



Monthly Public Commission Meeting: August 2020

Public Meeting Packet

August 6, 2020

Microsoft Teams Live

10:00AM



Public Meeting Packet- Monthly Public Commission Meeting: August 2020

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August 4, 2020

In accordance with Sections 18-25 of Chapter 30A of the Massachusetts General Laws and the [Governor's Order suspending certain provisions of the Open Meeting Law](#), M.G.L Ch. 30A §20, notice is hereby given of a meeting of the Cannabis Control Commission. The meeting will take place as noted below.

CANNABIS CONTROL COMMISSION

**August 6, 2020
10:00AM**

Remote Participation via [Microsoft Teams Live](#)*

PUBLIC MEETING AGENDA

- 1) Call to Order
- 2) Chairman's Comments and Updates
- 3) Executive Director's Report
- 4) Enforcement Actions
 - a. Revolutionary Clinics
- 5) Staff Recommendations on Changes of Ownership
 - a. Beacon Compassion, Inc.
 - b. Ganesh Wellness, Inc.
 - c. Holyoke Gardens, LLC
 - d. Ipswich Pharmaceutical Associates, Inc.
 - e. Life Essence, Inc.
 - f. Nova Farms, LLC
- 6) Staff Recommendations on Changes of Location
 - a. Emerald Grove, Inc.
- 7) Staff Recommendations on Renewals
 - a. Boston Bud Factory (#MRR205592)
 - b. Boston Bud Factory (#MPR243527)
 - c. LC Square, LLC (#MCR139881)
 - d. Curaleaf Massachusetts Inc. (#MRR205603)
 - e. Curaleaf Massachusetts Inc. (#MRR205605)



- f. Commcann, Inc. Vertically Integrated Medical Marijuana Treatment Center
 - g. Commcann, Inc. (#RMD1445)
 - h. Commonwealth Alternative Care, Inc. (#RMD785)
 - i. Good Chemistry of Massachusetts, Inc. (#RMD725)
 - j. Rise Holdings, Inc. (#RMD645)
- 8) Staff Recommendations on Final Licenses
- a. Apothca, Inc. (#MR282730), Retail
 - b. ARL Healthcare, Inc. (#MC281622), Cultivation, Tier 4 / Indoor
 - c. ARL Healthcare, Inc. (#MP281681), Product Manufacturer
 - d. ARL Healthcare, Inc. (#MR282382), Retail
 - e. Boston Bud Factory, Inc. (#MP281397), Product Manufacturer
 - f. BWell Holdings, Inc. (#MR282825), Retail
 - g. Community Growth Partners, Great Barrington Operation, LLC (#MR282695),
Retail
 - h. Green Biz, LLC (#MR281490), Retail
 - i. Holistic Health Group, Inc. (#MC282488), Cultivation, Tier 5 / Outdoor
 - j. Holistic Industries, Inc. (#MR282605), Retail
 - k. JustinCredible Cultivation, LLC (#MC281313), Cultivation, Tier 1 / Indoor
 - l. Mass Alternative Care, Inc. (#MR282062), Retail
 - m. Mission MA, Inc. (#MC281288), Cultivation, Tier 1 / Indoor
 - n. Mission MA, Inc. (#MP281312), Product Manufacturer
 - o. Mission MA, Inc. (#MR281259), Retail
 - p. The Heirloom Collective, Inc. (#MR283029), Retail
 - q. Western Front, LLC (#MR281907), Retail
 - r. Holistic Industries, Inc. (#MTC1526), Vertically Integrated Medical Marijuana
Treatment Center
 - s. Mass Alternative Care, Inc. (#MTC1527), Vertically Integrated Medical
Marijuana Treatment Center
 - t. The Green Lady Dispensary (#MTC885), Vertically Integrated Medical
Marijuana Treatment Center
- 9) Staff Recommendations on Provisional Licenses
- a. 1622 Medical, LLC. Vertically Integrated Medical Marijuana Treatment Center
 - b. ACK Natural, LLC (#MCN281850), Cultivation, Tier 1 / Indoor
 - c. ACK Natural, LLC (#MPN281557), Product Manufacturer
 - d. ACK Natural, LLC (#MRN282038), Retail
 - e. Apotho Therapeutics Plainville, LLC (#MRN282388), Retail



- f. Atlas Marketplace & Delivery, LLC (#MTN281393), Third-Party Transporter
- g. Buddies Ice Cream, Inc. (#MBN281755), Microbusiness
- h. Bud's Goods and Provisions Corp. (#MCN282717), Cultivation, Tier 9 / Outdoor
- i. Calyx & Pistils, Inc. (#MCN281797), Cultivation, Tier 3 / Indoor
- j. CCC Wellfleet NV, LLC (#MRN282685), Retail
- k. Cloud Creamery (#MPN281412), Product Manufacturer
- l. G7 Lab, LLC (#ILN281334), Independent Testing Laboratory
- m. Ganesh Wellness, Inc. (#MRN282740), Retail
- n. Green Theory Cultivation, LLC (#MCN282665), Cultivation, Tier 2 / Indoor
- o. Green Theory Cultivation, LLC (#MPN281848), Product Manufacturer
- p. Green Thumb Growers, LLC (#MBN281692), Microbusiness
- q. GTE Taunton, LLC (#MRN282958), Retail
- r. High Five, Inc. (#MCN282478), Cultivation, Tier 3 / Indoor
- s. Higher Purpose Corporation (#MCN281756), Cultivation, Tier 3 / Indoor
- t. Higher Purpose Corporation (#MPN281514), Product Manufacturer
- u. HumboldtEast, LLC (#MPN281679), Product Manufacturer
- v. I.N.S.A., Inc. (#MRN282632), Retail
- w. J & L Enterprises, Inc. (#MCN282392), Cultivation, Tier 2 / Indoor
- x. KRD Growers, Inc. (#MCN282173), Cultivation, Tier 2 / Indoor
- y. KRD Growers, Inc. (#MPN281683), Product Manufacturer
- z. KRD Growers, Inc. (#MRN282670), Retail
- aa. Mainely Productions, LLC (#MCN281899), Cultivation, Tier 2 / Indoor
- bb. Mainely Productions, LLC (#MPN281751), Product Manufacturer
- cc. MedMen Boston, LLC (#MRN282091), Retail
- dd. Neamat, LLC (#MCN282693), Cultivation, Tier 9 / Outdoor
- ee. New England Craft Cultivators, LLC (#MRN283367), Retail
- ff. New England Craft Cultivators, LLC (#MRN283416), Retail
- gg. NS AJO Holdings, Inc. (#MRN283095), Retail
- hh. Pleasant Hill Growers, LLC (#MBN281781), Microbusiness
- ii. Solar Therapeutics, Inc. (#MRN282948), Retail
- jj. Southcoast Apothecary, LLC (#MRN283075), Retail
- kk. Team Green, LLC (#MRN281281), Retail
- ll. The Holistic Concepts, Inc. (#MRN283012), Retail
- mm. Turning Leaf Centers Otis (#MCN282213), Cultivation, Tier 7 / Indoor
- nn. Turning Leaf Centers Otis (#MPN281704), Product Manufacturer



- oo. Turning Leaf Centers Otis (#MRN282126), Retail
 - pp. Uma Flowers, LLC (#MRN283143), Retail
 - qq. Vedi Naturals, LLC (#MRN283056), Retail
 - rr. Western Front, LLC (#MRN283179), Retail
 - ss. Z & T, Inc. (#MRN283213), Retail
- 10) Commission Discussion and Votes
 - a. METRC Guidance
 - b. Social Equity Program Strategic Goals & Objectives
 - c. Regulatory Petition Delegation
 - 11) Next Meeting Date
 - 12) Adjournment

*Closed captions available



Investigations and Enforcement Department Summary
2019A-0015-14 / 2019M-0033-14
(Commissioner Review)

1. Name of Licensee and affected licenses
 - a. Revolutionary Clinics
 - i. MCN281507
 - ii. MPN281425
 - iii. RMD405
 - iv. RMD925
 - v. RMD1346
2. Address of Licensee the Marijuana Establishment
 - a. 1 Oak Hill Road, Fitchburg, MA 01420
3. Date(s) of Informal Dispute Resolution Conference
 - a. September 6, 2019
4. Violation
 - a. Violation I - Retail Sale of Marijuana Products by a Marijuana Establishment to another Marijuana Establishment that were not in compliance with testing standards
 - i. 935 CMR 500.140(7) and 935 CMR 501.140(7);
935 CMR 500.160(1) and (9); and 935 CMR 501.160(1) and (9).
 - b. Violation II - Failure to Provide Adequate Documentation of Testing Requirements when Selling or Transferring Marijuana Products to another Marijuana Establishment as a Marijuana Product Manufacturer or Marijuana Cultivator.
 - i. 935 CMR 500.130(4); 935 CMR 501.130(4).
 - c. Violation III - Failure to Maintain and/or Adhere to Written Policies and Procedures for Cultivation, Production, or Distribution of Marijuana.
 - i. 935 CMR 500.160(3); 935 CMR 501.160(3).
5. Summary

The Commission, through its Investigations and Enforcement Department, recommends ratification of the proposed Final Order and Stipulated Agreement.

1



Violation I is brought before the Commission on account of the licensee wholesaling marijuana products that did not comply with the Commission's testing requirements.

