



Cannabis Control Commission October Public Meeting

In-Person and Remote via Teams



Meeting Book - Cannabis Control Commission October Public Meeting Packet

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Next Meeting Date & Adjournment

20231012 PPT.pptx



October 10, 2023

In accordance with Sections 18-25 of Chapter 30A of the Massachusetts General Laws and Chapter 107 of the Acts of 2022, notice is hereby given of a meeting of the Cannabis Control Commission. The meeting will take place as noted below.

CANNABIS CONTROL COMMISSION

**October 12, 2023
10:00 AM**

**Public Meeting Room
Worcester Union Station
Worcester, MA 01604
*Room Capacity: 78***

In-Person with Remote Access via [Microsoft Teams Live*](#)

PUBLIC MEETING AGENDA

- I. Call to Order
- II. Commissioners' Comments & Updates
- III. Minutes for Approval
- IV. Executive Director and Commission Staff Report
- V. Staff Recommendations on Changes of Ownership
 1. H&H Cultivation, LLC
- VI. Staff Recommendations on Renewal Licenses
 1. 253 Organic, LLC (#MRR206610)
 2. 253 Organic, LLC (#MPR244062)
 3. 253 Organic, LLC (#MCR140585)
 4. Atlantic Medicinal Partners, Inc. (#MRR206621)
 5. BeachGrass Topicals LLC (#MBR169317)
 6. Berkshire Roots, Inc. (#MRR206607)
 7. Blue Collar Botany Corp (#MCR140537)
 8. Blue Collar Botany Corp (#MPR244063)
 9. Canna Provisions, Inc. (#MCR140566)



10. Community Care Collective, Inc. (#MRR206636)
11. Cultivate Cultivation, LLC (#MPR244041)
12. Cultivate Cultivation, LLC (#MCR140552)
13. Cultivate Leicester, Inc. (#MRR206571)
14. Curaleaf Massachusetts, Inc (#MRR206574)
15. Elevated Cultivation Co. LLC (#MPR244068)
16. Elevated Cultivation Co. LLC (#MCR140579)
17. Evokanna Labs LLC (#MPR244051)
18. Evokanna Labs LLC (#MCR140574)
19. Evokanna Labs LLC (#MXR126668)
20. Flower & Soul, Inc. (#MRR206595)
21. Frozen 4 Corporation (#DOR5182962)
22. Full Harvest Moonz, Inc. (#MRR206589)
23. Good Chemistry of Massachusetts, Inc. (#MRR206605)
24. Greater Goods, LLC (#MBR169324)
25. Green River Cannabis Company Inc (#MRR206600)
26. Green River Cannabis Company Inc. (#MRR206286)
27. High Hopes LLC (#MRR206581)
28. High Street Cannabis Group LLC (#MRR206623)
29. Humboldt Masters LLC (#MCR140598)
30. I.N.S.A., Inc. (#MCR140588)
31. JWTC Wick LLC (#MRR206611)
32. Late Spring, Inc. D/B/A Gage Cannabis Company (#MRR206565)
33. MedMen Boston, LLC (#MRR206538)
34. Neamat, LLC (#MCR140573)
35. New England Regional Dispensary LLC (#MRR206640)
36. Northeast Alternatives, Inc. (#MPR244076)
37. Northeast Alternatives, Inc. (#MCR140599)
38. Northeast Alternatives, Inc. (#MRR206649)
39. ReLeaf Alternative Inc. (#MRR206557)
40. Reverie 73 Lowell, LLC (#MRR206590)
41. Revolutionary Clinics II, Inc. (#MRR206499)
42. Silver Therapeutics, Inc. (#MRR206624)
43. Silver Therapeutics, Inc. (#MPR244072)
44. Silver Therapeutics, Inc. (#MCR140595)
45. SIRA NATURALS, INC. (#MXR126667)



46. SIRA NATURALS, INC. (#MPR244040)
47. Solar Therapeutics, Inc. (#MPR244029)
48. Theory Wellness Inc (#MPR244064)
49. Theory Wellness Inc (#MCR140589)
50. Webber Road Ops, LLC (#MRR206597)
51. Western Front, LLC (#MRR206628)
52. Western Front, LLC (#MRR206629)
53. Apothca, Inc. (#RMD345)
54. Bask, Inc. (#RMD445)
55. Cultivate Leicester, Inc. (#RMD3193)

VII. Staff Recommendations on Provisional Licenses

1. Build a Life Legacy, LLC (#MRN284875), Retail
2. Burn Bright, LLC (#MCN283849), Cultivation, Tier 1/Indoor
3. Community Growth Partners Boston, LLC (#MRN284256), Retail
4. Elevated Roots III, LLC (#MRN284995), Retail
5. Gas Bus, LLC (#MDA1320), Marijuana Delivery Operator
6. Herbal Power, LLC (#MRN284973), Retail
7. Kur Retailers, LLC (#MRN284652), Retail
8. UC Retail, LLC (#MRN284774), Retail
9. Underground Legacy Social Club, LLC (#MRN284914), Retail

VIII. Staff Recommendations on Final Licenses

1. Blue Collar Botany Corp. (#MC281751), Cultivation, Tier 1 / Indoor
2. Blue Collar Botany Corp. (#MP281520), Product Manufacturing
3. Budega, Inc. (#MR281353), Retail
4. CastleLeaf, LLC (#MR284521), Retail
5. Elevated Cultivation Co., LLC (#MC282873), Cultivation, Tier 3 / Indoor
6. Elevation Retail II, LLC (#MR283887), Retail
7. Green Choice Dispensaries, LLC (#MR283234), Retail
8. JDM Sales, Inc. (#MR283519), Retail
9. Kapnos, Inc. (#MC283154), Cultivation, Tier 2 / Indoor
10. Trifecta Farms, Corp. (#MC283350), Cultivation, Tier 2 / Indoor
11. Trifecta Farms, Corp. (#MP282030), Product Manufacturing
12. Uma Flowers Lunenburg, LLC (#MR284518), Retail
13. Green Meadows Farm, LLC (#RMD3633), Vertically Integrated Medical Marijuana Treatment Center

IX. Staff Recommendations on Responsible Vendor Training



1. Next Chapter Solutions, LLC (#RVN453179)
- X. Staff Recommendations on Responsible Vendor Training Renewals
 1. Anthony Bartucca (#RVR453140)
 2. Cannabis Trainers (#RVR453138)
 3. Stoker Consulting (#RVR453136)
- XI. Commission Discussion and Votes
 1. Regulatory Review Discussion: Delivery License Type
 2. Audit Update
 3. Boston Office Lease Discussion
 4. Sixth Annual Activities Report
- XII. New Business Not Anticipated at the Time of Posting
- XIII. Next Meeting Date
- XIV. Adjournment

*Closed captioning available



CANNABIS CONTROL COMMISSION

July 27, 2023
10:00 AM

Via Remote Participation via [Microsoft Teams Live*](#)

PUBLIC MEETING MINUTES

Documents:

- [Meeting Packet](#)
- July 2023 Proposed Regs - Adult - 500
- July 2023 Proposed Regs - Medical - 501

In Attendance:

- Chair Shannon O'Brien
- Commissioner Nurys Z. Camargo
- Commissioner Ava Callender Concepcion
- Commissioner Kimberly Roy
- Commissioner Bruce Stebbins

Minutes:

1) Call to Order

- The Chair recognized a quorum and called the meeting to order.
- The Chair gave notice that the meeting is being recorded.
- The Chair gave an overview of the agenda.

2) Commissioners' Comments & Updates – 00:01:02

- Commissioner Camargo thanked her fellow Commissioners who participated in developing the regulatory drafts being presented. She acknowledged that the work is challenging.
- Commissioner Concepcion stated that she is looking forward to the regulatory and suitability presentations and noted the timeliness of the suitability discussion.
- Commissioner Roy noted that she was the co-regulatory lead of the Host Community Agreement (HCA) Working Group alongside Commissioner Concepcion. She thanked the group members for their efforts.
- Commissioner Stebbins mentioned that he made a site visit to a new dispensary, New Dia, in Boston. He noted that he and Commissioner Camargo hosted both virtual and



in-person listening sessions on social consumption the previous week. He commented that the Social Consumption Survey deadline has passed and that efforts are underway to compile and review the responses. He shared that he will be speaking about social consumption on a panel at the Let's Talk Weed event in Cambridge. He thanked the Commissioners for their efforts in their respective working groups.

- The Chair thanked Commissioner Concepcion and Associate General Counsel, Michael Baker (AGC Baker) for their contributions to the Municipal Equity Working Group. She likewise thanked Associate General Counsel, Andrew Carter (AGC Carter) and Investigations and Enforcement Project Manager, Mercedes Erickson (I&E PM Erikson) for helping to lead the day's discussion.

3) Commission Discussion and Votes – 00:07:33

- AGC Carter offered guidance to the Chair on how best to navigate the review and discussion of the regulatory draft proposal.
- Commissioner Roy asked to clarify when to raise the Commissioners' compiled questions to staff.
 - AGC Carter replied that the questions could be raised during the discussion of the related regulation.
 - Commissioner Roy noted that some relate to specific regulations while others are overarching.
 - Commissioner Concepcion acknowledged that the questions were anonymized for dissemination prior to the meeting in compliance with the Open Meeting Law. She suggested that individuals raise the questions they submitted as the related topic arises, since anonymity is no longer required.

1. Regulatory Review Discussion: Host Community Agreements, Municipal Equity, Marijuana Establishment Agent Suitability

- The Chair introduced the proposed regulatory draft amendments.
- AGC Carter identified an edit to the definition of "Gross Annual Sales".
- The Chair reviewed the edit. She asked for questions or comments.
- Commissioner Roy read a submitted question about the language of the term "branded goods". She reported that the term appears in the regulations 17 times but is not clearly defined.
 - Commissioner Camargo stated that she submitted the question. She asked if operators factor branded goods into their bottom line as gross sales.
 - AGC Carter noted that "branded goods" is defined under "Marijuana Establishment Branded Goods".
 - Commissioner Camargo stated that she will follow up about how non-branded goods factor into gross sales later in the discussion.
 - The Chair noted a perceived consensus on the definition of "Gross Annual Sales". She asked if a roll-call vote would be required.
 - AGC Carter replied that a single vote at the end would suffice.



- AGC Carter identified an edit to the definition of “Host Community Agreement”.
 - The Chair reviewed the edit. She asked for questions or comments.
- AGC Carter identified an edit to the definition of “Host Community Agreement Waiver”.
 - Commissioner Roy read a submitted question asking if the Waiver is in statute. She affirmed that the option to waive is in statute, per Section 10 of Chapter 180.
- The Chair identified an edit to the definition of “License Applicant”. She reviewed the edit and asked for questions or comments.
- The Chair identified an edit to the definition of “Local Approval Process”. She reviewed the edit and asked for questions or comments.
- The Chair identified an edit to the definition of “Model Host Community Agreement”. She reviewed the edit and asked for questions or comments.
 - Commissioner Stebbins noted that HCA guidelines are available on the Commission website. He asked if the agency is required by statute to produce a Model HCA.
 - Commissioner Roy replied affirmatively that there is a statutory requirement.
 - AGC Carter noted that the requirement can be found under Section 14 of Chapter 180 that speaks to the development of a Model Host Agreement.
 - Enforcement Counsel Rebecca Lopez (EC Lopez) clarified that the statute grants the Commission the authority to produce a Model HCA but does not obligate it.
 - The Chair asked when a Model HCA would be created.
 - Commissioner Roy replied that the working group determined it would be best to establish the Model HCA once the draft regulations are further developed and best practices can be established.
 - The Chair clarified that the development of a Model HCA is within the scope of the regulation.
 - Commissioner Stebbins cited the related statute and noted it specifies that a Model HCA is intended for use by Social Equity) Businesses during negotiations with their Host Communities. He raised the question of whether a Model should be limited to Social Equity Businesses only in practice.
 - AGC Carter noted that it would be a policy consideration for the Board to review.
 - The Chair indicated she was under the impression that a Model HCA would be accessible to all licensees.
 - Commissioner Roy concurred.
 - Commissioner Camargo posed the question of what the impact might be if all licensees were granted access to a Model HCA.
 - Executive Director (ED) described the value proposition of expanding access to a universal Model HCA. He underscored the positive impact it would have on application processing times.



- The Chair expressed her support of expanding access to a Model HCA. She stated that she would like to get a consensus on the matter. She asked Commissioner Concepcion for her input.
- Commissioner Concepcion noted that she is in favor of the proposition. She expressed she had the same mindset as Commissioner Roy.
- The Chair noted a perceived consensus on expanding access to a Model HCA.
- Commissioner Camargo asked AGC Carter if the definition of “Model Host Community Agreement” would be updated to reflect the determination on expanded access.
- AGC Carter responded that the present definition could accommodate the entirety of licensees. AGC Carter also expressed the HCA working group may want to opine on this.
- The Chair identified an edit to “Reasonably Related”. She reviewed the edit and asked for questions or comments.
 - Commissioner Roy remarked on the significance of this definition. She added that she hopes it will provide the necessary clarity. She thanked Acting Associate Enforcement Counsel Olivia Koval (AAEC Koval) for her contributions.
 - Commissioner Stebbins asked a clarifying question about the language around customarily imposed fees.
 - Commissioner Roy replied that customarily imposed fees not specific to the operation of a cannabis business will not be considered “Reasonably Related”. She cited waste management as an example.
 - Commissioner Concepcion added that the intent of the language is to ensure cannabis businesses are not effectively being charged twice for those services by way of Community Impact Fees (CIF).
- The Chair identified an edit to the definition of “Social Equity Business”. She reviewed the edit and asked for questions or comments.
 - Commissioner Concepcion observed that the language is inconsistent with the statutory change. She noted that it excludes eligible businesses that are not SEP participants. She cited the related statute.
 - The Chair remarked that the group had previously discussed creating a certification for qualifying businesses who are not SEP participants, but persons who would qualify,
 - Commissioner Concepcion noted that the current language would likewise not accommodate certified businesses.
 - AGC Carter asked a clarifying question about the nature of her concern.
 - Commissioner Concepcion clarified that the statute allows eligible businesses who are not SEP participants to carry the Social Equity Business designation, but the definition does not reflect that. She noted the potential need for a policy discussion on the matter.
 - The ED emphasized that there is not always an open SEP cohort. He added that eligible businesses may miss out on certain benefits and opportunities in the intervening time between application windows. He proposed adding



language to create the opportunity for applicants to demonstrate their eligibility. He suggested modifying the language to include eligible businesses in congruence with the statute.

- The Chair noted a perceived consensus on the amendment to the definition.
- The Chair identified an edit to the definition of “Verification of a Social Equity Business”. She reviewed the edit and asked for questions or comments.
 - Commissioner Camargo asked the ED if guidance will be provided around implementing the Verification process.
 - The ED responded affirmatively that guidance would be provided.
- The Chair identified an edit to the language of 500.032(1)(g). She reviewed the edit and asked for questions or comments.
- The Chair identified an edit to the language of 500.032(1)(h). She reviewed the edit and asked for questions or comments.
- The Chair identified an edit to the language of 500.032(2). She reviewed the edit and asked for questions or comments.
 - Commissioner Concepcion noted that all current and prospective licensees remain subject to the Commission’s suitability standards on an ongoing basis.
- The Chair identified the omission of 500.032(6)(a). She reviewed the edit and asked for questions or comments.
 - AGC Carter noted that the deletion is effectuating the vote previously held on the proposal of a Social Consumption pilot program in May.
 - Commissioner Roy noted that section (6) is incompatible with the newly established definition of a Social Equity Business.
 - Commissioner Stebbins proposed adding the same eligibility language that was incorporated into the Social Equity Business definition.
 - The ED deferred to the Board. He added that the Social Consumption Working Group may wish to deliberate and draft a proposal.
- The Chair identified an edit to the language of 500.101(1)(8). She reviewed the edit and asked for questions or comments.
- The Chair identified an edit to the language of 500.101(1)(11). She reviewed the edit and asked for questions or comments.
 - Commissioner Roy asked if the Social Equity Fund (SEF) is established enough to accept donations at this time.
 - Commissioner Concepcion responded that the language is from the statute.
 - The Chair suggested that the Commission and Department of Revenue (DOR) establish a collaborative framework for implementation and enforcement efforts before the November 9th policy deadline.
 - The ED noted that SEF is permitted by statute to receive both governmental disbursements and appropriations and private donations. He added that the Executive Office of Economic Development, Office of the Comptroller, et al. are working to get the Fund further established in a durable way.
 - The Chair noted that the SEF’s funds are currently held by the Office of the Comptroller. She raised the question of who will oversee them permanently.



She added that a meeting is scheduled with the Secretary of Economic Affairs to discuss the matter.

- Commissioner Roy proposed that guidelines be developed on ways that licensees may contribute to the SEF. She noted the mutually beneficial effect of providing a timely cash infusion to the SEF while allowing businesses to satisfy a component of their Positive Impact Plan (PIP) requirements.
- The Chair identified an edit to the language of 500.101(2)(a). She reviewed the edit and asked for questions or comments.
 - Commissioner Stebbins noted that the language refers to Economic Empowerment Priority Applicants (EEPAs), though the application window is closed. He asked if the language should be omitted or remain in case the application window is re-opened.
 - The ED advocated for keeping the language intact because of its procedural significance in certain contexts. He offered an example.
 - Commissioner Concepcion clarified that the amendment would expand pre-certification to include all EEP and SEP applicants.
 - The Chair added that she hopes it will lower barriers to entry for EEP/SEP applicants and allow them to proceed through the HCA process at a lower cost.
 - The ED further added that entities and individuals will now be allowed to submit to a background check during this phase and establish their suitability earlier in the application process.
- The Chair identified an edit to the language of 500.101(2)(b). She reviewed the edit and asked for questions or comments.
 - AGC Carter suggested that the wording be simplified and offered alternative language.
 - The ED shared his interpretation of the language and advised that it remain intact.
 - The Chair concurred and offered additional context. She stated the word “commission” could have two different connotations.
 - EC Lopez asked to clarify if the language is intended only for individuals who have been certified or otherwise received EEP/SEP designation, or also those who qualify but are not program participants.
 - Commissioner Concepcion responded that the language as written does not accommodate qualified applicants who do not hold either designation.
 - EC Lopez observed that there has been confusion around whether certain provisions extend to such applicants. She expressed reservation about interpreting the statutes in that manner. She reviewed the statutory definition of “Social Equity Business” per M.G.L., c. 94G § 1 and noted that it refers to a licensee that has already been determined to be eligible. She further noted that the language of the statute may be inconsistent with the policy objective at hand. She emphasized the need for consistent terminology if the aim is to include qualified applicants in the Equity provisions.



- Commissioner Concepcion thanked EC Lopez for her insight. She acknowledged that her interpretation of the statute may be inconsistent with the plain language therein.
- The Chair noted that her interpretation is based on the intent of the statute to provide more opportunities for Social Equity. She added that it is her understanding that the working group was consciously expanding the definition of “eligible” in this context. She gave an overview of the advantages it would provide to the qualified applicant pool.
- Commissioner Roy cited section 14(30) of Bill S.3096 and asked for clarity around the language. She noted that the intention of the working group is to pre-certify eligible applicants who are not SEP participants.
- Commissioner Concepcion explained that pre-certification is different from pre-verification. She further explained that pre-certification is limited to EEP/SEP businesses. She noted that what is being contemplated is a pre-verification for Social Equity-qualified businesses to help expand their access to opportunities and resources.
- EC Lopez provided suggestions to the Commissioners on interpreting the statutes.

Commissioner Camargo moved to take a 10-minute recess.

- Commissioner Roy seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
- The Commission unanimously approved taking a 10-minute recess, returning at 11:40 AM (01:35:13)
- The Chair noted that there will be an opportunity to further deliberate on the eligibility topic and make any edits necessitated by the public comment period.
 - Commissioner Camargo suggested that the issue is a legal matter for the group to contemplate and gain a consensus on.
 - AGC Carter proposed reviewing feedback on the language of any regulation that is unclear and open to multiple interpretations, and suggested incorporating it into the regulation to ensure that the Commission’s intentions are accurately reflected in the language used.
 - The Chair acknowledged that there is still some confusion around pre-certification and pre-verification. She added that she has a clear vision for expanding eligibility. She suggested revisiting the language after the public comment period in the interest of time. She asked Commissioner Concepcion for her input.



- Commissioner Concepcion indicated that she would like to hear from those who are not in the Municipal Equity Working Group.
- Commissioner Roy echoed prior sentiments about the need for continuity in the language.
- The ED offered further context around the distinction between expedited review, pre-certification, and pre-verification. He concurred with the need to clarify the distinction in the regulatory language.
- Commissioner Concepcion noted that pre-certification was not conceptualized with the intention of including non-SEP participants, non-EEAs irrespective of their qualification status. She added that pre-verification was intended to accommodate such businesses. She expressed that the working group’s interpretation of “Social Equity Business” as defined statutorily may be inconsistent with its intended meaning.
- Commissioner Roy noted that pre-certification affords more benefits to businesses than pre-verification and proposed extending the option to non-SEP participants.
- Commissioner Concepcion noted that pre-certification is granted in anticipation of licensure.
- EC Lopez reiterated that understanding the definition of “Social Equity Business” is essential to the discussion of successive provisions. She noted its importance to developing policy that is within lawful application of the statute. She added that the plain language of the definition does not accommodate qualifying businesses.
- The ED added that a business cannot be a Social Equity Business until they are licensed, so pre-certification is not applicable.
- The Chair expressed a need for further clarity around the language. He also noted that where there is a lack of clarity, the Commission may either proceed according to their interpretation of the language, seek clarification from the legislature, or do both.
- The Chair asked the ED how to formally seek clarification.
- The ED responded that the Commissioners would take a vote to do so. He noted that a third option would be to re-open the SEP application window.
- Commissioner Roy expressed agreement with re-opening the SEP application window. She noted the asynchronous nature of the present format and suggested accepting applications on a rolling basis.
- AGC Carter proposed an amendment to the definition of “Social Equity Business”. He asked EC Lopez if the amended language is compliant with the statute.
- EC Lopez replied affirmatively. She reiterated that seeking clarification from the legislature is also an option. She added that there is no perceived ambiguity to the statute and so the Commission is bound by the plain language therein.
- The Chair asked what the practical implications of the amendment might be.



- AGC Carter responded that it would restrict the definition of “Social Equity Business” to licensed EEP/SEP participants.
- Commissioner Camargo added that there is still a path forward for expanding assistance to non-EEP/SEP participants.
- The Chair noted a perceived consensus on omitting the amended language to the definition of “Social Equity Business”. She reiterated her desire to seek clarification on the matter from the legislature.
- AGC Carter suggested methods for interpreting legislative intent.
- The Chair asked how the Commission has sought guidance from the legislature in the past.
- The ED offered an example. He added that it is not customary for the legislature to declare legislative intent. He echoed AGC Carter’s suggestions on interpretive methods.
- The Chair identified an edit to the language of 500.101(2)(f)(3). She reviewed the edit and asked for questions or comments.
- The Chair identified an edit to the language of 500.101(2)(g)(9)(b). She reviewed the edit and asked for questions or comments.
- The Chair identified an edit to the language of 500.102(7)(a-b). She reviewed the edit and asked for questions or comments.
 - Commissioner Roy observed that the language states the Commission will act on an application within 30 days but does not provide a deadline by which applicants must submit notices of material change.
 - The Chair noted that the omission was not deliberate. She asked Director of Licensing Kyle Potvin (DOL Potvin) for comment.
 - DOL Potvin responded that a 30-day deadline for the Commission is a sufficient placeholder while the logistics around implementation remain in development. He deferred to the ED.
 - The ED expressed support of a tentative 30-day deadline. He acknowledged the time-sensitive nature of SEP applications and the importance of prioritizing them accordingly. He noted that the language is consistent with other regulations in not imposing time constraints on material change reporting. He suggested there may be a need to offer guidance to applicants on what constitutes material change. He clarified the definition and provided examples. He stated that he will flag the matter for revisiting at a later time.
 - EC Lopez raised the question of whether the section needs to be re-evaluated with the newly amended definition of “Social Equity Business” in mind.
 - AGC Carter suggested revisiting the language in the intervening time between the public comment period and final draft deadline.
 - The Chair concurred.
 - The ED likewise concurred with AGC Carter’s position. He explained how the language may be applicable as-is.
- The Chair identified an edit to the language of 500.101(7)(c). She reviewed the edit and asked for questions or comments.



