 – 50,000 sq. ft.)	Application Submitted	Pepperell

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Kristine Symonds	Person Having Direct/Indirect Control / Capital Contributor
Donna Deschenes	Person Having Direct/Indirect Control / Capital Contributor
David Miller	Person Having Direct/Indirect Control / Capital Contributor
Douglas Deschenes	Close Associate
Jason Scholle	Close Associate



- List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

- Applicant's priority status:

Expedited Applicant (Woman-Owned)

- The applicant and municipality executed a Host Community Agreement on June 8, 2020.
- The applicant conducted a community outreach meeting on June 5, 2020 and provided documentation demonstrating compliance with Commission regulations.
- The Commission received a municipal response from the municipality on July 2, 2021 stating the applicant was in compliance with all local ordinances or bylaws.
- The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Provide at least four (4) one-hour cannabis industry-specific educational seminars annually.
2	Organize at least one (1) community clean-up initiative per year in Lowell.

### **BACKGROUND CHECK REVIEW**

- There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
- There were no concerns arising from background checks on the individuals or entities associated with the application.

### **MANAGEMENT AND OPERATIONS PROFILE REVIEW**

- The applicant states that it can be operational within one (1) year of receiving the provisional license for its cultivation operations and six (6) months for its product manufacturing license.
- The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Friday	8:00 a.m. to 8:00 p.m.



Saturday	8:00 a.m. to 2:00 p.m.
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15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 15% minorities, 55% women, 15% veterans, 5% people with disabilities, and 10% LGBTQ+ for its hiring initiatives.
2	Give priority to diverse businesses when contracting with vendors and contractors.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission’s regulations.

18. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Extracts-Soft (Live Resin, Sugar Wax, Wax)
2	Extracts-Vape Cartridges (Distillate, High Terpene Extract, High Terpene Full Spectrum Extract, High Cannabinoid Full Spectrum Extract, Live Resin)
3	Bagel Chip/Crackers
4	Brownie (Blondie, Chocolate Chip, Dark Chocolate, Milk Chocolate)
5	Cookie (Chocolate, Chocolate Chip, Ginger Snap, Lemon, Peanut Butter, Snickerdoodle, Sugar)
6	Potato Chip
7	Trail Mix
8	Drink Mix (Hot Cocoa, Iced Tea, Lemonade)
9	Fruit Punch
10	Lemonade (Berry, Lemon, Strawberry)
11	Soda
12	Tea (Chai, Green Tea, Lemon)
13	Caramels
14	Chocolate Bar (Chocolate with Fruit, Dark Chocolate, Milk Chocolate, Mint Chocolate, White Chocolate)
15	Cooking Oil
16	Gummy Cube (Berry, Cherry, Citrus, Grape, Lemon, Mango)
17	Hard Candy (Berry, Butterscotch, Cherry, Citrus, Grape, Lemon, Mango, Mint)
18	Truffles



19	Breath Spray
20	Breath Strip
21	Capsule
22	Lozenge (Assorted Fruit, Mint)
23	Tincture
24	Bath Bomb
25	Bath Salts
26	Lip Balm (Mint, Natural, Various Scents)
27	Lotion (Various Scents/Flavors)
28	Lubricant (Natural, Various Scents/Flavors)
29	Salve (Natural, Various Scents/Flavors)
30	Suppository
31	Transdermal Patch

**RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
5. The applicant shall cooperate with and provide information to Commission staff.
6. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



**Pepperell Roots, LLC**  
MCN283254

**APPLICATION OF INTENT REVIEW**

1. Name and address of the proposed Marijuana Establishment:

Pepperell Roots, LLC  
12 Lomar Park Drive, Pepperell, MA 01463

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 6/Indoor (40,001-50,000 sq. ft.)

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 1/Indoor (up to 5,000 sq. ft.)	Application Submitted	Pepperell
Product Manufacturing	Application Submitted	Pepperell

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Kristine Symonds	Person Having Direct/Indirect Control / Capital Contributor
Donna Deschenes	Person Having Direct/Indirect Control / Capital Contributor
David Miller	Person Having Direct/Indirect Control / Capital Contributor
Douglas Deschenes	Close Associate
Jason Scholle	Close Associate



- List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

- Applicant's priority status:

Expedited Applicant (Woman-Owned)

- The applicant and municipality executed a Host Community Agreement on June 8, 2020.
- The applicant conducted a community outreach meeting on June 5, 2020 and provided documentation demonstrating compliance with Commission regulations.
- The Commission received a municipal response from the municipality on July 2, 2021 stating the applicant was in compliance with all local ordinances or bylaws.
- The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Provide at least four (4) one-hour cannabis industry-specific educational seminars annually.
2	Organize at least one (1) community clean-up initiative per year in Lowell.

### **BACKGROUND CHECK REVIEW**

- There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
- There were no concerns arising from background checks on the individuals or entities associated with the application.

### **MANAGEMENT AND OPERATIONS PROFILE REVIEW**

- The applicant states that it can be operational within one (1) year of receiving the provisional license.
- The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Friday	8:00 a.m. to 8:00 p.m.
Saturday	8:00 a.m. to 2:00 p.m.



15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 15% minorities, 55% women, 15% veterans, 5% people with disabilities, and 10% LGBTQ+ for its hiring initiatives.
2	Give priority to diverse businesses when contracting with vendors and contractors.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission’s regulations.

### **RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



## Spencer House, LLC

MRN284143

### APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Spencer House, LLC  
d/b/a Canna Corner  
91 American Legion Drive, North Adams, MA 01247

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 1/Indoor (up to 5,000 sq. ft.)	Provisional License	Chester
Product Manufacturing	Provisional License	Chester
Retail	Commence Operations	Becket

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Heather Anello	Person Having Direct/Indirect Control
Glenn Posey	Person Having Direct/Indirect Control
Virginia Mure	Person Having Direct/Indirect Control
Barbara Canale-Schmidt	Person Having Direct/Indirect Control
Jane Pytko	Person Having Direct/Indirect Control
Casey Nothe	Person Having Direct/Indirect Control



5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Expedited Applicant (Woman-Owned Business)

7. The applicant and municipality executed a Host Community Agreement on February 15, 2020.

8. The applicant conducted a community outreach meeting on April 18, 2021 and provided documentation demonstrating compliance with Commission regulations.

9. The Commission sent a municipal notice with a copy of the application to the municipality on June 25, 2021. The Commission did not receive a response within 60 days pursuant to 935 CMR 500.102(1)(d).

10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Employ a labor pool in which at least 51% of the employment staff are residents from ADI's, specifically Pittsfield.

**BACKGROUND CHECK REVIEW**

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.

12. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS PROFILE REVIEW**

13. The applicant states that it can be operational within four (4) months of receiving the provisional license(s).

14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	10:00 a.m. to 7:00 p.m.



15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit between 40-50% women, 40-50% minorities, 10% veterans, 10% people with disabilities, 20% identifying as LGBTQ+ for its hiring initiatives.

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant plans to obtain marijuana from its affiliated licenses.

### **RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



## Sugar Grove, LLC

MCN283194

MPN282044

### **APPLICATION OF INTENT REVIEW**

1. Name and address of the proposed Marijuana Establishment:

Sugar Grove, LLC  
0 & 642 Patriots Rd, Templeton, MA 01468

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 2/Indoor (5,001 – 10,000 sq. ft.)  
Product Manufacturing

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Samuel Bacon	Person Having Direct/Indirect Control
Hunter Sherman	Person Having Direct/Indirect Control / Capital Contributor
Carter Bacon	Capital Contributor

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Provisional License Executive Summary 1



General Applicant

- 7. The applicant and municipality executed a Host Community Agreement on February 10, 2021.
- 8. The applicant conducted a community outreach meeting on September 1, 2020 and provided documentation demonstrating compliance with Commission regulations.
- 9. The Commission received a municipal response from the municipality on July 15, 2021 stating the applicant was in compliance with all local ordinances or bylaws for its cultivation operations and July 26, 2021 for its product manufacturing operations.
- 10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Donate \$5,000 to New England Veteran’s Alliance, Inc. on an annual basis.
2	Host an annual record sealing workshop to at least three (3) Massachusetts residents who have past drug convictions or who have parents or spouses who have had drug convictions.

**BACKGROUND CHECK REVIEW**

- 11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
- 12. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS PROFILE REVIEW**

- 13. The applicant states that it can be operational within seven (7) months of receiving the provisional license(s).
- 14. The applicant’s proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	7:00 a.m. to 5:00 p.m.

- 15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.



16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 15% women, 10% veterans, people with disabilities, LGBTQ+ and minorities for its hiring initiatives.
2	Ensure 100% of employees receive diversity sensitivity training within 90 days of employment.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission’s regulations.

18. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Hash
2	Live Resin
3	Wax
4	Badder
5	Budder
6	Sap
7	Shatter
8	Diamonds
9	Sauce
10	Diamonds in Sauce
11	Sugar
12	Vaporizer Cartridge
13	Gummies (Watermelon, Raspberry, Blueberry, Cherry, Lime, Lemon, Grape, Strawberry)
14	Chocolate (Chocolate, Cacao, White Chocolate)
15	Cookie (Chocolate Chip, Oatmeal Raisin, Ginger Snap)
16	Brownie (Chocolate, Fudge, Nutty)
17	Beverages (Grape, Cherry, Raspberry, Blueberry, Punch, Lemon, Lime, Root Beer, Orange)
18	Bath Salve (Citrus, Lavender, Pine, Leather, Linen, Ocean Breeze)
19	Bath Bomb (Citrus, Lavender, Pine, Leather, Linen, Ocean Breeze)
20	Ointment & Applicator (Citrus, Lavender, Pine, Leather, Linen, Ocean Breeze)

**RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:



1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
5. The applicant shall cooperate with and provide information to Commission staff.
6. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



**The Heritage Club, LLC**  
MRN282762

**APPLICATION OF INTENT REVIEW**

1. Name and address of the proposed Marijuana Establishment:

The Heritage Club, LLC  
116 Cambridge Street, Boston, MA 02129

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Marijuana Courier Pre-Certification	Application Submitted	N/A

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Adenike John	Person Having Direct/Indirect Control / Capital Contributor

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Expedited Applicant (Social Equity Program Participant)  
(Adenike John /100% / SE304160)



7. The applicant and municipality executed a Host Community Agreement on May 26, 2021.
8. The applicant conducted a community outreach meeting on March 10, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on August 17, 2021 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Provide resources and financial contributions of over \$150,000 each year to individuals and initiatives that have been disproportionately impacted by marijuana prohibition.

**BACKGROUND CHECK REVIEW**

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS PROFILE REVIEW**

13. The applicant states that it can be operational within ten (10) months of receiving the provisional license(s).
14. The applicant’s proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Friday	10:30 a.m. to 9:00 p.m.
Saturday-Sunday	9:00 a.m. to 9:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
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1	Recruit over 50% women or nonbinary and 50% minorities and will make best efforts to hire a staff where more than 10% of employees are veterans, 10% persons with disabilities, and 10% LGBTQ+.
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17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

### **RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



## Verdant Reparative, Inc.

MPN282085  
MRN282752

### APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Verdant Reparative, Inc.  
150 State Street, Boston, MA 02109

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Product Manufacturing  
Retail

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use cultivation, product manufacturing, and retail licenses and medical marijuana treatment centers.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Tito Jackson	Person Having Direct/Indirect Control / Capital Contributor

5. List of all required entities and their roles in the Marijuana Establishment:



No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Expedited Applicant (Social Equity Program Participant)  
(Tito Jackson / 100% / SE304957)

7. The applicant and municipality executed a Host Community Agreement on March 9, 2021.
8. The applicant conducted a community outreach meeting on January 21, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on August 10, 2021 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Maintain employment of 25% of individuals who currently reside in an area of disproportionate impact as outlined in the census tracts of Boston or have lived for five (5) of the preceding ten (10) years in an area of disproportionate impact. Also maintain a staff comprised of at least 20% of individuals that have a drug-related CORI but are otherwise legally employable in a cannabis-related enterprise.
2	Conduct at least two (2) annual industry-specific educational seminars.
3	Provide at least one (1) annual employee seminar in financial literacy and financial mentoring services or host organizations that provide these services.
4	Hold at least one (1) informational session regarding the process for sealing and expunging criminal records, attended by at least 15 people per seminar and targeted towards individuals residing area of disproportionate impact.

