



November Public Meeting

Remote Via Teams



Meeting Book - November Public Meeting Packet

Call to Order & Chair's Comments/Updates

Chair Hoffman

20211015_MEETING AGENDA 11.18.2021.docx

Minutes

20211014_Mins_Public Meeting_For Commission Consideration.docx

Executive Director's Report

Shawn Collins

Copy of 2021 SPC Goals (Progress).xlsx

Staff Recommendations on Changes of Ownership

F-COO XS-DELTA 420, LLC-v.2.docx

F-COO XS-FOUR TREES HOLYOKE-v.2.docx

F-COO XS-HOLISTIC INDUSTRIES, INC.-v2.docx

F-COO XS-MAINELY PRODUCTIONS, LLC-v.2.docx

F-COO XS-PROVERDE LABORATORIES, INC.-v2.docx

F-COO XS-THE HUB CRAFT, LLC-v.2.docx

F-COO XS-UNITED CULTIVATION, LLC-v2.docx

Staff Recommendations on Renewals

ME RENEWAL XS-NOVEMBER-v.2.docx

MTC RENEWAL XS-NOVEMBER-v.2.docx

Staff Recommendations on Final Licenses

FL XS-202 TRADING COMPANY-MR281735-v.2.docx

FL XS-APICAL-MR281246-v.2.docx

FL XS-CAC-MC281917-MP281583-MR282337-v.2.docx

FL XS-COASTAL CULTIVARS-MR282884-v.2.docx

FL XS-CPC-MP281301-v.2.docx

FL XS-FROZEN 4 CORPORATION-MR282881-v.2.docx

FL XS-GOOD CHEMISTRY-MR282554-v.2.docx

FL XS-GREENSTAR HERBALS-MR282034-v.2.docx

FL XS-HUMBOLDT MASTERS-MP281467-v.2.docx

FL XS-MASSBIOLYTICS-IL281290-v.2.docx

FL XS-MEDMEN BOSTON-MR282091-v.2.docx

FL XS-MILL TOWN AGRICULTURE-MC282596-v.2.docx

FL XS-MUNRO ASSOCIATES-MR282527-v.2.docx

FL XS-PURE LOWELL-MR282815-v.2.docx

FL XS-SOLAR THERAPEUTICS-MR282984-v.2.docx

FL XS-UNION TWIST-MR282313-v.2.docx

Staff Recommendation on Provisional Licenses

PL XS-ADVANCED CULTIVATORS-MCN283314-v.2.docx

PL XS-APICAL, INC-MRN283720-v.2.docx

PL XS-B.O.T. REALTY, LLC-MRN283113-v.2.docx

PL XS-BADA BLOOM!-MCN283393-MPN282024-v.2.docx

PL XS-BVO, LLC-MCN281828-v.2.docx

PL XS-CANGROW, LLC-MCN283505-v.2.docx

PL XS-CANNA TESTING-ILN281345-v.2.docx

PL XS-CANNABONICS-MCN283235-v.2.docx

PL XS-CLOVERCRAFT-MDA1261-v.2.docx

PL XS-DARK STREAM-MCN283386-MPN282042-v.2.docx

PL XS-DMCTC-MPN282067-v.2.docx

PL XS-ELEVATION RETAIL II-MRN283887-v.2.docx

PL XS-FLOWER & SOUL, INC-MRN284326-v.2.docx

PL XS-GRASSP VENTURES-MDA1262-v.2.docx

PL XS-HALL ROAD-MRN284277-v.2.docx

PL XS-HEART OF GOLD, LLC-MBN282233-v.2.docx

PL XS-HIGH HAWK FARM, LLC-MRN283968-v.2.docx

PL XS-I & I ROSE GARDEN-MPN281917-v.2.docx

PL XS-JOLLY GREEN-MC283508-v.2.docx

PL XS-MILKMEN CULTIVATION, LLC-MCN283474-MPN282065-v.2.docx

PL XS-MJ'S MARKET-MRN284238-v.2.docx

PL XS-NEA-MCN282112-MPN281868-v.2.docx

PL XS-ROLLING RELEAF-MDA1265-v.2.docx

PL XS-SAFETIVA LABS, LLC-ILN281354-v.2.docx

PL XS-SHINE DELIVERY-MDA1266-v.2.docx

PL XS-SMOKEY LEAF-MRN284276-v.2.docx

PL XS-SUN GROWN ALTERNATIVES-MCN283358-v.2.docx

PL XS-TRAVA-MCN283495-MPN282069-v.2.docx

PL XS-TSC DELIVERY-MDA1270-v.2.docx

MPL XS-DEERFIELD NATURALS-RMDA3457-v.2.docx

MPL XS-NS AJO HOLDINGS-RMDA3535-v.2.docx

Commission Discussion & Votes

11`-2021 ED Performance Review Proposal FINAL (1).docx

Manager Equity Programming and Strategic Partnerships_for approval.pdf

Director of Data Analytics_for approval.pdf

Budget Director_for approval.pdf

Manager Government Affairs and Policy_for approval.pdf

Guidance-for-Municipalities.docx

20211101 Guidance for Municipalities on Equity and Host Community Agreements - FORMATTED.docx

20211025_HempGuidance Update.docx

October Government Affairs Update.docx

SEP Loan Fund Bill Status.docx

20211026_SEPF Outreach.docx

Next Meeting Date & Adjournment

20210930_PPT_Public Meeting_Final (1).pptx



November 16, 2021

In accordance with Sections 18-25 of Chapter 30A of the Massachusetts General Laws and Chapter 20 of the Acts of 2021, notice is hereby given of a meeting of the Cannabis Control Commission. The meeting will take place as noted below.

CANNABIS CONTROL COMMISSION

November 18, 2021
10:00AM

Via Remote Participation via [Microsoft Teams Live](#)*

PUBLIC MEETING AGENDA

- 1) Call to Order
- 2) Chairman's Comments and Updates
- 3) Minutes for Approval
- 4) Executive Director's Report
 - a. Progress Towards 2021 Goals
- 5) Staff Recommendations on Changes of Ownership
 - a. Delta 420, LLC
 - b. Four Trees Holyoke, LLC
 - c. Holistic Industries, Inc.
 - d. Mainely Productions, LLC
 - e. ProVerde Laboratories, Inc.
 - f. The Hub Craft, LLC
 - g. United Cultivation, LLC
- 6) Staff Recommendations on Renewals
 - a. 1620 Labs, LLC (#MCR140101)
 - b. Apothca, Inc. (#MRR205928)
 - c. Apothca, Inc. (#MRR205929)
 - d. Ashli's Extracts, Inc. (#MPR243686)
 - e. Ashli's Farm, Inc. (#MCR140095)
 - f. Ashli's, Inc. (#MRR205882)



- g. ATOZ Laboratories, Inc. (#ILR267897)
- h. BB Botanics LLC (#MCR140111)
- i. BB Botanics LLC (#MRR205894)
- j. Berkshire Roots, Inc. (#MCR140114)
- k. Berkshire Roots, Inc. (#MPR243695)
- l. Berkshire Roots, Inc. (#MRR205918)
- m. Berkshire Roots, Inc. (#MXR126660)
- n. Berkshire Welco LLC (#MCR140092)
- o. Bud & Mary's Cultivation, Inc. (#MCR140099)
- p. Caregiver-Patient Connection (#MCR140113)
- q. Caroline's Cannabis, LLC (#MRR205889)
- r. Coil Brothers LLC (#MPR243670)
- s. Community Care Collective, Inc. (#MRR205892)
- t. Community Growth Partners Northampton Operations LLC (#MCR140078)
- u. dba EMJ LLC (#MCR140103)
- v. DMA Holdings (MA), LLC (#MCR140110)
- w. DMA Holdings (MA), LLC (#MPR243699)
- x. DMA Holdings (MA), LLC (#MRR205924)
- y. Emerald City Growers Incorporated (#MCR140083)
- z. Emerald Grove, Inc. (#MCR140108)
- aa. Emerald Grove, Inc. (#MPR243691)
- bb. Evergreen Strategies, LLC (#MRR205902)
- cc. Four Daughters Compassionate Care, Inc. (#MCR140060)
- dd. Four Daughters Compassionate Care, Inc. (#MPR243666)
- ee. Four Daughters Compassionate Care, Inc. (#MRR205852)
- ff. Four Daughters Compassionate Care, Inc. (#MRR205905)
- gg. Four Trees Holyoke LLC (#MCR140116)
- hh. Four Trees Holyoke LLC (#MRR205916)
- ii. Fresh Fields Gloucester LLC (#MRR205885)
- jj. Fresh Fields LLC (#MRR205884)
- kk. Frozen 4 Corporation (#DOR5182937)
- ll. Frozen 4, LLC (#MCR140123)
- mm. Full Harvest Moonz, Inc. (#MRR205841)
- nn. Gibby's Garden LLC (#MBR169278)
- oo. Gold Thumb, LLC (#MCR140097)
- pp. Gold Thumb, LLC (#MPR243689)



qq. Good Chemistry of Massachusetts, Inc. (#MCR140072)
rr. Good Chemistry of Massachusetts, Inc. (#MPR243674)
ss. Good Chemistry of Mass (#MRR205863)
tt. Green Biz LLC (#MRR205861)
uu. Green Biz LLC (#MRR205932)
vv. Green Era LLC (#MRR205909)
ww. Green Era LLC (#MRR205911)
xx. Green Era LLC (#MRR205901)
yy. GreenStar Herbals, Inc. (#MRR205897)
zz. GreenStar Herbals, Inc. (#MRR205898)
aaa. Grow One, Inc. (#MCR140081)
bbb. Grow One Inc. (#MPR243679)
ccc. Haverhill Stem LLC (#MRR205880)
ddd. Just Healthy LLC (#MCR140109)
eee. Just Healthy, LLC (#MPR243692)
fff. Just Healthy LLC (#MRR205910)
ggg. KRD Growers, LLC (#MCR140066)
hhh. KRD Growers, LLC (#MRR205848)
iii. Lifted Genetics, LLC (#MCR140100)
jjj. M3 Ventures, Inc. (#MCR140070)
kkk. M3 Ventures, Inc. (#MPR243673)
lll. M3 Ventures, Inc. (#MRR205854)
mmm. Mainely Productions LLC (#MCR140106)
nnn. Metro Harvest, Inc. (#MRR205908)
ooo. Nature's Alternative, Inc. (#MRR205913)
ppp. New England Cannabis Corporation, Inc. (#MCR140086)
qqq. New England Cannabis Corporation, Inc. (#MPR243688)
rrr. New Green LLC (#MRR205802)
sss. Nova Farms, LLC (#MCR140055)
ttt. Nova Farms, LLC (#MPR243671)
uuu. OBCC, LLC (#MCR140112)
vvv. Other Side Agronomy, Inc. (#MCR140134)
www. Other Side Agronomy, Inc. (#MPR243705)
xxx. Patient Centric of Martha's Vineyard, Ltd. (#MRR205875)
yyy. ProVerde Laboratories, Inc. (#ILR267896)
zzz. RC Retail Amherst LLC (#MRR205869)



aaaa. Revolutionary Clinics II, Inc. (#MCR140080)
bbbb. Revolutionary Clinics II, Inc. (#MPR243684)
cccc. Sanctuary Medicinals, Inc. (#MCR140082)
dddd. Sanctuary Medicinals, Inc. (#MPR243680)
eeee. Sanctuary Medicinals, Inc. (#MRR205872)
ffff. Sparkboro Wellness Corp. (#MRR205858)
gggg. Spencer House LLC (#MRR205836)
hhhh. TDMA LLC (#MRR205876)
iiii. TDMA Orange LLC (#MCR140129)
jjjj. TDMA Orange LLC (#MCR140130)
kkkk. TDMA Orange LLC (#MPR243700)
llll. Temescal Wellness of Massachusetts, LLC (#MCR140090)
mmmm. Temescal Wellness of Massachusetts, LLC (#MPR243685)
nnnn. The Verb is Herb, LLC (#MRR205895)
oooo. Tree Market Lynn LLC (#MRR205937)
pppp. Tree Market Taunton LLC (#MRR205886)
qqqq. Volcann LLC (#MRR205900)
rrrr. Webber Road Ops, LLC (#MRR205873)
ssss. Wellman Farm, Inc. (#MCR140056)
tttt. 1622 Medical, LLC (#RMD1666)
uuuu. ACK Natural, LLC (#RMD1627)
vvvv. Apothca, Inc. (#RMD1667)
wwww. Apothca, Inc. (#RMD1065)
xxxx. ARL Healthcare, Inc. (#RMD1085)
yyyy. Bask, Inc. (#RMD445)
zzzz. Coastal Healing, Inc. (#RMD1529)
aaaaaa. Cresco HHH (#RMD686)
bbbbbb. Cultivate Holding, Inc. (#RMD485)
cccccc. Good Chemistry of Massachusetts, Inc. (#RMD3061)
dddddd. Holistic Industries (#RMD685)
eeeeee. HVV Massachusetts, Inc. (#RMD1405)
ffffff. MD Holistics, Inc. (#RMD1606)
gggggg. Middlesex Integrative Medicine, Inc. (#RMD1025)
hhhhhh. Nature's Remedy of Massachusetts, Inc. (#RMD1285)
iiiiii. Pharmacannis Massachusetts, Inc. (#RMD1688)
jjjjjj. Resinate, Inc. (#RMD1345)



kkkk. Revolutionary Clinics II (#RMD405)
llll. Sanctuary Medicinals, Inc. (#RMD1128)
mmmm. Sanctuary Medicinals, Inc. (#RMD605)
nnnn. Silver Therapeutics, Inc. (#RMD3059)
oooo. Theory Wellness, Inc. (#RMD525)

7) Staff Recommendations on Final Licenses

- a. 202 Trading Company, Inc. (#MR281735), Retail
- b. Apical, Inc. (#MR281246), Retail
- c. Caregiver-Patient Connection, LLC (#MP281301), Product Manufacturer
- d. Coastal Cultivars, LLC (#MR282884), Retail
- e. Commonwealth Alternative Care (#MC281917), Cultivation, Tier 11 / Indoor
- f. Commonwealth Alternative Care (#MP281583), Product Manufacturer
- g. Commonwealth Alternative Care (#MR282337), Retail
- h. Frozen 4 Corporation (#MR282881), Retail
- i. Good Chemistry of Massachusetts, Inc. (#MR282554), Retail
- j. Greenstar Herbals, Inc. (#MR281034), Retail
- k. Humboldt Masters, LLC (#MP281467), Product Manufacturer
- l. Massbiolitics Corp. (#IL281290), Independent Testing Laboratory
- m. MedMen Boston, LLC (#MR282091), Retail
- n. Mill Town Agriculture, LLC (#MC282596), Cultivation, Tier 1 / Indoor
- o. Munro Associates, LLC (#MR282527), Retail
- p. Pure Lowell, Inc. (#MR282815), Retail
- q. Solar Therapeutics, Inc. (#MR282948), Retail
- r. Union Twist, Inc. (#MR282313), Retail

8) Staff Recommendations on Provisional Licenses

- a. Advanced Cultivators, LLC (#MCN283314), Cultivation, Tier 2 / Indoor
- b. Apical, Inc. (#MRN283720), Retail
- c. B.O.T. Realty, LLC (#MRN283113), Retail
- d. Bada Bloom!, Inc. (#MCN283393), Cultivation, Tier 1 / Indoor
- e. Bada Bloom!, Inc. (#MPN282024), Product Manufacturer
- f. BVO, LLC (#MCN281828), Cultivation, Tier 2 / Indoor
- g. CanGrow, LLC (#MCN283505), Cultivation, Tier 7 / Outdoor
- h. Canna Testing, LLC (#ILN281345), Independent Testing Laboratory
- i. Cannabionics, LLC (#MCN283235), Cultivation, Tier 3 / Indoor
- j. Clovercraft, LLC (#MDA1261), Marijuana Delivery Operator
- k. Dark Stream, LLC (#MCN283386), Cultivation, Tier 2 / Indoor



1. Dark Stream, LLC (#MPN282042), Product Manufacturer
- m. Debilitating Medical Condition Treatment Centers (#MPN282067), Product Manufacturer
- n. Elevation Retail II, LLC (#MRN283887), Retail
- o. Flower & Soul, Inc. (#MRN284326), Retail
- p. Grassp Ventures, LLC (#MDA1262), Marijuana Delivery Operator
- q. Hall Road, LLC (#MRN284277), Retail
- r. Heart of Gold, LLC (#MBN282233), Microbusiness
- s. High Hawk Farm, LLC (#MRN283968), Retail
- t. I & I Rose Garden, LLC (#MPN281917), Product Manufacturer
- u. Jolly Green, Inc. (#MCN283508), Cultivation, Tier 3 / Indoor
- v. Milkmen Cultivation, LLC (#MCN283474), Cultivation, Tier 2 / Indoor
- w. Milkmen Cultivation, LLC (#MPN282065), Product Manufacturer
- x. MJ's Market (#MRN284238), Retail
- y. Northeast Alternatives, Inc. (#MCN282112), Cultivation, Tier 6 / Indoor
- z. Northeast Alternatives, Inc. (#MPN281868), Product Manufacturer
- aa. Rolling Releaf, LLC (#MDA1265), Marijuana Delivery Operator
- bb. Safetiva Labs, LLC (#ILN281354), Independent Testing Laboratory
- cc. Shine Delivery, LLC (#MDA1266), Marijuana Delivery Operator
- dd. Smokey Leaf (#MRN284276), Retail
- ee. Sun Grown Alternatives, LLC (#MCN283358), Cultivation, Tier 3 / Indoor
- ff. Trava, Inc. (#MCN283495), Cultivation, Tier 2 / Indoor
- gg. Trava, Inc. (#MPN282069), Product Manufacturer
- hh. TSC Delivery, LLC (#MDA1270), Marijuana Delivery Operator
- ii. Deerfield Naturals, Inc. (#RMDA3457), Vertically Integrated Medical Marijuana Treatment Center
- jj. NS AJO Holdings, LLC (#RMDA3535), Vertically Integrated Medical Marijuana Treatment Center

9) Commission Discussion and Votes

- a. Executive Director Performance Management Process
- b. Executive Director's Goals for Calendar Year 2022
- c. Job Description: Manager of Equity Programming and Strategic Partnerships
- d. Job Description: Director of Data Analytics
- e. Job Description: Budget Director
- f. Job Description: Manager of Government Affairs and Policy
- g. Municipal Guidance
 - i. Guidance for Municipalities



- ii. Guidance for Municipalities on Equity and Host Community Agreements
- h. Hemp Guidance
- i. Social Equity Fund Legislation

10) New Business the Chair Did Not Anticipate at the Time of Posting

11) Next Meeting Date

12) Adjournment

*Closed captions available

Notice of Executive Session

The Commission may enter into executive session to discuss the following items if the relevant topic arises during the course of deliberations:

- Under Purpose (7), of the Open Meeting Law, G. L. c. 30A, § 21, to deliberate protected information subject to the Second Amended Protective Order entered in the matter of United States v. Correia & another, which is pending before the United States District Court for the District of Massachusetts. This order was issued under Federal Rule of Civil Procedure 26, and promulgated under 28 U.S.C. § 2072 and;
- Under Purpose (3) of the Open Meeting Law, to discuss privileged matters and litigation strategy associated with Northeast Alternatives Inc. v. Cannabis Control Commission, pending before the Suffolk Superior Court and;
- As needed, to protect records under the Public Records Law, G. L. c. 66, and the exemptions set forth in G. L. c. 4, § 7(26)(a) and (f).





CANNABIS CONTROL COMMISSION

**October 14, 2021
10:00AM**

Via Remote Participation via [Microsoft Teams Live*](#)

PUBLIC MEETING MINUTES

Documents:

- Application materials associated with:
 - Staff Recommendations on Changes of Ownership
 - Higher Purpose Corporation
 - J-B.A.M., Inc.
 - Tree Market Lynn, LLC
 - Tree Market Taunton, LLC
 - Van Garden Cannabis, LLC fka CannAssist, LLC
 - Staff Recommendations on Renewal
 - 617 Therapeutic Health Care, Inc. (#MCR140031)
 - BKPN LLC (#MRR205850)
 - Buddies Ice Cream, Inc. (#MBR169274)
 - Canna Provisions Inc. (#MCR140091)
 - Canna Provisions Inc. (#MCR140093)
 - Central Ave Compassionate Care, Inc. (#MCR140068)
 - Central Ave Compassionate Care, Inc. (#MPR243667)
 - Coastal Cultivars, LLC (#MCR140040)
 - Curaleaf Massachusetts, Inc. (#MRR205868)
 - Curaleaf Massachusetts, Inc. (#MCR140076)
 - Curaleaf Massachusetts, Inc. (#MPR243677)
 - Deerfield Naturals, Inc. (#MCR140087)
 - Deerfield Naturals, Inc. (#MPR243683)
 - Deerfield Naturals, Inc. (#MRR205877)
 - Four Score Holdings LLC (#MCR140084)
 - Four Score Holdings LLC (#MPR243681)
 - Four Score Holdings LLC (#MRR205874)
 - High Hopes (#MRR205856)
 - Impressed LLC (#MCR140098)
 - KRD Growers, LLC (#MPR243668)



- Liberty Market (#MRR205826)
- Mass Wellspring LLC (#MRR205878)
- Mill Town Agriculture, LLC (#MCR140102)
- ReLeaf Alternative Inc. (#MRR205881)
- The Blue Jay Botanicals, Inc. (#MRR205833)
- The Green Harbor Dispensary, LLC (#MRR205879)
- Theory Wellness, Inc. (#MCR140069)
- Theory Wellness, Inc. (#MPR243669)
- Theory Wellness, Inc. (#MRR205859)
- ACK Natural, LLC (#RMD1627)
- Alternative Therapies Group, Inc. (#RMD1530)
- Apothca, Inc. (#RMD345)
- Bask, Inc. (#RMD445)
- Cultivate Leicester, Inc. (#RMD3193)
- HVV Massachusetts, Inc., Vertically Integrated Medical Marijuana Treatment Center
- HVV Massachusetts, Inc. (#RMD1185)
- Life Essence, Inc., Vertically Integrated Medical Marijuana Treatment Center (Holyoke – Cambridge)
- Life Essence, Inc., Vertically Integrated Medical Marijuana Treatment Center (Holyoke – Holyoke)
- Life Essence, Inc. (#RMD1365)
- Middlesex Integrative Medicine, Inc. (#RMD1025)
- Nature Medicines, LLC (#RMD1045)
- FFD Enterprises fka PCMV (#RMD1165)
- Patriot Care Corp. (#RMD265)
- Patriot Care Corp. (#RMD727)
- The Green Harbor Dispensary, LLC (#RMD1305)
- The Heirloom Collective, Inc. (#RMD825)
- Staff Recommendations on Final Licenses
 - Ascend Mass, LLC (#MR282837), Retail
 - Commonwealth Alternative Care, Inc. (#MR282339), Retail
 - Hidden Hemlock, LLC (#MB281355), Microbusiness
 - Mellow Fellows, LLC (#MR281811), Retail
 - New England Treatment Access, LLC (#MR283065), Retail
 - QPS Massachusetts Holdings, Inc. (#MC281517), Cultivation, Tier 3 / Indoor
 - QPS Massachusetts Holdings, Inc. (#MP281696), Product Manufacturer



- The Botanist, Inc. (#MP281672), Product Manufacturer
- Uma Flowers, LLC (#MR283143), Retail
- New England Treatment Access, LLC (#RMD3028), Vertically Integrated Medical Marijuana Treatment Center
- Staff Recommendations on Provisional Licenses
 - 617 Therapeutic Health Care, Inc. (#MRN283963), Retail
 - 620 Industries, Inc. (#MCN283511), Cultivation, Tier 1 / Indoor
 - East Boston Local Roots, LLC (#MRN284117), Retail
 - Faded, LLC (#MPN282090), Product Manufacturer
 - Faded, LLC (#MXN281395), Transporter with Other ME License
 - Fish Road, LLC (#MCN283477), Cultivation, Tier 6 / Indoor
 - Forest Wilde, LLC (#MPN282058), Product Manufacturer
 - Forest Wilde, LLC (#MRN284185), Retail
 - GreenGrab, Inc. (#MDA1263), Marijuana Delivery Operator
 - Highdration, LLC (#MPN282070), Product Manufacturer
 - Highmark Provisions, LLC (#MCN283492), Cultivation, Tier 2 / Indoor
 - KG Collective Brockton (#MRN281374), Retail
 - Massachusetts Green Retail, Inc. (#MRN284144), Retail
 - Standish Green Group, LLC (#MCN283502), Cultivation, Tier 3 / Indoor
 - Standish Green Group, LLC (#MPN282080), Product Manufacturer
 - The Green Lady Dispensary II, Inc. (#MRN284161), Retail
 - Wise Man Genetics, LLC (#MBN281858), Microbusiness
- Meeting Packet
- Job Description for Constituent Service Manager
- Responsible Vendor Training Materials
 - Bartucca Consulting
 - Cannabis Trainers
 - Medical Marijuana 411
 - Stoker Consulting
 - Quality Control Analytics
- Research Report: Tetrahydrocannabinol (THC) Cannabis and Effects on the Human Body: More Research Needed
- Cannabis Control Commission: Fourth Annual Activities Report

In Attendance:

- Chairman Steven Hoffman
- Commissioner Ava Callender Concepcion
- Commissioner Nurys Z. Camargo



- Commissioner Kimberly Roy
- Commissioner Bruce Stebbins

Minutes:

- 1) Call to Order
 - The Chairman recognized a quorum and called the meeting to order.
 - The Chairman gave notice that the meeting is being recorded.
- 2) Chairman's Comments and Updates
 - The Chairman noted the Commission's efforts to seek help and clarification from the Legislature related to ambiguity in its enabling legislation and consider extending its authority to help the Commission meet its equity and inclusion mandate. The Chairman acknowledged and thanked Co-chairs Donahue, and Chang-Diaz, and all the members of the Joint Committee on Cannabis Policy for taking up several matters, including the social equity fund, host community agreements as well as social consumption, and noted the Commission's willingness to help in any way it can.
 - Commissioner Camargo thanked staff for their hard work in preparation for the October meeting and acknowledged Hispanic Heritage Month.
 - Commissioner Concepcion echoed the Chairman's comments related to the Commission's legislative agenda and signaled that the Legislature should not interpret this as a signal to not move forward with any necessary legislative action. Commissioner Concepcion also thanked the Director of the Massachusetts Drug Recognition Program Sergeant, Decker, for the September cannabis drug recognition training. Commissioner Concepcion thanked Nicole Snow and the other members of the Cannabis Commissions Advisory Board Public Health Sub-Committee for welcoming her to the September meeting and noted that there are continued conversations that she looks forward to having.
 - Commissioner Roy thanked the Massachusetts Sheriff Association and all the sheriffs in the Commonwealth for allowing the Cannabis Control Commission to attend and present an overview of the Commission, as well as opportunities to partner with the sheriffs as it relates to reentry, employment opportunities in the cannabis industry, and recidivism. Commissioner Roy also thanked Chief of Investigations and Enforcement Yaw Gyebi and his team, Chief Communication Officer Cedric Sinclair (Chief Sinclair), and Director of Equity Programming and Community Outreach Kevin Sibley (Director Sibley) for their presentation at the Massachusetts Sheriff Association meeting. She also thanked Director of Research Dr. Julie Johnson (Dr. Johnson) and her team for their work on the *Research Report: Tetrahydrocannabinol (THC) Cannabis and Effects on the Human Body: More Research Needed* and her continued help related to public health issues related to cannabis.
 - Commissioner Stebbins thanked staff, Chief People Officer Erika White, Dr. Johnson for their hard work in preparation for the October meeting.
 - The Chairman gave an overview of the agenda.



3) Minutes for Approval – 0:07:07

- The Chairman gave an overview of the topic.
- September 17, 2021
 - The Chairman asked if the Commissioners had a chance to review the minutes and whether there were questions or edits.
 - Commissioner Stebbins moved to approve the minutes for the September 17, 2021, Commission public meeting.
 - Commissioner Roy seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the minutes for the September 17, 2021, Commission public meeting.

4) Executive Director's Report – 0:08:15

- The Executive Director gave an overview of licensing data, as laid out on page 211 of the [meeting packet](#).
- Commissioner Roy asked a question regarding the increase of the Independent Testing Laboratory and whether the rise has had a positive impact on quality control testing and the supply chain.
 - The Executive Director noted the positive impact that the increase of Independent Testing Laboratories has had on the supply chain and quality control testing. The Executive Director also explained the specific considerations related to Independent Testing Laboratories, as they are for-profit and independent but subject to the Commission's licensing and regulations.
- The Chairman asked a question regarding the number of applications deemed complete: awaiting 3rd party responses related explicitly to background checks and whether the shutdown and the pandemic had a negative impact on the response times from organizations.
 - The Executive Director noted that the response time slowed during the height of the pandemic primarily due to the access to information but noted that the response has improved over time. The Executive Director pointed out that response time is something that the Commission Continues to monitor and further noted the improvements caused by changes to how the Executive Office of Safety and Security and the Department of Criminal Justice Information Services (DCJIS) take and process fingerprints and the addition of Commission staff.
- The Chairman asked a clarifying question regarding the geographic distribution of the Independent Testing Labs.
 - The Executive Director confirmed that there had not been a concentration in a specific area of the Commonwealth and noted that some are in Western



Massachusetts and further said that geographic trends are something that the Commission continues to monitor.

- Commissioner Roy requested a future report where the Marijuana Cultivators are categorized by tiers and indoor or outdoor grow.
 - The Executive Director confirmed that the differences in indoor and outdoor cultivators are satisfied by the following slide and confirmed that his future presentations would contain a tiered breakdown.
- Commissioner Camargo asked a clarifying question regarding the Craft Marijuana Cooperative license type and the low number of cooperatives in the Commonwealth.
 - The Executive Director noted the specific challenges these licensees face and welcomed any feedback from the industry on the challenges faced by this license type.
- Commissioner Roy asked a question regarding change of ownership and if it has caused any changes to the equity status of licensees.
 - The Executive Director noted that changes of ownership have not caused a shift in equity status and pointed out that this is something that the Commission must and actively monitor.
- Commissioner Roy asked a clarifying question regarding a change of ownership in a Marijuana Delivery Operator License Types related to the exclusivity period.
 - Executive Director noted that it would implicate the change of ownership that would not be allowed within that three-year exclusivity period.
- Commissioner Stebbins asked a question regarding common reasons why a licensee would change location.
 - The Executive Director provided an overview of how changes of locations have occurred in the past and noted that the Commission requirements related to changes of location.
- The Chairman asked a question regarding the increase in changes of ownership and asked how long it takes the Commission on average to process these changes given the rise in volume.
 - The Executive Director noted the complexity of these changes and how the Commission has handled these in the past. He further noted the increase in productivity related to adding investigators and licensing specialists to the Commission staff.
- The Executive Director provided an update on the Telehealth Waivers process and noted the need for providers to request an updated waiver.
- The Executive Director noted the Portuguese translation of the Commission Regulations and Guidance on Licensure are available on the Commission's website.
 - Commissioner Roy thanked the staff and Executive Director for translating the Commission Regulations and Guidance on Licensure into Portuguese as she is of Portuguese descent.
- The Executive Director provided an update on the updated Massachusetts Department of Agriculture Resources (MDAR) guidance on hemp that occurred on October 4th, 2021.



- The Chairman thanked both the Executive Director and General Counsel Christine Baily for their collaboration with MDAR and leadership on the topic.
- Commissioner Concepcion asked a clarifying question regarding the need for an MDAR license to sell hemp products.
 - The Executive Director noted that Commission licensees need to buy hemp products from farmers who have an MDAR license to cultivate hemp to comply with MDAR regulations. The Executive Director further clarified that Commission licensees do not need MDAR licensure to sell hemp products if the hemp is purchased from an MDAR licensed hemp farmer.
- Commissioner Camargo commended the Chairman for championing equity throughout his tenure and noted the work being done at the State House related to the Social Equity Program and Social Equity Fund.
- Commissioner Roy asked a clarifying question regarding the 318 Social Equity Program (SEP) applications being categorized as Reopened – More Information Requested, and whether a trendline exists that a guidance document would facilitate.
 - The Executive Director noted a variance in why an application is considered in that category but indicated that address documentation is one of the top reasons. The Executive Director stated that he would work with Director Sibley to clarify further. The Executive Director provided further clarity into the Social Equity Program application and noted the narrative bubbles that guide applicants through the process. The Executive Director pointed applicants to Social Equity Applicants FAQs found on the Commission's website and noted that he would keep Commissioner Roy's feedback in mind and make changes where necessary.
- The Chairman asked a clarifying question regarding the high number of SEP applicants that identified the entrepreneur track as their primary track of interest and whether this trendline was evident in the previous two Social Equity Program cohorts.
 - The Executive Director confirmed that most applicants also identified the entrepreneur track as their primary track of interest in the previous two cohorts.
- Commissioner Camargo noted the ancillary track, encouraged folks to learn about the benefits of the non-plant touching side of the industry, and emphasized the Commission's work to educate folks of that side of the industry.
- Commissioner Stebbins echoed Commission Camargo's sentiment and noted the work that Director Sibley is doing to clarify opportunities in the ancillary industry.
- Commissioner Camargo thanked the Executive Director and staff for partnering with Elevate Northeast on the Social Equity Program.
 - The Executive Director noted the work of staff, Director Sibley, and Chief Sinclair as it relates to the Social Equity Program.
- The Executive Director gave a hiring update, including with respect to the Constituent Service Associates, Research Analyst, Associate Enforcement Counsel, Executive Assistant, Desktop Support Analyst and Director of Testing.
- Commissioner Camargo asked a question related to outreach and promotion for the Director of Testing position.
 - The Executive Director noted the work of Chief People Office Erika White and Chief Sinclair related to the outreach and promotion of the position and other



positions. The Executive Director also noted the position closure date and pointed out that the position will reopen if the applicant pool is not sufficient to fill the position.

- Commissioner Roy noted the importance of all the posted positions and noted the impact that the Director of Testing will have on the industry.
- a) Fiscal Year 2022 Update
 - The Chief Financial and Administrative Officer Adriana Leon (CFAO Leon) gave an overview of the fiscal year 2022 budget update and close out.
 - The Chairman noted that fees collected by the Commission far outweigh the operating budget in the last three fiscal years and particularly in the previous two.
 - CFAO Leon confirmed that fees collected by the Commission outweigh the operating budget in the last three fiscal years.
 - The Chairman asked a question related to the timeline for the operating budget for fiscal year 2023.
 - The Executive Director provided background for the ongoing internal budget process and buildup.
 - CFAO Leon provided background on the Legislative budget process.
 - The Chairman noted that historically the Legislature and Governor have supported the Commission's request for funding and commended CFAO Leon for her work and leadership on the process.
 - Commissioner Roy noted that the payroll had gone up as fines revenues and licenses have grown, and emphasized the importance of compliance, and requested that the slide illustrate the correlation and the fact that growth in the industry offsets the rise in payroll.
 - Commissioner Camargo thanked CFAO Leon for her work related to the operating budget at the Commission and leadership on the topic. She noted the importance of staff and compensating staff as it relates to performance. She further noted the need to define and explain what the Marijuana Regulation Fund is and what it entails.
 - The Chairman further thanked CFAO Leon for her work and her leadership on the topic.
 - The Executive Director noted and congratulated Dr. Johnson and the Research department for the report entitled: *A Scoping Review of Data Sources for the Conduct of Policy-Relevant Substance Use Research* that was published in the Public Health Report, which is the official journal of the United States Surgeon General as well as the United States Public Health Service.
 - The Executive Director noted and congratulated Commissioner Camargo for being named to the Boston Business Journal Power 50.

The Commission took a break until 11:40 A.M (1:39:55).

5) Staff Recommendations on Changes of Ownership



a. Higher Purpose Corporation

- Licensing Manager Tsuko Defoe presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- Commissioner Camargo moved to approve the Change of Ownership.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership.

b. J-B.A.M., Inc.

- Licensing Manager Defoe presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- Commissioner Concepcion moved to approve the Change of Ownership.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership.

c. Three Market Lynn, LLC

- Licensing Manager Defoe presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- Commissioner Roy moved to approve the Change of Ownership.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership.



d. Three Market Taunton, LLC

- Licensing Manager Defoe presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- Commissioner Stebbins moved to approve the Change of Ownership.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership.

e. Van Garden Cannabis, LLC fka CannAssist, LLC

- Licensing Manager Defoe presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- Commissioner Camargo moved to approve the Change of Ownership.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership.

6) Staff Recommendations on Renewals – 1:47:32

- Commissioner Camargo noted that she reviews Renewals and looks forward to the renewals portion of the meeting because it is an opportunity as new Commissioner to see how licensees have evolved after opening their doors, as well as it allows her to ensure that licensees are living up to the Commission's equity mandate, concerning Positive Impact Plans and Diversity Plans. Commissioner Camargo gave a shout-out to Central Ave Compensation Care, Inc., Four Score Holdings LLC, High Hopes, Liberty Market, and Mass Wellspring LLC for their work contributing to their communities.
- The Chairman noted that Renewals would be considered as one or more rosters, subject to a commissioner's request for individual treatment. The Commission will consider each for which a commissioner requested individual treatment and then will consider the remaining applications in two rosters: (1) all other Adult-use applications; (2) the other medical-use renewals.



- Adult-Use Roster
 - Commissioner Stebbins moved to approve the remaining roster of adult-use Renewals.
 - Commissioner Camargo seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the remaining roster of adult-use Renewals.
- Medical-Use Roster
 - Commissioner Camargo moved to approve the roster of medical-use Renewals.
 - Commissioner Concepcion seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the roster of medical-use Renewals.

a. 617 Therapeutic Health Care, Inc. (#MCR140031)
b. BKPN LLC (#MRR205850)
c. Buddies Ice Cream, Inc. (#MBR169274)
d. Canna Provisions Inc. (#MCR140091)
e. Canna Provisions Inc. (#MCR140093)
f. Central Ave Compassionate Care, Inc. (#MCR140068)
g. Central Ave Compassionate Care, Inc. (#MPR243667)
h. Coastal Cultivars, LLC (#MCR140040)
i. Curaleaf Massachusetts, Inc. (#MRR205868)
j. Curaleaf Massachusetts, Inc. (#MCR140076)
k. Curaleaf Massachusetts, Inc. (#MPR243677)

- Commissioner Camargo requested a condition to apply to all three Curaleaf Massachusetts Inc. applications.
 - Proposed condition: Within 90 days the licensee shall provide an update on how many staffers attended trainings stated in their Diversity Plan update dated 8/18/21.



- Commissioner Concepcion moved to approve the Renewals, subject to the condition requested by Commissioner Camargo.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved all three Curaleaf Massachusetts, Inc. Renewals, subject to the condition requested by Commissioner Camargo.