- The Chair identified an edit to the language of 500.102(1)(d)(1). She reviewed the edit and asked for questions or comments.
 - Commissioner Camargo asked for more information about how the process is implemented.
 - The Chair gave an overview of the protocol. She invited DOL Potvin to comment.
 - DOL Potvin offered further context and information.
 - The Chair noted that the process is effectively a formality, so shortening the time frame would not cause undue burden.
- The Chair identified an edit to the language of 500.102(1)(d)(2). She reviewed the edit and asked for questions or comments.
 - AGC Carter asked a clarifying question about the language. He proposed a technical amendment to the language.
 - The Chair noted a perceived consensus on the amendment.
- The Chair identified an edit to the language of 500.103(4)(a). She reviewed the edit and asked for questions or comments.
 - Commissioner Roy noted that the Commission issues a notice to businesses when their license is due for renewal. She asked the ED how the provision will impact the notification process.
 - The ED responded that the Commission issues the notices 120 days in advance and every 30 days thereafter. He added that the notices are automated except in extenuating circumstances.
 - Commissioner Roy asked if the online renewal portal should be opened earlier than 90 days.
 - The ED responded affirmatively.
- The Chair identified an edit to the language of 500.105(1)(m)(3). She reviewed the edit and asked for questions or comments.
- The Chair identified an edit to the language of 500.170(4)(a). She reviewed the edit and asked for questions or comments.
- The Chair identified an edit to the language of 500.180(1). She reviewed the edit and asked for questions or comments.
- The Chair identified an edit to the language of 500.180(2)(a-b). She reviewed the edit and asked for questions or comments.
- The Chair identified an edit to the language of 500.180(2)(c)(1-2). She reviewed the edit and asked for questions or comments.
 - AGC Carter proposed that the terms “chief law enforcement authority” and “chief public health authority” be amended for clarity.
 - The Chair replied that the ambiguity of the language is meant to acknowledge the varied governmental structures across municipalities.
 - Commissioner Concepcion asked AGC Carter to clarify his rationale.
 - AGC Carter responded that the change may help to avoid confusion at the municipal level.
 - The Chair noted that guidance could be provided, if necessary.



- DOL Potvin echoed the Chair’s input on governmental structure and offered additional context.
- The Chair identified an edit to the language of 500.180(2)(c)(3). She reviewed the edit and asked for questions or comments.
 - Commissioner Roy noted that HCAs are a matter of public record. She asked if the Invoice of Impact is included with the record.
 - The ED replied affirmatively that statute deems it part of the public record.
 - Commissioner Roy raised the question of adding language to the provisions to disclose that.
 - The ED suggested that any disclosure in the language should refer directly to the established statute, given that the Commission does not have the authority to dictate public record.
 - EC Lopez recommended adding the language to the Community Impact Fee section.
- The Chair identified an edit to the language of 500.180(2)(c)(4). She reviewed the edit and asked for questions or comments.
- The Chair identified an edit to the language of 500.180(2)(c)(5). She reviewed the edit and asked for questions or comments.
 - Commissioner Roy read a submitted question about the appropriateness of the word “alleged”.
 - Commissioner Stebbins indicated that he submitted the question. He suggested replacing the word with “proposed”.
 - Commissioner Concepcion asked AGC Carter about the legal implications of making the change.
 - AGC Carter responded that he would inquire with the drafters about the intention behind the word choice and follow up.
 - EC Lopez acknowledged that the word “alleged” is not preferred. She opined that “proposed” may not properly convey the intent of the clause. She offered suggestions on alternative word choices.
 - DOL Potvin offered context around the Commission’s process of assessing CIFs. He suggested the word “claimed”.
 - The Chair noted a perceived consensus on the amendment.
- The Chair identified an edit to the language of 500.180(2)(d-f). She reviewed the edit and asked for questions or comments.
 - Commissioner Roy explained what a contract of adhesion is. She clarified that the Commission would be the body classifying and voiding such contracts.
 - Commissioner Camargo asked Commissioner Roy to elaborate.
 - Commissioner Roy noted that some communities were imposing a No-Challenge clause in their HCAs, among other things.
 - Commissioner Concepcion added that the language would mandate licensees and HCAs to agree on a dispute settlement protocol.
- The Chair identified an edit to the language of 500.180(2)(g-h). She reviewed the edit and asked for questions or comments.



- Commissioner Camargo asked about the procedure following the denial of an HCA.
- The Chair replied that the HCA would need to be amended according to the Commission's feedback.
- The Chair identified an edit to the language of 500.180(2)(i)(1). She reviewed the edit and asked for questions or comments.
 - Commissioner Concepcion clarified that the language permits a charitable contribution so long as it is not mandated as part of the HCA. She noted the distinction between such a mandate and charitable contributions that are made to satisfy a component of a PIP.
 - Commissioner Stebbins asked how the Commission will differentiate between an explicit and implicit condition.
 - Commissioner Concepcion responded that an implicit condition would be inferred by assessing the totality of the circumstances.
 - EC Lopez added that such a condition would likely come to the attention of the Commission by way of a complaint to the Enforcement department alleging Host Community has imposed a condition outside of the document.
- The Chair identified an edit to the language of 500.180(2)(i)(2-4). She reviewed the edit and asked for questions or comments.
- The Chair identified an edit to the language of 500.180(2)(i)(5). She reviewed the edit and asked for questions or comments.
 - Commissioner Camargo asked to clarify who will determine what constitutes Inducements.
 - AGC Carter noted that is defined in 500.002. He reviewed the definition.
- The Chair identified an edit to the language of 500.180(2)(j)(1-5). She reviewed the edit and asked for questions or comments.
 - Commissioner Stebbins asked to clarify if the language in subsection (1) encompasses unilaterally compelling mediation as referenced in 500.180(2)(d).
 - EC Lopez explained that subsection (1) describes the discouraging of adverse legal action which is a distinct policy concern from unilaterally compelling mediation. She suggested adding a new subsection if the group wished to reinforce the language in 500.180(2)(d).

Commissioner Roy moved to take a 30-minute recess.

- Commissioner Camargo seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O'Brien – Yes



- The Commission unanimously approved taking a 30-minute recess, returning at 02:15 PM (04:15:24)
- The Chair identified an edit to the language of 500.180(2)(j)(6). She reviewed the edit and asked for questions or comments.
 - Commissioner Concepcion clarified the language of the provision to mean that municipalities cannot assert CIFs relating to overtime labor costs incurred by city employees.
- The Chair identified an edit to the language of 500.180(2)(j)(7). She reviewed the edit and asked for questions or comments.
 - Commissioner Roy cited 500.105(16)(a) and raised a question about the legality of the proposed language per M.G.L., c. 44, § 53G½. She expressed concern over the language of subsection (7), which she perceived aims to prohibit a fellow government agency from engaging in a practice upheld by the Commission’s own protocol.
 - DOL Potvin replied that the distinction lies in the beneficiary of an escrow account or surety bond. He noted 500.105(16)(a) requires that the Commission be named the beneficiary. He added that the municipality would be the beneficiary with regard to M.G.L., c. 44, § 53G½, which the proposed regulation would prohibit. He clarified the intent of the provision.
 - The Chair expressed concern about the financial impact of processing HCAs on smaller municipalities. She raised a question around the legality of communities imposing HCA processing costs onto licensees.
 - DOL Potvin responded that the matter would require further legal analysis.
 - EC Lopez concurred. She noted that statute does not presently allow CIFs to include additional payments or obligations. She stated that an HCA cannot include the promise to make future monetary payments. She added that reasonable conditions are acknowledged where required by law or municipal ordinance.
- The Chair identified an edit to the language of 500.180(2)(j)(8). She reviewed the edit and asked for questions or comments.
- The Chair identified an edit to the language of 500.180(3). She reviewed the edit and asked for questions or comments.
 - Commissioner Roy read a submitted question asking to clarify the authority of the ED or delegee in granting the final approval of HCA applications.
 - The ED gave an overview of the approval process. He indicated that final approval is ultimately decided by the Commission.
- The Chair identified an edit to the language of 500.180(3)(a). She reviewed the edit and asked for questions or comments.
 - Commissioner Camargo asked how additional information and findings of non-compliance will impact the 90-day review period.
 - The Chair posed the question of whether 90 days is necessary to assess the revisions. She expressed concern over revised applications taking a potential



- cumulative total of up to 180 days to review. She asked DOL Potvin for comment.
- DOL Potvin noted that historically the 90-day period restarts once a Notice of Incomplete Application is issued, per 500.102(1)(b). He stated that Chapter 180 allows the Commission 90 days from the date-of-receipt to assess the revisions. He added that 90 days is the maximum and is meant to allow the agency ample time to address all manner of variables.
 - Commissioner Roy proposed adding language to reflect those 90 days is the maximum time allotted for review.
 - DOL Potvin suggested that such language might be unnecessary as part of the regulations but may be helpful as a component of an application guidance document.
 - EC Lopez noted that amending the language could lead to an implementation concern.
- The Chair identified an edit to the language of 500.180(3)(b)(1-4). She reviewed the edit and asked for questions or comments.
 - Commissioner Stebbins expressed reservation about the appropriateness of informing the parties of their option to discontinue relations.
 - The ED remarked on the value of the disclosure to applicants who may not be aware of their rights and options.
 - The Chair offered her interpretation.
 - DOL Potvin echoed the ED's remarks. He expounded on the freedom of contract concept.
 - Commissioner Roy expressed concern that the language may be misinterpreted as a right to breach a contract.
 - DOL Potvin noted that the disclosure stems from a legal doctrine. He added that parties will retain the right to discontinue relations even if it is omitted from the regulations.
 - Commissioner Concepcion clarified that the provision applies to HCAs that are not yet approved.
 - Commissioner Stebbins proposed inserting language to require that a party provide notice to the Commission upon electing to discontinue relations. He further proposed inserting the language as a standalone subsection.
 - The Chair requested to keep the language intact and revisit the matter at a later time.
 - The Chair identified an edit to the language of 500.180(3)(b)(5). She reviewed the edit and asked for questions or comments.
 - The Chair identified an edit to the language of 500.180(3)(c)(1-4). She reviewed the edit and asked for questions or comments.
 - Commissioner Stebbins proposed amending the language to require that a Host Community provide notice to the Commission upon discontinuing relations with a Marijuana Establishment.
 - The ED stated that he is uncertain whether the Commission can compel a municipality to provide such notice.



- AGC Carter suggested alternative language. He further suggested the possibility of requiring the licensee to forward the Commission any notice of discontinuing relations.
- Commissioner Stebbins requested the definition of “equitable relief”, per subsection (4)(d).
- EC Lopez noted that 500.180(3)(c)(5)(c) of the draft provides examples of what constitutes equitable relief.
- The Chair identified an edit to the language of 500.180(3)(c)(5). She reviewed the edit and asked for questions or comments.
 - Commissioner Roy noted that equitable relief is considered on an individual basis. She proposed an addition to the language of subsection (c)(5) to establish the Commission’s discretionary privilege in this regard.
 - Commissioner Stebbins proposed an alternative word choice.
 - Commissioner Camargo asked a clarifying question about whether the Commissioners or Commission staff will determine equitable relief.
 - The ED indicated that it would vary by circumstance. He added that the language as written preserves the ability to be flexible.
 - Commissioner Stebbins suggested amending the language to replace “equitable relief” with “equitable remedy” in the interest of continuity.
 - DOL Potvin noted that while the terms are interchangeable, they have been utilized more deliberately in the General Laws. He encouraged further contemplation before amending the language.
- The Chair identified an edit to the language of 500.180(3)(c)(6-7). She reviewed the edit and asked for questions or comments.
- The Chair identified an edit to the language of 500.180(3)(d)(1-2). She reviewed the edit. She asked how “interested person” is defined.
 - EC Lopez stated that the term is defined from an Enforcement perspective as anyone alleging non-compliance with an HCA requirement.
- The Chair identified an edit to the language of 500.180(3)(d)(3-4). She reviewed the edit and asked for questions or comments.
- The Chair identified an edit to the language of 500.180(3)(d)(4)(a)(1-4). She reviewed the edit and asked for questions or comments.
 - Commissioner Roy suggested inserting the public record disclosure regarding Invoices of Impact, as previously discussed. She opined on the need for expanded enforcement and oversight with regard to CIFs.
 - AGC Carter underscored the fact that municipalities are also subject to the Public Records Law. He expressed a desire to contemplate their role in effectuating the Law before inserting the proposed language.
 - DOL Potvin explained the role of the Secretary of the Commonwealth in the public records appeals process.
 - The Chair suggested that the disclosure may be a logical addition to the Municipal Equity regulations around transparency.
- The Chair identified an edit to the language of 500.180(4)(a)(5-7). She reviewed the edit. She asked how “non-frivolous” is defined.



- EC Lopez clarified that the provision is meant to accommodate licensees who may be engaged in a legal dispute at the time their CIF payment is due. She added that the language as written is meant to ensure the accommodation is not misused. She noted that frivolity would conceivably be determined through the complaints process.
- Commissioner Roy asked how the framers arrived at a CIF payment deadline of eight months.
- DOL Potvin explained that the submission of the Invoice of Impact was originally tied to the license renewal process under 500.103. He added that the deadline was established to give businesses enough time to settle the invoice in a compliant manner. He acknowledged that the timeframe may need to be revisited in the context of applicable laws.
- Commissioner Roy noted that statute allowed for room to interpret when the payment would be due.

Commissioner Camargo moved to take a 10-minute recess.

- Commissioner Roy seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
- The Commission unanimously approved taking a 10-minute recess, returning at 04:07 PM (05:59:53)
- The Chair identified an edit to the language of 500.180(4)(b)(1-2). She reviewed the edit and asked for questions or comments.
 - Commissioner Roy offered a description of how the provisions are implemented.
- The Chair identified an edit to the language of 500.180(4)(b)(3-6). She reviewed the edit and asked for questions or comments.
- The Chair identified an edit to the language of 500.180(4)(c). She reviewed the edit and asked for questions or comments.
 - Commissioner Camargo proposed an addition to the language in the interest of continuity.
 - The Chair noted a perceived consensus on the addition.
- The Chair identified an edit to the language of 500.180(4)(c)(1). She reviewed the edit. She asked for additional context.
 - Commissioner Concepcion explained that municipalities cannot charge more than three percent of Gross Annual Sales in CIFs. She added that the summary



will help the Commission to determine the three percent threshold for each licensee.

- The Chair identified an edit to the language of 500.180(4)(c)(2-6). She reviewed the edit and asked for questions or comments.
- The Chair identified an edit to the language of 500.180(5)(a-c). She reviewed the edit and asked for questions or comments.
 - Commissioner Roy proposed a clarifying amendment to the language. She noted that the language as written implies that an HCA must be in place before a Waiver can be obtained.
 - DOL Potvin cautioned against language that may not encompass the varied circumstances under which a Waiver may be obtained.
 - EC Lopez suggested that the proposed amendment would not convey the full scope of options available to the parties.
 - DOL Potvin provided additional context about the choice of language.
 - AGC Carter offered alternative language.
- The Chair identified an edit to the language of 500.180(5)(d-k). She reviewed the edit and expressed reservation about requiring that an HCA Waiver be signed in the presence of a notary, given the available technology. She suggested that the language be amended to omit the in-person requirement and thereby remove any undue burden on the applicant.
 - Commissioner Stebbins asked why the Waivers are required to be notarized.
 - EC Lopez replied that the requirement could be stricken at the discretion of the Commissioners.
 - Commissioner Roy offered an explanation on why certain documents in general are required to be notarized.
 - AGC Carter noted that HCA Waiver requests were historically required to be notarized but that the requirement was later removed.
 - DOL Potvin provided further information on why the Commission requires certain documents to be notarized. He added that the agency endeavors to be forward-thinking and echoed EC Lopez's disclosure that the Commissioners may strike the requirement in this instance.
 - The Chair remarked on the distinction between HCA Waivers and other types of documents that the Commission requires to be notarized. She noted a perceived consensus on striking the requirement.
- The Chair identified an edit to the language of 500.181(1). She reviewed the edit and asked for questions or comments.
 - Commissioner Camargo proposed an addition to the language that would impose minimum acceptable equity standards on municipalities.
 - The Chair noted that a similar provision had been contemplated previously but was determined to be beyond the capacity of some communities.
 - Commissioner Concepcion asked Commissioner Camargo to clarify whether she is suggesting an optional presumption.
 - Commissioner Camargo responded affirmatively.



- The Chair asked Commissioner Camargo to share the proposed language with the group for revisiting.
- The Chair identified an edit to the language of 500.181(2). She reviewed the edit and asked for questions or comments.
- The Chair identified an edit to the language of 500.181(3)(a)(1). She reviewed the edit and asked for questions or comments.
 - Commissioner Stebbins suggested an edit to subsection (1)(a) to include all zoning information.
 - AGC Carter noted that “Local Approval Process” is a defined term that has been revised to include zoning.

4) Next Meeting Date– 06:56:38

- The Chair noted the next meeting would be on July 28, 2023.

5) Adjournment – 06:56:38

- Commissioner Roy moved to adjourn.
- Commissioner Concepcion seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
- The Commission unanimously approved the motion to adjourn.



H&H Cultivation, LLC 0234-COO-03-0623

CHANGE OF OWNERSHIP AND CONTROL OVERVIEW

1. Licensee Information:

H&H Cultivation, LLC

License Number	License Type
MP282022	Product Manufacturer

2. The licensee has paid the applicable fees for this change request.

3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

Individual	Role
Todd Sullivan	Person with Direct or Indirect Control
Douglas Lennick	Person with Direct or Indirect Control
Michael Scott	Person with Direct or Indirect Control

4. The licensee is proposing to add the following as Entities Having Direct or Indirect Control:

Entity	Role
Green Mountain C&C LLC	Entity with Direct or Indirect Control
Cannapreneur Partners LLC	Entity with Direct or Indirect Control

5. Background checks were conducted on all proposed parties and no suitability issues were discovered.

6. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.

7. Commission staff conducted an organizational and financial inspection into the parties associated with this request and found no issues or inconsistencies with the information provided to the Commission.

RECOMMENDATION



Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



MARIJUANA ESTABLISHMENT RENEWALS EXECUTIVE SUMMARY COMMISSION MEETING: OCTOBER 12, 2023

RENEWAL OVERVIEW

- Name, license number, renewal application number, host community, and funds deriving from a Host Community Agreement allocated for the municipality for each Marijuana Establishment presented for renewal:

	Licensee Name	License Number	Renewal Application Number	Location	Municipal Costs Disclosed
1	253 Organic, LLC	MR281245	MRR206610	Montague	\$0.00
2	253 Organic, LLC	MP281302	MPR244062	Montague	\$0.00
3	253 Organic, LLC	MC281258	MCR140585	Montague	\$0.00
4	Atlantic Medicinal Partners, Inc.	MR281657	MRR206621	Salem	\$0.00
5	BeachGrass Topicals LLC	MB281797	MBR169317	Wareham	\$0.00
6	Berkshire Roots, Inc.	MR281845	MRR206607	Boston	\$0.00
7	Blue Collar Botany Corp	MC281751	MCR140537	Fitchburg	\$5,564.50
8	Blue Collar Botany Corp	MP281520	MPR244063	Fitchburg	\$5,564.50
9	Canna Provisions, Inc.	MC282476	MCR140566	Lee	\$188,192.00
10	Community Care Collective, Inc.	MR283742	MRR206636	Littleton	\$0.00
11	Cultivate Cultivation, LLC	MP281305	MPR244041	Leicester	\$0.00
12	Cultivate Cultivation, LLC	MC281266	MCR140552	Leicester	\$0.00
13	Cultivate Leicester, Inc.	MR281268	MRR206571	Leicester	\$0.00
14	Curaleaf Massachusetts, Inc	MR281263	MRR206574	Oxford	\$0.00
15	Elevated Cultivation Co. LLC	MP281907	MPR244068	Kingston	\$0.00
16	Elevated Cultivation Co. LLC	MC282873	MCR140579	Kingston	\$0.00
17	Evokanna Labs LLC	MP281969	MPR244051	Ashburnham	\$0.00
18	Evokanna Labs LLC	MC283141	MCR140574	Ashburnham	\$0.00
19	Evokanna Labs LLC	MX281382	MXR126668	Ashburnham	\$0.00
20	Flower & Soul, Inc.	MR284326	MRR206595	Halifax	\$0.00
21	Frozen 4 Corporation	DO100106	DOR5182962	Bellingham	\$0.00
22	Full Harvest Moonz, Inc.	MR283351	MRR206589	Lowell	\$0.00



23	Good Chemistry of Massachusetts, Inc.	MR282554	MRR206605	Lynn	\$0.00
24	Greater Goods, LLC	MB282344	MBR169324	Taunton	\$0.00
25	Green River Cannabis Company Inc	MR282175	MRR206600	Greenfield	\$0.00
26	Green River Cannabis Company Inc.	MR283094	MRR206286	Hopedale	\$0.00
27	High Hopes LLC	MR282161	MRR206581	Hopedale	\$0.00
28	High Street Cannabis Group LLC	MR284602	MRR206623	Boston	\$0.00
29	Humboldt Masters LLC	MC282102	MCR140598	West Boylston	\$0.00
30	I.N.S.A., Inc.	MC281268	MCR140588	Easthampton	\$0.00
31	JWTC Wick LLC	MR283689	MRR206611	Rowley	\$0.00
32	Late Spring, Inc. D/B/A Gage Cannabis Company	MR281248	MRR206565	Ayer	\$5.36
33	MedMen Boston, LLC	MR282091	MRR206538	Boston	\$0.00
34	Neamat, LLC	MC282693	MCR140573	Uxbridge	\$0.00
35	New England Regional Dispensary LLC	MR284607	MRR206640	Clarksburg	\$0.00
36	Northeast Alternatives, Inc.	MP281319	MPR244076	Fall River	\$0.00
37	Northeast Alternatives, Inc.	MC281319	MCR140599	Fall River	\$0.00
38	Northeast Alternatives, Inc.	MR281314	MRR206649	Fall River	\$0.00
39	ReLeaf Alternative Inc.	MR283153	MRR206557	Mansfield	\$0.00
40	Reverie 73 Lowell, LLC	MR283066	MRR206590	Lowell	\$0.00
41	Revolutionary Clinics II, Inc.	MR282412	MRR206499	Somerville	\$0.00
42	Silver Therapeutics, Inc.	MR283074	MRR206624	Boston	\$0.00
43	Silver Therapeutics, Inc.	MP281779	MPR244072	Boston	\$0.00
44	Silver Therapeutics, Inc.	MC282461	MCR140595	Boston	\$0.00
45	SIRA NATURALS, INC.	MX281310	MXR126667	Milford	\$0.00
46	SIRA NATURALS, INC.	MP281303	MPR244040	Milford	\$0.00
47	Solar Therapeutics, Inc.	MP281464	MPR244029	Somerset	\$0.00
48	Theory Wellness Inc	MP281424	MPR244064	Bridgewater	\$0.00
49	Theory Wellness Inc	MC281524	MCR140589	Bridgewater	\$0.00
50	Webber Road Ops, LLC	MR283559	MRR206597	Brimfield	\$0.00
51	Western Front, LLC	MR283179	MRR206628	Cambridge	\$0.00
52	Western Front, LLC	MR284389	MRR206629	Cambridge	\$0.00

- All licensees have submitted renewal applications pursuant to 935 CMR 500.103(4) which include the licensee's disclosure of their progress or success towards their Positive Impact and Diversity Plans.



3. All licensees have submitted documentation of good standing from the Secretary of the Commonwealth, Department of Revenue, and Department of Unemployment Assistance, if applicable.
4. All licensees have paid the appropriate annual license fee.
5. The licensees, when applicable, have been inspected over the previous year. Commission staff certify that, to the best of our knowledge, no information has been found that would prevent renewal of the licenses mentioned above pursuant to 935 CMR 500.450.

RECOMMENDATION

Commission staff recommend review and decision on the above-mentioned licenses applying for renewal, and if approved, request that the approval be subject to the licensee remaining in compliance with the Commission regulations and applicable law.



**MEDICAL MARIJUANA TREATMENT CENTER RENEWALS
EXECUTIVE SUMMARY
COMMISSION MEETING: OCTOBER 12, 2023**

RENEWAL OVERVIEW

1. Name, license number, location(s), for each Medical Marijuana Treatment Center presented for renewal:

	Licensee Name	License Number	Location (Cultivation)	Location (Dispensing)
53	Apothca, Inc.	RMD345	Fitchburg	Arlington
54	Bask, Inc.	RMD445	Freetown	Fairhaven
55	Cultivate Leicester, Inc.	RMD3193	Uxbridge	Framingham

2. All licensees have submitted renewal applications pursuant to 935 CMR 501.103.
3. All licensees have paid the appropriate annual license fee.
4. The licensees, when applicable, have been inspected over the previous year. Commission staff certify that, to the best of our knowledge, no information has been found that would prevent renewal of the licenses mentioned above pursuant to 935 CMR 501.450.

RECOMMENDATION

Commission staff recommend review and decision on the above-mentioned licenses applying for renewal, and if approved, request that the approval be subject to the licensee remaining in compliance with the Commission regulations and applicable law.



Build a Life Legacy, LLC
MRN284875

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Build a Life Legacy, LLC
536-538 River St., Boston, MA 02126

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed license are also associated with an adult-use cultivation and marijuana delivery application or licenses under the names of Bred Genetics, Inc. and Flower Xpress.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Drudys Ledbetter	Person Having Direct/Indirect Control
Leslie Pascual	Person Having Direct/Indirect Control
Kerlee Nicolas	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.



6. Applicant's priority status:
 Expedited Applicant (Social Equity Program Participant)
 (Drudys Ledbetter / 51% / SE305504)
7. The applicant and municipality executed a Host Community Agreement on May 18, 2023.
8. The applicant conducted a community outreach meeting on May 2, 2023 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Boston on August 11, 2023 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Establish a mentorship program with a goal of mentoring one (1) Commission approved SEP or resident of census tracts in Boston.
2	Provide an industry-specific interactive educational program focused on individuals who are Massachusetts residents with past drug convictions and/or Massachusetts residents with parents who have drug convictions on a quarterly basis.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within five (5) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Thursday	10:00 a.m. to 8:00 p.m.
Friday-Saturday	10:00 a.m. to 9:00 p.m.
Sunday	11:00 a.m. to 7:00 p.m.