**BACKGROUND CHECK REVIEW**

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS PROFILE REVIEW**



13. The applicant states that it can be operational within nine (9) months for its retail operations and seven (7) months for its product manufacturing operations of receiving the provisional license(s).

14. The applicant’s proposed hours of operation are the following:

Product Manufacturing

Day(s)	Hours of Operation
Monday-Sunday	10:00 a.m. to 9:00 p.m.

Retail

Day(s)	Hours of Operation
Monday-Saturday	9:00 a.m. to 8:00 p.m.
Sunday	10:00 a.m. to 8:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 50% women, 50% minorities, 10% LGBTQ+, 10% veterans, 10% people with disabilities for its hiring initiatives.
2	Provide tools to ensure the success of individuals falling into the above-listed demographics through at least two (2) annual trainings.

17. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Fruit Chew (raspberry, cherry, apple, mango, blue raspberry)
2	Chocolate Bar
3	Cookies (chocolate chip, oatmeal raisin, sugar)
4	Energy Drinks (fruit punch)
5	Pre-rolls

18. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant plans to obtain marijuana from its affiliated licenses. If the need arises, the applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.



## **RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
5. The applicant shall cooperate with and provide information to Commission staff.
6. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



**Zip Run, Inc.**  
DOA100102

**APPLICATION OF INTENT REVIEW**

1. Name and address of the proposed Marijuana Establishment:

Zip Run, Inc.  
1170 Morrissey Blvd, Boston, MA 02122

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Marijuana Courier

The application was reopened four (4) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Marijuana Delivery Operator Pre-Certification	Pre-Certification	N/A

4. The applicant was pre-certified by the Commission for Marijuana Courier on June 29, 2020. Pursuant to 935 CMR 500.101(2)(b), the applicant demonstrated a propensity to successfully operate a Marijuana Establishment.

5. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Gabriel Vieira	Person Having Direct/Indirect Control
Elis Omoroghomwan	Person Having Direct/Indirect Control
Christian Nicholson	Person Having Direct/Indirect Control
Ross Bevevino	Person Having Direct/Indirect Control
James Macdonald	Person Having Direct/Indirect Control



6. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
MC Zip Run Investors, LP	Entity Having Direct/Indirect Control / Capital Contributor
Satori Investment Partners, LLC	Capital Contributor

7. Applicant's priority status:

Expedited Applicant (Social Equity Program Participant)  
(Gabriel Vieira / 53.68% ownership / SE303983)

8. The applicant and municipality executed a Host Community Agreement on May 21, 2021.
9. The applicant conducted a community outreach meeting on March 22, 2021 and provided documentation demonstrating compliance with Commission regulations.
10. The Commission received a municipal response from the municipality on July 26, 2021 stating the applicant was in compliance with all local ordinances or bylaws.
11. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Prioritize the hiring of individuals from ADI communities to 50% of the entire staff in order to reduce barriers to entry into the adult us cannabis sector.
2	Provide cannabis education, industry-specific technical training and mentoring services for five (5) SE, EE or non-equity individuals facing systemic barriers per year.
3	Support two (2) non-profit organizations per year that align with Zip Run's goals of community support and inclusiveness by donating \$2,500 each to organizations that empower ADI communities in Boston and provide 16 hours of community service per year.
4	Provide capital to three (3) individuals totaling \$7,500 that come from ADI communities that have aspirations to make an impact on their area.

### **BACKGROUND CHECK REVIEW**

12. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
13. There were no concerns arising from background checks on the individuals or entities associated with the application.



## **MANAGEMENT AND OPERATIONS PROFILE REVIEW**

14. The applicant states that it can be operational within one (1) month of receiving the provisional license(s).
15. The applicant's proposed hours of operation are the following:

<b>Day(s)</b>	<b>Hours of Operation</b>
Monday-Sunday	10:00 a.m. to 8:00 p.m.

16. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
17. The applicant proposed the following goals for its Diversity Plan:

<b>#</b>	<b>Goal</b>
1	Recruit 30% women, 40% minorities, 10% veterans, 10% persons with disabilities, and 5% LGBTQ+.
2	Promote and retain 30% women, 40% minorities, 10% veterans, 10% persons with disabilities, and 5% LGBTQ+.
3	Create an Employee Resource Group that will help increase its employee's awareness of the importance of inclusion and diversity.

## **RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



## ALCHEMY LEAGUE RMDA3481

### **BACKGROUND & APPLICATION REVIEW**

1. Name and location of the proposed Medical Marijuana Treatment Center:

Alchemy League

Cultivation: 15 Main Street, Holyoke, MA 01040

Product Manufacturing: 15 Main Street, Holyoke, MA 01040

Dispensary: 15 Main Street, Holyoke, MA 01040

2. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Retail	Provisional License	Holyoke
Research Facility	Application Submitted	Boston
Marijuana Delivery Operator	Application Submitted	Holyoke
Marijuana Courier	Application Submitted	Holyoke
MTC	Application Submitted	Swansea

3. List of all required individuals and their business roles in the Medical Marijuana Treatment Center:

Individual	Role
Leah Daniels	Person Having Direct/Indirect Control / Capital Contributor

4. List of all required entities and their roles in the Medical Marijuana Treatment Center:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

5. The applicant executed a Host Community Agreement with City/Town of Holyoke on May 24, 2021.



6. The applicant conducted a community outreach meeting on May 18, 2021 and provided documentation demonstrating compliance with Commission regulations.
7. The Commission received a municipal response from City/Town of Holyoke on August 10, 2021 stating the applicant was in compliance with all local ordinances and bylaws.
8. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Give hiring preference to individuals that have previous drug convictions, parents or spouses of those with drug convictions, and those who have been accepted into the Cannabis Control Commission's Social Equity Program.
2	Develop and maintain a training space on site at the facility that will be used to provide training, including on-the job training as possible and incubation for members of disproportionately affected groups such as those with prior drug convictions, those with parents or spouses with drug conviction, economic empowerment applicants and social equity applicants.

**SUITABILITY REVIEW**

9. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
10. There were no concerns arising from background checks on the individuals or entities associated with the application.

**MANAGEMENT AND OPERATIONS REVIEW**

11. The applicant states that it can be operational within six (6) months of receiving the provisional license(s).
12. The applicant's proposed hours of operation are the following:

Cultivation

Day(s)	Hours of Operation
Monday-Sunday	9:00 a.m. to 9:00 p.m.

Product Manufacturing

Day(s)	Hours of Operation
Monday-Sunday	9:00 a.m. to 7:00 p.m.

Dispensing

Day(s)	Hours of Operation
Monday-Saturday	7:00 a.m. to 9:00 p.m.



Sunday	10:00 a.m. to 7:00 p.m.
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13. The applicant submitted all applicable and required summaries of procedures for the operation of the proposed Medical Marijuana Treatment Center. The summaries were determined to be substantially compliant with the Commission’s regulations.
14. The applicant disclosed that it plans to perform home deliveries to registered patients. The summary of the applicant’s plan is consistent with the Commission regulations and guidance documents.
15. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit at least two (2) leaders and advisors who are minorities, women, veterans, people with disabilities, and people of all gender identities and sexual orientation during Year 1.
2	Provide quarterly training to minorities, women, veterans, people with disabilities, people of all gender identities and sexual orientation to promote their entry into the industry.
3	Offer individual mentoring to members of the aforementioned demographic by diverse leaders and advisors. Anticipate mentor/mentee meetings at least quarterly.
4	Complete leadership diversity matrix analysis each year and use this baseline information to monitor and improve diversity in leadership.

16. Summary of cultivation plan:

The applicant submitted a summary of a cultivation plan that demonstrated the ability to comply with the regulations of the Commission.

17. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Shatter
2	Pure Oil
3	Cartridges

## **RECOMMENDATION**

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;



3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors;
4. The applicant shall cooperate with and provide information to Commission staff; and
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure



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## Memorandum

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**To:** Chairman Hoffman and Commissioners Camargo, Concepcion and Roy  
**Cc:** Shawn Collins, Executive Director; Alisa Stack, Chief Operating Officer; Erika White, Chief People Officer  
**From:** Commissioner Bruce Stebbins  
**Date:** September 1, 2021  
**Subject:** Schedule for Review and Approval of Executive Director's Performance Goals

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### BACKGROUND:

The commission adopted a Performance Management System (PMS) across the entire organization in fall of 2020. The purpose of the new PMS was to allow managers and employees to create three to four Specific Measurable Achievable Relevant Time Bound (SMART) objectives and two to three professional development goals for each team member of the commission. This first stage of the PMS was labeled as Planning and projected to take place within a January/February timeframe of each calendar year. Additional stages of the PMS are a Mid-Year review in June and a Final Review in December.

To assist with the coordination and development of the SMART objectives, it is essential for the commission to approve the goals of the Executive Director in a timeframe consistent with the PMS process. These goals can then be translated into each department's corresponding SMART objectives for management and staff. Approval of the Executive Director's goals also allows the commission to conduct a performance review of the Executive Director on a similar annual schedule.

Though I continue to work with the Chairman and an internal team to consider the current performance review process of the Executive Director, I felt it appropriate to share this background so we can set and approve dates for the presentation and approval of the Executive Director annual goals.

### RECOMMENDATION:

The commission should adopt a schedule that includes the following:



- **November Commission Meeting** – Presentation and consideration of annual performance goals by the Executive Director. The Executive Director can seek input from each commission directly on his/her goals prior to his presentation. Commissioners may elect to vote on the goals if further discussion is not required.
- **December Commission Meeting** – Commission will have final approval of Executive Director goals on this meeting agenda.



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## Memorandum

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**To:** Chairman Hoffman & Commissioners Camargo, Concepcion, Stebbins, & Roy  
**Cc:** Shawn Collins, Executive Director  
Pauline Nguyen, Deputy General Counsel  
Christopher Smith, Associate General Counsel  
**From:** Christine Baily, General Counsel  
**Date:** September 16, 2021  
**Subject:** Commission Consideration of Options to Extend or Reissue COVID-19 Curbside Order and the Telehealth Bulletin

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In response to Governor Charles D. Baker's declaration of a state-of-emergency due to COVID-19,<sup>1</sup> the Executive Director took certain actions on behalf of the Commission to issue the Curbside Order and Telehealth Bulletin. The issue before the Commission is whether it should exercise its broad authority to extend these prior actions following the rescission of the Governor's declaration and in recognition of the continuing risks posed by COVID-19.<sup>2</sup> To facilitate its consideration, this memo discusses the Commission's statutory authority and potential rationales supporting these extensions, and if there is a vote, proposes motion language.

In considering whether to reissue the Curbside Order and Telehealth Bulletin, this memorandum focuses on the following options:

1. Allow Medical Marijuana Treatment Centers (MTCs) only to conduct curbside transfers for the sale of medical-use marijuana or marijuana products; and
2. Allow Certified Healthcare Providers to submit a new waiver request under 935 Code Mass Regs. § 501.850 (2), specifically, a waiver of the requirement that the provider conduct an in-person visit for the initial patient certification. 935 Code Mass Regs. § 501.002. If the waiver were granted, a provider would through telehealth establish a *bona fide* healthcare provider-patient relationship, conduct a full assessment of the patient's medical history and current medical condition(s), and explain the potential benefits and risks of medical-use marijuana. See id.

Both options will be considered in turn.

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<sup>1</sup> [COVID-19 State of Emergency | Mass.gov.](#)

<sup>2</sup> [COVID-19 Updates and Information | Mass.gov;](#) [Massachusetts Department of Public Health releases updated face covering advisory | Mass.gov.](#)



**Consideration of whether the Final Administrative Order Allowing Curbside Operations, dated, June 14, 2021<sup>3</sup> (Curbside Order), associated with the medical-use program should be extended until [a date certain<sup>4</sup>].** The Commission has the authority to interpret the medical-use statute, G. L. c. 94I and relevant regulations, to allow for the curbside transfer of medical-use marijuana and marijuana products to patients and caregivers.<sup>5</sup> There are no provisions in c. 94I that require in-person sales. Moreover, a decision to extend this order would be consistent with its legislative mandate to promote patient access and protect patient and caregiver safety<sup>6</sup> by mitigating the continuing risks posed by COVID-19.