1. Deerfield Naturals, Inc. (#MCR140087)
- m. Deerfield Naturals, Inc. (#MPR243683)
- n. Deerfield Naturals, Inc. (#MRR205877)
- o. Four Score Holdings LLC (#MCR140084)
- p. Four Score Holdings LLC (#MPR243681)
- q. Four Score Holdings LLC (#MRR205874)
- r. High Hopes (#MRR205856)
- s. Impressed LLC (#MCR140098)
- t. KRD Growers, LLC (#MPR243668)
- u. Liberty Market (#MRR205826)
- v. Mass Wellspring LLC (#MRR205878)
- w. Mill Town Agriculture, LLC (#MCR140102)
- x. ReLeaf Alternative Inc. (#MRR205881)
- y. The Blue Jay Botanicals, Inc. (#MRR205833)
- z. The Green Harbor Dispensary, LLC (#MRR205879)
- aa. Theory Wellness, Inc. (#MCR140069)
- bb. Theory Wellness, Inc. (#MPR243669)
- cc. Theory Wellness, Inc. (#MRR205859)

- Commissioner Camargo requested a condition to apply to all three Theory Wellness, Inc. applications.
 - Proposed condition: Within 90 days licensee to update and resubmit their Positive Impact Plan uploaded on 8/4/2018 to include their ongoing social equity program plans and future outcomes.
- Commissioner Roy moved to approve the Renewals, subject to the condition requested by Commissioner Camargo.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes



- Commissioner Roy – Yes
- Commissioner Stebbins – Yes
- Chairman Hoffman – Yes
- The Commission unanimously approved all three Theory Wellness, Inc. Renewals subject to the condition requested by Commissioner Camargo.

dd. ACK Natural, LLC (#RMD1627)

ee. Alternative Therapies Group, Inc. (#RMD1530)

ff. Apothca, Inc. (#RMD345)

gg. Bask, Inc. (#RMD445)

hh. Cultivate Leicester, Inc. (#RMD3193)

ii. HVV Massachusetts, Inc., Vertically Integrated Medical Marijuana Treatment Center

jj. HVV Massachusetts, Inc. (#RMD1185)

kk. Life Essence, Inc., Vertically Integrated Medical Marijuana Treatment Center (Holyoke – Cambridge)

ll. Life Essence, Inc., Vertically Integrated Medical Marijuana Treatment Center (Holyoke – Holyoke)

mm. Life Essence, Inc. (#RMD1365)

nn. Middlesex Integrative Medicine, Inc. (#RMD1025)

oo. Nature Medicines, LLC (#RMD1045)

pp. FFD Enterprises fka PCMV (#RMD1165)

qq. Patriot Care Corp. (#RMD265)

rr. Patriot Care Corp. (#RMD727)

ss. The Green Harbor Dispensary, LLC (#RMD1305)

tt. The Heirloom Collective, Inc. (#RMD825)

7) Staff Recommendations on Final Licenses – 01:57:44

- The Chairman noted that the Commission considers Final Licenses as a roster unless a commissioner requests otherwise. There is one roster; (1) all adult-use licenses; and the sole medical-use license.
- Adult-Use Roster and the Sole Medical-Use License.
 - Commissioner Concepcion moved to approve the roster of adult-use and the sole medical-use Final Licenses.
 - Commissioner Roy seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes



- The Commission unanimously approved the roster of adult-use and the sole medical-use Final Licenses.
 - a. Ascend Mass, LLC (#MR282837), Retail
 - b. Commonwealth Alternative Care, Inc. (#MR282339), Retail
 - c. Hidden Hemlock, LLC (#MB281355), Microbusiness
 - d. Mellow Fellows, LLC (#MR281811), Retail
 - e. New England Treatment Access, LLC (#MR283065), Retail
 - f. QPS Massachusetts Holdings, Inc. (#MC281517), Cultivation, Tier 3 / Indoor
 - g. QPS Massachusetts Holdings, Inc. (#MP281696), Product Manufacturer
 - h. The Botanist, Inc. (#MP281672), Product Manufacturer
 - i. Uma Flowers, LLC (#MR283143), Retail
 - j. New England Treatment Access, LLC (#RMD3028), Vertically Integrated Medical Marijuana Treatment Center

8) Staff Recommendations on Provisional Licenses – 1:59:15

- The Commission will consider each Provisional License application individually and work to reconcile any duplicative conditions requested by Commissioners.
- Commissioner Stebbins noted that several provisional applicants had very similar Diversity Plans incorporated into their applications, and others had similar Positive Impact Plans. Commissioner Stebbins emphasized the strong intent of the Commission's enabling statute to promote social equity and diversity and described his discontent when reading similar plans from applicants at opposite ends of the Commonwealth. He noted that applicants show a variety in background and professional experience. So, it was surprising that some allowed standard templated plans to become part of their applications, thus not giving him confidence that they would pursue their objectives in the future. Commissioner Stebbins pointed to the updated Diversity Plan Guidance, which was drafted to help applicants find the tools to meet the Commission's expectations.
- Commissioner Roy echoed Commissioner Stebbins's comments related on plans and noted that different communities have different needs. So, the Commission looks for the Positive Impact Plans to fit the needs of the host communities.

a. 617 Therapeutic Health Care, Inc. (#MRN283963), Retail

- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Roy requested a condition.
 - Proposed condition: Prior to Final application for Licensure, please provide the Commission with an update of your proposed creation of a 501 (c)(3) charitable non-profit as stated in your Positive Impact Plan, namely under programs, section



3. To include the name of said non-profit, board members, EIN number, articles of incorporation and mission statement.
- Commissioner Stebbins requested two conditions.
 - Proposed conditions:
 - Upon organization of proposed non-profit organization, applicant will provide charter documentation and confirmation on letterhead that the organization will receive donations.
 - Prior to Final Application for Licensure, contact CCC Licensing Division for an update to confirm your training and recruitment partners eligibility to support your activities.
- Commissioner Roy moved to approve the Provisional License subject to the conditions requested by Commissioner Roy and Commissioner Stebbins.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License subject to the conditions requested by Commissioner Roy and Commissioner Stebbins.

b. 620 Industries, Inc. (#MCN283511), Cultivation, Tier 1 / Indoor

- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Roy requested a condition.
 - Requested condition: Prior to Final application for Licensure, please update Diversity Plan under program section, namely bullet one to also include veterans publications/job sites and other veteran outreach strategies when advertising employment opportunities.
- Commissioner Stebbins requested a condition.
 - Requested condition: Prior to Final Application for Licensure, verify that diversity hiring goals are intended to be the same as diverse spending goals.
- Commissioner Roy commended the licensee for their goal related to the veteran's outreach but noted that the proposed condition is intended to help the licensee meet its goal as related to veterans' outreach when advertising employment opportunities.
- Commissioner Stebbins moved to approve the Provisional License subject to the conditions requested by Commissioner Roy and Commissioner Stebbins.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes



- Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the Provisional License subject to the conditions requested by Commissioner Roy and Commissioner Stebbins.
- c. East Boston Local Roots, LLC (#MRN284117), Retail
 - Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
 - The Chairman asked for questions or comments.
 - Commissioner Stebbins requested two conditions.
 - Requested Condition:
 - Prior to Final Application for Licensure, identify additional sources for promoting opportunities and recruiting diverse employee base.
 - Prior to Final Application for Licensure, review diversity hiring goals based on statistics of community and region and not just based on overall state statistics.
 - Commissioner Camargo moved to approve the Provisional License subject to the conditions requested by Commissioner Stebbins.
 - Commissioner Concepcion seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the Provisional License subject to the conditions requested by Commissioner Stebbins.
- d. Faded, LLC (#MPN282090), Product Manufacturer
 - Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
 - The Chairman asked for questions or comments.
 - Commissioner Stebbins requested a condition.
 - Proposed condition: Prior to Final Application for Licensure, review Positive Impact Plan and any strategy for outreach to residents of nearby Disproportionate Impact designated communities of Worcester and Spencer for employment and provide any update.
 - Commissioner Concepcion moved to approve the Provisional License, subject to the conditions requested by Commissioner Stebbins.
 - Commissioner Roy seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes



- Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Stebbins.

e. Faded, LLC (#MXN281395), Transporter with Other ME License

- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Roy moved to approve the Provisional License.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License.

f. Fish Road, LLC (#MCN283477), Cultivation, Tier 6 / Indoor

- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Camargo requested a condition.
 - Proposed condition: Prior to final licensure applicant to resubmit their Positive Impact Plan, to include more than hiring and that “promotes and encourages full participation in the regulated cannabis industry by individuals from communities disproportionately harmed by cannabis prohibition and enforcement and to positively impact those communities under M.G.L. c. 94G, § 4 in Massachusetts.”
- Commissioner Stebbins moved to approve the Provisional License subject to the condition requested by Commissioner Camargo.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License subject to the condition requested by Commissioner Camargo.



g. Forest Wilde, LLC (#MPN282058), Product Manufacture

- Licensing Manager Defoe presented the Staff Recommendation for both Forest Wilde, LLC Provisional Licenses, subject to separate votes.
- The Chairman asked for questions or comments.
- Commissioner Camargo requested a condition to apply to both Forest Wilde, LLC licenses.
 - Proposed Condition: Prior to final licensure, applicant to submit additional information for goal #2 of their Positive Impact Plan. Clarify, location of workshops, and how many workshops they plan to conduct and if any community outreach besides advertisement on the Berkshire Eagle is intended.
- Commissioner Stebbins requested a condition to apply to both Forest Wilde, LLC licenses.
 - Proposed Condition: Prior to Final Application for Licensure, review diversity hiring goals based on statistics of community and region and not just based on overall state statistics.
- Commissioner Camargo moved to approve the Provisional License, subject to the conditions requested by Commissioner Camargo and Commissioner Stebbins.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Camargo and Commissioner Stebbins.

h. Forest Wilde, LLC (#MRN284185), Retail

- The Chairman asked for questions or comments.
- Commissioner Concepcion moved to approve the Provisional License, subject to the conditions requested by Commissioner Camargo and Commissioner Stebbins.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Camargo and Commissioner Stebbins.

i. GreenGrab, Inc. (#MDA1263), Marijuana Delivery Operator



- The Chairman noted that GreenGrab, Inc is the first Provisional License application up for Commission vote and consideration for the Marijuana Delivery Operator license type.
- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Roy requested a condition:
 - Requested condition: Prior to Final application for Licensure, please update Diversity Plan under program section, namely bullet one to also include veterans publications/job sites and other veteran outreach strategies when advertising employment opportunities.
- Commissioner Roy moved to approve the Provisional License subject to the condition requested by Commissioner Roy.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License subject to the condition requested by Commissioner Roy.

j. Highdration, LLC (#MPN282070), Product Manufacturer

- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Stebbins requested a condition:
 - Proposed condition: Prior to Final Application for Licensure, consider a goal for Positive Impact Plan with a focus on employment opportunities for Disproportionate Impact community of Lowell.
- Commissioner Stebbins moved to approve the Provisional License, subject to the condition requested by Commissioner Stebbins.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Stebbins.



k. Highmark Provisions, LLC (#MCN283492), Cultivation, Tier 2 / Indoor

- Licensing Manager Defoe presented the Staff Recommendation for the Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Roy requested a condition.
 - Proposed Condition: Prior to Final application for Licensure, please update Diversity Plan namely Goal 1: Hiring and Diversity, paragraph two under bullet five to also include veterans publications/ job sites and other veteran outreach strategies when advertising employment opportunities.
- Commissioner Roy commended the licensee for the goal of having 10 percent of veterans hired and noted that the requested condition is intended to help the licensee meet its goal.
- Commissioner Roy moved to approve the Provisional License subject to the condition requested by Commissioner Roy.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License subject to the condition requested by Commissioner Roy.

l. KG Collective Brockton (#MRN281374), Retail

- Licensing Manager Defoe presented the Staff Recommendation for the Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Concepcion requested a condition.
 - Proposed condition: Prior to final application for licensure, provide additional information on how two security guards will be utilized during the described 12 hours per day 7 days per week schedule.
- Commissioner Stebbins requested a condition.
 - Proposed Condition: Prior to Final Application for Licensure, contact CCC Licensing Division for an update to confirm your training and recruitment partners eligibility to support your activities.
- Commissioner Stebbins moved to approve the Provisional License, subject to the conditions requested by Commissioner Concepcion and Commissioner Stebbins.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes



- Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Concepcion and Commissioner Stebbins.

m. Massachusetts Green Retail, Inc. (#MRN284144), Retail

 - Licensing Manager Defoe presented the Staff Recommendation for the Provisional License.
 - The Chairman asked for questions or comments.
 - Commissioner Camargo moved to approve the Provisional License.
 - Commissioner Concepcion seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the Provisional License.

n. Standish Green Group, LLC (#MCN283502), Cultivation, Tier 3 / Indoor

 - Licensing Manager Defoe presented the Staff Recommendation for both Standish Green Group, LLC Provisional Licenses, subject to separate votes.
 - The Chairman asked for questions or comments.
 - Commissioner Camargo requested a condition to apply to both licenses.
 - Proposed condition: Prior to final licensure, applicant to submit additional information on what if any community outreach will be conduct besides advertisement in the Lowell Sun as part of their Positive Impact Plan programs.
 - Commissioner Roy requested a condition to apply to both licenses.
 - Proposed condition: Prior to Final application for Licensure, please update Diversity Plan under programs section, namely bullet one to also include veterans publications/job sites and other veteran outreach strategies when advertising employment opportunities.
 - Commissioner Concepcion moved to approve the Provisional License, subject to the conditions requested by Commissioners Camargo and Commissioner Roy.
 - Commissioner Roy seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Camargo and Commissioner Roy.



- o. Standish Green Group, LLC (#MPN282080), Product Manufacturer
 - The Chairman asked for questions or comments.
 - Commissioner Roy moved to approve the Provisional License, subject to the conditions requested by Commissioner Camargo and Commissioner Roy.
 - Commissioner Stebbins seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Camargo and Commissioner Roy.
- p. The Green Lady Dispensary II, Inc. (#MRN284161), Retail
 - Licensing Manager Defoe presented the Staff Recommendation for the Provisional License.
 - The Chairman asked for questions or comments.
 - Commissioner Roy requested a condition.
 - Requested condition: Consumer Education Compliance condition: Prior to final licensure, and upon receiving a commerce operations notice, the applicant shall ensure full compliance with all consumer education material requirements applicable to its license type in accordance with 935 CMR 500.140 (6) which will include the addition of current omitted subsections; (c), (d), (e), (f) (g) and (j).
 - Commissioner Roy commended the licensee for having consumer education but noted that being in 100 percent compliance means meeting all consumer education material requirements laid out in 935 CMR 500.140 (6).
 - Commissioner Stebbins moved to approve the Provisional License subject to the condition requested by Commissioner Roy.
 - Commissioner Camargo seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the Provisional License.
- q. Wise Man Genetics, LLC (#MBN281858), Microbusiness
 - Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
 - The Chairman asked for questions or comments.



- Commissioner Camargo requested a condition.
 - Requested condition: Prior to final licensure, applicant to submit a partnership letter from Project New Hope in Worcester to provide donations to support veterans and their families.
- Commissioner Stebbins requested a condition.
 - Proposed Condition: Prior to Final Application for Licensure, identify purpose and goal of donation to Project New Hope.
- Commissioner Camargo moved to approve the Provisional License, subject to the conditions requested by Commissioner Camargo and Commissioner Stebbins.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Camargo and Commissioner Stebbins.

The Commission took a break until 1:31 P.M (3:30:40).

9) Commission Discussion and Votes

- a. Research Report: High Tetrahydrocannabinol (THC) Cannabis and Effects on the Human Body: More Research Needed
 - The Chairman asked whether the topic was the last of the legislatively mandated reports.
 - Dr. Johnson confirmed that the topic is the last of the three one-time research agenda items outlined in Session Laws – Acts of 2017 Chapter 55. She further noted that the ongoing research agenda items codified in M.G.L c. 94G would continue annually.
 - Dr. Johnson gave an overview of the topic.
 - Commissioner Stebbins thanked Dr. Johnson and her team for their work and leadership on the topic and asked whether other jurisdictions are researching the topic and, if so, how they have answered the policy question of placing restrictions on the potency of TCH in cannabis and cannabis products.
 - Dr. Johnson confirmed that other states are also working to address the policy question at hand. She further noted that Washington and Colorado have published reports on the topic and concluded that more research is needed. Dr. Johnson further stated that looking at data of what patients are using for their medical diagnosis and what concentrated products are being used in the market can be used to conduct research and base guidelines on those products.
 - Commissioner Roy thanked Dr. Johnson and her team for their work and leadership on the topic and asked whether anything over 5 mg would be considered high.



- Dr. Johnson confirmed that anything over 5 mg would be considered high.
- Commissioner Roy asked a follow-up question regarding whether a spectrum of what is considered high would be possible.
 - Dr. Johnson noted that data limitations inhibit the ability to create a range of what is considered high THC content but noted that further research into the topic would make a range possible.
- Commissioner Roy asked a question regarding the current highest level of THC within the current product catalog.
 - Dr. Johnson noted that she is unsure but is confident she could reach the answer at a later date.
- Commissioner Concepcion thanked Dr. Johnson for her work and leadership on the topic and for coordinating Sergeant Decker's cannabis drug recognition training. Commissioner Concepcion asked a question regarding the difference between the cannabis grown by the University of Mississippi and the cannabis sold by retailers.
 - Dr. Johnson noted that the University of Mississippi is the only legalized federal cultivator that provides research out of the National Institute of Drug Abuse Drug Supply Program. She stated that the University produces flower and edibles but lack the variation and plant varietal found in the different markets across the United States. So, products found in the legalized market are not necessarily being produced or developed by the University of Mississippi for research purposes. Therefore, the products that retailers are selling are very different from those studied by researchers and getting funding through national institutes of health.
- Commissioner Concepcion asked a follow-up question regarding whether the differences between the cannabis grown by the University of Mississippi and the cannabis sold by retailers are mainly in the variation of Indica and Sativa strains.
 - Dr. Johnson confirmed that the lack of variation of strains is part of the difference but noted that the quality of cannabis grown at the University is not as good as what is sold by retailers.
- Commissioner Roy asked a question regarding what Canada is doing in terms of research with high THC cannabis and whether it has implemented any restrictions.
 - Dr. Johnson confirmed that similar research is being done in Canada and referenced research by Dr. David Hammond at the University of Waterloo and noted that the Commission has contracted with him and his team to get data from 2019 and 2021.
- Commissioner Camargo thanked Dr. Johnson for her work and leadership on the topic and for making the report digestible. Commissioner Camargo asked how the report will be used in the future, what steps the Commission will take to submit the report to Legislature, and how the report will affect the industry.
 - The Executive Director noted that the report would be shared directly with the Legislature, especially the Chairs of the Joint on Cannabis Policy, other stakeholders, and regulators. The Executive Director stated that the report laid out some considerations that support the Commission's efforts related to high THC cannabis products. He further noted that other jurisdictions could use research



conducted by Dr. Johnson to build their data sets further, and their research will further the Commission's understanding of the topic.

- The Chairman asked a question regarding the approach that New York State is taking by matching consumption and potency with medical conditions and how New York has dealt with patient privacy concerns.
 - Dr. Johnson noted that she is unsure but will follow up with the Chairman on that question.
- The Chairman stated that he finds this topic incredibly frustrating. There is no research on the topic, mainly due to the Federal ban on cannabis research, and the medical community has not engaged in the topic. The Chairman hopes that with the help of other states, research can begin to occur to help the collective understanding of the topic. The Chairman noted the enormous untapped potential for medical cannabis to help improve the quality of life across all age groups. The Chairman thanked Dr. Johnson for her work and leadership on the topic.

b. Annual Activities Report

- The Executive Director gave an overview of the topic.
- The Chairman asked a clarifying question regarding the need for the Commission to vote before submission to the Legislature.
 - The Executive Director confirmed that in previous years the Commission has voted to approve the report before submitting it to the Legislature.
- Commissioner Camargo asked a question regarding the process of submitting this report to the Legislature.
 - The Executive Director outlined the process of submitting such reports to the Legislature and noted that the report would also be published on the Commission's website and the House and Senate Clerks website. The Executive Director also noted that the report will be shared with legislatures as needed and includes as a material part of the onboarding process of new staff and Commissioners.
- Commissioner Camargo asked that the report be sent to the two Chairs of the Joint Committee on Cannabis Policy.
 - The Executive Director noted that this is something that the Commission already does as a part of the process of submitting it to the Legislature.
- Commissioner Stebbins asked whether the report is shared with the Cannabis Advisory Board.
 - The Executive Director confirmed that the report would be shared with the Cannabis Advisory Board.
- Commissioner Stebbins asked a question related to the revenue collected from the number of fines in the previous year.
 - The Executive Director confirmed that fines are covered within the 25.1 million of non-tax revenue and confirmed that the revenue collected from the number of fines could be a specific clause in that section.
- Commissioner Stebbins recommended for clarity's sake that the non-tax revenue be further described by making fines a separate clause.



- Commissioner Roy thanked the Executive Director and staff for their work on the report and noted that the Fourth Annual Activities Report is well written and provides a comprehensive overview of the state of the cannabis industry and what the Commission has been doing.
- Commissioner Stebbins moved to approve the Fourth Annual Activities Report subject to the recommendation by Commissioner Stebbins relative to further describing non-tax revenue and once the change has been made, authorize the submission to the Legislature and explicitly to the two Chairs of the Joint Committee on Cannabis Policy.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Fourth Annual Activities Report subject to the recommendation by Commissioner Stebbins.

c. Job Description: Constituent Services Manager

- The Executive Director gave an overview of the topic and job description.
- Commissioner Camargo moved to approve the job description.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the job description.

d. Responsible Vendor Training Applicants

- Research Project Coordinator Olivia Laramie (Project Coordinator Laramie) gave an overview of the topic and each applicant.
- The Chairman noted that all four applications would be considered as a roster.
 - Bartucca Consulting
 - Cannabis Trainers
 - Medical Marijuana 411
 - Stoker Consulting
 - Quality Control Analytics
- The Chairman asked for questions or comments.
- Commissioner Roy asked a clarifying question regarding the curriculum that each applicant is providing as it relates to whether, they are teaching the same curriculum.



- Project Coordinator Laramie confirmed that all vendors are teaching the same Responsible Vendor Training (RVT) curriculum.
- Commissioner Roy asked a clarifying question regarding the need to have multiple RVT trainers provide the same curriculum.
 - Project Coordinator Laramie noted that the Commission certifies the RVT vendors, and the need for multiple vendors is a market consideration for the vendors to decide.
- Commissioner Camargo asked a clarifying question regarding how the Commission measures these RVT vendors' performance related to training of front-line workers.
 - Project Coordinator Laramie noted what has been done in the past to measure the RVT vendor's performance.
- Project Coordinator Laramie noted that she would follow up with Commissioners to provide a refresher on the Responsible Vendor Training certification process.
- Commissioner Stebbins moved to approve the roster of Responsible Vendor Training applications.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the roster of Responsible Vendor Training.
- The Chairman thanked Project Coordinator Laramie for her work and leadership on the topic.

The Commission took a break until 2:40 P.M (4:39:50).

e. Disproportionately Impacted Areas

- Commissioner Camargo gave an overview of the topic.
- Director of Government Affairs and Policy Matt Giancola (Director Giancola) updated the Commission on outreach to the City of Lawrence and Mayor Kendrys Vasquez and confirmed that Commission received a letter of support from the mayor. Director Giancola further noted that the city of Lawrence is reviewing the data the Commission needs to incorporate their dataset to the National Incident Based Reporting System (NIBRS), a data format used by other municipalities.
- Commissioner Camargo noted that the Commission received letters of support from State Representatives Frank Maran and Marcos Devers related to the Commission's efforts. Commissioner Camargo further stated that she would like to table the discussion until the Commission has collected sufficient data on Lawrence and received public feedback on the disproportionately impacted area designated.



- Commissioner Roy thanked Director Giancola and Commissioner Camargo for their work and leadership on the topic and asked a clarifying question regarding the expected timeline for the city of Lawrence to ascertain and provide the data to the Commission.
 - Commissioner Camargo noted that Director Giancola is working with the research department to formulate what data the Commission needs and stated the process that the city of Lawrence must undertake to collect the data.
- Commissioner Roy noted that Boston conducted a similar exercise when collecting comparable data and asked whether it would be helpful to reach out to the city to understand the process.
 - Commissioner Camargo noted the best approach would be to let Director Giancola and Dr. Johnson decide if outreach to Boston would be helpful.
 - The Chairman echoed Commissioner Camargo's sentiment and approach.
- Commissioner Stebbins thanked Director Giancola and Commissioner Camargo for their leadership on the topic and noted his September public meeting comment regarding whether a postponement limits staff's ability to do outreach in communities like Lawrence and whether that would limit participation in cohort 3 of the Social Equity Program. Commissioner Stebbins noted the work of the Communications team and Director Sibley related to outreach in communities like Lawrence to get more folks involved.
- Commissioner Concepcion thanked Commissioner Camargo and Director Giancola for their work and leadership on the topic.
- The Chairman thanked Commissioner Camargo and Director Giancola for their work and leadership on the topic.
- Commissioner Camargo thanked the Chairman and her fellow Commissioners for their kind words and noted that it was a data-driven undertaking.
- Commissioner Camargo moved to table until the Commission has collected sufficient data on Lawrence and public feedback on disproportionately impacted area designation. In the meantime, the Commission will continue outreach efforts and educational awareness to Lawrence and other identified areas.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the motion to table until the Commission has collected sufficient data on Lawrence and public feedback on disproportionately impacted area designation.

10) New Business the Chair Did Not Anticipate at the Time of Posting – There were no last-minute items. – (4:51:50)

11) Next Meeting Date



- The Next meeting date will be November 18th, 2021, at 10 A.M
- The Chairman noted that it is the Commission's intent not to hold a December public meeting.

12) Adjournment

- Commissioner Stebbins moved to adjourn the meeting.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously voted to adjourn the meeting.





Executive Director Goals | CY2021

GOAL	STATUS	% COMPLETE	NOTES
1 Maintain & improve FY19/FY20 levels of constituent service and support	In Progress	75%	<p>The Commission has significantly reduced response time to under 24 hours, and has better organized the infrastructure of constituent services to triage throughout the entire agency.</p> <p>This includes adding additional staff, website redesign and formatting, processing timeliness of public records, proactive social media engagement, modifications to our systems (MassCIP and MMJOS), as well as Metrc enhancements based on stakeholder feedback.</p> <p>Anticipate work that remains - improving systems (telephones/Dynamics) to match personnel capability.</p>
2 Complete rollout of Dynamics across all departments with 100% staff compliance on data entry	In Progress	75%	<p>MS Dynamics is fully deployed, operational, and utilized throughout the agency.</p> <p>Work remains to fully optimize and enhance functionality throughout every department with technical development. Technical development will be incremental and requires ongoing engagement and feedback from users.</p>

GOAL	STATUS	% COMPLETE	NOTES
3 Expand data collection and organization throughout the agency and fully integrate into aspects of Commission functions, including policymaking, licensing, enforcement, social equity programming, research, hiring through robust and expanded open data model	In Progress	<div style="width: 50%; background-color: #6aa84f;"></div> 50%	The agency is in the process of shifting platforms for our open data management and presentation, which has taken time to develop. We have now automated our data collection and our visualization and dashboarding is the next logical phase.
4 Complete agency-wide job classification study to ensure Commission continues to implement proper structure, identify similar roles across and within departments, and is built for long-term organizational success.	<div style="width: 50%; background-color: #6aa84f;"></div>	50%	Realistically this goal has 3-5 year implications for the agency ranging from storytelling, dashboarding for departments, Commissioners, and the public, and speaks to our paperless culture.
5 (a) Develop, submit, and secure a FY21/22 budget proposal that identifies and meets Commission's mission statement, strategic goals, and needs of overseeing a safe and equitable industry; (b) Develop and execute a spending plan, within the allotted appropriations, that maintains sufficient and adequate Commission operations	Complete	<div style="width: 100%; background-color: #6aa84f;"></div> 100%	We have routinely secured the necessary resources to build the agency and have lived, consistently, within our means. Percentage of spending continues to be a focus, with last fiscal year really representing the timeliness of infusion.
6 Continue to anticipate and meet all legislatively mandated deadlines for filing and reporting	Complete	<div style="width: 100%; background-color: #6aa84f;"></div> 100%	We continue to meet all statutory deadlines, which we have done throughout our existence.

GOAL	STATUS	% COMPLETE	NOTES
Continue to ensure Commission meets and exceeds all statutory mandates relating to research studies, and develop mechanisms to share findings and 7 expand public awareness with broad coalition of policymakers, researchers, regulators, and the general public, including, but not limited to hosting, sponsoring, or attending research conferences or summits	In Progress	75%	<p>Our agency has completed and published all required research reports. We are now intending to shift to a sustainable pace of periodic, but comprehensive, research reports and follow-on reviews.</p> <p>We exist as a nationwide leader for cannabis research, and engage with our colleagues in government and academia to share our findings, and our data. We are developing best practices for equitable regulations, for instance, alongside other regulators through the Cannabis Regulators Association (CANNRA).</p> <p>Other examples of our research informing better policy include the ongoing DIA efforts.</p> <p>Lastly, all of our research is available on the Commission's website through dedicated page to further objective of building/becoming center of excellence. This includes expanding the scope of public awareness, despite lack of funding, to include topics such as COVID-19 and vaping.</p>

GOAL	STATUS	% COMPLETE	NOTES
8 In collaboration with Commissioners, begin to develop a 3-year strategic plan for the Social Equity Program that includes measurable goals and metrics, combined with robust data collection and tracking of cohort participants' success and satisfaction with the program, and the ability to identify and engage participants after the completion of their coursework	In Progress	50%	<p>The Commission has made significant progress toward building the infrastructure necessary for strategic planning.</p> <p>In addition to introducing high-level staff and planning for new hires, the agency has expanded data collection and is now developing survey/questionnaire mechanisms to gather information from SEP participants, licensees (owners and executives), Commissioners and Commission staff in order to understand experiences and perspectives.</p>
9 Full rollout of staff-wide performance management process including cascading goals to direct reports and all departments	Complete	100%	<p>The release of that survey is imminent and will inform ongoing planning development activites. We are also in the midst of resource planning to support not only maintenance, but building for the strategic planning exercise.</p> <p>This process has been fully rolled out and will now be better synced with my goal development process to allow for cascading effect throughout the agency.</p>
10 Utilize the results and findings of the employee engagement survey to implement organizational, structural, or strategic change where necessary to maintain and build upon staff engagement and prepare to continue survey annually to monitor success	In Progress	75%	<p>Although COVID-19 continues to pose operational challenges, especially with a continued remote work environment, we have undertaken efforts to target "best practice" recommendations and requirements. We regularly survey staff on a host of matters, formally and informally, and have built an intentional infrastructure to ensure information flows to every department and employee.</p>
11 Successfully onboard and fully integrate new Commissioners into ongoing Commission priorities, programming, and relevant operations with focus on facilitating collaboration amongst Commissioners and Commission staff	Complete	100%	<p>All credit is due to our staff for continuing to adapt and evolve in this environment.</p> <p>I would argue that Commissioners have successfully onboarded but would naturally welcome your feedback. Staff engagement with Commissioners has improved functionality of the agency as a whole as well as enhanced visibility into workload/bandwidth.</p>



DRAFT Executive Director Goals | CY2022

GOAL	STATUS	% COMPLETE	NOTES
1 Create a 5-year strategic plan for Commission development within requirements of cost neutral operations and other statutory requirements.	Complete	0%	
2 In collaboration with Commissioners, establish a foundational, durable, and manageable governance model for the agency that properly delineates policy matters and administrative functions consistent with statutory requirements.	Not Started	0%	
3 Refine, define, and report on efforts to create a best-practice model, world-class agency that empowers staff to maintain innovative and responsive government.	Not Started	0%	
4 In collaboration with Commissioners, complete the 3-year strategic planning process, and begin implementation, for equity programming that includes measurable goals and metrics, combined with robust data collection and tracking of equity participants' success and satisfaction as well as licensee's equity goals and progress.	Not Started	0%	
5 Develop and propose initiatives in order, over the next 5 years, to double levels of Economic Empowerment, Social Equity Program, Disadvantaged Business Enterprise, farmer, and veteran participation in the industry.	Not Started	0%	
6 Ensure Commissioners and public have access to data and evidence-based publications to support internal decision making, public dialogue, preservation of patient access, public health and safety, and impact on disproportionately harmed communities from the regulated marijuana market.	Not Started	0%	
7 Continue to establish Massachusetts as a standard-bearer for the nation as it relates to evidence-based policy development through broad stakeholder engagement.	Not Started	0%	

**Delta 420, LLC.
0125-COO-01-0921**

CHANGE OF OWNERSHIP AND CONTROL OVERVIEW

1. Licensee Information:

Delta 420, LLC

License Number	License Type
MR281779	Retail

2. The licensee has paid the applicable fees for this change request.
3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

Individual	Role
Edward Daly, Sr.	Person with Direct or Indirect Control
Nicholas Saba	Person with Direct or Indirect Control
Joseph Daly	Person with Direct or Indirect Control
Brian Daly	Person with Direct or Indirect Control
Peter Daly	Person with Direct or Indirect Control
Patrick Stack	Person with Direct or Indirect Control

4. The licensee is proposing to add the following as Entities Having Direct or Indirect Control:
Not applicable.
5. Background checks were conducted on all proposed parties and no suitability issues were discovered.
6. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.

RECOMMENDATION

COO Executive Summary 1



Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



Four Trees Holyoke, LLC 0132-COO-03-0621

CHANGE OF OWNERSHIP AND CONTROL OVERVIEW

1. Licensee Information:

Four Trees Holyoke, LLC

License Number	License Type
MC282497	Cultivation
MR283237	Retail

2. The licensee has paid the applicable fees for this change request.
3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

Individual	Role
Shivani Dallas	Person with Direct or Indirect Control
Howard Tanyu	Person with Direct or Indirect Control

4. The licensee is proposing to add the following as Entities Having Direct or Indirect Control:
5. Background checks were conducted on all proposed parties and no suitability issues were discovered.
6. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.
7. Commission staff conducted an organizational and financial inspection into the parties associated with this request and found no issues or inconsistencies with the information provided to the Commission.

COO Executive Summary 1



RECOMMENDATION

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



Holistic Industries, Inc. 0128-COO-03-0521

CHANGE OF OWNERSHIP AND CONTROL OVERVIEW

1. Licensee Information:

Holistic Industries, Inc.

License Number	License Type
MC282056	Cultivation
MP281630	Product Manufacturing
MR282605	Retail
MR282667	Retail
RMD685	Medical Marijuana Treatment Center
RMD1526	Medical Marijuana Treatment Center

2. The licensee has paid the applicable fees for this change request.

3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

Individual	Role
Ella Wagge	Person with Direct or Indirect Control
William Kornegay	Person with Direct or Indirect Control
Michaeleen Crowell	Person with Direct or Indirect Control
Richard Cohen	Person with Direct or Indirect Control
David Leider	Person with Direct or Indirect Control
Edwin Gehres	Person with Direct or Indirect Control

4. The licensee is proposing to add the following as Entities Having Direct or Indirect Control:

Entity	Role
Holistic Industries, Inc.	Entity with Direct or Indirect Control

5. Background checks were conducted on all proposed parties and no suitability issues were discovered.

COO Executive Summary 1



6. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.
7. Commission staff conducted an organizational and financial inspection into the parties associated with this request and found no issues or inconsistencies with the information provided to the Commission.

RECOMMENDATION

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



Mainely Productions, LLC 0138-COO-03-0721

CHANGE OF OWNERSHIP AND CONTROL OVERVIEW

1. Licensee Information:

Mainely Productions, LLC

License Number	License Type
MC281899	Cultivation
MP281751	Product Manufacturing

2. The licensee has paid the applicable fees for this change request.
3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

Individual	Role
Michael Cimino	Person with Direct or Indirect Control
Gennaro Ruggiero	Person with Direct or Indirect Control
Stephen Myers	Person with Direct or Indirect Control
Arnold Diedrich	Person with Direct or Indirect Control

4. The licensee is proposing to add the following as Entities Having Direct or Indirect Control:

Entity	Role
Uxbridge 660 Douglas LLC	Entity with Direct or Indirect Control

5. Background checks were conducted on all proposed parties and no suitability issues were discovered.
6. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.
7. Commission staff conducted an organizational and financial inspection into the parties associated with this request and found no issues or inconsistencies with the information provided to the Commission.

COO Executive Summary 1



RECOMMENDATION

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



ProVerde Laboratories, Inc. 0116-COO-01-0821

CHANGE OF OWNERSHIP AND CONTROL OVERVIEW

1. Licensee Information:

ProVerde Laboratories, Inc.

License Number	License Type
IL281279	Independent Testing Laboratory

2. The licensee has paid the applicable fees for this change request.
3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

Individual	Role
Andrew Aubin	Person with Direct or Indirect Control
Peter Ianuzzi	Person with Direct or Indirect Control

4. Background checks were conducted on all proposed parties and no suitability issues were discovered.
5. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.

RECOMMENDATION

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.

COO Executive Summary 1



6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



The Hub Craft, LLC 0146-COO-03-0821

CHANGE OF OWNERSHIP AND CONTROL OVERVIEW

1. Licensee Information:

The Hub Craft, LLC

License Number	License Type
MC282323	Cultivation
MP281740	Product Manufacturing

2. The licensee has paid the applicable fees for this change request.
3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

Individual	Role
Arthur Brownsey	Person with Direct or Indirect Control
Shivani Dallas	Person with Direct or Indirect Control
Noni Goldman	Person with Direct or Indirect Control
Steven Goldman	Person with Direct or Indirect Control

4. The licensee is proposing to add the following as Entities Having Direct or Indirect Control:

Entity	Role
TOL Holdings Corp.	Entity with Direct or Indirect Control

5. Background checks were conducted on all proposed parties and no suitability issues were discovered.
6. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.
7. Commission staff conducted an organizational and financial inspection into the parties associated with this request and found no issues or inconsistencies with the information provided to the Commission.

COO Executive Summary 1



RECOMMENDATION

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



**United Cultivation, LLC
0145-COO-03-0821**

CHANGE OF OWNERSHIP AND CONTROL OVERVIEW

1. Licensee Information:

United Cultivation, LLC

License Number	License Type
MC282106	Cultivation
MP281666	Product Manufacturing
MR282633	Retail

2. The licensee has paid the applicable fees for this change request.
3. The licensee is proposing to add the following as Entities Having Direct or Indirect Control:

Entity	Role
UC Cultivation	Entity with Direct or Indirect Control
UC Product Manufacturing	Entity with Direct or Indirect Control
UC Retail	Entity with Direct or Indirect Control

4. Background checks were conducted on all proposed parties and no suitability issues were discovered.
5. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.
6. Commission staff conducted an organizational and financial inspection into the parties associated with this request and found no issues or inconsistencies with the information provided to the Commission.

RECOMMENDATION

COO Executive Summary 1



Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



MARIJUANA ESTABLISHMENT RENEWALS EXECUTIVE SUMMARY

COMMISSION MEETING: NOVEMBER 18, 2021

RENEWAL OVERVIEW

1. Name, license number, renewal application number, host community, and funds deriving from a Host Community Agreement allocated for the municipality for each Marijuana Establishment presented for renewal:

Marijuana Establishment Name	License Number	Renewal Application Number	Location	Funds
a) 1620 Labs, LLC	MC281370	MCR140101	Athol	\$0.00
b) Apothca, Inc	MR281447	MRR205928	Lynn	\$389,894.24
c) Apothca, Inc.	MR282730	MRR205929	Arlington	\$326,378.61
d) Ashli's Extracts, Inc.	MP281374	MPR243686	Attleboro	\$0.00
e) Ashli's Farm, Inc.	MC281451	MCR140095	Attleboro	\$0.00
f) Ashli's, Inc.	MR281332	MRR205882	Attleboro	\$0.00
g) ATOZ Laboratories, Inc.	IL281335	ILR267897	Hopkinton	\$5,500.00
h) BB Botanics LLC	MC282817	MCR140111	Essex	\$0.00
i) BB Botanics LLC	MR282084	MRR205894	Essex	\$0.00
j) Berkshire Roots, Inc.	MC281590	MCR140114	Pittsfield	\$87,500.00
k) Berkshire Roots, Inc.	MP281427	MPR243695	Pittsfield	\$87,500.00
l) Berkshire Roots, Inc.	MR281585	MRR205918	Pittsfield	\$87,500.00
m) Berkshire Roots, Inc.	MX281322	MXR126660	Pittsfield	\$87,500.00
n) Berkshire Welco LLC	MC281317	MCR140092	Sheffield	\$457,423.91
o) Bud & Mary's Cultivation, Inc.	MC281657	MCR140099	Bellingham	\$0.00
p) Caregiver-Patient Connection	MC281254	MCR140113	Barre	\$17,418.30
q) Caroline's Cannabis, LLC	MR283694	MRR205889	Hopedale	\$0.00
r) Coil Brothers LLC	MP281388	MPR243670	Harvard	\$0.00
s) Community Care Collective, Inc.	MR283742	MRR205892	Littleton	\$0.00
t) Community Growth Partners Northampton Operations LLC	MC282162	MCR140078	Northampton	\$0.00
u) dba EMJ LLC	MC282135	MCR140103	Cummington	\$0.00
v) DMA Holdings (MA), LLC	MC282703	MCR140110	Dudley	\$20,000.00
w) DMA Holdings (MA), LLC	MP281861	MPR243699	Dudley	\$20,000.00
x) DMA Holdings (MA), LLC	MR283264	MRR205924	Dudley	\$20,000.00



y) Emerald City Growers Incorporated	MC281618	MCR140083	Clinton	\$0.00
z) Emerald Grove, Inc.	MC282426	MCR140108	Middleborough	\$0.00
aa) Emerald Grove, Inc.	MP281770	MPR243691	Middleborough	\$0.00
bb) Evergreen Strategies, LLC.	MR283100	MRR205902	Belchertown	\$0.00
cc) Four Daughters Compassionate Care, Inc.	MC282243	MCR140060	Sharon	\$0.00
dd) Four Daughters Compassionate Care, Inc.	MP281715	MPR243666	Sharon	\$0.00
ee) Four Daughters Compassionate Care, Inc.	MR281552	MRR205852	Sharon	\$131,149.61
ff) Four Daughters Compassionate Care, Inc.	MR282232	MRR205905	Plymouth	\$16,242.24
gg) Four Trees Holyoke LLC	MC282497	MCR140116	Holyoke	\$0.00
hh) Four Trees Holyoke LLC	MR283237	MRR205916	Holyoke	\$0.00
ii) Fresh Fields Gloucester LLC	MR282315	MRR205885	Gloucester	\$0.00
jj) Fresh Fields LLC	MR282952	MRR205884	Beverly	\$0.00
kk) Frozen 4 Corporation	DO100106	DOR518293 7	Bellingham	\$0.00
ll) Frozen 4, LLC	MC281658	MCR140123	Berkley	\$0.00
mm) Full Harvest Moonz, Inc.	MR283351	MRR205841	Lowell	\$0.00
nn) Gibby's Garden LLC	MB281347	MBR169278	Uxbridge	\$25,519.00
oo) Gold Thumb, LLC	MC281455	MCR140097	Leicester	\$0.00
pp) Gold Thumb, LLC	MP281356	MPR243689	Leicester	\$0.00
qq) Good Chemistry of Massachusetts, Inc.	MC281557	MCR140072	Bellingham	\$50,000.00
rr) Good Chemistry of Massachusetts, Inc.	MP281410	MPR243674	Bellingham	\$50,000.00
ss) Good Chemistry of Mass	MR281702	MRR205863	Worcester	\$523,784.00
tt) Green Biz LLC	MR281989	MRR205861	Northampton	\$0.00
uu) Green Biz LLC	MR281490	MRR205932	Pittsfield	\$30,000.00
vv) Green Era LLC	MR282211	MRR205909	Fitchburg	\$0.00
ww) Green Era LLC	MR282001	MRR205911	Fitchburg	\$0.00
xx) Green Era LLC	MR282902	MRR205901	Mendon	\$0.00
yy) GreenStar Herbals, Inc.	MR282048	MRR205897	Dracut	\$538,649.00
zz) GreenStar Herbals, Inc.	MR282034	MRR205898	Chelsea	\$0.00
aaa) Grow One, Inc.	MC282527	MCR140081	Lowell	\$0.00
bbb) Grow One Inc.	MP281810	MPR243679	Lowell	\$0.00
ccc) Haverhill Stem LLC	MR281327	MRR205880	Haverhill	\$865,439.88
ddd) Just Healthy LLC	MC281866	MCR140109	Northampton	\$0.00
eee) Just Healthy, LLC	MP281559	MPR243692	Northampton	\$0.00
fff) Just Healthy LLC	MR281863	MRR205910	Northampton	\$0.00
ggg) KRD Growers, LLC	MC282173	MCR140066	Clinton	\$0.00
hhh) KRD Growers, LLC	MR282670	MRR205848	Clinton	\$0.00
iii) Lifted Genetics, LLC	MC282183	MCR140100	Hopedale	\$0.00



jjj)	M3 Ventures, Inc.	MC281446	MCR140070	Plymouth	\$148,908.48
kkk)	M3 Ventures, Inc.	MP281346	MPR243673	Plymouth	\$148,908.48
lll)	M3 Ventures, Inc.	MR281290	MRR205854	Plymouth	\$148,908.48
mmm)	Mainely Productions LLC	MC281899	MCR140106	Uxbridge	\$0.00
nnn)	Metro Harvest, Inc.	MR282743	MRR205908	Seekonk	\$0.00
ooo)	Nature's Alternative, Inc.	MR283325	MRR205913	Wellfleet	\$7,735.53
ppp)	New England Cannabis Corporation, Inc.	MC281251	MCR140086	Holliston	\$0.00
qqq)	New England Cannabis Corporation, Inc.	MP281466	MPR243688	Holliston	\$0.00
rrr)	New Green LLC	MR282969	MRR205802	Egremont	\$0.00
sss)	Nova Farms, LLC	MC281263	MCR140055	Sheffield	\$0.00
ttt)	Nova Farms, LLC	MP281325	MPR243671	Attleboro	\$585,814.93
uuu)	OBCC, LLC	MC281457	MCR140112	Pittsfield	\$0.00
vvv)	Other Side Agronomy, Inc.	MC282507	MCR140134	Worcester	\$52,000.00
www)	Other Side Agronomy, Inc.	MP281799	MPR243705	Worcester	\$52,000.00
xxx)	Patient Centric of Martha's Vineyard, Ltd.	MR283035	MRR205875	Tisbury	\$10,000.00
yyy)	ProVerde Laboratories, Inc.	IL281279	ILR267896	Milford	\$0.00
zzz)	RC Retail Amherst LLC	MR282975	MRR205869	Amherst	\$0.00
aaaa)	Revolutionary Clinics II, Inc.	MC281507	MCR140080	Fitchburg	\$200,000
bbbb)	Revolutionary Clinics II, Inc.	MP281425	MPR243684	Fitchburg	\$200,000
cccc)	Sanctuary Medicinals, Inc.	MC281308	MCR140082	Littleton	\$60,000.00
dddd)	Sanctuary Medicinals, Inc.	MP281405	MPR243680	Littleton	\$60,000.00
eeee)	Sanctuary Medicinals, Inc.	MR281650	MRR205872	Gardner	\$139,405.14
ffff)	Sparkboro Wellness Corp.	MR283257	MRR205858	Williamstown	\$0.00
gggg)	Spencer House LLC	MR281885	MRR205836	Becket	\$0.00
hhhh)	TDMA LLC	MR282376	MRR205876	Worcester	\$214,147.21
iii)	TDMA Orange LLC	MC282031	MCR140129	Orange	\$0.00
jjjj)	TDMA Orange LLC	MC281982	MCR140130	Orange	\$0.00
kkkk)	TDMA Orange LLC	MP281616	MPR243700	Orange	\$0.00
llll)	Temescal Wellness of Massachusetts, LLC	MC281550	MCR140090	Worcester	\$180,000.00
mmmm)	Temescal Wellness of Massachusetts, LLC	MP281402	MPR243685	Worcester	\$180,000.00
nnnn)	The Verb is Herb, LLC.	MR281637	MRR205895	Easthampton	\$15,000.00
oooo)	Tree Market Lynn LLC	MR282587	MRR205937	Lynn	\$0.00
pppp)	Tree Market Taunton LLC	MR281597	MRR205886	Taunton	\$0.00
qqqq)	Volcann LLC	MR282925	MRR205900	Southampton	\$0.00
rrrr)	Webber Road Ops, LLC	MR283559	MRR205873	Brimfield	\$20,000.00
ssss)	Wellman Farm, Inc.	MC282513	MCR140056	Colrain	\$0.00



2. All licensees have submitted renewal applications pursuant to 935 CMR 500.103(4) which include the licensee's disclosure of their progress or success towards their Positive Impact and Diversity Plans.
3. All licensees have submitted documentation of good standing from the Secretary of the Commonwealth, Department of Revenue, and Department of Unemployment Assistance, if applicable.
4. All licensees have paid the appropriate annual license fee.
5. The licensees, when applicable, have been inspected over the previous year. Commission staff certify that, to the best of our knowledge, no information has been found that would prevent renewal of the licenses mentioned above pursuant to 935 CMR 500.450.