Violation II is brought before the Commission on account of the licensee failing to provide accurate documentation to Marijuana Establishments and Medical Marijuana Treatment Centers demonstrating that the product had been tested for contaminants and complied with the Commission's testing requirements.

Violation III is brought before the Commission on account of the licensee failing to accurately document amount and source of contaminated product pursuant to 935 CMR 500.160(2) and 935 CMR 501.105(3)(b)(3).

Pursuant to the proposed Final Order and Stipulated Agreement, the licensee has accepted responsibility for and/or admitted to Violations I–III. Further, resolution of this matter is appropriate where the licensee cooperated with the Commission's investigation, made thoughtful efforts to remediate the cited violations, and affirmatively instituted reforms to improve its company culture and operations.

6. Stipulated Resolution

a. Enforcement Remedy

- i. Licensee agrees to pay a monetary fine in the amount of one hundred and twenty thousand dollars (\$120,000).
- ii. The licensee shall be subject to a probationary period for a period of four (4) months beginning on the date of any Commission ratification of the agreement. Any repeat violation of any provision of the agreement during the probationary period may constitute full and adequate grounds for administrative and disciplinary action against the licensee pursuant to 935 CMR 500.450 and 935 CMR 501.450, however, a timely self-reported incident resolved through sufficient corrective action as determined by the Commission shall not constitute a repeat violation for purposes of the agreement.

b. Additional Conditions

- i. None

RECOMMENDATION

The Investigations and Enforcement Department recommends ratification of the proposed Final Order and Stipulated Agreement. The proposed remedy recognizes that the licensee has accepted responsibility for the violations set forth in the Order and will take affirmative measures in furtherance of the public interest in order to restore good standing with the Commission.



June 26, 2020

Revolutionary Clinics
c/o Keith Cooper, CEO
1 Oak Hill Road
Fitchburg, MA 01420

Case Nos. 2019A-0015-14 / 2019M-0033-14

MCN281507; MPN281425; RMD405; RMD925; RMD1346

Final Order and Stipulated Agreement

This Final Order and Stipulated Agreement (hereinafter, “Order”) between the Commonwealth of Massachusetts Cannabis Control Commission (Commission) and Revolutionary Clinics (the “Respondent”) is offered for the purposes of settlement and to avoid the uncertainty and cost of future administrative action.

The Commission finds that resolution of this matter serves the purposes of 935 CMR 500.450, 935 CMR 501.405 and 935 CMR 500.550 because Respondent has accepted responsibility for the violations set forth in the Order, cooperated in the Commission’s investigation, corrected outstanding deficiencies and implemented corrective measures to promote compliance with the Commission’s regulations and abate any risk to public health, safety or welfare.

Accordingly, the Commission and Respondent submit to and agree as follows:

1. The Cannabis Control Commission has jurisdiction over licensed marijuana establishments and licensed medical marijuana treatment centers and the subject matter herein pursuant to the provisions of the Commonwealth’s marijuana laws, M.G.L. Chapters 94G and 94I, and the Commission’s regulations, 935 CMR 500.000, *et seq.*, 935 CMR 501.000, *et seq.*, and 935 CMR 502.000, *et seq.*
2. Respondent has been subject to an investigation conducted by the Commission’s investigators. The Commission alleges violations of the Commission’s regulations, 935 CMR 500.000, *et seq.* and 935 CMR 501.000, *et seq.*
3. Pursuant to 935 CMR 500.550, the Commission may impose a monetary fine after investigation and opportunity for a hearing at which the Respondent shall be afforded an opportunity to be heard and show cause as to why a fine or other financial penalty against



the licensee should not be imposed for any acts or omissions determined to be in violation of the Commonwealth's marijuana laws.

4. The Commission issued Respondent final certificate of registrations to operate a Medical Marijuana Treatment Center (hereafter, "MTC") on June 26, 2017 and September 4, 2018.
5. On November 20, 2018, the Commission issued the Respondent a provisional license for adult-use cultivation and product manufacturing.
6. On December 24, 2018, the Respondent made a wholesale transaction to a colocated Marijuana Establishment, Pharmacannis Massachusetts, Inc., issued a final license for retail operations on December 17, 2018 (hereafter "Marijuana Establishment A").
7. On January 24, 2019, the Commission issued Respondent a final license for adult-use cultivation and product manufacturing.
8. On February 26, 2019, Respondent made a wholesale transaction to a colocated Marijuana Establishment, Patriot Care Corp., issued a final license for retail operations on January 24, 2019 (hereafter, "Marijuana Establishment B").
9. Both Marijuana Establishment A and Marijuana Establishment B are Colocated Marijuana Operations.
10. The wholesale transactions between Respondent and Marijuana Establishment A and Marijuana Establishment B, respectively, contained Marijuana Products that had failed for testing due to ethanol levels in excess of the acceptable limits established pursuant to 935 CMR 500.160(2).
11. On March 6, 2019, the Commission, acting through its Director of Investigations, identified the wholesale transactions referenced above and initiated an investigation into Respondent's wholesale and testing activities.
12. On March 7, 2019, the Commission, acting through its investigators, contacted the Respondent regarding the failed test results and was informed that Respondent's laboratory technician was not following protocols established by the Company and the Commission. Specifically, the lab technician reviewing the failed wholesale product only reviewed the first two pages of the testing certificate of analysis pertaining to the failed wholesale product. The lab technician was summarily fired.
13. On March 13, 2019, Respondent notified the Commission, through its investigators, of Respondent's summary of findings of an internal investigation. The Respondent's report documented the root cause of the contamination, the steps taken to ensure product was remediated, an identification of all products that were not remediated, new standards of procedures for reviewing lab results, and documentation of lab training attendance sheets for employees. Solely, as a result of the Respondent's report, the independent testing laboratory revised its reporting so that results are highlighted on the first page rather than on the back page of the report.



14. On August 16, 2019, the Commission, acting through its Chief of Investigations and Enforcement, issued a Letter of Enforcement Intent in connection with the events described above. The Letter of Enforcement Intent identified certain entities that had been sold products with failed test results.
15. On September 6, 2019, the Commission, acting through its Chief of Investigations and Enforcement, and Respondent participated in a voluntary dispute resolution conference held at the offices of the Commission. During the conference, the Respondent volunteered that there were additional transactions to MTCs and/or Retailers that were not identified in the Letter of Enforcement Intent.
16. On September 11, 2019, subsequent to conference, Enforcement requested manifests of all wholesale transactions associated with the failed test results identified in Respondent's Summary of Findings submitted to the Commission on March 13, 2019.
17. On September 18, 2019, Respondent submitted manifests indicating Respondent sold wholesale product to Hope Heal Health (hereafter, "MTC C"), Good Chemistry (hereafter, "MTC D"), Triple M (hereafter, "MTC E") and Mass Wellspring (hereafter, "MTC F").
18. On September 20, 2019, Enforcement spoke with Respondent's counsel. Enforcement asked whether MTC C, D, E and F received notification of the failed test results.
19. On September 24, 2019, Respondent's Counsel informed Enforcement that Respondent did not notify the affected MTCs and/or Retailers of the failed test results either (1) at the time of the wholesale transfer due to Respondent's oversight, or (2) when Respondent made Commission investigators aware of the failed test results. Respondent had not notified these MTCs and/or Retailers, in part because they had proactively sought the opinion of an independent toxicologist who confirmed that the products did not present a threat to public health. Notwithstanding this belief, the Respondent acknowledges that it had a duty to report failed test results.
20. On October 18, 2019, Enforcement staff requested, through Respondent's Counsel, that the Respondent provide notice to entities that received products with failed test results. Enforcement staff further followed up by email on October 21, 2019.
21. On October 22, 2019, Respondent's Counsel provided Enforcement staff with the notices provided to MTC C (Exhibit A), MTC D (Exhibit B), MTC E (Exhibit C) and MTC F (Exhibit D).
22. On October 22, 2019, Enforcement staff sent MTC C, D, E and F a Request for Information (RFI) for the following information: Current standard operating procedures and policies related to notification of any patients of defective or potentially defective product and documentation regarding any action undertaken to promote public health and safety in connection with defective or potentially defective product reaching the market.
23. MTC C, D, E and F complied with the RFI and provided the requested documentation.
24. The Commission, through its Executive Director, and Respondent have come to mutual agreement and understanding and jointly proposed to the Commission a resolution of



alleged violations in lieu of proceeding through an administrative hearing to determine the merits of such allegations. The terms and conditions of this Order and Stipulated Agreement are expressly subject to the ratification of the Commission by majority vote of its Commissioners.