To extend the Curbside Order, the Commission would need to interpret the order to be consistent with its existing regulations, including those pertaining to sales of medical-use marijuana and marijuana products and security of MTCs.<sup>7</sup> For example, the regulations require sales to be conducted within an MTC's premises. Licensees should continue to conduct sales, including cash transactions, in accordance with the regulations. Thus, an extension of this order is legally supportable, and does not require a regulatory change.

**Consideration of whether the Telehealth Bulletin on Telehealth Consultations for Patients, date June 14, 2021<sup>8</sup> (Telehealth Bulletin) should be extended until [a date certain<sup>9</sup>].** The Commission can rely on its general waiver authority to allow a certifying healthcare provider to apply for a waiver under 935 Code Mass. Regs. § 501.850, specifically,

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<sup>3</sup> Final Administrative Order Allowing Curbside Operations | June 14, 2021 - Cannabis Control Commission Massachusetts (masscannabiscontrol.com).

<sup>4</sup> As an alternative to a date certain, the Commission could monitor certain events, e.g., the rescission of DPH's current face covering advisory, which would allow for some flexibility as the status of COVID-19 evolves.

<sup>5</sup> The Commission is granted authority over the Medical Use of Marijuana Program under G. L. c. 94I, and therefore, can rely on the Legislature's delegation of authority under G. L. c. 94G, § 4 (a), which provides that it "shall have all the powers necessary or convenient to carry out and effectuate its purposes."

<sup>6</sup> Under G. L. c. 94I, the definition of "Medical use of marijuana" recognizes the importance of patient access, and provides as follows:

"[T]he acquisition, cultivation, possession, processing, including development of related products such as food, tinctures, aerosols, oils or ointments, transfer, transportation, *sale*, distribution, dispensing or administration of marijuana *for the benefit of registered qualifying patients in the treatment of debilitating medical conditions or the symptoms thereof.*"

G. L. c. 94I, § 2 (emphasis added).

<sup>7</sup> See generally 935 Code Mass. Regs. § 501.140: Additional Requirements for Patient Sales.

<sup>8</sup> Bulletin | Telehealth Consultations for Patients | June 14, 2021 - Cannabis Control Commission Massachusetts (masscannabiscontrol.com).

<sup>9</sup> See supra n. 4.

the regulatory requirement that the initial in-person visit be performed via telehealth.<sup>10</sup> The provider would need to submit written documentation and the Executive Director, or his delegates, would need to make certain findings.<sup>11</sup>

A waiver would maintain the *status quo* as the risks posed by the spread of COVID-19, and the professional standards regarding telehealth evolve. For one, the Massachusetts Department of Public Health (DPH) recognizes in its current face covering advisory, “in light of the Centers for Disease Control and Prevention’s updated guidance, . . . [m]asks are still mandatory . . . in healthcare facilities and in other settings hosting vulnerable populations.”<sup>12</sup>

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<sup>10</sup>Under G. L. c. 94I, a provider must establish a “*Bona fide* healthcare professional-patient relationship,” which includes conducting a “clinical visit,” which is undefined:

“a relationship between a registered healthcare professional, acting in the usual course of his or her professional practice, and a patient in which the healthcare professional has conducted a clinical visit, completed and documented a full assessment of the patient’s medical history and current medical condition, has explained the potential benefits and risks of medical use of marijuana, and has a role in the ongoing care and treatment of the patient.”

Relatedly, under the definition of “Clinical Visit,” which was clarified in this last round of regulatory amendments, a certifying healthcare provider’s initial visit with a patient must be performed in-person:

“Clinical Visit means an in-person or telehealth visit during which a Certifying Healthcare Provider establishes a *Bona Fide* Healthcare Provider Patient Relationship and conducts a full assessment of the Patient’s medical history and current medical condition, including the Debilitating Medical Condition, and explains the potential benefits and risks of Marijuana use. A Clinical Visit for an initial Certificate of Registration shall be performed in-person.”

Thus, by allowing for a waiver of this requirement, providers may not have performed an initial in-person visit and or an in-person visit on renewal for some registered patients. [Bulletin | Telehealth Consultations for Patients | June 14, 2021 - Cannabis Control Commission Massachusetts \(masscannabiscontrol.com\)](#).

<sup>11</sup> Under 935 Code Mass Regs. § 501.850 (2), the Commission may waive applicability of one or more of the requirements imposed by 935 CMR 501.000 on the submission of written documentation and a finding that:

- (a) Compliance would cause undue hardship to the requestor;
- (b) If applicable, the implementation of compensating features acceptable to the Commission;
- (c) The noncompliance with the regulatory requirement would not jeopardize the health, safety, or welfare of any Registered Qualifying Patient or the public; and
- (d) The granting of the waiver would not constitute a waiver of any statutory requirements.

<sup>12</sup> [Massachusetts Department of Public Health releases updated face covering advisory | Mass.gov](#).

In addition, since the Governor’s declaration of a state-of-emergency, the Commonwealth of Massachusetts’ Board of Registration in Medicine (BORIM) has recognized that the practice of medicine includes telehealth in its Policy on Telemedicine in the Commonwealth, i.e., Policy 2020-01, amended June 25, 2020:<sup>13</sup>

“The practice of medicine shall not require a face-to-face encounter between the physician and the patient prior to health care delivery via telemedicine. The standard of care applicable to the physician is the same whether the patient is seen in-person or through telemedicine.”<sup>14, 15</sup>

Relatedly, the Massachusetts Health Policy Commission has issued an interim report on the Impact of COVID-19 on the Massachusetts health care system, and identified the need for more study:

“While telehealth offers considerable opportunities for continued integration into care models after the pandemic, many questions remain about optimal usage, how to reduce disparities due to internet access and other factors, and appropriate payment models. The HPC’s final report will focus on how telehealth use has changed over the course of the pandemic, disparities in telehealth access, and framing the opportunities and challenges that telehealth presents.”<sup>16</sup>

While the Commission is not bound by the policy positions of other healthcare agencies, allowing waivers for the initial in-person visit would allow the Commission to recognize the continuing risks posed by COVID-19 and gather evidence as to the scope of a *bona fide* healthcare relationship and the ability of certified healthcare providers to establish that relationship via telehealth.

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<sup>13</sup> BORIM is the professional licensing agency for physicians who can be registered as certifying healthcare providers under G. L. c. 94I, § 2 and 935 Code Mass Regs. § 501.006: [Registration of Certifying Physicians.](#)

<sup>14</sup> [Physician Regulations, Policies, and Guidelines | Mass.gov.](#)

<sup>15</sup> More recently BORIM issued a Prescribing Practices Policy and Guidelines, i.e., Policy 15-05, amended January 14, 2021, in which it recognized that the Federation of State Medical Boards (FSMB) issued a “Model Policy for the Appropriate Use of Telemedicine Technologies in the Practice of Medicine,” where it addressed the issue of prescribing via telehealth. [Physician Regulations, Policies, and Guidelines | Mass.gov](#), citing [FSMB Model Policy for the Appropriate Use of Telemedicine Technologies](#), adopted in April, 2014, at:

[http://www.fsmb.org/Media/Default/PDF/FSMB/Advocacy/FSMB\\_Telemedicine\\_Policy.pdf](http://www.fsmb.org/Media/Default/PDF/FSMB/Advocacy/FSMB_Telemedicine_Policy.pdf).

The FSMB noted that measures should be employed to “uphold patient safety in the absence of traditional physical examination” and that the use of telemedicine to prescribe be “in accordance with current standards of practice and consequently carry the same professional accountability as prescriptions delivered during an encounter in person.”

<sup>16</sup> See [PowerPoint Presentation \(mass.gov\)](#) at page 32.

## **Commission Consideration and Vote**

If the Commission were to vote in favor of these extensions, I recommend that the vote recognize the prior delegation of authority to the Executive Director, and offer the following motion language:

Relying on its authority under G. L. c. 94G, § 4 (a), c. 94I, and the associated regulations, and in recognition of the continuing risks posed by COVID-19, the Commission votes to extend the availability of medical curbside operations and the telehealth waiver process. Consistent with its prior delegation of authority,<sup>17</sup> the Commission directs the Executive Director, and his delegates, to take all necessary steps to reissue the following:

1. The Final Administrative Order Allowing Curbside Operations, which would allow Medical Marijuana Treatment Centers (MTCs) only to conduct curbside transfers for the sale of medical-use marijuana or marijuana products, to [a date certain]; and
2. The Bulletin on Telehealth Consultations for Patients, which would allow Certifying Healthcare Providers to submit a new waiver request under 935 Code Mass Regs. § 501.850 (2), specifically, a waiver of the requirement under 935 Code Mass Regs. § 501.002, that the provider conducts an in-person visit for the initial patient certification, to [a date certain].

As noted above, as an alternative to identifying a date certain, the Commission could request that the Executive Director monitor certain events, e.g., the rescission of DPH’s current face covering advisory, and report back to the Commission, which would allow for greater flexibility as the status of COVID-19 evolves. If the Commission were to support this approach, the motion could be modified to include the following language – “to a date to be determined when the public health risks posed by Covid-19 are resolved so as not to pose a risk to patients and caregivers.”

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<sup>17</sup> This vote would not alter the Commission’s prior vote to delegate authority to the Executive Director.

***Cannabis Control Commission  
Job Description***

**Department:** Investigations and Enforcement

**Reports to:** Chief of Investigations and Enforcement

**Job Title:** Director of Testing

**FLSA Status:** Exempt

**I. PURPOSE OF THE JOB**

The Director of Testing, under the direction of the Chief of Investigations and Enforcement, is responsible for the overall operation and administration of the Independent Testing Laboratories (ITLs), including assisting the Investigations and Enforcement Department staff in ensuring that licensed Marijuana Establishments (ME) and Medical Treatment Centers (MTC) operate safely and securely throughout the Commonwealth and abide by Commission regulations. The Director of Testing will manage the Testing staff within the department and lead the Commission's efforts to monitor, evaluate and analyze the current status of testing, cultivation, manufacturing, including the protocols and capacity of ITLs.

**II. ESSENTIAL FUNCTIONS AND RESPONSIBILITIES**

- Manages Testing staff in partnering with the rest of the Investigations and Enforcement staff to identify regulatory concerns and modify procedures for licensing, inspecting and investigating ITLs;
- Supervise and participate in the collection of data from the seed-to-sale tracking system and licensing database to identify testing parameters and related results;
- Conduct site visits at ITLs in order to evaluate their standard operating procedures, observe testing methodologies, and inspect the licensed premises to determine compliance with state regulations;
- In cooperation with Investigations and Enforcement staff, monitor and track the status of ITL licenses, certifications, and mandatory requirements;
- Lead efforts in implementing state of the art techniques and approaches for collecting and analyzing testing and research related data by ensuring that ITLs are using a quality system approach to laboratory testing that provides accurate and reliable test results;
- Assist Investigations and Enforcement staff in developing enforcement approach for testing protocols and procedures to ensure that MEs and MTCs, are in compliance with state laws and regulations;
- Assist the Commission with regulations, protocols, and methodologies regarding marijuana testing, which includes, but is not limited to the following: potency, pesticides, residual solvents, heavy metals, microbial, terpenes, water content, and vape products.



**III. OTHER DUTIES AND RESPONSIBILITIES**

- Maintain the highest standards of personal, professional, and ethical conduct and support the Commission's goals for a diverse and culturally aware workforce;
- Collaborate with other state agencies, including, but not limited to, the Department of Agricultural Resources and the Department of Public Health to develop inspection and evaluation protocols.
- Stay current with emerging practices and information related to best practices for marijuana testing; and
- Performs related duties as assigned.

**IV. SUPERVISORY RESPONSIBILITIES**

- The Director of Testing will oversee the work of the Laboratory and Testing Analyst(s).

**V. KNOWLEDGE AND SKILLS**

- Excellent quantitative statistical knowledge;
- Advanced experience with at least one high-level statistical software program (R, SAS, Stata, SPSS etc.);
- Experience with SQL;
- Ability to write concisely to express thoughts clearly and to develop ideas in logical sequence;
- Adept at presenting information in an accurate and concise format;
- Ability to think critically and strategically;
- Comfortable working independently, as well as with teams;
- Ability to seek opportunities to resolve problems, achieve goals, or otherwise advance the Commission's mission;
- Ability to operate a motor vehicle and possesses a valid Driver's License from Massachusetts or another state;
- Ability to work in and travel to the Commission's headquarters in Worcester, along with other locations across the state; and
- Approximately 50% of the time is spent in the field, out of the office.