RECOMMENDATION

Commission staff recommend review and decision on the above-mentioned licenses applying for renewal, and if approved, request that the approval be subject to the licensee remaining in compliance with the Commission regulations and applicable law.



MEDICAL MARIJUANA TREATMENT CENTER RENEWALS EXECUTIVE SUMMARY

COMMISSION MEETING: NOVEMBER 18, 2021

RENEWAL OVERVIEW

1. Name, license number, location(s), for each Medical Marijuana Treatment Center presented for renewal:

Medical Marijuana Treatment Center Name	License Number	Location (Cultivation & Processing)	Location (Dispensing)
tttt) 1622 Medical, LLC	RMD1666	Weymouth	Weymouth
uuuu) ACK Natural, LLC	RMD1627	Nantucket	Nantucket
vvvv) Apothca, Inc.	RMD1667	Fitchburg	Boston
www) Apothca, Inc.	RMD1065	Fitchburg	Lynn
xxxx) ARL Healthcare, Inc.	RMD1085	New Bedford	Middleborough
yyyy) Bask, Inc.	RMD445	Freetown	Fairhaven
zzzz) Coastal Healing, Inc.	RMD1529	Westport	Westport
aaaaa) Cresco HHH	RMD686	Fall River	Fall River
bbbb) Cultivate Holding, Inc.	RMD485	Leicester	Leicester
cccc) Good Chemistry of Massachusetts, Inc.	RMD3061	Holliston	Worcester
ddddd) Holistic Industries	RMD685	Monson	Somerville
eeee) HVV Massachusetts, Inc.	RMD1405	Gloucester	Boston
fffff) MD Holsitics, Inc.	RMD1606	West Bridgewater	West Bridgewater
ggggg) Middlesex Integrative Medicine, Inc.	RMD1025	Leominster	Norwood
hhhhh) Nature's Remedy of Massachusetts, Inc.	RMD1285	Lakeville	Millbury
iiiii) Pharmacannis Massachusetts, Inc.	RMD1688	Holyoke	Franklin
jjjjj) Resinate, Inc.	RMD1345	Douglas	Worcester
kkkkk) Revolutionary Clinics II	RMD405	Fitchburg	Somerville
lllll) Sanctuary Medicinals, Inc.	RMD1128	Littleton	Woburn
mmmmm) Sanctury Medicinals, Inc.	RMD605	Littleton	Gardner

MTC Renewal Executive Summary 1



nnnnn) Silver Therapeutics, Inc.	RMD3059	Boston	Boston
ooooo) Theory Wellness, Inc.	RMD525	Bridgewater	Great Barrington

2. All licensees have submitted renewal applications pursuant to 935 CMR 501.103.
3. All licensees have paid the appropriate annual license fee.
4. The licensees, when applicable, have been inspected over the previous year. Commission staff certify that, to the best of our knowledge, no information has been found that would prevent renewal of the licenses mentioned above pursuant to 935 CMR 501.450.

RECOMMENDATION

Commission staff recommend review and decision on the above-mentioned licenses applying for renewal, and if approved, request that the approval be subject to the licensee remaining in compliance with the Commission regulations and applicable law.



202 Trading Company, Inc.

MR281735

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

202 Trading Company, Inc.
d/b/a Bud Barn
682 Spring Street, Winchendon, MA 01475

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on July 9, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): October 25, 2021.

Final License Executive Summary 1



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

d. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION



Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Apical, Inc.
MR281246

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Apical, Inc.
d/b/a Fyre Ants
102 Northampton Street, Easthampton, MA 01027

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 6/Indoor (40,001 – 50,000 sq. ft.)	Provisional License	Chicopee
Product Manufacturing	Provisional License	Chicopee
Retail	Application Submitted	Northampton

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on November 7, 2019.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

Final License Executive Summary 1



8. Commission staff inspected the licensee's facility on the following date(s): September 30, 2021.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

- d. Transportation



The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Commonwealth Alternative Care

MC281917
MP281583
MR282337

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Commonwealth Alternative Care, Inc.
30 Mozzone Blvd., Taunton, MA 02780

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Cultivation, Tier 11/Indoor / (90,001 – 100,000 sq. ft.)
Product Manufacturing
Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Retail	Final License	Brockton
MTC	Commence Operations	Taunton-Taunton
MTC	Commence Operations	Taunton-Brockton
MTC	Provisional License	Taunton-Cambridge

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on August 12, 2021.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

Final License Executive Summary 1



INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): October 7, 2021 and October 27, 2021.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. **Security**

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. **Inventory and Storage**

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. **Cultivation Operation**

Enforcement staff verified that all cultivation operations were in compliance with the Commission's regulations. Some of the requirements verified include the following:

- i. Seed-to-sale tracking;
- ii. Compliance with applicable pesticide laws and regulations; and
- iii. Best practices to limit contamination.



d. Product Manufacturing Operation

Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Proposed product compliance; and
- ii. Safety, sanitation, and security of the area and products.

e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor;
- iii. Availability and contents of adult-use consumer education materials;

f. Transportation

Enforcement staff verified that all transportation-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Vehicle and staffing requirements;
- ii. Communication and reporting requirements; and
- iii. Inventory and manifests requirements.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, prepare, produce, and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.



As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Coastal Cultivars, LLC

MR282884

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Coastal Cultivars, Inc.
454 Main Street, Great Barrington, MA 01230

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 11/Outdoor (90,001 – 100,000 sq. ft.)	Commence Operations	Wareham
Product Manufacturing	Provisional License	Wareham

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on April 16, 2021.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): September 15, 2021.

Final License Executive Summary 1



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

d. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Final License Executive Summary 2



Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Caregiver-Patient Connection, LLC

MP281301

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Caregiver-Patient Connection, LLC
60 Tripp St., Framingham, MA 01701

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Product Manufacturing

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 3/Indoor (10,001 – 20,000 sq. ft.)	Commence Operations	Framingham
Cultivation, Tier 2/Indoor (5,001-10,000 sq. ft.)	Commence Operations	Barre
Cultivation, Tier 2/Outdoor (5,001-10,000 sq. ft.)	Commence Operations	Barre

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on March 5, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

Final License Executive Summary 1



8. Commission staff inspected the licensee's facility on the following date(s): October 6, 2021.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Product Manufacturing Operation

Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Proposed product compliance; and
- ii. Safety, sanitation, and security of the area and products.

- d. Transportation



Enforcement staff verified that all transportation-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Vehicle and staffing requirements;
- ii. Communication and reporting requirements; and
- iii. Inventory and manifests requirements.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess, prepare, produce, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Frozen 4 Corporation

MR282881

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Frozen 4 Corporation
d/b/a South Shore Buds
985 Plain Street, Marshfield, MA 02050

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Marijuana Courier	Commence Operations	Bellingham
Cultivation, Tier 2/Indoor (5,001-10,000 sq. ft.)	Provisional License	Bellingham
Product Manufacturing	Provisional License	Marshfield
Marijuana Transporter with Other Existing ME License	Provisional License	Bellingham
Product Manufacturing	Provisional License	Bellingham

Please note that individuals and/or entities associated with the proposed application(s) are also associated with a adult-use cultivation license under the name of Frozen 4, LLC.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on June 4, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).

Final License Executive Summary 1



7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): October 5, 2021.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. **Security**

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. **Inventory and Storage**

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. **Retail Operation**

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and



iii. Availability and contents of adult-use consumer education materials.

d. Transportation

Enforcement staff verified that all transportation-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Vehicle and staffing requirements;
- ii. Communication and reporting requirements; and
- iii. Inventory and manifests requirements.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Good Chemistry of Massachusetts, Inc.

MR282554

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Good Chemistry of Massachusetts, Inc.
696 Western Avenue, Lynn, MA 01902

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Product Manufacturing	Commence Operations	Bellingham
Cultivation, Tier 2/Indoor (5,001 – 10,000 sq. ft.)	Commence Operations	Bellingham
Retail	Commence Operations	Worcester
MTC	Final License	Holliston-Worcester
MTC	Commence Operations	Bellingham-Worcester

Please note that individuals and/or entities associated with the proposed application(s) are also associated with an adult-use cultivation and product manufacturing under the name of Good Chemistry Nurseries of Massachusetts, LLC.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on October 10, 2019.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).

Final License Executive Summary 1



7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): September 27, 2021 and October 14, 2021.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. **Security**

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. **Inventory and Storage**

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. **Retail Operation**

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and



iii. Availability and contents of adult-use consumer education materials.

d. Transportation

The licensee will be performing transportation activities from another location.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Greenstar Herbals, Inc.

MR281034

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Greenstar Herbals, Inc.
200 Beachum Street, Chelsea, MA 02150

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Retail	Commence Operations	Maynard
Retail	Commence Operations	Dracut

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on November 7, 2019.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): November 1, 2021.

Final License Executive Summary 1



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor;
- iii. Availability and contents of adult-use consumer education materials;

d. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION



Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Humboldt Masters, LLC

MP281467

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Humboldt Masters, LLC
d/b/a Fathom Cannabis
215 Shrewsbury St., West Boylston, MA 01583

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Product Manufacturing

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 2/Indoor (5,001 – 10,000 sq. ft.)	Provisional License	West Boylston

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on April 9, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): September 14, 2021.

Final License Executive Summary 1



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Product Manufacturing Operation

Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Proposed product compliance; and
- ii. Safety, sanitation, and security of the area and products.

- d. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Final License Executive Summary 2



Commission staff recommend final licensure with the following conditions:

1. The licensee may possess, prepare, produce, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Massbiolytics Corp.
IL281290

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Massbiolytics Corp.
20 Commercial Dr., Ste 2001, Dracut, MA 01826

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Independent Testing Laboratory

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on June 4, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): February 24, 2021, March 24, 2021, and October 29, 2021.



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may obtain, possess, and test marijuana and marijuana products for the purpose of ensuring compliance with the Commission's testing protocols. The licensee shall not test marijuana or marijuana products for Marijuana Establishments or Medical Marijuana Treatment Centers for the purposes of establishing usable test results for the sale of any marijuana or marijuana product, until upon inspection, demonstrating to



Commission staff full compliance with testing protocols and receiving permission from the Commission to commence full operations.

2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



MedMen Boston, LLC
MR282091

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

MedMen Boston, LLC
120 Brookline Avenue, Boston, MA 02215

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type. However, individuals and entities associated with this license are associated with other licenses.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on August 6, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): September 30, 2021.

Final License Executive Summary 1



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor;
- iii. Availability and contents of adult-use consumer education materials;

d. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION



Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Mill Town Agriculture, LLC MC282596

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Mill Town Agriculture, LLC
1 Cabot Street, Holyoke, MA 01040

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Cultivation, Tier 1/Indoor (up to 5,000 sq. ft.)

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Product Manufacturing	Provisional License	Holyoke

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on October 8, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): September 28, 2021.

Final License Executive Summary 1



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

c. Cultivation Operation

Enforcement staff verified that all cultivation operations were in compliance with the Commission's regulations. Some of the requirements verified include the following:

- i. Seed-to-sale tracking;
- ii. Compliance with applicable pesticide laws and regulations; and
- iii. Best practices to limit contamination.

d. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION



Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Munro Associates, LLC
MR282527

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Munro Associates, LLC
d/b/a The Vault
17 Mountain Street East, Worcester, MA 01606

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Retail	Commence Operations	Webster
Retail	Provisional License	Lakeville

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on May 7, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): October 14, 2021.

Final License Executive Summary 1



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor;
- iii. Availability and contents of adult-use consumer education materials;

d. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Final License Executive Summary 2



Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Pure Lowell, Inc.
MR282815

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Pure Lowell, Inc.
673-681 Rogers Street, Lowell, MA 01852

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed application(s) are also associated with an adult-use cultivation and product manufacturing licenses under the name of Pure Industries, Inc.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on September 14, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): October 1, 2021.
Final License Executive Summary 1



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor;
- iii. Availability and contents of adult-use consumer education materials;

d. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Final License Executive Summary 2



Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Solar Therapeutics, Inc.

MR282948

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Solar Therapeutics, Inc.
1735 Fall River Ave., Seekonk, MA 02771

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 5/Indoor (30,001 – 40,000 sq. ft.)	Commence Operations	Somerset
Product Manufacturing	Commence Operations	Somerset
Retail	Commence Operations	Somerset
Retail	Application Submitted	Beverly

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on August 6, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

Final License Executive Summary 1



8. Commission staff inspected the licensee's facility on the following date(s): October 19, 2021.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

- d. Transportation

The licensee will not be performing transportation activities at this time.



RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Union Twist, Inc.

MR282313

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Union Twist, Inc.
630 Worcester Road, Framingham, MA 01702

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Retail	Provisional License	Newton
Retail	Application Submitted	Boston

Please note that individuals and/or entities associated with the proposed application(s) are also associated with an adult-use cultivation and product manufacturing licenses under the name of Green Line Boston, Inc.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on September 10, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

Final License Executive Summary 1



8. Commission staff inspected the licensee's facility on the following date(s): October 14, 2021.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

- d. Transportation



The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Advanced Cultivators, LLC

MCN283314

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Advanced Cultivators, LLC
100 Phoenix Avenue, Units 3 and 5, Lowell, MA 01852

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 2/Indoor (5,001 – 10,000 sq. ft.)

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Richard Borges	Person Having Direct/Indirect Control
Francis Healy	Person Having Direct/Indirect Control
Deborah Martin	Person Having Direct/Indirect Control
David Radochua	Person Having Direct/Indirect Control
Steven Ramirez	Person Having Direct/Indirect Control
Julie Ann Whitson	Person Having Direct/Indirect Control
Oscar Rivera	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

Provisional License Executive Summary 1



6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on February 17, 2021.

8. The applicant conducted a community outreach meeting on March 23, 2021 and provided documentation demonstrating compliance with Commission regulations.

9. The Commission received a municipal response from the City/Town of Lowell on September 7, 2021 stating the applicant was in compliance with all local ordinances or bylaws.

10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Recruit 30% of Lowell residents by the end of year one (1) for its hiring initiatives.
2	Donate \$5,000 to the Greater Lowell Community Foundation, annually.
3	Establish an internship program with the first two (2) years of operations.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.

12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within four (4) months of receiving the provisional license(s).

14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	7:00 a.m. to 11:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.



16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 40% Minorities, 10% Veterans, 10% LGBTQ+, 10% Women, and 5% Persons with Disabilities.
2	Provide training, continuing career education opportunities, career counseling, career development, and advancement annually.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Apical, Inc.
MRN283720

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Apical, Inc.
d/b/a EMBR
144 King Street, Northampton, MA 01060

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 6/Indoor (40,001 – 50,000 sq. ft.)	Provisional License	Chicopee
Product Manufacturing	Provisional License	Chicopee
Retail	Provisional License	Easthampton

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Robert McKinley	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
Apical, LLC	Entity Having Direct/Indirect Control

6. Applicant's priority status:

Provisional License Executive Summary 1



General Applicant

7. The applicant and municipality executed a Host Community Agreement on August 6, 2020.
8. The applicant conducted a community outreach meeting on June 8, 2020 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Northampton on September 3, 2021 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Recruit 40% of its workforce comprised of people from areas of disproportionate impact, specifically Holyoke, Springfield, and West Springfield; Commission-designated Economic Empowerment Priority applicants; Commission-designated Social Equity Program participants; Massachusetts residents who have past drug convictions; and Massachusetts residents with parents or spouses who have drug convictions.
2	Create opportunities for individuals and businesses to participate in the industry by utilizing qualified contractors, suppliers and vendors who have been negatively impacted from marijuana prohibition with a goal of sourcing 50% of its contractors, suppliers and vendors that are comprised of people from areas of disproportionate impact, specifically Holyoke, Springfield, and West Springfield; Commission-designated Economic Empowerment Priority applicants; Commission-designated Social Equity Program participants; Massachusetts residents who have past drug convictions; and Massachusetts residents with parents or spouses who have drug convictions.

BACKGROUND CHECK REVIEW

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW



13. The applicant states that it can be operational within three (3) months of receiving its provisional license(s).

14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	9:00 a.m. to 9:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.

16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 50% female, 25% minorities, 4 % veterans, 5% people with disabilities, and 6% LBGTQ+ for its hiring initiatives.
2	Utilize suppliers and contractors comprised of 5-10% female owned businesses, 5-10% minority owned businesses, 2-5% veteran owned businesses, 2-5% LBGTQ+ owned businesses, 2-5% businesses owned by disabled persons and 20% Economic Empowerment Priority Applicants.

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant plans to obtain marijuana from its affiliated licenses. If the need arises, the applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



B.O.T. Realty, LLC
MRN283113

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

B.O.T Realty, LLC
d/b/a OMG
223 Lunenburg St., Fitchburg, MA 01420

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Sean Morrison	Person Having Direct/Indirect Control / Capital Contributor
Robert Wotton	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

General Applicant

Provisional License Executive Summary 1



7. The applicant and municipality executed a Host Community Agreement on November 5, 2020.
8. The applicant conducted a community outreach meeting on January 14, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission sent a municipal notice with a copy of the application to the City/Town of Fitchburg on August 23, 2021. The Commission did not receive a response within 60 days pursuant to 935 CMR 500.102(1)(d).
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Recruit 20% of its workforce from disproportionately impacted areas as defined by the Commission, specifically Walpole and Mansfield, for its hiring initiatives.
2	Host mentorship and training programs once per quarter.
3	Conduct one (1) criminal expungement seminar annually.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within three (3) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	10:00 a.m. to 8:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:



#	Goal
1	Recruit 25% Women, 25% Minorities, 20% Veterans, 15% Persons with disabilities, and 15% LGBTQ+ for its hiring initiatives.
2	Provide Diversity and Cultural awareness training.

17. Plan for obtaining marijuana or marijuana products (if applicable):

If the establishment intends to obtain product from licensed establishments:

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Bada Bloom!., Inc.

MCN283393
MPN282024

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Bada Bloom!., Inc.
44 Old Tyng Road, Building #3, Tyngsborough, MA 01879

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 1/Indoor (up to 5,000 sq. ft.)
Product Manufacturing

The application was reopened one (1) time for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Michael Marinaro	Person Having Direct/Indirect Control
Tara Zeltner	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Expedited Applicant (Social Equity Program Participant)

Provisional License Executive Summary 1



(Michael Marinaro / 65% / SE304844)

7. The applicant and municipality executed a Host Community Agreement on January 25, 2021.
8. The applicant conducted a community outreach meeting on February 15, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Tyngsborough on October 18, 2021 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Provide Massachusetts residents from areas of disproportionate impact with increased access to education and/or job training in the cannabis industry by donating at least \$2,500 to New England Veteran's Alliance, Inc., annually.
2	Provide at least five (5) Massachusetts residents, annually, who have past drug convictions or who have parents or spouses who have had drug convictions with education and support relating to sealing criminal records to reduce barriers to entry in the cannabis industry and the workforce in general.

BACKGROUND CHECK REVIEW

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within three (3) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	8:00 a.m. to 8:00 p.m.



15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.

16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 10% Veterans, 10% Persons with disabilities, 10% LGBTQ+, 50% Women, and 20% Minorities.
2	Provide education to 100% of employees on issues including the prevention of sexual harassment, racial and cultural diversity, and methods of fostering an inclusive work atmosphere.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

18. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Flower (Indica, Sativa, High CBD varieties in the form of loose flower and pre-rolls)
2	Vapes
3	Transdermal (balms and salts)
4	Sublingual (THCa tincture, tablets, mints, or any oral application)
5	Strain-Specific concentrate extraction
6	Chocolate (Milk)
7	Fruit Chews (Cranberry, Pineapple, Strawberry, Watermelon)
8	Hard Candies (Cranberry, Grape, Strawberry, Watermelon)
9	Beverages (Iced Tea, Lemonade, Chinotto, Mineral Water)

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.



4. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
5. The applicant shall cooperate with and provide information to Commission staff.
6. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



BVO, LLC
MCN281828

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

BVO, LLC
4 Pioneer Drive, Oxford, MA 01537

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 2/Indoor (5,001 – 10,000 sq. ft.)

The application was reopened four (4) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Kenneth Lucas	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Expedited Applicant (Social Equity Program Participant)
(Kenneth Lucas / 100% / SE303886)

7. The applicant and municipality executed a Host Community Agreement on April 27, 2021.

Provisional License Executive Summary 1



8. The applicant conducted a community outreach meeting on May 26, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission sent a municipal notice with a copy of the application to the City/Town of Oxford on August 13, 2021. The Commission did not receive a response within 60 days pursuant to 935 CMR 500.102(1)(d).
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Recruit 20% of its workforce from Spencer and Worcester for its hiring initiatives.
2	Fund scholarships for Botanical, Business Management, or other classes related to the Cannabis Industry Program for an individual chosen by a selection committee.

BACKGROUND CHECK REVIEW

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within five (5) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	7:00 a.m. to 10:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal



1	Recruit 20% Minorities, 45% Women, 7% Veterans, 7% People with Disabilities, 7% individuals that identify as LGBTQ+ for its hiring initiatives.
2	Offer 50% of the establishment's opportunities for advancement to management and executive positions internally to provide opportunities to its diverse workforce for advancement.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



CanGrow, LLC
MCN283505

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

CanGrow, LLC
Lot 4, Quabbin Boulevard, Randall Pond Industrial Park, Parcel 129-6, Orange, MA 01364

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 7/ Outdoor (50,001 – 60,000 sq. ft.)

The application was reopened four (4) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Antonio Alves	Person Having Direct/Indirect Control/Capital Contributor

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Expedited Applicant (License Type)

7. The applicant and municipality executed a Host Community Agreement on May 27, 2021.

Provisional License Executive Summary 1



8. The applicant conducted a community outreach meeting on April 19, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Orange on September 7, 2021 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Host or fund bi-annual industry specific educational seminars for 50 participants who are past or present residents of the geographic areas of disproportionate impact, specifically Pittsfield and Greenfield, Commission-designated Certified Economic Empowerment Priority recipients and Commission-designated Social Equity Program participants.
2	Provide an annual educational program for those seeking to seal criminal records to reduce barriers to entry in the cannabis industry and workforce for 50 participants who are Massachusetts residents who have past drug convictions and are Massachusetts residents with parents or spouses who have drug convictions.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within five (5) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	5:00 a.m. to 9:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.



16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 10% Women, 10% Minorities, 10% Veterans, 10% Persons with Disabilities, and 10% LGBTQ+ for its hiring initiatives.
2	Donate \$5,000 to Elevate Northeast, annually.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Canna Testing, LLC

ILN281345

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Canna Testing, LLC
241 Route 20, Chester, MA 01011

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Independent Testing Laboratory

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Christopher Howard	Person Having Direct/Indirect Control / Capital Contributor

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Expedited Applicant (License Type)

Provisional License Executive Summary 1



7. The applicant and municipality executed a Host Community Agreement on April 5, 2021.
8. The applicant conducted a community outreach meeting on March 28, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town Chester on October 20, 2021 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Donate \$5,000 to Stop the Cycle of Homelessness, located in Springfield, annually.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within four (4) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	Open 24 hours

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 60% Women, 40% Minorities, 30% Veterans, 10% Persons with Disabilities, and 10% LGBTQ+ for its hiring initiatives.
2	Contract with at least 25% of vendors that are Minorities, Veterans, Women, LGBTQ+ and Persons with Disabilities.



3	Develop a female leadership from within its own ranks of employees increasing the number of female managers by at least 50% year-over-year.
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RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Cannabonics, LLC

MCN283235

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Cannabonics, LLC
642 Patriot Road, Templeton, MA 01468

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 3/Indoor (10,001 – 20,000 sq. ft.)

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Robert Cahill	Person Having Direct/Indirect Control / Capital Contributor
Douglas Caffrey	Person Having Direct/Indirect Control / Capital Contributor

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

General Applicant

Provisional License Executive Summary 1



7. The applicant and municipality executed a Host Community Agreement on March 25, 2021.
8. The applicant conducted a community outreach meeting on December 2, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Templeton on October 27, 2021 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Provide \$5,000 annually to the South Worcester Neighborhood Improvement Corporation which serves past or present residents of the geographic areas of disproportionate impact.
2	Offer support, education and/or job training to Massachusetts residents disproportionately impacted by the War on Drugs by offering one (1) annual internship.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within one (1) month of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	7:00 a.m. to 5:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:



#	Goal
1	Recruit 10% Minorities, 10% Women, 10% Veterans, 10% People with Disabilities and 10% individuals who identify as LGBTQ+ for its hiring initiatives.
2	Host one (1) workshop on the topics of safety, business planning and development, compliance, management, diversity and bias training, as well as agriculture and cultivation techniques, annually, for up to 50 participants to ensure employee success.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Clovercraft, LLC

MDA1261

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Clovercraft, LLC
d/b/a Budzee
17 East St., Easthampton, MA 01027

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Marijuana Delivery Operator

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Marijuana Courier Pre-Certification	Pre-Certification	N/A

4. The applicant was pre-certified by the Commission for a Marijuana Delivery Operator on July 9, 2021. Pursuant to 935 CMR 500.101(2)(b), the applicant demonstrated a propensity to successfully operate a Marijuana Establishment.
5. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Ezra Parybok	Person Having Direct/Indirect Control
Kevin Perrier	Person Having Direct/Indirect Control
Volkan Polatol	Person Having Direct/Indirect Control

6. List of all required entities and their roles in the Marijuana Establishment:

Provisional License Executive Summary 1



No other entity appears to have ownership or control over this proposed Marijuana Establishment.

7. Applicant's priority status:

Expedited Applicant (Social Equity Program Participant)
(Ezra Parzybok /51% / SE304457)

8. The applicant and municipality executed a Host Community Agreement on March 11, 2021.
9. The applicant conducted a community outreach meeting on June 10, 2021 and provided documentation demonstrating compliance with Commission regulations.
10. The Commission received a municipal response from the City/Town of Easthampton on October 5, 2021 stating the applicant was in compliance with all local ordinances or bylaws.
11. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Provide direct mentor-to mentee application and business development assistance to 2-3 applicants for licensure who have been disproportionately harmed by cannabis prohibition.

BACKGROUND CHECK REVIEW

12. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
13. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

14. The applicant states that it can be operational within eight (8) months of receiving the provisional license(s).
15. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	8:00 a.m. to 9:00 p.m.



16. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
17. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Employ 55% Women, 30% Minorities, 20% LGBTQ+, 10% Veterans, and 10% Individuals with Disabilities.
2	Partner with 10% wholesale partners who are Minorities or Women and 25% contractors and vendors who are diverse.
3	Promote at least 50% of its diverse employees.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Dark Stream, LLC

MCN283386
MPN282042

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Dark Stream, LLC
d/b/a Dazed Cannabis
116 Davis Street, Douglas, MA 01516

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 2/Indoor (5,001 – 10,000 sq. ft.)
Product Manufacturing

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed application(s) are also associated with an adult-use retail license under the name of Tigertown, LLC and an adult-use retail application under the name of Flying Goose, LLC.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Richard Rainone	Person Having Direct/Indirect Control
Christopher Vianello	Person Having Direct/Indirect Control
Peter Kasabian	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

Provisional License Executive Summary 1



No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on December 17, 2020.
8. The applicant conducted a community outreach meeting on April 26, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Douglas on October 12, 2021 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Recruit at least 25% of its employees from areas of disproportionate impact, specifically, Worcester, Southbridge and Spencer and/or Massachusetts residents who have, or have parents or spouses who have, past drug convictions.
2	Provide industry-specific educational programs and informational sessions, two (2) times annually for individuals from areas of disproportionate impact, specifically, Worcester, Southbridge and Spencer and/or Massachusetts residents who have, or have parents or spouses who have, past drug convictions.

BACKGROUND CHECK REVIEW

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within one (1) year of receiving the provisional license(s).



14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	Open 24 hours

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.

16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Provide job opportunities to minorities, women, veterans, persons with disabilities, and LGBTQ+.
2	Partner with at least one (1) Minority, Woman, or Veteran-Owned business for construction of its proposed facility.
3	Ensure 100% of its employees receive training on diversity and sensitivity.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

18. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Chocolate Bars (Dark and Milk Chocolate)
2	Gummies (Blueberry)
3	Lozenges (Watermelon)
4	Topicals
5	Salves
6	Oils
7	Sprays
8	Waxes
9	Shatter
10	Vape Oil
11	Tinctures
12	Keif
13	Pre-Rolled Cannabis Joints

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

Provisional License Executive Summary 3



1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
5. The applicant shall cooperate with and provide information to Commission staff.
6. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Debilitating Medical Condition Treatment Centers

MPN282067

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Debilitating Medical Condition Treatment Centers
3 River Road, Whately, MA 01093

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Product Manufacturing

The application was reopened four (4) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 10/Outdoor (80,000 – 90,000 sq. ft.)	Final License	Whately
Cultivation, Tier 1/Indoor (up to 5,000 sq. ft.)	Provisional License	Whately
Product Manufacturing	Provisional License	Agawam
MTC	Provisional License	Whately-Agawam

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Grant Guelich	Person Having Direct/Indirect Control
David Goldblum	Person Having Direct/Indirect Control
Bradley Joseph	Person Having Direct/Indirect Control
Adam Firsel	Person Having Direct/Indirect Control
Samuel Hanmer	Person Having Direct/Indirect Control
Jared Glanz-Berger	Person Having Direct/Indirect Control

Provisional License Executive Summary 1



5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
Englewood Managements, LLC	Entity Having Direct/Indirect Control
Jin Yang MA, LLC	Entity Having Direct/Indirect Control
Core High Yield MA, LLC	Entity Having Direct/Indirect Control / Capital Contributor
MidCO CHY MA, LLC	Entity Having Direct/Indirect Control
JointCo, LLC	Entity Having Direct/Indirect Control
JointCo JGB, LLC	Entity Having Direct/Indirect Control
Core High Yield Investments, LLC	Entity Having Direct/Indirect Control
Shine Yingala Holdings, LLC	Entity Having Direct/Indirect Control
22 Squared Holdings, LLC	Entity Having Direct/Indirect Control
Core High Yield Management, LLC	Entity Having Direct/Indirect Control
JointCo Manager, LLC	Entity Having Direct/Indirect Control

6. Applicant's priority status:

MTC Priority

7. The applicant and municipality executed a Host Community Agreement on April 26, 2021.

8. The applicant conducted a community outreach meeting on April 6, 2021 and provided documentation demonstrating compliance with Commission regulations.

9. The Commission received a municipal response from the municipality of Whatley on September 29, 2021 stating the applicant was in compliance with all local ordinances or bylaws.

10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Recruit 25% of its staff who are past or present residents of Greenfield and/or other ADI's for its hiring initiatives.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.

12. There were no concerns arising from background checks on the individuals or entities associated with the application.



MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within four (4) months of receiving the provisional license(s).

14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	6:00 a.m. to 6:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.

16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Partner with Brightwood Development Corporation to create accessible pathways of employment to diverse populations into the marijuana industry. Hire 35% minorities, 35% women, 35% veterans, 35% people with disabilities and 5% LGBTQ for its hiring initiatives.
2	Develop an internal mentorship program to help serve DMCTC's diverse employees. The mentorship program will be designed to bolster job retention and foster a positive team atmosphere. In addition, the program will expose diverse employees to new skills to prepare them for upper-level positions. DMCTC will seek to retain 50% of its employees that enter the program over a year period. DMCTC will seek to promote 25% of the employees that enter the program

17. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Packaged flower
2	Packaged pre-roll material
3	Pre-roll cones
4	Solventless Hash Oil
5	Butane Hash Oil
6	Distillate
7	Distillate blended BHO cartridges
8	Infused pre-rolls

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

Provisional License Executive Summary 3



1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
5. The applicant shall cooperate with and provide information to Commission staff.
6. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Elevation Retail II, LLC

MRN283887

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Elevation Retail II, LLC
240 Bridge St., Fairhaven, MA 02719

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened one (1) time for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Andre Arzumanyan	Person Having Direct/Indirect Control / Capital Contributor

Please note that individuals and/or entities associated with the proposed application(s) are also associated with an adult-use retail license under the name of Solar Retail Norton, LLC.

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Provisional License Executive Summary 1



General Applicant

7. The applicant and municipality executed a Host Community Agreement on April 26, 2021.
8. The applicant conducted a community outreach meeting on May 14, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Fairhaven on October 20, 2021 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Provide continuing service and reinvestment into the identified areas of disproportionate impact through workforce development by hiring at least 10% of its employees from Fall River and New Bedford.
2	Conduct at least four (4), one-hour industry specific educational seminars annually.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within five (5) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	9:00 a.m. to 11:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:



#	Goal
1	Recruit 50% Women, 30% Minorities, 15% Veterans, 15% Persons with Disabilities, 15% LGBTQ+ for its hiring initiatives.
2	Provide four (4) one-hour industry specific educational seminars annually.

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Flower & Soul, Inc.
MRN284326

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Flower & Soul, Inc.
894 Plymouth Street, Halifax, MA 02338

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened one (1) time for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that an individual associated with the proposed application(s) is also associated with an adult-use Marijuana Courier pre-certification under the name of Green Leaf Valet, Inc.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Brian Wall	Person Having Direct/Indirect Control / Capital Contributor
Michael Quirk	Person Having Direct/Indirect Control / Capital Contributor
Colin McKee	Person Having Direct/Indirect Control / Capital Contributor
Gaelen McKee	Person Having Direct/Indirect Control / Capital Contributor

Provisional License Executive Summary 1



5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
Flower & Soul Holdings, LLC	Entity Having Direct/Indirect Control

6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on June 22, 2021.

8. The applicant conducted a community outreach meeting on April 22, 2021 and provided documentation demonstrating compliance with Commission regulations.

9. The Commission received a municipal response from the municipality of Halifax on September 28, 2021 stating the applicant was in compliance with all local ordinances or bylaws.

10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Recruit 5% individuals residing in Abington, 5% individuals residing in Wareham, 5% individuals residing in Randolph, 10% individuals residing in Brockton, 5% individuals residing in Taunton, and 20% Massachusetts residents who have, or have parents or spouses who have, past drug convictions, and/or certified Economic Empowerment recipients or Social Equity Program Participants.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.

12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within seven (7) months of receiving the provisional license(s).

14. The applicant's proposed hours of operation are the following:



Day(s)	Hours of Operation
Monday-Sunday	8:00 a.m. to 8:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 48.8% Women, 20.7% Minorities, 20% LGBTQ+, 12% Individuals with Disabilities, 7% Veterans.
2	Offer 100% of the Company's opportunities for advancement to management and executive positions internally, thereby providing opportunities to its diverse workforce, to the extent its workforce has been filled by diverse individuals, for advancement.
3	Ensure 100% of its employees receive training on diversity and sensitivity.
4	Engage diverse construction vendors during its efforts to develop, renovate and construct its Establishment.

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Grassp Ventures, LLC
MDA1262

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Grassp Ventures, LLC
45 Congress St, Salem, MA 01970

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Marijuana Delivery Operator

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Marijuana Courier Pre-Certification	Pre-Certification	N/A

4. The applicant was pre-certified by the Commission for Marijuana Delivery Operator on July 9, 2021. Pursuant to 935 CMR 500.101(2)(b), the applicant demonstrated a propensity to successfully operate a Marijuana Establishment.
5. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Daniel Berger	Person Having Direct/Indirect Control
Veronica Santarelli	Person Having Direct/Indirect Control
Danielle Grossman	Person Having Direct/Indirect Control
Tyler Rubin	Person Having Direct/Indirect Control
Howard Rubin	Person Having Direct/Indirect Control
Joseph Rubin	Person Having Direct/Indirect Control

Provisional License Executive Summary 1



6. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

7. Applicant's priority status:

Expedited Applicant (Social Equity Program Participant)
(Daniel Berger / 51% / SE303896)

8. The applicant and municipality executed a Host Community Agreement on June 8, 2021.
9. The applicant conducted a community outreach meeting on April 26, 2021 and provided documentation demonstrating compliance with Commission regulations.
10. The Commission received a municipal response from the City/Town of Salem on September 21, 2021 stating the applicant was in compliance with all local ordinances or bylaws.
11. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Donate \$2,500 to New England Veteran's Alliance, Inc. to provide Massachusetts residents from areas of disproportionate impact with increased access to education and/or job training in the cannabis industry.
2	Provide 50% of employment opportunities to residents of Salem and surrounding areas of disproportionate impact, specifically Braintree, Chelsea, Haverhill, Lynn, Quincy, Revere and qualifying census tracts in Boston and Lowell for its hiring initiatives.

BACKGROUND CHECK REVIEW

12. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
13. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

14. The applicant states that it can be operational within four (4) months of receiving the provisional license(s).



15. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	8:00 a.m. to 9:00 p.m.

16. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.

17. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 40% Minorities, 20% Women, 20% Veterans, 10% People with Disabilities, 10% Individuals who identify as LGBTQ+ for its hiring initiatives.
2	Provide coaching and mentoring on a weekly and monthly basis in order to promote diverse employees to manager and executive positions.
3	Partner with 20% of diverse suppliers and vendors.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Hall Road, LLC

MRN284277

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Hall Road, LLC
40 Hall Road, Dudley, MA 01571

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed application(s) are also associated with another adult-use cultivation license under the name of Fish Road, LLC.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Jonathan Androlewicz	Person Having Direct/Indirect Control/Capital Resources
Richard Androlewicz	Person Having Direct/Indirect Control/Capital Resources
Jenna Androlewicz	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
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Provisional License Executive Summary 1



Procure Development, LLC	Entity Having Direct/Indirect Control
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6. Applicant's priority status:
General Applicant
7. The applicant and municipality executed a Host Community Agreement on June 7, 2021.
8. The applicant conducted a community outreach meeting on June 9, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Dudley on October 8, 2021 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Provide, at a minimum of 12 expungement filings per year, or an average of one expungement filing per month to individuals who have prior possession charges.
2	Give hiring consideration to at least 50% of individuals or their spouses or direct descendants who have obtained expungement services through Goal 1 of this program.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within nine (9) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	8:00 a.m. to 8:00 p.m.



15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.

16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 10% Minorities, 10% Individuals who identify as LGBTQ+, 20% Women, 10% Veterans, 10% People with Disabilities for its hiring initiatives.
2	Utilize contractors, sub-contractors, and third-party vendors comprised of 15% Minorities, 10% Individuals who identify as LGBTQ+, 10% Women, 15% Veterans and 10% People with Disabilities during pre-construction, construction, and post construction concerning its retail location.