25. Respondent agrees, and in lieu of proceeding with an administrative hearing and subsequent proceedings, to the following:



Stipulated Findings

- a. Respondent admits the following facts and violations:
1. **Violation One – Retail Sale of Marijuana Products by a Marijuana Establishment to another Marijuana Establishment that were not in compliance with testing standards.**
935 CMR 500.140(7) and 935 CMR 501.140(7);
935 CMR 500.160(1) and (9); and 935 CMR 501.160(1) and (9).
 - a. No marijuana product shall be sold or otherwise marketed for adult use that has not been first been tested by an Independent Testing Laboratory and deemed to comply with the standards required under 935 CMR 500.160.
 - b. Testing of marijuana products must be performed in accordance with the Protocol for Sampling and Analysis of Finished Medical Marijuana Products and Marijuana-Infused Products, published by DPH and as amended in November 2016.
 - c. On or around December 24, 2018, Marijuana Establishment A acquired the following marijuana products from Respondent that had failed laboratory testing:

Metric tag 1A40A0300000191000000350, RC Star Dawg CO2 Cartridge – 500mg; received 210 cartridges; 143 remaining when failed product was identified by Commission Enforcement staff.
 - d. On or around February 26, 2019, Marijuana Establishment B acquired the following marijuana products from Respondent that had failed laboratory testing:

Metric tags 1A40A03000003EA000000006 and 1A40A0300000517000000012, RC Star Dawg CO2 Cartridge – 500mg; received 300 cartridges; 300 remaining when failed product was identified by Commission Enforcement staff.
 - e. The above-described products failed laboratory testing due to ethanol levels in excess of acceptable levels established under 935 CMR 500.160(2).
 - f. The marijuana product batch numbers present on the failed testing products' labels were associated with a third-party point-of-sale integrator rather than the batch listed on the testing certificate of analysis. The use of different batch numbers on the certificate of analysis and label made it difficult for the Respondent, laboratories, Marijuana Establishment A, Marijuana Establishment B and Commission investigators to identify and conclusively track the contaminated product. This differentiation of labelling and batch numbers came as a result of the transfer of the Medical Use of Marijuana Program to the CCC from the Department of Public Health. All of the



Respondent's products had to be transferred over to Metrc from the previously used third-party point-of-sale integrator which caused the batch numbers to differ from the listings on the testing certificate of analysis.

- g. Prior to identifying the failed test results, Marijuana Establishment A sold approximately 67 Star Dawg Cartridges to adult-use customers between February 28, 2019 and March 4, 2019.
- h. Marijuana Establishment B identified the failed test results when the product was transferred from medical-use to adult-use and entered into Metrc prior to any sale of contaminated marijuana products to adult-use consumers.
- i. Marijuana Establishment B sold marijuana products (Blue Dream CO2 and Green Crack CO2) to patients prior to identifying the failed test result. As medical sales were not visible in Metrc until April 2019, the complete number of contaminated medical products sold to patients could not be determined or verified.
- j. As stated above, Respondent wholesaled marijuana products that did not comply with the Commission's testing requirements.

2. Violation Two – Failure to Provide Adequate Documentation of Testing Requirements when Selling or Transferring Marijuana Products to another Marijuana Establishment as a Marijuana Product Manufacturer or Marijuana Cultivator.

**935 CMR 500.130(4);
935 CMR 501.130(4).**

- a. A Marijuana Product Manufacturer selling or otherwise transferring marijuana to another Marijuana Establishment shall provide documentation of its compliance, or lack thereof, with the testing requirements of 935 CMR 500.160.
- b. An MTC must place a label on marijuana products prepared for dispensing that includes a statement that the product has been tested for contaminants, that there were no adverse findings, and the date of testing in accordance with 935 CMR 501.160.
- c. On or about December 24, 2018 and February 26, 2019, Respondent sold products to Marijuana Establishment A and B, respectively, that had failed acceptable testing levels for residual solvents.
- d. Respondent engaged in wholesale transactions with Marijuana Establishments A and B that failed to include documentation of compliance with the Commission's testing requirements.
- e. In addition to the above-described transactions, Respondent made wholesale transactions to Marijuana Establishment A and a separate Marijuana Establishment, Caroline's Cannabis (hereafter, "Marijuana Establishment G")



including remediated marijuana products that had previously failed testing due to residual solvents in excess of acceptable levels. The marijuana products were subsequently remediated prior to Respondent's wholesale transaction.

- f. As stated above, Respondent failed to provide accurate documentation to Marijuana Establishments and MTCs demonstrating that the product had been tested for contaminants and complied with the Commission's testing requirements.

3. Violation Three – Failure to Maintain and/or Adhere to Written Policies and Procedures for Cultivation, Production, or Distribution of Marijuana.

935 CMR 500.160(3);

935 CMR 501.160(3)

- a. A Marijuana Establishment [or MTC] must notify the Commission within 72 hours of any laboratory testing results indicating that the contamination of [marijuana or marijuana products] cannot be remediated and disposing of the product batch . . . The notification from the Marijuana Establishment [or MTC] must describe a proposed plan of action for both the destruction of the contaminated product and the assessment of the source of contamination.
- b. Respondent failed to identify failed testing results prior to transferring marijuana products that could not be remediated to Marijuana Establishment A and Marijuana Establishment B. Respondent only reviewed the first two pages of laboratory results associated with the failed product. The failed result for residual solvents in excess of acceptable testing levels was located on the fourth page of the certificate of analysis. Respondent did not have actual knowledge of the failed testing result until contacted by Commission investigators on March 7, 2019. Accordingly, Respondent notified the Commission as soon as it became aware of the failed results but not within 72 hours of receiving laboratory testing results indicating that the contaminate marijuana products could not be remediated.
- c. As stated above, Respondent failed to accurately document amount and source of contaminated product pursuant to 935 CMR 500.160(2) and 935 CMR 501.105(3)(b)(3).

Stipulated Remedy

26. Respondent agrees to the following as resolution of any further administrative enforcement action arising from the Respondent's conduct:

- i. Respondent agrees to pay a monetary fine in the amount of One Hundred and Twenty Thousand and 00/100 dollars (\$120,000) made payable by certified check or money order payable to the order of the Cannabis



Control Commission Marijuana Regulation Fund, as established by M. G. L. c. 94G §14.

- ii. Payment shall consist of five (5) installments due and payable pursuant to the following schedule:

Due Date	Amount
60 days from the date of Commission approval of this order	\$30,000
90 days	\$30,000
120 days	\$20,000
150 days	\$20,000
180 days	\$20,000

- iii. Payments must be postmarked on or before the dates specified above and mailed to the following address:

Cannabis Control Commission
2 Washington Square
Worcester, MA 01604

- b. Respondent shall be subject to a probationary period for a period of four (4) months beginning on the date of any Commission ratification of this agreement. Any repeat violation of any provision of this agreement during the probationary period may constitute full and adequate grounds for administrative and disciplinary action against the Respondent's license pursuant to 935 CMR 500.450 and 935 CMR 501.450, however, a timely self-reported incident resolved through sufficient corrective action as determined by the Commission shall not constitute a repeat violation for purposes of this Agreement.

27. This Order may be admissible as evidence in any future hearing before the Commission or used in connection with any future licensure or administrative actions by the Commission.
28. Any issues relating to the underlying complaint and investigation that formed the basis for this Order against Respondent (and any defenses that Respondent may have to such complaint or investigation) shall not be at issue in a proceeding against Respondent for failing to comply with the terms of this Order.
29. Respondent agrees that the Commission may consider the Order and the facts and circumstances described therein in connection with an application for licensure or renewal of licensure.
30. Respondent acknowledges advisement of hearing rights and process of the proceedings and wish to resolve all issues which were the subject of the investigation or in any way related to the investigation by entering into this Order.



31. If approved by the Commission and upon execution of all parties, this Order shall have the same force and effect as an order entered after formal hearing pursuant to 935 CMR 500.500(12) and 935 CMR 501.500(12), except that it may not be appealed. Failure to comply with the terms of this Order, including but not limited to failure to make a timely payment, may constitute the basis for further administrative action against Respondent.
32. Respondent acknowledges that the Commission advised Respondent of its opportunity to consult with an attorney of their choosing and Respondent represents that they have had an opportunity to do so prior to signing the Agreement. Respondent acknowledges that they have been given a reasonable period of time in which to consider the terms of this Agreement before signing it. Respondent acknowledges and confirms that they have entered into this Agreement voluntarily and of their own free will, without duress or coercion, and that they are competent to enter into this Agreement. Respondent acknowledges that they have carefully read and fully understands the meaning and intent of this Agreement.
33. Respondent further understands and knowingly and voluntarily waive the following rights:
- a. The right to hearing and Respondent's opportunity to request a hearing;
 - b. The right to cross-examine witnesses, subpoena witnesses, present evidence and testify on Respondent's own behalf;
 - c. The right to engage in pre-hearing discovery of the Commission's evidence; and
 - d. The right to appeal this order.
34. Respondent consents to the terms and conditions described herein and agrees to waive its right to judicial review of this order pursuant to M.G.L. c. 30A, § 14.
35. Upon execution by all parties, this Order shall represent the entire and final agreement of the parties. In the event that any provision of this Order is deemed unenforceable by a court of competent jurisdiction, such provision shall be severed, and the remainder of the Order shall be given full force and effect.
36. This Order shall be binding upon Respondent and shall inure to the benefit of the parties to this Order and their respective successors and assignees and shall be construed in accordance with and governed by the laws of the Commonwealth of Massachusetts.
37. Upon majority vote of the Commission, this Order shall become a permanent part of Licensee's record and shall be open to public inspection and disclosure pursuant to the Commission's standard policies and procedures or applicable law.
38. The Commission may reject the terms of this Order or otherwise deny ratification and entry of the Order. In such event, the terms of the Order shall be null and void including but not limited to Respondent's admissions and waiver of opportunity for hearing upon subsequent issuance of an Order to Show Cause issued upon the Commission's approval.
39. This Order may be executed by e-mail and any signature delivered by either method shall be deemed to be as valid as an original signature.