15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit minorities (particularly Black, African American, Hispanic, Latinx, and Indigenous people) (20%), women (50%), veterans (20%), people with disabilities (20%) and LGBTQ+ (20%) for its hiring initiatives.
2	Create an accessible and safe workplace by creating a grievance policy and confidential system for raising concerns, providing gender neutral and handicap accessible bathrooms, handicap accessible facility, and bike racks for those using alternative transportation.

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Burn Bright, LLC
MCN283849

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Burn Bright, LLC
1 Cabot Street, Unit 8, Holyoke, MA 01040

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 1/Indoor (up to 5,000 sq. ft.)

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Matthew Nelson	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on February 9, 2023.



8. The applicant conducted a community outreach meeting on January 31, 2023 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission sent a municipal notice with a copy of the application to the City/Town of Holyoke on July 14, 2023. The Commission did not receive a response within 60 days pursuant to 935 CMR 500.102(1)(d).
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Develop an annual mentorship program to provide industry-specific training to at least four (4) individuals who identify as past or present residents of a geographic ADI, specifically Holyoke, Commission-designated Economic Empowerment Priority and Social Equity Program participants, Massachusetts residents who have past drug convictions, and Massachusetts residents with parents or spouses who have drug convictions.
2	Host or participate in two (2) job fairs per year in Holyoke with a focus on identifying individuals who live in Holyoke.
3	Provide at least five (5) hours training per quarter to above individuals on steps to entering the industry as skilled workers.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within six (6) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	Open 24 hours

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.



16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit a staff comprised of women (70%), minorities (20%), veterans (50%), persons with disabilities (10%), and individuals who identify as LGBTQ+ (20%) for its hiring initiatives.
2	Provide annual diversity training for all employees.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Community Growth Partners Boston, LLC

MRN284256

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Community Growth Partners Boston, LLC
d/b/a Rebelle
591 Albany St., Boston, MA 02118

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed license are also associated with other adult-use cultivation, product manufacturing, retail licenses and marijuana delivery applications under the names of Community Growth Partners Northampton Operations, LLC, Community Growth Partners Delivery, Inc., Community Growth Partners Great Barrington Operations, LLC, Community Growth Partners Delivery, Inc.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Charlotte Hanna	Person Having Direct/Indirect Control / Capital Contributor
Ernest Hanna	Person Having Direct/Indirect Control / Capital Contributor
Jeanne Sullivan	Person Having Direct/Indirect Control / Capital Contributor

5. List of all required entities and their roles in the Marijuana Establishment:

Provisional License Executive Summary 1



Entity	Role
Community Growth Partners Holdings, Inc.	Entity Having Direct/Indirect Control / Capital Contributor

6. Applicant’s priority status:
Expedited Applicant (Woman-Owned Business)
7. The applicant and municipality executed a Host Community Agreement on August 2, 2023
8. The applicant conducted a community outreach meeting on May 8, 2023 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Boston on September 19, 2023 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Develop an effective platform for criminal justice reform within the City of Boston Census Tract (711.01) which will include committing 3% of its annual net profits to its criminal justice reform program to provide comprehensive assistance and real change in the lives of families and communities that have been disenfranchised as a result of cannabis criminalization.
2	Develop an effective platform for support of ADI’s within the City of Boston Census Tract (711.01) which will include matching the donations its employees make to charities in ADI’s up to \$500 per employee per year.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within four (4) months of receiving the provisional license(s).
14. The applicant’s proposed hours of operation are the following:



Day(s)	Hours of Operation
Monday-Saturday	10:00 a.m. to 7:00 p.m.
Sunday	10:00 a.m. to 6:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit women (30%), minorities (20%), LGBTQ+ (5%), veterans (5%), people with disabilities (5%) for its hiring initiatives.
2	Schedule one (1) annual diversity and inclusion training on cultural sensitivity and recognizing unconscious bias, including learning about multicultural environments, how to foster inclusion and belonging, and intercultural competence.

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Elevated Roots III, LLC

MRN284995

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Elevated Roots III, LLC
d/b/a Elevated Roots
1423 Bedford Street, Units 4 and 5, Abington, MA 02338

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed license are also associated with other adult-use cultivation, product manufacturing, and retail licenses under the names of Elevated Roots, LLC, Elevated Roots II, LLC, and Elevated Cultivation Co., LLC.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Barznab Khan	Person Having Direct/Indirect Control / Capital Contributor
Robert Palma	Person Having Direct/Indirect Control / Capital Contributor

5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
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BK Holdings Company, LLC	Entity Having Direct/Indirect Control / Capital Contributor
BAMA Holdings, LLC	Entity Having Direct/Indirect Control / Capital Contributor

6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on March 17, 2023.
8. The applicant conducted a community outreach meeting on June 28, 2023 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Abington on August 23, 2023 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Recruit Massachusetts residents who are residents of Abington (25%), Wareham (5%), Randolph (5%), Brockton (10%), Taunton (5%), Massachusetts residents who have, or have parents or spouses who have, past drug convictions, and/or certified Economic Empowerment recipients or Social Equity Program Participants.
2	Provide educational programs and informational sessions to individuals from the Abington, Wareham, Randolph, Brockton, and Taunton and/or Massachusetts Residents who have, or have parents or spouses who have, past drug convictions, and/or certified Economic Empowerment Recipients or Social Equity Program Participants, that are interested in the cannabis industry, with specific focuses on marijuana retailers and entrepreneurship, at least two (2) times per year

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW



13. The applicant states that it can be operational within five (5) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	9:00 a.m. to 9:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit women (48.8%), people of color (20.7%), LGBTQ+ (20%), individuals with disabilities (12%), veterans (7%) for its hiring initiatives.
2	Offer 100% of the company's opportunities for advancement to management and executive positions internally, thereby providing opportunities to its diverse workforce, to the extent its workforce has been filled by diverse individuals, for advancement.
3	Provide 100% of its employees training on diversity and sensitivity.

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Gas Bus, LLC
MDA1320

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Gas Bus, LLC
321 West Grove St., Floor 2, Unit 6, Middleborough, MA 02346

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Marijuana Delivery Operator

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. The applicant was pre-certified by the Commission for Marijuana Delivery Operator on September 27, 2022. Pursuant to 935 CMR 500.101(2)(b), the applicant demonstrated a propensity to successfully operate a Marijuana Establishment.

5. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Edson Charles	Person Having Direct/Indirect Control
Jonathan Francis	Person Having Direct/Indirect Control
Tadyra Rose	Person Having Direct/Indirect Control
Jason Dupont	Person Having Direct/Indirect Control
Melissa Forbes	Person Having Direct/Indirect Control
Michael Mercier	Person Having Direct/Indirect Control
Dwanye Cremona	Person Having Direct/Indirect Control
Khuent Brook-Rose	Person Having Direct/Indirect Control
Richard DeCotis	Person Having Direct/Indirect Control / Capital Contributor

Provisional License Executive Summary 1



Monique Miller	Person Having Direct/Indirect Control
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6. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

7. Applicant’s priority status:

Expedited Applicant (Social Equity Program Participant)
 (Edson Charles / 50% / SE305106)
 (Michael Mercier / 1% / SE306290)

8. The applicant and municipality executed a Host Community Agreement on February 6, 2023.
9. The applicant conducted a community outreach meeting on April 18, 2023 and provided documentation demonstrating compliance with Commission regulations.
10. The Commission received a municipal response from the City/Town of Middleborough on September 13, 2023 stating the applicant was in compliance with all local ordinances or bylaws.
11. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Donate \$5,000 to the Kings Amongst Kings, a Mattapan based organization centered around helping black men navigate the modern world.
2	Provide two (2) monthly meetings annually. Topics will include financial literacy, business opportunities in the cannabis industry, mental health risks and benefits associated with the use of cannabis.
3	Contract with 30% of vendors and suppliers that are SEP.

BACKGROUND CHECK REVIEW

12. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
13. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW



14. The applicant states that it can be operational within one (1) year of receiving the provisional license(s).
15. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	9:00 a.m. to 9:00 p.m.

16. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
17. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit at least 20-25% of staff that are people of color, particularly Black, African American, Hispanic, Latinx, and Indigenous people, 10-20% women, 5-15% veterans, for its hiring initiatives.
2	Contract with vendors who are owned by people of color, particularly Black, African American, Hispanic, Latinx, and Indigenous people (20-25%), women (10-20%) and veterans (5-15%).

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Herbal Power, LLC
MRN284973

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Herbal Power, LLC
329 Columbus Avenue, Unit 1, Boston, MA 02116

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed license are also associated with other adult-use retail licenses and marijuana delivery applications or licenses under the name of Stone’s Throw Cannabis, LLC d/b/a Firebrand Cannabis.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Desiree Franjul	Person Having Direct/Indirect Control
Yomari Chavez	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant’s priority status:

Provisional License Executive Summary 1



Expedited Applicant (Social Equity Program Participant)
(Desiree Franjul / 51% / SE304406)

7. The applicant and municipality executed a Host Community Agreement on November 16, 2022.
8. The applicant conducted a community outreach meeting on June 23, 2023 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Boston on September 18, 2023 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Recruit 25% of its staff that are from census tracts of Boston and Massachusetts residents who have, or have parents or spouses who have, past drug convictions for hiring initiatives.
2	Contribute \$5,000 annually to the South End Technology Center which serves the census tracts of ADI's and Massachusetts residents who have, or have parents or spouses who have, past drug convictions.
3	Provide educational programs and informational sessions geared towards individuals from census tracts and/or Massachusetts residents who have, or have parents or spouses who have, past drug convictions that are interested in the cannabis industry, with specific focuses on marijuana retailers and entrepreneurship, at least twice a year.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within two (2) years of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Provisional License Executive Summary 2



Day(s)	Hours of Operation
Monday-Saturday	9:00 a.m. to 9:00 p.m.
Sunday	12:00 a.m. to 8:00 p.m.

- The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.
- The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit women (50%), minorities (50%), persons with disabilities (10%), veterans (10%), and LGBTQ+ (10%) for its hiring initiatives.
2	Provide 100% of its employees training on diversity and sensitivity.

- Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

- Final license is subject to inspection to ascertain compliance with Commission regulations.
- Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
- The applicant shall cooperate with and provide information to Commission staff.
- Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Kur Retailers, LLC
MRN284652

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Kur Retailers, LLC
461 Boston Road, Springfield, MA 01109

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened more than four times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use cultivation, product manufacturing, and retail licenses under the name DMA Holdings (MA), LLC.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
John Norton	Person Having Direct/Indirect Control
Katrina McKinley	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
KUR Investments LLC	Entity Having Direct/Indirect Control
PS Retail LLC	Entity Having Direct/Indirect Control
North Family Trust	Entity Having Direct/Indirect Control



Panda Solutions LLC	Entity Having Direct/Indirect Control / Capital Contributor
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6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on August 6, 2021.

8. The applicant conducted a community outreach meeting on July 18, 2022 and provided documentation demonstrating compliance with Commission regulations.

9. The Commission received a municipal response from the City/Town of Springfield on September 14, 2023 stating the applicant was in compliance with all local ordinances or bylaws.

10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Recruit 40% of individuals from Commission-designated areas of disproportionate impact, specifically, Holyoke, Springfield, and West Springfield.
2	Source 50% of its contractors, suppliers and vendors from Commission-designated areas of disproportionate impact, specifically, Holyoke, Springfield, and West Springfield.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.

12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within one (1) year of receiving the provisional license(s).

14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	8:00 a.m. to 8:00 p.m.



15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 50% women, 80% people of color, particularly Black, African American, Hispanic, Latinx, and Indigenous people, veterans, people with disabilities and people who are LBGTQ+, Of this 80%, the goal is to have 65% of its employees be people of color (particularly Black, African American, Hispanic, Latinx, and Indigenous people), veterans (5%), LBGTQ+ (7%), and people with disabilities (3%).
2	Recruit suppliers and contractors who are women (10%), 25% of people of color, (particularly Black, African American, Hispanic, Latinx, and Indigenous) people, veterans, people with disabilities and people who are LBGTQ+, Of this 25%, the goal is to have 25% of its suppliers and contractors be people of color (particularly Black, African American, Hispanic, Latinx, and Indigenous people), veterans (2%), LBGTQ+ (2%), and people with disabilities (1%).
3	To have an employee retention rate of 75% or higher each year; with a goal of 80% response rate to employee satisfaction surveys rating the establishment at 90% or higher on all survey questions.

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



UC Retail, LLC
MRN284774

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

UC Retail, LLC
d/b/a United Cultivation
476 Main Street, Bolton, MA 01740

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Retail	Commence Operations	Ashby
Retail	Final License	Groton

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use cultivation and product manufacturing applications and/or licenses under the names of UC Cultivation, LLC and UC Product Manufacturing, LLC.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Michael Spengler	Person Having Direct/Indirect Control
Carolyn Spengler	Person Having Direct/Indirect Control
Danielle Phaneuf	Person Having Direct/Indirect Control
Kerstin Phaneuf	Person Having Direct/Indirect Control



5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
United Cultivation, LLC	Entity Having Direct/Indirect Control / Capital Contributor

6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on July 14, 2020.
8. The applicant conducted a community outreach meeting on August 4, 2022 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission sent a municipal notice with a copy of the application to the City/Town of Bolton on July 28, 2023. The Commission did not receive a response within 60 days pursuant to 935 CMR 500.102(1)(d).
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Recruit 15% of residents from Fitchburg for its hiring initiatives.
2	Host a minimum of two (2) support drives (clothing, food, etc.) and fundraisers to benefit Ginny's Helping Hand, Inc.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within three (3) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	8:00 a.m. to 10:00 p.m.



15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Increase the number of women, minorities, veterans, people with disabilities, and members of the LGBTQ+ community hired and retained with a goal of women to represent 55%, minorities to represent 35%, veterans to represent 25%, people with disabilities to represent 10%, and members of the LGBTQ+ community to represent 5% of our work force.
2	Increase the number of women, minorities, veterans, people with disabilities, and members of the LGBTQ+ community in management and executive positions with a goal of women to represent 20%, minorities to represent 10%, veterans to represent 10%, people with disabilities to represent 5%, and members of the LGBTQ+ community to represent 5% of management and executive positions.

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Underground Legacy Social Club, LLC
MRN284914

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Underground Legacy Social Club, LLC
dba Underground Legacy, LLC
1379-1385 Blue Hill Ave, Boston, MA 02126

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed license are also associated with other adult-use cultivation, product manufacturing, retail licenses and marijuana delivery applications or licenses under the names of Cadella, LLC, Northampton Enterprises, Inc., VanGarden Cannabis, LLC, and The Hempest, LLC.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Isaac Hampton	Person Having Direct/Indirect Control / Capital Contributor
Jonathan Napoli	Person Having Direct/Indirect Control / Capital Contributor

5. List of all required entities and their roles in the Marijuana Establishment:



No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Expedited Applicant (Social Equity Program Participant)
(Isaac Hampton / 52% / SE305137)

7. The applicant and municipality executed a Host Community Agreement on February 3, 2023.
8. The applicant conducted a community outreach meeting on July 7, 2023 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Boston on August 1, 2023 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Increase opportunity for residents of census tracts of Boston to influence the manner and methods of community engagement through the creation of Community Advisory Board comprised of seven (7) residents who will meet quarterly to provide constructive criticism and feedback on its efforts as a community partner.
2	Provide bi-monthly community clean ups for census tracts of Boston.
3	Hold semi-annual clinics that focus on the risk factors of cannabis use during pregnancy to address the needs of women of color within the census tracts of Boston.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within ten (10) months of receiving the provisional license(s).



14. The applicant’s proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Saturday	10:00 a.m. to 9:00 p.m.
Sunday	10:00 a.m. to 6:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit minorities (60%), women (50%), individuals who identify as LGBTQ+ (20%), persons with disabilities (5%), and veterans (5%) for its hiring initiatives.
2	Provide one (1) annual cultural sensitivity training for all employees including specific training for employees in management positions.
3	Prioritize working with businesses in its supply chain and required ancillary services that are owned/managed by women (35%), minorities (10%), veterans (5%), people with disabilities (5%), and individuals who identify as LGBTQ (15%).

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Blue Collar Botany Corp.

MC281751

MP281520

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Blue Collar Botany Corp.
644 River Street, Fitchburg, MA 01420

2. Type of final license sought:

Cultivation, Tier 1 / Indoor (up to 5,000 square feet)
Product Manufacturing

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on June 4, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): August 23, 2023



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Enforcement staff verified that all cultivation operations were in compliance with the Commission's regulations. Some of the requirements verified include the following:

- i. Seed-to-sale tracking;
- ii. Compliance with applicable pesticide laws and regulations; and
- iii. Best practices to limit contamination.

- d. Product Manufacturing Operation

Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Proposed product compliance; and



- ii. Safety, sanitation, and security of the area and products.
- e. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, prepare, produce, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Budega, Inc.
MR281353

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Budega, Inc.
d/b/a Herbwell Cannabis
1686 Massachusetts Avenue, Cambridge, MA 02138

2. Type of final license sought:

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use cultivation, product manufacturing, and retail licenses named Mass Greenwoods, LLC and 684 Center St. JP, LLC.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on October 13, 2022.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): September 6, 2023.



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

- d. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION



Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



CastleLeaf, LLC
MR284521

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

CastleLeaf, LLC
100 Leo M. Birmingham Parkway, Boston, MA, 02135

2. Type of final license sought:

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Product Manufacturing	Provisional License	Boston

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on September 15, 2022.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): September 12, 2023.



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

- d. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION



Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Elevated Cultivation Co., LLC
MC282873

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Elevated Cultivation Co., LLC
44 William C. Gould Jr. Way, Unit C, Kingston, MA 02364

2. Type of final license sought:

Cultivation Tier 3 / Indoor (10,001 to 20,000 sq. ft)

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Product Manufacturing Operations	Provisional License	Kingston

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use retail establishments under the names of Elevated Roots, LLC, Elevated Roots II, LLC and Elevated Roots III, LLC.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on February 11, 2021.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW



8. Commission staff inspected the licensee's facility on the following date(s): August 30, 2023
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Enforcement staff verified that all cultivation operations were in compliance with the Commission's regulations. Some of the requirements verified include the following:

- i. Seed-to-sale tracking;
- ii. Compliance with applicable pesticide laws and regulations; and
- iii. Best practices to limit contamination.

- d. Transportation

The licensee will not be performing transportation activities at this time.



RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Elevation Retail II, LLC

MR283887

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Elevation Retail II, LLC
d/b/a CANA Craft Cannabis
200 Bridge Street, Fairhaven, MA 02719

2. Type of final license sought:

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use retail licenses including Solar Retail Norton, LLC and Elevation Retail, LLC.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on November 18, 2021.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

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8. Commission staff inspected the licensee's facility on the following date(s): August 17, 2023
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

- d. Transportation

The licensee will not be performing transportation activities at this time.



RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Green Choice Dispensaries, LLC

MR283234

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Green Choice Dispensaries, LLC
114 Main Street, Blackstone, MA 01504

2. Type of final license sought:

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on March 10, 2022.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): August 14, 2023.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.

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10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.

11. Specific information from Commission staff's inspection is highlighted below:

a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

d. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:



1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



JDM Sales, Inc.
MR283519

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

JDM Sales, Inc.
d/b/a JDM Cannabis
103 Uxbridge Road, Mendon, MA 01756

2. Type of final license sought:

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Please note that individuals and/or entities associated with the proposed application(s) are also associated with another adult-use retail license named DDM Sales, Inc.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on January 14, 2021.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): September 11, 2023.



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

- d. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION



Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Kapnos, Inc.
MC283154

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Kapnos, Inc.
2 - 4 Merchant Street, Sharon, MA 02067

2. Type of final license sought:

Cultivation Tier 2 / Indoor (5,001 to 10,000 sq. ft.)

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on April 7, 2022.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): August 1, 2023.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.

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10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.

11. Specific information from Commission staff's inspection is highlighted below:

a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

c. Cultivation Operation

Enforcement staff verified that all cultivation operations were in compliance with the Commission's regulations. Some of the requirements verified include the following:

- i. Seed-to-sale tracking;
- ii. Compliance with applicable pesticide laws and regulations; and
- iii. Best practices to limit contamination.

d. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:



1. The licensee may cultivate, harvest, possess, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Trifecta Farms, Corp.

MC283350

MP282030

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Trifecta Farms, Corp
142 New Holland Road, Brimfield, MA 01010

2. Type of final license sought:

Cultivation Tier 2 / Indoor (5,001 to 10,000 sq. ft.)
Product Manufacturing

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on July 15, 2021.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): August 22, 2023.



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Enforcement staff verified that all cultivation operations were in compliance with the Commission's regulations. Some of the requirements verified include the following:

- i. Seed-to-sale tracking;
- ii. Compliance with applicable pesticide laws and regulations; and
- iii. Best practices to limit contamination.

- d. Product Manufacturing Operation

Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Proposed product compliance; and



- ii. Safety, sanitation, and security of the area and products.
- e. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, prepare, produce, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Uma Flowers Lunenburg, LLC

MR284518

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Uma Flowers Lunenburg, LLC
d/b/a Bliss Cannabis Dispensary
43 Summer Street, Lunenburg, MA 01462

2. Type of final license sought:

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use cultivation, and retail licenses named Uma Flowers, LLC, Uma Cultivation, LLC, and Uma Flowers Waltham, LLC.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on July 14, 2022.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): August 17, 2023.

Final License Executive Summary 1



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

- d. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION



Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Green Meadows Farm, LLC

RMD3633

ESTABLISHMENT OVERVIEW

1. Name and address(es) of the Medical Marijuana Treatment Center:

Green Meadows Farm, LLC

Cultivation: 64 Mill Street, Southbridge, MA 01550*

Product Manufacturing: 64 Mill Street, Southbridge, MA 01550*

Dispensary: 50 Whalon Street, Suite C, Fitchburg, MA 01420

* The licensee's operations at these locations have previously commenced operations under another MTC license.

2. The licensee is a licensee or applicant for other Medical Marijuana Treatment Center and/or Marijuana Establishment license(s):

Type	Status	Location
Cultivation, Tier 2 / Indoor (5,001 – 10,000 sq. ft.)	Commence Operations	Fitchburg
Product Manufacturing	Commence Operations	Southbridge
Retail	Commence Operations	Fitchburg
Retail	Commence Operations	Southbridge
MTC	Commence Operations	Southbridge

LICENSING OVERVIEW

3. The licensee was approved for provisional licensure on July 13, 2023.
4. The licensee has paid all applicable license fees.
5. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license.
6. No new information has been discovered by Commission staff regarding the suitability of the licensee(s) previously disclosed since the issuance of the provisional license.

MTC Final License Executive Summary 1



INSPECTION OVERVIEW

7. Commission staff inspected the licensee's Medical Marijuana Treatment Center on the following date(s): September 15, 2023
8. The licensee's Medical Marijuana Treatment Center was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 501.000, as applicable.
9. No evidence was discovered during the inspection(s) that indicated the Medical Marijuana Treatment Center was not in compliance with all applicable state and local bylaws or ordinances.
10. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor;
- iii. Availability and contents of patient education materials; and
- iv. Policies to ensure dispensing limits are followed.



d. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, prepare, produce, and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Medical Marijuana Treatment Centers, or to patients, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff. And
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 501.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Next Chapter Solutions, LLC

RVN453179

RESPONSIBLE VENDOR TRAINING (“RVT”) APPLICANT SUMMARY

1. Name, address, and contact information of the proposed RVT applicant:

Item	Information
RVT Applicant Name	Next Chapter Solutions, LLC
RVT Applicant d/b/a Name	N/A
RVT Address	1406 N Pasadena MESA AZ 85201
RVT Business Phone Number	480-244-9804
RVT Business Email Address	Molly@adilas420.com
RVT Business Website	www.nextchaptersolution.com/author/mollisme2/

2. The RVT applicant has applied to provide a training program for the Basic Core Curriculum.
3. No owner, manager, or employee of the RVT applicant is a Person or Entity Having Direct or Indirect Control of a Marijuana Establishment or Medical Marijuana Treatment Center. The following is a list of all required individuals disclosed:

Individual	Role
Molly Elizabeth Hennessy	Owner
Zoya Ault	Employee
Lianne McGinley	Employee

GENERAL OVERVIEW OF TRAINING PROGRAM

4. The RVT applicant’s program will be presented in a virtual format.
5. The RVT applicant has demonstrated the following:
 - a. To verify the identification and certify completion of the training program for each agent;
 - b. To track trainees' time needed to complete the course training;
 - c. To allow for the trainees to ask questions of the RVT; and
 - d. To evaluate each trainee's proficiency with course material.



6. The RVT applicant described its plan to maintain its training records at its principal place of business including length of time for retention.
7. The RVT applicant outlined the attendees its training program intends to target, its recruitment approach, and the objectives of its training program.