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Heart of Gold, LLC
MBN282233

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Heart of Gold, LLC
1141 Worcester Road, New Braintree, MA 01531

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Microbusiness (Cultivation and Product Manufacturing Operations)

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Pamela Perkins	Person Having Direct/Indirect Control / Capital Contributor
Erik Perkins	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Expedited Applicant (Woman-Owned Business and License Type)

Provisional License Executive Summary 1



7. The applicant and municipality executed a Host Community Agreement on April 12, 2021.
8. The applicant conducted a community outreach meeting on April 12, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission sent a municipal notice with a copy of the application to the City/Town of New Braintree on August 23, 2021. The Commission did not receive a response within 60 days pursuant to 935 CMR 500.102(1)(d).
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Recruit 20% of its staff from the geographic areas of disproportionate impact, specifically, Worcester and Spencer for its hiring initiatives.
2	Obtain 20% of its services from the geographic areas of disproportionate impact, specifically, Worcester and Spencer.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within ten (10) days of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	Open 24 hours

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal



1	Recruit 60% Women, 10% Minorities, 10% Veterans, 10% People with Disabilities, and 10% People who identify as LGBTQ+ for its hiring initiatives.
2	Recruit service provider staff comprised of 60% Women, 10% Minorities, 10% Veterans, 10% People with Disabilities, and 10% People who identify as LGBTQ+.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

18. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Triple Cherry Flower
2	Triple Cherry Pre-Roll
3	Triple Cherry Rosin

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
5. The applicant shall cooperate with and provide information to Commission staff.
6. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



High Hawk Farm, LLC

MRN283968

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

High Hawk Farm, LLC
80 Main Street, Rutland, MA 01543

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 11/ Outdoor (90,000 – 100,000 sq. ft.)	Final License	Barre

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Christopher Higgins	Person Having Direct/Indirect Control / Capital Contributor
Ronald Higgins	Person Having Direct/Indirect Control / Capital Contributor
Joseph Higgins	Person Having Direct/Indirect Control / Capital Contributor
Jennifer Nadeau	Person Having Direct/Indirect Control / Capital Contributor

5. List of all required entities and their roles in the Marijuana Establishment:

Provisional License Executive Summary 1



No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on February 9, 2021.
8. The applicant conducted a community outreach meeting on April 12, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Rutland on September 3, 2021 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Provide \$2,500 to the United Way of North Central Massachusetts annually.
2	Provide one (1) industry-specific educational seminar annually to populations within the areas of disproportionate impact, specifically Spencer.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within seven (7) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	10:00 a.m. – 9:00 p.m.



15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.

16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 50% Women, 20% Veterans, 10% Persons with Disabilities, 20% LGBTQ+ and 15% Minorities for its hiring initiatives.

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant plans to obtain marijuana from its affiliated licenses. If the need arises, the applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



I & I Rose Garden, LLC
MPN281917

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

I & I Rose Garden, LLC
22 Birch Street, Boston, MA 02131

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Product Manufacturing

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Kijana Rose	Person Having Direct/Indirect Control
Ryan Casale	Person Having Direct/Indirect Control
Michaela Duffy	Person Having Direct/Indirect Control / Capital Contributor
Stacy Segall	Capital Contributor

5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
Rae Jam Ventures, LLC	Capital Contributors

6. Applicant's priority status:

Provisional License Executive Summary 1



Economic Empowerment Priority Applicant
(Kijana Rose / 89% / EE201827)

7. The applicant and municipality executed a Host Community Agreement on August 13, 2021.
8. The applicant conducted a community outreach meeting on April 27, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Boston on October 19, 2021 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Recruit 25% Boston residents, 25% Lynn residents, 10% Chelsea residents, and 10% Revere residents for its hiring initiatives.
2	Publish 2-3 thought-leadership pieces in relevant media outlets aimed at influencing other businesses to practice inclusive hiring, social equity and economic empowerment in their own community-impact strategies.
3	Provide employees time off to volunteer up to 20 hours a year with nonprofit and service organizations that support formerly incarcerated individuals.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within one (1) month of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Thursday	8:00 a.m. to 8:00 p.m.
Friday-Sunday	Closed



15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.

16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 75% Women, 50% Minorities, 10% Veterans, 10% Persons with disabilities, and 20% LGBTQ+ for its hiring initiatives.
2	Pay hourly employees a minimum wage of \$20 per hour, salaried employees no less than \$70,000 per year.

17. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Cooking Oils (Coconut, Olive, and Canola)
2	Ready-made-Sauces (Buffalo, BBQ, Ranch)
3	Cosmetics (Salve, Body Butter, Facial Mist, Facial Serum, Hair Serum, Hair Cream)
4	Cookies (Chocolate Chip, Snickerdoodle, Lemon, Double Chocolate)
5	Cakes
6	Breads (Sourdough, Rosemary Olive Oil, Rye)
7	Donuts
8	Bars & Crumbles (Chocolate Chip, Blondies, Blueberry Crumble Bars, Brownies)
9	Pies, Tarts, & Cobblers (Blueberry, Peach, Strawberry Rhubarb)
10	Granola
11	Fudge (Chocolate, Peanut Butter, Peanut Butter-Chocolate)
12	Ice Cream (Vanilla Cookie Dough, Cookies N Cream, Chocolate Brownie)
13	Pre-Rolls
14	Dry Tea Mixes (Sativa-Dominant, Hybrid)
15	Infused Beverages-Cold (Lemonade, Sweet Tea, Iced Chai, Assorted Herbal)
16	Infused Beverages-Hot (Herbal Teas, Chai, Hot Chocolate)

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.



4. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
5. The applicant shall cooperate with and provide information to Commission staff.
6. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Jolly Green, Inc.
MCN283508

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Jolly Green, Inc.
246 Suffolk Lane, Gardner, MA 01440

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 3/Indoor (10,001 – 20,000 sq. ft.)

The application was reopened one (1) time for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 1/Indoor (up to 5,000 sq. ft.)	Final License	Winchendon

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Kyle Higgins	Person Having Direct/Indirect Control / Capital Contributor

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

General Applicant

Provisional License Executive Summary 1



7. The applicant and municipality executed a Host Community Agreement on May 31, 2021.
8. The applicant conducted a community outreach meeting on August 19, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town Gardner on October 6, 2021 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Recruit one (1) individual per year from Fitchburg and Worcester for its hiring initiatives.
2	Contract 50% of its vendors from Fitchburg and Worcester.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within eight (8) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	Open 24 hours

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 30% Veterans, 30% Women, 20% Minorities, 10% Persons with Disabilities, 10% LGBTQ+ for its hiring initiatives.



2	Utilize 6 or more vendors who are 30% Veterans, 30% Women, 20% Minorities, 10% Persons with Disabilities, 10% LGBTQ+
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17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Milkmen Cultivation, LLC

MCN283474
MPN282065

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Milkmen Cultivation, LLC
d/b/a Milkmen Cannabis
75 Green St, Suite 3, Clinton, MA 01510

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 2/Indoor (5,001 – 10,000 sq. ft.)
Product Manufacturing

The application was reopened four (4) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Christopher Brown	Person Having Direct/Indirect Control / Capital Contributor
Russell Plumb	Person Having Direct/Indirect Control / Capital Contributor
Daniel Salazar	Person Having Direct/Indirect Control / Capital Contributor
Conor Williams	Person Having Direct/Indirect Control / Capital Contributor
Casey Bachman	Person Having Direct/Indirect Control / Capital Contributor

Provisional License Executive Summary 1



5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
Milkmen Management, LLC	Entity Having Direct/Indirect Control
Milkmen Holdings, LLC	Entity Having Direct/Indirect Control

6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on April 7, 2021.

8. The applicant conducted a community outreach meeting on April 16, 2021 and provided documentation demonstrating compliance with Commission regulations.

9. The Commission sent a municipal notice with a copy of the application to the City/Town of Clinton on August 24, 2021. The Commission did not receive a response within 60 days pursuant to 935 CMR 500.102(1)(d).

10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Partner with Last Prisoners Project to aid in the reentry for formerly incarcerated individuals, specifically in Worcester and Clinton.
2	Offer industry-specific workshops to the local community and Greater Boston Area, specifically in Worcester and Clinton.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.

12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within five (5) months of receiving the provisional license(s).

14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
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Provisional License Executive Summary 2



Monday-Sunday	8:00 a.m. to 8:00 p.m.
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15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 50% Women, 25% Minorities, 10% LGBTQ+, 5% People with Disabilities, and 5% Veterans for its hiring initiatives.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

18. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Flower
2	Pre-Rolls
3	Tinctures

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
5. The applicant shall cooperate with and provide information to Commission staff.
6. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



MJ's Market

MRN284238

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

MJ's Market
405-409 Middlesex Road, Tyngsborough, MA 01879

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use cultivation, product manufacturing, and retail licenses and medical marijuana treatment centers under the name of MJ's Market, Inc.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Heath Gaffney	Person Having Direct/Indirect Control
Brian Foley	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
MJ's Market, Inc.	Capital Contributor

6. Applicant's priority status:

Provisional License Executive Summary 1



General Applicant

7. The applicant and municipality executed a Host Community Agreement on April 12, 2021.
8. The applicant conducted a community outreach meeting on May 7, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Tyngsborough on September 22, 2021 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Contribute \$5,000 to the CultivatED program to promote participation in the cannabis industry by those who were disproportionately harmed by marijuana prohibition.
2	Commit to provide employees with a minimum of 8 hours per year paid time to participate in a neighborhood clean-up initiative that services identified areas of disproportionate impact, specifically Worcester.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within five (5) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Thursday	10:00 a.m. to 8:00 p.m.
Friday-Saturday	9:00 a.m. to 8:00 p.m.
Sunday	10:00 a.m. to 6:00 p.m.



15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.

16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 50% Women, 20% Minorities, 5% Veterans, 5% Persons with disabilities, and 5% LGBTQ+ individuals for its hiring initiatives.
2	Prioritize working with businesses in its supply chain and ancillary services that are 10% Woman-Owned/managed, 10% Minority-Owned/managed, 4% Veteran-owned/managed, 2% Persons with disabilities-Owned/managed, and 4% LGBTQ+ Owned/managed.

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Northeast Alternatives, Inc.

MCN282112
MPN281868

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Northeast Alternatives, Inc.
310 Kenneth Welch Dr., Lakeville, MA 02347

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 6/Indoor (40,001– 50,000 sq. ft.)
Product Manufacturing

The application was reopened four (4) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 1/Indoor (up to 5,000 sq. ft.)	Commence Operations	Fall River
Product Manufacturing	Commence Operations	Fall River
Retail	Commence Operations	Fall River
MTC	Commence Operations	Fall River-Fall River

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Christopher Harkins	Person Having Direct/Indirect Control
Jeffrey Johnson	Person Having Direct/Indirect Control
Philip Harkins	Person Having Direct/Indirect Control
Kyle Bishop	Person Having Direct/Indirect Control
Richard Rosier	Person Having Direct/Indirect Control

Provisional License Executive Summary 1



Zac Cooper	Person Having Direct/Indirect Control
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5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on March 11, 2019.

8. The applicant conducted a community outreach meeting on June 6, 2019 and provided documentation demonstrating compliance with Commission regulations.

9. The Commission received a municipal response from the City/Town of Lakeville on October 8, 2021 stating the applicant was in compliance with all local ordinances or bylaws.

10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Recruit 30% individuals who reside in an area of disproportionate impact and 5% of individuals who have past drug convictions or whose parents or spouses have drug convictions for its hiring initiatives.
2	Provide educational programs and walk-throughs for five (5) social equity program participants.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.

12. There were no concerns arising from background checks on the individuals or entities associated with the application.

13. Commission staff identified a suitability issue that the applicant has since cured. As a result, the applicant has been found suitable for licensure.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

14. The applicant states that it can be operational within four (4) months of receiving the provisional license(s).



15. The applicant's proposed hours of operation are the following:

Cultivation Operations

Day(s)	Hours of Operation
Monday-Sunday	12:00 a.m. – 12:00 p.m.

Product Manufacturing

Day(s)	Hours of Operation
Monday-Sunday	Open 24 hours

16. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.

17. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 20% Minorities, 25% Women, 5% Veterans, 2% Persons with Disabilities, 8% individuals that identify as LGBTQ+ for its hiring initiatives.
2	Host two (2) annual trainings for all employees on topics pertaining to diversity and equity.

18. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

19. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Gummies (Cherry Limeade Martini, Wild Strawberry Bellini, Sour Cherry, Sour Grape, Mango, Pina Colada, Blueberry Lemonade, Prickly Pear, and Spicy Pineapple)
2	Chocolates (S'mores and Cake Batter)
3	Vape Cartridges
4	Bubble Hash
5	Rosin
6	Resin
7	Sugar
8	Wax



RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Rolling Releaf, LLC MDA1265

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Rolling Releaf, LLC
370 Wareham Street, Middleborough, MA 02346

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Marijuana Delivery Operator

The application was reopened one (1) time for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Marijuana Courier Pre-Certification	Pre-Certification	N/A

4. The applicant was pre-certified by the Commission for a Marijuana Delivery Operator on July 9, 2021. Pursuant to 935 CMR 500.101(2)(b), the applicant demonstrated a propensity to successfully operate a Marijuana Establishment.
5. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Devin Alexander	Person Having Direct/Indirect Control / Capital Contributor
Bryce Hall	Person Having Direct/Indirect Control

6. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

Provisional License Executive Summary 1



7. Applicant's priority status:

Expedited Applicant (Social Equity Program Participant)
(Devin Alexander / 75% / SE303639)

8. The applicant and municipality executed a Host Community Agreement on April 30, 2021.

9. The applicant conducted a community outreach meeting on January 19, 2021 and provided documentation demonstrating compliance with Commission regulations.

10. The Commission received a municipal response from the City/Town of Middleborough on October 7, 2021 stating the applicant was in compliance with all local ordinances or bylaws.

11. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Recruit at least 15% of its workforce that are comprised of past or present residents of the City of Taunton and/or New Bedford; 15% who are Massachusetts residents who have past drug convictions and/or Massachusetts residents with parents or spouses who have drug convictions for its hiring initiatives.
2	Host one (1) seminar on CORI sealing in the City of Taunton for at least five (5) individuals.

BACKGROUND CHECK REVIEW

12. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.

13. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

14. The applicant states that it can be operational within ten (10) months of receiving the provisional license(s).

15. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Saturday	11:00 a.m. to 8:00 p.m.
Sunday	Closed

Provisional License Executive Summary 2



16. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
17. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 50% Minorities, 5% Persons with disabilities, 25% Women, 15% Veterans, and 5% Individuals who identify as LGBTQ+.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Safetiva Labs, LLC
ILN281354

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Safetiva Labs, LLC
109 Apremont Way, Westfield, MA 01085

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Independent Testing Laboratory

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Megan Dobro	Person Having Direct/Indirect Control
Matthew Arsenault	Person Having Direct/Indirect Control
Jon Packer	Person Having Direct/Indirect Control / Capital Contributor
David Smith	Person Having Direct/Indirect Control
Jane Smith	Person Having Direct/Indirect Control
Michael Pierpont	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
SafeTiva Founders, LLC	Entity Having Direct/Indirect Control
Pierpont and Smith Investors, LLC	Entity Having Direct/Indirect Control

Provisional License Executive Summary 1



SafeTiva Holdings, LLC	Entity Having Direct/Indirect Control
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6. Applicant's priority status:
Expedited Applicant (License Type)
7. The applicant and municipality executed a Host Community Agreement on January 12, 2021.
8. The applicant conducted a community outreach meeting on June 15, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission sent a municipal notice with a copy of the application to the City/Town of Westfield on August 23, 2021. The Commission did not receive a response within 60 days pursuant to 935 CMR 500.102(1)(d).
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Provide at least three (3) Massachusetts residents who have past drug convictions or who have parents or spouses who have had drug convictions with education and support relating to sealing criminal records to reduce barriers to entry in the cannabis industry and the workforce in general.
2	Hiring preference will be given to individuals from the areas of disproportionate impact, including Springfield, West Springfield, Amherst, Holyoke, and Greenfield.

BACKGROUND CHECK REVIEW

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within five (5) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:



Day(s)	Hours of Operation
Monday-Sunday	6:00 a.m. to 12:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit at least 30% Women, 5% Minorities, 5% Veterans, 5% People with Disabilities, and 5% People who identify as LGBTQ+.
2	Provide at least two (2) on-site interactive workshops annually.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Shine Delivery, LLC MDA1266

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Shine Delivery, LLC
119 Washington Street, Plainville, MA 02762

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Marijuana Delivery Operator

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Marijuana Courier	Provisional License	Plainville

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use retail licenses under the name of Apotho Therapeutics Plainville, LLC.

4. The applicant was pre-certified by the Commission for Marijuana Delivery Operator on July 9, 2021. Pursuant to 935 CMR 500.101(2)(b), the applicant demonstrated a propensity to successfully operate a Marijuana Establishment.
5. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Andrew Stoddard	Person Having Direct/Indirect Control
Matthew Medeiros	Person Having Direct/Indirect Control
Andrew Medeiros	Person Having Direct/Indirect Control
Lauren Forster	Person Having Direct/Indirect Control

Provisional License Executive Summary 1



Edward Mediros	Person Having Direct/Indirect Control
Elisa Medeiros	Person Having Direct/Indirect Control

6. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
The Medeiros Investment Irrevocable Trust	Entity Having Direct/Indirect Control / Capital Contributor

7. Applicant's priority status:

Expedited Applicant (Social Equity Program Participant)
(Andrew Stoddard / 51% / SE303513)

8. The applicant and municipality executed a Host Community Agreement on March 5, 2021.

9. The applicant conducted a community outreach meeting on March 8, 2021 and provided documentation demonstrating compliance with Commission regulations.

10. The Commission received a municipal response from the City/Town of Plainville on October 5, 2021 stating the applicant was in compliance with all local ordinances or bylaws.

11. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Host two (2) sustainable development events and two (2) educational sessions annually in Spencer, Brockton, and/or Mansfield.
2	Recruit 10% of employees who are presently residing or previously resided in the area of Mansfield, Brockton, or an area of disproportionate impact.
3	Volunteer and participate in community service opportunities for sustainable projects and cleanups in Spencer, Mansfield and/or Brockton.

BACKGROUND CHECK REVIEW

12. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.

13. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW



14. The applicant states that it can be operational within one (1) month of receiving the provisional license(s).

15. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	8:00 a.m. to 9:00 p.m.

16. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.

17. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 10% Minorities, 10% Women, 2.5% Veterans, 2.5% People with Disabilities, or individuals of the LGBTQ+ community.
2	Host bi-annual internal training workshops that focus on topics such as public speaking, professional development, resume writing, management, and leadership.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Smokey Leaf

MRN284276

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Smokey Leaf
45-49 Bank Row, Greenfield, MA 01301

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Aman Kaur	Person Having Direct/Indirect Control / Capital Contributor
Manpreet Singh	Close Associate

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Expedited Applicant (Minority-Owned Business)

Provisional License Executive Summary 1



7. The applicant and municipality executed a Host Community Agreement on March 30, 2021.
8. The applicant conducted a community outreach meeting on June 7, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Greenfield on September 9, 2021 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Recruit 10% individuals who are past or present residents of the geographic areas of disproportionate impact, specifically Greenfield, 10% Economic Empowerment Priority applicants, 10% Social Equity Programs participants, 5% Massachusetts residents who have past drug convictions, and 5% Massachusetts residents with parents or spouses who have drug convictions for its hiring initiatives.
2	Contract with at least 30% of suppliers, contractors, and wholesale partners who are past or present residents of the geographic areas of disproportionate impact, specifically Greenfield, Economic Empowerment Priority applicants, Social Equity Programs participants, Massachusetts residents who have past drug convictions, and Massachusetts residents with parents or spouses who have drug convictions.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within four (4) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	7:00 a.m. to 10:00 p.m.



15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.

16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 50% Women and 30% Minorities, Veterans, Persons with a disability and individuals who identify as LGBTQ+ for its hiring initiatives.
2	Contract with at least 30% of its suppliers, contractors and wholesale partners who are Minorities, Women, Veterans, Persons with a disability and individuals who identify as LGBTQ+.

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Sun Grown Alternatives, LLC

MCN283358

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Sun Grown Alternatives, LLC
0 Progress Avenue, Westfield, MA 01085

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 3/Indoor (10,001 – 20,000 sq. ft.)

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Laurence Cohen	Person Having Direct/Indirect Control / Capital Contributor

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

General Applicant

Provisional License Executive Summary 1



7. The applicant and municipality executed a Host Community Agreement on December 16, 2020.
8. The applicant conducted a community outreach meeting on November 5, 2020 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Westfield on September 3, 2021. stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Donate \$5,000 annually to ELEVATE Northeast to benefit past or present residents of the geographic areas of disproportionate impact (ADIs), which have been defined by the Commission, Commission-designated Certified Economic Empowerment Priority recipients and Commission-designated Social Equity Program participants.
2	Provide education and support relating to sealing criminal records to reduce barriers to entry in the cannabis industry and the workforce in general for 50 participants annually to benefit Massachusetts residents who have past drug convictions and Massachusetts residents with parents or spouses who have drug convictions.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within three (3) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	7:00 a.m. to 5:00 p.m.



15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.

16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 15% Minorities, 25% women, and 10% Veterans.
2	Fund or host one (1) workshop annually for 50 participants.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Trava, Inc.

MCN283495
MPN282069

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Trava, Inc.
3119 Cranberry Highway, Wareham, MA 02538

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 2/Indoor (5,001 – 10,000 sq. ft.)
Product Manufacturing

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Vladimir Georgiev	Person Having Direct/Indirect Control
Krzysztof Sadlowski	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

General Applicant

Provisional License Executive Summary 1



7. The applicant and municipality executed a Host Community Agreement on April 7, 2021.
8. The applicant conducted a community outreach meeting on November 10, 2020 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Wareham on September 3, 2021 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Engage in outreach efforts in order to hire Wareham Residents (as positions become available, but not less than annually) with the goal that at least 10% of staff is comprised of Wareham residents.
2	Holding twice-annual educational seminars for Wareham Residents.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within a year and a half of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	8:00 a.m. to 8:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal



1	Engage in outreach efforts in order to hire individuals comprised of at least 30% Women, 20% Minorities, 10% Veterans, 10% People with disabilities, and 10% Individuals who identify as LGBTQ+.
2	Provide two annual trainings to employees on diversity, equity, and inclusion.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

18. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Fruit Flavored Gummies (Watermelon, Cherry, Orange, Lemon)
2	Lozenges (Mint and Sour Fruit)

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
5. The applicant shall cooperate with and provide information to Commission staff.
6. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



TSC Delivery, LLC
MDA1270

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

TSC Delivery, LLC
7 Kane Industrial Drive, Hudson, MA 01749

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Marijuana Delivery Operator

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Marijuana Courier Pre-Certification	Pre-Certification	N/A

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use cultivation and product manufacturing licenses under the name of Top Shelf Cannaseurs, LLC.

4. The applicant was pre-certified by the Commission for Marijuana Delivery Operator on July 26, 2021. Pursuant to 935 CMR 500.101(2)(b), the applicant demonstrated a propensity to successfully operate a Marijuana Establishment.
5. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Ryan Cohen	Person Having Direct/Indirect Control

6. List of all required entities and their roles in the Marijuana Establishment:

Provisional License Executive Summary 1



Entity	Role
KindRun Investments, LLC	Person Having Direct/Indirect Control
KindRun, LLC	Person Having Direct/Indirect Control
GreenRocket, LLC	Person Having Direct/Indirect Control / Capital Contributor
KreditForce, LLC	Person Having Direct/Indirect Control

7. Applicant's priority status:

Expedited Applicant (Social Equity Program Participant)
(Ryan Cohen / 51% / SE303732)

8. The applicant and municipality executed a Host Community Agreement on June 15, 2021.
9. The applicant conducted a community outreach meeting on June 14, 2021 and provided documentation demonstrating compliance with Commission regulations.
10. The Commission received a municipal response from the City/Town of Hudson on October 6, 2021 stating the applicant was in compliance with all local ordinances or bylaws.
11. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Give hiring preference to individuals who reside in Worcester.
2	Actively seek and develop long-term supply agreements with Economic Empowerment and Social Equity owned businesses.

BACKGROUND CHECK REVIEW

12. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
13. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

14. The applicant states that it can be operational within one (1) month of receiving the provisional license(s).
15. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
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Provisional License Executive Summary 2



Monday-Sunday	8:00 a.m. to 9:00 p.m.
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16. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
17. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Commit to contracting with at least three (3) certified diverse businesses per year.
2	Conduct at least one (1) diversity-focused job fair per year.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Deerfield Naturals, Inc.

RMDA3457

BACKGROUND & APPLICATION REVIEW

1. Name and location of the proposed Medical Marijuana Treatment Center:

Deerfield Naturals, Inc.

Cultivation: 10 Greenfield Road, Deerfield, MA 01373

Product Manufacturing: 10 Greenfield Road, Deerfield, MA 01373

Dispensary: 10 Greenfield Road, Deerfield, MA 01373

2. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 3/Indoor (10,001 – 20,000 sq. ft.)	Provisional License	Deerfield
Product Manufacturing	Provisional License	Deerfield
Retail	Provisional License	Deerfield

3. List of all required individuals and their business roles in the Medical Marijuana Treatment Center:

Individual	Role
Mark Valone	Person Having Direct/Indirect Control / Capital Contributor
Matthew Plotkin	Person Having Direct/Indirect Control

4. List of all required entities and their roles in the Medical Marijuana Treatment Center:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

5. The applicant executed a Host Community Agreement with City/Town of Deerfield on June 27, 2019.

6. The applicant conducted a community outreach meeting on January 30, 2021, and provided



documentation demonstrating compliance with Commission regulations.

7. The Commission received a municipal response from City/Town of Deerfield on October 12, 2021, stating the applicant was in compliance with all local ordinances and bylaws.
8. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Recruit at least 5% employees that are past or present residents of Greenfield, Holyoke and Amherst for its hiring initiatives.
2	Ensure that at least 10% of vendors for services are located in an area of disproportionate impact, specifically Greenfield, Holyoke and Amherst.

SUITABILITY REVIEW

9. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
10. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

11. The applicant states that it can be operational within eight (8) months of receiving the provisional license(s).
12. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	10:00 a.m. to 10:00 p.m.

13. The applicant submitted all applicable and required summaries of procedures for the operation of the proposed Medical Marijuana Treatment Center. The summaries were determined to be substantially compliant with the Commission's regulations.
14. The applicant disclosed that it plans to perform home deliveries to registered patients. The summary of the applicant's plan is consistent with the Commission regulations and guidance documents.
15. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit and retain at least 50% Women and 5% minorities.



2	Utilize at least 5% of vendors that are certified disadvantaged business enterprises for services.
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16. Summary of cultivation plan:

The applicant submitted a summary of a cultivation plan that demonstrated the ability to comply with the regulations of the Commission.

17. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Brownie (Chocolate)
2	Caramels
3	Chewable Tablets (Peppermint and Ginger)
4	Truffle/Confection (Dark Chocolate, Raspberry, Coconut, Salted Caramel, Ginger)
5	Chocolate Bar (Dark, Milk, Raspberry, Cacao Nib)
6	Chocolate Covered Espresso Beans
7	Oil Capsules (Coconut)
8	Cookies (Chocolate Chip, Sugar, Oatmeal Raisin, Lemon)
9	Energy Shots (Rasberry, Lemon-Lime, Strawberry Lemonade, Hibiscus, Maple Lemon)
10	Fruit Chew (Spruce, Raspberry, Lemon-Ginger, Mango, Strawberry)
11	Hibiscus Tea
12	Honey Straw Stick (Honey, Maple Syrup)
13	Kombucha Tea (Pineapple, Grape, Ginger)
14	Lemonade
15	Lozenges (Honey Lemon, Raspberry, Birch, Cherry, Grape)
16	Coconut Macaroon
17	MCT Oil Tincture (Throat Spray, Elevate, 1:1 THC:CBD, 2:1 THC:CBD, 20:1 CBD:THC)
18	Nano-Emulsified Tincture (Throat Spray, Drops)
19	Oil Tincture (Olive Oil, Coconut Oil)
20	Peanut Butter Cups
21	Frozen Confection (Grape, Raspberry Lime, Pineapple Ginger)
22	Lemon Ginger Tea
23	Tincture Infused Lotion (Coconut Massage Cream and CBD Massage Cream)



RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure



NS AJO HOLDINGS, LLC RMDA3535

BACKGROUND & APPLICATION REVIEW

1. Name and location of the proposed Medical Marijuana Treatment Center:

NS AJO Holdings, Inc.

Cultivation: 20 Authority Drive, Fitchburg, MA 01420

Product Manufacturing: 20 Authority Drive, Fitchburg, MA 01420

Dispensary: 20 Authority Drive, Fitchburg, MA 01420

2. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 1/Indoor (up to 5,001 sq. ft.)	Final License	Fitchburg
Product Manufacturing	Provisional License	Fitchburg
Retail	Commence Operations	Fitchburg
Retail	Commence Operations	Watertown
MTC	Commence Operations	Fitchburg-Watertown
MTC	Commence Operations	Fitchburg-Dorchester

3. List of all required individuals and their business roles in the Medical Marijuana Treatment Center:

Individual	Role
David Clapper	Person Having Direct/Indirect Control
William Landman	Person Having Direct/Indirect Control
Alex Chadwick	Person Having Direct/Indirect Control
Alex Hardy	Person Having Direct/Indirect Control
Robert Gorovitz	Person Having Direct/Indirect Control
Morey Goldberg	Person Having Direct/Indirect Control
James Aresty	Person Having Direct/Indirect Control
Marjorie Honickman	Person Having Direct/Indirect Control
ShirleyHahn	Person Having Direct/Indirect Control
Patrick LaRose	Person Having Direct/Indirect Control



Juan Briz	Person Having Direct/Indirect Control
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4. List of all required entities and their roles in the Medical Marijuana Treatment Center:

Entity	Role
Natural Selections MA, Inc.	Entity Having Direct/Indirect Control
MLH Holdings, LLC	Entity Having Direct/Indirect Control
Linaria Investments, LLC	Entity Having Direct/Indirect Control
Lobelia Holdings, LLC	Entity Having Direct/Indirect Control
The Lavatera Trust	Entity Having Direct/Indirect Control
MLIP MLH Investments, LLC	Entity Having Direct/Indirect Control
The James Aresty 2008 Irrevocable Trust	Entity Having Direct/Indirect Control
L2015H, LLC	Entity Having Direct/Indirect Control
MLH MSO Holdco, Inc.	Entity Having Direct/Indirect Control

5. The applicant executed a Host Community Agreement with Fitchburg on May 2, 2017, and June 20, 2018.

6. The applicant conducted a community outreach meeting on April 28, 2021, and provided documentation demonstrating compliance with Commission regulations.

7. The Commission sent a municipal notice with a copy of the application to the City/Town of Fitchburg on July 9, 2021. The Commission did not receive a response within 60 days pursuant to 935 CMR 501.102(3)(4)(c).

8. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Recruit 25% of its employees from areas of disproportionate impact, specifically Fitchburg and parts of Boston and Massachusetts residents who have, or have parents or spouses who have, past drug convictions.
2	Contribute a minimum of \$10,000, annually, to local charities which may include, but not limited to, Making Opportunity Count f/k/a Montachusett Opportunity Council.
3	Host semi-annual company volunteer outings with a goal of having a minimum of ten (10) employees per event.

SUITABILITY REVIEW

9. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.



10. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

11. The applicant states that it can be operational once receiving the provisional license(s).

12. The applicant's proposed hours of operation are the following:

Cultivation and Product Manufacturing

Day(s)	Hours of Operation
Monday-Sunday	24 Hours

Retail

Day(s)	Hours of Operation
Monday-Sunday	8:00 a.m. – 8:00 p.m.

13. The applicant submitted all applicable and required summaries of procedures for the operation of the proposed Medical Marijuana Treatment Center. The summaries were determined to be substantially compliant with the Commission's regulations.

14. The applicant disclosed that it plans to perform home deliveries to registered patients. The summary of the applicant's plan is consistent with the Commission regulations and guidance documents.

15. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 48.8% Women, 20.7% Minorities, 12% Persons with Disabilities, 3.5% Veterans and 10% L.G.B.T.Q. + for its hiring initiatives.
2	Offer 100% of the Company's opportunities for advancement to management and executive positions internally, thereby providing opportunities to its diverse workforce, to the extent its workforce has been filled by diverse individuals for advancement.
3	Ensure 100% of its employees receive training on diversity and sensitivity.

16. Summary of cultivation plan:

The applicant submitted a summary of a cultivation plan that demonstrated the ability to comply with the regulations of the Commission.

17. Summary of products to be produced and/or sold (if applicable):

#	Product



1	Chocolate Bars (Dark and Milk)
2	Gummies (Watermelon, Pomegranate, Raspberry, Blueberry, Mango and Tangerine)
3	Lozenges (Lemon)
4	Topicals
5	Lotions
6	Salves
7	Oils
8	Sprays
9	Waxes
10	Shatter
11	Vape Oil
12	Tinctures
13	Keif
14	Pre-rolled Cannabis Joints

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure



Memorandum

To: Chairman Hoffman, Commissioners Camargo, Concepcion and Roy
Cc: Executive Director Collins, COO Alisa Stack, CPO Erika White
From: Commissioner Bruce Stebbins
Date: November 2021
Subject: Executive Director Performance Evaluation and Compensation Process
Importance Level: Routine / Expedite

PURPOSE: Outline implementation schedule for performance and compensation evaluation for the Executive Director.

REQUEST ACTION BY: November 18, 2021 (public meeting)

BACKGROUND: The purpose of this memorandum is to provide an update on reviewing and recommending possible changes to the Executive Director's performance review process. The goal is to also align the Executive Director's review process with the Performance Management System being used for all employees of the Cannabis Control Commission (CCC). At the CCC's September meeting, we approved a first step in this process, which is to utilize the November CCC meeting (and possibly a second meeting) to review and approve the Executive Director's goals for the coming year and allow an update on progress of the current year's goals. This memorandum will detail the steps to be taken at the November meeting to address the current review process and recommend options for the Commission's consideration of the Executive Director's performance and compensation review going forward. The working group decided that the current process of evaluation will be utilized in 2021, as it would be unfair to unveil a new process so close to the end of the calendar year.

PROPOSED SCHEDULE:

November Commission Meeting (2021 and subsequent years) – The Executive Director will provide a memorandum outlining proposed goals for the following year and make a presentation to the Commission at the November public meeting. The presentation will include a review of these new goals and update and status report on the current year's goals. The Executive Director



can reach out to the Chair and all Commissioners individually to solicit feedback on proposed goals in drafting the memorandum and preparing for public meeting.

December (2021) – The Executive Director will provide a self-assessment of his/her performance using any existing documents or presentations in his/her possession and will have those documents distributed through the Chief People Officer (CPO) to the Chair and each Commissioner. The Chair and each Commissioner will provide feedback on the Executive Director's performance as provided by the current assessment document in use. All reviews by Commissioners shall be returned to the CPO by January 15th, 2022. The goal is to move this deadline toward the end of December.

The CPO will assemble the reviews into one document and include all comments without attribution. The final document will be shared with the Executive Director for review. The Executive Director will sign the final document to be stored in his or her personnel file.

January (2022 and subsequent years) By January 15th, the Chair and Commissioners shall return their feedback to the CPO. The CPO will assemble the reviews into one document and include all comments without attribution.

January through February Commission Meeting (2022 and subsequent years) - CPO will work with Commissioners under one of the two options presented below to complete evaluation process for final Commission consideration at the February public meeting. See options 1&2 below.

February 2022 – The CPO will present a new template for the Executive Director's performance review to be approved by the Commission at its February 2022 meeting.

July (2022 and subsequent years) – Building on the Executive Director's goal presentations at the November public meeting and aligning with the mid-year review of each CCC team member as part of the CCC's Performance Management System, the Executive Director shall provide a mid-year review of their progress toward the current year's goals at the July public meeting.

November (2022 and subsequent years) – The CPO will distribute the new approved template for a Performance Evaluation for the Executive Director to complete. The Executive Director will complete their self-assessment and return it to the CPO for distribution to the Chair and Commissioners by the first working day of December. This timeline will help allow Commissioners to complete the review process by the end of the year.

Executive Director Performance and Compensation Review Meeting Options

Considering the actual review of the Executive Director's performance and compensation, we decided to offer two options for Commission consideration given the importance of these steps in the process.

Option #1 – Continue to use Executive Session as the means by which all Commissioners discuss the Executive Director’s salary based on the combined evaluation document prepared by the CPO. As we know, a public body may not perform an evaluation of an employee in executive session. Executive session Purpose 1 allows a public body to discuss the reputation, character, physical condition, or mental health, *rather than the professional competence*, of an individual. How a performance evaluation affects a contract negotiation can be an appropriate part of an executive session discussion under Purpose 2, which allows a public body to conduct strategy sessions in preparation for negotiations with nonunion personnel or to engage in contract negotiations with nonunion personnel.

Option #2 – Task a single Commissioner (on a rotating basis) at the November meeting to work with the CPO to review the final compiled performance assessment with the Executive Director and discuss salary considerations. The designated Commissioner will report back to the full commission at a public meeting (no later than March) with a salary recommendation for the entire body to consider.

This option allows for further engagement by the Executive Director to participate in a meaningful discussion around recommendations of salary and review the compiled performance assessment. The CPO would prepare an executive summary of the Executive Director’s performance evaluation that would be available for distribution and consideration by the full Commission at a public commission meeting

Both options allow for Commission discussion of the Executive Director’s overall performance in an open public Commission meeting.

RECOMMENDATION – The commission may vote to approve this revised process, amend any portion, and choose to select Option #1 or Option #2 as part of the Executive Director’s performance management review.



Cannabis Control Commission

Job Description

Department: Communications and Outreach

Reports to: Director of Equity Programming and Community Outreach

Job Title: Manager, Equity Programming and Strategic Partnerships

FLSA Status: Exempt

I. PURPOSE OF THE JOB

The Manager of Equity Programming and Strategic Partnerships will support the Director of Equity Programming and Community Outreach in promoting equity-based and diversity-based policies, initiatives and partnerships; internally and externally, within communities they are designed to benefit and ensure those policies, initiatives, and partnerships are aligned with the Commission's implementation of its own [mission](#).

II. ESSENTIAL FUNCTIONS AND RESPONSIBILITIES

- The Manager of Equity Programming and Strategic Partnerships will manage the development and advancement of the vision, strategic plans, and mission related to the Commission's equity programming under the direction of the Director of Equity Programming and Community Outreach. This includes, but is not limited to, the Commission's [Equity Work Plan and Diversity, Equity, and Inclusion workgroups](#)
- Develop efforts to promote the inclusion of communities disproportionately harmed by marijuana arrests and incarceration in the legal cannabis industry, and to engage with diverse populations, people of color, particularly Black, African American, Latinx, and Indigenous people, women, veterans, and farmers;
- Manage internal Commission equity efforts across all departments in order to ensure programs, policies, regulations, and deliverables are consistently effective in achieving the Commission's equity mission;
- In coordination with the Director, outline, organize, and create timelines for goals and benchmarks across Commission departments and multiple equity-focused programs, including the Commission's Social Equity Program;
- Develop and maintain effective working relationships and collaborative partnerships with key stakeholders, community leaders, and organizations
- Assist in the development of data metrics and interdepartmental data collection processes for each program and licensee equity efforts, including Diversity and Positive Impact Plans;
- Assist in the development and implementation of the programming budget across multiple equity-focused programs;



- Analyze and monitor data and evaluations to develop performance strategies for program evolution and sustained success;
- Periodically review and evaluate regulations and Commission policies through an equity lens for effectiveness and make recommendations where necessary;
- Occasionally travel across the Commonwealth to implement and represent the Commission's strategic outreach plan and attend community events;
- Oversee the solicitation and collection of public input on an ongoing basis; and
- Support efforts to update the Commission on progress toward its equity-focused mandates and goals, including but not limited to workforce training and development, licensee and agent diversity, and barriers to entry.

III. OTHER DUTIES AND RESPONSIBILITIES

- Maintain the highest standards of personal, professional, and ethical conduct and support the Commission's goals for a diverse and culturally aware workforce;
- Support the Director of Equity Programming and Community Outreach in aligning the day-to-day efforts of Project Coordinator(s)
- Support efforts to ensure messaging and training are consistent across populations and platforms;
- Create and maintain comprehensive project documentation; develop spreadsheets, diagrams and process maps to document needs;
- Execute on program Key Performance Indicators (KPI's);
- Participate in, oversee, and facilitate program trainings; and
- Perform related duties as assigned.

IV. KNOWLEDGE AND SKILLS

- Organized self-starter and effective collaborator, showing strong interest in systems and process improvement;
- Comfortable leading equity initiatives that require input, collaboration, and buy-in from multiple Commission departments and external partners;
- Ability to establish and maintain effective working relationships with diverse community groups, community media, and partner organizations;
- Ability to analyze business situations, create processes, and demonstrate problem solving and analytical thinking skills for successful project outcomes;
- Strong communication skills with the ability to tailor information that establishes rapport and the ability to communicate and disseminate this information across the Commission;
- Ability to build constructive working relationships characterized by a high level of acceptance, integrity, cooperation, and mutual regard;
- Ability to work on multiple assignments; exercise good judgment in decision-making; meet deadlines; demonstrate attention to detail and be flexible;
- Adept at presenting information in an accurate and concise format;
- Ability to think critically and strategically;



- Comfortable working independently, as well as with teams;
- Ability to seek opportunities to resolve problems, achieve goals, or otherwise advance the Commission's mission; and
- Ability to work in and travel to the Commission's headquarters in Worcester, along with other locations across the state.

V. EDUCATION AND EXPERIENCE

- Bachelor's degree from an accredited institution of higher education required;
- A minimum of 5-7 years of experience in program development with an emphasis on those programs working with diverse community groups, including people of color, particularly Black, African American, Latinx, and Indigenous people, women, veterans, and farmers;
- Strong written, communication and organizational skills along with customer service skills, attention to detail and process redesign experience;
- Experience creating and developing programs and outreach plans;
- Demonstrated experience managing projects;
- Strong experience using Microsoft Office and experience with project management tools/systems, PMP preferred;
- Possesses a valid driver's license from Massachusetts or another state; and
- Ability to operate a motor vehicle.

IV. SALARY RANGE: \$70,000 - \$80,000





Cannabis Control Commission Job Description

Department: Information Technology

Reports To: Chief Technology and Innovation Officer

Job Title: Director of Data Analytics

FLSA Status: Exempt

I. PURPOSE OF THE JOB

Reporting to the Chief Technology and Innovation Officer, the Director of Data Analytics will lead mission critical efforts supporting data architecture, integrations and analytics services as well as managing data operations. The Director of Data Analytics will collaborate across teams to develop master data management and data governance strategies. The Director of Data Analytics will provide quantitative data analysis and be responsible for managing, analyzing, and modeling data to support the Commission's research agenda, licensing and compliance decisions.