40. All costs and expenses incurred by Respondent to comply with this Order shall be the sole responsibility of Respondent and shall not in any way be the obligation of the Commission.
41. For purposes of addressing any future violations of the Order, the Cannabis Control Commission regulations, 935 CMR 500.000, *et seq*, 935 CMR 501.000, *et seq.*, 935 CMR 502.000, *et seq.*, shall include all later adopted regulations that are in effect at the time of the subsequent violation.

Failure to comply with the above conditions may result in administrative action against Respondent up to and including suspension and/or revocation of registration.

Commonwealth of Massachusetts Cannabis Control Commission

Shawn Collins, Executive Director

Date Signed

Ratified by Commission vote (____ yes, ____ no, ____ abstain) on _____, 2020.

Respondent Revolutionary Clinics

DocuSigned by:
Keith Cooper
937F8FC782D946B...

6/26/20

Date Signed



Exhibits

Exhibit A: Hope Heal Health

Exhibit B: Good Chemistry

Exhibit C: Triple M

Exhibit D: Mass Wellspring



Exhibit A: Hope Heal Health

10/21/2019

Kirsten Picard
Hope Heal Health
1 West Street
Fall River, MA 02720

Dear Hope Heal Health,

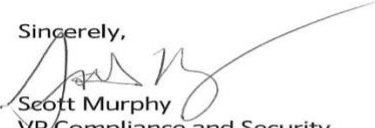
In collaboration with the Cannabis Control Commission and through our internal investigation it has been determined that Revolutionary Clinics shipped vaporizer cartridges that did not meet the ethanol limits per *Protocol for Sampling and Analysis of Finished Medical Marijuana Products and Marijuana-infused Products*.

On January 28, 2019 Revolutionary Clinics shipped 100 units of GSC CO2 vaporizer cartridges with the associated batch number 2644 7485 5460 0516.

The moment we were alerted to this issue we hired a toxicology expert to determine if a voluntary recall was required. Our expert determined, although the product did not meet the States limits for ethanol, the product did not pose a public safety issue. Nonetheless, if you have any of this product remaining you should return the product to Revolutionary Clinics for a full refund.

We regret this oversight and we have taken concrete steps to prevent it from happening in the future. Furthermore, METRC will not allow any final product that shows as "TestFailed" to be shipped to a retail location.

Sincerely,


Scott Murphy
VP Compliance and Security
508-615-6761

617-213-6006
REVCLINICS.COM

67 BROADWAY SOMERVILLE MA 02145
110 FAWCETT ST. CAMBRIDGE, MA 02138



Exhibit B: Good Chemistry

10/21/2019

Duncan Smith
Good Chemistry
9 Harrison Street,
Worcester, MA 01604

Dear Good Chemistry,

In collaboration with the Cannabis Control Commission and through our internal investigation it has been determined that Revolutionary Clinics shipped vaporizer cartridges that did not meet the ethanol limits per *Protocol for Sampling and Analysis of Finished Medical Marijuana Products and Marijuana-infused Products*.

On November 21, 2018 through December 22, 2018 Revolutionary Clinics shipped 35 units of GSC CO2 vaporizer cartridges with the associated batch number 2644 7485 5460 0516, as well as 40 units of Jack Herer CO2 vaporizer cartridges with the associated batch number's 4881 1645 4320 1795 and 5930 6934 7048 8606.

The moment we were alerted to this issue we hired a toxicology expert to determine if a voluntary recall was required. Our expert determined, although the product did not meet the States limits for ethanol, the product did not pose a public safety issue. Nonetheless, if you have any of this product remaining you should return the product to Revolutionary Clinics for a full refund.

We regret this oversight and we have taken concrete steps to prevent it from happening in the future. Furthermore, METRC will not allow any final product that shows as "TestFailed" to be shipped to a retail location.

Sincerely,


Scott Murphy
VP Compliance and Security
508-615-6761

617-213-6006
REVCLINICS.COM

67 BROADWAY SOMERVILLE MA 02145
110 FAWCETT ST. CAMBRIDGE, MA 02138



Exhibit C: Triple M

10/21/2019

Renee Pannoni
Triple M
29 Echo Road
Mashpee, MA 02649

Dear Triple M,

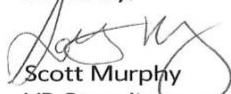
In collaboration with the Cannabis Control Commission and through our internal investigation it has been determined that Revolutionary Clinics shipped vaporizer cartridges that did not meet the ethanol limits per *Protocol for Sampling and Analysis of Finished Medical Marijuana Products and Marijuana-infused Products*.

On December 20, 2018 and December 29, 2018 Revolutionary Clinics shipped 200 units of GSC CO2 vaporizer cartridges with the associated batch number 2644 7485 5460 0516, as well as 200 units of Jack Herer CO2 vaporizer cartridges with the associated batch number 4881 1645 4320 1795.

The moment we were alerted to this issue we hired a toxicology expert to determine if a voluntary recall was required. Our expert determined, although the product did not meet the States limits for ethanol, the product did not pose a public safety issue. Nonetheless, if you have any of this product remaining you should return the product to Revolutionary Clinics for a full refund.

We regret this oversight and we have taken concrete steps to prevent it from happening in the future. Furthermore, METRC will not allow any final product that shows as "TestFailed" to be shipped to a retail location.

Sincerely,



Scott Murphy
VP Compliance and Security
508-615-6761

617-213-6006
REVCLINICS.COM

67 BROADWAY SOMERVILLE MA 02145
110 FAWCETT ST. CAMBRIDGE, MA 02138



Exhibit D: Mass Wellspring

10/21/2019

Olof Ingare
Mass Wellspring
18 Powdermill Road
Acton, MA 02170

Dear Mass Wellspring,

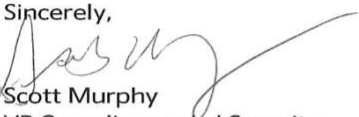
In collaboration with the Cannabis Control Commission and through our internal investigation it has been determined that Revolutionary Clinics shipped vaporizer cartridges that did not meet the ethanol limits per *Protocol for Sampling and Analysis of Finished Medical Marijuana Products and Marijuana-infused Products*.

On January 15, 2019 Revolutionary Clinics shipped 100 units of Black Mamba CO2 vaporizer cartridges with the associated batch number 3791 8751 3628 6714.

The moment we were alerted to this issue we hired a toxicology expert to determine if a voluntary recall was required. Our expert determined, although the product did not meet the States limits for ethanol, the product did not pose a public safety issue. Nonetheless, if you have any of this product remaining you should return the product to Revolutionary Clinics for a full refund.

We regret this oversight and we have taken concrete steps to prevent it from happening in the future. Furthermore, METRC will not allow any final product that shows as "TestFailed" to be shipped to a retail location.

Sincerely,


Scott Murphy
VP Compliance and Security
508-615-6761

617-213-6006
REVCLINICS.COM

67 BROADWAY SOMERVILLE MA 02145
110 FAWCETT ST. CAMBRIDGE, MA 02138



Memorandum

To: Kyle Potvin, Director of Licensing
Cc: Yaw Gyebi, Jr, Chief of Investigations and Enforcement
Paul Payer, Enforcement Counsel
From: Andrew Carter, Associate Enforcement Counsel
Date: July 8, 2020
Subject: ACK Natural LLC

On June 9, 2020, a Request for Information (RFI) was sent to ACK Natural LLC's counsel, Jennifer Crawford of Smith, Costello & Crawford. The Commission received a response on June 16, 2020 and July 7, 2020.

The applicant provided a copy of the Securities and Exchange Commission (SEC) complaint, the Consent of Defendant Zachary Harvey (Mr. Harvey is the Chief Operating Office at ACK) consenting to the Final Judgement which entered into the SEC Action, the Final Judgment as to Defendant Harvey which entered in the SEC Action and the Docket Sheet for the SEC Action.

Mr. Harvey further responded by stating that he is unaware of any funds that were the subject to the SEC action being used as a source of initial capital that is the subject of this request. Douglas Leighton, Chief Financial Officer of ACK provided an Affidavit of Legal Funds, certifying that all funds generated by ACK Natural, LLC and provided to ACK Natural, LLC were obtained legally and in accordance with all state and local laws.

In accordance with 935 CMR 500.101(1), the applicant provided a description and the relevant dates of any civil action under the laws of the Commonwealth, or an Other Jurisdiction including, but not limited to, a complaint relating to any professional or occupational or fraudulent practices.



BEACON COMPASSION, INC.

ESTABLISHMENT OVERVIEW

1. Name, license number(s), and types of license(s) affected by the change in ownership and control request:

Beacon Compassion, Inc.

MC281378 – Cultivation, Tier 4 / Indoor (20,001 to 30,000 sq. ft.)