**VI. EDUCATION AND EXPERIENCE**

- Master's degree in Environmental Science, Chemistry, Biochemistry, Toxicology, Biology, Data Science, or related field from an accredited institution of higher education required;
- Minimum of 7-10 years of related work/graduate experience in Environmental Science, Biochemistry, Toxicology, or related field;
- Experience or familiarity in the cannabis regulatory environment and/or research; and
- Solid background in laboratory informational technology and quantitative data analysis;
- Demonstrated experience managing projects and teams; and
- Strong experience using Microsoft Office, case management systems and statistical software.

**VI. SALARY RANGE:      \$90,000 - \$100,000**

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# **[RESPONSIBLE VENDOR TRAINING VENDOR CERTIFICATION]: TRAIN TO TEND**

## **VENDOR OVERVIEW**

Application Number:

RVN453148

Name and address of the Marijuana Establishment:

Train to Tend  
1667 Cole Blvd. Ste. 225B  
Golden, CO 80401

Contact:

Andy Grayson  
agrayson@kleinbuendel.com

## **RECOMMENDATION**

Commission staff recommends Train to Tend for a two-year certification to provide responsible vendor training with the following condition:

- All training materials reflect current Regulations 935 CMR 500.105(2) and 935 CMR 501.105(2).

This recommendation is based on review of required materials submitted to the Commission and stands as long as the vendor remains in compliance with regulation provisions under 935 CMR 500.105(2) and 935 CMR 501.105(2).

## **EXECUTIVE SUMMARY**

Train to Tend is a new applicant. If certified in Massachusetts, Train to Tend plans to implement training in: a virtual learning environment.

The course will be offered in a series of interactive, online learning modules, and online assessments. Their learning module includes a full set of interactive learning activities/objects. The type of objects used are called Infogadgets, which include intro and summary videos with tabbed text and graphic information. To maintain engagement with the training, trainees are presented questions within several infogadgets that they must answer and receive feedback before they can move on in the training. Trainees are assessed at the end of each learning module with quizzes and a final exam comprised of multiple choice and true/false questions. Finally, trainees are able to contact Train To Tend technical support with questions via email or phone at any time, and questions will be answered promptly during normal business hours.

## RECOMMENDATION IMPETUS

Train to Tend provided the required information and materials required to sufficiently train marijuana establishment agents, including:

1. General Content, including:
  - a. Outline of attendees that the Training Program intends to target, its recruitment approach and the objectives of the Training Program;
  - b. Mechanism(s) of training (*i.e. in person and/or interactive virtual training*) in detail, including modalities used and facilities where trainings will take place; and timeline of training to ensure it meets the four-hour training requirement;
  - c. Plan for vendor to maintain its training records at its principal place of business, including length of time for retention; and
  - d. List of owners, controlling persons and employees.
  
2. Attestations were agreed upon with signature and date, including:
  - a. Staff training attendance of training with no notice;
  - b. Comply with requirement that RVT trainer must update training educational materials within 20 days of a change in regulation(s) that affect(s) educational materials;
  - c. Obligation to be aware of any changes to federal or state laws or regulations governing of marijuana establishments within the Commonwealth of Massachusetts; and
  - d. No owner or employee of the applicant has an interest in a licensed Marijuana Establishment.
  
3. Course Material and Attachments:
  - a. All training materials associated with discussion concerning marijuana's effect on the human body as outlined in *Section 1. Marijuana's Effect on the Human Body* were provided;
  - b. All training materials associated with diversion prevention and prevention of sales to minors as outlined in *Section 2. Diversion Prevention and Prevention of Sales to Minors* were provided;
  - c. All training materials associated with tracking requirements as outlined in *Section 3. Compliance with all Tracking Requirements* were provided;
  - d. All training materials associated with key state laws and rules affecting owners, managers, and employees as outlined in *Section 4. Key State Laws & Rules* were provided;
  - e. All testing materials associated with the responsible vendor training program as outlined in *Section 5. Testing Materials* were provided; and
  - f. All materials associated with the responsible vendor training program evaluation as outlined in *Section 6. Evaluation Materials* were provided.

**[RESPONSIBLE VENDOR TRAINING VENDOR CERTIFICATION]:  
ELEARN CANNABIS ACADEMY**

**VENDOR OVERVIEW**

Application Number:  
RVN453801

Name and address of the Marijuana Establishment:  
ELearn Cannabis Academy  
8039 E Carol Way  
Scottsdale, AZ 85260

Contact:  
ELearn Cannabis Academy  
Bob Cochrane  
bcochrane@elearn.biz  
(330) 807-3049

**RECOMMENDATION**

Commission staff recommends ELearn Cannabis Academy for a two-year certification to provide responsible vendor training with the following condition:

- All training materials reflect current Regulations 935 CMR 500.105(2) and 935 CMR 501.105(2).

This recommendation is based on review of required materials submitted to the Commission and stands as long as the vendor remains in compliance with regulation provisions under 935 CMR 500.105(2) and 935 CMR 501.105(2).

**EXECUTIVE SUMMARY**

ELearn Cannabis Academy is a new applicant. If certified in Massachusetts, eLearn Cannabis Academy plans to implement training in a: self-paced online course.

On average, completion requires 11 to 13 hours in total although it is self-paced. The program uses advanced-technology in its design and delivery, combining audio, video, and text-based approaches. The program is self-paced, allowing students up to one (1) year for completion of our 30 chapters.

**RECOMMENDATION IMPETUS**

ELearn Cannabis Academy provided the required information and materials required to sufficiently train marijuana establishment agents, including:

1. General Content, including:
  - a. Outline of attendees that the Training Program intends to target, its recruitment approach and the objectives of the Training Program;
  - b. Mechanism(s) of training (*i.e. in person and/or interactive virtual training*) in detail, including modalities used and facilities where trainings will take place; and timeline of training to ensure it meets the four-hour training requirement;
  - c. Plan for vendor to maintain its training records at its principal place of business, including length of time for retention; and
  - d. List of owners, controlling persons and employees.
  
2. Attestations were agreed upon with signature and date, including:
  - a. Staff training attendance of training with no notice;
  - b. Comply with requirement that RVT trainer must update training educational materials within 20 days of a change in regulation(s) that affect(s) educational materials;
  - c. Obligation to be aware of any changes to federal or state laws or regulations governing of marijuana establishments within the Commonwealth of Massachusetts; and
  - d. No owner or employee of the applicant has an interest in a licensed Marijuana Establishment.
  
3. Course Material and Attachments:
  - a. All training materials associated with discussion concerning marijuana's effect on the human body as outlined in *Section 1. Marijuana's Effect on the Human Body* were provided;
  - b. All training materials associated with diversion prevention and prevention of sales to minors as outlined in *Section 2. Diversion Prevention and Prevention of Sales to Minors* were provided;
  - c. All training materials associated with tracking requirements as outlined in *Section 3. Compliance with all Tracking Requirements* were provided;
  - d. All training materials associated with key state laws and rules affecting owners, managers, and employees as outlined in *Section 4. Key State Laws & Rules* were provided;
  - e. All testing materials associated with the responsible vendor training program as outlined in *Section 5. Testing Materials* were provided; and
  - f. All materials associated with the responsible vendor training program evaluation as outlined in *Section 6. Evaluation Materials* were provided.

**[RESPONSIBLE VENDOR TRAINING VENDOR CERTIFICATION]:**  
**WILLOW STREET LEGAL, LLC**

**VENDOR OVERVIEW**

Application Number:  
RVN453251

Name and address of the Marijuana Establishment:  
Willow Street Legal  
76 Gothic Street  
Northampton, MA 01060

Contact:  
Willow Street Legal, LLC  
[Marvin@marvincable.com](mailto:Marvin@marvincable.com)  
(413) 268-6500

**RECOMMENDATION**

Commission staff recommends Willow Street Legal, LLC for a two-year certification to provide responsible vendor training with the following condition:

- All training materials reflect current Regulations 935 CMR 500.105(2) and 935 CMR 501.105(2).

This recommendation is based on review of required materials submitted to the Commission and stands as long as the vendor remains in compliance with regulation provisions under 935 CMR 500.105(2) and 935 CMR 501.105(2).

**EXECUTIVE SUMMARY**

Willow Street Legal is a new applicant. If certified in Massachusetts, Willow Street Legal plans to implement training in: an in-person interactive classroom setting.

Training will be held at Willow Street's principal place of business in Northampton, but may take place in other suitable locations depending on the number of attendees. Training is expected to take 4 hours to complete and will include lectures, discussions, question-and-answer sessions, and a 40-question final examination.

**RECOMMENDATION IMPETUS**

Willow Street Legal provided the required information and materials required to sufficiently train

marijuana establishment agents, including:

1. General Content, including:
  - a. Outline of attendees that the Training Program intends to target, its recruitment approach and the objectives of the Training Program;
  - b. Mechanism(s) of training (*i.e. in person and/or interactive virtual training*) in detail, including modalities used and facilities where trainings will take place; and timeline of training to ensure it meets the four-hour training requirement;
  - c. Plan for vendor to maintain its training records at its principal place of business, including length of time for retention; and
  - d. List of owners, controlling persons and employees.
  
2. Attestations were agreed upon with signature and date, including:
  - a. Staff training attendance of training with no notice;
  - b. Comply with requirement that RVT trainer must update training educational materials within 20 days of a change in regulation(s) that affect(s) educational materials;
  - c. Obligation to be aware of any changes to federal or state laws or regulations governing of marijuana establishments within the Commonwealth of Massachusetts; and
  - d. No owner or employee of the applicant has an interest in a licensed Marijuana Establishment.
  
3. Course Material and Attachments:
  - a. All training materials associated with discussion concerning marijuana's effect on the human body as outlined in *Section 1. Marijuana's Effect on the Human Body* were provided;
  - b. All training materials associated with diversion prevention and prevention of sales to minors as outlined in *Section 2. Diversion Prevention and Prevention of Sales to Minors* were provided;
  - c. All training materials associated with tracking requirements as outlined in *Section 3. Compliance with all Tracking Requirements* were provided;
  - d. All training materials associated with key state laws and rules affecting owners, managers, and employees as outlined in *Section 4. Key State Laws & Rules* were provided;
  - e. All testing materials associated with the responsible vendor training program as outlined in *Section 5. Testing Materials* were provided; and
  - f. All materials associated with the responsible vendor training program evaluation as outlined in *Section 6. Evaluation Materials* were provided.

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## Memorandum

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**To:** Chairman Hoffman & Commissioners Concepcion, Stebbins, Roy  
Shawn Collins, Executive Director  
**From:** Nurys Camargo, Commissioner  
**Date:** 9/14/2021  
**Subject:** Discussion on adding Lawrence to the current DIA list

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The Massachusetts Cannabis Control Commission (Commission) has conducted two studies to “*Identify Massachusetts Communities Disproportionately Impacted by the War on Drugs*” referred to as the Disproportionate Impact (“DI”) study. The first study “*Impact of the Drug and Marijuana Arrest on Local Communities in Massachusetts*” was completed and approved in January of 2018 by Dr. Jon B. Gettman Ph.D. Associate Professor, Criminal Justice Shenandoah University, which identified 29 cities and towns as disproportionately impacted.

- [Impact-of-Drug-and-Marijuana-Arrests-on-Local-Communities-in-Massachusetts.pdf \(masscannabiscontrol.com\)](https://www.masscannabiscontrol.com/Impact-of-Drug-and-Marijuana-Arrests-on-Local-Communities-in-Massachusetts.pdf)

For the past three years, the Commission has used this study to identify cities, towns, and communities that have been disproportionately affected by cannabis prohibition - while upholding the equity mandate in the Commonwealth. Dr. Jon B. Gettman’s study concluded what the agency currently identifies as ***Areas of Dipropionate Impact*** (DIA): **See list of towns:** Abington, Amherst, Boston, Braintree, Brockton, Chelsea, Fall River, Fitchburg, Greenfield, Haverhill, Holyoke, Lowell, Lynn, Mansfield, Monson, New Bedford, North Adams, Pittsfield, Quincy, Randolph, Revere, Southbridge, Spencer, Springfield, Taunton, Walpole, Wareham, West Springfield, and Worcester.