COURSE MATERIALS AND ATTACHMENTS

8. The RVT applicant submitted following required training and evaluation materials:

Basic Core Curriculum Materials
1. Marijuana’s Effect on the Human Body
2. Diversion Prevention and Prevention of Sales to Minors
3. Compliance with all Tracking Requirements
4. Key State Laws & Rules
5. Testing Materials
6. Evaluation Materials

RECOMMENDATION

Commission staff recommends the RVT applicant listed above be approved for a two-year certification to provide its training program with the following conditions:

1. The RVT applicant shall ensure all training materials reflect current Commission regulations.
2. The RVT applicant shall remain fully compliant with all applicable Commission regulations.

This recommendation is based on the review and evaluations of required materials and information submitted to the Commission.



Anthony Bartucca

RVR453140

RESPONSIBLE VENDOR TRAINING (“RVT”) TRAINER SUMMARY

1. Name, address, and contact information of the proposed RVT trainer:

Item	Information
RVT Applicant Name	Anthony Bartucca
RVT Applicant d/b/a Name	N/A
RVT Address	90 TILTING ROCK RD WRENTHAM MA 02093
RVT Business Phone Number	774-291-6260
RVT Business Email Address	adb.bartuccaconsulting@gmail.com
RVT Business Website	N/A

2. The RVT trainer has submitted a renewal application to continue to provide a training program for the Basic Core Curriculum.
3. No owner, manager, or employee of the RVT trainer is a Person or Entity Having Direct or Indirect Control of a Marijuana Establishment or Medical Marijuana Treatment Center. The following is a list of all required individuals disclosed:

Individual	Role
Anthony Bartucca	Owner

GENERAL OVERVIEW OF TRAINING PROGRAM

4. The RVT trainer was originally certified through MassCIP on October 11, 2019 (Commission vote occurred on October 10, 2019). Since that time, or the time of its last renewal, the RVT trainer has provided instruction for 3,740 Marijuana Establishment and/or Medical Marijuana Treatment Center agents.
5. The RVT trainer’s program is presented in a virtual and in person model.
6. The RVT trainer has continued to demonstrate the following:
 - a. To verify the identification and certify completion of the training program for each agent;
 - b. To track trainees' time needed to complete the course training;

RVT Renewal Executive Summary 1



- c. To allow for the trainees to ask questions of the RVT; and
- d. To evaluate each trainee's proficiency with course material.

RECOMMENDATION

Commission staff recommends the RVT trainer listed above be approved for renewal for a two-year certification to provide its training program with the following conditions:

1. The RVT trainer shall ensure all training materials reflect current Commission regulations.
2. The RVT trainer shall remain fully compliant with all applicable Commission regulations.

This recommendation is based on the review and evaluations of required materials and information submitted to the Commission.



Cannabis Trainers

RVR453138

RESPONSIBLE VENDOR TRAINING (“RVT”) TRAINER SUMMARY

1. Name, address, and contact information of the proposed RVT trainer:

Item	Information
RVT Applicant Name	Cannabis Trainers
RVT Applicant d/b/a Name	N/A
RVT Address	2745 W 35th Avenue Denver CO 80211
RVT Business Phone Number	303-931-1111
RVT Business Email Address	maureen@cannabistrainers.com
RVT Business Website	https://cannabistrainers.com/

2. The RVT trainer has submitted a renewal application to continue to provide a training program for the Basic Core Curriculum.
3. No owner, manager, or employee of the RVT trainer is a Person or Entity Having Direct or Indirect Control of a Marijuana Establishment or Medical Marijuana Treatment Center. The following is a list of all required individuals disclosed:

Individual	Role
Maureen McNamara	Owner

GENERAL OVERVIEW OF TRAINING PROGRAM

4. The RVT trainer was originally certified through MassCIP on October 15, 2021 (Commission vote occurred on October 14, 2021). Since that time, or the time of its last renewal, the RVT trainer has provided instruction for 5,545 Marijuana Establishment and/or Medical Marijuana Treatment Center agents.
5. The RVT trainer’s program is presented in a virtual and in person model.
6. The RVT trainer has continued to demonstrate the following:
 - a. To verify the identification and certify completion of the training program for each agent;
 - b. To track trainees' time needed to complete the course training;

RVT Renewal Executive Summary 1



- c. To allow for the trainees to ask questions of the RVT; and
- d. To evaluate each trainee's proficiency with course material.

RECOMMENDATION

Commission staff recommends the RVT trainer listed above be approved for renewal for a two-year certification to provide its training program with the following conditions:

1. The RVT trainer shall ensure all training materials reflect current Commission regulations.
2. The RVT trainer shall remain fully compliant with all applicable Commission regulations.

This recommendation is based on the review and evaluations of required materials and information submitted to the Commission.



Stoker Consulting LLC

RVR453136

RESPONSIBLE VENDOR TRAINING (“RVT”) TRAINER SUMMARY

1. Name, address, and contact information of the proposed RVT trainer:

Item	Information
RVT Applicant Name	Stoker Consulting LLC
RVT Applicant d/b/a Name	N/A
RVT Address	35 Fifer Lane Lexington MA 02420
RVT Business Phone Number	617-620-9992
RVT Business Email Address	rick@stokercompliance.com
RVT Business Website	https://www.stokercompliance.com/

2. The RVT trainer has submitted a renewal application to continue to provide a training program for the Basic Core Curriculum.
3. No owner, manager, or employee of the RVT trainer is a Person or Entity Having Direct or Indirect Control of a Marijuana Establishment or Medical Marijuana Treatment Center. The following is a list of all required individuals disclosed:

Individual	Role
Richard Gilbert	Owner

GENERAL OVERVIEW OF TRAINING PROGRAM

4. The RVT trainer was originally certified through MassCIP on October 15, 2021 (Commission vote occurred on October 14, 2021). Since that time, or the time of its last renewal, the RVT trainer has provided instruction for 3,521 Marijuana Establishment and/or Medical Marijuana Treatment Center agents.
5. The RVT trainer’s program is presented in a virtual and in person model.
6. The RVT trainer has continued to demonstrate the following:
 - a. To verify the identification and certify completion of the training program for each agent;
 - b. To track trainees' time needed to complete the course training;

RVT Renewal Executive Summary 1



- c. To allow for the trainees to ask questions of the RVT; and
- d. To evaluate each trainee's proficiency with course material.

RECOMMENDATION

Commission staff recommends the RVT trainer listed above be approved for renewal for a two-year certification to provide its training program with the following conditions:

1. The RVT trainer shall ensure all training materials reflect current Commission regulations.
2. The RVT trainer shall remain fully compliant with all applicable Commission regulations.

This recommendation is based on the review and evaluations of required materials and information submitted to the Commission.





Cannabis
Control
Commission

COMMONWEALTH OF MASSACHUSETTS

6th Annual Activities Report

October 2023

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LEGISLATIVE MANDATE

Under Chapter 55 of the Acts of 2017, An Act to Ensure Safe Access to Marijuana (Act), the Cannabis Control Commission (Commission) is charged with implementing the statutory and regulatory schemes governing the adult-use, and now medical-use, marijuana programs. The following report is issued pursuant to Section 31 of the Act, which provides in relevant part:

“The commission shall annually submit a complete and detailed report of the commission’s activities, including a review of the implementation and enforcement of this chapter and the governance structure established in this chapter, not more than 90 days after the end of the fiscal year to the governor, the attorney general, the treasurer and receiver-general, the clerks of the house of representatives and the senate, the chairs of the joint committee on marijuana policy and the chairs of the house and senate committees on ways and means.” St. 2017, c. 55, § 31.

On November 9, 2022, Chapter 180 of the Acts of 2022 came into effect, marking the first-time major changes were made to the Commission’s governing legislation. This new law [addressed the Commission’s policy recommendations](#) by entrusting the agency with new oversight and bringing clarity to the terms of Host Community Agreements, creating a publicly administered social equity loan fund administered by the Executive Office of Economic Development, and adopting a technical change to allow municipalities to opt-in to social consumption licenses. It also requires cities and towns to incorporate equitable policies at the local licensing level, eliminates certain suitability restrictions that prevented prospective agents with certain criminal backgrounds from participating in the industry, and codifies Massachusetts’ first-in-the-nation Social Equity Program, among other fixes. The Commission will promulgate regulations pertaining to Host Community Agreements, minimum standards for local equity, and Marijuana Establishment agent suitability by November 9, 2023, in accordance with the statute.



EXECUTIVE SUMMARY

Purpose

This report provides information regarding the implementation under the Act of the adult-use marijuana program pursuant to the aforementioned legislation, inclusive of the Medical Use of Marijuana Program, which [the Commission successfully transferred](#) from the Department of Public Health on December 24, 2018 with 47 Medical Marijuana Treatment Centers, roughly 57,000 patients and 7,000 personal caregivers. Activities contained herein cover the 2022 fiscal year. Data included in the report are the most recent available as of June 30, 2023, unless stated otherwise.

Findings

The Commission has built upon its legislative mandate to implement the burgeoning adult-use marijuana industry and Medical Use of Marijuana Program and has matured beyond a startup organization. To that end, the agency continues to make significant progress in areas the Legislature identified as priorities and is well prepared to implement and execute critical new statutes while continuing to serve as a national leader in promoting public health and safety in the industry and building an inclusive marketplace.



INTRODUCTION

Within the evolving landscape of the licensed cannabis industry, the Commission is committed to providing responsible oversight and comprehensive regulation to uphold public health and safety and for a sustainable and equitable industry. The previous year has marked a pivotal chapter in the Commission's history due to major, critical updates in state laws regarding municipal equity requirements, Commission oversight of the local licensing process, and new abilities for municipalities to opt-in to allow for social consumption licensing within their borders. It also included significant milestones, such as back-to-back record setting months of Marijuana Retail Sales in June, July and August 2023, culminating in more than \$5 billion in aggregate gross adult-use sales in August.

Established in September 2017, the mission of the Commission is to honor the will of Massachusetts voters by safely, equitably, and effectively implementing and administering the laws enabling access to medical and adult-use marijuana in the Commonwealth.

Executive Director Shawn Collins, who was unanimously appointed to the role in September 2017, and a dedicated workforce comprising 131 professionals, make up the agency. Leading the Commission are five Commissioners who craft policy and vote on applications for licensure. These include four Commissioners who were appointed in 2021—Nurys Camargo, Bruce Stebbins, Ava Callender Concepcion, and Kimberly Roy—as well as Chair Shannon O'Brien, who was appointed this past year in September 2022.

The Commission has continued to evolve and grow since its inception six years ago. Last year, the Commission began reviewing its governance structure to solidify and refine agency processes and procedures that will outlast the individuals who have been instrumental in getting the organization off the ground and building upon its foundation. To comply with the Open Meeting Law, which protects mediation sessions, Commissioners voted in April 2022 to “have the Commission participate in mediation between the Commissioners and staff leadership, for the purpose of finding common ground and obtaining buy-in from all parties, in our efforts to establish a durable and effective governance structure.” Since then, three different Chairs have engaged in this process. The Commission continues to meet in Executive Session to make progress on this matter.

Considering the end of the state's COVID-19 public health emergency in May, the Commission has reinstated in-person public meetings while maintaining a hybrid methodology with remote access for the public to ensure inclusivity and accessibility. Operating from headquarters in Worcester and a satellite office in Boston, physical assemblies, conferences, and speaking engagements persist across the Commonwealth with Commission representatives effectively engaging in a hybrid operational framework.

This year's annual report presents a comprehensive analysis of the initiatives, challenges, achievements, and prospects that have defined the Massachusetts cannabis landscape throughout the past year. The agency and the industry are not in crisis. On the contrary, through strategic collaboration, diligent enforcement, and continuous adaptation, the Commission has not only continued to shape the industry's upward trajectory but has also upheld its commitment to public health and safety, social equity, and business vitality. From regulatory advancements to economic empowerment endeavors, from analyzing market trends to increasing public engagement, the Commission has taken a multifaceted approach to keep the Commonwealth at the forefront of responsible cannabis compliance.



IMPLEMENTATION OF ADULT- AND MEDICAL-USE MARIJUANA PROGRAMS

Law

Statute.

St. 2022, c. 180, [An Act Relative to Equity in the Cannabis Industry](#), went into effect on November 9, 2022, and further amends M.G.L. c. 94G. The Commission is reviewing draft regulations and considering policy changes that respond to these recent statutory changes. The Commission voted to approve draft regulations on July 28, 2023, and will file them with the Secretary of State's Regulations Division on August 15, 2023, and publish them on the Commission's website. The regulations will then be open to written comments and undergo a public hearing for testimony in accordance with state law. Following the hearing, the Commission will review public comments and vote on final regulations. The Commission is required to promulgate new regulations implementing Chapter 180 no later than November 9, 2023.

Promulgation of Regulations.

On March 23, 2018, the first iteration of regulations, 935 Code Mass. Regs. § 500.000: *Adult Use of Marijuana*, were published in the Massachusetts Register. On December 24, 2018, the Medical Use of Marijuana Program successfully transferred from the Department of Public Health to the Commission, as was mandated by Section 64 of the Act. At that time, the Commission then promulgated 935 CMR 501.000: *Medical Use of Marijuana* and 935 CMR 502.000: *Colocated Adult Use and Medical Use Marijuana Operations*. On January 8, 2021, the Commission promulgated amendments to 935 CMR 500.000: *Adult Use of Marijuana* and 935 CMR 501.000: *Medical Use of Marijuana*; and repealed 935 CMR 502.000: *Colocated Adult-use and Medical-use Marijuana Operations*, which was incorporated, as applicable, in 935 CMR 500.000 and 935 CMR 501.000.

Guidance.

In addition to its regulations, the Commission regularly drafts, revises, and adopts guidance for licensing and other administrative processes implicated by its legislative mandate. To date, the Commission has published more than 30 guidance documents designed to assist consumers, patients, applicants, business owners, equity programming participants, and local officials. Guidance documents are available on the Commission's website at <https://mass-cannabis-control.com/guidancedocuments/>. Once draft regulations are duly promulgated, as part of implementation, the Commission will issue updated or new guidance documents to ensure the public has adequate resources to understand the new requirements. The Commission will continue to issue guidance documents from time to time as matters arise to aid the public in complying with the various regulations or avoiding public health risks.



Licensing

Through the legalization of adult-use marijuana in the Commonwealth, the Legislature required the Commission to certify priority applicants, license Marijuana Establishments, register agents, and approve applicants for a Social Equity Program. To that end, the Commission and its vendors designed and implemented the Massachusetts Cannabis Industry Portal (MassCIP) as an electronic registration system, and Metrc, the state's seed-to-sale tracking system of record.

As of January 2020, the administration of the medical marijuana program shifted from the previously responsible Department of Public Health to the Commission. With this transition, the electronic application, licensing, and agent registration through MassCIP extended to include Medical Marijuana Treatment Centers (MTC).

Priority Applicants.

Between April 17, 2018, and May 22, 2018, the Commission offered an application process for economic empowerment priority certification in accordance with state law. In total, the Commission received 322 submitted applications and ultimately granted priority certification to 81 Medical Marijuana Treatment Center or "MTC" (formerly referred to as RMD) applicants and 122 Certified Economic Empowerment Priority Applicants. As of July 2023, the Commission has issued 22 commence operations approvals to economic empowerment priority applicants and 37 commence operations approvals to social equity program participants, enabling them to begin various licensing operations in the Commonwealth.

Provisional and Final Licensees.

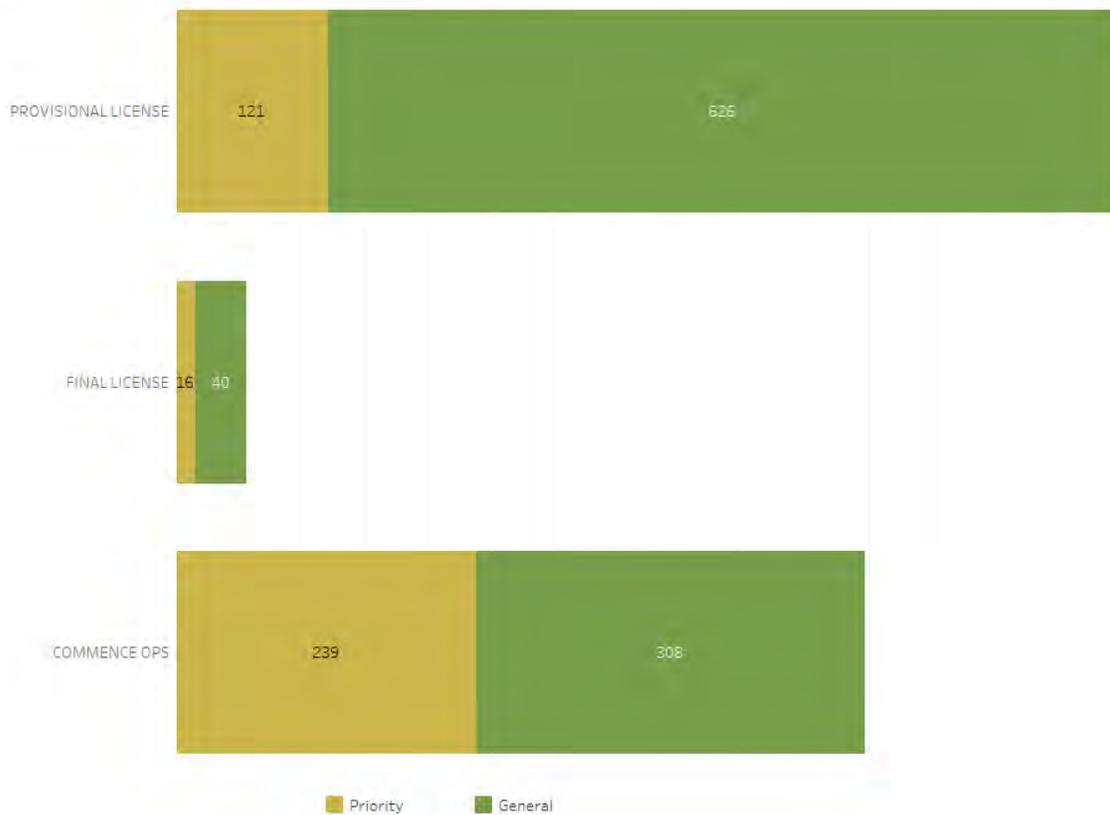
As of July 2023, the Commission had received 1,706 license applications for adult-use Marijuana Establishments. At the time of this report, Commission staff are reviewing 13 adult-use license applications and further reviewing and inspecting 10 provisional licensees. The following is a summary breakdown of the 1,485 Marijuana Establishment license applications fully submitted to the Commission as of July 2023:

- 257 MTC Priority Applicants (which, according to state law, is an MTC previously approved by the Department of Public Health when it administered the Medical Use of Marijuana Program and had at least obtained a MTC provisional license as of April 1, 2018);
- 126 Certified Economic Empowerment Priority Applicants (as certified by the Commission in 2018 in accordance with state-mandated timelines);
- 310 Social Equity Participant Applicants (as approved through the Commission's Social Equity Program);
- 635 Expedited Applicants (as allowed through Commission policy approved in November 2019 as part of a process for certain businesses to receive expedited review. These applicants consist of minority-, women-, and veteran-owned businesses as certified by the Supplier Diversity Office as well as Independent Testing Laboratories, Outdoor Cultivators, Marijuana Microbusinesses, and Craft Marijuana Cooperatives. Social Equity Program Participant Applicants also receive expedited review.); and
- 688 General Applicants which do not meet any of the aforementioned criteria.



As of July 2023, 556 licensees have received notices from the Commission that authorize them to commence business operations in the Commonwealth, another 50 entities currently possess final licenses, and 499 have been approved for provisional licenses. Each year, the licensing team has authorized more businesses to commence operations and approved more final licenses than the previous year.

Approved Adult-Use Applicants by License Type



In Fiscal Year 2022, the Commission has seen a consistent increase in applications for provisional licensure, final licensure, and to commence operations. From a statistical perspective, there has been an approximate 30% rise in applications for commencing operations in fiscal year 2022 as compared to the preceding fiscal year, 2021. There has been a notable pattern in applications for Tier 1 to Tier 3 cultivation facilities, showing a surge of 14 applications compared to the previous year. In contrast, licenses for Tiers 9 to 11 cultivation facilities have grown by 4 licenses in the same time period.

Closures.

Of the 566 adult-use Marijuana Establishment licenses the Commission has authorized to commence operations, sixteen (16) licenses, or 2.8%, have either surrendered, not renewed their license, or have had their license revoked/voided by the agency and are no longer operating in



Massachusetts.

Adult-use Marijuana Retailers, which are the most sought-after license type, have seen even fewer closures. Since November 2018, 314 dispensaries have been approved to commence operations and open their doors to adult-use cannabis consumers in Massachusetts. Only five (5) licensees, or 1.6% have either surrendered or not renewed their license, leaving 309 active and operational Marijuana Retailers in the Commonwealth.

Changes of Ownership (Entities).

Between July 2022 and July 2023, Enforcement staff has made approximately 58 recommendations for Change of Ownership applications involving entities with direct and indirect control.

Medical Provisional and Final Licenses.

In addition to regulating the adult-use cannabis industry in Massachusetts, the Commission has overseen the Medical Use of Marijuana Program since it was transferred from the Department of Public Health in December of 2018. As of July 1, 2023, the medical-use cannabis industry is comprised of the following: 102 licensees that have commenced full operations to serve registered qualifying patients and caregivers through vertically integrated MTCs, as well as 43 provisional licensees, and 45 expired licenses. As of July 2023, the Medical Use of Marijuana Program is composed of 94,136 Certified Active Patients, 7,265 Active Caregivers and 441 Certifying Healthcare Providers.

Enforcement

The Commission is proud of the fair and comprehensive investigatory process it has developed and employed since the agency's inception in 2017 to ensure licensees comply with state law and regulations. Massachusetts' regulations are some of the strongest in the nation, and the agency stands by its policies and procedures that are building a safe, effective, and equitable industry.

Certain investigatory activities over the past year have risen to a unique level of public interest and concern. The length of any ongoing investigation is influenced, in part, by the complexity of the compliance issues and the extent of inter-agency collaboration needed to perform a due diligence review. It's also important to note that there is still limited legal and regulatory precedent in many compliance areas due to federal prohibition of cannabis.

Compliance monitoring activities, such as unannounced inspections, are routine and integral to ensuring investigators see how a licensee operates on a typical day, not one in which it prepares for an inspection. Investigators are not required to disclose the purpose of their investigation while on site. In fact, staff have an obligation to protect the integrity of Commission investigations to find the truth. Only then can Commissioners review and act on findings without preconceived notions or bias.

Publicly presenting a particular interest in any matter that is currently under investigation or review for legal action is unusual and risks damaging the agency's ability to carefully and legally exercise its enforcement power. Sharing details of the investigation prior to its conclusion risks damaging public confidence in the integrity of the Commission's investigatory and enforcement mechanisms and can taint the neutrality that the Commissioners' have a duty to maintain if or



when a matter comes before them to make a final decision that could likely be challenged and subject to further judicial scrutiny pursuant to G.L. c. 30A.

Enforcement Referrals.

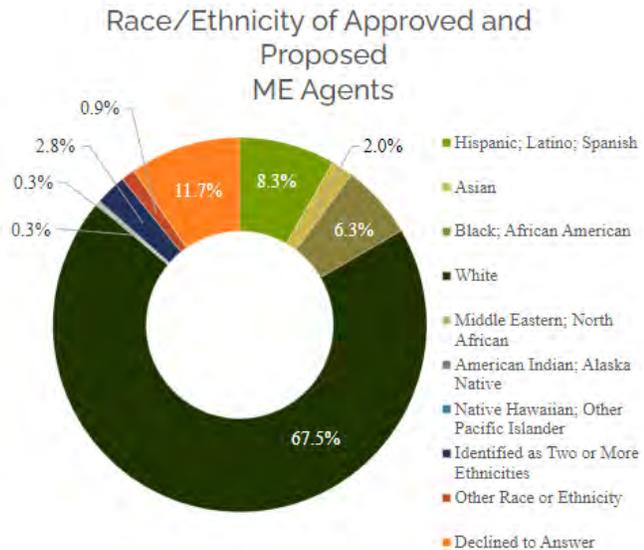
Since July 2022, Enforcement staff has made approximately eight (8) investigative referrals to Enforcement Counsel, which reviews findings for possible litigation. During this period, Enforcement staff has completed 900 total inspections, including unannounced inspections, license closure inspections, change of location inspections, structural change completion inspections, post-provisional license inspections, and post-final license inspections. From these inspections, Enforcement staff has issued approximately 450 Notices of Deficiencies to licensees. Enforcement staff have also processed approximately 240 architectural review and structural change applications, and approximately 8 alternative security provisions.

Enforcement Actions.

In addition to the aforementioned 450 Notices of Deficiencies to licensees, the agency also initiated one emergency enforcement action, resulting in the immediate suspension of licensee operations, posing a public safety risk. During this time, Enforcement also initiated two enforcement actions responsive to regulatory noncompliance, which remain pending. In September 2022, Enforcement negotiated a Final Order and Stipulated Agreement on an emergency enforcement action, securing affirmative relief to resolve public safety and welfare risks. In December 2022, Enforcement negotiated a Final Order and Stipulated Agreement on an enforcement action resulting in affirmative relief in the public interest and a fine payment of \$22,275.00.

Agents.