MP281517 – Product Manufacturing

Provisional License – Medical Marijuana Treatment Center (MTC)

BACKGROUND OVERVIEW

2. The individual(s) requesting to acquire ownership or control interests over the license(s) include the following:

Individual	Role
David Sheehan	Director / CEO
Bryce Nichter	Director / Co-President
George Murphy	Co-President

3. The entity(ies) requesting to acquire ownership or control interests over the license(s) include the following:

Entity	Role
Mass Group Holdings, LLC	Parent Company

4. Background checks were conducted on all individuals and entities disclosed within the application, as applicable. No suitability issues were discovered.
5. The individual(s) and/or entity(ies) that are requesting ownership and control over the license(s) do not appear to have exceeded any ownership and control limits over any particular license type or cultivation canopy.
6. Commission staff conducted an organizational and financial inspection into the individual(s) and/or entity(ies) associated with this change of ownership and control request. Commission

COO Executive Summary 1



staff found no issues or inconsistencies with the information provided to the Commission in the application.

RECOMMENDATION

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and the individuals/entity associated with this change in ownership and control may now effectuate any outstanding business agreements related to the change. The licensee will notify the Commission when the change in ownership and control has occurred.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure;
4. The licensee shall cooperate with and provide information to Commission staff; and
5. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and 935 CMR 501.105(1) after effectuating the change in ownership and control, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



GANESH WELLNESS, INC.

ESTABLISHMENT OVERVIEW

1. Name, license number(s), and types of license(s) affected by the change in ownership and control request:

Ganesh Wellness, Inc.

MP281634 – Product Manufacturing
MR282519 – Retail

BACKGROUND OVERVIEW

2. The individual(s) requesting to acquire ownership or control interests over the license(s) include the following:

Individual	Role
Anand Patel	Owner / Partner
Mita Patel	Owner / Partner
Alpa Patel	Owner / Partner

3. The entity(ies) requesting to acquire ownership or control interests over the license(s) include the following:

Entity	Role
Ganesh Holdings, LLC	Parent / Holding Company

4. Background checks were conducted on all individuals and entities disclosed within the application, as applicable. No suitability issues were discovered.
5. The individual(s) and/or entity(ies) that are requesting ownership and control over the license(s) do not appear to have exceeded any ownership and control limits over any particular license type or cultivation canopy.
6. Commission staff conducted an organizational and financial inspection into the individual(s) and/or entity(ies) associated with this change of ownership and control request. Commission

COO Executive Summary 1



staff found no issues or inconsistencies with the information provided to the Commission in the application.

RECOMMENDATION

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and the individuals/entity associated with this change in ownership and control may now effectuate any outstanding business agreements related to the change. The licensee will notify the Commission when the change in ownership and control has occurred.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure;
4. The licensee shall cooperate with and provide information to Commission staff; and
5. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) after effectuating the change in ownership and control, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



HOLYOKE GARDENS

ESTABLISHMENT OVERVIEW

1. Name, license number(s), and types of license(s) affected by the change in ownership and control request:

Holyoke Gardens, LLC

MC281342 – Cultivation, Tier 6/Indoor (40,001 – 50,000 sq. ft.)

BACKGROUND OVERVIEW

2. The entity(ies) requesting to acquire ownership or control interests over the license(s) include the following:

Entity	Role
Canna 11 Holyoke, LLC	Managing Member

3. Background checks were conducted on the entity disclosed within the application. No suitability issues were discovered.
4. The entity(ies) that are requesting ownership and control over the license(s) do not appear to have exceeded any ownership and control limits over any particular license type or cultivation canopy.
5. Commission staff conducted an organizational and financial inspection into the entity(ies) associated with this change of ownership and control request. Commission staff found no issues or inconsistencies with the information provided to the Commission in the application.

RECOMMENDATION

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and the entity associated with this change in ownership and control may now effectuate any outstanding business agreements related to the change. The licensee will notify the Commission when the change in ownership and control has occurred.

COO Executive Summary 1



2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure;
4. The licensee shall cooperate with and provide information to Commission staff; and
5. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105 (1) after effectuating the change in ownership and control, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



Memorandum

To: Yaw Gyebi, Chief of Investigations and Enforcement
Cc: Paul Payer, Enforcement Counsel; Kyle Potvin, Director of Licensing; Andrew Carter, Associate Enforcement Counsel; Eduardo Guardiola, Investigations Manager
From: Nicole Trant, Investigator
Date: July 22, 2020
Subject: Final Status for Positronic Farms Investigation

Inv. Trant and Investigations Manager Eduardo Guardiola have reviewed financial documents, including balance sheets and profit & loss statements, from both Positronic Farms, Inc. and Holyoke Gardens, LLC. Investigations Manager Guardiola requested and received an affidavit from the owners of Holyoke Gardens, on the source of their initial capital (See Attachment 1).

Upon review of the financial documents and affidavit from the owners of Holyoke Gardens, it has been determined that the funds Holyoke Gardens received from Positronic Farms were a loan that was paid back within days, and not used for any operations costs. It is recommended that this investigation be closed with no further action required.



Attachment 1: Affidavit from Owners of Holyoke Gardens

HOLYOKE GARDENS, LLC
5 Appleton St
Holyoke, MA 01040

AFFIDAVIT ON THE SOURCE OF INITIAL CAPITAL

NOW COMES Justin Goldberg as a co- Managing Member of Holyoke Gardens, LLC, Michael Lees as a co- Managing Member of Holyoke Gardens, LLC, and Irene Masse as a co- Managing Member of Holyoke Gardens, LLC, and each duly deposes and states as follows:

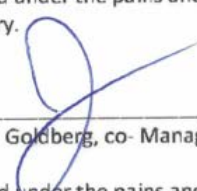
1. The maximum amount received from individuals was \$15,000.00 as original organizational investors and not subject to the rules of accredited investors.

The above being true to the best of our knowledge, information, and belief.

HOLYOKE GARDENS, LLC

Signed under the pains and penalties of
perjury.

Dated: 7/9/20


Justin Goldberg, co- Managing Member

Signed under the pains and penalties of
perjury.

Dated: 7/9/2020


Michael Lees, co- Managing Member

Signed under the pains and penalties of
perjury.

Dated: 7/9/2020


Irene Masse, co- Managing Member



IPSWICH PHARMACEUTICAL ASSOCIATES, INC.

ESTABLISHMENT OVERVIEW

1. Name, license number(s), and types of license(s) affected by the change in ownership and control request:

Ipswich Pharmaceutical Associates, Inc.

MC281749 – Cultivation, Tier 2 / Outdoor (5,001 to 10,000 sq. ft.)

MR281571 – Retail

MTC1306 – Medical Marijuana Treatment Center

BACKGROUND OVERVIEW

2. The individual(s) requesting to acquire ownership or control interests over the license(s) include the following:

Individual	Role
Henry Zachs	Owner / Chairman of the Board
Benjamin Zachs	Owner / CEO / Board Member
Eric Zachs	Owner of ZAFA XXV, LLC and ZAFA II, LLC

3. The entity(ies) requesting to acquire ownership or control interests over the license(s) include the following:

Entity	Role
ZAFA XXV, LLC	Parent company / Investment Vehicle
ZAFA II, LLC	Parent company of ZAFA XXV, LLC

4. Background checks were conducted on all individuals and entities disclosed within the application, as applicable. No suitability issues were discovered.

COO Executive Summary 1



5. The individual(s) and/or entity(ies) that are requesting ownership and control over the license(s) do not appear to have exceeded any ownership and control limits over any particular license type or cultivation canopy.
6. Commission staff conducted an organizational and financial inspection into the individual(s) and/or entity(ies) associated with this change of ownership and control request. Commission staff found no issues or inconsistencies with the information provided to the Commission in the application.

RECOMMENDATION

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and the individual(s)/entit(ies) associated with this change in ownership and control may now effectuate any outstanding business agreements related to the change. The licensee will notify the Commission when the change in ownership and control has occurred.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure;
4. The licensee shall cooperate with and provide information to Commission staff; and
5. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and 935 CMR 501.105(1) after effectuating the change in ownership and control, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



LIFE ESSENCE, INC.

ESTABLISHMENT OVERVIEW

1. Name, license number(s), and types of license(s) affected by the change in ownership and control request:

Life Essence, Inc.

RMD1365 - MTC

BACKGROUND OVERVIEW

2. The individual(s) requesting to acquire ownership or control interests over the license(s) include the following:

Individual	Role
Susan Thronson	Board of Directors
Thomas Millner	Board of Directors

3. There were no entities disclosed in the application as acquiring ownership or control interests over the license(s).
4. Background checks were conducted on all individuals disclosed within the application, as applicable. No suitability issues were discovered.
5. The individual(s) that are requesting ownership and control over the license(s) do not appear to have exceeded any ownership and control limits over any particular license type or cultivation canopy.

RECOMMENDATION

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and the individual(s) associated with this change in ownership and control may now effectuate any outstanding business agreements related to the change. The licensee will notify the Commission when the change in ownership and control has occurred.