In the 2018 study, the City of Lawrence was not designated as a DIA due to limited data. Lawrence is in the Merrimack Valley and has the highest Hispanic/Latinx population in the state ranking them at number one with 8.2% of the Commonwealth’s Hispanic/Latinx population. According to the 2019 census, Lawrence’s [Latinx population](#) represents 82% of its residents, with a median income of \$44,618, and it [ranks 9th](#) in cities that release the most inmates back into their community (top ten include, Boston, Springfield, Worcester, New Bedford, Brockton, Lynn, Fall River, Lowell, Lawrence, Haverhill).



In March of 2021, a second study labeled [\*Identifying Disproportionately Impacted Areas by Drug Prohibition in Massachusetts\*](#) conducted by the University of Massachusetts Donahue Institute research team was presented to the Commission. Again, the city of Lawrence was not accounted for in this new study due to “lack of data.” Similar data limitations exist within Boston; however, the agency was able to resolve these data limitations and ensure Boston’s consideration through proactive outreach to municipal officials.

Several research reports conducted by the Commission, clearly highlight Black and Hispanic individuals as the subject of overenforcement of drug policy, comments on research that notes “several components in the legal cannabis market that pose greater challenges to Black and Hispanic/Latino cohorts compared to their White counterparts,” and outlines that “Research shows that marijuana prohibition and enforcement disproportionately affects Black and Hispanic/Latino people,”

- [Special Report A Baseline Review and Assessment of the Massachusetts Cannabis-Industry’s Required Positive Impact Plans-Oct-2019.pdf](#)
- [A Baseline Review and Assessment of Cannabis Use and Public Safety; Part 2: 94C Violations and Social Equity: Literature Review and Preliminary Data in Massachusetts](#)
- <https://masscannabiscontrol.com/wp-content/uploads/2020/02/Market Data and Industry Participation February 2020.pdf>

One of the most impactful uses of the DIA designation is eligibility criteria for programming that reduces the barriers to entry for communities that have been disproportionately impacted by the War on Drugs, including African American/Black and Hispanic/Latinx populations. The Social Equity Program (SEP), a technical assistance and training program that provides access to exclusive license types and reduced fees and waivers, is one of the many tools we use to deploy our equity programming. The Commission has raised awareness of the program and delivered curriculum to two cohorts of the SEP and is in process of raising awareness of Cohort Three. However, the SEP’s Hispanic/Latinx enrollment doesn’t represent the disproportionate impact that the War on Drugs has had on this community. While the Commonwealth’s Hispanic/Latinx community represents 12% of the state’s population, only 11% of Cohort One’s population identified as Hispanic/Latinx, with a modest increase in Cohort Two with 20% of the enrollment identifying as Hispanic/Latinx. Considering the impact of the War on Drugs on Hispanic/Latinx and African American/Black communities, we must ensure that our equity programming significantly outpaces the Commonwealth’s demographics for these disproportionately harmed communities.

In comparison, the extended outreach to Boston has proven critical in ensuring that many of Massachusetts’ largest African American/Black communities (e.g., Mattapan, Roxbury, Dorchester, etc.) are represented in the Commission’s DIA list. As a result, the agency’s community outreach efforts have enabled appropriately high participation from the African American/Black community, with 37% of Cohort One participants identifying as African American/Black and 40% of Cohort Two participants identifying as African American/Black, despite representing approximately 7% of the state’s population.

Lawrence’s omission from the DIA list and the absence of intentional municipal outreach to resolve the noted data limitations has left a significant eligibility gap in the Commonwealth’s largest Hispanic/Latinx community. The eligibility gap in Lawrence risks widening inequalities in the legal cannabis industry and participation in our Social Equity Program for the Hispanic/Latinx community.

In conclusion, the City of Lawrence has been excluded but the Commission can promote greater participation from Hispanic/Latinx communities by expanding the DIA list to 30 municipalities with the inclusion of Lawrence.

The inclusion and impact of Lawrence residents goes beyond eligibility for our Social Equity Program, it would also benefit Positive Impact Plans and Diversity Plans and fill the eligibility gap for a community that is critical to our mission. The Commission must take this brave and bold step in repairing the damage done to individuals and a community most impacted.



# Cannabis Control Commission

## Monthly Public Meeting

September 17, 2021 at 10:00 a.m. via Microsoft Teams Live

# Agenda

1. Call to Order
2. **Chairman's Comments and Updates**
3. Minutes for Approval
4. **Executive Director's Report**
5. Staff Recommendations on Changes of Ownership
6. Staff Recommendations on Renewals
7. Staff Recommendations on Final Licenses
8. Staff Recommendations on Provisional Licenses
9. Commission Discussion and Votes
10. New Business that the Chair did not Anticipate at the Time of Posting
11. Next Meeting Date and Adjournment



# Executive Director's Report

# Highlights from Licensing Data\*

- 26 applications awaiting first review
- 21 applications for Commission consideration
- 25 applications awaiting supplemental review
- 97,003 certified active patients
- 502 Social Equity Applications



\* Additional data available at the end of slide presentation

## Licensing Applications | September 17, 2021

*The totals below are all license applications received to date.*

Type	#
Pending	236
Withdrawn	963
Incomplete (Less than 4 packets submitted)	6,930
Denied	4
Approved: Delivery Pre-Certifications	112
Approved: Delivery Endorsements	3
Approved: Licenses	908
<b>Total</b>	<b>9,156</b>

\* Additional data available at the end of slide presentation

## Licensing Applications | September 17, 2021

*The totals below are number of licenses approved by category.*

Type	#
Craft Marijuana Cooperative	2
Marijuana Courier	10
Marijuana Delivery Operator	0
Independent Testing Laboratory	14
Marijuana Cultivator	274
Marijuana Microbusiness	22
Marijuana Product Manufacturer	208
Marijuana Research Facility	0
Marijuana Retailer	369
Marijuana Third Party Transporter	5
Marijuana Transporter with Other Existing ME License	4
<b>Total</b>	<b>908</b>

\* Additional data available at the end of slide presentation

## Licensing Applications | September 17, 2021

*The totals below are number of licenses approved by stage.*

Type	#
Pre-Certified/Delivery Endorsement Microbusiness	114
Provisionally Approved	91
Provisional License	471
Final License	58
Commence Operations	289
<b>Total</b>	<b>1,023</b>

*Provisionally approved means approved by the Commission but has not submitted license fee payment yet – provisional license has not started*

## Licensing Applications | September 17, 2021

Status	#
Application Submitted: Awaiting Review	26
Application Reviewed: More Information Requested	163
Application Deemed Complete: Awaiting 3 <sup>rd</sup> Party Responses	26
All Information Received: Awaiting Staff Recommendation	21
Applications Considered by Commission ( <i>includes Delivery Pre-Cert</i> )	1,027
<b>Total</b>	<b>1,263</b>



\* Additional data available at the end of slide presentation



## Licensing Applications | September 17, 2021

*The totals below are distinct license numbers that have submitted all required packets.*

The 1,263 applications represent 703 separate entities

Type	#
MTC Priority	254
Economic Empowerment Priority	87
Expedited Review	390
General Applicant	532
<b>Total</b>	<b>1,263</b>

Expedited Applications	
Expedited: License Type	54
Expedited: Social Equity Participant	147
Expedited: Disadvantaged Business Enterprise	130
Expedited: Two or More Categories	59
<b>Total</b>	<b>390</b>

\* Additional data available at the end of slide presentation



## Licensing Applications | September 17, 2021

*Of 1,023 applications approved by the Commission, the following applications have Economic Empowerment Priority Review, Social Equity Program Participant, and/or Disadvantaged Business Enterprise status. Please note, applicants may hold one or more statuses.*

Type	Economic Empowerment	Social Equity Program	Disadvantaged Business Enterprise	TOTAL
Pre-Certified/Delivery Endorsed Microbusiness	27	91 (+20)	14 (+4)	132 (+24)
Provisionally Approved	6	12 (-1)	21 (+1)	39
Provisional License	19 (-1)	33	84 (+2)	136 (+1)
Final License	3 (+1)	2	9	14 (+1)
Commence Operations	7 (+2)	8 (+1)	24 (+2)	39 (+5)
<b>Total</b>	<b>62 (6%)</b>	<b>146 (14.3%)</b>	<b>152 (14.9%)</b>	<b>360 (+31) 35.1% (+1.8%)</b>

\* Additional data available at the end of slide presentation

## Licensing Applications | September 17, 2021

TYPE	PENDING APPLICATION	PRE-CERTIFIED/ ENDORSEMENT	INITIAL LICENSE DENIED	PROVISIONALLY APPROVED	PROVISIONAL LICENSE	FINAL LICENSE	COMMENCE OPERATION	TOTAL
Craft Marijuana Cooperative	3	-	0	0	2	0	0	5
Marijuana Courier License	7	-	0	0	5	3	2	17
Marijuana Courier Pre-Certification	10	72	0	0	0	0	0	82
Independent Testing Laboratory	6	-	0	2	5	2	5	20
Marijuana Cultivator	64	-	2	25	161	32	56	340
Marijuana Delivery Operator License	11	-	0	0	0	0	0	11
Marijuana Delivery Operator Pre-Certification	9	39	0	0	0	0	0	48
Marijuana Microbusiness	7	-	0	3	15	0	4	29
Marijuana Product Manufacturer	45	-	1	29	114	14	51	254
Marijuana Research Facility	7	-	0	0	0	0	0	7
Marijuana Retailer	61	-	1	30	167	7	165	431
Marijuana Transporter with Other Existing ME License	2	-	0	2	1	0	2	7
Microbusiness Delivery	0	2	0	0	0	0	1	3
Third Party Transporter	4	-	0	0	1	0	3	8
<b>Total</b>	<b>236</b>	<b>113</b>	<b>4</b>	<b>91</b>	<b>471</b>	<b>58</b>	<b>289</b>	<b>1,262</b>

## MMJ Licensing and Registration Data | September 17, 2021

*The numbers below are a snapshot of the program for the month of August.*

MTC Licenses	#
Provisional	43
Final	10
Commence Operations	83
License Expired	42
<b>Total</b>	<b>178</b>

MMJ Program	#
Certified Patients	103,156
Certified Active Patients	97,003
Active Caregivers	8,112
Registered Certifying Physicians	283
Registered Certifying Nurse Practitioners	98
Ounces Sold	78,701

\* Additional data available at the end of slide presentation

# Commission Updates

- Final Amended Order: **Virtual Community Outreach Meetings**
  - Extended to April 1, 2022
  - Conforms with COVID-19-related date extensions set by the Legislature and signed by Governor.



# Commission Updates

- Medical Sales now in Open Data
  - MTCs have conducted **\$583M** in sales to Registered Qualifying Patients and Caregivers over past 2 years. This data includes 2020 sales of **\$270M** and 2021 year-to-date sales of **\$205M**.
  - As noted earlier, there are 83 operating MTCs in the Commonwealth, along with 10 MTCs that currently possess final licenses and 43 that have been granted and currently possess provisional licenses from the Commission.



# Commission Updates

- The Commission has received **502** applications for Cohort 3 of the Social Equity Program
  - Application deadline extended until November 15<sup>th</sup>.
    - Original deadline was this Friday, September 17<sup>th</sup>
    - With additional time, the Commission will continue to identify additional outreach opportunities to disproportionately impacted communities. These communities are based not only on geography, but demographics as well.
  - Applications will continue to be reviewed on a rolling basis through then, and once accepted, benefits (including access to exclusive license types) accrue immediately



## Social Equity Program Applications | September 17, 2021

Race	American Indian or Alaska Native	Asian	Black or African American	Declined to Answer	Hispanic, Latino, or Spanish	Middle Eastern or North African	Other	White	Two or More Listed
	0	13	235	17	60	10	11	83	73
	0%	2.6%	46.9%	3.4%	12%	2%	2.2%	16.5%	14.5%

Track Interest	Ancillary	Core	Entrepreneur	Entry	Declined to Answer
	17	49	400	36	0
	3.4%	9.8%	79.7%	7.2%	0%

\* Additional data available at the end of slide presentation

## Social Equity Program Applications | September 17, 2021

Gender	Female	Male	User Defined	Declined to Answer
	140	356	4	2
	27.9%	71%	.8%	.4%

Veteran Status	Yes	No	Declined to Answer
	30	472	0
	6%	94%	0%

Farmer Status	Yes	No	Declined to Answer
	36	466	0
	7.2%	92.8%	0%

\* Additional data available at the end of slide presentation

# Hiring Update

## Desktop Support Analyst

- Currently posted – Closes October 10<sup>th</sup>
- 

## Executive Assistant

- Screening and interview stage
- 

## Investigators

- 9 onboarded August 16<sup>th</sup> and August 30<sup>th</sup>
- 

## Associate Enforcement Counsel

## Constituent Services Associate

## Research Analyst

- Final candidates stage

In the last four months:

Recruited, hired, and  
onboarded 17 new staff  
members

83 Total Employees



# FY2022 Budget

- The Legislature and Governor supported our request for FY2022 with a total of \$15.2M in appropriations.
- Updates on FY2022 planned spending will follow.