As of July 2023, the Commission had received 22,260 applications for Marijuana Establishment agent registrations. 36.1% (8,037) of the applicants identified as female, 62.8% (13,975) identified as male, 0.5% (110) identified by a different gender and 0.6% (138) declined to answer. The Commission has also received 7,975 agent registrations for Medical Marijuana Treatment Centers. 63.1% (5,031) of applicants identified as male, 36.6% (2,919) identified as female and 0.3% (25) declined to answer.



Responsible Vendor Training (RVT).

Commission regulations 935 CMR 500.105(2)(b) and 935 CMR 500.105(2)(b) outline the Responsible Vendor Training Requirement for all current Marijuana Establishment and Medical Marijuana Treatment Center agents. The Licensing Department manages the RVT Program, including the application process, communication with applicants and current vendors, and any regulatory updates regarding RVT. To date, the Commission has approved 30 applicants to be Certified RVT Vendors. Of the Certified Vendors, ten run their operations in Massachusetts while the remaining ten vendors operate outside of the state using either synchronous or asynchronous learning methods.

In May 2023, the Commission unveiled new training curricula for cannabis business employees. These Responsible Vendor Training (RVT) curricula are designed to cater to both MTCs and adult-use Marijuana Establishments. The mandatory Basic Core Curriculum, already in place, covers essential topics such as product knowledge, responsible serving procedures, risk mitigation strategies, and public safety. An optional Advanced Core Curriculum is now available, enabling Agents to build on the knowledge, skills, and practices covered in the Basic Curriculum and specialize in areas such as cultivation, product manufacturing, social equity, and more. A Delivery Core Curriculum was also introduced and will be required for delivery agents to ensure compliance with regulations and will provide training on how to safely conduct deliveries, cash handling policies, strategies for de-escalating potentially dangerous situations, collecting and communicating information to assist in investigations, and more.

The Commission published [RVT Guidance](#) and [FAQ](#) documents to guide applicants through the RVT certification process as well as an updated [RVT Checklist](#) in the public documents section of the Commission's website.

Communications

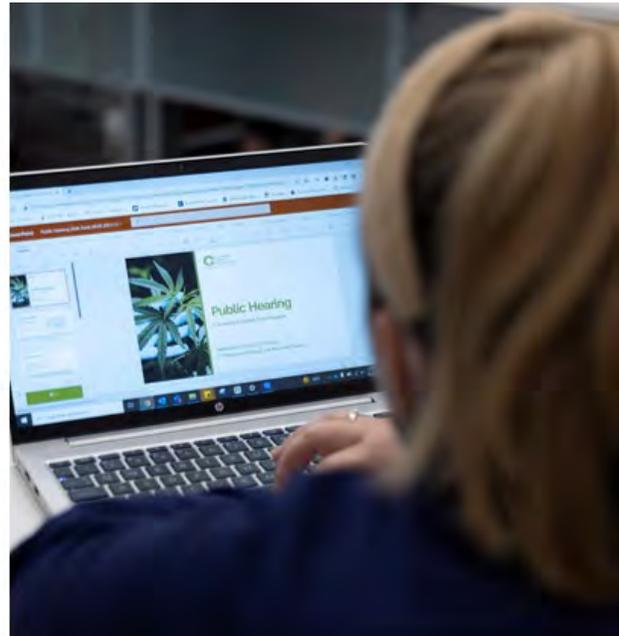
The Commission is in regular contact with members of the public through various media and platforms. Beyond their monthly public meeting schedule, Commissioners regularly attend and present at public events throughout the Commonwealth, the Northeast, and nationwide. Commissioners have made or participated in numerous media engagements, presentations, speeches, panel discussions, roundtables, and other forums before stakeholder groups such as community organizations, senior citizen groups, municipal officials, financial institutions, industry, and law enforcement.



Website.

From July 1, 2022, through June 30, 2023, the Commission's website received more than 3,300,000 page views and 434,000 unique visits, and in April of 2023, the Commission launched a new section of the website devoted to all the Commission's equity programming with an aim to provide a better user experience and access to information for site visitors. This website section, consisting of ten new pages of content including step-by-step guidance, application support, information on suitability and pre-certification, and expanded resources for constituents, received 6,258 page views and 2,469 unique visits from its April launch through June 30, 2023.

Virtual Engagement.



The Commission sent, on average, six (6) email campaigns to subscribers per month with an open rate of 40% (21.33% being the average email open rate across all industries and 28.77% for Government entities). The Commission's social media presence includes Instagram (@CannabisControlCommission, 3,890 followers) and LinkedIn (@CannabisControlCommission, 8,388) in addition to Twitter, now called X, (@MA_Cannabis, 9,200 followers) and Facebook (@MassCCC, 2,940 followers). Through these various channels, the Commission continues to communicate with the public regarding the work of the agency and its regulation of the developing industry.

Public Awareness Campaign.

The Commission utilized organic promotion in Fiscal Year 23 to highlight evergreen content from its state-mandated public awareness campaign, More About Marijuana (www.MoreAboutMJ.Org). Previously, the campaign's educational messaging has been developed in partnership with MORE Advertising, and utilized third-party research, surveys, and focus groups of Massachusetts residents to implement content. Although More About Marijuana was not funded for Fiscal Year 2023, Communications utilized this past April 20—a date



sometimes recognized by adult-use cannabis consumers—as an opportunity to [re-educate the public about the agency’s brand pillars](#) of building a safe, effective, and equitable marketplace, including a public awareness video featuring all five Commissioners and the Executive Director.

Related print collateral and branded outreach materials remain accessible to the public through the [Massachusetts Health Promotion Clearinghouse](#).



Equity Programming and Community Outreach

The Commission continues to assess and build upon the nation’s first statewide Social Equity Program (SEP). The Equity Programming and Community Outreach (EPCO) team is led by the Director of Equity Programming and Community Outreach, a redesigned role that has reaffirmed that a lens of equity is placed on the Commission’s work. The department has also expanded to include additional staff to support the agency’s robust community outreach needs to Disproportionately Impacted Areas (DIA), the medical community, municipalities and government officials, academia, and other priority constituents.

Social Equity Program.

The SEP is designed to build a pathway into the legal cannabis industry for individuals disproportionately impacted by previous prohibition. The SEP focuses on those most impacted by the War on Drugs, marijuana prohibition, disproportionate arrest and incarceration, and provides training, technical assistance, and mentorship for entry into the regulated marketplace across four areas: entrepreneurship, entry- and managerial-level workforce and professional development, and



ancillary business support. Its overall mission is to decrease the disparities in life outcomes for impacted individuals and improve the quality of life for those from DIAs. Commission staff have initiated a three-year strategic planning process to ensure the SEP continues to effectively meet its intended goals.

Approved Social Equity Participants and Certified Economic Empowerment Priority Applicants are eligible for expedited application review within the Commission's licensing queue when they submit a licensing application, receive certain fee waivers, and have exclusive access to Commission pre-certification and delivery and social consumption license types. The agency previously expanded SEP criteria and increased participation in the Program to any individual listed as an owner on the original certification of a Certified Economic Empowerment Priority Applicant who satisfies certain criteria.

SEP Program goals are to:

- Reduce barriers to entry in the commercial marijuana industry, regardless of desired specialty within the industry;
- Provide professional and technical services as well as mentoring for individuals and businesses facing systemic barriers; and
- Promote sustainable, socially, and economically reparative practices in the commercial marijuana industry in Massachusetts.

To qualify for the Program, an applicant must meet one of the following criteria:

- Residency in an a DIA for at least five (5) of the past 10 years and income may not exceed 400% of the Area Median Income in the applicant's respective town/city;
- A past drug conviction, continuance without a finding, or an equivalent conviction in other jurisdictions, and residency in Massachusetts for at least the preceding 12 months;
- Marriage to, or the child of, a person with a drug conviction, a continuance without a finding, or an equivalent conviction in other jurisdictions, and residency in Massachusetts for at least the preceding 12 months;
- Any individual listed as an owner on the original certification of a Certified Economic Empowerment Priority Applicant who satisfies one or more the following criteria:
 - Lived for five (5) of the preceding ten years in a DIA, as determined by the Commission;
 - Experience in one (1) or more previous positions where the primary population served were disproportionately impacted, or where primary responsibilities included economic education, resource provision or empowerment to disproportionately impacted individuals or communities;
 - Black, African American, Hispanic, or Latino descent; or
 - Other significant articulable demonstration of past experience in or business practices that promote economic empowerment in DIAs.

Since its inception, the Commission has accepted 872 participants into the free technical assistance and training program. Cohort III has been the largest class to date, consisting of 446 participants, of which approximately 65% of participants self-identify as Black, African American, Hispanic, or Latino descent.



Advanced Courses.

As the Commission continued refining its programming, the need for additional advanced courses became apparent. Using survey results collected from participants, the Commission worked with its technical assistance and training vendor to develop and deliver advanced-level courses in April and May of 2023. The Social Equity Program curriculum will continue evolving as the industry grows and as new resources are discovered to assist SE Participants in entering the Massachusetts cannabis industry.

Priority Licensees.

The Commission remains fully committed to its mission of encouraging and enabling full participation within the marijuana industry from individuals and communities that have previously been disproportionately harmed by marijuana prohibition and enforcement through strategic, intentional, and supportive programming. The Commission has approved licenses owned by Social Equity Participants and Certified Economic Empowerment Priority Applicants totaling 99 Provisional Licenses, four (4) Final Licenses, and 59 Licenses have commenced operations.

	Social Equity Participant	Two or More	Grand Total	F
Delivery Operator Pre-Certification	75	9	84	
Courier Pre-Certification	70	1	71	
Cultivator	20	11	31	
Delivery Operator	24	3	27	
Retailer	23	1	24	
Product Manufacturer	21	3	24	
Courier	13	1	14	
Microbusiness	2	8	10	
Microbusiness Delivery	4	1	5	
Transporter with Other Existing ME License	3		3	
Craft Cooperative		3	3	
Independent Testing Laboratory		1	1	
Grand Total	255	42	297	

Exclusive Licenses.

Our delivery license types, including Delivery Courier, Delivery Operator, and Microbusiness with Delivery Endorsements, are exclusively available to approved Social Equity Program (SEP) Participants and Certified Economic Empowerment Applicants (EEA) – with the exclusivity period that began on April 1, 2022, when the first Marijuana Delivery Operator received their notice to commence operations in the Commonwealth and will span a minimum of 36 months. As of June 30, 2023, 198 businesses have been pre-certified as either a Delivery Courier, Delivery Operator, or Microbusiness with Delivery Endorsement.



Engagement and Events.

EPCO has held and attended a plethora of events in the past and is committed to ongoing engagement with the community. The Commission continues to partner with the Greater Boston Chamber of Commerce – City Awake (City Awake) by hosting a virtual event, held most recently in September 2022, titled the *Intersection of Cannabis and Equity*. This annual gathering is designed to provide information on the Commission’s Social Equity Program and allow individuals to connect with representatives who can share resources for entering the cannabis marketplace. With 250 registered attendees, approximately 120 individuals joined the live webinar, including four (4) municipal representatives, three (3) representatives from the legislature, and two (2) officials from other states.

The Commission and City Awake will be hosting another joint event in September of 2023, titled *Intersection of Cannabis and Equity*, this time in person and designed to inspire diverse



Millennials from the Greater Boston area through programming, presentations, workshops, and hearing from panels comprised of experts in cannabis business, and leaders in civic engagement and local communities.

In collaboration with Archipelago Strategies Group (ASG) and Intercultural Productions, LLC, the Equity Programming and Community Outreach, Digital and Creative Services, and Traditional Communications teams developed an integrated multimedia awareness campaign to raise awareness of (1) equity provisions, programs, and resources available to Massachusetts residents and communities that have been harmed by the War on Drugs and (2) the open application period for SEP Cohort 4. The campaign is produced in multiple languages and targets ethnic media and geographic areas with high concentrations of people of African and Latin-X heritage.

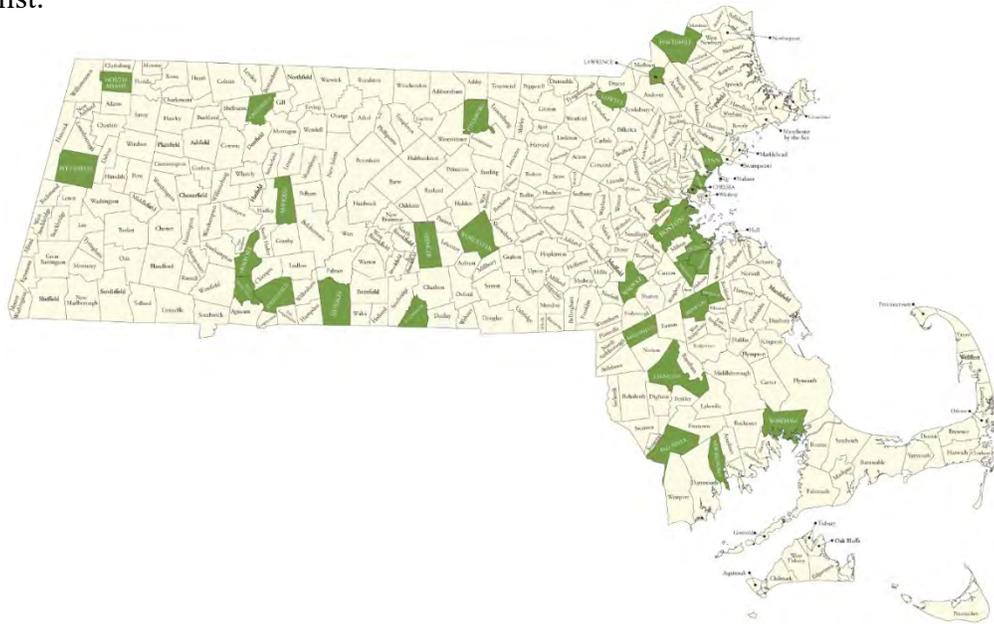
Robust community outreach events will coincide with the integrated multimedia awareness campaign and provide current and prospective equity participants access to community



stakeholders, nonprofits, municipal officials and Commission staff, local and statewide programming, SEP application clinics, employment opportunities, cannabis-friendly banking and financing solutions, and other resources that can help individuals enter the legal cannabis industry as an owner, employee, or ancillary services vendor.

Areas of Disproportionate Impact (DIA) Work.

Consistent with the statutory and regulatory mandate, the Commission has been reviewing its initial 2018 list of DIAs, defined as a geographic area identified by the Commission for the purposes identified in M.G.L. c. 94G, § 4(a½)(iv), and which has had historically high rates of arrest, conviction, and incarceration related to Marijuana crimes. *See* 935 CMR 500.002 and 501.002. *A Study Identifying Disproportionately Impacted Areas by Cannabis Prohibition in Massachusetts* (“Study”), was completed by the Donahue Institute and the University of Massachusetts Amherst and presented to the Commission in March 2021. This study produced a new list of DIA. The study was referred to the Commission’s internal Access and Equity workgroup (“workgroup”) to evaluate its findings. The workgroup presented a history of the DIA list at its August 2022 meeting and presented its policy recommendations in September 2022. The Commission has since approved including two (2) new DIAs – the City of Lawrence, and a census tract in the City of Worcester that the workgroup identified as having been inadvertently left off the initial list.



Constituent Services

The Commission ensures timely responses to all inquiries from the public. Constituents may contact the agency through the [MassCannabisControl.com “Contact” page](https://www.mass.gov/info-details/masscannabiscontrol-com-contact-page), email, call, or write the agency with their opinions, questions, comments, and concerns. The Commission receives more than 100 inquiries per day directed to its Constituents Services phone line and email box. The Director of Constituent Services liaises with other departments and staff to resolve constituent cases. Similarly, staff members under the Chief of Investigations and Enforcement regularly respond to questions about licenses and applications, compliance, ownership, suitability, and other matters related to operating businesses.



Regarding concerns about whistleblower complaints, the Commission takes the safety and welfare of Registered Agents, patients, and consumers seriously, and follows up on concerns and allegations such as whistleblower and citizen complaints pertaining to regulatory violations by licensees. The Commission also [requires](#) licensees' SOPs as part of the post-provisional license inspection—ahead of the final license phase. Licensees are required to have personnel records and policies available upon request by the Commission, and a licensee that cannot produce these records upon request will be in violation of 935 CMR 500.105(9)(d)4.b. If the Commission does not have jurisdiction based on the nature of the complaint, it can take steps to ensure the complaint is referred to the appropriate agency.

Prior to the pandemic, staff attended community meetings and other public events to ensure people can speak directly with Commission representatives. The most frequently received questions and comments typically pertain to the Medical Use of Marijuana Program, compliance, marijuana policy, the legal industry, Marijuana Establishments, social equity, and related state laws.

In Fiscal Year 2023, the Commission implemented a new call center system that has improved the Commission's ability to collect and use data on constituent inquiries. In Fiscal Years 2024-2025, the Commission plans to use this information to improve services where appropriate and build in budget requests.



Government Affairs and Policy

The Commission continues to monitor the legislative process and is grateful for the Legislature's collaboration over the last five years. As the agency continues its build-out to meet the demands of the booming licensed cannabis industry, it will seek to continue that deep collaboration with legislative partners. The Commission is in regular contact with the Legislature and Executive departments on a variety of topics. Most often, legislative offices are in contact with the Commission on behalf of their constituents. From time to time, however, the Commission will reach out to the Legislature to request insight and/or consideration of matters within the Legislature's purview (e.g., [Report on Host Community Agreements](#) and [Social Consumption](#)).



To underscore the importance of accessible and responsive government, Commissioners assigned the Executive Director a goal of achieving an initial response time of 24 hours for all inquiries.

On May 29, 2023, the Commission hosted its inaugural State of Cannabis event at the State House. Commissioners and representatives from multiple departments had the opportunity to engage with legislators and staff, providing comprehensive insights into the Commission’s functions, diverse departments, and initiatives. Commission staff were available after a presentation to respond to legislative inquiries and connect with legislative staff.



Statements of Commission Policy.

Per the Commission’s legislative outreach policy, the Commission does not weigh in on specific bills but rather, may advocate for general policies to support an industry that protects public safety, health, and welfare, and that promotes an equitable and fair marketplace. The Commission may also, by majority vote, approve policy statements to aid the Legislature on topics that fall under the agency’s purview. Under this process, the Commission approved one Statement of Commission Policy during the previous year.

In June 2023, the Commission unanimously voted to support the following policy statement relative to increasing Veterans’ access to the Commonwealth’s Medical Use of Marijuana Program. The Statement was shared with both the Senate and House:

The Cannabis Control Commission supports expanding the definition of “Qualifying patient” to include a veteran receiving their health care at a federal Veterans Administration facility who provides documentation that the Veterans Administration has diagnosed the veteran with an existing debilitating medical condition to the Commission. In addition, the Commission also supports the



definition of “Debilitating medical condition” to be modified to include post-traumatic stress disorder and opioid use disorder.

Patient Support for Medical Use of Marijuana Program.

On December 24, 2018, the Medical Use of Marijuana Program was transferred from the Department of Public Health and fully integrated into the Commission. Commission staff routinely respond to patient inquiries in addition to processing patient, caregiver, and provider registrations.

The Commission also eliminated patient registration and renewal fees, introduced an Initial Access certification process for Patients and Caregivers to streamline access to medicine, expanded the use of Telehealth certification during the COVID-19 state of emergency, and provided digital applications for interested physicians, nurse practitioners, and physician assistants to join the Program, among other updates.

As of July 2023, the Medical Use of Marijuana Program is composed of 94,136 Certified Active Patients, 7,265 Active Caregivers and 441 Certifying Healthcare Providers. Staff in Constituent Services assist patients, caregivers, and providers with registration and troubleshooting technical issues.

Legal

The Legal Department advises the Commission and its staff on the interpretation and implementation of its governing laws and on applicable areas of state and federal law. In addition, Legal coordinates as needed on responding to external inquiries from members of the public and from federal and state agencies and officials, including agency counsel. Staff also supports professional groups and academic institutions focused on the developing area of cannabis law.

Regulatory Working Groups.



In response to the recent changes in state law known as Chapter 180 of the Acts of 2022: An Act Relative to Equity in the Cannabis Industry, the Commission assigned three Working Groups composed of Commissioners and staff to discuss policies to implement reforms based on the following subject areas:

Host Community Agreements (HCAs): The HCA Working Group was tasked with developing policy recommendations relative to the new statutory requirement that the Commission reviews HCAs, establish a written waiver process, and develop a model HCA. The recommendations from the working group were incorporated into draft regulations which will be available for public comment before final promulgation on November 9, 2023.

Municipal Equity: The Municipal Equity Working Group was tasked with developing policy recommendations relative to the new statutory mandates to promote social equity at the municipal level. Under Chapter 180, the Commission is required to establish procedures and policies for municipalities to promote Certified Economic Empowerment Priority Applicants (EEAs) and Social Equity Program Participant (SEP) businesses, including new standards for prioritizing applicants, minimum acceptable standards, and best practices for municipalities negotiating HCAs. The recommendations from the working group were incorporated into draft regulations which will be available for public comment before final promulgation on November 9, 2023.

Suitability: In accordance with Chapter 180, the Commission eliminated previously existing disqualifiers that prevented individuals with certain criminal backgrounds from employment in the legal industry as Registered Agents for Marijuana Establishments and Medical Marijuana Treatment Centers, with exceptions for Independent Testing Laboratory Agents and license owners.

Social Consumption: Under Chapter 180, municipalities can authorize social consumption establishments at the local level. The Social Consumption Working Group is tasked with reviewing the Commission's existing social consumption regulations to consider whether any new regulations or amendments to the existing regulations are needed to move the Social Consumption Marijuana Establishment license forward in Massachusetts. The Social Consumption Regulatory Working Group, while not beholden to the November 9, 2023, statutory deadline to implement new regulations for Social Consumption Establishments, continues to review the Commission's existing license type and regulations as well as receive public input via listening sessions.

Litigation.

The Legal Department works closely with the Office of the Attorney General on litigation and other matters implicating the interpretation and implementation of the Commission's laws and associated areas of the law. As of the date of this report, the Commission is not a party to any pending litigation matters. Legal staff also monitors and alerts Commissioners and staff to important decisions made by federal and state courts.

Open Meeting Law Compliance.

The Commission conducts its public meetings in compliance with the Open Meeting Law, G. L. c. 30A, §§ 18-25, which includes posting notice and materials at least 48 hours in advance of its meetings. The Commission's public meetings continue online, consistent with the



Governor's executive order related to the Open Meeting Law and the Legislature's enactment of Chapter 20 of the Acts of 2021. In addition to live-streaming its public meetings, the Commission posts recordings of its public meetings on its YouTube channel and its minutes on its website. On a tri-annual basis, the Commission reviews its executive session minutes for release to the public. Relatedly, Legal staff also advises on compliance with Robert's Rules of Order, previously adopted by the Commission.

Ethics Compliance.

As required by G. L. c. 10, § 76 (k), the Commission has developed its own Code of Ethics. The Legal Department supports Commissioners and staff in ensuring compliance with state ethics laws and its code of ethics. In March 2022, Legal staff verified that all staff acknowledged receipt of the conflict-of-interest law and completed the required ethics training. As part of its onboarding process, Legal staff ensures that new employees satisfy applicable ethics requirements.

Public Record Compliance.

During Calendar Year 2022-2023, the Commission's Records Access Officer received and responded to approximately 225 requests for public records. When necessary, the Commission has withheld exempt records under G. L. c. 4, § 7 (26), including to safeguard records considered to be confidential under its statutes and regulations. In January 2023, the Commission filed its annual report with the Secretary of State's Public Records Division. As needed, it consults with the division to ensure compliance.

In March 2023, the Commission did accidentally release documents that contained information about an active investigation and—separate from that investigation—materials that contained the names, residential address, email address, phone number, date of birth, and, in some cases, reason for “deregistration” of registered agents working in the Massachusetts cannabis industry. The Commission was not the victim of any targeted data breach or attack, and protected Personal Information was not disclosed.

Immediately upon discovering this error, the Commission notified the requestor of the issue, sought their cooperation in deleting files containing this information, and took proactive action to prevent any further distribution. The requestor agreed to delete the identified files. The Commission also consulted with the Office of the Attorney General and the Office of Consumer Affairs and Business Regulation to determine what actions the agency may take in response to this production. Although issuing a notice to affected constituents was not required by law, the Commission did so as it believed, for the sake of transparency, it was important to make constituents aware of the disclosure and the efforts taken to contain any distribution.

As of the date of this report, the Commission is not a party to any pending appeals concerning its response to public record requests.

The Commission's operating principles include a focus on conducting all processes openly and transparently. To that end, staff regularly post the following:

- Applications granted provisional and final licensure, found at: <https://masscannabiscontrol.com/public-documents/licensing-decisions/>
- Executive summaries, public meeting minutes, and other materials presented during Commission public meetings, found at:



<https://masscannabiscontrol.com/public-documents/>.

The Legal Department also consults on the maintenance of the Open Data Platform. The Open Data Platform can be found at <https://opendata.mass-cannabis-control.com/>. In September 2021, the Commission added medical sales data to the platform and continues to explore more technological solutions to increase the public's access to Commission records.

Finance

Commission operations are supported through the Marijuana Regulation Fund, which is subject to appropriation and supports public health and safety needs, substance use disorder prevention, programming for restorative justice, jail diversion, workforce development, and the Cannabis Social Equity Trust Fund, among other uses.