COO Executive Summary 1



2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure;
4. The licensee shall cooperate with and provide information to Commission staff; and
5. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 501.105(1) after effectuating the change in ownership and control, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



NOVA FARMS, LLC

ESTABLISHMENT OVERVIEW

1. Name, license number(s), and types of license(s) affected by the change in ownership and control request:

Nova Farms, LLC

MC281970 – Cultivation (Tier 1 Indoor – up to 5,000 sq ft)

BACKGROUND OVERVIEW

2. The individual(s) requesting to acquire ownership or control interests over the license(s) include the following:

Individual	Role
Megan Sanders	Owner/Board Member/Chief Executive Officer
Erik Williams	Owner/Chief Operations Officer
Eugene McCain	Owner/Chairman of the Board

3. The entity(ies) requesting to acquire ownership or control interests over the license(s) include the following:

Entity	Role
Canna Provisions, Inc	Owner / Licensee

4. Background checks were conducted on all individuals and entities disclosed within the application, as applicable. No suitability issues were discovered.
5. The individual(s) and/or entity(ies) that are requesting ownership and control over the license(s) do not appear to have exceeded any ownership and control limits over any particular license type or cultivation canopy.
6. Commission staff conducted an organizational and financial inspection into the individual(s) and/or entity(ies) associated with this change of ownership and control request. Commission

COO Executive Summary 1



staff found no issues or inconsistencies with the information provided to the Commission in the application.

RECOMMENDATION

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and the individual(s)/entit(ies) associated with this change in ownership and control may now effectuate any outstanding business agreements related to the change. The licensee will notify the Commission when the change in ownership and control has occurred.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure;
4. The licensee shall cooperate with and provide information to Commission staff; and
5. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 105 (1) after effectuating the change in ownership and control, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



EMERALD GROVE, INC.

CHANGE OF LOCATION APPLICATION REVIEW

1. Name and current address of the licensee:

Emerald Grove, Inc.
355 Wareham Street, Middleborough, MA 02346

2. Type of license(s), and affected license number(s), that will be relocated if the change of location is approved:

MTC-Cultivation and Product Manufacturing

3. The licensee has requested to relocate its operations to the following location:

370 Wareham Street, Middleborough, MA 02346

4. The licensee has paid the applicable fees for this change of location request.

5. The licensee submitted certification that they executed a Host Community Agreement with the new municipality.

6. The Commission received a municipal response from the municipality on June 24, 2020 stating the licensee was in compliance with all local ordinances or bylaws.

RECOMMENDATION

Commission staff recommend review and decision on the request for change of location, and if approved, request that the approval be subject to the following conditions:

1. The licensee may not perform activities associated with its licenses at the new location, until upon inspection, demonstrating full compliance with the Commission's regulations;
2. The licensee shall submit an Architectural Plan Review request to the Commission for the building or remodeling of the facility at the new location, if applicable; and
3. The applicant shall cooperate with and provide information to Commission staff.

COL Executive Summary 1



MARIJUANA ESTABLISHMENT RENEWALS

EXECUTIVE SUMMARY

COMMISSION MEETING: AUGUST 6, 2020

RENEWAL OVERVIEW

1. Name, license number, renewal application number, host community, and funds deriving from a Host Community Agreement allocated for the municipality for each Marijuana Establishment presented for renewal:

Marijuana Establishment Name	License Number	Renewal Application Number	Location	Funds
BOSTON BUD FACTORY INC.	MR281525	MRR205592	HOLYOKE	\$0.00
BOSTON BUD FACTORY INC.	MP281397	MPR243527	HOLYOKE	\$0.00
LC SQUARE, LLC.	MC281717	MCR139881	ADAMS	\$0.00
CURALEAF MASSACHUSETTS INC.	MR282052	MRR205603	PROVINCETOWN	\$54,104.72
CURALEAF MASSACHUSETTS INC.,	MR282183	MRR205605	WARE	\$50,000.00

2. All licensees have submitted renewal applications pursuant to 935 CMR 500.103(4) which include the licensee's disclosure of their progress or success towards their Positive Impact and Diversity Plans.
3. All licensees have submitted documentation of good standing from the Secretary of the Commonwealth, Department of Revenue, and Department of Unemployment Assistance, if applicable.
4. All licensees have paid the appropriate annual license fee.
5. The licensees, when applicable, have been inspected over the previous year. Commission staff certify that, to the best of our knowledge, no information has been found that would prevent renewal of the licenses mentioned above pursuant to 935 CMR 500.450.

RECOMMENDATION

ME Renewal Executive Summary 1



Commission staff recommend review and decision on the above-mentioned licenses applying for renewal, and if approved, request that the approval be subject to the licensee remaining in compliance with the Commission regulations and applicable law.

The following licensees must comply with additional conditions:

1. Boston Bud Factory (MR281525 / MP281397)
 - a. Within 90 days of the removal of the State of Emergency declaration, the licensee shall notify the Cannabis Control Commission of updated actions taken on their Plan to Positively Impact Disproportionately Harmed People.
 - b. Within 90 days of the removal of the State of Emergency declaration, the licensee shall notify the Cannabis Control Commission of updated actions taken on their Diversity Plan.
 - c. Within 90 days, the licensee shall submit documentation that it requested from its Host Community the records of any cost to the city or town, whether anticipated or actual, resulting from the licensee's operation within its borders. Additionally, the licensee shall submit any response received from the Host Community, and if no response received, an attestation to that effect. The licensee shall comply with this requirement as stated within 935 CMR 500.103(4)(f).
2. LC Square, LLC (MC281717)
 - a. Within 90 days of the removal of the State of Emergency declaration, the licensee shall notify the Cannabis Control Commission of updated actions taken on their Plan to Positively Impact Disproportionately Harmed People.
 - b. Within 90 days of the removal of the State of Emergency declaration, the licensee shall notify the Cannabis Control Commission of updated actions taken on their Diversity Plan.
 - c. Within 90 days, the licensee shall submit documentation that it requested from its Host Community the records of any cost to the city or town, whether anticipated or actual, resulting from the licensee's operation within its borders. Additionally, the licensee shall submit any response received from the Host Community, and if no response received, an attestation to that effect. The licensee shall comply with this requirement as stated within 935 CMR 500.103(4)(f).
3. Curaleaf Massachusetts, Inc. (MR282183 / MR282052)
 - a. Within 90 days of the removal of the State of Emergency declaration, the licensee shall notify the Cannabis Control Commission of updated actions taken on their Plan to Positively Impact Disproportionately Harmed People.
 - b. Within 90 days of the removal of the State of Emergency declaration, the licensee shall notify the Cannabis Control Commission of updated actions taken on their Diversity Plan.
 - c. Within 90 days, the licensee shall submit documentation that it requested from its Host Community the records of any cost to the city or town, whether anticipated or actual, resulting from the licensee's operation within its borders. Additionally, the licensee shall submit any response received from the Host Community, and if no response

ME Renewal Executive Summary 2



received, an attestation to that effect. The licensee shall comply with this requirement as stated within 935 CMR 500.103(4)(f).



MEDICAL MARIJUANA TREATMENT CENTER RENEWALS

EXECUTIVE SUMMARY

COMMISSION MEETING: AUGUST 6, 2020

RENEWAL OVERVIEW

1. Name, license number, location(s), for each Medical Marijuana Treatment Center presented for renewal:

Medical Marijuana Treatment Center Name	License Number	Location (Cultivation & Processing)	Location (Dispensing)
COMMCAN, INC.	N/A	MEDWAY	MANSFIELD
COMMCAN, INC.	RMD1445	MEDWAY	MILLIS
COMMONWEALTH ALTERNATIVE CARE, INC.	RMD785	TAUNTON	TAUNTON
GOOD CHEMISTRY OF MASSACHUSETTS, INC.	RMD725	BELLINGHAM	WORCESTER
RISE HOLDINGS, INC.	RMD645	HOLYOKE	AMHERST

2. All licensees have submitted renewal applications pursuant to 935 CMR 501.103(4).
3. All licensees have paid the appropriate annual license fee, where applicable.
4. The licensees, when applicable, have been inspected over the previous year. Commission staff certify that, to the best of our knowledge, no information has been found that would prevent renewal of the licenses mentioned above pursuant to 935 CMR 501.450.

RECOMMENDATION

Commission staff recommend review and decision on the above-mentioned licenses applying for renewal, and if approved, request that the approval be subject to the licensee remaining in compliance with the Commission regulations and applicable law.

The following conditions apply to specific licensees:

1. Commcan, Inc. (MTC/RMD1445)
 - a. Within 60 days, the licensee shall submit their program to provide reduced cost or free marijuana to patients with documented verified financial hardship as required under

MTC Renewal Executive Summary 1



- 501.050(1)(h). The submission shall include a progress update on implementing the plan, if applicable, and the website where the plan is posted, if applicable.
- b. Within 90 days, the licensee shall submit documentation that it requested from its Host Community the records of any cost to the city or town, whether anticipated or actual, resulting from the licensee's operation within its borders. Additionally, the licensee shall submit any response received from the Host Community, and if no response received, an attestation to that effect. The licensee shall comply with this requirement as stated within 935 CMR 501.103(4)(f).
2. Commonwealth Alternative Care, Inc. (RMD785)
- a. Within 60 days, the licensee shall submit their program to provide reduced cost or free marijuana to patients with documented verified financial hardship as required under 501.050(1)(h). The submission shall include a progress update on implementing the plan, if applicable, and the website where the plan is posted, if applicable.
 - b. Within 90 days, the licensee shall submit documentation that it requested from its Host Community the records of any cost to the city or town, whether anticipated or actual, resulting from the licensee's operation within its borders. Additionally, the licensee shall submit any response received from the Host Community, and if no response received, an attestation to that effect. The licensee shall comply with this requirement as stated within 935 CMR 501.103(4)(f).
3. Good Chemistry of Massachusetts, Inc. (RMD725)
- a. Within 60 days, the licensee shall submit their program to provide reduced cost or free marijuana to patients with documented verified financial hardship as required under 501.050(1)(h). The submission shall include a progress update on implementing the plan, if applicable, and the website where the plan is posted, if applicable.
 - b. Within 90 days, the licensee shall submit documentation that it requested from its Host Community the records of any cost to the city or town, whether anticipated or actual, resulting from the licensee's operation within its borders. Additionally, the licensee shall submit any response received from the Host Community, and if no response received, an attestation to that effect. The licensee shall comply with this requirement as stated within 935 CMR 501.103(4)(f).
4. Rise Holdings, Inc. (RMD645)
- a. Within 60 days, the licensee shall submit their program to provide reduced cost or free marijuana to patients with documented verified financial hardship as required under 501.050(1)(h). The submission shall include a progress update on implementing the plan, if applicable, and the website where the plan is posted, if applicable.
 - b. Within 90 days, the licensee shall submit documentation that it requested from its Host Community the records of any cost to the city or town, whether anticipated or actual, resulting from the licensee's operation within its borders. Additionally, the licensee shall submit any response received from the Host Community, and if no response received, an attestation to that effect. The licensee shall comply with this requirement as stated within 935 CMR 501.103(4)(f).