## Total Available Budgets, FY2018-FY2022

<b>Account</b>	<b>FY2018</b>	<b>FY2019</b>	<b>FY2020</b>	<b>FY2021</b>	<b>FY2022</b>
CNB Operations	\$5,000,000	\$8,487,870	\$9,952,761	\$12,700,000	<b>\$12,420,669</b>
Medical-Use of Marijuana	\$0	\$3,000,000	\$3,266,981	\$2,797,208	<b>\$2,797,208</b>
Public Awareness Campaign	\$2,000,000	\$2,000,000	\$1,000,000	\$0	<b>\$0</b>
<b>Total</b>	<b>\$7,000,000</b>	<b>\$13,487,870</b>	<b>\$14,219,742</b>	<b>\$15,497,208</b>	<b>\$15,217,877</b>



# Staff Recommendations on Licensure



# Staff Recommendations: Changes of Ownership

a. DMA Holdings LLC



# Staff Recommendations: Renewals

- a. 202 Trading Company, Inc. (#MRR205849)
- b. 253 Organics, LLC (#MCR140047)
- c. 253 Organics, LLC (#MRR205865)
- d. Alternative Therapies Group, II, Inc. (#MRR205824)
- e. Atlantic Medicinal Partners, Inc. (#MRR205716)
- f. B Leaf Wellness Centre LLC (#MRR205866)
- g. Berkshire Roots Inc. (#MRR205803)
- h. Blackstone Valley Naturals, LLC (#MBR169277)
- i. **Bud's Goods & Provisions Corp. (#MCR140045)**
- j. **Bud's Goods & Provisions Corp. (#MPR243654)**
- k. Budda Brothers 90 Sargeant Street LLC (#MCR140016)
- l. Budda Brothers 90 Sargeant Street LLC (#MPR243625)
- m. Cedar Roots LLC (#MCR140059)
- n. Cedar Roots LLC (#MPR243658)
- o. Cloud Creamery LLC (#MPR243660)
- p. Coastal Solutions (#MTR263101)
- q. Cosmopolitan Dispensary, Inc. (#MRR205847)
- r. Cultivate Cultivation, LLC (#MCR140073)
- s. Cultivate Cultivation, LLC (#MPR243675)
- t. Cultivate Leicester, Inc. (#MRR205864)
- u. Curaleaf North Shore, Inc. (#MCR140063)
- v. Curaleaf North Shore, Inc. (#MPR243663)
- w. Delta 420 LLC (#MRR205842)
- x. FFD Enterprises MA, Inc. (#MCR140032)
- y. FFD Enterprises MA, Inc. (#MPR243639)
- z. FFD Enterprises MA, Inc. (#MRR205796)
- aa. Fresh Fields Lowell LLC (#MRR205814)
- bb. Good Chemistry of Massachusetts, Inc. (#MRR205830)
- cc. Green River Cannabis Company Inc (#MRR205855)
- dd. Greenhouse Naturals LLC (#MRR205800)
- ee. Grow Rite, LLC (#MCR140074)

# Staff Recommendations: Renewals

ff. Harmony of MA, Inc. (#MRR205862)  
gg. HVV Massachusetts, Inc. (#MCR140039)  
hh. HVV Massachusetts, Inc. (#MPR243647)  
ii. HVV Massachusetts, Inc. (#MRR205810)  
jj. I.N.S.A., Inc. (#MCR140061)  
kk. I.N.S.A., Inc. (#MPR243662)  
ll. I.N.S.A., Inc. (#MRR205843)  
mm. Late Spring, Inc. (#MRR205853)  
nn. Littleton Apothecary LLC (#MRR205828)  
oo. Local Roots NE Inc. (#MRR205851)  
pp. MCR Labs, LLC (#ILR267895)  
qq. Minuteman Farm, LLC (#MCR140067)  
rr. Nature's Medicines, Inc. (#MCR140065)  
ss. Nature's Medicines, Inc. (#MRR205845)  
tt. Nature's Medicines, Inc. (#MRR205846)  
uu. Nature's Medicines, Inc. (#MRR205825)  
vv. NEO Manufacturing MA LLC (#MCR140057)  
ww. NEO Manufacturing MA LLC (#MPR243659)

xx. New England Treatment Access, LLC (#MCR140053)  
yy. New England Treatment Access, LLC (#MPR243651)  
zz. New England Treatment Access, LLC (#MRR205840)  
aaa. New England Treatment Access, LLC (#MRR205839)  
bbb. New England Treatment Access, LLC (#MRR205835)  
ccc. New Leaf Enterprises, Inc. (#MRR205822)  
ddd. New Leaf Enterprises, Inc. (#MRR205820)  
eee. Northeast Alternatives, Inc. (#MCR140062)  
fff. Northeast Alternatives, Inc. (#MPR243672)  
ggg. Northeast Alternatives, Inc. (#MRR205857)  
hhh. Pharmacannis Massachusetts Inc. (#MRR205831)  
iii. Pure Oasis LLC (#MRR205797)  
jjj. Silver Therapeutics, Inc. (#MMCR140077)  
kkk. Silver Therapeutics, Inc. (#MMPR243661)  
lll. Silver Therapeutics, Inc. (#MMPR243678)  
mmm. Silver Therapeutics, Inc. (#MRR205870)

# Staff Recommendations: Renewals

nnn. Sira Naturals, Inc. (#MCR140058)  
ooo. Sira Naturals, Inc. (#MPR243665)  
ppp. Sira Naturals, Inc. (#MXR126659)  
qqq. The Healing Center LLC (#MRR205871)  
rrr. Team Green, LLC (#MRR205838)  
sss. Terpene Journey, LLC (#MRR205791)  
ttt. The Heirloom Collective, Inc. (#MCR140054)  
uuu. The Heirloom Collective, Inc. (#MPR243657)  
vvv. Turning Leaf Centers Northampton, LLC  
    (#MRR205778)  
www. Western Front, LLC (#MRR205827)  
xxx. Ermont, Inc. (#RMD225)

yyy. Good Chemistry of Massachusetts, Inc. (#RMD3061)  
zzz. Holistic Health Group, Inc. (#RMD1566)  
aaaa. M3 Ventures, Inc. (#RMD465)  
bbbb. M3 Ventures, Inc. (#RMD806)  
cccc. Mass Wellspring, LLC (#RMD665)  
dddd. Mayflower Medicinals, Inc., Vertically Integrated  
    Medical Marijuana Treatment Center  
eeee. Mission MA, Inc. (#RMD1125)  
ffff. New England Treatment Access, LLC (#RMD3028)  
gggg. Silver Therapeutics, Inc. (#RMD3059)



# Staff Recommendations: Final Licenses

- a. 208 Worcester Street, LLC (#MR283652), Retail
- b. Artis, LLC (#DO100113), Marijuana Courier
- c. Caroline's Cannabis, LLC (#MR283694), Retail**
- d. CommCan, Inc. (#MR283001), Retail
- e. Enlite Cannabis Dispensary, LLC (#MR281867), Retail
- f. Four Daughters Compassionate Care, Inc. (#MC282243), Cultivation, Tier 4 / Indoor
- g. Four Daughters Compassionate Care, Inc. (#MP281715), Product Manufacturer
- h. Green Thumb Growers, LLC (#MB281692), Microbusiness
- i. Heal Provincetown, Inc. (#MR282621), Retail
- j. Herbal Pathways, LLC (#MR282037), Retail
- k. Kaycha MA, LLC (#IL281349), Independent Testing Laboratory





# Staff Recommendations: Final Licenses

- l. Local Roots NE, Inc. (#MR283723), Retail
- m. MJ's Market, Inc. (#MR281457), Retail**
- n. New England Craft Cultivators, LLC (#MR283416), Retail
- o. Paper Crane Provisions, LLC (#MC283300), Cultivation, Tier 6 / Outdoor
- p. Pure Botanicals, LLC (#MC281770), Cultivation, Tier 1 / Indoor
- q. Royal Sun Farm, LLC (#MC282001), Cultivation, Tier 6 / Outdoor
- r. The Haven Center, Inc. (#MR281258), Retail
- s. Four Daughters Compassionate Care, Inc. (#MTC1691), Vertically Integrated Medical Marijuana Treatment Center



## Staff Recommendations: Provisional Licenses

- a. Evokanna Labs, LLC (#MCN283141), Cultivation, Tier 4 / Indoor
- b. Evokanna Labs, LLC (#MPN281969), Product Manufacturer
- c. Evokanna Labs, LLC (#MXN281382), Transporter with Other ME License
- d. Frozen 4 Corporation (#MCN283525), Cultivation, Tier 2 / Indoor
- e. MAIA Advanced Organics, Inc. (#MCN283086), Cultivation, Tier 5 / Indoor
- f. MAIA Advanced Organics, Inc. (#MPN281960), Product Manufacturer
- g. Mass Cannabis Growers Cooperative (#CON281452), Craft Marijuana Cooperative, Tier 3 / Indoor
- h. Misty Mountain Shop, LLC (#MRN282634), Retail
- i. Neamat, LLC (#MPN282004), Product Manufacturer
- j. North Country Production, LLC (#MCN283161), Cultivation, Tier 6 / Indoor
- k. Pepperell Roots, LLC (#MCN283252), Cultivation, Tier 1 / Indoor
- l. Pepperell Roots, LLC (#MPN282002), Product Manufacturer
- m. Pepperell Roots, LLC (#MCN283254), Cultivation, Tier 6 / Indoor
- n. Spencer House, LLC (#MRN284143), Retail
- o. Sugar Grove, LLC (#MCN283194), Cultivation, Tier 2 / Indoor
- p. Sugar Grove, LLC (#MPN282044), Product Manufacturer
- q. The Heritage Club, LLC (#MRN282762), Retail
- r. Verdant Reparative, Inc. (#MPN282055), Product Manufacturer
- s. Verdant Reparative, Inc. (#MRN282752), Retail
- t. Zip Run, Inc. (#DOA100102), Marijuana Courier
- u. Alchemy League (#RMDA3481), Vertically Integrated Medical Marijuana Treatment Center



# Commission Discussion & Votes

# Commission Discussion & Votes

- Timeline for Executive Director Performance Review Process
- Possible Extension of COVID-19 Administrative Actions
- Job Description: Director of Testing
- Responsible Vendor Training Applicants