II. ESSENTIAL FUNCTIONS AND RESPONSIBILITIES

- Manage data requests from Commissioners, Executive Director, CTIO and COO into actionable analytical solutions, maintaining systems and procedures, building on different data platforms;
- Provide high level advanced statistical and predictive modeling techniques to construct syntax and run analysis for research interpretation purposes;
- Manage data migration and applications, along with providing recommendations to positively influence management decisions by senior leadership and cross-functional stakeholders;
- Utilize standard testing measures and/or algorithms to test and analyze large amounts of data;
- Design and develop data collection measures, instruments, databases, and procedure manuals based on detailed knowledge of data files, related databases, and systems integration;
- Design, develop and deliver data processing applications and processes through internal application development and implementation of external solutions
- Provide expertise in the design and implementation of data management strategies, techniques, best practices and quality control procedures, including writing technical requirements and documentation of data sets;
- Lead Data Governance efforts within the Commission;
- Develop and execute continuous improvement opportunities and initiatives across teams around data processes to ensure the applicable systems align to the data strategies,



- application data storage, application data integrations, data security and digital transformation; and
- Collaborate with Commission staff as well as other state agencies and stakeholders to monitor and interpret data and assists in editing the quantitative components of written reports, white papers, briefs, and statistical graphics for research topics and projects with an emphasis on energy and environmental sustainability in the cannabis industry.

III. OTHER DUTIES AND RESPONSIBILITIES

- Maintain the highest standards of personal, professional and ethical conduct and support the Commission's goals for a diverse and culturally aware workforce;
- Track and report on innovation metrics and strategic impact on a regular basis;
- Develop apps and tools using Power Apps and other scripting and development tools;
- Provide WordPress website support as part of cross-functional team;
- Support data analysis and reporting of key quality metrics along with facilitating the interpretation of data and developing responsive action plans for the Commission; and
- Facilitate the integration of innovation and project management into a shared services model.

IV. SUPERVISORY RESPONSIBILITIES

- Direct daily supervision of data analytic staff.

V. KNOWLEDGE AND SKILLS

- Excellent quantitative statistical knowledge and methodology;
- Advanced experience with at least one high-level statistical software program (R, SAS, Stata, SPSS etc.);
- Experienced in Microsoft Cloud Environment (M365, Azure, Dynamics)
- Experience with SQL, Machine Learning and text searching experience;
- Ability to develop and query databases and perform statistical analysis;
- Ability to identify metrics, create data syntax, and execute advanced statistical and predictive modeling techniques to answer quantitative research questions;
- Adept at presenting information in an accurate and concise format;
- Ability to develop apps and use tools for data processing and management (Power BI, scripting etc.)
- Ability to build constructive working relationships characterized by a high level of acceptance, integrity, cooperation, and mutual regard;
- Ability to seek opportunities to resolve problems, achieve goals, or otherwise advance the Commission's mission;
- Able to communicate in a clear and consistent manner to diverse individuals across all Commission lines and individuals outside the Commission while maintaining customer satisfaction;
- Able to contribute actively to a work environment that embraces diversity and brings together the strengths and perspectives of diverse groups to meet organizational goals;
- Able to earn the trust, respect, and confidence of co-workers and along and internal customers through honesty, forthrightness, and professionalism;



- Able to produce high-quality communications with minimal oversight in often ambiguous policy environments;
- Able to seek opportunities to resolve problems, achieve goals, and advance the Commission's mission;
- Strong organizational and analytical skills, and ability to manage major competing projects at the same time; and
- Ability to work in and travel to the Commission's headquarters in Worcester.

VI. EDUCATION AND EXPERIENCE

- Bachelor's degree in Computer Science, Engineering, Mathematics, Business, or related degree; advanced degree preferred;
- Minimum of 8-10 years experience in the field of innovation, enterprise project management, technology and/or solutions development with at least 3 years in a supervisory capacity;
- Minimum of 4 years experience managing extensive system integrations projects for a medium sized or large company or public Commission; and
- Certified PMP along with demonstrated experience in project management and implementation preferred.

Salary Range: \$105,000 - \$115,000





Cannabis Control Commission Job Description

Department: Administration

Reports to: Chief Financial and Accounting Officer

Job Title: Budget Director

FLSA Status: Exempt

I. PURPOSE OF THE JOB

The Budget Director, under the direction of the Chief Financial and Accounting Officer, is responsible for the overall development and monitoring of the Commission's budgetary appropriations and revenue collections. The Budget Director plays a key role in determining the goals and objectives for the Commission each fiscal year.

II. ESSENTIAL FUNCTIONS AND RESPONSIBILITIES

- Oversee development of annual Commission budget in collaboration with senior leadership, ensuring projections are aligned with mission, strategic objectives and long-term needs;
- Conduct regular monitoring, analysis and reporting on budget to actual performance and make recommendations on adjustments to budget projections;
- Collaborate with key staff within the Commission to update budget projections and determine budgetary needs throughout the year;
- Analyze fiscal impact of legislative, regulatory, policy, or contractual changes;
- Work with Fiscal Specialists to ensure encumbrances, payments and revenue collections are accurately reflected in budget reporting;
- Lead regular briefings on budget to actual performance for senior leadership;
- Draft and submit spending and revenue projections to the Executive Office for Administration and Finance and the House and Senate Committees on Ways and Means;
- Work with Communications and Government Affairs staff to advocate for Commission's goals and budgetary requests with A&F and Ways and Means; and
- Develop and implement standard operating procedures and policies for budget projections and reporting.

III. OTHER DUTIES AND RESPONSIBILITIES

- Maintain the highest standards of personal, professional, and ethical conduct and support the Commission's goals for a diverse and culturally aware workforce;
- Build a collaborative relationship with other state agencies, including, but not limited to, the state Comptroller's Office, Executive Office for Administration and Finance, the Department of Revenue, and the Office of the Treasurer.
- Stay current with information related to best practices for state budgeting and finance; and



- Performs related duties as assigned.

IV. SUPERVISORY RESPONSIBILITIES

- The Budget Director may oversee the work of members of the Finance team.

V. KNOWLEDGE AND SKILLS

- Demonstrated experience with budget development and execution, particularly in state or municipal government;
- Experience with the Commonwealth's enterprise systems (MMARS, HR/CMS, CIW, etc.);
- Ability to write concisely to express thoughts clearly and to develop ideas in logical sequence;
- Ability to analyze business situations, create processes, and demonstrate problem solving and analytical thinking skills for successful project outcomes;
- Strong communication skills with the ability to tailor information that establishes rapport and the ability to communicate and disseminate this information across the Commission;
- Ability to build constructive working relationships characterized by a high level of acceptance, integrity, cooperation, and mutual regard;
- Ability to work on multiple assignments; exercise good judgment in decision-making; meet deadlines; demonstrate attention to detail and be flexible;
- Adept at presenting information in an accurate and concise format;
- Ability to think critically and strategically;
- Adept at presenting information in an accurate and concise format;
- Ability to think critically and strategically;
- Comfortable working independently, as well as with teams;
- Ability to seek opportunities to resolve problems, achieve goals, or otherwise advance the Commission's mission;
- Ability to work in and travel to the Commissions headquarters in Worcester.

VI. EDUCATION AND EXPERIENCE

- Bachelor's degree in business, accounting, finance, public policy, public administration or related field from an accredited institution of higher education required; Master's degree preferred;
- Minimum of 5-7 years as a budget manager, analyst or related field in public accounting or finance;
- Demonstrated experience managing projects and teams; and
- Strong experience using Microsoft Office, including Excel.

VI. SALARY RANGE: \$90,000 - \$100,000





Cannabis Control Commission Job Description

Department: Communications and Outreach

Reports to: Director of Government Affairs and Policy

Job Title: Manager, Government Affairs and Policy

FLSA Status: Exempt

I. PURPOSE OF THE JOB

The Manager, Government Affairs and Policy, under the direction of the Director of Government Affairs and Policy, assists the government relations and policy functions of the Commission and serves as a liaison across all levels of government.

II. ESSENTIAL FUNCTIONS AND RESPONSIBILITIES

- In collaboration with the Director of Government Affairs and Policy, Executive Director, Chief Communications Officer, Commissioners, and other senior staff, support and manage strategy for strengthening relationships with local, state, regional, federal officials, and government agencies to increase their understanding of and support of the Commission;
- Work in partnership with Commissioners and the senior management team to manage processes surrounding policy review, execution, and assessment;
- Communicate and advocate the Commission's priorities and mission to officials and staff;
- Collaborate with Equity Programming staff to plan and execute outreach events at all levels of government
- Monitor legislation and policy activities; update and advise the senior leadership and staff about relevant proposals and actions, and analyze potential impacts on the work of the Commission;
- Monitor the Commonwealth's budget development process and advocate for the Commission's priorities;
- Assist in coordinating government relations strategy with other relevant stakeholders, including senior leadership;
- Develop a wide range of materials in support of the Commission's work, including, but not limited to, legislative summaries, talking points, facts sheets, testimony, and letters;
- Provide technical assistance to the Executive Director and Commissioners on government relations issues;
- Assist with the development and implementation of special projects, including, but not limited to, legislative reports as required by law;
- Prepare documents and materials for Public Meetings, Listening Sessions, and other Commission events; and
- Write memos, reports, and analyses as needed by Commissioners and senior staff.



III.

OTHER DUTIES AND RESPONSIBILITIES

- Maintain the highest standards of personal, professional and ethical conduct and support the Commission's goals for a diverse and culturally aware workforce;
- Work with senior leadership to ensure open communication between local, state, regional, and federal agencies and staff;
- Attend meetings and hearings that directly impact the Commission, including state agency trainings;
- Preparing a variety of written communications such as testimony, fact sheets, and reports;
- Draft and/or review responses to relevant correspondence; and
- Perform related duties as assigned.

IV.

KNOWLEDGE AND SKILLS

- Knowledge of Commission's mission, standards, and goals;
- Commitment to Social Justice and Equity;
- Excellent project management and communication skills, including strong writing skills;
- Analyzing, drafting, and interpreting legislation, policy, and budget documents;
- Strong communication and organizational skills with the ability to tailor information that establishes rapport and the ability to communicate and disseminate this information across the Commission;
- Ability to build constructive working relationships characterized by a high level of acceptance, integrity, cooperation, and mutual regard;
- Ability to work on multiple assignments; exercise good judgment in decision-making; meet deadlines; demonstrate attention to detail and be flexible;
- Adept at presenting information in an accurate and concise format;
- Ability to think critically and strategically;
- Comfortable working independently, as well as with teams;
- Ability to seek opportunities to resolve problems, achieve goals, or otherwise advance the Commission's mission; and
- Ability to travel to and work out of the Worcester Headquarters and satellite office in Boston.

V.

EDUCATION AND EXPERIENCE

- Bachelor's Degree in Political Science, Public Affairs, Public Relations, Communications, or related field from an accredited institution of higher education required;
- Minimum of 5-7 years of experience working in government sector or government affairs;
- Strong written, communication and organizational skills along with customer service skills, project management, attention to detail and policy analysis; and
- Strong experience using Microsoft Office and experience with case management tools/systems.

Salary Range: \$70,000 - \$80,000





COMMONWEALTH OF MASSACHUSETTS

Guidance for Municipalities

November 2021

Massachusetts Cannabis Control Commission

Steven J. Hoffman, Chairman
Nurys Camargo, Commissioner
Ava Callender Concepcion, Commissioner
Kimberly Roy, Commissioner
Bruce Stebbins, Commissioner

Shawn Collins, Executive Director

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I. Introduction

The following guidance is provided to assist communities working with individuals and businesses seeking to apply for licensure as an adult-use Marijuana Establishment under 935 Code Mass. Regs. § 500.000, a medical-use Medical Marijuana Treatment Center under 935 Code Mass. Regs. § 501.000, or a colocated entity. The Cannabis Control Commission (Commission) has also published guidance to assist municipalities in creating equitable cannabis policies, including as part of the process of negotiating and executing host community agreements, which may be found at:

<https://masscannabiscontrol.com/public-documents/guidance-documents/>. This guidance is not legal advice. If municipalities have questions regarding the legal requirements for licensure, they are encouraged to consult municipal counsel.¹

Under the “Local control” provisions of G. L. c. 94G, § 3, the Legislature delegated to municipalities control over Marijuana Establishments² (MEs) and Medical Marijuana Treatment Centers³ (MTCs) operating within their borders. Under § 3 and the regulations, municipalities can regulate the number, operations, and locations of potential MEs and MTCs.⁴ The Commission, in turn, has broad authority over licensing and registration of these applicants.

Helpful Links

More resources for municipalities are available at <https://masscannabiscontrol.com/state-local-government/>.

II. Types of Marijuana Establishments

Chapters 94G and 94I, and the regulations, create different kinds of adult-use MEs and medical-use MTCs. Unlike an MTC (formerly known as a Registered Marijuana Dispensary or RMD), which is permitted to cultivate, process, transport, deliver, and retail Marijuana and Marijuana Products⁵ for

¹ The Commission uses the term “counsel” as inclusive of and not limited to the following municipal positions: Town Counsel, City Solicitor, Corporation Counsel, Special Town/Municipal Counsel, and Labor Counsel.

² Under G. L. c. 94G, § 1, a Marijuana Establishment is defined as a marijuana cultivator, independent testing laboratory, marijuana product manufacturer, marijuana retailer or any other type of licensed marijuana-related business.

³ Under G. L. c. 94I, § 1, a Medical Marijuana Treatment Center is defined as the premises approved under a medical use marijuana license.

⁴ See e.g., G. L. c. 94G, §§ 3 (a) (2) (iii) and (d); 935 Code Mass. Regs. § 501.170(2).

⁵ The use of capitalized terms in this Guidance, such as “Marijuana,” “Marijuana Products” and many others are defined in the [regulations](#). Please refer to the regulations regarding the meaning of a particular term. 935 Code Mass. Regs. §§ 500.002 and 501.002.



medical-use under one license⁶, an adult-use ME may only engage in licensed activity, e.g., cultivation, through a specific license type that allows one or more activities. The different adult-use license types are discussed in more detail below. Under G. L. c. 94G, § 16, one licensee may hold up to three licenses per license type, with certain exceptions.⁷

All MEs and MTCs are subject to strict, comprehensive state regulations and inspections by Commission staff. All MEs and MTCs are required to negotiate and execute a host community agreement (HCA) with the municipality in which they seek to locate. There is more detail on Host Community Agreements below and in a separate guidance published by the Commission, which may be found here: <https://masscannabiscontrol.com/public-documents/guidance-documents/>.

A brief list and description of the different types of licenses issued by the Commission are as follows:

Marijuana Cultivator

A Marijuana Cultivator is an entity licensed to cultivate, Process and package Marijuana, and to Transfer Marijuana to other MEs, but not to Consumers. A Craft Marijuana Cooperative is a type of Marijuana Cultivator. Cultivators select what Tier, i.e. size of the grow they will operate, which determines their application and licensing fees. The chart of Tier options is included below.

Tiers of Marijuana Cultivator

Each licensee (except a Craft Marijuana Cooperative) may have three (3) licenses, but the total canopy combined may not exceed 100,000 square feet.⁸ For example, a licensee may not have three (3) Tier 11 cultivation licenses because it would exceed the canopy square footage limit.

⁶ This concept is referred to as ‘vertical integration.’

⁷ The statutory license cap set by the legislature states in relevant part that “[n]o licensee shall be granted more than 3 marijuana retailer licenses, 3 medical marijuana treatment center licenses, 3 marijuana product manufacturer licenses or 3 marijuana cultivator licenses; provided, however, that a licensee may hold 3 marijuana retailer licenses, 3 medical marijuana treatment center licenses, 3 marijuana product manufacturer licenses and 3 marijuana cultivator licenses.” G. L. c. 94G, § 16.

⁸ “Canopy” means an area to be calculated in square feet and measured using clearly identifiable boundaries of all area(s) that will contain Flowering and/or Vegetative plants larger than eight inches tall and eight inches wide at any point in time, including all of the space(s) within the boundaries. Canopy may be noncontiguous, but each unique area included in the total Canopy calculations shall be separated by an identifiable boundary which includes, but is not limited to: interior walls, shelves, Greenhouse walls, hoop house walls, garden benches, hedge rows, fencing, garden beds, or garden plots. If Flowering and/or Vegetative plants larger than eight inches tall and eight inches wide are being cultivated using a shelving system, the surface area of each level shall be included in the total Canopy calculation. 935 Code Mass. Regs. § 500.002.



Tier	Canopy Size Allowed
1	up to 5,000 square feet
2	5,001 to 10,000 sq. ft.
3	10,001 to 20,000 sq. ft.
4	20,001 to 30,000 sq. ft.
5	30,001 to 40,000 sq. ft.
6	40,001 to 50,000 sq. ft.
7	50,001 to 60,000 sq. ft.
8	60,001 to 70,000 sq. ft.
9	70,001 to 80,000 sq. ft.
10	80,001 to 90,000 sq. ft.
11	90,001 to 100,000 sq. ft.

For more information about Tier management, see 935 Code Mass. Regs. § 500.050(2) and 935 Code Mass. Regs. § 501.050(2).

Craft Marijuana Cooperative

A Craft Marijuana Cooperative is a type of Marijuana Cultivator organized as a limited liability company, limited liability partnership, or a cooperative corporation under the laws of the Commonwealth. The Members or shareholders of the cooperative must be residents of the Commonwealth for the 12 months immediately preceding the filing of an application for a license. In addition, the Craft Marijuana Cooperative shall have either one Member that has filed a Schedule F (Form 1040⁹) within the five years prior to application for licensure; or an agreement to lease land wholly owned by a person or entity that has filed a Schedule F (Form 1040) within the five years prior to application for licensure. Where the agreement to lease land renders the individual or entity filing a Schedule F (Form 1040) a Person or Entity Having Direct or Indirect Control, the Craft Marijuana Cooperative shall report the individual or entity and submit the agreement, as required by 935 Code

⁹ IRS Tax Form indicating profit or loss from farming.



Mass. Regs. § 500.101(1)(a)1. The Craft Marijuana Cooperative must operate consistently with the Seven Cooperative Principles established by the International Cooperative Alliance in 1995.¹⁰ The cooperative license authorizes it to cultivate, obtain, Manufacture, Process, package, brand and Transfer Marijuana Products and to deliver Marijuana to MEs, but not to Consumers.

The Craft Marijuana Cooperative is limited to one (1) cultivation license and its total locations are limited to cultivating 100,000 square feet of Canopy. A cooperative is not limited in the number of cultivation locations it may operate, provided that for each location over six (6) locations, additional application and licensing fees shall apply. The cooperative may also conduct activities authorized for Marijuana Product Manufacturers at up to three locations. The Craft Marijuana Cooperative is eligible for Tier Expansion and Relegation.

Marijuana Product Manufacturer

A Marijuana Product Manufacturer is an entity authorized to obtain, Manufacture, Process and package adult-use Marijuana or Marijuana Products, and to transport and Transfer Marijuana Products to other MEs, but not to Consumers. Marijuana Product Manufacturers shall meet all applicable environmental laws, regulations, permits and other applicable approvals including, but not limited to, those related to water quality and quantity, wastewater, solid and hazardous waste management and air pollution control, including prevention of odor and noise. All Edibles prepared by a manufacturer shall be prepared, handled, and stored in compliance with the sanitation requirements in 105 Code Mass. Regs. § 590.000: *State Sanitary Code Chapter X: Minimum Sanitation Standards for Food Establishments*, and with the requirements for food handlers specified in 105 Code Mass. Regs. § 300.000: *Reportable Diseases, Surveillance, and Isolation and Quarantine Requirements*. Safe handling regulations are enforceable by local boards of health.

Marijuana Retailer

A Marijuana Retailer is an entity authorized to transport, sell, Repackage, or otherwise Transfer Marijuana or Marijuana Products to MEs and to sell Marijuana, Marijuana Products, Marijuana Accessories and Branded Goods to Consumers. A Marijuana Retailer can also deliver Marijuana or Marijuana Products to Consumers¹¹. A Marijuana Retailer shall provide a retail location accessible to Consumers 21 years of age or older, or, if colocated with an MTC, Registered Qualifying Patients with the Medical Use of Marijuana Program in possession of a Medical Registration Card. A Marijuana Retailer can enter into a Delivery Agreement with a Marijuana Courier to deliver Marijuana or Marijuana Products, and Marijuana Accessories and Branded Goods to Consumers or Patients.

¹⁰ <https://www.ica.coop/en/cooperatives/cooperative-identity>.

¹¹ Under the adult- and medical-use regulations, “Consumer” means a person who is 21 years of age or older. 935 Code. Mass. Regs. § 500.002; 935 Code. Mass. Regs. § 501.002.



Medical Marijuana Treatment Center

An MTC (formerly known as an RMD), is an entity licensed under 935 Code Mass. Regs. § 501.101, that acquires, cultivates, possesses, Processes (including development of related products such as Edibles, MIPs, Tinctures, aerosols, oils, or ointments), Repackages, transports, sells, distributes, delivers, dispenses, or administers Marijuana, products containing Marijuana, related supplies, or educational materials to Registered Qualifying Patients or their Personal Caregivers for medical use. Unless otherwise specified, MTC refers to the site(s) of dispensing, production or cultivation of Marijuana for medical use.

Marijuana Transporter

There are two types of Marijuana Transporter licenses: (1) a Third-party Transporter; and (2) an Existing Licensee Transporter.

A Third-party Transporter is an entity formerly registered or currently licensed to do business in Massachusetts that does not hold any other ME license pursuant to 935 Code Mass. Regs. § 500.050¹² and is not formerly registered or currently licensed as an MTC pursuant to 935 Code Mass. Regs. § 501.000: *Medical use of Marijuana*. A Third-party Transporter is permitted to transport Marijuana and Marijuana Products between MEs and between MTCs.

An Existing Licensee Transporter is an ME that wishes to contract with other MEs to transport their Marijuana and Marijuana Products to other MEs. All Marijuana Transporters, their agents and employees, who contract with an ME to transport Marijuana Products shall comply with c. 94G and 935 Code Mass. Regs. § 500.000. Marijuana Transporters are allowed to Warehouse Marijuana and Marijuana Products in a form and manner determined by the Commission.

Delivery Licenses

There are two types of Delivery Licenses: (1) a Marijuana Courier; and (2) a Marijuana Delivery Operator. The owner of either license type may also own or control one or more ME licenses, subject to the limitations under 935 Code Mass. Regs. § 500.050(10) and (11). Additionally, Delivery Licenses are subject to an exclusivity period: for 36 months from the date the first Delivery Operator Licensee recipient receives clearance to commence operations, Delivery Licenses will be available only to businesses controlled by and with majority ownership comprised of Certified Economic Empowerment Priority Applicants or Social Equity Program Participants. No Persons or Entities Having Direct or Indirect Control of a Delivery License shall be granted or hold more than a combined total of two

¹² Section 935 Code Mass. Regs. § 500.050 details the various Marijuana Establishment types.



Delivery Operator and/or Marijuana Courier Licenses, subject to the limitations in 935 Code Mass. Regs. § 050(1)(b): *Control Limitations*.

Both Delivery Licensee types can sell and deliver Finished Marijuana Products directly to Consumers, but cannot operate as brick-and-mortar retailers. Finished Marijuana Product means a Marijuana Product that is completely manufactured and ready for retail sale and includes Finished Marijuana that has been separated into individual packages or containers for sale. There are differences between the license types in terms of how they acquire and handle Finished Marijuana Products:

- A Marijuana Courier may enter into a Delivery Agreement with a Marijuana Retailer to deliver Finished Marijuana Products, Marijuana Accessories, and Marijuana Branded Goods directly to Consumers or with an MTC to deliver to Patients or Caregivers. It cannot Wholesale, Warehouse, Process, Repackage, or White Label these products.
- A Marijuana Delivery Operator may Wholesale Finished Marijuana Products acquired from a Marijuana Cultivator, Marijuana Product Manufacturer, Microbusiness, or Craft Marijuana Cooperative. It can also sell and deliver Finished Marijuana Products, Marijuana Accessories, and Marijuana Branded Goods directly to Consumers. It can Wholesale, Warehouse, or White Label these products, but it cannot Process or Repackage them.

Note: Although the Commission does not consider a Delivery Operator to be a Marijuana Retailer as defined under 935 Code Mass. Regs. § 500.002 or authorized to engage in permitted activities under 935 Code Mass. Regs. § 500.050(8), a Delivery Operator needs to register as a vendor with the Department of Revenue and collect and remit marijuana retail taxes in accordance with 830 Code Mass. Regs. § 64N.1.1: *Marijuana Retail Taxes* because it can sell Finished Marijuana Products directly to consumers. While Delivery Licensees may conduct sales through a Third-party Technology Platform Provider, these providers shall not be considered to be Commission licensees. See 935 Code Mass. Regs. § 500.145(1)(g).

Marijuana Research Facility

A Marijuana Research Facility Licensee or Research Licensee may be an academic institution, nonprofit corporation, or domestic corporation or entity authorized to do business in the Commonwealth, including a licensed ME or MTC, that is licensed to conduct research. A license to operate a Marijuana Research Facility is separate from a Research Permit to conduct a specific research project at a Marijuana Research Facility. Researchers need Commission approval for each Research Permit before conducting their research. A Marijuana Research Facility Licensee may engage in cultivation or product manufacturing of Marijuana or Marijuana Products if the cultivation or product manufacturing process is the subject of its research. A Marijuana Research Facility Licensee may not Transfer



Marijuana or Marijuana Products to another ME, other than for testing, or sell to a Consumer, Registered Qualifying Patient, or Caregiver, Marijuana or Marijuana Products that have been acquired for a research project under its Marijuana Research Facility License.

Laboratories

There are two types of Laboratory Licenses, including an Independent Testing Laboratory and a Standards Laboratory. Persons or Entities Having Direct or Indirect Control in any Laboratory providing testing services for an ME or MTC should not have a financial relationship with the ME or MTC. A Laboratory Licensee, or any associated Person or Entity Having Direct or Indirect Control, may not have a License in any other class. No individual employee of a laboratory providing testing services for MEs or MTCs may receive direct or indirect financial compensation from any ME.

An Independent Testing Laboratory must be accredited to the most current International Organization for Standardization (ISO) 17025 by a third-party accrediting body that is a signatory to the International Laboratory Accreditation Cooperation (ILAC) Mutual Recognition Arrangement, or is certified, registered or accredited by an organization approved by the Commission. An Independent Testing Laboratory primarily contracts with MEs and MTCs to test products for sale to Consumers and Patients.

A Standards Laboratory is an entity that would otherwise qualify to be an Independent Testing Laboratory but instead performs tests to verify the results of an Independent Testing Laboratory at the request of the Commission.

Microbusiness

A Microbusiness is an entity that can be either a Tier 1 Marijuana Cultivator or Marijuana Product Manufacturer, or both, and, if in receipt of a Delivery Endorsement issued by the Commission, may deliver Marijuana or Marijuana Products produced at its licensed location directly to Consumers.

Social Consumption

A Social Consumption Establishment is an entity licensed to sell Marijuana or Marijuana Products and allow consumers to consume Marijuana or Marijuana Products solely on its Premises. The Social Consumption Pilot Program is a program where a limited number of Social Consumption Establishments are run in certified municipalities. The Commission has developed regulations around the licensing of these entities, and will commence the Social Consumption Pilot Program when there are either statutory or regulatory changes which facilitate a legitimate vehicle for local approval of this license type. See 935 Code Mass. Regs. § 500.050(6).



III. Role of Cannabis Control Commission

The Commission has broad authority over the licensing of MEs and MTCs and the registration of agents.¹³ Established in 2017, the Commission regulates a broad range of licensed activity, including cultivation, product manufacturing, transportation, delivery, and retail activities, and requires that all Marijuana and Marijuana Products be traceable through the Commission approved seed-to-sale tracking system.¹⁴ It has also established regulatory requirements to address public safety, health, and welfare concerns such as the testing¹⁵, potency, packaging, labeling, advertising¹⁶, dispensing, and diversion of Marijuana and Marijuana Products.¹⁷ It encourages market participation by individuals and communities disproportionately impacted by marijuana prohibition and enforcement, women, minority, and veteran-owned businesses, and businesses of all types and sizes, including cooperatives.¹⁸

As a licensing agency, the Commission reviews applicants' qualifications for licensure, including background checks and suitability determinations, prior to issuing provisional and final licenses and ultimately approving a licensee to commence operations. As part of their licensing application process, applicants must hold a community outreach meeting and municipalities must certify compliance with all local bylaws and ordinances.¹⁹ The Commission also requires applicants to submit a Positive Impact Plan and a Diversity Plan, but components of those plans will not reflect any provisions of an HCA (for example, local hiring or spending).

Once a license has been issued, the Commission may inspect MEs and MTCs, investigate close associates of a licensee whom the Commission suspects is involved in the financing, operation, or management of such licensee, impose fees and fines, and conduct adjudicatory proceedings. It may also restrict, revoke, or suspend a license.

The Commission has developed relationships with federal, state, and municipal officials in order to address areas where it shares or cedes control. It may adopt, amend, or repeal regulations for the implementation, administration, and enforcement of the law; refer cases for criminal prosecution to the appropriate law enforcement authorities; monitor federal activity regarding marijuana and hemp; and prepare and publish research studies, legislative reports, or related materials.

¹³ G. L. c. 94G, § 4.

¹⁴ See information made available by the Commission's current tracking software vendor, Metrc, at <https://www.metrc.com/massachusetts>.

¹⁵ 935 Code Mass. Regs. § 500.160; 935 Code Mass. Regs. § 501.160.

¹⁶ 935 Code Mass. Regs. § 500.105; 935 Code Mass. Regs. § 501.105

¹⁷ 935 Code Mass. Regs. § 500.110; 935 Code Mass. Regs. § 501.110.

¹⁸ G. L. c. 94G, § 4 (a) (iv) and (xxvii).

¹⁹ 935 Code Mass. Regs. § 500.101(1)(a)9 and 10; 935 Code Mass. Regs. § 501.101(1)(a)9 and 10.



IV. Role of Municipalities

The Local control provisions under G. L. c. 94G both authorize and limit the way in which municipalities can control MEs and MTCs in their communities.

Below is a brief overview of provisions relating to municipal control. Any decision to implement local controls on marijuana should be made in consultation with a municipality's attorney. The Commission has published helpful guidance documents which may be found at:

<https://masscannabiscontrol.com/public-documents/guidance-documents/>.

Host Community Agreements

Under state law, MEs and MTCs are required to execute Host Community Agreements with the municipalities in which they plan to operate. The agreement must stipulate the responsibilities of the community and the ME or MTC. An HCA is a required component of a license application, so an applicant must execute an HCA with a municipality prior to submitting an application with the Commission.

The HCA may include a community impact fee of up to 3% of gross sales to be paid to the host community, as long as the fee is reasonably related to real costs imposed on the municipality due to the ME or MTC operating there. The agreement to pay a community impact fee may not be effective for a period longer than five years.²⁰ Any cost to a city or town imposed by the operation of an ME or MTC must be documented and is considered a public record under Massachusetts Public Records Law.²¹

The Commission encourages municipalities to carefully consider the impact of the particular ME or MTC proposed for a community, as well as the benefits it may bring in local revenue and employment that would offset certain local impacts when negotiating an HCA. The Commission encourages municipalities to consider the impact to smaller, equity and disadvantaged business entities when negotiating community impact and other contributions which may be required prior to executing an HCA. The Supreme Judicial Court's decision in *Mederi, Inc. v. Salem*²² emphasized the need for municipalities to consider equity factors for all types of would-be applicants for licensure.

²⁰ G. L. c. 94G § 3 (d).

²¹ G. L. c. 66, § 10.

²² <https://www.mass.gov/files/documents/2021/07/30/w13010.pdf>



Local Control: Taxes and Fees

Community Impact Fee

A municipality may elect to incorporate a community impact fee into the terms of the HCA. A municipality that elects to incorporate a community impact fee may collect a figure that represents no more than 3% of the annual gross sales by an ME or MTC, including a Delivery Operator. The community impact fee is designed to compensate the municipality for the financial impacts “...reasonably related to the costs imposed upon the municipality by the operation of the marijuana establishment or medical marijuana treatment center[.]”²³ The municipality in turn is obligated to maintain the records documenting these costs. The Commission recommends the municipality maintain these records in a form and manner such that they will be easily producible subject to a public records request for the records. Municipal cost documentation is explicitly defined as a public record under c. 4, § 7, clause 26.

State and Local Taxes

There are three different local and state taxes imposed on the retail sale of adult-use marijuana, which is passed onto the Consumer, but not Patients and Caregivers unless they are purchasing accessories and branded goods. The state sales tax and state excise tax are collected on each sale by the Department of Revenue (DOR) and then distributed to municipalities at least four times per year.²⁴ The DOR also empowers a municipality to impose an additional tax, referred to as the local tax option, of 3% on retail transactions for Marijuana or Marijuana Products.²⁵

Taxes on delivery transactions made by Delivery Couriers relate back to the municipality where the originating Marijuana Retailer is located. Taxes on delivery transactions made by Delivery Operators relate back to the municipality where the Delivery Operator is licensed to do business. More information on delivery is available at: <https://masscannabiscontrol.com/applicants-licensees/frequently-asked-questions/#delivery>.

Local Control: Bylaws and Ordinances

A community may adopt ordinances and bylaws that impose reasonable safeguards on the operation of MEs and “any business dealing in marijuana accessories,” presumably, MTCs, so long as the restrictions are not unreasonably impracticable.²⁶

²³ G. L. c. 94G, § 3 (d).

²⁴ Adult-use marijuana is subject to the: 1) state sales tax of 6.25%; 2) state excise tax of 10.75%; and 3) the local option for cities or towns, a figure up to 3% on all *retail* transactions. G. L. c. 64N □□ 2, 3 (d).

²⁵ 830 Code Mass. Regs. § 64N.1.1.

²⁶ G. L. c. 94G § 1 (a) (1).



In other words, the local restrictions cannot be so difficult to comply with that they would subject licensees to unreasonable risk, or require such a high investment of risk, money, time or any other resource or asset, that a reasonably prudent businessperson would not operate an ME or MTC.²⁷ Ordinances or bylaws may not conflict with Chapters 94G and 94I, or regulations promulgated by the Commission.²⁸

A municipality may determine that a proposed marijuana-related use falls under an existing use authorized by its bylaws or ordinances, but if a municipality elects to create new ordinances or bylaws with respect to MEs or MTCs, it may implement ordinances or bylaws that restrict the time, place, and manner of ME or MTC operations and any business dealing in Marijuana Accessories, but local zoning bylaws or ordinances are not permitted to operate to prevent the conversion of an MTC formerly registered with the Department of Public Health (DPH) not later than July 1, 2017, that is engaged in the cultivation, manufacture or sale of Marijuana or Marijuana Products, to an adult-use ME engaged in the same type of activity.^{29,30} The Commission interprets conversion to include not only replacing the operation of an MTC entirely with the operation of an ME, but also addressing colocated operations, i.e. an establishment that sells both medical-use and adult-use marijuana.

Limiting Marijuana Businesses³¹

Under G. L. c. 94G, § 3, a municipality may adopt bylaws and ordinances that limit the number of MEs in its community, but it must submit any bylaw or ordinance for approval to the voters if the ordinance or by-law would:

- Prohibit the operation of one (1) or more types of ME within the municipality;
- Limit the number of Marijuana Retailers to fewer than 20% of the number of liquor licenses (retail sale not to be drunk on premises) issued in the municipality under G. L. c. 138, § 15. For example, if a municipality has 100 such liquor licenses, that municipality may set a maximum limit of 20 marijuana retailers; or
- Limit the number of any type of ME to fewer than the number of MTCs registered to engage in the same type of activity.

²⁷ G. L. c. 94G, § 3 (a).

²⁸ Id.

²⁹ G. L. c. 94G § 3 (a) 1.

³⁰ The Supreme Judicial Court's decision in CommCan, Inc. & another v. Town of Mansfield, SJC-139029, provides discussion on this particular issue.

³¹ Prior to December 31, 2018, municipalities may have elected to ban Marijuana in their community. Moratoriums on marijuana businesses are no longer permissible. Municipality's may however ban Social Consumption Establishments. The Commission cautions local officials from amending their zoning bylaws or ordinances in a manner that could be deemed to conflict with the statute and recommends consulting the City Solicitor and Town Counsel regarding any new zoning amendments to this effect.



If a municipality chooses to enact any of the above-listed enumerated restrictions, the following procedures shall be followed:

- The city solicitor or town counsel must prepare a summary of the proposed ordinance or bylaw which shall make clear the number and types of MEs which shall be permitted to operate under the proposed ordinance and bylaw and shall be included on the ballot;
- A ballot shall be prepared asking “Shall this [city or town] adopt the following [by-law or ordinance]? [solicitor/counsel summary] [full text of by-law or ordinance]”;
- If the majority of the votes cast in answer to the question are in the affirmative, the city or town may adopt the bylaw or ordinance, but if the majority of votes cast is in the negative, the city or town shall not adopt the by-law or ordinance; and
- The ballot question may be placed on the ballot at a regular or special election held by the city or town by a vote of the board of selectmen or by the city or town council, with the approval of the mayor or chief executive officer of a city that does not have a mayor, and subject to a municipal charter, if applicable.³²

Issues to Consider for Limiting Numbers

If a municipality is calculating 20% of its G. L. c. 138, § 15 liquor licenses, and the calculations results in a number less than one, the Commission recommends that the municipality round up to one. If the calculation results in a fraction greater than one, the Commission recommends rounding up to the nearest whole number.

Public Nuisance

A municipality is permitted to restrict the cultivation, processing, and manufacturing of marijuana that is a public nuisance through ordinances or bylaws.³³

Signage

A municipality is permitted to establish reasonable restrictions on public signs related to MEs, but if the restriction is more restrictive than those imposed by the Commission, the municipality’s restriction cannot be stricter than any restriction it may have on retail establishments that sell alcoholic beverages in the municipality.³⁴

³² G. L. c. 94G, § 3.

³³ G. L. c. 94G, § 3 (a) 3.

³⁴ G. L. c. 94G, § 3 (a) 3.



Penalties

A municipality is permitted to establish civil penalties for violation of an ordinance or bylaw enacted pursuant to the Local Control provisions of c. 94G, § 3, but the penalty must be similar to that imposed for violations of an ordinance or by-law related to alcoholic beverages.³⁵

Transportation

Municipalities are prohibited from barring the transportation of Marijuana or Marijuana Products or adopting an ordinance or bylaw that makes the transportation of Marijuana or Marijuana Products unreasonably impracticable.³⁶

Additional Permits

Additional Local Permits for adult-use may be required. Although municipalities are prohibited from using a zoning bylaw or ordinance to prevent the conversion of an MTC to an ME, the Commission does not interpret the word “prevent” to prohibit the municipality from requiring an MTC that is eligible under the statute to apply for any additional local permits required to change its existing operation to an ME for adult-use. The Commission cautions local permitting boards from exercising their discretion in acting on a request for a local permit in a manner that could be deemed to conflict with the statute and recommends consulting the City Solicitor and Town Counsel during their decision-making.

Buffer Zones

Under state law, a Marijuana Establishment may not be located within 500 feet of a pre-existing public or private school providing education in kindergarten or any of grades 1 through 12.³⁷ Buffer zones are measured from “door to door”. Municipalities may adopt an ordinance or bylaw to reduce that distance requirement. 935 Code Mass. Regs. § 500.110(3); 935 Code Mass. Regs. § 501.110(3).

V. The Municipal Role in Commission Licensing Process

Separate and apart from the Commission’s licensing process, a municipality must also implement its own municipal review process, so long as it does not conflict with state laws and regulations governing MTCs and MEs.

As part of the application submitted with the Commission for a provisional license, applicants must

³⁵ G. L. c. 94G, § 3 (a) 5.

³⁶ G. L. c. 94G, § 3 (c).

³⁷ G. L. c. 94G § 5 (b) 3.



demonstrate that they have held a community outreach meeting within the past six months and executed a Host Community Agreement with the municipality (or that the applicant obtained a waiver of the HCA requirement by demonstrating that the municipality did not require this agreement to operate within its borders). The applicant must also demonstrate compliance with all municipal requirements. To do so, the Commission will directly provide the municipality with a Municipal Notice form to be completed by the municipality. The municipality has 60 days to complete this form, which is used to inform the Commission that the applicant has complied with all municipal bylaws and ordinances. The Commission will reach out to the municipality first to establish a main contact. In this respect, municipalities should ensure that all publicly available contact information is accurate and up to date.

Licensing Process: Community Outreach Meeting

Applicants are required hold a community outreach meeting at least six (6) months prior to submitting their application for Commission review. The community outreach meeting may occur prior to or after the HCA is complete and must meet with the following requirements:

Notice:

- The Notice must contain the time, place, and subject matter of the meeting, including the proposed address of the ME or MTC, that was published in a newspaper of general circulation in the city or town at least 14 calendar days prior to the meeting;
- A copy of the meeting notice must be filed with the town or city clerk, the planning board, the contracting authority for the municipality, and local marijuana licensing authority (if applicable);
- Attestation that at least one meeting was held within the municipality where the establishment is proposed to be located;
- Attestation that at least one meeting was held after normal business hours; and
- Attestation that notice of the time, place and subject matter of the meeting, including the proposed address of the ME, was mailed at least seven calendar days prior to the community outreach meeting to abutters of the proposed address of the ME, and residents within 300 feet of the property line of the petitioner as they appear on the most recent applicable tax list, notwithstanding that the land of any such Owner is located in another city or town.

Applicants should promote the accessibility of community outreach meetings by simultaneously allowing for virtual attendance and by providing support to persons with hearing impairment.

Note that in circumstances where it is necessary to protect the public health, safety, and welfare, the Commission will not enforce the requirement of an in-person community outreach meeting. The Commission's Final Executive Order permitting virtual Community Outreach Meetings is available here: <https://masscannabiscontrol.com/2021/08/final-administrative-order-allowing-virtual-web-based-community-outreach-meetings-august-30-2021/>.



Information Discussed: Information presented at the community outreach meeting must include, but not be limited to:

- The type(s) of ME or MTC, to be located at the proposed address;
- Information adequate to demonstrate that the location will be maintained securely and steps to be taken by the ME or MTC to prevent diversion to minors;
- A plan by the ME or MTC to positively impact the community;
- Information adequate to demonstrate that the location will not constitute a nuisance as defined by law; and
- An attestation that community members were permitted to ask questions and receive answers from representatives of the ME or MTC.

The Commission reserves the right to modify these requirements consistent with state orders or other executive orders. See: <https://www.mass.gov/service-details/updated-guidance-on-holding-meetings-during-the-covid-19-state-of-emergency/>.

A sample Community Outreach Public Notice template is available on the Commission website at: <https://masscannabiscontrol.com/document/community-outreach-public-notice-template/>.

The Community Outreach Meeting Attestation form is available on the Commission website at: <https://masscannabiscontrol.com/document/community-outreach-meeting-attestation-form/>.