APOTHCA, INC.
MR282730

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Apothca, Inc.
1386 Massachusetts Avenue, Arlington, MA 02476

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 5/Indoor (30,001 – 40,000 sq. ft.)	Final License	Fitchburg
Product Manufacturing	Final License	Fitchburg
Retail	Commence Operations	Lynn
MTC	Commence Operations	Lynn-Fitchburg
MTC	Commence Operations	Arlington-Fitchburg
MTC	Provisional License	Holyoke-Fitchburg

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on February 6, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

Final License Executive Summary 1



INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): July 10, 2020.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Not applicable.

- d. Product Manufacturing Operation

Not applicable.

- e. Retail Operation

Final License Executive Summary 2



Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

f. Transportation

The licensee is performing transportation activities from another licensed location.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations;
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure; and
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



ARL HEALTHCARE, INC.

MC281622

MP281681

MR282382

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

ARL Healthcare, Inc.
167 John Vertente Blvd., New Bedford, MA 02745

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Cultivation, Tier 4/Indoor (20,001 – 30,000 sq. ft.)
Product Manufacturing
Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The licensee has an MTC license situated in New Bedford/Middleboro that has commenced operations.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on April 9, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

Final License Executive Summary 1



8. Commission staff inspected the licensee's facility on the following date(s): June 24, 2020 (Retail) and July 1, 2020 (Cultivation and Product Manufacturing).
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Enforcement staff verified that all cultivation operations were in compliance with the Commission's regulations. Some of the requirements verified include the following:

- i. Seed-to-sale tracking;
- ii. Compliance with applicable pesticide laws and regulations; and
- iii. Best practices to limit contamination.

- d. Product Manufacturing Operation



Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Proposed product compliance; and
- ii. Safety, sanitation, and security of the area and products.

e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor;
- iii. Availability and contents of adult-use consumer education materials;

f. Transportation

Enforcement staff verified that all transportation-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Vehicle and staffing requirements;
- ii. Communication and reporting requirements; and
- iii. Inventory and manifests requirements.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, prepare, produce, and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations;
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure; and
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.



As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



BOSTON BUD FACTORY, INC.

MP281397

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Boston Bud Factory, Inc.
73 Sergeant St., Holyoke, MA 01040

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Product Manufacturing

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Retail	Final License	Holyoke

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on May 30, 2019.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): December 10, 2019; February 25, 2020; and July 13, 2020.

Final License Executive Summary 1



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Not applicable.

- d. Product Manufacturing Operation

Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Proposed product compliance; and
- ii. Safety, sanitation, and security of the area and products.

- e. Retail Operation



Not applicable.

f. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess, prepare, produce, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations;
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure; and
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



BWELL HOLDINGS, INC.
MR282825

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

BWell Holdings, Inc.
220 Commercial St, Unit 2, Provincetown, MA 02657

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Product Manufacturing	Application Submitted	Provincetown

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on April 9, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): July 14, 2020.

Final License Executive Summary 1



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Not applicable.

- d. Product Manufacturing Operation

Not applicable.

- e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and



- iii. Availability and contents of adult-use consumer education materials.
- f. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations;
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure; and
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



**COMMUNITY GROWTH PARTNERS, GREAT BARRINGTON
OPERATIONS, LLC**
MR282695

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Community Growth Partners, Great Barrington Operations, LLC
783 South Main Street, Great Barrington, MA 01230

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The licensee is not an applicant or licensee for any other license type. However, individuals and entities associated with this license are associated with licenses under “Community Growth Partners, Northampton Operations, LLC”.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on November 7, 2019.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee’s facility on the following date(s): June 12, 2020.
Final License Executive Summary 1



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Not applicable.

- d. Product Manufacturing Operation

Not applicable.

- e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;



- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

f. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations;
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure; and
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



GREEN BIZ, LLC

MR281490

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Green Biz, LLC
d/b/a Colonial Cannabis
1021 South Street, Pittsfield, MA 01201

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Retail	Commence Operations	Northampton
Retail	Application Submitted	Northampton

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on November 1, 2018.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): June 16, 2020.
Final License Executive Summary 1



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Not applicable.

- d. Product Manufacturing Operation

Not applicable.

- e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;



- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

f. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations;
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure; and
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



HOLISTIC HEALTH GROUP, INC.

MC282488

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Holistic Health Group, Inc.
477 Wareham Street, Middleborough, MA 02346

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Cultivation, Tier 5/ Outdoor (30,001 – 40,000 sq. ft.)

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 3/Indoor (10,001 – 20,000 sq. ft.)	Provisional License	Middleborough
Retail	Application Submitted	Middleborough
MTC	Final License	Middleborough-Middleborough

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on June 4, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

Final License Executive Summary 1



8. Commission staff inspected the licensee's facility on the following date(s): July 10, 2020.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Enforcement staff verified that all cultivation operations were in compliance with the Commission's regulations. Some of the requirements verified include the following:

- i. Seed-to-sale tracking;
- ii. Compliance with applicable pesticide laws and regulations; and
- iii. Best practices to limit contamination.

- d. Product Manufacturing Operation

Not applicable.



e. Retail Operation

Not applicable.

f. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations;
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure; and
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



HOLISTIC INDUSTRIES, INC.

MR282605

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Holistic Industries, Inc.
155 Northampton Street, Easthampton, MA 01207

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 3/Indoor/Outdoor (10,001 – 20,000 sq. ft.)	Provisional License	Monson
Product Manufacturing	Provisional License	Monson
Retail	Provisional License	Springfield
Transporter with Other ME License	Application Submitted	Monson
MTC	Commence Operations	Somerville-Monson
MTC	Provisional License	Easthampton-Monson

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on February 6, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

Final License Executive Summary 1



INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): June 19, 2020.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Not applicable.

- d. Product Manufacturing Operation

Not applicable.



e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

f. Transportation

The licensee will be performing transportation activities from another licensed location.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations;
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure; and
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



HOLISTIC INDUSTRIES, INC.

MTC-1526

ESTABLISHMENT OVERVIEW

1. Name and address(es) of the Medical Marijuana Treatment Center:

Holistic Industries, Inc.
d/b/a Liberty Cannabis

Cultivation: 96 Palmer Road, Monson, MA 01057

Product Manufacturing: 96 Palmer Road, Monson, MA 01057

Dispensary: 155 Northampton Street, Easthampton, MA 01207

2. The licensee is a licensee or applicant for other Medical Marijuana Treatment Center and/or Marijuana Establishment license(s):

Type	Status	Location
MTC	Commence Operations	Somerville - Monson
Cultivation, Tier 3/Indoor/Outdoor (10,001 – 20,000 sq. ft.)	Provisional License	Monson
Product Manufacturing	Provisional License	Monson
Retail	Provisional License	Springfield
Transporter with Other ME License	Application Submitted	Monson

LICENSING OVERVIEW

3. The licensee was approved for provisional licensure on May 1, 2018.
4. The licensee has paid all applicable license fees.
5. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license.
6. No new information has been discovered by Commission staff regarding the suitability of the licensee(s) previously disclosed since the issuance of the provisional license.

INSPECTION OVERVIEW

MTC Final License Executive Summary 1



7. Commission staff inspected the licensee's Medical Marijuana Treatment Center on the following date(s): June 19, 2020. The Monson cultivation/product manufacturing facility was previously approved to commence operations.
8. The licensee's Medical Marijuana Treatment Center was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 501.000, as applicable.
9. No evidence was discovered during the inspection(s) that indicated the Medical Marijuana Treatment Center was not in compliance with all applicable state and local bylaws or ordinances.
10. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

The Monson cultivation/product manufacturing facility was previously approved to commence operations.