# COVID-19 Administrative Actions

- Telehealth for Initial Certification
- Curbside Pickup



# Responsible Vendor Training Applicants

- Train to Tend
- ELearn Cannabis Academy
- Willow Street Legal, LLC





# Upcoming Meetings & Adjournment

# Upcoming Meetings and Important Dates

Next Meeting Date:  
Thursday, October 14

- Monthly Public Meeting
- Remote via Teams

• 10:00 AM



# 2021 Public Meeting Schedule

*Public Meeting dates are tentative and subject to change*

November 18

December 16



# The Commission is in recess



# Additional Licensing Data



## Licensing Applications | September 17, 2021

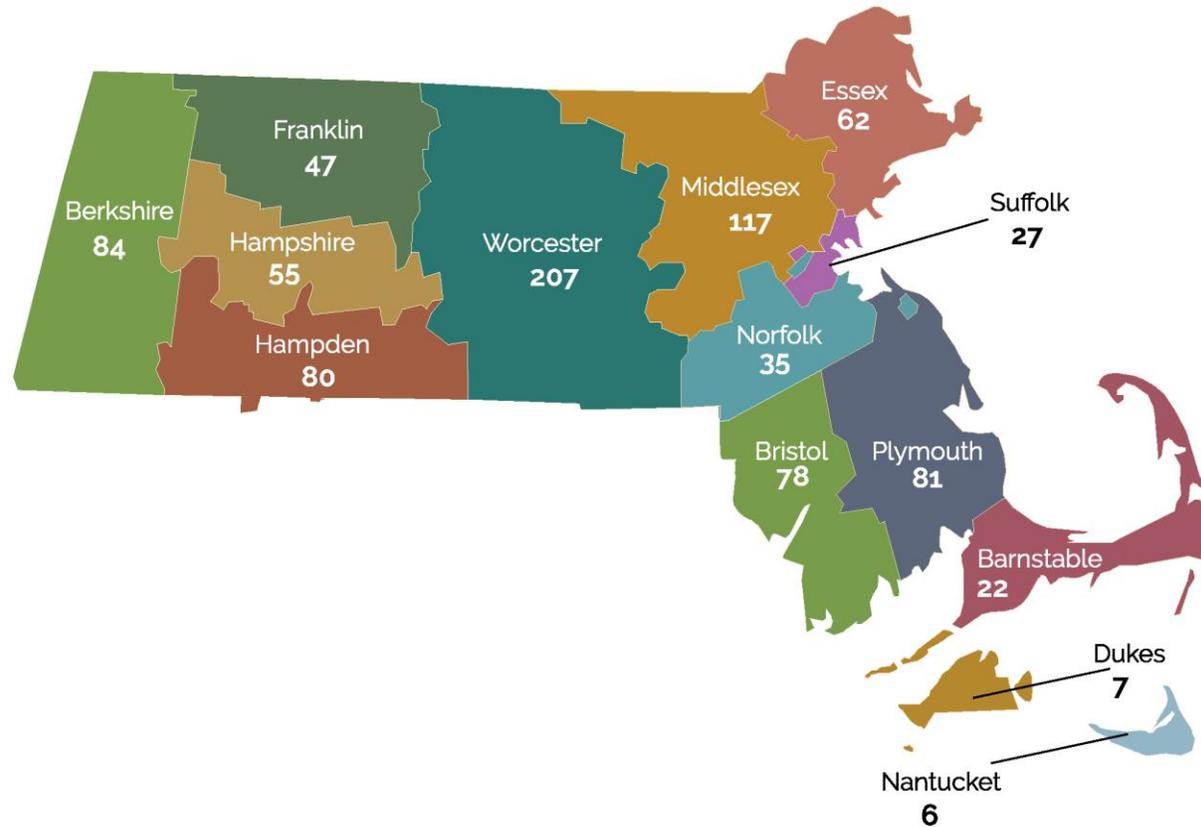
*The totals below are applications that have submitted all four packets and are pending review.*

Type	#
Craft Marijuana Cooperative	3
Delivery-Only Provisional Licensure (Part 2)	7
Delivery-Only Pre-Certification (Part 1)	10
Independent Testing Laboratory	6
Marijuana Cultivator	64
Marijuana Delivery Operator Provisional License (Part 2)	11
Marijuana Delivery Operator Pre-Certification (Part 1)	9
Marijuana Microbusiness	7
Marijuana Product Manufacturer	45
Marijuana Research Facility	7
Marijuana Retailer	61
Marijuana Transporter with Other Existing ME License	2
Microbusiness Delivery Endorsement	0
Third Party Transporter	4
<b>Total</b>	<b>236</b>

# Licensing Applications | September 17, 2021

*The totals below are the total number of licenses by county.*

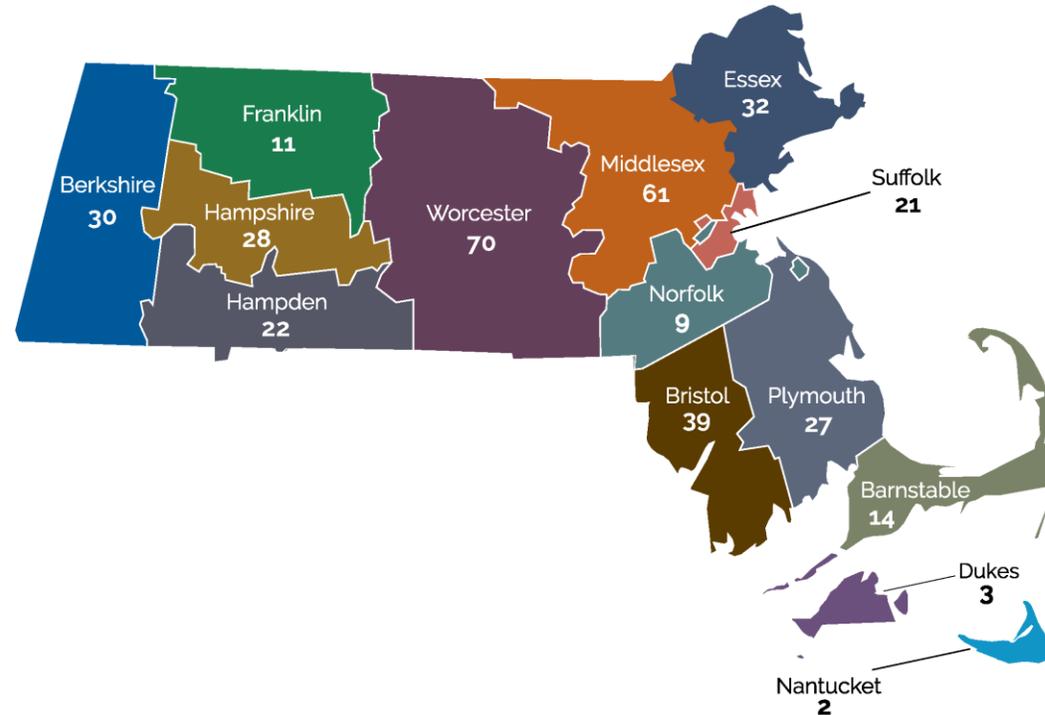
COUNTY	#	+/-
BARNSTABLE	22	
BERKSHIRE	84	+2
BRISTOL	78	+3
DUKES	7	
ESSEX	62	
FRANKLIN	47	
HAMPDEN	80	+4
HAMPSHIRE	55	
MIDDLESEX	117	
NANTUCKET	6	
NORFOLK	35	
PLYMOUTH	81	+2
SUFFOLK	27	+4
WORCESTER	207	+1
<b>TOTAL</b>	<b>908</b>	<b>+16</b>



# Licensing Applications | September 17, 2021

*The totals below are the total number of retail licenses by county.*

COUNTY	#	+
BARNSTABLE	14	
BERKSHIRE	30	+1
BRISTOL	39	+1
DUKES	3	
ESSEX	32	
FRANKLIN	11	
HAMPDEN	22	
HAMPSHIRE	28	
MIDDLESEX	61	
NANTUCKET	2	
NORFOLK	9	+1
PLYMOUTH	27	+1
SUFFOLK	21	+4
WORCESTER	70	
<b>TOTAL</b>	<b>369</b>	<b>+8</b>



## Adult Use Agent Applications | September 17, 2021

31,155 Total Agent Applications:

281  
Total  
Pending { 268 Pending Establishment Agents  
13 Pending Laboratory Agents

- 1,490 Withdrawn
- 1,943 Incomplete
- 1,325 Expired
- 10,244 Surrendered
- 2 Denied / 1 Revoked
- 15,869 Active

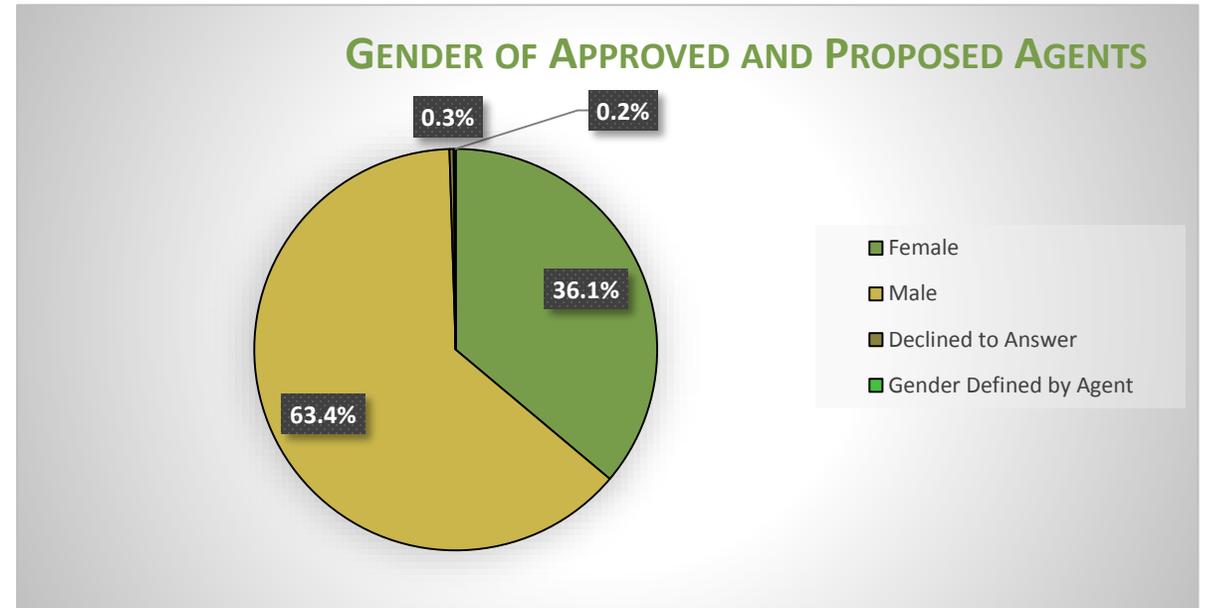
Of 281 Total Pending:

- 117 not yet reviewed
- 157 CCC requested more information
- 7 awaiting third party response
- 0 Review complete; awaiting approval

## Agent Applications | September 17, 2021

### Demographics of Approved and Pending Marijuana Establishment Agents

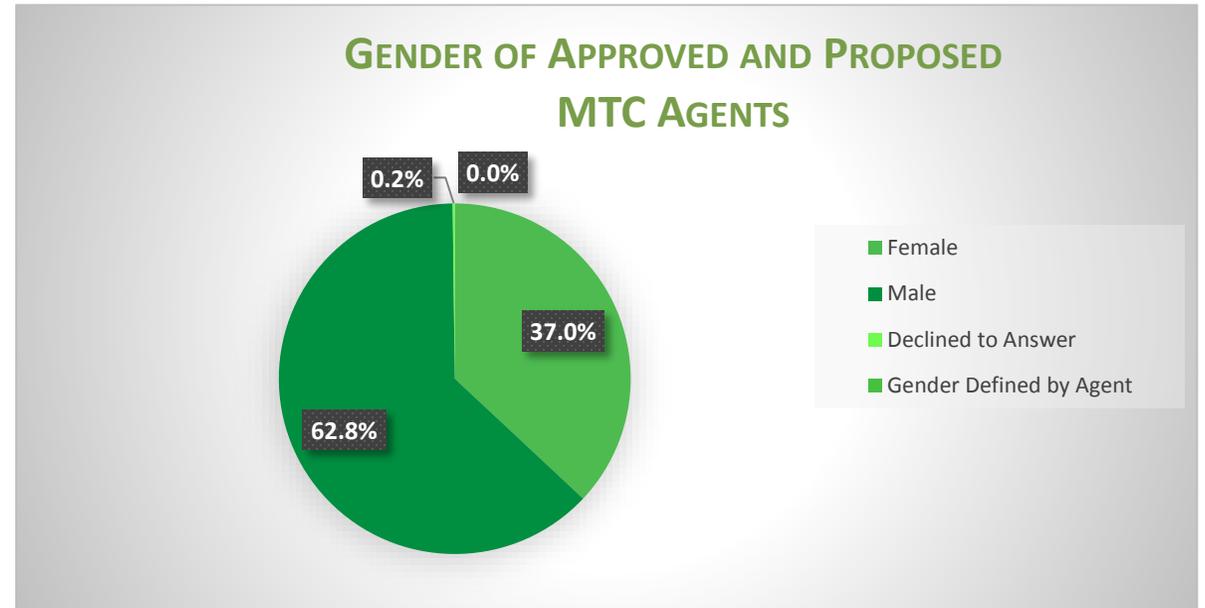
Gender	#	%
Female	5,836	36.1%
Male	10,234	63.4%
Declined to Answer	54	0.3%
Gender Defined by Applicant	26	0.2%
<b>Total</b>	<b>16,150</b>	<b>100%</b>