Licensing Process: Host Community Agreement

Documentation in the form of a single-page certification signed by the contracting authorities for the municipality and the applicant evidencing that the applicant for licensure and host municipality have executed a Host Community Agreement must be submitted to the Commission. Each license applicant (even if it is the same company) must sign an HCA for each license type.

A blank Host Community Certification Form is available on the Commission website at: <https://masscannabiscontrol.com/document/host-community-agreement-certification-form/>

Licensing Process: Municipal Notification and Permitting Timeline

Municipal Notice - Once the Commission determines an application is complete, it is required to notify a municipality that it has received a completed application for an ME or MTC in the municipality.

60 Day Deadline - The municipality has 60 days from receipt of the Municipal Notice to notify the Commission if the applicant is not in compliance with local ordinances or bylaws. If such notification



from the municipality is not received by the Commission within 60 days, the applicant will be deemed by the Commission to be compliant with all applicable local ordinances and bylaws.

Local Permits - If a local ordinance or bylaw requires local permitting or licensing, the applicant does not need to have the permitting or licensing in place at the time of the notice to a municipality, but the Commission needs to know whether such permitting or licensing is required for that particular location.

Provisional License - The applicant will receive a provisional license after it is deemed compliant so that the applicant can seek the necessary local permits or licenses prior to requesting a final license from the Commission. A provisional license allows the applicant to develop, but not operate, the business.

Final License – The Commission will issue a final license once the applicant has passed all the necessary inspections and received all necessary local permits and licenses. The final license must be posted in a conspicuous location on the business premises, and the Commission will issue a Commence Operations notice that gives the applicant permission to sell Marijuana. In other words, the licensee may possess and otherwise acquire marijuana, but not dispense, sell, or otherwise transport marijuana to other MEs, or to consumers, until upon inspection and receipt of permission from the Commission to commence full operations. Licenses must be renewed annually.

VI. Questions?

If you have additional questions, please contact the Commission at (774) 415-0200 or Commission@CCCMass.com.





Guidance for Municipalities on Equity and Host Community Agreements

November 2021

Massachusetts Cannabis Control Commission

Steven J. Hoffman, Chairman
Nurys Camargo, Commissioner
Ava Callender Concepcion, Commissioner
Kimberly Roy, Commissioner
Bruce Stebbins, Commissioner

Shawn Collins, Executive Director

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I. Introduction

This guidance document is part of an ongoing dialogue between the Cannabis Control Commission (Commission), municipal officials and the Cannabis Advisory Board and addresses issues raised by municipalities and applicants seeking to operate medical- and adult-use businesses. The Commission seeks to support municipalities in establishing fair, transparent, and equitable processes at the municipal level.

Under the “Local Control” provisions of G. L. c. 94G, § 3, municipalities have the authority to negotiate and enter into a Host Community Agreement (HCA) with Medical Marijuana Treatment Centers (MTCs) and Marijuana Establishments (MEs) and to regulate other aspects of the operation of MEs and MTCs. Given that an applicant must navigate municipal processes before the Commission considers its licensing application, municipalities play an early and essential role in selecting applicants, including whether Certified Economic Empowerment Priority Applicants and Social Equity Program Participants (collectively Social Equity Applicants) will be able to be considered for licensure by the Commission and become part of this emerging industry.

Under G. L. c. 94G, § 4 and G. L. c. 94I, the Commission has the authority to regulate the state licensing and registration processes for the medical- and adult-use marijuana programs (Marijuana Programs). The Commission will not issue a provisional license to an applicant unless (a) the applicant and municipality have executed a host community agreement¹; (b) the applicant has held a community outreach meeting within six months of applying for licensure²; and (c) the applicant is compliant with local ordinances and bylaws.³

Under G. L. c. 94G, § 4, the Commission is also charged with ensuring the meaningful participation in the adult-use marijuana industry by communities disproportionately harmed by the enforcement of previous marijuana laws,⁴ and companies owned and operated by people of color,⁵ women,⁶ veterans,⁷ farmers,⁸ and small businesses.⁹ If there is evidence of discrimination or barriers to entry, the

¹ Host Community Agreement - Cannabis Control Commission Massachusetts (masscannabiscontrol.com); Microsoft Word - Community-Outreach-Public-Notice-Template.docx (masscannabiscontrol.com).

² Community Outreach Meeting - Cannabis Control Commission Massachusetts (masscannabiscontrol.com); Microsoft Word - Community-Outreach-Public-Notice-Template.docx (masscannabiscontrol.com); 04.09.20_Form_COM_Attestation.pdf (masscannabiscontrol.com).

³ Roles and Responsibilities - Cannabis Control Commission Massachusetts (masscannabiscontrol.com).

⁴ G. L. c. 94G, § 4 (a ½) (iv).

⁵ St. 2017, c. 55, § 77.

⁶ Id.

⁷ Id.

⁸ Id.

⁹ G. L. c. 94G, § 4 (a ½) (xxvii).



Legislature directs the Commission to take action to address it.¹⁰ Broadly, the Commission refers to these statutory mandates as its efforts to create an equitable adult-use cannabis industry in Massachusetts. It is also part of the Commission's stated mission.¹¹ Collaboration with municipal governments continues to be critical to the Commission's ability to fulfill its mission, including the elimination of barriers to entry.

Based on these statutory mandates, this guidance is targeted toward to municipalities working cooperatively with applicants navigating the municipal approval processes. The Commission provides guidance on the municipal process of negotiating and executing an HCA with a potential applicant and also on the remaining municipal processes. This document supplements the Commission's existing Guidance for Municipalities which is available at [].

Commented [MG1]: Insert link once posted.

Please note that this guidance is not legal advice. If municipalities have legal questions regarding marijuana laws in the Commonwealth, they are encouraged to consult their counsel and other state officials and agencies. Municipalities should also note that this guidance is subject to change if the Legislature amends the adult-use cannabis statute, G. L. c. 94G, the medical-use statute, G. L. c. 94I.

II. Start Local, Think Equitable

Before a municipality gets started, it can consider its options for how the proposed businesses and this emerging industry fits into their long-term municipal planning processes and the contours of the community. It is a common misconception that communities must act quickly and comprehensively to determine the future of medical and adult-use sales in their communities. As noted above, under the "Local Control" provisions of G. L. c. 94G, § 3, municipalities have the authority to select the individuals and entities, to negotiate and enter into an HCA with these selected individuals and entities, and to regulate other aspects of the operation of MEs within their borders, for e.g., zoning.¹² Thus, to operate in the community, an applicant seeking Commission licensure as an ME or MTC will first need to demonstrate that it has satisfied the statutory requirements at the local level,¹³ including that it has

¹⁰ St. 2017, c. 55, § 77 (c) (providing that "[i]f, upon completion of the study, the commission determines that there is evidence of discrimination or barriers to entry in the regulated marijuana industry, the commission shall adopt diversity licensing goals that provide meaningful participation of communities disproportionately affected by cannabis prohibition and enforcement, including minority business enterprises, women business enterprises and veteran business enterprises").

¹¹ [About - Cannabis Control Commission Massachusetts \(masscannabiscontrol.com\)](http://masscannabiscontrol.com).

¹² Municipalities have the authority to adopt ordinances that impose reasonable safeguards on the operation of MEs, provided that they are not "unreasonably impracticable" and do not conflict with state law or regulations. G. L. c. 94G § 3 (a). "Unreasonably impracticable" means that the local laws cannot "subject licensees to unreasonable risk or require such a high investment of risk, money, time or any other resource or asset that a reasonably prudent businessperson would not operate a marijuana establishment." G. L. c. 94G § 1.

¹³ G. L. c. 94G, § 5.



executed an HCA and obtained other municipal approvals.

For all applicants, municipalities are encouraged to develop a process that is fair and transparent. While the character of each municipality is different, a useful overall approach is to answer the following questions, which includes the consideration of the community's needs and the Legislature's licensing requirements and equity goals. Some initial questions may include:

- What municipal officials and representatives will be involved?
- What municipal processes will prospective licensees need to follow, and what is the timeline for these processes?
- How should prospective MTC and ME applicants be selected to move forward in the municipal HCA process?
- How should ME and MTC license type be zoned?
- How significant is the risk of diversion in and should it be a major consideration in setting time, place and manner restrictions on for adult-use businesses?
- Should municipalities modify buffer zones?
- Should municipalities restrict adult-use license types? Are caps on licenses necessary?
- Where can municipalities seek support?

What municipal officials and representatives will be involved?

Early in the process, every municipality should consider what municipal approval process under G. L. c. 94G, § 3, are relevant to them and identify the officials and representatives who may be involved in supporting these processes.

- For example, before negotiating the HCA discussed under Section 3 (d), a municipality could consider forming a subcommittee to establish the process and criteria for selecting prospective marijuana businesses and to advise the municipal officials responsible for negotiating HCAs. Relatedly, the municipality should identify the municipal official with authority to execute the HCA. In some cases, a municipality's charter may restrict the municipal officials that have authority to contract.
- Beyond the HCA process, municipal officials and representatives may be asked to provide other approvals, which could involve interpreting, implementing, or amending its bylaws and ordinances. For example, prospective business owners may seek approvals for zoning or building.

Municipalities are encouraged to seek the advice of their counsel,¹⁴ engage special or outside counsel,

¹⁴ This could include Town Counsel (and Assistant, Associate or Deputy Town Counsel) or the Town Attorney; City



and as appropriate, consult with state agencies¹⁵ or independent associations with expertise in these areas. There may be associated legal obligations, for e.g., state procurement laws, which are beyond the scope of this guidance.

What municipal processes will prospective licensees need to follow, and what is the timeline for these processes?

To ensure fairness, transparency, and equity, it is important that municipalities establish objective selection processes and criteria, and a clear timeline for prospective marijuana businesses. For example, prospective marijuana business owners should have a certain period to demonstrate intent to apply; to meet with municipal officials and hold community outreach meetings; to address concerns with municipal officials; and to obtain the HCA and other municipal approvals – based on objective criteria and fair, equitable, and transparent review and selection processes. The timeline should clearly identify deadlines for both municipal officials and applicants.

To make the local control process more accessible, the Commission recommends utilizing local media, social media, and partnerships with community organizations to disseminate the information as broadly as possible. Local forums with question-and-answer sessions allow municipalities to announce the process as well as interact with prospective licensees and anticipate their questions. Municipalities should also be aware that there may be public records requests for records relating to its approval processes.¹⁶

How should prospective MTC and ME applicants be selected to move forward in the municipal HCA process?

Municipalities should select prospective marijuana businesses through a fair, transparent and equitable HCA selection process. This section identifies important considerations in that selection process.

Municipalities should be aware of the importance of the municipal HCA approval process to the prospective marijuana business owner. To be licensed, an applicant will need to demonstrate to the Commission that it has executed an HCA with the host community for each application submitted for a MTC or ME license. Municipalities are required to execute an HCA for each medical-use MTC license application and adult-use ME license application it receives.

¹⁵ Solicitor (and Assistant, Associate or Deputy City Solicitor); or Corporation Counsel (and Assistant, Associate or Deputy Corporation Counsel).

¹⁵ Municipalities interested in the Office of the Attorney General's approval process for by-laws, including prior decisions, should consult Municipal Law Unit's website at [Municipal Law Review | Mass.gov](https://www.mass.gov/municipal-law-review).

¹⁶ [Public Records Division \(state.ma.us\)](https://www.mass.gov/public-records-division).



Under G. L. c. 94G, § 3 (d), municipalities and applicants must negotiate an HCA with the municipality in which they seek to operate which sets forth “the conditions to have a [Marijuana Establishment] located within the host community” and “stipulations of responsibilities between the host community and the [Marijuana Establishment],” and allows for an optional “community impact fee.”¹⁷ Before the Commission can approve a provisional license for an entity to operate as an ME or MTC, the applicant and municipality must execute an HCA and the municipality must submit a certification of this agreement to the Commission.¹⁸

As discussed above, the municipality can select the prospective marijuana business owners with which it will negotiate an HCA. Thus, the parties to the HCA are the ME or MTC applicant’s owners or authorized representatives and the municipal officials with contracting authority. The municipality can designate the municipal official(s) or authorized representative(s), including its counsel, to negotiate and execute this agreement on its behalf. As with any agreement, the municipality has obligations under federal and state law above and beyond G. L. c. 94G, § 3, which requires it to act reasonably in negotiating essential terms. Municipalities should also be aware that the negotiation of HCAs have been and may be subject to scrutiny by federal and state agencies.¹⁹

In addition to establishing a fair and transparent process, municipalities have an interest in providing equitable access to applicants and in reducing barriers to entry. First, municipalities have an early and essential role in fulfilling the Legislature’s equity mandates. A municipality’s processes and criteria can determine whether Social Equity Applicants can successfully navigate the municipal approval processes, including the HCA process. Second, municipalities that support Social Equity Applicants have the potential to realize economic advantages in the form of revenue from exercising the local tax option. Third, municipalities that offer equitable processes may encourage Social Equity Applicants to seek economic opportunities within their borders, rather than in surrounding communities.

It is important for municipalities to understand some brief background on Massachusetts’ equity mandates established by the Legislature. Under its enabling legislation, the Commission is required to prioritize applicants that will benefit communities disproportionately impacted by the enforcement of prior laws prohibiting marijuana sales and distribution. This includes "prioritiz[ing] review and

¹⁷ G. L. c. 94G, § 3 (d).

¹⁸ 935 Code Mass. Regs. § 500.101(1)(a)8; 935 Code Mass. Regs. § 501.101(1)(a)8.

¹⁹ In addition to consulting with their own counsel, there are state resources that municipal officials and members of the public can consult to ensure that HCAs are compliant with relevant state laws. The Office of the Inspector General (OIG) can advise municipalities on whether the terms and conditions of an HCA implicate state procurement laws.

<https://www.mass.gov/orgs/office-of-the-inspector-general>. The Department of Revenue (DOR) provides guidance for municipalities as to the local tax option. <https://www.mass.gov/marijuana-retail-taxes>.



licensing decisions for applicants . . . who . . . demonstrate experience in or business practices that promote economic empowerment in communities disproportionately impacted by high rates of arrest and incarceration for offenses under [the Commonwealth's controlled substances act, G. L. c. 94C]." St. 2017, c. 55, § 56 (a) (ii). See 935 Code Mass. Regs. § 500.102(2)(a). In addition, the Commission must adopt "procedures and policies to promote and encourage full participation in the regulated marijuana industry by people from communities that have previously been disproportionately harmed by marijuana prohibition and enforcement and to positively impact those communities." G. L. c. 94G, § 4 (a ½) (iv). To address these equity mandates, the Commission has identified Disproportionately Impacted Areas.²⁰ Related to these equity mandates, the Legislature requires the promotion of "business of all sizes." G. L. c. 94G, § 4 (a 1/2) (xxvii).

In considering this statutory scheme, the Commonwealth of Massachusetts Supreme Judicial Court has observed that the Legislature's equity goals have not been realized. Given the local control provisions in G. L. c. 94G, § 3 (d), municipalities can act as the de facto gatekeepers to Certified Economic Empowerment Priority Applicants and Social Equity Program Participant Applicants obtaining a license and entering this emerging industry²¹. If, say, a municipality establishes selection criteria that favor certain applicants over a Certified Economic Empowerment Priority Applicant or Social Equity Program Participant Applicant, they reduce the chances that these applicants can successfully navigate the municipal HCA process. If an applicant is unable to demonstrate that they have executed an HCA with a municipality, the Commission cannot complete its review and issue a provisional license. For these reasons, the municipality has an early and essential role in ensuring that applicants have access to this emerging industry.

To help eliminate barriers to entry, the Commission has identified some ways in which some traditional selection criteria may place Social Equity Applicants at a competitive disadvantage.

- Municipalities are encouraged to consider whether to favor applicants who have experience in the cannabis industry of a particular type or duration and whether to credit other types of non-traditional training and experience that may be instrumental to running a cannabis business.
- When reviewing financial records, business plans, and other documentation, municipalities should examine whether applicants can demonstrate sufficient sources of capitalization, not just traditional sources of capitalization.
- Municipalities may erroneously assume that Social Equity Applicants may not generate as much tax revenue as other applicants, when these applicants have exclusive access to certain license

²⁰ [200825_Guidance_for_Identifying_Areas_of_Disproportionate_Impact.pdf](https://mass-cannabis-control.com/200825-Guidance-for-Identifying-Areas-of-Disproportionate-Impact.pdf) (mass-cannabis-control.com).

²¹ Mederi, Inc. v. City of Salem & another, 488 Mass. 60, 72 (2021) ("The regulations call for economic empowerment priority applicants to receive "[p]riority application review" by the commission. 935 Code Mass. Regs. § 500.102(2)(a). However, because municipalities, as the de facto gatekeepers to such priority application review, are not required to consider whether any entity seeking to enter into an HCA is an economic empowerment priority applicant, such applicants may receive no commission review at all!").



types that can generate revenue if the municipality exercises the local tax option. This is explained in further detail below.

- Municipalities that select potential applicants with which to negotiate an HCA based on their ability to make additional financial contributions, above and beyond the optional community impact fees, may be forfeiting revenues generated by the local tax option.
- Municipalities that may be concerned about entering into an HCA agreement with an individual who has a prior criminal record should be aware that the Commission conducts a suitability review of all applicants prior to considering their application for licensure.²² Regardless of whether an individual or entity has executed an HCA with a municipality, the Commission will not issue a license if the applicant is unsuitable.

Municipalities should also consider that there are economic advantages to negotiating and executing HCAs with Social Equity Applicants. The Commission has granted Social Equity Applicants exclusive access to certain license types, including the Marijuana Delivery Operator, Marijuana Courier, and Social Consumption licensees for a period of time.²³ If a municipality negotiates with a Marijuana Delivery Operator to pay a community impact fee and exercises the optional local tax, retail sales by this licensee will provide additional sources of revenue as compared to other applicants. If a municipality allows a Marijuana Courier to make deliveries within its borders²⁴, Marijuana Couriers can deliver on behalf of brick-and-mortar Marijuana Retailers, and the Marijuana Retailers will pay community impact fees and collect the local tax option for their host communities.

In addition to prioritizing Certified Economic Empowerment Priority Applicants, the Legislature authorizes the Commission to take further action if after further study, there is evidence of discrimination or barriers to entry.²⁵ Chapter 55 of the Acts of 2017 aims for “meaningful participation of communities disproportionately affected by cannabis prohibition and enforcement, including minority business enterprises, women business enterprises and veteran business enterprises.”²⁶

Lastly, municipalities interested in these equity mandates are encouraged to reach out to their legislators. Under G. L. c. 94G, § 3, a municipality can require an ME or MTC to negotiate and

²² Suitability standards are established in the Commission’s regulations for both MEs and MTCs. 935 Code Mass. Regs. § 500.800 and § 501.800. If an applicant does not have certain disqualifying convictions under the statute, they can still demonstrate their suitability for licensure.

²³ 935 Code. Mass. Regs. § 500.050(6), (10) and (11).

²⁴ 935 Code. Mass. Regs. § 500.145(1)(l).

²⁵ St. 2017, c. 55, § 77 (c) (“If, upon completion of the study, the commission determines that there is evidence of discrimination or barriers to entry in the regulated marijuana industry, the commission shall adopt diversity licensing goals that provide meaningful participation of communities disproportionately affected by cannabis prohibition and enforcement, including minority business enterprises, women business enterprises and veteran business enterprises”).

²⁶ *Id.*



execute an HCA prior to operating within its borders. The Commission has recommended that the Legislature change the law to allow municipalities to opt out of these agreements or to limit the fees that could be charged beyond the community impact fee.²⁷ Municipalities can consider supporting the Commission's recommendation.

HCAs must include basic terms and conditions.

As noted above, a municipality must act reasonably in negotiating essential terms with the ME or MTC that seeks to operate within its community.

“A [ME or MTC] seeking to operate or continue to operate in a municipality which permits such operation shall execute an agreement with the host community setting forth the conditions to have a [ME or MTC] located within the host community which shall include, but not be limited to, all stipulations of responsibilities between the host community and the [ME or MTC]. An agreement between a [ME or MTC] and a host community may include a community impact fee for the host community; provided, however, that the community impact fee *shall be reasonably related to the costs imposed upon the municipality by the operation of the [ME or MTC] and shall not amount to more than 3 percent of the gross sales of the [ME or MTC] or be effective for longer than 5 years*. Any cost to a city or town imposed by the operation of a [ME or MTC] shall be documented and considered a public record as defined by clause Twenty-sixth of section 7 of chapter 4.”

G. L. c. 94G, § 3 (d) (emphasis added).

The only requirements of an HCA are that it identifies “the conditions to have a [ME or MTC] located within the host community” and includes “all stipulations of responsibilities between the host community and the [ME or MTC].” G. L. c. 94G, § 3 (d). A municipality and applicant can agree on additional terms and conditions that may vary widely. The following is nor exhaustive nor exclusive, but can rather reflect potential provisions of an HCA:

- [Municipality] agrees to submit to the Commission, or other such licensing authority as required by law or regulation, certification of compliance with applicable local ordinances and bylaws relating to the [ME’s or MTC’s] application for licensure and/or operation where such compliance has been properly met, but makes no representation or promise that it will act on any other license or permit request including, but not limited, to any permit applications submitted by the [ME or MTC] in any particular way other than in accordance with the municipality’s governing laws.
- As discussed in further detail below, a municipality can require the licensee to pay a community impact fee and can exercise the optional local tax but is not required to do so. The following provisions reflect the available alternatives.

²⁷ https://masscannabiscontrol.com/wp-content/uploads/2019/03/HCA-Report-FINAL_March2019_v2-1.pdf



- No fees
 - The municipality shall not require the licensee to pay a community impact fee of 3%, nor any other fees or other financial contributions.
- The community impact fee and no other fees
 - The licensee shall pay a community impact fee of 3% in anticipation that the municipality will provide the following [service(s)] to the [ME or MTC], and not require any other fees other financial contributions.
- The community impact fee and additional fees
 - The licensee shall pay a community impact fee of 3% and [other fee] in anticipation that the municipality will provide the following [service(s)] to the [ME or MTC], and not require any other fees or financial contributions.
- The municipality [shall/shall not] exercise the optional local tax
 - The municipality recognizes that the Commission requires that on renewal, an [ME or MTC] shall submit as a component of the renewal application documentation that the establishment requested from its Host Community the records of any cost to a city or town reasonably related to the operation of the establishment, which would include the city's or town's anticipated and actual expenses resulting from the operation of the establishment in its community. [935 Code Mass. Regs. §§ 500.103(4)(f) or 501.103(4)(f)]. It also recognizes that under G. L. c. 94G, § 3 (d), any cost to a city or town imposed by the operation of a [ME or MTC] shall be documented and considered a public record as defined by G. L. c. 4, § 7, cl. 26. Consistent with these legal requirements, the municipality shall provide the licensee, on request, records demonstrating that the community impact fee is reasonably related to the costs imposed upon the municipality by the operation of the [ME or MTC] as required under [935 Code Mass. Regs. §§ 500.103(4)(f) or 501.103(4)(f)].
- On renewal, the municipality or [ME or MTC] may seek to renegotiate the community impact fee if it has a reasonable basis that it is not reasonable related to the costs imposed upon the municipality by the operation of the [ME or MTC] as required by G. L. c. 94G, § 3 (d). If the parties are unable to renegotiate the fee, they will submit to [a binding arbitration] with the costs being shared by the parties.
- The [ME or MTC] agrees that jobs created at the licensed premises will be made available to [Municipality] residents. [Municipality] residency will be one of several factors considered in hiring decisions at the facility but shall not be determinative and shall not prevent the [ME or MTC] from hiring the most qualified candidates and otherwise complying with all Massachusetts anti-discrimination and employment laws.



- The [ME or MTC] agrees to provide a paid police detail for the purposes of traffic and crowd management during peak hours of operation, which shall include, but may not be limited to, Fridays between [:00 pm – [:00 pm; Saturdays, Sundays, and state holidays.
- To the extent that curbside delivery is allowed and approved by the municipality and the Commission, the [ME or MTC] agrees to comply with all local and state requirements.
- A key-and-lock system shall not be the sole means of controlling access to the licensed premises of the [ME or MTC]. The [ME or MTC] agrees to implement a method such as a keypad, electronic access card, or other similar method for controlling access to areas in which Marijuana or Marijuana Products are kept in compliance with [935 Code Mass. Regs. § 500.000 and 501.000].
- In the case that the [ME or MTC] desires to relocate within [Municipality], it must first obtain approval of the new location before any relocation of the facility and comply with any requirements of the Commission for change of location.
- Termination of the HCA: The [ME or MTC] may terminate this agreement [] ([]) days after the cessation of operations of any facility within [Municipality]. The [ME or MTC] shall provide notice to [Municipality] that it is ceasing to operate within the [Municipality] and/or is relocating to another facility outside the [Municipality] at least [] ([]) days prior to the cessation or relocation of operations. If the [ME or MTC] terminates this agreement, the final annual payment as defined in paragraph [] of this agreement shall be paid to the [Municipality] by the [ME or MTC]. The [ME or MTC] shall pay the final annual payment to [Municipality] within [] ([]) days following the date of termination.
- The [Municipality] and [Applicant] agree to work together in support of the [Applicant]'s Diversity Plan and Plan to Positively Impact Disproportionately Harmed People. Additionally, the parties agree to share data biannually on the progress or success of the stated plans.
- [ME or MTC] agrees to work collaboratively with the [Municipality] and provide staff to participate in a reasonable number of municipal-sponsored educational programs on public health and drug abuse prevention geared toward public health and public safety personnel.

The municipality may exercise a local tax option for adult-use sales of Marijuana and Marijuana Products.

Under G. L. c. 64H and 64N, the Legislature explicitly authorized municipalities to adopt an optional local tax option of up to 3% as applied to retail transactions for adult-use sales of Marijuana or Marijuana Products, in addition to state sales and excise taxes.²⁸ In so doing, the Legislature established the range of state-authorized taxes that may be assessed on MEs (not MTCs):

- the 6.25% sales tax;

²⁸ G. L. c. 64H, § 2 and G. L. c. 64N, §§ 2 and 3 (a); 830 Code Mass. Regs. § 64N.1.1: *Marijuana Retail Taxes*.



- the 10.75% excise tax on Marijuana and Marijuana Products; and
- an optional local tax option of up to 3%, which may be applied to retail sales only.

Information about the revenue collected from these taxes is available in the Department of Revenue's [Blue Book Reports](#).

In Massachusetts, the Legislature is tasked with earmarking a portion of tax revenue for restorative justice, jail diversion, workforce development, industry specific technical assistance, and mentoring services. If a municipality, through a vote of its legislative body, adopts the local tax option on adult-use retail sales, it can further the Commission's equity and related mandates by designating part of the tax contributions to local programming.

Municipalities should note that retail sales by MEs on other products like marijuana accessories, marijuana branded goods, or hemp or hemp products, may be subject to the state sales tax and may be assessed for other taxes if not separately identified on the sales receipt provided to the customer. Additionally, while retail sales by MTCs are not subject to these taxes, marijuana accessories or marijuana branded goods may be subject to the state sales tax.

More information on the tax implications for ME operations is available from DOR at <https://www.mass.gov/marijuana-retail-taxes>.

The municipality may exercise an option to collect a community impact fee of up to 3% of gross sales under § 3 (d) and include the fee as a condition in the HCA.

An HCA may also "include a community impact fee for the host community." The community impact fee, however, is not mandatory.²⁹ In its review of an application for provisional licensure, the Commission only seeks a demonstration that the municipality and an applicant have entered into an HCA, it does not look at whether the agreement included certain terms, including the community impact fee.

The community impact fee must be structured appropriately and consistently with G. L. c. 94G, § 3 (d) and the decisional law on fees. While § 3 (d) does not include a definition of what constitutes a "community impact fee" and does not provide for elements of the fee, it does impose the following limitations on any community impact fee included as part of an HCA:

1. The fee must not amount to more than 3% of the gross annual sales of the ME or MTC.
2. It must be "reasonably related to the costs imposed upon the municipality by the operation of

²⁹ Mederi, Inc. v. City of Salem & another, 488 Mass. 60, 74 (2021) (recognizing that the statutory provisions and regulations are silent with respect to whether municipalities may mandate such payments; viable arguments may be made on both sides of the issue).



the [ME or MTC].”

3. It must be limited to a term of 5 years.

What are the legal requirements?

In addition to these basic statutory requirements, the community impact fee—whether characterized as a fee, donation, or other exaction, including any assessment up to 3% of gross annual sales—must comply with these legal requirements.

- The fee must be negotiated and agreed to voluntarily
 - An "agreement," i.e., a "manifestation of mutual assent by two or more [parties]," see Black's Law Dictionary 84 (11th ed. 2019), requires each party to opt in, which includes the need for and amount of the fee. Thus, the municipality has discretion to negotiate a fee of up to 3% and can forgo the fee entirely.³⁰
- The community impact fee cannot exceed 3%.
 - The Commission emphasizes that the municipality is strictly limited to the amount it can collect as part of the community impact fee, which is capped at 3% of the ME's or MTC's gross annual sales. Thus, any fee that is more than 3% of gross annual sales is not a valid community impact fee.
- The fee must be specifically related to the MTC or ME and not other members of the public
 - The fee must be charged in exchange for a good or service which benefits the ME or MTC paying the fee in a manner not shared by other members of the public.
- All fees—including the community impact fee—shall be “reasonably related” to the specific licensee that is paying the fee and should not be a revenue generator or a fixed source of revenue in a municipality’s budget
 - Under G. L. c. 94G, § 3 (d), an agreement between a [ME or MTC] and a host community may include a community impact fee for the host community; provided, however, that the community impact fee shall be reasonably related to the actual and anticipated costs imposed upon the municipality by the operation of the [ME or MTC].
 - It is important that all fees bear some reasonable relation to the costs of providing municipal goods or services or other benefits to the ME or MTC and not merely be a fee without a sufficient reason or relationship to the licensee’s operations.
 - Municipalities are encouraged to develop a fair, transparent, and equitable process for the requirement that an applicant pay a fee and its relationship to the municipality’s anticipated and/or actual costs.
 - Municipalities should be aware that under G. L. c. 94G, § 3 (d), any cost to a city or town imposed by the operation of a [ME or MTC] shall be documented and considered a public record as defined by G. L. c. 4, § 7, cl. 26. The Commission requires that on

³⁰ See G. L. c. 64H, § 2 and G. L. c. 64N, §§ 2 and 3 (a); 830 Code Mass. Regs. § 64N.1.1: Marijuana Retail Taxes.



renewal, an [ME or MTC] shall submit as a component of the renewal application documentation that the establishment requested from its Host Community the records of any cost to a city or town reasonably related to the operation of the establishment, which would include the city's or town's anticipated and actual expenses resulting from the operation of the establishment in its community. 935 Code Mass. Regs. §§ 500.103(4)(f) or 501.103(4)(f). Thus, the Commission respectfully asks municipalities to provide the licensee with records demonstrating that the community impact fee is reasonably related to the costs imposed upon the municipality by the operation of the ME or MTC. 935 Code Mass. Regs. §§ 500.103(4)(f) or 501. 103(4)(f).

- On renewal, the municipality or [ME or MTC] may seek to renegotiate the community impact fee if it has a reasonable basis that it is not reasonable related to the costs imposed upon the municipality by the operation of the [ME or MTC] as required by G. L. c. 94G, § 3 (d). Municipalities should consider if the parties cannot renegotiate the fee, whether they will submit to binding arbitration or some other form of alternative dispute resolution with the costs being shared by the parties.
- When negotiating with MEs or MTCs, municipalities are cautioned against relying on fees that are potential revenue generators and planning their municipal budgets around the assumption that these fees will generate a fixed amount of revenue.
- Parties may consider negotiating a fee with a shorter duration. This may be particularly helpful to reaching an agreement where the parties have difficulty anticipating costs and wish to revisit the community impact fee once more information relevant to the particular ME or MTC is available.
- The community impact fee is limited to a five-year term
 - The Commission reads the provision that provides “the community impact fee shall be reasonably related to the costs imposed upon the municipality by the operation of the [ME or MTC] and shall not...be effective for longer than 5 years,” as strictly limiting the HCA to a term of 5 years or less.
- The community impact fee may need to be renegotiated after renewal.
 - Municipalities are encouraged to develop a process for monitoring the fee and the actual costs.
 - As discussed in further detail below, when an ME or MTC renews its license, it is obligated to ask the municipality for information relating to the actual impact of the business on the community.³¹
 - The municipality and ME or MTC are encouraged to renegotiate and amend the HCA so that the terms are related to the actual costs incurred by the operation of the ME or MTC and to avoid legal disputes regarding the validity of these fees.

³¹ 935 Code Mass. Regs. § 500.103(4)(f); 935 Code Mass. Regs. § 501.103(4)(f).



What is permissible as a community impact fee?

Some anticipated costs that may reasonably be related to an ME's or MTC's operations include:

- Traffic control design studies where additional traffic is anticipated because of the location of a retail or social consumption establishment or the ability to purchase product curbside;
- Municipal permitting and inspection costs;
- Environmental impact or stormwater or wastewater studies anticipated as the result of cultivation;
- Public safety personnel overtime costs during times where higher congestion or crowds are anticipated; and
- Additional substance abuse prevention programming.

This list is illustrative, not exhaustive nor exclusive.

The municipality may exercise its option to collect fees beyond the community impact fee of up to 3% under § 3 (d) and include the fee as a condition in the HCA.

Because G. L. c. 94G, § 3 (d) does not explicitly preclude fees above and beyond the community impact fee, the Commission has sought clarity from the Legislature as to whether municipalities can exact additional fees.³² Importantly, the imposition of additional fees makes it difficult for certain applicants, including Social Equity Applicants, and businesses of all sizes to operate within a host community.

As discussed in detail above, a municipality seeking to impose a fee, donation, gift, or other exaction, including any assessment above the 3% community impact fee, must also comply with the applicable legal requirements for regulatory fees, which are described above and noted below:

- The fee must be negotiated and agreed to voluntarily;
- The fee must be specific to a municipal service related to the MTC or ME and not other members of the public;
- All fees—including the community impact fee—shall be “reasonably related” to the specific licensee that is paying the fee and should not be a revenue generator or a fixed source of revenue in a municipality’s budget; and
- The fee may need to be renegotiated after renewal.

³² https://masscannabiscontrol.com/wp-content/uploads/2019/03/HCA-Report-FINAL_March2019_v2-1.pdf



Before the Commission considers a provisional license application, the licensing staff verifies that a municipality and applicant entered into an HCA and the applicant's compliance with municipal requirements.

As part of the provisional licensure application, the Commission requires that the applicant provide an “HCA Certification” in order for the application to be considered complete.³³ Once the applicant has submitted a complete application, the Commission’s licensing staff provides the municipality with a copy of the application and asks the municipality to verify the applicant’s compliance with local ordinances and bylaws.³⁴ At no time, however, is the applicant required to provide the HCA itself to the Commission, nor does the Commission undertake any review of the contents of the HCA.

Municipalities are encouraged to consider equity in negotiating HCAs and seeking fees.

Municipalities negotiating with Social Equity Applicants should consider whether fees and other requirements will make it difficult for the business to succeed. This includes the consideration of whether it is necessary to impose community impact fees, to make further financial requirements, or to exercising the local tax option.

After the first annual renewal, the municipality and licensed ME or MTC are encouraged to renegotiate the community impact (and other) fees.

As noted above, the statute and regulations require that, at renewal, the ME or MTC ask the municipality for information on the actual costs imposed by the operation of ME or MTCs.³⁵ To the

³³ 935 Code Mass. Regs. § 500.101(1)(a)8.; 935 Code Mass. Regs. § 501.101(1)(a)8. See https://mass-cannabis-control.com/wp-content/uploads/2018/04/04.09.20_Form_HCA_Cert.pdf.

³⁴ G. L. c. 94G, § 5 (b) (2) (providing that “[t]he commission shall approve a marijuana establishment license application and issue a license if . . . the commission is not notified by the city or town in which the proposed marijuana establishment will be located that the proposed marijuana establishment is not in compliance with an ordinance or by-law consistent with section 3 of this chapter and in effect at the time of application”); 935 Code Mass. Regs. § 500.102(1)(d); 935 Code Mass. Regs. § 500.102(1)(d).

³⁵ Both G. L. c. 94G, § 3 (d) and the Commission’s regulations anticipate the collection and publication of additional information on the costs imposed by the operation of an ME or MTC in a host community. G. L. c. 94G, § 3 (d) (providing, in relevant part, “[a]ny cost to a city or town imposed by the operation of an [ME or MTC] shall be documented and considered a public record as defined by clause Twenty-sixth of section 7 of chapter 4”). The relevant regulations provide:

“A [ME or MTC] shall submit as a component of the renewal application documentation that the establishment requested from its Host Community the records of any cost to a city or town reasonably related to the operation of the establishment, which would include the city’s or town’s anticipated and actual expenses resulting from the operation of the establishment in its community. The applicant shall provide a copy of the electronic or written request, which should include the date of the request, and either the substantive response(s) received or an attestation that no response was received from the city or town. The request should state that, in accordance with M.G. L. c. 94G, § 3(d), any cost to a city or town imposed by the operation of a [ME or MTC] shall be documented and considered a public record as defined by M.G. L. c. 4, § 7, cl. 26.”

935 Code Mass. Regs. § 500.103(4)f, 935 Code Mass. Regs. § 501.103(4)f. Thus, a renewal applicant must seek documentation of the cost imposed by its operations in the host community.



extent that there are discrepancies between the fees charged and the costs imposed by the ME or MTC's operations, the parties are encouraged to renegotiate the HCA. Agreeing on the fees that are reasonably related to the actual costs incurred by the operation of the ME or MTC will allow the parties to avoid legal disputes regarding the validity of these fees. At, or before, the conclusion of the term of the preceding community impact fee, the parties may choose to negotiate a new, optional community impact fee which shall similarly be limited to a term of five years or less.

Regardless of whether the parties choose to renegotiate fees, the Commission interprets the strict time limitation of § 3 (d) as extinguishing the preceding community impact fee upon the expiration of five years or less, whichever was originally agreed to by the parties.

III. Beyond HCAs, Municipal Limits on MEs and MTCs

In addition to HCAs, municipalities may need to consider factors such as zoning, buffer zones, license types, and license caps. Municipalities have the authority to adopt ordinances and bylaws that impose reasonable safeguards on the operation of licensees, provided that they are not "unreasonably impracticable" and are not in conflict with state law or regulations.³⁶ "Unreasonably impracticable" means that the local laws cannot "subject licensees to unreasonable risk or require such a high investment of risk, money, time or any other resource or asset that a reasonably prudent businessperson would not operate a [ME] or [MTC]."³⁷ Because applicable laws may vary, these will be considered on an individual basis.

How should each license type be zoned?

The law allows, but does not mandate, municipalities to pass ordinances and bylaws governing the "time, place, and manner" of MEs as well as businesses dealing with cannabis accessories, presumably MTCs.³⁸ Additional municipal action is not, however, a requirement. For example, a municipality could determine that a proposed marijuana-business use falls under a use authorized by its existing bylaws or ordinances, instead of passing a new law. Given the Commission's lack of jurisdiction over municipal zoning and expertise in this area, municipalities are encouraged to consult with counsel.

³⁶ G. L. c. 94G § 3 (a).

³⁷ G. L. c. 94G § 1.

³⁸ G. L. c. 94G, § 3 (a) (1) (providing that [a] A city or town may adopt ordinances and by-laws that impose reasonable safeguards on the operation of marijuana . . . [1] govern the time, place and manner of marijuana establishment operations and of any business dealing in marijuana accessories, except that zoning ordinances or by-laws shall not operate to: [i] prevent the conversion of a medical marijuana treatment center licensed or registered not later than July 1, 2017 engaged in the cultivation, manufacture or sale of marijuana or marijuana products to a marijuana establishment engaged in the same type of activity under this chapter; or [ii] limit the number of marijuana establishments below the limits established pursuant to clause [2]").



While this is an emerging industry, a municipality may find that a marijuana business's operations fall within a use already authorize by its existing bylaws and ordinances, for e.g., agricultural, industrial, or manufacturing. A municipal official could seek legal advice on whether a proposed business is authorized by its bylaws or ordinances and whether there would need to amend these existing laws.³⁹

There may be some unintended consequences of municipal zoning decisions.

- When municipalities impose overly strict zoning restrictions and large buffer zones, they can limit the number of parcels available to businesses of all sizes.⁴⁰ This can have the unintended impact of favoring some businesses and license types over others.
- Where there are restrictions on zoning, established businesses with substantial financial resources have advantages over less-resourced businesses to the extent that they can outbid competitors and overpay for a lease or purchase of property. Thus, Social Equity Applicants may be at a disadvantage in such communities. Based on Cannabis Advisory Board feedback and public comment, the Commission considers real estate to be a primary hurdle for businesses owned by Social Equity Applicants, and companies owned and operated by people of color, women, veterans, and farmers, and small businesses.
- Overly strict local zoning in other states has also led to complaints that businesses were crowded into small sections of a municipality, often areas with a vulnerable or low-income population. One study examined the location of medical marijuana dispensaries in Los Angeles and reported that dispensaries were located in primarily commercially zoned areas with greater road access, density of on- and off-premise alcohol outlets, and percentage of Hispanic residents.

Based on these considerations, the Commission recommends that municipalities do not impose overly restrictive zoning requirements and to zone cannabis businesses based on the nature of their primary operations. It may be most appropriate, for example, for Marijuana Cultivators, Microbusinesses, and Craft Marijuana Cooperatives to be zoned, as agricultural or manufacturing businesses, while Marijuana Retailers would be zoned in the same manner as any other retailer. Marijuana Product Manufacturers may be appropriate for multiple zones, depending upon whether they encompass small businesses or larger companies creating edibles in commercial kitchens. If a municipality has any concerns about new types of businesses coming to their city or town, the community outreach meeting that is required by the Commission for licensure gives residents and prospective applicants a chance to discuss their concerns and propose solutions for an HCA.

³⁹ See Valley Green Grow, Inc. & others v. Town of Charlton & others, 99 Mass. App. Ct. 670 (2021).

⁴⁰ G. L. c. 94G, § 4 (a ½) (xxvii).



How significant is the risk of diversion and should it be a major consideration in setting time, place, and manner restrictions on for adult-use cannabis businesses?