In Fiscal Year 2023, the Legislature appropriated \$19.2 million in total for the Commission: \$15.8 million for the Commission's Operations and \$3.4 million for the Medical Use of Marijuana Program.

Through July 2023, the Commission spent \$16.4M million in Fiscal Year 2023 funds. The Commission continues to grow, hire additional staff, and implement legislative mandates as the industry matures while generating surplus revenue for the Commonwealth.

For Fiscal Year 2024, the Legislature appropriated a total of \$19.7 million for the Commission: \$16.3 million for the Commission's Operations and \$3.5 million for the Medical Use of Marijuana Program. The amount appropriated was less than the Commission's Fiscal Year 2024 request, which totaled \$23.7 million to support the implementation of Chapter 180. While the Commission is taking cost savings measures in Fiscal Year 2024, the Commission may seek a supplemental budget to meet current and ongoing public safety requirements and new requirements based on the statutory changes around HCAs, social consumption, and equity.



Total Budget vs. Actual Spending, FY18-FY24



Revenue

The Commission is proud to have continued to operate at a cost-neutral basis. In fact, as this report shows, the Commission’s activities have enabled annual increases in sales taxes. Revenue from application, licensing, fines, and other fees, along with adult-use marijuana sales and excise tax revenue, is deposited into the Marijuana Regulation Fund. In Fiscal Year 2023, the Commission collected \$21.4 million in revenue. Through May 2023, the Massachusetts Department of Revenue reported a total of \$234.4 million in marijuana sales tax revenue and marijuana excise tax revenue for Fiscal Year 2023. In total, the Commission has generated a \$255.8 million contribution to the Marijuana Regulation Fund through fees and excise tax revenues.

Relative to adult-use cannabis revenue in the Commonwealth, by the end of the summer, the agency anticipates surpassed \$5 billion in gross sales since the first two adult-use retail stores on the East Coast opened for business on November 20, 2018. According to Leafly’s 2022 [Harvest Report](#), cannabis is the highest revenue generating crop in Massachusetts. The dollar value associated with adult-use cannabis products in the Commonwealth is \$361 million. The next highest ranked is cranberries, pulling almost \$66 million in 2021.

This past fiscal year also witnessed remarkable sales achievements with June establishing a new record for a single month at \$132.9 million in gross sales. The ongoing trajectory continued in July and August, even with the expansion of cannabis legalization in surrounding New England states, that are also seeing record sales in recent months.

These increases are expected to continue, in part, due to the increasing number of customers purchasing seeds and clones from licensed retailers and dispensaries. As of May 2023, Marijuana Retailers, Marijuana Delivery Operators, and MTCs may sell up to six clones to an individual consumer per day. However, there is no limitation on the number of seeds that can be sold. Massachusetts law allows adult consumers ages 21 or older to grow up to six cannabis plants in a home, or up to 12 plants in households with more than one person over age 21.



Personnel

The Commission's Human Resources Department is responsible for creating and implementing policies, processes, and programs to support the Commission's mission, strategic vision, and efforts to create a great place to work. The Commission has a strong commitment to attracting, rewarding, developing, and retaining an inclusive, diverse, and talented workforce. At the time of this report, the Commission employs 131 staff, of which 54% are female and 26% are persons of color. The agency's management team is 58% female and 40% persons of color. The agency has 2% of employees who chose not to specify their gender, and 19% did not specify their ethnicity. Human Resources has rolled out various employee programs to support staff and foster a community of engagement while working in a remote environment.



Research

The Commission's Research Department currently consists of a Chief of Research, two Project Coordinators, and two Research Analysts. The department plans to hire two additional staff members in Fiscal Year 2024, budget dependent.

Section 17(a) of G.L. c.94G and St. 2017, c.55 requires the Commission to develop a research agenda to better understand the social and economic trends of cannabis in the Commonwealth. The law identifies at least seven categories of study and authorizes an expansion of that scope with the aim of informing future decisions that would aid in the closure of the unregulated marketplace and monitoring the public health impacts of cannabis and cannabis legalization.

Since the Commission completed all one-time research items pursuant to St. 2017, c. 55 in



2022, it is focused on providing updates to metrics pursuant to Section 17(a) of G.L. c.94G. The Research Department will publish Special Topic Reports and two standardized reports in alternating years: 1) Industry Report and 2) International Cannabis Policy Study (ICPS) Report.

Between July 1, 2022- July 1, 2023, the Commission has released one comprehensive research report to satisfy the annual research mandate entitled, *Cannabis Use Trends in Massachusetts, Findings from the International Cannabis Policy Study, 2019-2020*, in pursuant of G.L. c.94G § 17(a) This study, using the International Cannabis Policy Study survey, pivots from the previous baseline-focused studies assessing 1-2 metrics comprehensively, to assessing multiple research metrics to provide ongoing surveillance of items in one report.

Work is underway to disseminate a second comprehensive research report in April 2024 pursuant to G.L. c.94G § 17(a)(iii), G.L. c.94G § 17(a)(iv), and G.L. c.94G § 17(a)(v). This study will provide a comprehensive assessment on the cannabis industry, including ownership and employment, diversity, equity and inclusion, among other topics of policy interest. [See Table 1 for Commission legislative reports].

The Research Department continues to work internally, as well as collaborate with various state agencies, academic researchers, and other stakeholders to employ primary and secondary data collection methods to examine a spectrum of items. As cannabis policy research gains interest nationwide, the Commission set both long- and short-term goals to ensure its research is high-quality, impactful, comprehensive, and collaborative. Thus, in addition to research reports, the Department has also published six peer-reviewed scientific articles and invited commentaries and gave thirteen presentations at national scientific conferences and academic institutions to advance the study of effects on cannabis laws.

Members of the Research Department served as Guest Editors for a full issue of the scientific journal *Clinical Therapeutics*, focused on the intersection of cannabis research and policy, published in July 2023. In this Special Issue, entitled, *Cannabis Comes into The Light at the End of a Long Tunnel*, the work of the Commission and colleagues, including Representative Daniel Donahue, highlighted Massachusetts' cannabis research and policy to an international audience. This issue is Open-Access; thus, all articles are available to anyone interested and can be found [here](#) and [here](#). [See Table 2 below for Commission research scientific publications].

Additionally, the Commission sponsored a Symposium at the Research Society on Marijuana (RSMj) conference in Boston, July 2022. This Symposium, entitled, *From Reefer Madness to Regulation: Forming Evidence-Based Cannabis Policy at the Intersection of Regulation and Research*, included five presentations by Commissioners, Commission staff, and external colleagues. This Symposium highlighted the unique Massachusetts experience of a cannabis regulatory governance body including an internal Research Department and the applied cannabis research the Commission has published pursuant to Section 17(a) of G.L. c.94G and St. 2017, c.55, as well as the Public Awareness Campaign and the Disproportionate Impact Study. [See Table 3 for Commission research presentations].

Commission Research Products from July 1, 2022- July 1, 2023

Table 1. Cannabis Control Commission Research Reports, July 1, 2022- July 1, 2023



<p>1. <i>Cannabis Use Trends in Massachusetts, Findings from the International Cannabis Policy Study, 2019-2020</i>. Worcester, MA: <i>Massachusetts Cannabis Control Commission</i>. [G. L. c. 94G, § 17 (a) (b)]</p>	<p>The Department assessed International Cannabis Policy Study (ICPS) metrics to complete assessment of topics pursuant to G. L. c. 94G, § 17 (a) (b), Published September 8, 2022</p>
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Table 2. Commission Scientific Publications and Invited Commentaries, July 1, 2022- July 1, 2023

<ol style="list-style-type: none"> 1. Hard G., Jones AA., Das A., Johnson JK. Medical Cannabis Laws and Adolescent Use Initiation. Cannabis. November 2022. https://publications.sciences.ucf.edu/cannabis/index.php/Cannabis/article/view/86 2. Johnson JK, Colby A. Cannabis Research and Therapeutics: An International Quasi-experiment in Cannabis Policy. Specialty Update. Volume 45, Issue 6. July 2023. DOI: 10.1016/j.clinthera.2023.04.012 https://pubmed.ncbi.nlm.nih.gov/37414498/ 3. Schauer GL, Johnson JK, Rak DJ, Sheehy TJ, Nakata M, Collins SP. A Research Agenda to Inform Cannabis Regulation: How Science Can Shape Policy. Volume 45, Issue 6. July 2023. DOI: 10.1016/j.clinthera.2023.03.010 https://pubmed.ncbi.nlm.nih.gov/37414500/ 4. Johnson JK, Colby A. History of Cannabis Regulation and Medicinal Therapeutics: It’s Complicated. Specialty Update. Volume 45, Issue 6. July 2023. DOI: 10.1016/j.clinthera.2023.04.011 https://pubmed.ncbi.nlm.nih.gov/37414502/ 5. Colby A, Dilley JA, Pensky HM, Johnson JK. Medical Cannabis Program Sustainability in the Era of Recreational Cannabis. Specialty Update. Volume 45, Issue 6. July 2023. DOI: 10.1016/j.clinthera.2023.01.017 https://pubmed.ncbi.nlm.nih.gov/37414508/ 6. Dilley JA, Johnson JK, Colby AM, Sheehy TJ, Muse EJ, Filley JR, Segawa MB, Schauer GL, Kilmer B. Cannabis Retail Market Indicators in Five Legal States in the United States: A Public Health Perspective. Specialty Update. Volume 45, Issue 6. July 2023. DOI: 10.1016/j.clinthera.2023.06.015 https://pubmed.ncbi.nlm.nih.gov/37455228/
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Table 3. Commission Research Presented at National Scientific Meetings and Guest Lectures, July 1, 2022- July 1, 2023

<ol style="list-style-type: none"> 1. Kim S., Johnson JK. <i>Research and Regulation— A Novel Way Forward for State Agencies and Evidence-Based Policies</i>. Research Society on Marijuana (RSMj) July 2022. Symposium Presentation. 2. Johnson JK., Colby A., Laramie O., Pensky H. <i>State and Individual Metrics to Understand Changing Cannabis Patterns in a Maturing Legal Market</i>. Research Society on Marijuana (RSMj) July 2022. Symposium Presentation. 3. Colby A., Sarkis M., Clark P, Johnson JK. <i>Cannabis Legalization and Novel Data Sources for Regulation and Research</i>. Research Society on Marijuana (RSMj) July 2022. Symposium Presentation. 4. Whitehill JM., Johnson RM, Johnson JK., Patavina A., English F., Doonan SM, Concepcion AC., Sinclair C., Melnik M. Research Society on Marijuana (RSMj) July 2022. Symposium Presentation. 5. Laramie O., Doonan SM, Colby A., Hunt L., Neuwirth J., Johnson JK. Research Society on Marijuana (RSMj) July 2022. Symposium Presentation



6. **Laramie O., Doonan SM., Colby A., Pensky H., Johnson JK.** *Responsible Vendor Training as a Macro-Level Prevention Tool— A Case Study of the Massachusetts Cannabis Industry.* Research Society on Marijuana (RSMj) July 2022. Poster Presentation.
7. **Colby A., Sarkis M., Johnson JK.** *Using Retailer Data and Subjective Resident Experience to Assess Legal Cannabis Access in Massachusetts.* Research Society on Marijuana (RSMj) July 2022. Poster Presentation.
8. **Doonan SM., Johnson JK.,** Firth C., Flores A., Joshi S. *Racial Equity in Cannabis Policy: Diversity in the Massachusetts Adult-Use Industry at 18-Months.* Research Society on Marijuana (RSMj) July 2022. Flash Talk.
9. Kritikos AF., Pacula RL., Hodgkin, D., **Johnson JK.** *Prevalence and Predictors of Simultaneous Cannabis and Alcohol Use Among Medical Cannabis Patients— Is one metric enough?* Research Society on Marijuana (RSMj) July 2022. Oral Presentation.
10. **Johnson JK.** *Public Awareness Campaign Metrics for Public Health in Legalized Adult-Use Cannabis States.* Council of State and Territorial Epidemiologists (CSTE) June 2023. Poster Presentation.
11. **Colby A, Humiston G, Laramie O, Pensky H, Johnson JK, Sarkis M.** *State and Individual Metrics to Understand Changing Cannabis Patterns in a Maturing Legal Market.* Council of State and Territorial Epidemiologists (CSTE) June 2023. Poster Presentation.
12. Invited Panelist, Third Annual Cannabis Science and Policy Forum, CannaBizMD, Baltimore, MD. [Panelist: Chief of Research, Dr. Johnson]
13. Invited Lecturer, Cannabis Research in Massachusetts, Dept. of Community Health, Tufts University [Lecturer: Chief of Research, Dr. Johnson]

CONCLUSION

This sixth annual report identifies the Commission’s ongoing operations since its establishment as well as needs implicated by the continued growth of the regulated medical- and adult-use cannabis industry in Massachusetts. As this report demonstrates, the Commission has anticipated needs, created significant efficiencies, and continued to meet requirements outlined in statute.

For much of the past year, Commissioners and staff have deeply engaged in thoughtful and rigorous review and consideration of regulations to implement Chapter 180 of the Acts of 2022. Thanks to the Legislature and Administration, Massachusetts has continued its leadership on promoting an equitable industry by extending the Commonwealth’s status as the first state in the nation to have an equity mandate to the local level. Further, regulations clarifying and enforcing Host Community Agreements between municipalities and applicants will create a level playing field for operators and provide the necessary guidelines local officials have asked for.

In the coming months, the Commission will promulgate these regulations and begin the implementation process. The agency looks forward to collaborating with stakeholders at the state and local level, with applicants and licensees, and with members of the community to ensure the licensed Massachusetts cannabis industry remains safe, effective and equitable.





Cannabis Control Commission

Monthly Public Meeting

October 12, 2023 at 10:00 a.m.

Via Microsoft Teams



Agenda

1. Call to Order
2. Commissioners' Comments and Updates
3. Minutes for Approval
4. Executive Director and Commission Staff Report
5. Staff Recommendations on Changes of Ownership
6. Staff Recommendations on Renewals
7. Staff Recommendations on Provisional Licenses
8. Staff Recommendations on Final Licenses
9. Staff Recommendations on Responsible Vendor Training
10. Staff Recommendations on Responsible Vendor Training Renewals
11. Commission Discussion and Votes
12. New Business that the Chair did not Anticipate at the Time of Posting
13. Next Meeting Date and Adjournment

Commission Updates

- Regulations: Final and Filed with the Secretary of the Commonwealth (SOC)
 - HCA, Municipal Equity, and Marijuana Establishment Agent suitability regulations, pursuant to Chapter 180 of the Acts of 2022
 - Filed ahead of the November 9, 2023 statutory deadline
 - Promulgated once published in the SOC's *Massachusetts Register*
- Letter to the Joint Committee on Cannabis Policy
 - Clarifies and corrects misinformation in the public sphere
 - Important information for policymakers and the public regarding:
 - 1) Licensing and Investigations
 - 2) Workplace Culture
 - 3) Commission Operations



Human Resources Update

The Commission's HR Mission is to:

- Collaborate across all divisions to build and sustain a culture of inclusivity.
- Create an environment where all employees can have equal access to learning, growth and development, and promotional opportunities.
- Encourage innovation and creativity.
- Model the Agency's commitment to its core values
- **Our People are the force that drives our competitive advantage and growth.**

Recruitment - September	
# All Team Members	135
# New Team Members	5
Resignations/Separations	1
Turnover Rates	
FY '23	7.44%
4 th Quarter (Ending June 2023)	5.79%
Last Month (September 2023)	1.48%



New Employees | January – September 2023

Team Member	Role	Team
Alkia Powell	Manager, Community Outreach	Communications
Darrus Sands	Manager, Equity Programming & Strategic Partnerships	Communications
Timothy Caputo	Press Secretary	Communications
Carol MacDonald	Policy Analyst	Communications
Jessica Porter	Policy Analyst	Communications
Danielle Dupont	Fiscal Specialist	Finance
Xaltzisie Chambers	Fiscal Specialist	Finance
Debra Hilton-Creek	Chief People Officer	Human Resources
Marc Robert	Human Resources Generalist	Human Resources
Emma Glisko	Desktop Support Analyst	IT
Nicholas Maillet	Desktop Support Analyst	IT
Michael Bergquist	Associate Enforcement Counsel	Investigations & Enforcement
Jerome Hanley	Associate Enforcement Counsel	Investigations & Enforcement
Philip Schreffler	Associate Enforcement Counsel	Investigations & Enforcement
Cody Chandoha-Lee	Laboratory & Testing Analyst	Investigations & Enforcement
Amanda Routier-Swenson	Laboratory & Testing Analyst	Investigations & Enforcement
Juan Gomez Marquez	Laboratory & Testing Analyst	Investigations & Enforcement
Jason Weber	Laboratory & Testing Analyst	Investigations & Enforcement



New Employees | January – September 2023

Michalla DaSilva	Investigator	Investigations & Enforcement
Taras Fedyna	Investigator	Investigations & Enforcement
Daniel Perry	Investigator	Investigations & Enforcement
Ron Peterson	Investigator	Investigations & Enforcement
Chase Simmons	Investigator	Investigations & Enforcement
Jacqueline Wilkinson	Investigator	Investigations & Enforcement
Lance Williams	Investigator	Investigations & Enforcement
Roque Rosa	Investigation & Enforcement Assistant	Investigations & Enforcement
Barbra Cooney	Enforcement Paralegal	Investigations & Enforcement
Shawna Hansen	Enforcement Paralegal	Investigations & Enforcement
Juliana Kuszewski	Project Coordinator	Investigations & Enforcement
Joshua Marcus	Project Coordinator	Investigations & Enforcement
Luis Reveron	Project Coordinator	Investigations & Enforcement
Sabrina Cautilli	Licensing Specialist	Investigations & Enforcement
Brendan Simmons	Licensing Specialist	Investigations & Enforcement
Alexander Mackenzie	Licensing Specialist	Investigations & Enforcement
Donald Hubbard	Associate General Counsel	Legal
Rachel Ferrara	Paralegal	Legal
Ivannia Corrales	Legal Assistant	Legal
Jennifer Clough	Project Manager	Operations
Victoria Edwards	Constituent Services Associate	Operations
Kathleen Fleming	Receptionist	Operations
Elizabeth Labelle	Office Manager	Operations
Graelyn Humiston	Research Analyst	Research



Human Resources Update

Hiring and Budget Impact

- Open, Approved, Budgeted Positions: 61 Positions
- Hiring Freeze and Number of Impacted Positions: 10 Positions
Departments Impacted: Legal, Investigations & Enforcement, Finance, and IT

Assumptions vs. Facts*

- FACT: Cost of replacing an employee is up to 2X a current employee's annual salary.
- FACT: Replacing high-performing talent can cost up to 3X a current employee's annual salary.
- FACT: A high performer is 400% more productive than an average performer.

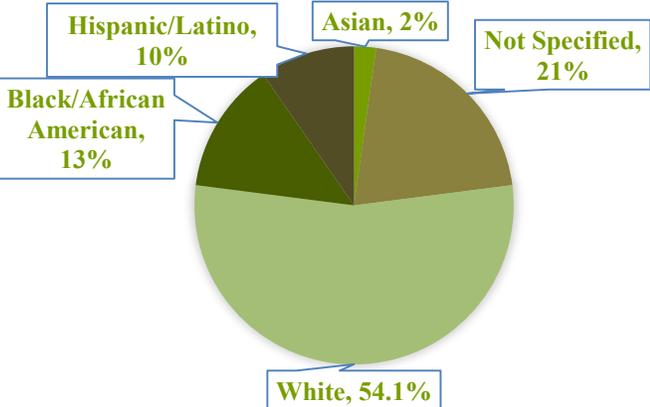
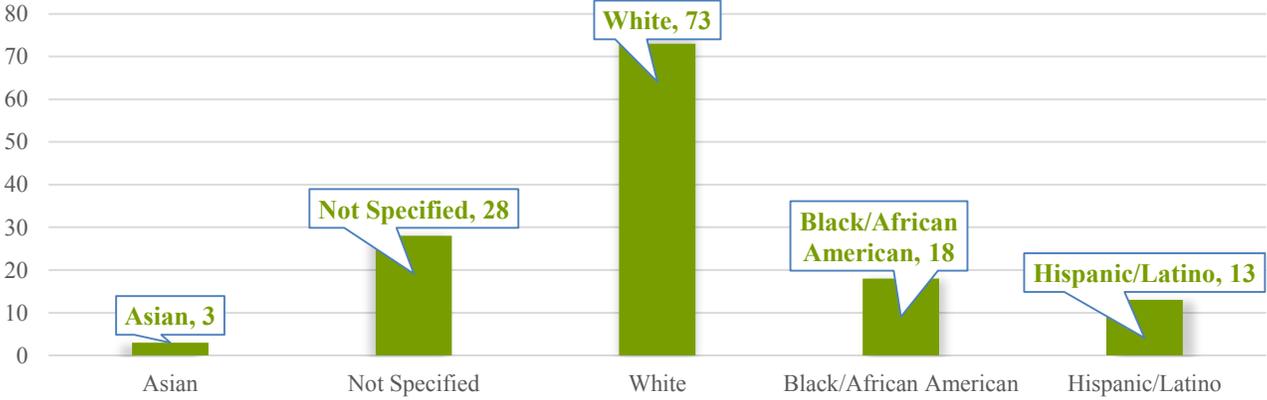
*As reported by Accenture Research Firm



Employee Demographics

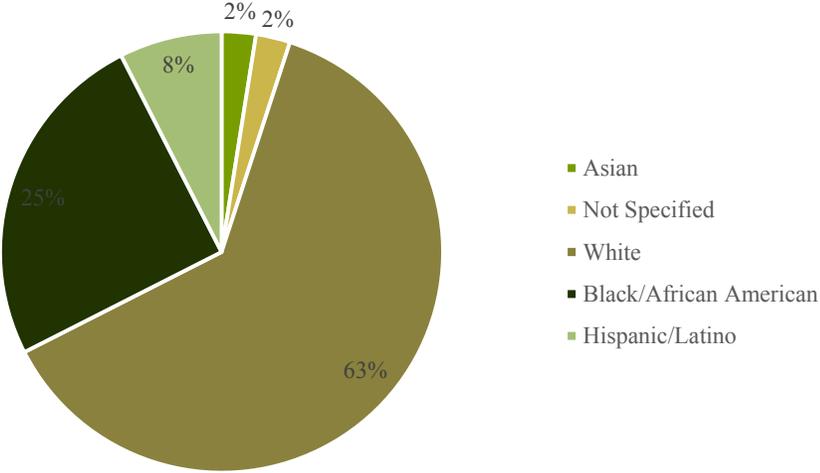
Female: 70

Male: 63



Management Demographics

Management Roles	
Male	16
Female	24
Black	10
White	25
Asian	1
American Indian	0
Hispanic/Latino	3
Not Specified	1



Human Resources Update

- **HR Activities that Result in a Healthy Culture and Significant, Positive, Financial Impact**

- Celebration of Successes
- Collaborative, Inclusive Culture
- Employee Engagement
- Health and Wellness
- Low Turnover
- Recruitment and Retention of High-Performing Talent and Teams
- Training and Development

- **HR Projects and Initiatives**

- Culture and Wellness
- Policy Review and Standard Operating Procedures
- Succession Planning
- Training and Development
- Employee Engagement
- Compliance



Highlights from Licensing Data*

- 5 application awaiting first review
- 8 applications awaiting supplemental review
- 9 applications for Provisional License consideration
- 13 licensees for Final License consideration



Licensing Applications | October 12, 2023

The totals below are number of approvals by stage.