## Agent Applications | September 17, 2021

### Demographics of Approved and Pending Medical Marijuana Treatment Center Agents

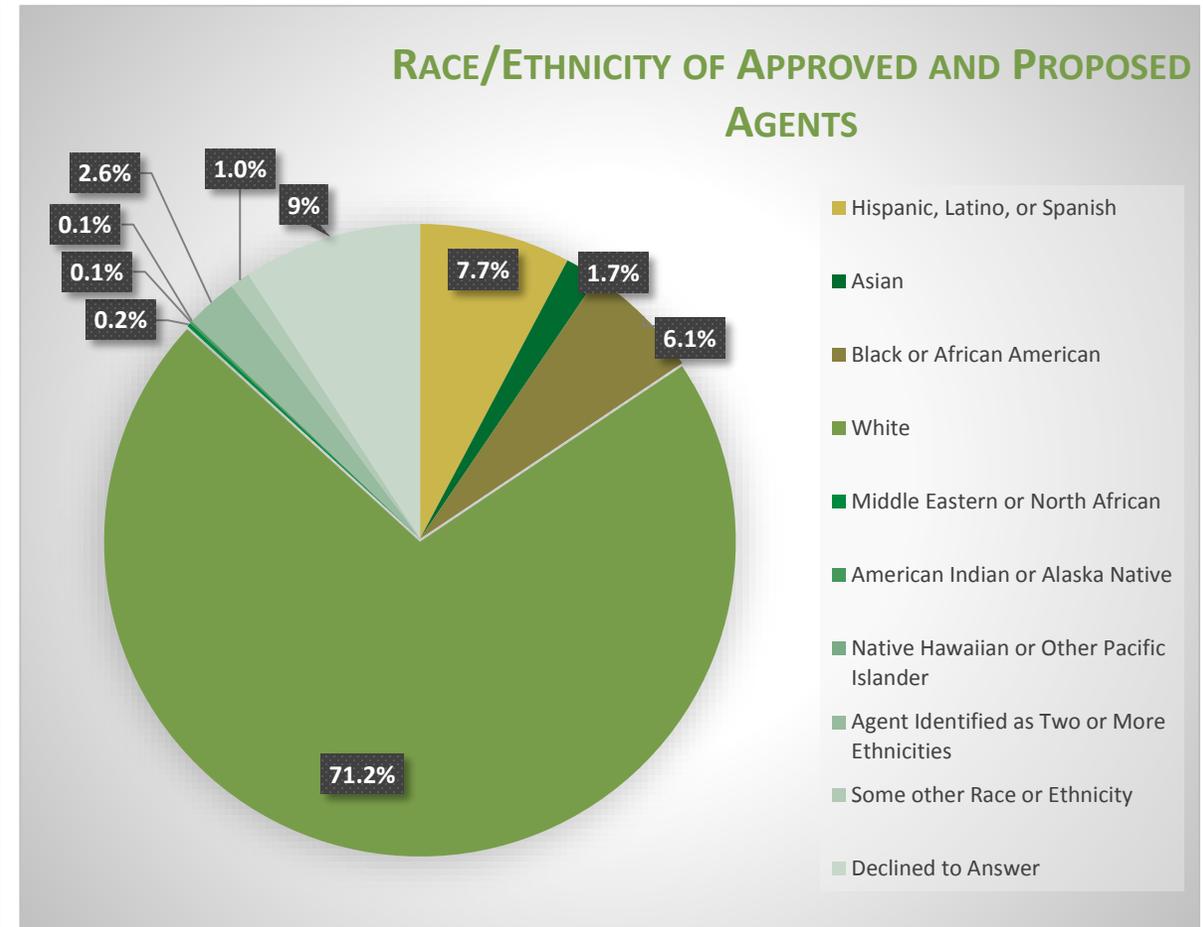
Gender	#	%
Female	3,106	37%
Male	5,275	62.8%
Declined to Answer	16	0.2%
Gender Defined by Applicant	0	0%
<b>Total</b>	<b>8,397</b>	<b>100%</b>



## Agent Applications | September 17, 2021

### Demographics of Approved and Pending Agents

Race/Ethnicity	#	%
Hispanic; Latino; Spanish	1,248	7.7%
Asian	281	1.7%
Black; African American	987	6.1%
White	11,504	71.2%
Middle Eastern; North African	32	0.2%
American Indian; Alaska Native	18	0.1%
Native Hawaiian; Other Pacific Islander	9	0.1%
Identified as Two or More Ethnicities	427	2.6%
Other Race or Ethnicity	165	1%
Declined to Answer	1,479	9.2%
<b>Total</b>	<b>16,150</b>	<b>100%</b>

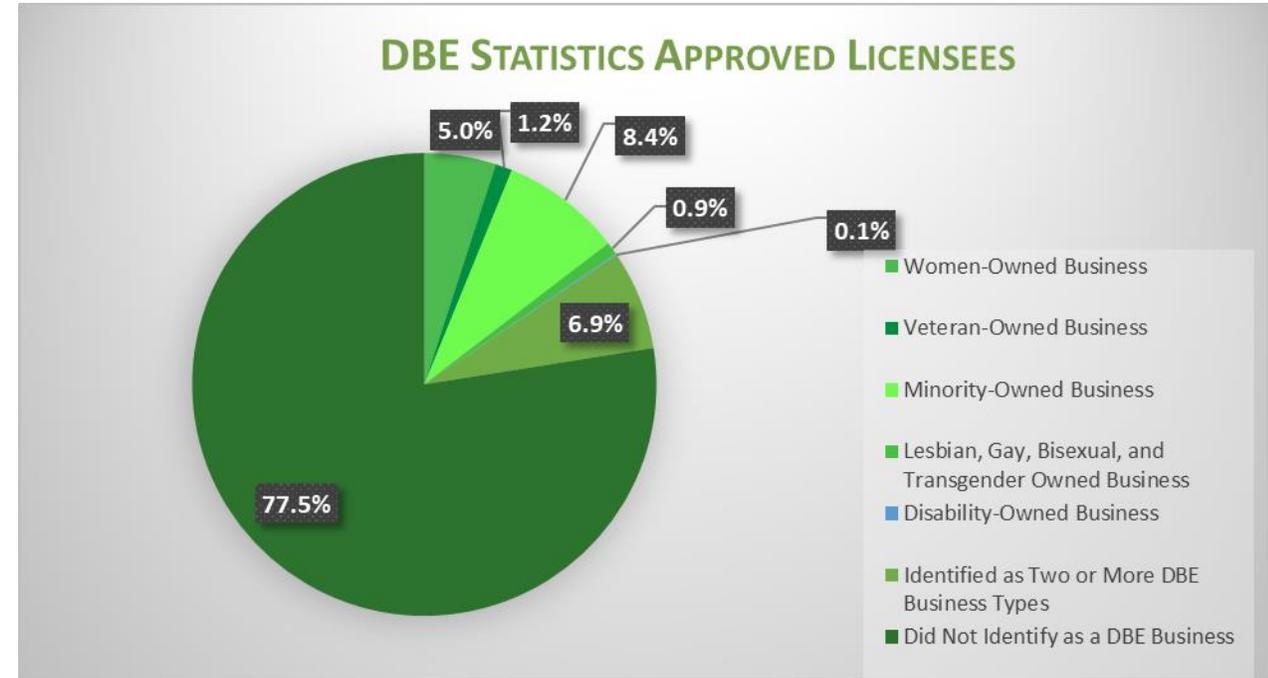


\* Additional data available at the end of slide presentation

# Licensing Applications | September 17, 2021

## Disadvantaged Business Enterprise Statistics for Approved Licensees

Type	#	% of Group
Women-Owned Business	51	5%
Veteran-Owned Business	12	1.2%
Minority-Owned Business	86	8.4%
Lesbian, Gay, Bisexual, and Transgender Owned Business	9	0.9%
Disability-Owned Business	1	0.1%
Identified as Two or More DBE Business Types	71	6.9%
Did Not Identify as a DBE Business	793	77.5%
<b>Total</b>	<b>1,023</b>	<b>100%</b>

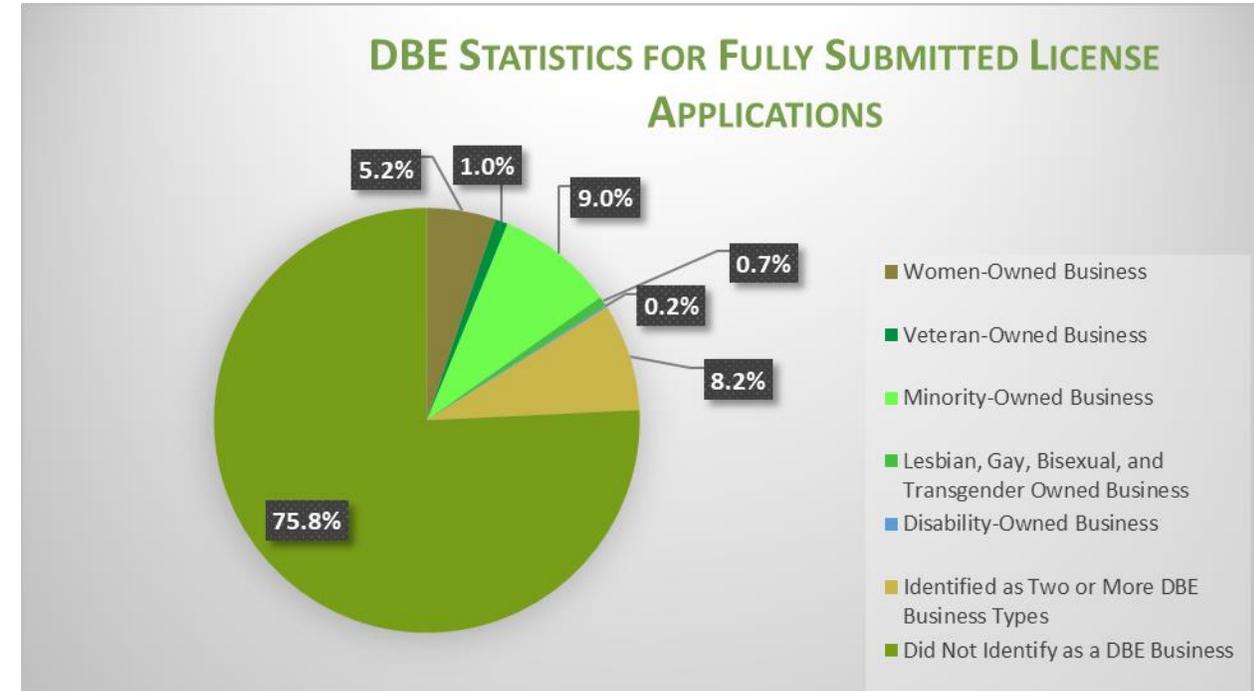


\* Additional data available at the end of slide presentation

## Licensing Applications | September 17, 2021

### Disadvantaged Business Enterprise (DBE) Statistics for Fully Submitted License Applications

Type	#	% of Group
Women-Owned Business	66	5.2%
Veteran-Owned Business	12	1%
Minority-Owned Business	113	9%
Lesbian, Gay, Bisexual, and Transgender Owned Business	9	0.7%
Disability-Owned Business	2	0.2%
Identified as Two or More DBE Business Types	103	8.2%
Did Not Identify as a DBE Business	954	75.8%
<b>Total</b>	<b>1,259</b>	<b>100%</b>



\* Additional data available at the end of slide presentation

## Medical Use Agent Application | September 17, 2021

MTC Agent Applications	#
Pending MTC Agent Applications	17
Pending Laboratory Agent Applications	5
Incomplete	55
Revoked	4
Denied	31
Surrendered	7,704
Expired	1,255
Active	8,375
<b>Total Agent Applications</b>	<b>17,446</b>