Per its statutory mandate, the Commission has prioritized the prevention of diversion of adult-use Marijuana and Marijuana Products to individuals under 21 years of age. Current studies do not show any evidence that presence of or proximity to medical marijuana dispensaries increases youth access and use of cannabis. Although there have been no definitive studies on the impact of adult-use cannabis businesses on youth access and use of cannabis, the Commission has acted to ensure that licensees understand and comply with the regulatory requirements aimed to prevent underage consumption. The Commission's medical regulations only allow patients and caregivers to access medical-use Marijuana and Marijuana Products. The adult-use regulations prevent diversion to individuals under 21 years of age with extensive regulatory requirements for positive identification checks⁴¹ and inspectional protocols that include a spot check and a "secret shopper" program.⁴² Both regulatory schemes also require licensees to comply with additional requirements for product safety and checking identifications.⁴³ The Commission's Responsible Vendor Training Program, required for all ME and MTC Agents, includes training on diversion practices, specifically the prevention of sales to minors, as regulated in both 935 CMR 500.105 (2)(b) and 935 CMR 501.105 (2)(b). In addition, the Commission launched a statewide campaign to educate the public about the responsible adult use of marijuana and the risks associated with consuming adult-use cannabis underage; preventing diversion is a critical part of this campaign.⁴⁴

Current preliminary research suggests that regulated marijuana businesses are not associated with increased crime. One study found that the density of medical marijuana dispensaries was unrelated to property and violent crimes in local areas.⁴⁵ More broadly, an analysis of studies looking at the relationship between crime and cannabis use found an association in only four out of 10 studies.⁴⁶ That said, the Commission requires seed-to-sale tracking of all Marijuana and Marijuana Products offered for transfer or sale in Massachusetts. The agency also enforces stringent security protocols to ensure the safety and security of establishment staff, consumers, patients, caregivers and other members of the public located in close proximity to licensed businesses. Security provisions include requirements that licensees share safety plans with local law enforcement and emergency responders, maintain cameras and perimeter alarm systems, and establish incident reporting protocols.⁴⁷

⁴¹ 935 Code Mass. Regs. § 500.140(2); 935 Code Mass. Regs. § 501.140(2).

⁴² 935 Code Mass. Regs. § 500.303; 935 Code Mass. Regs. § 501.303.

⁴³ 935 Code Mass. Regs. § 500.105; 935 Code Mass. Regs. § 501.105.

⁴⁴ <https://moreaboutmj.org/>

⁴⁵ Freisthler et al., A micro-temporal geospatial analysis of medical marijuana dispensaries and crime in Long Beach California, Addiction, 2016.

⁴⁶ Bennett, T., Holloway K., & Farrington, D. (2008). The statistical association between drug misuse and crime: A meta-analysis. *Aggression and Violent Behavior*, 13, 107, 107-118.

⁴⁷ 935 Code. Mass. Regs. § 500.110; 935 Code Mass. Regs. § 501.110.



Should municipalities modify buffer zones?

State law establishes a 500-foot buffer around K-12 schools.⁴⁸ A municipality, however, may choose to reduce the size of that buffer.⁴⁹ For the reasons described above, the Commission suggests that additional buffer zones or separation requirements may not be necessary and cautions communities against acting arbitrarily. To determine how buffer zones are measured, municipalities are encouraged to consult the Commission's regulations.⁵⁰

What adult-use license types should municipalities allow?

Under its adult-use cannabis program, the Commission created a wide variety of license types to encourage participation by businesses of all sizes, including Marijuana Cultivators, Marijuana Product Manufacturers, Marijuana Transporters, Marijuana Retailers, Marijuana Delivery Operators, Marijuana Couriers, Microbusinesses, Craft Marijuana Cooperatives, and Marijuana Research Facilities.⁵¹ Independent Testing Laboratories test both medical- and adult-use marijuana.⁵² More details about each license type can be found in the Commission's [Guidance on Licensure](https://masscannabiscontrol.com/document/guidance-on-licensure/) available at <https://masscannabiscontrol.com/document/guidance-on-licensure/>.

Field Code Changed

The Legislature requires that a diversity of businesses be allowed to operate in this emerging industry in Massachusetts. Municipalities play a critical role in fulfilling this mandate:

- Municipalities that want to encourage Social Equity Applicants should consider prioritizing the review of these applicants over other types of license types;
- Municipalities that want to encourage the development of small businesses may decide to consider what type of licenses they wish to allow within the community, such as Microbusinesses, Craft Marijuana Cooperatives, or Marijuana Delivery Operators or Marijuana Couriers;
- Agricultural communities should note that Microbusinesses and Cooperatives can create jobs for farmers and individuals with expertise in agriculture; and

⁴⁸ Under G. L. c. 94G, § 5, there is a required buffer zone for MEs.

“(b) The commission shall approve a marijuana establishment license application and issue a license if:

[....]

“(3) the property where the proposed marijuana establishment is to be located, at the time the license application is received by the commission, is not located within 500 feet of a pre-existing public or private school providing education in kindergarten or any of grades 1 through 12, unless a city or town adopts an ordinance or by-law that reduces the distance requirement.”

⁴⁹ 935 Code Mass. Regs. § 500.110(3); 935 Code Mass. Regs. § 501.110(3).

⁵⁰ 935 Code Mass. Regs. § 500.110(3); 935 Code Mass. Regs. § 501.110(3).

⁵¹ G. L. c. 94G, § 4; 935 Code Mass. Regs. § 500.050.

⁵² G. L. c. 94G, § 15.



- When there is a change in the law, these municipalities should consider participating in the Commission’s Social Consumption Pilot Program.

Municipalities do not face the same choice of license types when it comes to MTCs. Since MTCs are vertically integrated in Massachusetts, they engage in multiple licensed operations, including cultivation, manufacturing, transportation, retail, and delivery.⁵³

Are limits, caps, or other restrictions on adult-use licensees necessary?

Massachusetts law imposes no statewide cap on the number of marijuana licenses that the Commission may issue. Instead, the Commission reviews each MTC or ME application and determines whether it complies with the medical or adult-use regulations, and whether the applicant is suitable for licensure.⁵⁴ Such an approach leaves room for businesses of all sizes,⁵⁵ rather than forcing qualified applicants to compete for a limited number of licenses – a process that tends to perpetuate existing inequities.

Municipalities may restrict certain licensed activities that are public nuisances, but not other types of license activity.⁵⁶ For example, a city or town cannot ban the transportation of Marijuana and Marijuana Products through its community, even if it places restrictions on delivery.⁵⁷

Municipalities may ban⁵⁸ or limit⁵⁹ the number and type of adult-use MEs, but there is no requirement

⁵³ G. L. c. 94I, § 2; 935 Code Mass. Regs. § 501.050.

⁵⁴ 935 Code Mass. Regs. §§ 500.101 and 500.800; 935 Code Mass. Regs. §§ 501.101 and 501.800.

⁵⁵ G. L. c. 94G, § 4 (a ½) (xxvii).

⁵⁶ Under the “Local Control” provisions of G. L. c. 94G, § 3, a city or town may adopt ordinances and by-laws that impose reasonable safeguards on the operation of marijuana establishments, provided they are not unreasonably impracticable and are not in conflict with this chapter or with regulations made pursuant to this chapter and that “restrict the licensed cultivation, processing and manufacturing of marijuana that is a public nuisance.” G. L. c. 94G, § 3 (a) (3).

⁵⁷ Under the “Local Control” provisions of G. L. c. 94G, § 3, “[n]o city or town shall prohibit the transportation of marijuana or marijuana products or adopt an ordinance or by-law that makes the transportation of marijuana or marijuana products unreasonably impracticable.” G. L. c. 94G, § 3 (c).

⁵⁸ Under G. L. c. 94G, § 3 (b), the city council of a city and the board of selectmen of a town shall, upon the filing with the city or town clerk of a petition meeting the following requirements:

“(i) signed by not fewer than 10 per cent of the number of voters of such city or town voting at the state election preceding the filing of the petition and

“(ii) conforming to the provisions of the General Laws relating to initiative petitions at the municipal level, request that the question of whether to allow, in such city or town, the sale of marijuana and marijuana products for consumption on the premises where sold be submitted to the voters of such city or town at the next biennial state election.

“If a majority of the votes cast in the city or town are not in favor of allowing the consumption of marijuana or marijuana products on the premises where sold, such city or town shall be taken to have not authorized the consumption of marijuana and marijuana products on the premises where sold.”

⁵⁹ Under G. L. c. 94G, § 3 (a) (1) and (2), a city or town may adopt ordinances and by-laws that impose reasonable safeguards on the operation of marijuana, including

“limit the number of marijuana establishments below the limits established pursuant to clause [2].”



that communities take such action. This guidance is provided for municipalities that have opted not to impose a ban, including those that are engaged in planning and decision-making while a temporary moratorium is in place, or those considering rescinding a ban.

IV. Seeking Counsel and Support

Municipalities, applicants for ME or MTC licensure, and licensees are encouraged to seek legal advice from a licensed attorney with respect to municipal processes and negotiations with applicants.

Other available resources:

- Municipalities can seek advice on state procurement laws by contacting the Office of the Inspector General's Chapter 30B Assistance Hotline at (617) 722-8838.
- Eligible applicants for licensure and licensees may qualify to receive services through the Commission's Social Equity Program. If you are a participant in the Social Equity Program or are interested in learning more about the services offered as part of the Social Equity Program, please contact the Commission at (774) 415-0200.
- Municipalities interested in the Office of the Attorney General's approval process for by-laws, including prior decisions, should consult Municipal Law Unit's website at Municipal Law Review | Mass.gov.
- Individuals concerned about fraud, waste, and abuse can contact the OIG's Hotline at (800) 322-1323.

V. Questions

If you have additional questions regarding municipal equity policies and procedures or HCAs, please

and

“(2) limit the number of marijuana establishments in the city or town; provided, however, that in the case of a city or town in which the majority of voters voted in the affirmative for question 4 on the 2016 state election ballot, entitled “Legalization, Regulation, and Taxation of Marijuana”, and after December 31, 2019 in the case of any other city or town, the city or town shall submit any by-law or ordinance for approval to the voters pursuant to the procedure in subsection (e) before adopting the by-law or ordinance if it would:

“(i) prohibit the operation of 1 or more types of marijuana establishments within the city or town;

“(ii) limit the number of marijuana retailers to fewer than 20 per cent of the number of licenses issued within the city or town for the retail sale of alcoholic beverages not to be drunk on the premises where sold under section 15 of chapter 138; or

“(iii) limit the number of any type of marijuana establishment to fewer than the number of medical marijuana treatment centers registered to engage in the same type of activity in the city or town.”



contact the Commission at Commission@CCCMass.com or (774) 415-0200.



Guidance on Hemp

Revised November 2021

The following guidance is provided to address questions regarding Section 37 of Chapter 227 of the Acts of 2020 (FY21 Budget) and its change to G. L. c. 94G, § 12. This guidance is not legal advice and is only intended to authorize and clarify requirements relative to the retail sale of consumer-ready hemp or hemp products and the procurement of raw hemp and hemp products by Marijuana Establishments. The Massachusetts Department of Agricultural Resources (MDAR) retains exclusive jurisdiction over the licensing of hemp producing and processing. If you have questions regarding state or federal legal requirements, you are encouraged to consult an attorney.

Chapter 227 of the Acts of 2020¹ amended G. L. c. 94G, §12 (f) as follows:

“No marijuana establishment shall cultivate, manufacture, sell or otherwise transact business with any products containing cannabinoids other than those that were produced, distributed and taxed in compliance with this chapter, **or any hemp and hemp products cultivated and manufactured in compliance with a license from the department of agricultural resources pursuant to chapter 128 and is in compliance with regulations set forth by the United States Department of Agriculture.”** (Emphasis added).

This amendment permits Cannabis Control Commission (Commission) licensed Marijuana Establishments² to take certain actions regarding hemp and hemp products; however, this amendment does not give the Commission jurisdiction over those products, which remains with other agencies, including, MDAR, the Massachusetts Department of Public Health (DPH), the

¹ <https://malegislature.gov/Laws/SessionLaws/Acts/2020/Chapter227>

² This amendment does not impact operations of a Medical Marijuana Treatment Center.



United States Department of Agriculture (USDA), and the United States Food and Drug Administration (FDA).

Commission licensees are encouraged to continue to monitor federal and state hemp rulemaking and to consult an attorney.

Consumer-Ready Hemp Products

Marijuana Retailers are permitted to purchase and sell consumer-ready hemp and hemp products (collectively Consumer-Ready Hemp Products) from MDAR licensed Processors.³ For a list of the Consumer-Ready Hemp Products that can or cannot be wholesaled, please visit [MDAR's FAQS: Sale of Hemp-Derived Products in the Commonwealth](#).

Consumer-Ready Hemp Products that Marijuana Retailers may sell to consumers will be treated like accessories and branded goods under the Commission's regulations. As a result, these products must be displayed in a dedicated section of a retail store and may not be offered or sold to individuals under the age of 21. Marijuana Retailers are not required to track the sale of these products through the Commission's Seed-to-Sale System of Record but should maintain a record of sales for all Consumer-Ready Hemp Products and are encouraged to consult with the Massachusetts Department of Revenue regarding taxation and other similarly related matters.

Any Consumer-Ready Hemp Products sold by a Marijuana Retailer must provide an insert at the point of sale which includes the following warning:

"This product was produced, packaged, and labeled by a Massachusetts hemp processor licensed by the Massachusetts Department of Agricultural Resources (MDAR). It is not regulated by the Massachusetts Cannabis Control Commission and the product may not be consistent with the requirements of M.G.L. c. 94G or 935 CMR 500.000. Consumers that have questions or concerns about this product are encouraged to contact the manufacturer, MDAR, or the appropriate state or federal agencies."

³ For more information about MDAR's requirements, its 2021 Hemp Processor Policy is available at: <https://www.mass.gov/doc/2021-hemp-processor-policy/download>

Raw Hemp Products

Raw hemp products deemed Consumer-Ready by MDAR, including flower and raw plant material, that are prepackaged and include the warning insert described above may be sold directly to consumers by Marijuana Retailers.

Raw hemp products that are not packaged or labeled for Consumer-Ready sale may be sold to a Marijuana Product Manufacturer or Marijuana Microbusiness for further processing into finished Marijuana Products provided that:

1. Raw hemp must be accompanied by a Certificate of Analysis (COA) issued by a Commission-licensed Independent Testing Laboratory that indicates the hemp product passed the full-panel testing standards for Marijuana Products as described in the *Protocols for the Sampling and Analysis of Finished Marijuana Products and Marijuana Products for Marijuana Establishments, Medical Marijuana Treatment Centers, and Colocated Marijuana Establishments* and in accordance with 935 Code Mass Regs. § 500.160(2). The Marijuana Establishment receiving the raw hemp product is required to ensure, prior to taking custody of the hemp, that the COA is present. The Marijuana Establishment must also maintain the COA and all testing records in accordance with 935 Code Mass Regs. § 500.160(5). The Commission may, at its discretion, require additional testing when necessitated to safeguard public health or safety. 935 Code Mass Regs. § 500.160(3).
2. The finished Marijuana Product shall not be labeled or marketed as a Hemp Product. The product must clearly be marked as a Marijuana Product and comply with all requirements for Marijuana Products under 935 Code Mass Regs. § 500.000. Hemp shall be listed as an ingredient on the label of the Marijuana Product.

Processed Hemp Products

Unfinished, but processed hemp products, such as extracts and distillates, may be sold directly to a Marijuana Product Manufacturer or Marijuana Microbusiness for further processing into finished Marijuana Products, provided that:

1. The unfinished, but processed hemp product must be accompanied by a Certificate of



Analysis (COA) issued by a Commission-licensed Independent Testing Laboratory that indicates the product was processed and passed the full-panel testing standards for Marijuana Products as described in the *Protocols for the Sampling and Analysis of Finished Marijuana Products and Marijuana Products for Marijuana Establishments, Medical Marijuana Treatment Centers, and Colocated Marijuana Establishments* in accordance with 935 Code Mass Regs § 500.160(2). The Marijuana Establishment receiving the unfinished but processed hemp product must ensure, prior to taking custody of the hemp, that the COA is present and will maintain all testing records in accordance with 935 Code Mass Regs § 500.160(5). The Commission may, at its discretion, require additional testing where necessitated to safeguard public health or safety. 935 Code Mass Regs. § 500.160(3).

2. The finished Marijuana Product shall not be labeled or marketed as a Hemp Product. The product must clearly be marked as a Marijuana Product and comply with all requirements for Marijuana Products under 935 Code Mass Regs. § 500.000. Hemp shall be listed as an ingredient on the label of the Marijuana Product.

In addition to this guidance document, guidance from other state and federal agencies with jurisdiction over hemp includes, but is not limited to, the following:

- MDAR provides information on its Industrial Hemp Program at <https://www.mass.gov/industrial-hemp-program>. Any questions regarding the sale of hemp and hemp products can be directed to MDAR's Industrial Hemp Program at mahemp@mass.gov.
- The USDA provides information on the U.S. Domestic Hemp Production Program at: <https://www.ams.usda.gov/rules-regulations/hemp>.
- DPH has issued guidance on CBD in Food Manufactured or Sold in Massachusetts at <https://www.mass.gov/info-details/cbd-in-food-manufactured-or-sold-in-massachusetts>.
- The FDA issued a statement on the sale of hemp and hemp products containing CBD at <https://www.fda.gov/news-events/press-announcements/statement-fda-commissioner-scott-gottlieb-md-new-steps-advance-agencys-continued-evaluation>; and provided responses to frequently asked questions at <https://www.fda.gov/news-events/public-health-focus/fda-regulation-cannabis-and-cannabis-derived-products-including-cannabidiol-cbd#cosmetics>.



Questions?

If you have additional questions regarding hemp, please contact the Commission at (774) 415-0200 or Commission@CCCMass.Com.

Memorandum

To: Commissioners
Cc: Shawn Collins, Executive Director; Cedric Sinclair, Chief Communications Officer
From: Matt Giancola, Director of Government Affairs and Policy
Date: November 18, 2021
Subject: October Government Affairs Update

Massachusetts State House Update

Hearings

The Joint Committee on Cannabis Policy did not hold any hearings during the month of October.

Other Legislative Activity

The Joint Committee on Cannabis Policy offered comments and feedback to the Commission's draft Guidance for Municipalities and draft Guidance for Municipalities on Equity and Host Community Agreements. Staff incorporated the feedback into its drafts.

Legislative Meetings

Chairman Hoffman met with members of the Joint Committee on Cannabis Policy to advocate for clarity regarding Host Community Agreements and for a social equity loan fund. Members include: Vice-Chair Paul Schmid, Rep. Patricia Duffy, Rep. Peter Capano, Rep. Lindsay Sabadosa, Rep. Allan Silvia.

Commissioner Nurys Camargo held a meet and greet call with Rep. Sarah Peake. During the call, she advocated for clarity regarding Host Community Agreements and for a social equity loan fund.

Outreach – Commission Recommendations

The Commission has not yet voted on any recommended items for legislative outreach. Specific actions in response to Commission votes will be placed here.

Municipal Update

Commissioners Nurys Camargo and Bruce Stebbins met with Springfield Mayor Domenic Sarno and members of his staff.

Government Affairs staff and Commissioner Nurys Camargo met with Lawrence Mayor Kendrys Vasquez regarding the Commission's request for criminal justice data for inclusion with the



Commission's ongoing research into disproportionately-impacted areas. The Mayor committed to work with the Commission to produce the data.

Municipal Law Unit

The Attorney General's Municipal Law Unit (MLU) issued 0 marijuana-related rulings this month.

Other State Agencies

Government Affairs and other Commission staff met with representatives of the Connecticut Attorney General's Office to discuss questions surrounding the enforcement of marijuana advertisements.

Government Affairs and Commission staff met with staff from the Massachusetts Attorney General's Fair Labor Division to offer the Division a primer of the Commission's licensing and regulatory process.

Government Affairs and other Commission staff met with staff from the Los Angeles County Cannabis Board to offer the Board an overview of the Commission's equity programs and to share lessons, data, and insights.



Memorandum

To: Commissioners
From: Matt Giancola, Director of Government Affairs and Policy (DGAP)
CC: Shawn Collins (Executive Director); Cedric Sinclair, Chief Communications Officer (CCO)
Date: October 25, 2021
Subject: Social Equity Loan Fund Legislation Status

Below, please find all pending legislation in the House and Senate pertaining to a Social Equity Loan Fund, as well as summaries of the bills.

H.158: An Act to promote social equity and economic empowerment in the cannabis industry

Sponsor

Rep. Daniel Hunt (D)

Cosponsors

Rep. Liz Miranda (D), Sen. Nicholas P. Collins (D)

Refile

S.2650: An Act to ensure full participation in the marijuana industry

Related Bills

S.63: An Act to promote social equity and economic empowerment in the cannabis industry

Summary

Amends GL 94G:4 (Cannabis Control Commission) to direct at least 2% of application, license and renewal fees to the Social Equity Fund, to be used for training and technical assistance to municipalities and residents in the cannabis industry; establishes the Cannabis Social Equity Loan Trust Fund and directs into it 10% of the cannabis excise tax and any gifts. (New draft of SB1123: establishes the loan trust fund.)



Bill Text

[02/19/2021 - As Filed \(PDF\)](#)

Status

Cannabis Policy

H.166: An Act relative to a social equity training and technical assistance fund**Sponsor**

Rep. Hannah Kane (R)

Cosponsors

Rep. Carolyn C. Dykema (D), Rep. Elizabeth A. Malia (D), Rep. Mathew Muratore (R)

Related Bills

S.1909: An Act relative to a social equity training and technical assistance fund

Summary

Establishes and regulates a new Social Equity and Technical Assistance Trust Fund to encourage and facilitate assistance to social equity applicants seeking to enter the cannabis industry in Massachusetts; defines social equity applicants.

Bill Text

[02/02/2021 - As Filed \(PDF\)](#)

Status

Cannabis Policy

H.177: An Act establishing the Massachusetts Cannabis Social Equity Trust Fund**Sponsor**

Rep. David M. Rogers (D)

Cosponsors

Rep. Liz Miranda (D), Rep. Elizabeth A. Malia (D), Rep. Nika Elugardo (D), Rep. Lindsay Sabadosa (D), Rep. Sarah K. Peake (D), Rep. Carmine Gentile (D)



Summary

Establishes the Massachusetts Cannabis Social Equity Trust Fund, under the secretary of housing and economic development, for the cannabis social equity small business program; authorizes the Cannabis Control Commission to incur expenses from the fund and directs it to file an annual report with the legislature on those expenses.

Bill Text

[02/19/2021 - As Filed \(PDF\)](#)

Status

Cannabis Policy

H.178: An Act to ensure the equitable empowerment of minority-owned businesses within communities disproportionately impacted by the failed war on drugs

Sponsor

Rep. Jon Santiago (D)

Cosponsors

Rep. James J. O'Day (D), Rep. Marcos Devers (D), Rep. Vanna Howard (D), Rep. Liz Miranda (D)

Summary

Establishes Cannabis Community Empowerment Fund in the Massachusetts Development Finance Agency to provide low cost or no cost loans to social equity and economic empowerment applicants for cannabis licenses or businesses certified by the state as minority or women owned businesses that are engaged in business within Areas of Disproportionate Impact; directs that \$10 million be deposited into the fund annually from the Marijuana Regulation Fund; limits community host agreements to a maximum of 10 years; after the expiration of a community host agreement requires licensed businesses to contribute to the Empowerment Fund; authorizes Cannabis Control Commission to regulate and enforce community host agreements.

Bill Text

[02/19/2021 - As Filed \(PDF\)](#)

Status

Cannabis Policy



S.63: An Act to promote social equity and economic empowerment in the cannabis industry

Sponsor

Sen. Nicholas P. Collins (D)

Cosponsors

Sen. Adam G. Hinds (D), Sen. Sonia R. Chang-Diaz (D), Sen. Michael O. Moore (D)

Refile

S.2650: An Act to ensure full participation in the marijuana industry

Summary

Amends GL 94G:4 (Cannabis Control Commission) to direct at least 2% of application, license and renewal fees to the Social Equity Fund, to be used for training and technical assistance to municipalities and residents in the cannabis industry; establishes the Cannabis Social Equity Loan Trust Fund and directs into it 10% of the cannabis excise tax and any gifts. (New draft of SB1123: establishes the loan trust fund.)

Bill Text

[02/19/2021 - As Filed \(PDF\)](#)

Status

Cannabis Policy

S.1909: An Act relative to a social equity training and technical assistance fund

Sponsor

Sen. Jason M. Lewis (D)

Refile

S.1708: An Act relative to a social equity training and technical assistance fund

Summary

Adds a new Section 35MMM to GL Chapter 10 (Trust funds) to establish the social equity and technical assistance fund to encourage and facilitate assistance to social equity applicants seeking to enter the cannabis industry in Massachusetts; designates certain revenues to be credited to the fund; provides that funds be expended by the secretary of housing and economic development in consultation with the cannabis control commission; imposes annual reporting requirements.

Bill Text

[01/29/2021 - As Filed \(PDF\)](#)



Status

Revenue



Memorandum

To: Commissioners
Cc: Shawn Collins, Executive Director (ED); Cedric Sinclair, Chief Communications Officer (CCO)
From: Matt Giancola, Director of Government Affairs and Policy (DGAP)
Date: October 26, 2021
Subject: Social Equity Fund Legislation Outreach Outline – For Discussion

PURPOSE: For discussion purposes, please find a draft outreach outline regarding social equity fund legislation. Should the Commission vote to endorse a Statement of Commission Policy, an outreach plan will be deployed to share feedback with critical stakeholders.

Proposed Outreach Outline

1. Working with the Sponsoring Commissioner(s), and with the approval of the Executive Director, Government Affairs staff will author a letter on behalf of the Commission to be shared with relevant legislative committees, members, or staff. Letter content will be limited to the recommendations approved by the Commission at the September public meeting. The letter will be shared with Commissioners for feedback prior to distribution.
2. Working with Government Affairs, and in compliance with the Open Meeting Law, Government Affairs will coordinate discussions between Commissioners and legislative members and/or staff regarding the Commission's recommendations.
3. The recommendation will be included in the Commission's Annual Report for that fiscal year, under a new section: "Commission Recommendations".
4. Working with the Sponsoring Commissioner(s), and with the approval of the Executive Director, Communications will identify possible opportunities to promote the Commission's position. Communications will also consult other Commissioners to identify their interest in participating in one or more of the following actions:
 - a. Press
 - i. Issuance of a press release or statement
 - ii. Drafting of an Op/Ed or Letter to the Editor
 - iii. Media interviews
 - iv. Prep for press conferences and/or speaking engagements (as applicable)
 - b. Digital Communications



- i. Web posting of relevant communications (as applicable)
- ii. Social media postings
- iii. Email distribution



Cannabis Control Commission

Monthly Public Meeting

November 18, 2021 at 10:00 a.m. via Microsoft Teams Live



Agenda

1. Call to Order
2. Chairman's Comments and Updates
3. Minutes for Approval
4. Executive Director's Report
5. Staff Recommendations on Changes of Ownership
6. Staff Recommendations on Renewals
7. Staff Recommendations on Final Licenses
8. Staff Recommendations on Provisional Licenses
9. Commission Discussion and Votes
10. New Business that the Chair did not Anticipate at the Time of Posting
11. Next Meeting Date and Adjournment



Executive Director's Report

Highlights from Licensing Data*

- 12 applications awaiting first review
- 34 applications for Commission consideration
- 20 applications awaiting supplemental review
- 97,881 certified active patients
- 817 Social Equity Applications



* Additional data available at the end of slide presentation

Licensing Applications | November 18, 2021

The totals below are all license applications received to date.

Type	#
Pending	259
Withdrawn	1012
Incomplete (Less than 4 packets submitted)	7,091
Denied	4
Approved: Delivery Pre-Certifications	122
Approved: Delivery Endorsements	3
Approved: Licenses	945
Total	9,436

Licensing Applications | November 18, 2021

The totals below are number of licenses approved by category.

Type	#
Craft Marijuana Cooperative	3
Marijuana Courier	11
Marijuana Delivery Operator	1
Independent Testing Laboratory	14
Marijuana Cultivator	285
Marijuana Microbusiness	23
Marijuana Product Manufacturer	218
Marijuana Research Facility	0
Marijuana Retailer	379
Marijuana Third Party Transporter	4
Marijuana Transporter with Other Existing ME License	7
Total	945

Licensing Applications | November 18, 2021

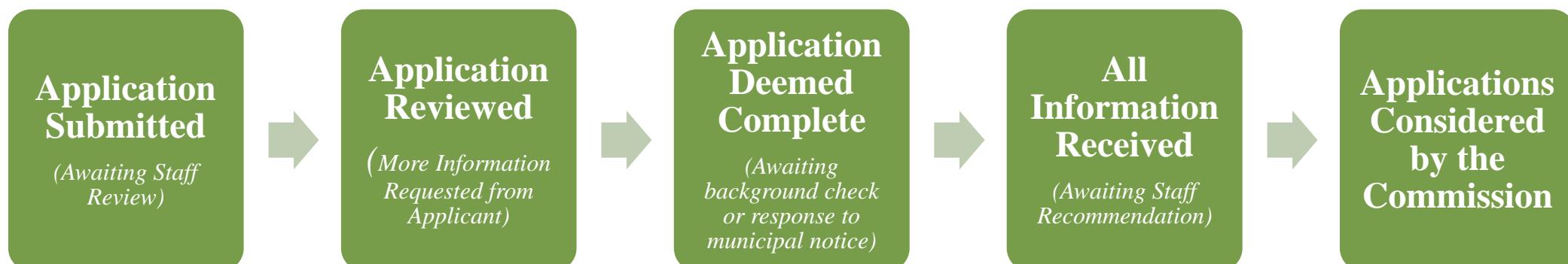
The totals below are number of licenses approved by stage.

Type	#
Pre-Certified/Delivery Endorsed Microbusiness	124
Provisionally Approved	94
Provisional License	478
Final License	58
Commence Operations	316
Total	1,070

Provisionally approved means approved by the Commission but has not submitted license fee payment yet – provisional license has not started

Licensing Applications | November 18, 2021

Status	#
Application Submitted: Awaiting Review	12
Application Reviewed: More Information Requested	181
Application Deemed Complete: Awaiting 3 rd Party Responses	36
All Information Received: Awaiting Staff Recommendation	34
Applications Considered by Commission (<i>includes Delivery Pre-Cert</i>)	1,070
Total	1,333



Licensing Applications | November 18, 2021

The totals below are distinct license numbers that have submitted all required packets.

The 1,333 applications represent 735 separate entities

Type	#
MTC Priority	255
Economic Empowerment Priority	99
Expedited Review	422
General Applicant	557
Total	1,333

Expedited Applications	
Expedited: License Type	60
Expedited: Social Equity Participant	162
Expedited: Disadvantaged Business Enterprise	138
Expedited: Two or More Categories	62
Total	422

Licensing Applications | November 18, 2021

Of 1,070 applications approved by the Commission, the following applications have Economic Empowerment Priority Review, Social Equity Program Participant, and/or Disadvantaged Business Enterprise status. Please note, applicants may hold one or more statuses.

Type	Economic Empowerment	Social Equity Program	Disadvantaged Business Enterprise	TOTAL
Pre-Certified/Delivery Endorsed Microbusiness	31 (+2)	97 (+2)	17 (+3)	145 (+7)
Provisionally Approved	6	16 (-3)	27	49 (-3)
Provisional License	21 (+1)	36 (+7)	89 (+5)	146 (+13)
Final License	0 (-2)	3 (-3)	7 (-4)	10 (-9)
Commence Operations	10 (+2)	12 (+3)	28 (+2)	50 (+7)
Total	68 (6.4%)	164 (15.3%)	168 (15.7%)	400 (37.4%) (+15)

Licensing Applications | November 18, 2021

TYPE	PENDING APPLICATION	PRE-CERTIFIED/ ENDORSEMENT	INITIAL LICENSE DENIED	PROVISIONALLY APPROVED	PROVISIONAL LICENSE	FINAL LICENSE	COMMENCE OPERATION	TOTAL
Craft Marijuana Cooperative	3	-	0	1	2	0	0	6
Marijuana Courier License	8	-	0	0	5	1	5	19
Marijuana Courier Pre-Certification	15	74	-	-	-	-	-	89
Independent Testing Laboratory	6	-	0	1	5	0	8	20
Marijuana Cultivator	67	-	2	28	164	31	62	354
Marijuana Delivery Operator License	13	-	0	0	1	0	0	14
Marijuana Delivery Operator Pre-Certification	14	48	-	-	-	-	-	62
Marijuana Microbusiness	8	-	0	4	13	2	4	31
Marijuana Product Manufacturer	48	-	1	30	120	13	55	267
Marijuana Research Facility	7	-	0	0	0	0	0	7
Marijuana Retailer	63	-	1	27	165	11	176	443
Marijuana Transporter with Other Existing ME License	0	-	0	3	2	0	3	8
Microbusiness Delivery	0	2	0	0	0	0	1	3
Third Party Transporter	7	-	0	0	1	0	2	10
Total	259	124	4	94	478	58	316	1,333

Licensing Applications | November 18, 2021

The totals below are the number of cultivation licenses approved by stage.

TYPE	PENDING APPLICATION	PRE-CERTIFIED/ ENDORSEMENT	INITIAL LICENSE DENIED	PROVISIONALLY APPROVED	PROVISIONAL LICENSE	FINAL LICENSE	COMMENCE OPERATION	TOTAL
Marijuana Cultivator (Indoor)	54	-	1	27	151	20	54	307
Marijuana Cultivator (Outdoor)	13	-	1	1	13	11	8	47
Total	67	-	2	28	164	31	62	354

Cultivation Applications | November 18, 2021

TYPE	PENDING APPLICATION	INITIAL LICENSE DENIED	PROVISIONALLY APPROVED	PROVISIONAL LICENSE	FINAL LICENSE	COMMENCE OPERATION	TOTAL
Cultivation Tier 1 (Up to 5,000 sq. ft.)	15	0	5	31	3	12	66
Cultivation Tier 2 (5,001-10,000 sq. ft.)	19	0	6	43	8	16	92
Cultivation Tier 3 (10,001-20,000 sq. ft.)	8	2	5	41	4	9	69
Cultivation Tier 4 (20,001-30,000 sq. ft.)	2	0	4	12	4	6	28
Cultivation Tier 5 (30,001-40,000 sq. ft.)	4	0	4	6	2	6	22
Cultivation Tier 6 (40,001-50,000 sq. ft.)	6	0	3	8	3	3	23
Cultivation Tier 7 (50,001-60,000 sq. ft.)	4	0	0	4	0	3	11
Cultivation Tier 8 (60,001-70,000 sq. ft.)	0	0	0	2	0	1	3
Cultivation Tier 9 (70,001-80,000 sq. ft.)	3	0	1	1	2	1	8
Cultivation Tier 10 (80,001-90,000 sq. ft.)	0	0	0	1	4	1	7
Cultivation Tier 11 (90,001-100,000 sq. ft.)	6	0	0	15	1	4	26
Total	67	2	28	164	31	62	354
Total Maximum Canopy (Sq. Ft.)	2,025,000	40,000	695,000	4,455,000	1,145,000	1,790,000	-

MMJ Licensing and Registration Data | November 18, 2021

MTC Licenses	#
Provisional	41
Final	8
Commence Operations	87
License Expired	43
Total	179

The numbers below are a snapshot of the program for the month of October.

MMJ Program	#
Certified Patients	103,819
Certified Active Patients	97,881
Active Caregivers	8,105
Registered Certifying Physicians	285
Registered Certifying Nurse Practitioners	98
Ounces Sold	75,902

Progress Toward Goals

1. Maintain & improve FY19/FY20 levels of constituent service and support.
(75%)
2. Complete rollout of Dynamics across all departments with 100% staff compliance on data entry. (75%)
3. Expand data collection and organization throughout the agency and fully integrate into aspects of Commission functions, including policymaking, licensing, enforcement, social equity programming, research, hiring through robust and expanded open data model. (50%)



Progress Toward Goals

4. Complete agency-wide job classification study to ensure Commission continues to implement proper structure, identify similar roles across and within departments, and is built for long-term organizational success. **(50%)**
5. (a) Develop, submit, and secure a FY21/22 budget proposal that identifies and meets Commission's mission statement, strategic goals, and needs of overseeing a safe and equitable industry;
(b) Develop and execute a spending plan, within the allotted appropriations, that maintains sufficient and adequate Commission operations. **(100%)**



Progress Toward Goals

6. Continue to anticipate and meet all legislatively mandated deadlines for filing and reporting. (100%)
7. Continue to ensure Commission meets and exceeds all statutory mandates relating to research studies, and develop mechanisms to share findings and expand public awareness with broad coalition of policymakers, researchers, regulators, and the general public, including, but not limited to hosting, sponsoring, or attending research conferences or summits. (75%)



Progress Toward Goals

8. In collaboration with Commissioners, begin to develop a 3-year strategic plan for the Social Equity Program that includes measurable goals and metrics, combined with robust data collection and tracking of cohort participants' success and satisfaction with the program, and the ability to identify and engage participants after the completion of their coursework. **(50%)**
9. Full rollout of staff-wide performance management process including cascading goals to direct reports and all departments. **(100%)**



Progress Toward Goals

10. Utilize the results and findings of the employee engagement survey to implement organizational, structural, or strategic change where necessary to maintain and build upon staff engagement and prepare to continue survey annually to monitor success. (75%)
11. Successfully onboard and fully integrate new Commissioners into ongoing Commission priorities, programming, and relevant operations with focus on facilitating collaboration amongst Commissioners and Commission staff. (100%)



Commission Updates

- License Applications Available on the Commission's Website
- Cannabis Advisory Board
 - Met Monday, October 25th
- Patient Renewals FYI
 - In addition to renewing your certification with your provider, you must also renew your registration with the Commission. Your patient registration is not renewed without both interactions.
- Operating Under the Influence and Impaired Driving
 - Governor refiled legislation based on Special Commission report



Open Procurement Opportunities

- Request for Information: Seed-to-Sale Tracking Software
 - RFI to support our understanding of the market. The RFI is open to all vendors and closes on **December 13, 2021**.
- Request for Responses: External Review Panel
 - Seeking a vendor to assemble an expert review panel that would support the Commission's research. Finding up-and-coming scholars and practitioners and BIPOC specialists are priorities for this activity. The bid is open to all vendors and closes on **January 14, 2022**
- Requests available on COMMBUY'S



Social Equity Program Update

- The Commission has received **817** applications for Cohort 3 of the Social Equity Program
 - Application deadline closed November 15th.
 - Applications will be reviewed and then, and once accepted, benefits (including access to exclusive license types) accrue immediately



Social Equity Program Applications | November 18, 2021

The totals below reflect the number of Social Equity Program Cohort 3 applications received and their current status.