Type	#
Pre-Certified/Delivery Endorsed Microbusiness	202
Provisionally Approved	136
Provisional License	541
Final License	54
Commence Operations	588
Total	1,521

➔ +32%

* Note: This represents the percent increase since October 2022

Provisionally approved means approved by the Commission but has not submitted license fee payment yet – provisional license has not started



Licensing Applications | October 12, 2023

Type	Pending Application	Pre-Certified Endorsement	Initial License Declined	Provisionally Approved	Provisional License	Final License	Commence Operation	Total
Craft Marijuana Cooperative	2	N/A	0	0	4	0	0	6
Marijuana Courier License	12	N/A	0	0	11	2	9	34
Marijuana Courier Pre-Certification	12	100	0	N/A	N/A	N/A	N/A	112
Independent Testing Laboratory	1	N/A	0	2	3	1	14	21
Marijuana Cultivator	47	N/A	2	48	192	24	116	429
Marijuana Delivery Operator License	9	N/A	0	0	24	1	8	42
Marijuana Delivery Operator Pre-Certification	13	98	0	N/A	N/A	N/A	N/A	111
Marijuana Microbusiness	6	N/A	0	4	17	2	11	40
Marijuana Product Manufacturer	28	N/A	1	48	142	13	101	333
Marijuana Research Facility	6	N/A	0	1	1	0	0	8
Marijuana Retailer	54	N/A	2	30	143	11	320	560
Marijuana Transporter with Other Existing ME License	3	N/A	0	3	4	0	3	13
Microbusiness Delivery Endorsement	1	4	0	0	0	0	1	6
Third Party Transporter	8	N/A	0	0	0	0	5	13
Standards Laboratory	0	N/A	0	0	0	0	0	0
Total	202	202	5	136	541	54	588	1,728





Staff Recommendations on Licensure

Staff Recommendations: Changes of Ownership

1. H&H Cultivation, LLC



Staff Recommendations: Renewals

1. 253 Organic, LLC (#MRR206610)
2. 253 Organic, LLC (#MPR244062)
3. 253 Organic, LLC (#MCR140585)
4. Atlantic Medicinal Partners, Inc. (#MRR206621)
5. BeachGrass Topicals LLC (#MBR169317)
6. Berkshire Roots, Inc. (#MRR206607)
7. Blue Collar Botany Corp (#MCR140537)
8. Blue Collar Botany Corp (#MPR244063)
9. Canna Provisions, Inc. (#MCR140566)
10. Community Care Collective, Inc. (#MRR206636)
11. Cultivate Cultivation, LLC (#MPR244041)
12. Cultivate Cultivation, LLC (#MCR140552)
13. Cultivate Leicester, Inc. (#MRR206571)
14. Curaleaf Massachusetts, Inc (#MRR206574)
15. Elevated Cultivation Co. LLC (#MPR244068)
16. Elevated Cultivation Co. LLC (#MCR140579)
17. Evokanna Labs LLC (#MPR244051)
18. Evokanna Labs LLC (#MCR140574)
19. Evokanna Labs LLC (#MXR126668)
20. Flower & Soul, Inc. (#MRR206595)
21. Frozen 4 Corporation (#DOR5182962)
22. Full Harvest Moonz, Inc. (#MRR206589)
23. Good Chemistry of Massachusetts, Inc. (#MRR206605)
24. Greater Goods, LLC (#MBR169324)
25. Green River Cannabis Company Inc (#MRR206600)
26. Green River Cannabis Company Inc. (#MRR206286)
27. High Hopes LLC (#MRR206581)
28. High Street Cannabis Group LLC (#MRR206623)
29. Humboldt Masters LLC (#MCR140598)



Staff Recommendations: Renewals

30. I.N.S.A., Inc. (#MCR140588)
31. JWTC Wick LLC (#MRR206611)
32. Late Spring, Inc. D/B/A Gage Cannabis Company
(#MRR206565)
33. MedMen Boston, LLC (#MRR206538)
34. Neamat, LLC (#MCR140573)
35. New England Regional Dispensary LLC (#MRR206640)
36. Northeast Alternatives, Inc. (#MPR244076)
37. Northeast Alternatives, Inc. (#MCR140599)
38. Northeast Alternatives, Inc. (#MRR206649)
39. ReLeaf Alternative Inc. (#MRR206557)
40. Reverie 73 Lowell, LLC (#MRR206590)
41. Revolutionary Clinics II, Inc. (#MRR206499)
42. Silver Therapeutics, Inc. (#MRR206624)
43. Silver Therapeutics, Inc. (#MPR244072)
44. Silver Therapeutics, Inc. (#MCR140595)
45. SIRA NATURALS, INC. (#MXR126667)
46. SIRA NATURALS, INC. (#MPR244040)
47. Solar Therapeutics, Inc. (#MPR244029)
48. Theory Wellness Inc (#MPR244064)
49. Theory Wellness Inc (#MCR140589)
50. Webber Road Ops, LLC (#MRR206597)
51. Western Front, LLC (#MRR206628)
52. Western Front, LLC (#MRR206629)
53. Apothca, Inc. (#RMD345)
54. Bask, Inc. (#RMD445)
55. Cultivate Leicester, Inc. (#RMD3193)



Staff Recommendations: Provisional Licenses

1. Build a Life Legacy, LLC (#MRN284875), Retail
2. Burn Bright, LLC (#MCN283849), Cultivation, Tier 1/Indoor
3. Community Growth Partners Boston, LLC (#MRN284256), Retail
4. Elevated Roots III, LLC (#MRN284995), Retail
5. Gas Bus, LLC (#MDA1320), Marijuana Delivery Operator
6. Herbal Power, LLC (#MRN284973), Retail
7. Kur Retailers, LLC (#MRN284652), Retail
8. UC Retail, LLC (#MRN284774), Retail
9. Underground Legacy Social Club, LLC (#MRN284914), Retail



Staff Recommendations: Final Licenses

1. Blue Collar Botany Corp. (#MC281751), Cultivation, Tier 1 / Indoor
2. Blue Collar Botany Corp. (#MP281520), Product Manufacturing
3. Budega, Inc. (#MR281353), Retail
4. CastleLeaf, LLC (#MR284521), Retail
5. Elevated Cultivation Co., LLC (#MC282873), Cultivation, Tier 3 / Indoor
6. Elevation Retail II, LLC (#MR283887), Retail
7. Green Choice Dispensaries, LLC (#MR283234), Retail
8. JDM Sales, Inc. (#MR283519), Retail
9. Kapnos, Inc. (#MC283154), Cultivation, Tier 2 / Indoor
10. Trifecta Farms, Corp. (#MC283350), Cultivation, Tier 2 / Indoor
11. Trifecta Farms, Corp. (#MP282030), Product Manufacturing
12. Uma Flowers Lunenburg, LLC (#MR284518), Retail
13. Green Meadows Farm, LLC (#RMD3633), Vertically Integrated Medical Marijuana Treatment Center



Staff Recommendations: Responsible Vendor Trainers

1. Next Chapter Solutions, LLC (#RVN453179)



Staff Recommendations: Responsible Vendor Training Renewals

1. Anthony Bartucca (#RVR453140)
2. Cannabis Trainers (#RVR453138)
3. Stoker Consulting (#RVR453136)





**The Commission is in recess
until**



Commission Discussion & Votes



Regulatory Review Discussion: Delivery License Type

October 12, 2023

Acting Chair Commissioner Concepcion and Commissioner Camargo



Agenda

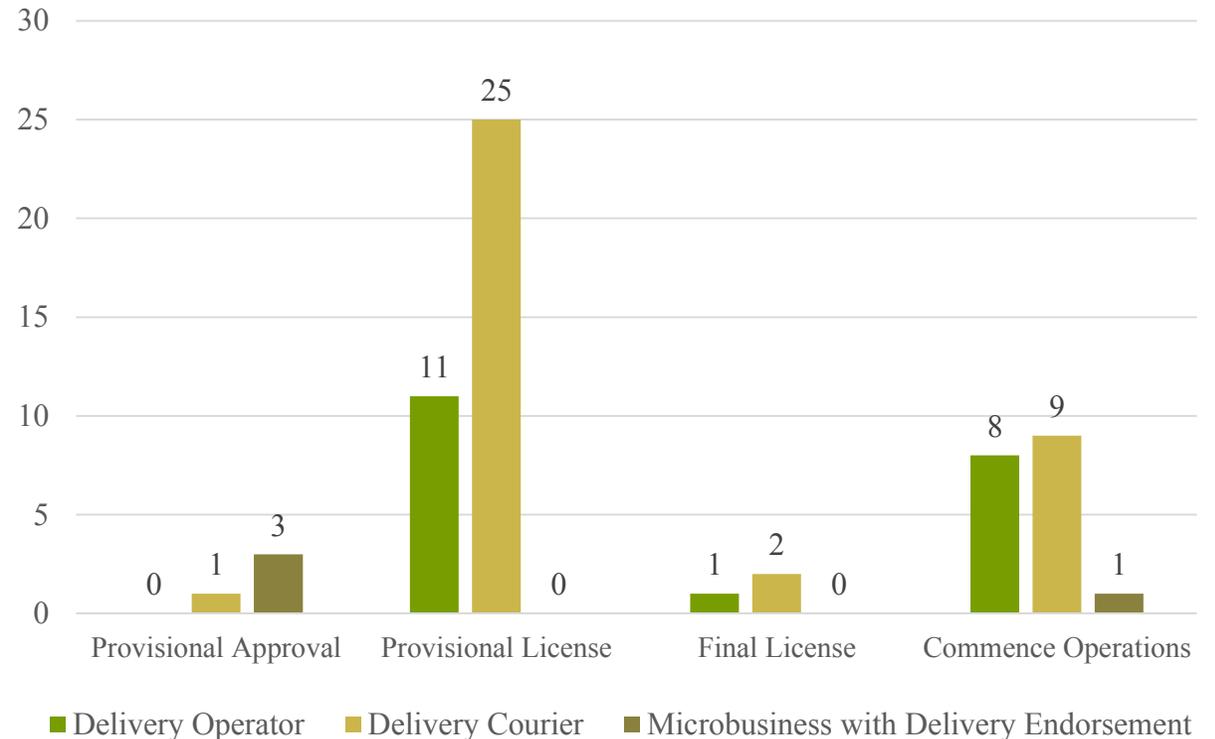
1. History of Delivery and Courier Licenses
2. Policy Topics for Discussion
 - a) Two Agents in a Vehicle
 - b) License Caps
 - c) Repackaging for Delivery Operators
 - d) Delivery to "No" Towns
3. Motion Language

Delivery License Types

- **Marijuana Delivery Operator:** Licensee may purchase marijuana and marijuana products at wholesale, store products at its business location, and deliver to consumers' homes.
- **Marijuana Courier:** Licensee may pick up marijuana and marijuana products from Retailers and deliver to consumers' homes.
- **Marijuana Establishment with Delivery Endorsement:** Currently only applies to Microbusinesses.

36-month equity exclusivity period for delivery businesses started on April 1, 2022

Current Amount of Delivery Licensees by Status



Delivery

- Delivery Licenses help to diminish illicit cannabis sales and addresses unregulated cannabis deliveries occurring in the Commonwealth. |
- States with Adult Use Delivery Licenses:
 - California
 - Colorado
 - Maine
 - Michigan
 - Nevada
 - New York
 - New Jersey
 - Oregon
- Massachusetts is the only State that **exclusively** offers marijuana establishment licenses to equity applicants.
- Delivery Licenses requires less startup capital, have a lower barrier to entry and supports participation by applicants with limited access to resources.



Two Agents in a Vehicle

- Current Regulations
 - Two registered agents must be in the delivery vehicle when performing home deliveries.
 - One registered agent must always remain in the vehicle.
- Currently, 8 adult-use states allow for one agent to operate deliveries, but only Massachusetts requires two agents for all deliveries.
- Removing the two-agent rule will lower costs to delivery operators and expand opportunities for businesses to grow.



Security for Delivery Licenses

- The maximum retail value of marijuana and marijuana product in a vehicle at one time is limited to \$10,000.
- Vehicles must be unmarked and not identify visually that they are transporting marijuana or marijuana products.
- Each Agent transporting Marijuana or Marijuana Product must wear a body camera.
 - Body camera videos must be retained for a minimum of 30 days.
 - Body cameras must be turned on during all deliveries.
- Each vehicle must contain:
 - A secure communication device;
 - A GPS that is affixed to the vehicle, inspected by the Commission, and consistently monitored by the Marijuana Establishment;
 - A secure, locked storage compartment that is not easily removable from the vehicle to secure Marijuana, Marijuana Product and cash.



License Caps

- Under Statute 94G §16

No licensee shall be granted more than 3 marijuana retailer licenses, 3 medical marijuana treatment center licenses, 3 marijuana product manufacturer licenses or 3 marijuana cultivator licenses; provided, however, that a licensee may hold 3 marijuana retailer licenses, 3 medical marijuana treatment center licenses, 3 marijuana product manufacturer licenses and 3 marijuana cultivator licenses.

- Upon promulgation of regulations in 2020, the Commission:

- Prevented a single entity from holding direct or indirect control over more than **two** Marijuana Delivery Operator or Marijuana Courier licenses.



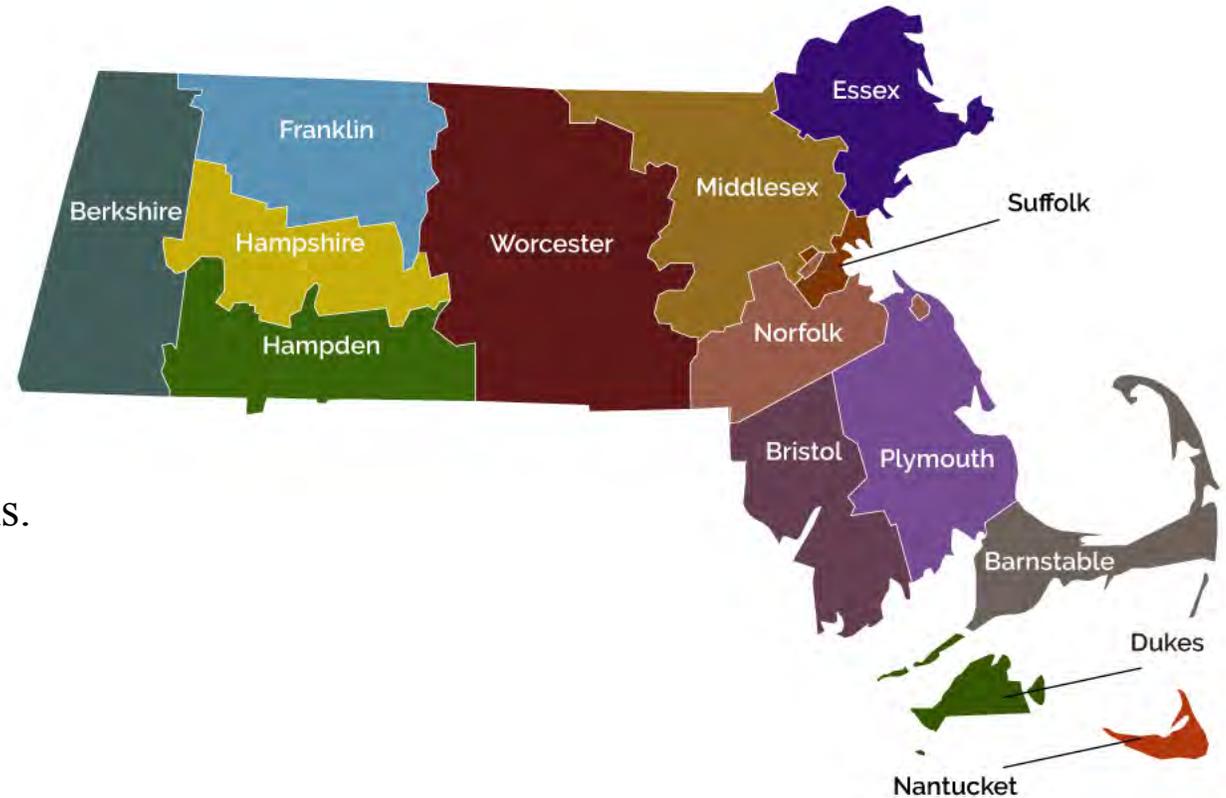
Delivery to "No" Towns

Delivery is allowed in the following locations:

- The municipality where the Delivery licensee is located
- Municipalities where retail operations are allowed
- Municipalities that notified the Commission that delivery is allowed within its borders.
- 227 municipalities allow Delivery

"No" Towns:

- 124 municipalities are considered "no delivery" towns.
- Delivery status of individual municipalities can be found at the Commission's website under 'Municipal Zoning Tracker'



Repackaging for Delivery Operators

- Repackage means to uniformly wrap or seal Marijuana that has already been wrapped or sealed, into a ready-made product for retail sale, without combining, infusing, or changing the chemical composition of the Marijuana.
- Who can repackage Marijuana
 - Marijuana Retailers
 - Marijuana Treatment Centers
- Delivery Licensees are **not** authorized to Repackage Marijuana or Marijuana Products.





Discussion

State Audit | September 26, 2023

Audit Overview

- Audit period covered January 1, 2019 through December 31, 2020
 - Performance audit examined: “Does CCC ensure that recreational marijuana products sold meet the safety standards required by Section 15(a)(1) through (3) of Chapter 94G of the General Laws; Section 500.160(1) through (4) and (10) of Title 935 of the Code of Massachusetts Regulations, which was in effect during the audit period; and CCC’s ‘Protocol for Sampling and Analysis of Finished Medical Marijuana Products and Marijuana-Infused Products for Massachusetts Registered Medical Marijuana Dispensaries’?”
- Started in February 2021
- Audit team had total access including to seed-to-sale system

Findings

- <1% of products sold in audit period contained component, like flower or oil, that had been last tested for contaminants over one year before
 - testing results are valid for one year not “expired” in the sense that other consumer goods may be
- Unreported positive pesticide within the 72-hour reporting requirement
 - Case resulted in investigation & fine
- Insufficient cybersecurity training
 - In place and in use
- Less than 100% unacceptable. Commission, since 2019, has made improvements.
 - Changes to regulations
 - Changes to test protocols
 - Increased investigators, including section for ITLs
 - Regular reporting from Data Manager, changes in seed-to-sale system
 - More ITLs
- Need budget to continue to make improvements



Commission Discussion & Votes

3. Boston Office Lease Discussion

4. Sixth Annual Activities Report





**The Commission is
in Executive Session**



Upcoming Meetings & Adjournment

Upcoming Meetings and Important Dates

Public Meetings dates are tentative and subject to change.

Next Meeting Dates
October 16 Public Meeting on Policy 10:00am

2023 Public Meetings*
November 9
December 14





Additional Licensing Data

Licensing Applications | October 12, 2023

The totals below are all license applications received to date.

Type	#
Pending	202
Withdrawn	1,311
Incomplete	7,922
Denied	5
Approved: Delivery Pre-certifications	198
Approved: Delivery Endorsements	5
Approved: Licenses	1,318
Total	10,961



Licensing Applications | October 12, 2023

The totals below are number of licenses approved by category.

Type	#
Craft Marijuana Cooperative	4
Marijuana Courier	22
Marijuana Delivery Operator	33
Independent Testing Laboratory	20
Marijuana Cultivator	380
Marijuana Microbusiness	34
Marijuana Product Manufacturer	304
Marijuana Research Facility	2
Marijuana Retailer	504
Marijuana Third Party Transporter	5
Marijuana Transporter with Other Existing ME License	10
Total	1,318



Licensing Applications | October 12, 2023

Status	#
Application Submitted: Awaiting Review	5
Application Reviewed: More Information Requested	182
Application Deemed Complete: Awaiting 3rd Party Responses	6
All Information Received: Awaiting Commission Consideration	9
Applications Considered by Commission (includes Delivery Pre-Cert)	1,526
Total	1,728



Licensing Applications | October 12, 2023

The totals below are applications that have submitted all four packets and are pending review.

Type	#
Craft Marijuana Cooperative	2
Delivery-Only Provisional Licensure (Part 2)	12
Delivery-Only Pre-Certification (Part 1)	12
Independent Testing Laboratory	1
Marijuana Cultivator	47
Marijuana Delivery Operator Provisional License (Part 2)	9
Marijuana Delivery Operator Pre-Certification (Part 1)	13
Marijuana Microbusiness	6
Marijuana Product Manufacturer	28
Marijuana Research Facility	6
Marijuana Retailer	54
Marijuana Transporter with Other Existing ME License	3
Microbusiness Delivery Endorsement	1
Third Party Transporter	8
Total	202



Licensing Applications | October 12, 2023

Type	Pending Application	Pre-Certified Endorsement	Initial License Declined	Provisionally Approved	Provisional License	Final License	Commence Operation	Total
Marijuana Cultivator (Indoor)	37	N/A	1	43	175	20	93	369
Marijuana Cultivator (Outdoor)	10	N/A	1	5	17	4	23	60
Total	47	N/A	2	48	192	24	116	429



Licensing Applications | October 12, 2023

Of 1,521 applications approved by the Commission, the following applications have Economic Empowerment Priority Review, Social Equity Program Participant, and/or Disadvantaged Business Enterprise status. Please note, applicants may hold one or more statuses. **Please note that the end total represents the total number of applications/licenses at that step in the licensure process.**

Type	Economic Empowerment	Social Equity Program	Disadvantaged Business Enterprise	Total
Pre-Certified/Delivery Endorsed Microbusiness	42	165	28	235
Provisionally Approved	12	16	25	53
Provisional License	33	92	110	235
Final License	3	3	5	11
Commence Operations	23	40	68	131
Total	113	316	236	665

↑0.2%

↑2.1%

↓0.4%

* Note: This represents the increase since October 2022



Licensing Applications | October 12, 2023

The totals below are distinct license numbers that have submitted all required packets.

The 1,728 applications represent 969 separate entities

Type	#
MTC Priority	255
Economic Empowerment Priority	132
Expedited Review	648
General Applicant	693
Total	1,728

Type	#
Expedited: License Type	80
Expedited: Social Equity Participant	322
Expedited: Disadvantaged Business Enterprise	187
Expedited: Two or More Categories	59
Total	648



Licensing Applications – EE Only | October 12, 2023

Type	Pending Application	Pre-Certified Endorsement	Initial License Declined	Provisionally Approved	Provisional License	Final License	Commence Operation	Total
Craft Marijuana Cooperative	0	N/A	0	0	0	0	0	0
Marijuana Courier License	3	N/A	0	0	4	0	4	11
Marijuana Courier Pre-Certification	2	28	0	N/A	N/A	N/A	N/A	30
Independent Testing Laboratory	0	N/A	0	0	0	0	0	0
Marijuana Cultivator	2	N/A	0	3	4	0	0	9
Marijuana Delivery Operator License	1	N/A	0	0	4	0	2	7
Marijuana Delivery Operator Pre-Certification	1	14	0	N/A	N/A	N/A	N/A	15
Marijuana Microbusiness	0	N/A	0	0	0	0	0	0
Marijuana Product Manufacturer	1	N/A	0	4	2	0	2	9
Marijuana Research Facility	1	N/A	0	0	0	0	0	1
Marijuana Retailer	5	N/A	0	4	18	3	15	45
Marijuana Transporter with Other Existing ME License	0	N/A	0	1	1	0	0	2
Microbusiness Delivery Endorsement	0	0	0	0	0	0	0	0
Third Party Transporter	1	N/A	0	0	0	0	0	1
Standards Laboratory	0	N/A	0	0	0	0	0	0
Total	17	42	0	12	33	3	23	130



Licensing Applications – SEP Only | October 12, 2023

Type	Pending Application	Pre-Certified Endorsement	Initial License Declined	Provisionally Approved	Provisional License	Final License	Commence Operation	Total
Craft Marijuana Cooperative	0	N/A	0	0	1	0	0	1
Marijuana Courier License	8	N/A	0	0	7	2	6	23
Marijuana Courier Pre-Certification	11	78	0	N/A	N/A	N/A	N/A	89
Independent Testing Laboratory	0	N/A	0	0	0	0	0	0
Marijuana Cultivator	2	N/A	0	7	18	0	6	33
Marijuana Delivery Operator License	4	N/A	0	0	21	1	6	32
Marijuana Delivery Operator Pre-Certification	11	84	0	N/A	N/A	N/A	N/A	95
Marijuana Microbusiness	0	N/A	0	0	5	0	2	7
Marijuana Product Manufacturer	5	N/A	1	6	17	0	6	34
Marijuana Research Facility	0	N/A	0	0	0	0	0	0
Marijuana Retailer	14	N/A	0	2	21	0	12	50
Marijuana Transporter with Other Existing ME License	1	N/A	0	1	2	0	1	5
Microbusiness Delivery Endorsement	1	4	0	0	0	0	1	6
Third Party Transporter	1	N/A	0	0	0	0	0	1
Standards Laboratory	0	N/A	0	0	0	0	0	0
Total	58	166	1	16	92	3	40	376



Cultivation Applications | October 12, 2023

Type	Pending Application	Initial License Declined	Provisionally Approved	Provisional License	Final License	Commence Operation	Total
Microbusiness w/ Tier 1 Cultivation (up to 5,000 sq. Ft.)	0	0	3	6	1	6	16
Cultivation Tier 1 (Up to 5,000 sq. ft.)	16	0	6	37	4	20	83
Cultivation Tier 2 (5,001-10,000 sq. ft.)	6	0	9	58	9	30	112
Cultivation Tier 3 (10,001-20,000 sq. ft.)	5	2	9	43	3	19	81
Cultivation Tier 4 (20,001-30,000 sq. ft.)	1	0	4	13	4	10	32
Cultivation Tier 5 (30,001-40,000 sq. ft.)	2	0	9	8	1	10	30
Cultivation Tier 6 (40,001-50,000 sq. ft.)	3	0	4	8	1	6	22
Cultivation Tier 7 (50,001-60,000 sq. ft.)	2	0	1	4	0	4	11
Cultivation Tier 8 (60,001-70,000 sq. ft.)	1	0	0	1	0	2	4
Cultivation Tier 9 (70,001-80,000 sq. ft.)	3	0	1	3	1	2	10
Cultivation Tier 10 (80,001-90,000 sq. ft.)	1	0	1	1	0	6	9
Cultivation Tier 11 (90,001-100,000 sq. ft.)	7	0	4	16	1	7	35
Total	47	2	51	198	25	122	445
Total Maximum Canopy (Sq. Ft.)	1,720,000	40,000	1,625,000	5,005,000	565,000	3,590,000	

61%

12%

* Note: percentage is of “Total” commence operations licenses



MMJ Licensing and Registration Data | October 12, 2023

The numbers below are a snapshot of the program for the month of September.