Type	#
Approved	276
Pending	16
Reopened – More Information Requested	519
Withdrawn	6
Total	817

Social Equity Program: Total Applicants | November 18, 2021

Race	American Indian or Alaska Native	Asian	Black or African American	Declined to Answer	Hispanic, Latino, or Spanish	Middle Eastern or North African	Other	White
	5	22	434	24	138	13	27	154
Total (817)	.61%	2.69%	53.12%	2.94%	16.89%	1.59%	3.3%	18.85%

Track Interest	Ancillary	Core	Entrepreneur	Entry	Declined to Answer
	38	82	649	48	0
Total (817)	4.65%	10.04%	79.44%	5.88%	0%

* Additional data available at the end of slide presentation

Social Equity Program: Total Applicants | November 18, 2021

Gender	Female	Male	User Defined	Declined to Answer
	258	549	6	4
Total (817)	31.58%	67.2%	.73%	.49%

Farmer Status	Yes	No	Declined to Answer
	61	756	0
Total	7.47%	92.53%	0%

Veteran Status	Yes	No	Declined to Answer
	44	773	0
Total	5.39%	94.61%	0%

Social Equity Program Applications: Approved Participants | November 18, 2021

Race	American Indian or Alaska Native	Asian	Black or African American	Declined to Answer	Hispanic, Latino, or Spanish	Middle Eastern or North African	Other	White
	1	9	140	11	36	2	7	70
Total (276)	.36%	3.26%	50.27%	3.99%	13.04%	0.72%	2.54%	25.36%

Track Interest	Ancillary	Core	Entrepreneur	Entry	Declined to Answer
	7	23	237	9	0
Total (276)	2.54%	8.33%	85.87%	3.26%	0%

* Additional data available at the end of slide presentation

Social Equity Program: Approved Participants | November 18, 2021

Gender	Female	Male	User Defined	Declined to Answer
	72	201	1	2
Total (276)	26.09%	72.83%	.36%	.72%

Farmer Status	Yes	No	Declined to Answer
	21	255	0
Total	7.61%	92.39%	0%

Veteran Status	Yes	No	Declined to Answer
	13	263	0
Total	4.71%	95.29%	0%

Hiring Update

Associate Enforcement Counsel

- Onboarded November 15th

Executive Assistant

- Final candidates' stage

Constituent Services Manager

Desktop Support Analyst

Director of Testing

- Initial screening process stage

Associate Enforcement Counsel (11/29)

Investigations and Enforcement Assistant (11/19)

- Position currently open and posted on the Commission's website





Staff Recommendations on Licensure

Staff Recommendations: Changes of Ownership

- a. Delta 420, LLC
- b. Four Trees Holyoke, LLC
- c. Holistic Industries, Inc.
- d. Mainely Productions, LLC
- e. ProVerde Laboratories, Inc.
- f. The Hub Craft, LLC
- g. United Cultivation, LLC



Staff Recommendations: Renewals

- a. 1620 Labs, LLC (#MCR140101)
- b. Apothca, Inc. (#MRR205928)
- c. Apothca, Inc. (#MRR205929)
- d. Ashli's Extracts, Inc. (#MPR243686)
- e. Ashli's Farm, Inc. (#MCR140095)
- f. Ashli's, Inc. (#MRR205882)
- g. ATOZ Laboratories, Inc. (#ILR267897)
- h. BB Botanics LLC (#MCR140111)
- i. BB Botanics LLC (#MRR205894)
- j. Berkshire Roots, Inc. (#MCR140114)
- k. Berkshire Roots, Inc. (#MPR243695)
- l. Berkshire Roots, Inc. (#MRR205918)
- m. Berkshire Roots, Inc. (#MXR126660)
- n. Berkshire Welco LLC (#MCR140092)
- o. Bud & Mary's Cultivation, Inc. (#MCR140099)
- p. Caregiver-Patient Connection (#MCR140113)
- q. Caroline's Cannabis, LLC (#MRR205889)
- r. Coil Brothers LLC (#MPR243670)
- s. Community Care Collective, Inc. (#MRR205892)
- t. Community Growth Partners Northampton Operations LLC (#MCR140078)
- u. dba EMJ LLC (#MCR140103)
- v. DMA Holdings (MA), LLC (#MCR140110)
- w. DMA Holdings (MA), LLC (#MPR243699)
- x. DMA Holdings (MA), LLC (#MRR205924)
- y. Emerald City Growers Incorporated (#MCR140083)
- z. Emerald Grove, Inc. (#MCR140108)
- aa. Emerald Grove, Inc. (#MPR243691)
- bb. Evergreen Strategies, LLC (#MRR205902)
- cc. Four Daughters Compassionate Care, Inc. (#MCR140060)
- dd. Four Daughters Compassionate Care, Inc. (#MPR243666)
- ee. Four Daughters Compassionate Care, Inc. (#MRR205852)
- ff. Four Daughters Compassionate Care, Inc. (#MRR205905)

Staff Recommendations: Renewals

- gg. Four Trees Holyoke LLC (#MCR140116)
- hh. Four Trees Holyoke LLC (#MRR205916)
- ii. Fresh Fields Gloucester LLC (#MRR205885)
- jj. Fresh Fields LLC (#MRR205884)
- kk. Frozen 4 Corporation (#DOR5182937)
- ll. Frozen 4, LLC (#MCR140123)
- mm. Full Harvest Moonz, Inc. (#MRR205841)
- nn. **Gibby's Garden LLC (#MBR169278)**
- oo. Gold Thumb, LLC (#MCR140097)
- pp. Gold Thumb, LLC (#MPR243689)
- qq. Good Chemistry of Massachusetts, Inc. (#MCR140072)
- rr. Good Chemistry of Massachusetts, Inc. (#MPR243674)
- ss. Good Chemistry of Mass (#MRR205863)
- tt. Green Biz LLC (#MRR205861)
- uu. Green Biz LLC (#MRR205932)
- vv. Green Era LLC (#MRR205909)
- ww. Green Era LLC (#MRR205911)
- xx. Green Era LLC (#MRR205901)
- yy. GreenStar Herbals, Inc. (#MRR205897)
- zz. GreenStar Herbals, Inc. (#MRR205898)
- aaa. Grow One, Inc. (#MCR140081)
- bbb. Grow One Inc. (#MPR243679)
- ccc. Haverhill Stem LLC (#MRR205880)
- ddd. Just Healthy LLC (#MCR140109)
- eee. Just Healthy, LLC (#MPR243692)
- fff. Just Healthy LLC (#MRR205910)
- ggg. KRD Growers, LLC (#MCR140066)
- hhh. KRD Growers, LLC (#MRR20584)
- iii. Lifted Genetics, LLC (#MCR140100)
- jjj. M3 Ventures, Inc. (#MCR140070)
- kkk. M3 Ventures, Inc. (#MPR243673)
- lll. M3 Ventures, Inc. (#MRR205854)
- mmm. Mainely Productions LLC (#MCR140106)
- nnn. Metro Harvest, Inc. (#MRR205908)
- ooo. Nature's Alternative, Inc. (#MRR205913)
- ppp. New England Cannabis Corporation, Inc. (#MCR140086)
- qqq. New England Cannabis Corporation, Inc. (#MPR243688)

Staff Recommendations: Renewals

rrr. New Green LLC (#MRR205802)
sss. Nova Farms, LLC (#MCR140055)
ttt. Nova Farms, LLC (#MPR243671)
uuu. OBCC, LLC (#MCR140112)
vvv. Other Side Agronomy, Inc. (#MCR140134)
www. Other Side Agronomy, Inc. (#MPR243705)
xxx. Patient Centric of Martha's Vineyard, Ltd. (#MRR205875)
yyy. ProVerde Laboratories, Inc. (#ILR267896)
zzz. RC Retail Amherst LLC (#MRR205869)
aaaa. Revolutionary Clinics II, Inc. (#MCR140080)
bbbb. Revolutionary Clinics II, Inc. (#MPR243684)
cccc. Sanctuary Medicinals, Inc. (#MCR140082)
dddd. Sanctuary Medicinals, Inc. (#MPR243680)
eeee. Sanctuary Medicinals, Inc. (#MRR205872)
ffff. Sparkboro Wellness Corp. (#MRR205858)
gggg. Spencer House LLC (#MRR205836)
hhhh. TDMA LLC (#MRR205876)
iiii. TDMA Orange LLC (#MCR140129)

jjjj. TDMA Orange LLC (#MCR140130)
kkkk. TDMA Orange LLC (#MPR243700)
llll. Temescal Wellness of Massachusetts, LLC (#MCR140090)
mmmm. Temescal Wellness of Massachusetts, LLC (#MPR243685)
nnnn. The Verb is Herb, LLC (#MRR205895)
oooo. Tree Market Lynn LLC (#MRR205937)
pppp. Tree Market Taunton LLC (#MRR205886)
qqqq. Volcann LLC (#MRR205900)
rrrr. Webber Road Ops, LLC (#MRR205873)
ssss. Wellman Farm, Inc. (#MCR140056)
tttt. 1622 Medical, LLC (#RMD1666)
uuuu. ACK Natural, LLC (#RMD1627)
vvvv. Apothca, Inc. (#RMD1667)
wwww. Apothca, Inc. (#RMD1065)
xxxx. ARL Healthcare, Inc. (#RMD1085)
yyyy. Bask, Inc. (#RMD445)
zzzz. Coastal Healing, Inc. (#RMD1529)
aaaaa. Cresco HHH (#RMD686)

Staff Recommendations: Renewals

- bbbb. Cultivate Holding, Inc. (#RMD485)
- ccccc. Good Chemistry of Massachusetts, Inc. (#RMD3061)
- ddddd. Holistic Industries (#RMD685)
- eeee. HVV Massachusetts, Inc. (#RMD1405)
- fffff. MD Holistics, Inc. (#RMD1606)
- ggggg. Middlesex Integrative Medicine, Inc. (#RMD1025)
- hhhhh. Nature's Remedy of Massachusetts, Inc. (#RMD1285)
- iiii. Pharmacannis Massachusetts, Inc. (#RMD1688)
- jjjj. Resinate, Inc. (#RMD1345)
- kkkkk. Revolutionary Clinics II (#RMD405)
- llll. Sanctuary Medicinals, Inc. (#RMD1128)
- mmmmm. Sanctuary Medicinals, Inc. (#RMD605)
- nnnnn. Silver Therapeutics, Inc. (#RMD3059)
- ooooo. Theory Wellness, Inc. (#RMD525)

Staff Recommendations: Final Licenses

- a. 202 Trading Company, Inc. (#MR281735), Retail
- b. Apical, Inc. (#MR281246), Retail
- c. Caregiver-Patient Connection, LLC (#MP281301), Product Manufacturer
- d. Coastal Cultivars, LLC (#MR282884), Retail
- e. Commonwealth Alternative Care (#MC281917), Cultivation, Tier 11 / Indoor
- f. Commonwealth Alternative Care (#MP281583), Product Manufacturer
- g. Commonwealth Alternative Care (#MR282337), Retail
- h. Frozen 4 Corporation (#MR282881), Retail
- i. Good Chemistry of Massachusetts, Inc. (#MR282554), Retail
- j. Greenstar Herbals, Inc. (#MR281034), Retail
- k. Humboldt Masters, LLC (#MP281467), Product Manufacturer
- l. Massbiolitics Corp. (#IL281290), Independent Testing Laboratory



Staff Recommendations: Final Licenses

- m. MedMen Boston, LLC (#MR282091), Retail
- n. Mill Town Agriculture, LLC (#MC282596), Cultivation, Tier 1 / Indoor
- o. Munro Associates, LLC (#MR282527), Retail
- p. Pure Lowell, Inc. (#MR282815), Retail
- q. Solar Therapeutics, Inc. (#MR282948), Retail
- r. Union Twist, Inc. (#MR282313), Retail



Staff Recommendations: Provisional Licenses

- a. Advanced Cultivators, LLC (#MCN283314), Cultivation, Tier 2 / Indoor
- b. Apical, Inc. (#MRN283720), Retail
- c. B.O.T. Realty, LLC (#MRN283113), Retail
- d. Bada Bloom!, Inc. (#MCN283393), Cultivation, Tier 1 / Indoor
- e. Bada Bloom!, Inc. (#MPN282024), Product Manufacturer
- f. BVO, LLC (#MCN281828), Cultivation, Tier 2 / Indoor
- g. CanGrow, LLC (#MCN283505), Cultivation, Tier 7 / Outdoor
- h. Canna Testing, LLC (#ILN281345), Independent Testing Laboratory
- i. Cannabionics, LLC (#MCN283235), Cultivation, Tier 3 / Indoor
- j. Clovercraft, LLC (#MDA1261), Marijuana Delivery Operator
- k. Dark Stream, LLC (#MCN283887), Cultivation, Tier 2 / Indoor
- l. Dark Stream, LLC (#MPN282042), Product Manufacturer
- m. Debilitating Medical Condition Treatment Centers (#MPN282067), Product Manufacturer
- n. Elevation Retail II, LLC (#MRN283887), Retail
- o. Flower & Soul, Inc. (#MRN284326), Retail
- p. Grassp Ventures, LLC (#MDA1262), Marijuana Delivery Operator
- q. Hall Road, LLC (#MRN284277), Retail
- r. Heart of Gold, LLC (#MBN282233), Microbusiness
- s. High Hawk Farm, LLC (#MRN283968), Retail
- t. I & I Rose Garden, LLC (#MPN281917), Product Manufacturer
- u. Jolly Green, Inc. (#MCN283508), Cultivation, Tier 3 / Indoor
- v. Milkmen Cultivation, LLC (#MCN283474), Cultivation, Tier 2 / Indoor
- w. Milkmen Cultivation, LLC (#MPN282065), Product Manufacturer
- x. MJ's Market (#MRN284238), Retail
- y. Northeast Alternatives, Inc. (#MCN282112), Cultivation, Tier 6 / Indoor
- z. Northeast Alternatives, Inc. (#MPN281868), Product Manufacturer
- aa. Rolling Releaf, LLC (#MDA1265), Marijuana Delivery Operator
- bb. Safetiva Labs, LLC (#ILN281354), Independent Testing Laboratory
- cc. Shine Delivery, LLC (#MDA1266), Marijuana Delivery Operator
- dd. Smokey Leaf (#MRN284276), Retail

Staff Recommendations: Provisional Licenses

- ee. Sun Grown Alternatives, LLC (#MCN283358), Cultivation, Tier 3 / Indoor
- ff. Trava, Inc. (#MCN283495), Cultivation, Tier 2 / Indoor
- gg. Trava, Inc. (#MPN282069), Product Manufacturer
- hh. TSC Delivery, LLC (#MDA1270), Marijuana Delivery Operator
- ii. Deerfield Naturals, Inc. (#RMDA3457), Vertically Integrated Medical Marijuana Treatment Center
- jj. NS AJO Holdings, LLC (#RMDA3535), Vertically Integrated Medical Marijuana Treatment Center



Commission Discussion & Votes

Commission Discussion & Votes

- Executive Director Performance Management Process
- Executive Director's Goals for Calendar Year 2022



Draft CY22 Goals

1. Create a 5-year strategic plan for Commission development within requirements of cost neutral operations and other statutory requirements.
2. In collaboration with Commissioners, establish a foundational, durable, and manageable governance model for the agency that properly delineates policy matters and administrative functions consistent with statutory requirements.
3. Refine, define, and report on efforts to create a best-practice model, world-class agency that empowers staff to maintain innovative and responsive government.



Draft CY22 Goals

4. In collaboration with Commissioners, complete the 3-year strategic planning process, and begin implementation, for equity programming that includes measurable goals and metrics, combined with robust data collection and **tracking of equity participants' success and satisfaction as well as licensee's equity goals and progress.**
5. Develop and propose initiatives in order, over the next 5 years, to double levels of Economic Empowerment, Social Equity Program, Disadvantaged Business Enterprise, farmer, and veteran participation in the industry.



Draft CY22 Goals

6. Ensure Commissioners and public have access to data and evidence-based publications to support internal decision making, public dialogue, preservation of patient access, public health and safety, and impact on disproportionately harmed communities from the regulated marijuana market.
7. Continue to establish Massachusetts as a standard-bearer for the nation as it relates to evidence-based policy development through broad stakeholder engagement.



Commission Discussion & Votes: Job Descriptions

- Manager of Equity Programming and Strategic Partnerships
- Director of Data Analytics
- Budget Director
- Manager of Government Affairs and Policy



Commission Discussion & Votes: Guidance Documents

- Municipal Guidance
 - Guidance for Municipalities
 - Guidance for Municipalities on Equity and Host Community Agreements



Commission Discussion & Votes

● Hemp Guidance

- Proposed framework allows sale of unfinished hemp and hemp products to Marijuana Product Manufacturers and Microbusinesses for further processing into Marijuana Products.
- Requires full-panel testing for all unfinished hemp products to ensure public health.
- Proposed public comment period followed by Commission vote on final guidance in January 2022



Legislative and Executive Branch Outreach

Social Equity Funding

Matt Giancola, Director of Government Affairs and Policy



Social Equity Funding

- Equity applicants and stakeholders have indicated a major barrier to entering the licensed cannabis market is a **lack of access to capital**.
- Due to federal prohibition, banks and other financial institutions **do not offer traditional business loans**.
- Stakeholders have advocated for a state-administered fund to offer **low- and zero-interest loans or grants** to equity applicants and licensees.
- Since November 20, 2018, **gross sales surpassed \$2 billion** and this past September the industry grossed more than **\$1 billion in sales in a single calendar year**.

Legislative Process

Social Equity Bills:
Joint Committee on Cannabis Policy:
S. 63 / H. 158
(Sen. Collins, Rep. Hunt)

H. 166
Rep. Kane)

H. 177 (Rep. Rogers)

H. 178 (Rep. Santiago)

Joint Committee on Revenue:

S. 1909 (Sen. Lewis)

- The Joint Committee on Cannabis Policy held a hearing on social equity funding legislation in June 2021.
- Several Commissioners participated (testified) in the hearing process in their individual capacities.
- Bills are currently being reviewed by the Committee.

Legislative Process

- November 2016: Voters approve Question 4
- November 2018: First adult use establishments open
- January 2019: First equity funding bill introduced
- October 2019: Hearing on equity bills held by Cannabis Policy Committee
- January 2021: End of Legislative Session
- Winter 2021: Equity funding bills reintroduced
- June 2021: Hearing on equity bills held by Cannabis Policy Committee
- November 2021: **PRESENT DAY**
- February 2, 2022: All bills must be reported out of Committee
- April-May 2022: FY 2023 Budget Debate
- July 2022: End of Legislative Session

Other State Frameworks

- Massachusetts was the **first in the nation** to enact a statewide mandate to promote equity in the cannabis industry.
- Since then, however, other states have not only adopted the Massachusetts model but also allocated funds for equity businesses.
- Stakeholders and Sponsoring Commissioners have asked the Commission to go on record in support of equity funding.

California: Grants, and low- or no-interest loans to equity licensees have averaged \$100,000 and are disbursed to local governments for allocation to licensees. The fund was initially funded at \$10 M. Governor Gavin Newsom has since increased the fund to \$23 M.

Connecticut: ~\$40M/year set aside for the Social Equity Council. Funding may be used for direct assistance for equity applicants.

Illinois: Equity licensees may receive access to low-interest loans via the Social Equity Cannabis Loan Program.

New York: Developing a mix of grants, low-interest loans, and incubators for equity businesses to be paid for with cannabis tax revenue.

Virginia: The Cannabis Equity Business Loan Fund will offer low-interest loans to equity licensees.

Equity Applicants and Licensees

Out of 1,070 total applications:

Type	Economic Empowerment	Social Equity Program	TOTAL
Pre-Certified/Delivery Endorsed Microbusiness	31	97	128
Provisionally Approved	6	16	22
Provisional License	21	36	57
Final License	0	3	3
Commence Operations	10	12	22
Total	68	164	232
Total Universe (Individuals)	123	702	715

Proposed Statement of Commission Policy:

- For Discussion:

The Commission supports the adoption of a state-administered fund for Economic Empowerment and Social Equity Program participant applicants and licensees to receive low- or zero-interest loans, or grants for the purpose of obtaining licensure and operating their Establishment.



Social Equity Funding: Next Steps

- A letter to the Legislature indicating the Commission's policy stance
- The Sponsoring Commissioners will meet with legislative officials and external stakeholders
- Inclusion of the Commission's vote in our Annual Report to the Legislature



Upcoming Meetings & Adjournment



The Commission is in
recess until

Upcoming Meetings and Important Dates

Next Meeting Date:
January 20, 2022

- Monthly Public Meeting
- Remote via Teams



2022 Public Meeting Schedule

Public Meeting dates are tentative and subject to change

February 10

August 11

March 10

September 8

April 7

October 13

May 12

November 10

June 9

December 8

July 14

A black and white photograph of a large, ornate building, likely a train station or courthouse, featuring two prominent towers with domes and arched windows. A flag is flying from the top of the left tower. The building has a classical architectural style with detailed stonework. The sky is overcast.

Additional Licensing Data

Licensing Applications | November 18, 2021

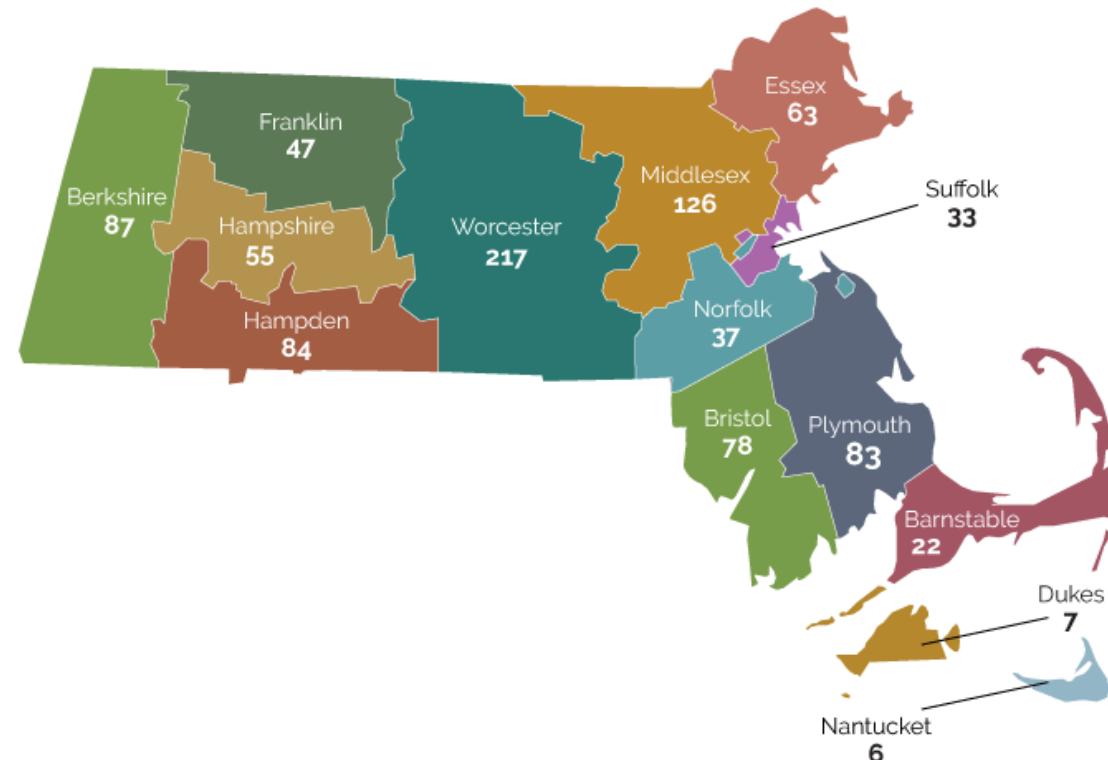
The totals below are applications that have submitted all four packets and are pending review.

Type	#
Craft Marijuana Cooperative	3
Delivery-Only Provisional Licensure (Part 2)	8
Delivery-Only Pre-Certification (Part 1)	15
Independent Testing Laboratory	6
Marijuana Cultivator	67
Marijuana Delivery Operator Provisional License (Part 2)	13
Marijuana Delivery Operator Pre-Certification (Part 1)	14
Marijuana Microbusiness	8
Marijuana Product Manufacturer	48
Marijuana Research Facility	7
Marijuana Retailer	63
Marijuana Transporter with Other Existing ME License	0
Microbusiness Delivery Endorsement	0
Third Party Transporter	7
Total	259

Licensing Applications | November 18, 2021

The totals below are the total number of licenses by county.

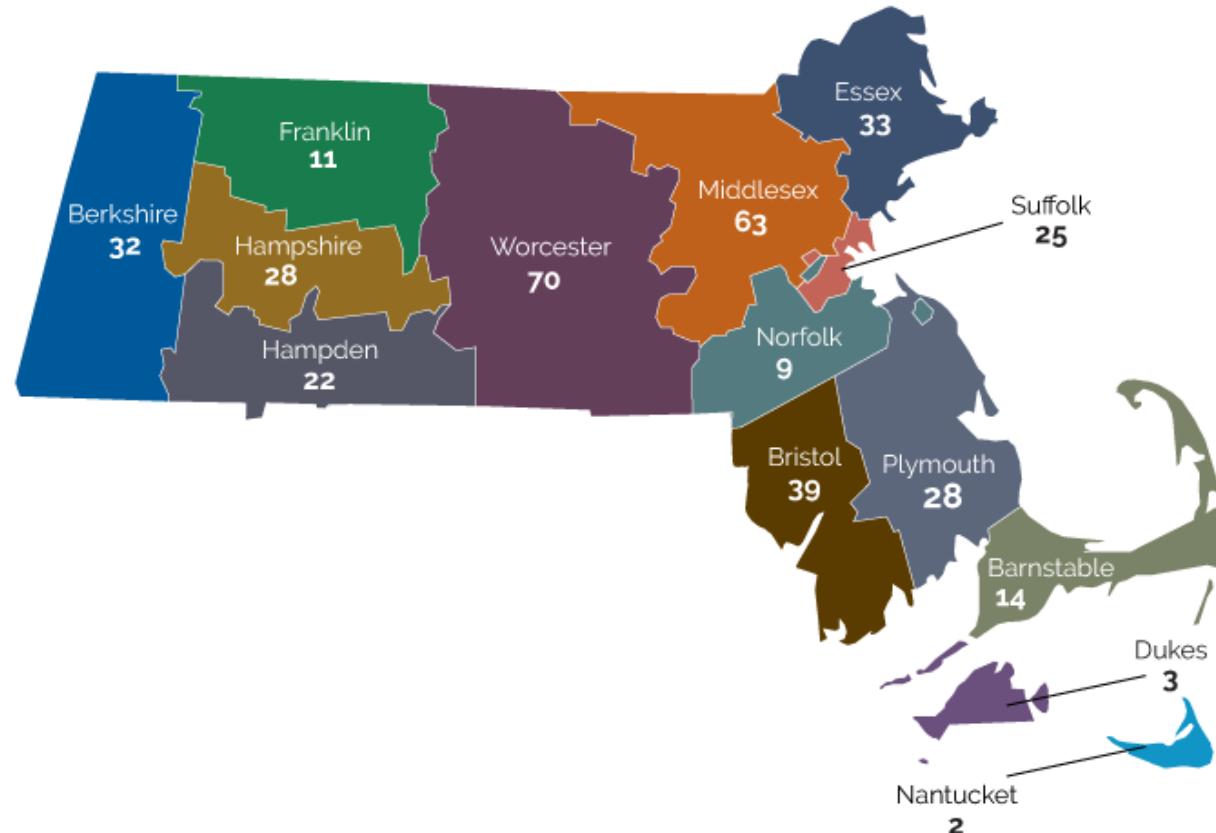
COUNTY	#	+/-
BARNSTABLE	22	
BERKSHIRE	87	+2
BRISTOL	78	
DUKES	7	
ESSEX	63	+1
FRANKLIN	47	
HAMPDEN	84	+2
HAMPSHIRE	55	
MIDDLESEX	126	+5
NANTUCKET	6	
NORFOLK	37	+1
PLYMOUTH	83	+2
SUFFOLK	33	+2
WORCESTER	217	+2
TOTAL	945	+17



Licensing Applications | November 18, 2021

The totals below are the total number of retail licenses by county.

COUNTY	#	+
BARNSTABLE	14	
BERKSHIRE	32	+1
BRISTOL	39	
DUKES	3	
ESSEX	33	+1
FRANKLIN	11	
HAMPDEN	22	
HAMPSHIRE	28	
MIDDLESEX	63	+1
NANTUCKET	2	
NORFOLK	9	
PLYMOUTH	28	+1
SUFFOLK	25	+2
WORCESTER	70	
TOTAL	379	+6



Adult Use Agent Applications | November 18, 2021

34,435 Total Agent Applications:

368 Total Pending {

- 355 Pending Establishment Agents
- 13 Pending Laboratory Agents
- 1,647 Withdrawn
- 1,994 Incomplete
- 1,639 Expired
- 11,758 Surrendered
- 2 Denied / 1 Revoked
- 17,026 Active

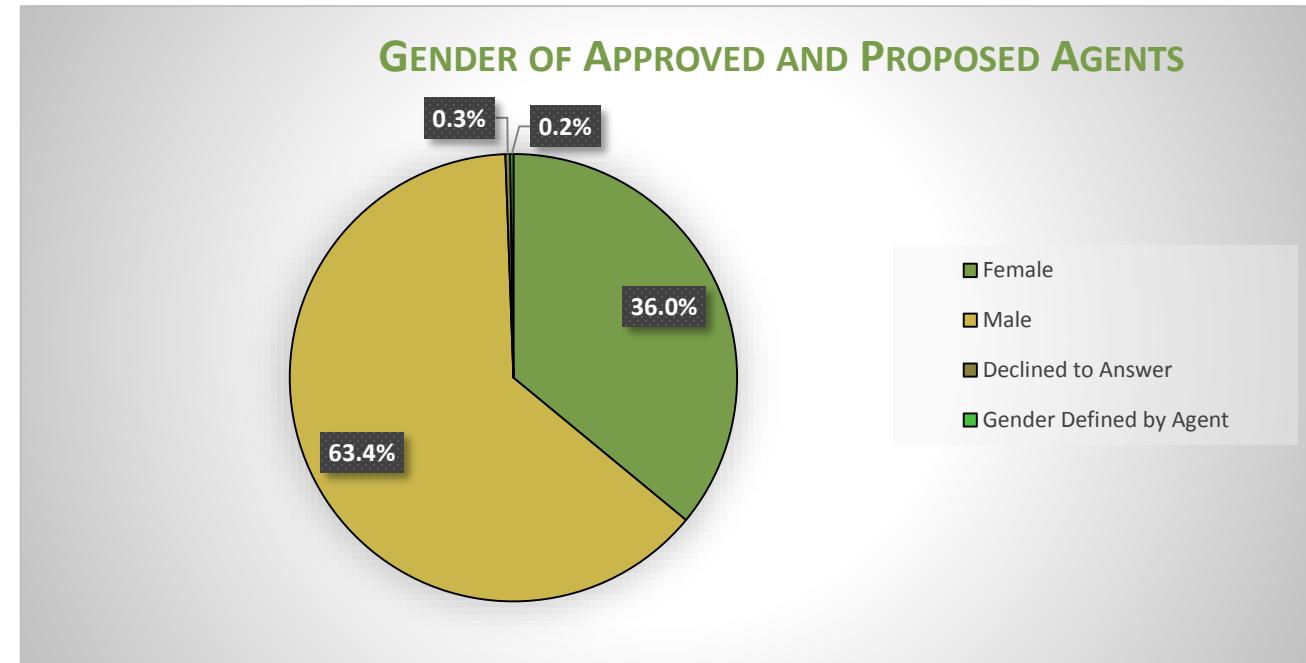
Of 368 Total Pending:

- 234 not yet reviewed
- 125 CCC requested more information
- 9 awaiting third party response
- 0 Review complete; awaiting approval

Agent Applications | November 18, 2021

Demographics of Approved and Pending Marijuana Establishment Agents

Gender	#	%
Female	6,258	36%
Male	11,036	63.4%
Declined to Answer	60	0.3%
Gender Defined by Applicant	40	0.2%
Total	17,394	100%

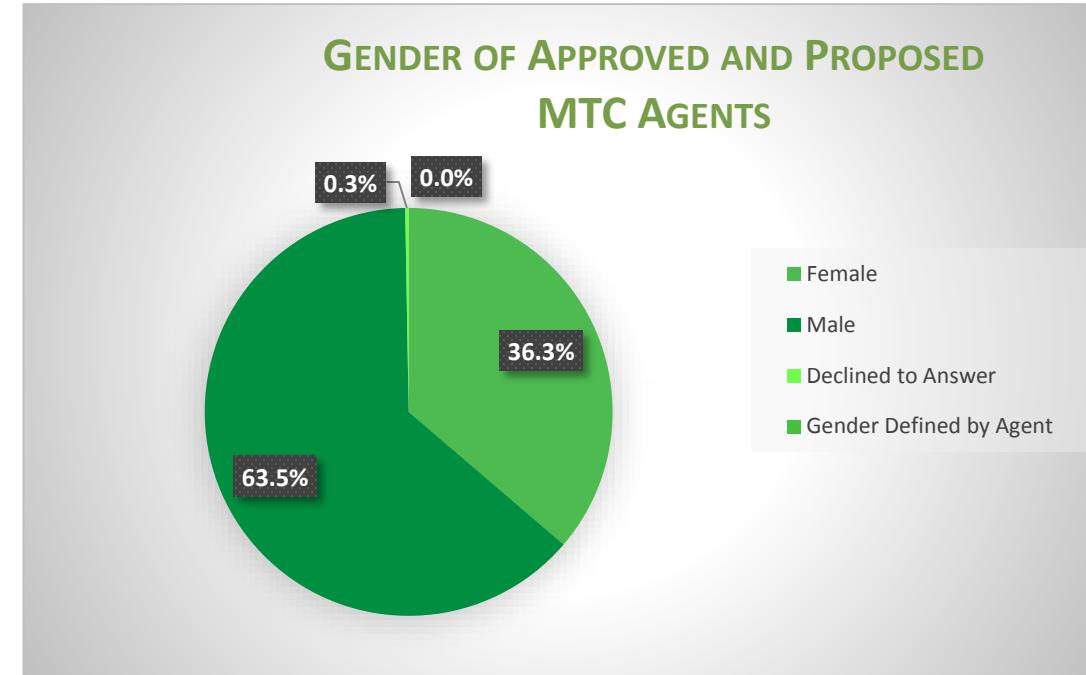


* Additional data available at the end of slide presentation

Agent Applications | November 18, 2021

Demographics of Approved and Pending Medical Marijuana Treatment Center Agents

Gender	#	%
Female	3,221	36.3%
Male	5,636	63.5%
Declined to Answer	24	0.3%
Gender Defined by Applicant	0	0%
Total	8,881	100%

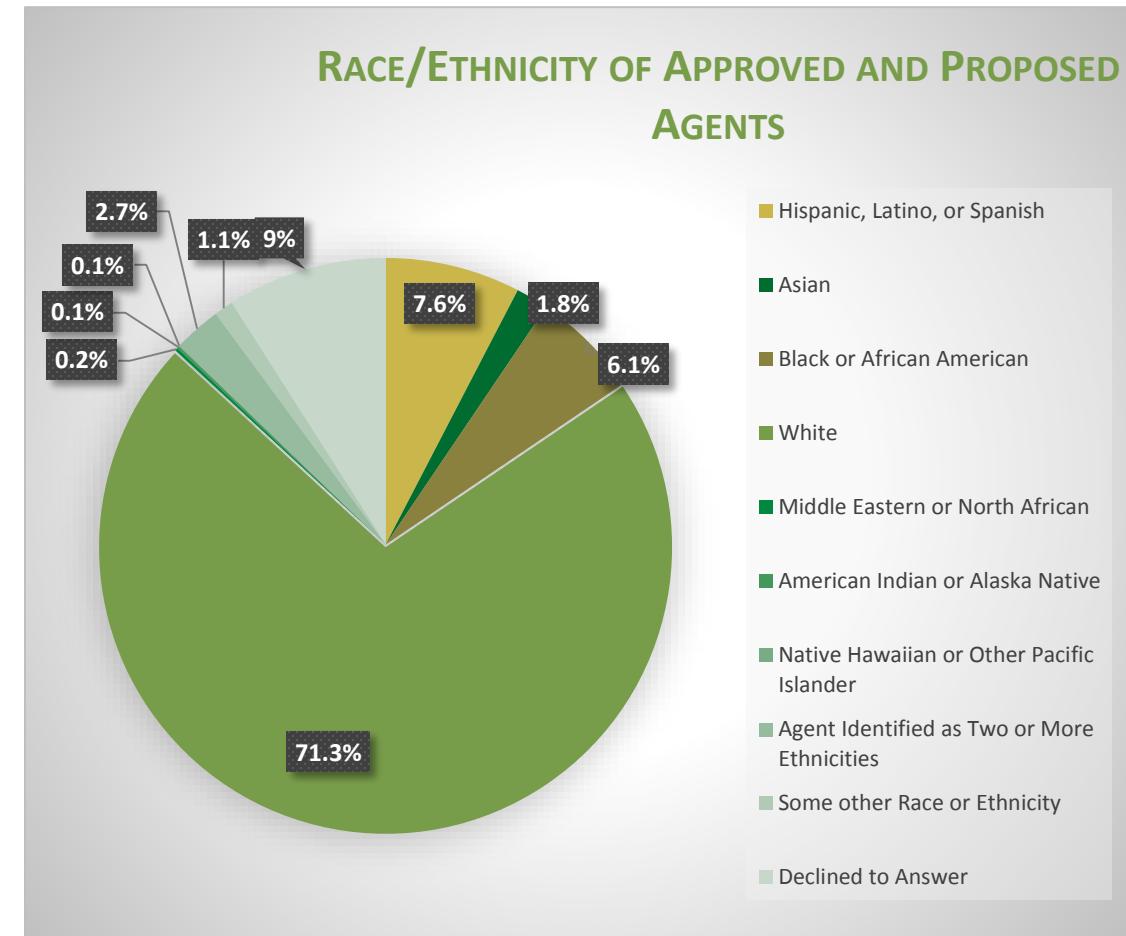


* Additional data available at the end of slide presentation

Agent Applications | November 18, 2021

Demographics of Approved and Pending Agents

Race/Ethnicity		%
Hispanic; Latino; Spanish	1,326	7.6%
Asian	319	1.8%
Black; African American	1,056	6.1%
White	12,406	71.3%
Middle Eastern; North African	31	0.2%
American Indian; Alaska Native	24	0.1%
Native Hawaiian; Other Pacific Islander	9	0.1%
Identified as Two or More Ethnicities	464	2.7%
Other Race or Ethnicity	187	1.1%
Declined to Answer	1,572	9%
Total	17,394	100%

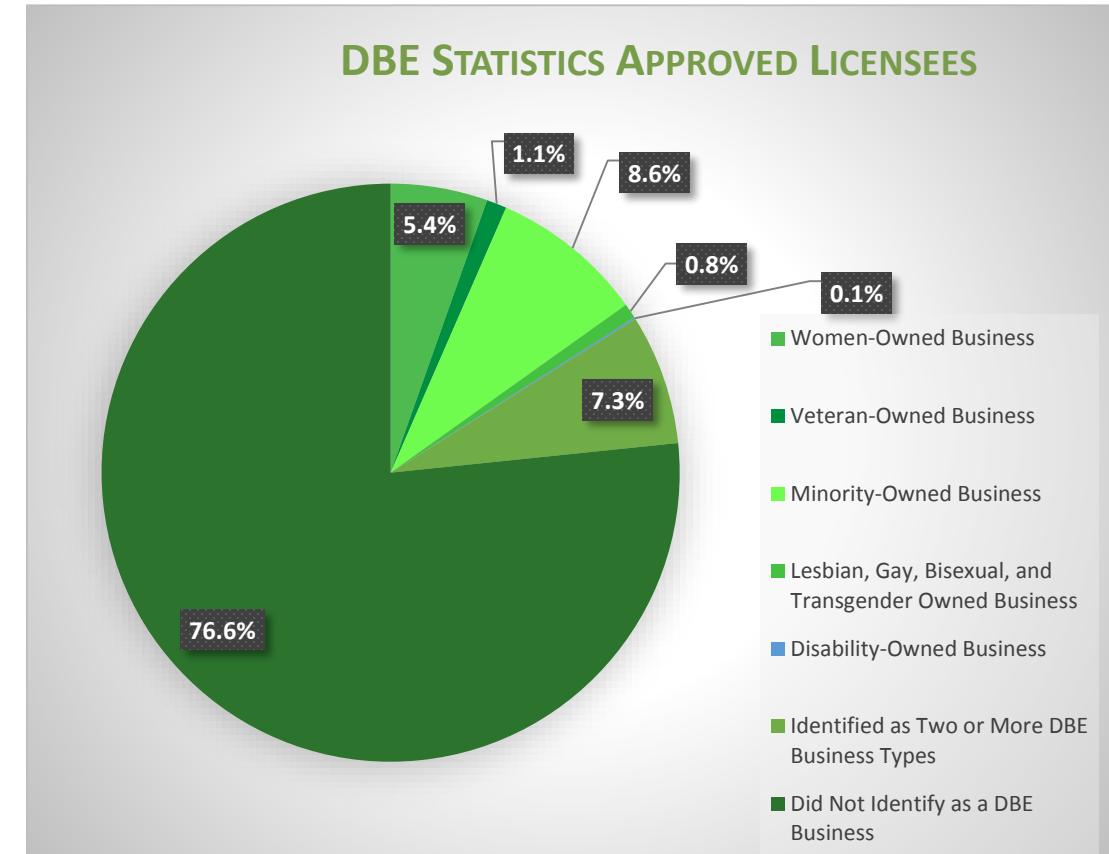


* Additional data available at the end of slide presentation

Licensing Applications | November 18, 2021

Disadvantaged Business Enterprise Statistics for Approved Licensees

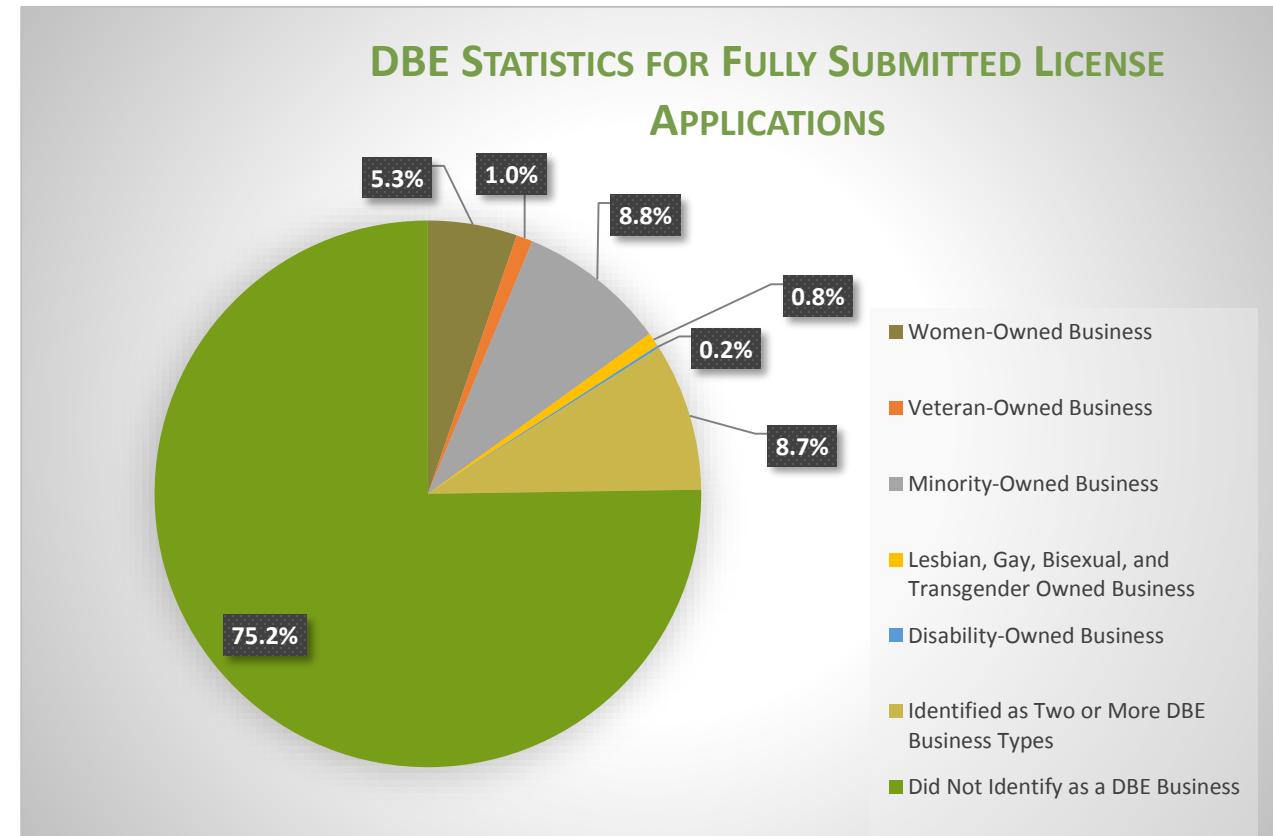
Type	#	% of Group
Women-Owned Business	58	5.4%
Veteran-Owned Business	12	1.1%
Minority-Owned Business	92	8.6%
Lesbian, Gay, Bisexual, and Transgender Owned Business	9	0.8%
Disability-Owned Business	1	0.1%
Identified as Two or More DBE Business Types	78	7.3%
Did Not Identify as a DBE Business	820	76.6%
Total	1,070	100%



Licensing Applications | November 18, 2021

Disadvantaged Business Enterprise (DBE) Statistics for Fully Submitted License Applications

Type	#	% of Group
Women-Owned Business	70	5.3%
Veteran-Owned Business	13	1%
Minority-Owned Business	117	8.8%
Lesbian, Gay, Bisexual, and Transgender Owned Business	11	0.8%
Disability-Owned Business	2	0.2%
Identified as Two or More DBE Business Types	116	8.7%
Did Not Identify as a DBE Business	1,000	75.2%
Total	1,329	100%



Medical Use Agent Application | November 18, 2021

MTC Agent Applications	#
Pending MTC Agent Applications	76
Pending Laboratory Agent Applications	0
Incomplete	57
Revoked	4
Denied	31
Surrendered	8,375
Expired	1,367
Active	8,805
Total Agent Applications	18,715