MTC Licenses	#
Provisional	32
Final	1
Commence Operations	102
License Expired	54
Total	189

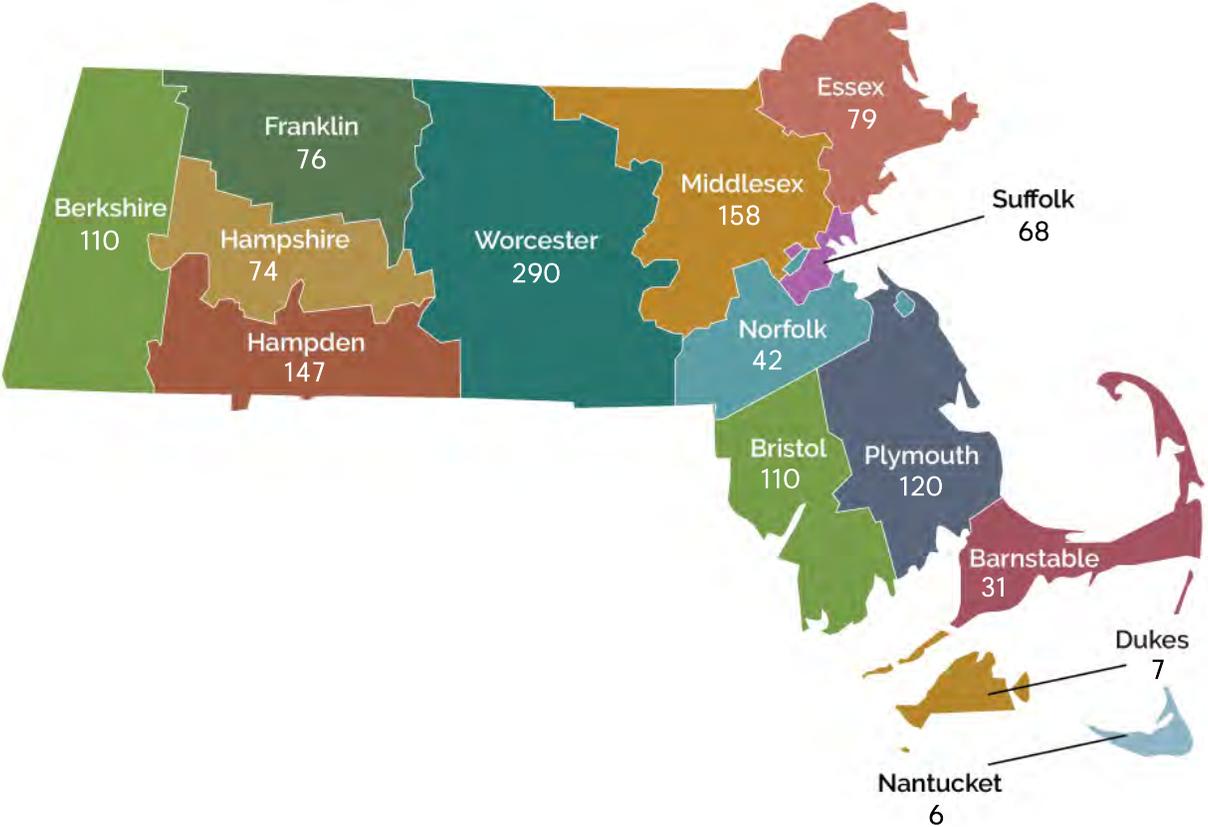
MMJ Program	#
Certified Patients	98,601 (-658)
Certified Active Patients	92,772 (-584)
Active Caregivers	7,112 (-86)
Registered Certifying Physicians	323 (NA)
Registered Certifying Nurse Practitioners	118 (NA)
Registered Physician Assistants	1 (NA)
Ounces Sold	95,130



Marijuana Establishment Licenses | October 12, 2023

The totals below represent entities in each county that have achieved at least a provisional license

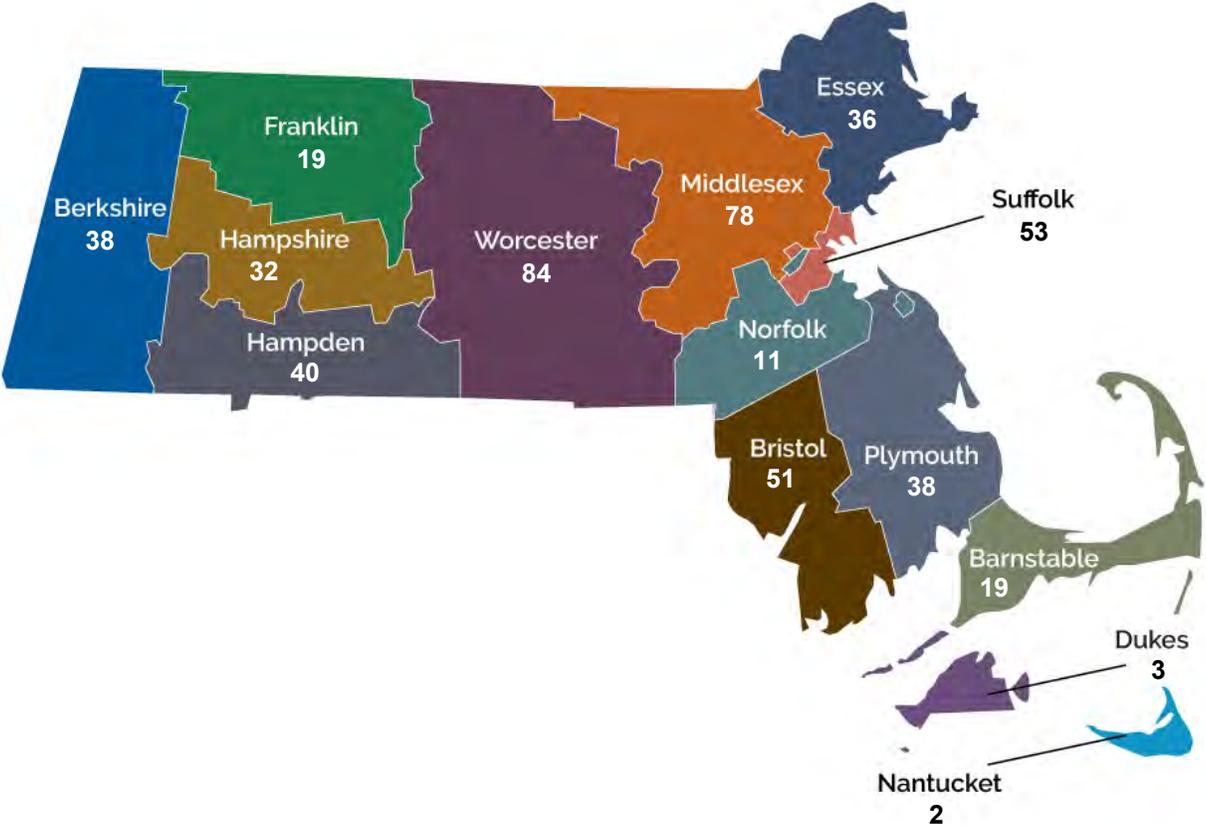
County	#	+/-
Barnstable	31	0
Berkshire	110	0
Bristol	110	0
Dukes	7	0
Essex	79	1
Franklin	76	0
Hampden	147	0
Hampshire	74	0
Middlesex	158	1
Nantucket	6	0
Norfolk	42	0
Plymouth	120	3
Suffolk	68	1
Worcester	290	4
Total	1,318	10



Marijuana Retailer Licenses | October 12, 2023

The totals below are the total number of retail licenses by county.

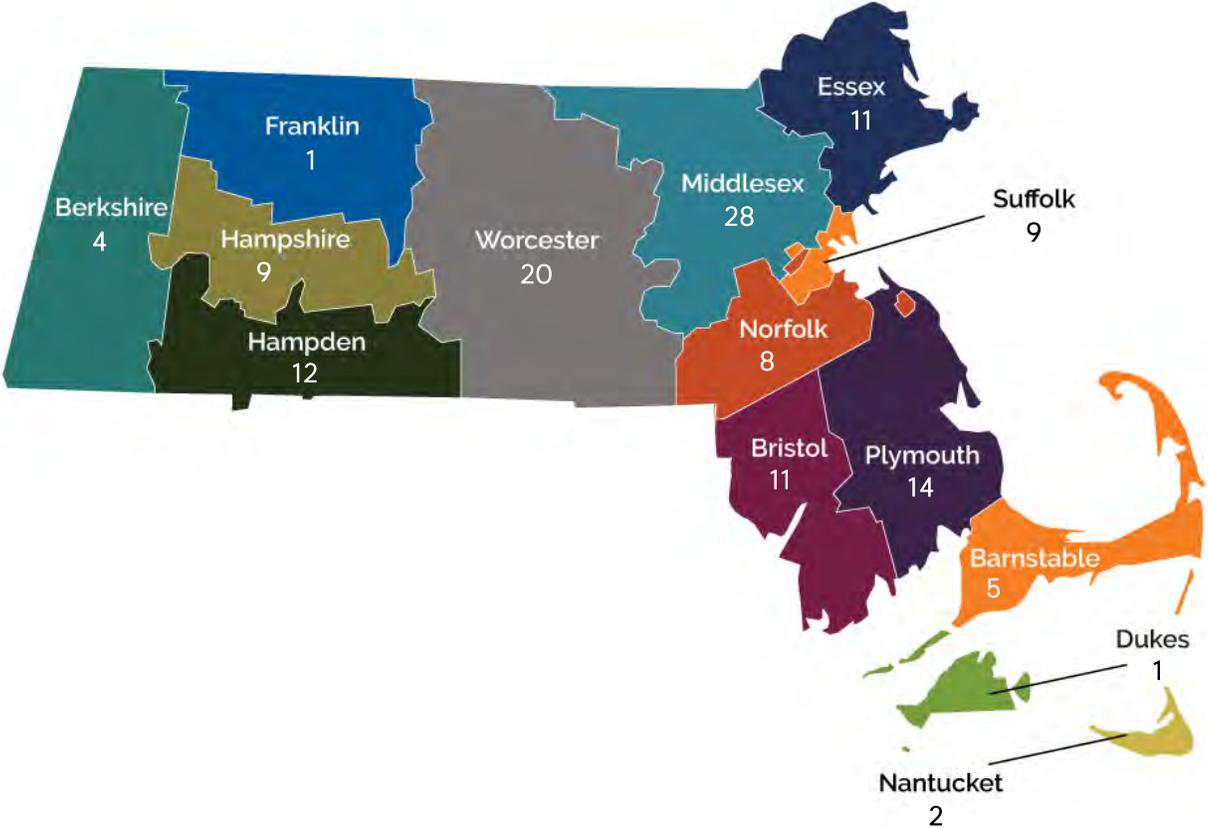
County	#	+/-
Barnstable	13	0
Berkshire	38	0
Bristol	51	0
Dukes	3	0
Essex	36	1
Franklin	19	0
Hampden	40	0
Hampshire	32	0
Middlesex	78	1
Nantucket	2	0
Norfolk	11	0
Plymouth	38	1
Suffolk	53	1
Worcester	84	1
Total	504	5



Medical Marijuana Treatment Center Licenses (Dispensing) October 12, 2023

The totals below are the total number of MTC (Dispensing) licenses by county.

County	#
Barnstable	5
Berkshire	4
Bristol	11
Dukes	1
Essex	11
Franklin	1
Hampden	12
Hampshire	9
Middlesex	28
Nantucket	2
Norfolk	8
Plymouth	14
Suffolk	9
Worcester	20
Total	135

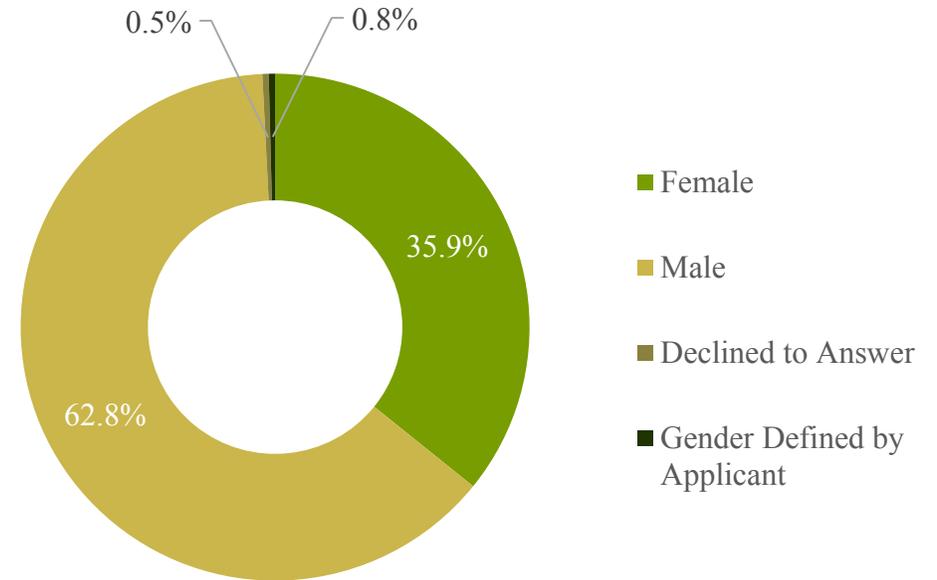


Agent Applications | October 12, 2023

Demographics of Approved and Pending Marijuana Establishment Agents

Gender	#	%
Female	8,141	35.9%
Male	14,246	62.8%
Declined to Answer	188	0.8%
Gender Defined by Applicant	107	0.5%
Total	22,682	100.0%

Gender of Approved and Proposed Agents

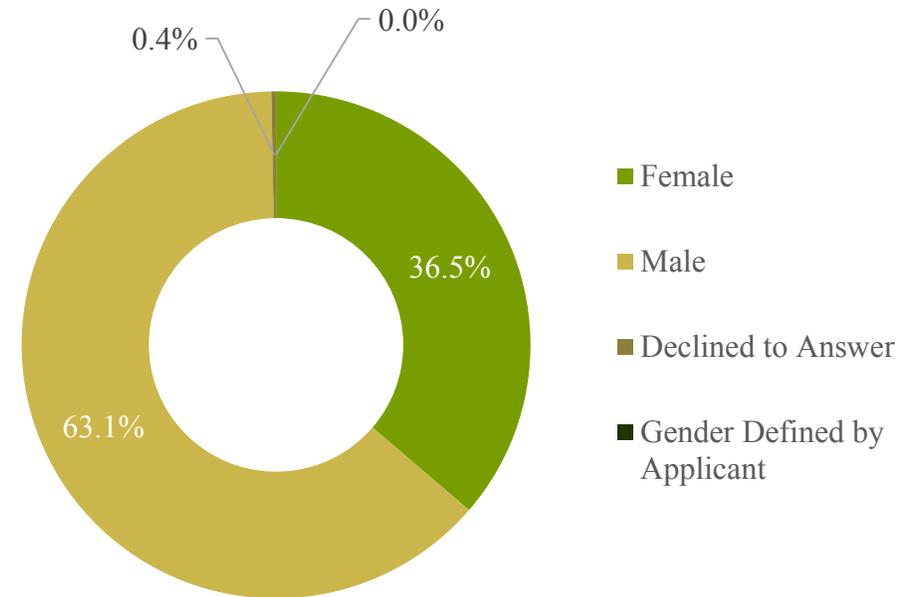


Agent Applications | October 12, 2023

Demographics of Approved and Pending Medical Marijuana Treatment Center Agents

Gender	#	%
Female	2,754	36.5%
Male	4,761	63.1%
Declined to Answer	28	0.4%
Gender Defined by Applicant	0	0.0%
Total	7,543	100.0%

Gender of Approved and Proposed MTC Agents

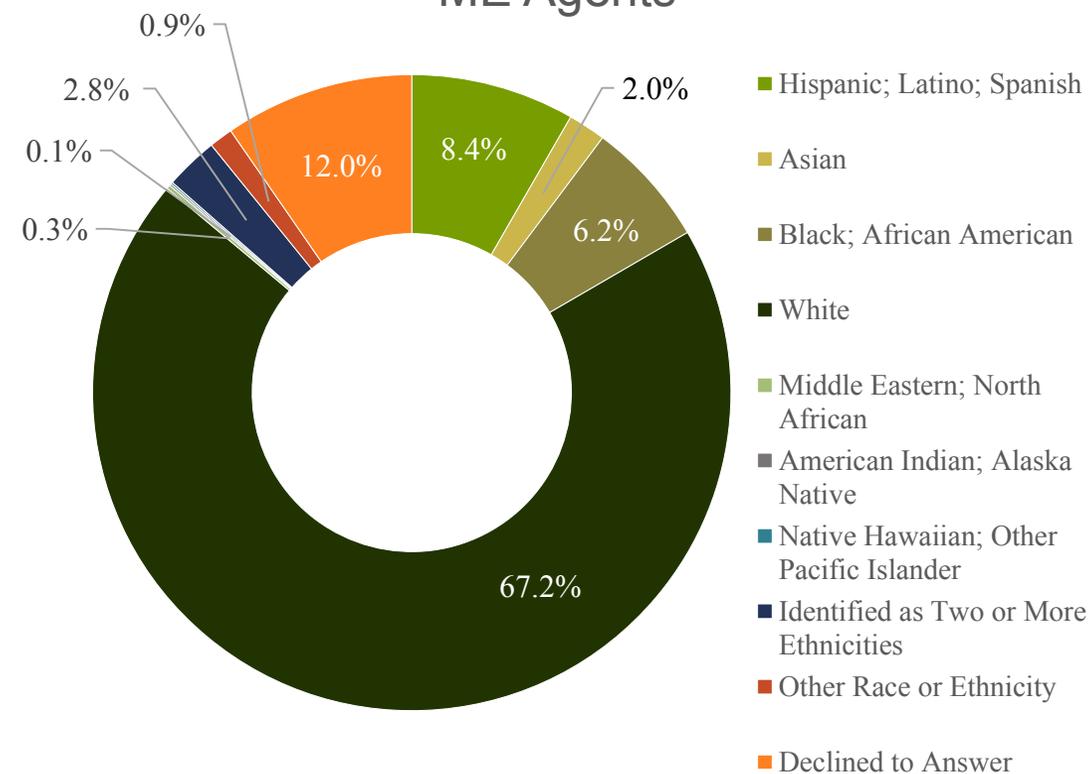


Agent Applications | October 12, 2023

Demographics of Approved and Pending Marijuana Establishment Agents

Race/Ethnicity	#	%
Hispanic; Latino; Spanish	1,914	8.4%
Asian	469	2.1%
Black; African American	1,401	6.2%
White	15,232	67.2%
Middle Eastern; North African	57	0.3%
American Indian; Alaska Native	34	0.1%
Native Hawaiian; Other Pacific Islander	17	0.1%
Identified as Two or More Ethnicities	630	2.8%
Other Race or Ethnicity	215	0.9%
Declined to Answer	2,713	12.0%
Total	22,682	100.0%

Race/Ethnicity of Approved and Proposed ME Agents

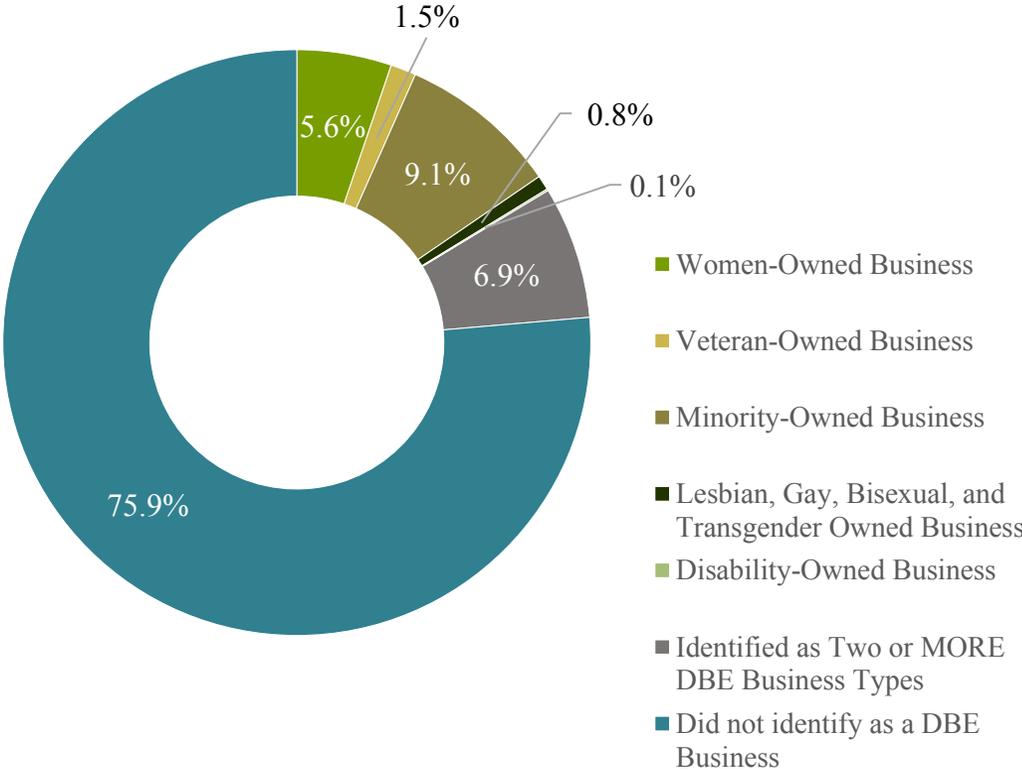


Licensing Applications | October 12, 2023

Disadvantaged Business Enterprise Statistics for Approved Licensees

Type	#	% of Group
Women-Owned Business	85	5.6%
Veteran-Owned Business	23	1.5%
Minority-Owned Business	139	9.1%
Lesbian, Gay, Bisexual, and Transgender Owned Business	12	0.8%
Disability-Owned Business	2	0.1%
Identified as Two or MORE DBE Business Types	105	6.9%
Did not identify as a DBE Business	1,155	75.9%
Total	1,521	100.0%

DBE Statistics Approved Licensees

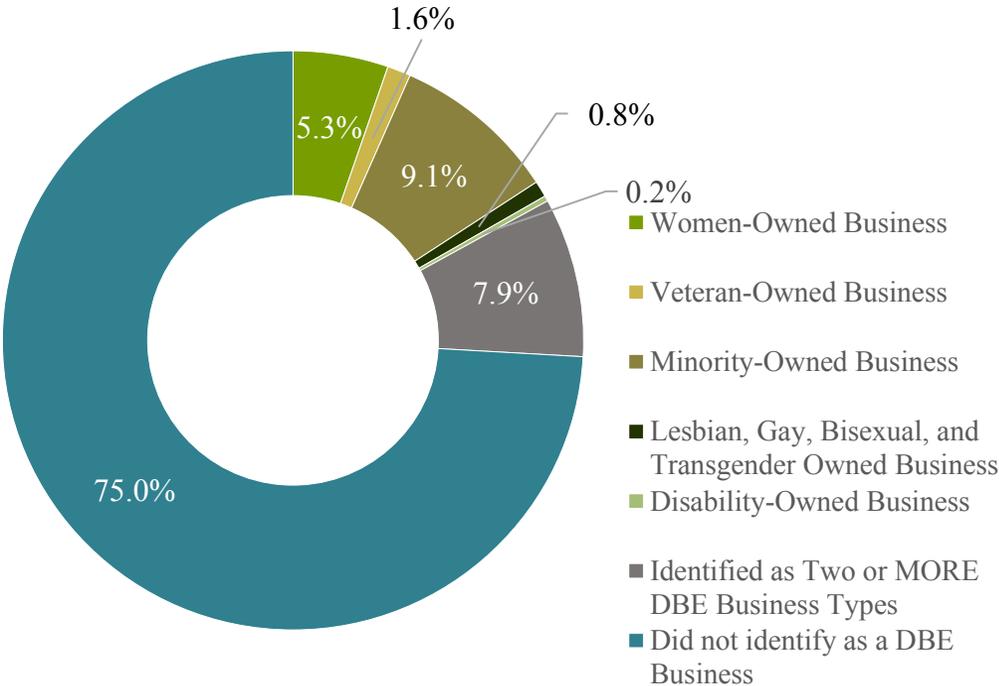


Licensing Applications | October 12, 2023

Disadvantaged Business Enterprise (DBE) Statistics for Pending and Approved License Applications

Type	#	% of Group
Women-Owned Business	92	5.3%
Veteran-Owned Business	27	1.6%
Minority-Owned Business	157	9.1%
Lesbian, Gay, Bisexual, and Transgender Owned Business	14	0.8%
Disability-Owned Business	4	0.2%
Identified as Two or MORE DBE Business Types	136	7.9%
Did not identify as a DBE Business	1,293	75.0%
Total	1,723	100.0%

DBE Statistics for Pending & Approved License Applications



Adult Use Agent Applications | October 14, 2023

66,004 Total Agent Applications:

- 254 Total Pending
 - 243 Pending Establishment Agents
 - 11 Pending Laboratory Agents
- 3,161 Withdrawn
- 2,523 Incomplete
- 4,297 Expired
- 33,334 Surrendered
- 6 Denied / 1 Revoked
- **22,428 Active**

Of the 254 Total Pending:

- 104 not yet reviewed
- 142 CCC requested more information
- 8 awaiting third party response
- 0 review complete; awaiting approval



Medical Use Agent Applications | October 12, 2023

The total number of MTC agent applications received by status.

MTC Agent Application	#
Pending MTC Agent Applications	12
Pending Laboratory Agent Applications	0
Incomplete	44
Revoked	13
Denied	31
Surrendered	17,012
Expired	2,719
Active	7,531
Total	27,362