- d. Product Manufacturing Operation

The Monson cultivation/product manufacturing facility was previously approved to commence operations.



e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor;
- iii. Availability and contents of patient education materials; and
- iv. Policies to ensure dispensing limits are followed.

f. Transportation

Enforcement staff verified that all transportation-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Vehicle and staffing requirements;
- ii. Communication and reporting requirements; and
- iii. Inventory and manifests requirements.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, prepare, produce, and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Medical Marijuana Treatment Centers, or to patients, until upon inspection, receiving permission from the Commission to commence full operations;
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure;
4. The licensee shall cooperate with and provide information to Commission staff; and
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 501.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



JUSTINCREDIBLE CULTIVATION, LLC
MC281313

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

JustinCredible Cultivation, LLC
116 Powell Road, Cummington, MA 01026

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Cultivation, Tier 1/Indoor (up to 5,000 sq. ft.)

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The licensee is not an applicant or licensee for any other license type.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on October 10, 2019.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): July 7, 2020.



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Enforcement staff verified that all cultivation operations were in compliance with the Commission's regulations. Some of the requirements verified include the following:

- i. Seed-to-sale tracking;
- ii. Compliance with applicable pesticide laws and regulations; and
- iii. Best practices to limit contamination.

- d. Product Manufacturing Operation

Not applicable.

- e. Retail Operation



Not applicable.

f. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations;
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure; and
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



MASS ALTERNATIVE CARE, INC.

MR282062

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Mass Alternative Care, Inc.
55 University Drive, Amherst, MA 01002

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 3/Indoor (10,001 – 20,000 sq. ft.)	Commence Operations	Chicopee
Product Manufacturing	Commence Operations	Chicopee
Retail	Commence Operations	Chicopee
MTC	Provisional License	Lee-Chicopee
MTC	Provisional License	Amherst-Chicopee

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on January 9, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

Final License Executive Summary 1



INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): June 24, 2020.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Not applicable.

- d. Product Manufacturing Operation

Not applicable.

- e. Retail Operation



Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

f. Transportation

The licensee will not be performing transportation activities from this location at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations;
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure; and
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



MASS ALTERNATIVE CARE, INC.

MTC-1527

ESTABLISHMENT OVERVIEW

1. Name and address(es) of the Medical Marijuana Treatment Center:

Mass Alternative Care, Inc.

Cultivation: 1247 East Main Street, Chicopee, MA 01020

Product Manufacturing: 1247 East Main Street, Chicopee, MA 01020

Dispensary: 55 University Drive, Amherst, MA 01002

2. The licensee is a licensee or applicant for other Medical Marijuana Treatment Center and/or Marijuana Establishment license(s):

Type	Status	Location
MTC	Provisional License	Lee-Chicopee
Cultivation, Tier 3/Indoor (10,001 – 20,000 sq.ft)	Commence Operations	Chicopee
Product Manufacturing	Commence Operations	Chicopee
Retail	Commence Operations	Chicopee
Retail	Provisional License	Amherst

LICENSING OVERVIEW

3. The licensee was approved for provisional licensure on May 20, 2016.
4. The licensee has paid all applicable license fees.
5. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license.
6. No new information has been discovered by Commission staff regarding the suitability of the licensee(s) previously disclosed since the issuance of the provisional license.

INSPECTION OVERVIEW

MTC Final License Executive Summary 1



7. Commission staff inspected the licensee's Medical Marijuana Treatment Center on the following date(s): June 24, 2020 (Retail). The Chicopee cultivation/product manufacturing facility has previously been approved to commence operations.
8. The licensee's Medical Marijuana Treatment Center was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 501.000, as applicable.
9. No evidence was discovered during the inspection(s) that indicated the Medical Marijuana Treatment Center was not in compliance with all applicable state and local bylaws or ordinances.
10. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

The Chicopee cultivation/product manufacturing facility has previously been approved to commence operations.

- d. Product Manufacturing Operation

The Chicopee cultivation/product manufacturing facility has previously been approved to commence operations.



e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor;
- iii. Availability and contents of patient education materials; and
- iv. Policies to ensure dispensing limits are followed.

f. Transportation

The licensee will be performing transportation activities from its Chicopee location.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, prepare, produce, and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Medical Marijuana Treatment Centers (from this license), or to patients, until upon inspection, receiving permission from the Commission to commence full operations;
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure;
4. The licensee shall cooperate with and provide information to Commission staff; and
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 501.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



MISSION MA, INC.

MC281288

MP281312

MR281259

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Mission MA, Inc.

640 Lincoln Street, Suite 200, Worcester, MA 01605

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Cultivation, Tier 1/Indoor (up to 5,000 sq. ft.)

Product Manufacturing

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Retail	Provisional License	Brookline
MTC	Commence Operations	Worcester-Worcester

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on May 16, 2019.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

Final License Executive Summary 1



INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): June 25, 2020 and July 2, 2020.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Enforcement staff verified that all cultivation operations were in compliance with the Commission's regulations. Some of the requirements verified include the following:

- i. Seed-to-sale tracking;
- ii. Compliance with applicable pesticide laws and regulations; and
- iii. Best practices to limit contamination.



d. Product Manufacturing Operation

Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Proposed product compliance; and
- ii. Safety, sanitation, and security of the area and products.

e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor;
- iii. Availability and contents of adult-use consumer education materials;
- iv. Appropriate patient consultation area (co-location); and
- v. Plan to ensure 35% of its inventory is preserved for patients (co-location).

f. Transportation

Enforcement staff verified that all transportation-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Vehicle and staffing requirements;
- ii. Communication and reporting requirements; and
- iii. Inventory and manifests requirements.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, prepare, produce, and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations;
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure; and
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



THE HEIRLOOM COLLECTIVE, INC.

MR283029

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

The Heirloom Collective, Inc.
457 Russell Street, Hadley, MA 01035

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 2/Indoor (5,001 – 10,000 sq. ft.)	Final License	Bernardston
Product Manufacturing	Final License	Bernardston
MTC	Commence Operations	Bernardston-Hadley

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on February 6, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): June 26, 2020.
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9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Not applicable.

- d. Product Manufacturing Operation

Not applicable.

- e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;



- ii. Layout of the sales floor;
- iii. Availability and contents of adult-use consumer education materials;
- iv. Appropriate patient consultation area (co-location); and
- v. Plan to ensure 35% of its inventory is preserved for patients (co-location).

f. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations;
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure; and
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



WESTERN FRONT, LLC

MR281907

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Western Front, LLC
121 Webster Avenue, Chelsea, MA 02150

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Retail	Application Submitted	Cambridge

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on February 6, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): July 10, 2020.

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9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Not applicable.

- d. Product Manufacturing Operation

Not applicable.

- e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and



- iii. Availability and contents of adult-use consumer education materials.
- f. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations;
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure; and
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



THE GREEN LADY DISPENSARY

MTC-885

ESTABLISHMENT OVERVIEW

1. Name and address(es) of the Medical Marijuana Treatment Center:

The Green Lady Dispensary

Cultivation: 11 Amelia Drive, Nantucket, MA 02554

Product Manufacturing: 11 Amelia Drive, Nantucket, MA 02554

Dispensary: 11 Amelia Drive, Nantucket, MA 02554

2. The licensee is a licensee or applicant for other Medical Marijuana Treatment Center and/or Marijuana Establishment license(s):

Type	Status	Location
Cultivation, Tier 1/Indoor (up to 5,000 sq. ft.)	Commence Operations	Nantucket
Product Manufacturing	Commence Operations	Nantucket
Retail	Commence Operations	Nantucket

LICENSING OVERVIEW

3. The licensee was approved for provisional licensure on February 8, 2018.
4. The licensee has paid all applicable license fees.
5. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license.
6. No new information has been discovered by Commission staff regarding the suitability of the licensee(s) previously disclosed since the issuance of the provisional license.

INSPECTION OVERVIEW

7. Commission staff inspected the licensee's Medical Marijuana Treatment Center on the following date(s): June 10, 2020; June 12, 2020; and July 14, 2020.

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8. The licensee's Medical Marijuana Treatment Center was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 501.000, as applicable.
9. No evidence was discovered during the inspection(s) that indicated the Medical Marijuana Treatment Center was not in compliance with all applicable state and local bylaws or ordinances.
10. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Enforcement staff verified that all cultivation operations were in compliance with the Commission's regulations. Some of the requirements verified include the following:

- i. Seed-to-sale tracking;
- ii. Compliance with applicable pesticide laws and regulations; and
- iii. Best practices to limit contamination.

- d. Product Manufacturing Operation

Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:



- i. Proposed product compliance; and
- ii. Safety, sanitation, and security of the area and products.

e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor;
- iii. Availability and contents of patient education materials; and
- iv. Policies to ensure dispensing limits are followed.

f. Transportation

The licensee will not be performing transportation activities at this time.

Additionally, this licensee was previously approved under its adult-use licenses to perform alternative testing protocols subject to 935 CMR 500.200. If approved, the licensee will be performing alternative testing subject to 935 CMR 501.200 subject to the conditions below.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, prepare, produce, and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Medical Marijuana Treatment Centers, or to patients, until upon inspection, receiving permission from the Commission to commence full operations;
2. The licensee is subject to inspection to ascertain compliance with Commission regulations;
3. The licensee remains suitable for licensure;
4. The licensee shall cooperate with and provide information to Commission staff;
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 501.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business;
6. The licensee may perform on-site laboratory testing operations for its marijuana and marijuana products in accordance with the proposed testing protocols provided to the Commission pursuant to 935 CMR 501.200;
7. The licensee shall maintain, and make available to the Commission, all laboratory testing results;
8. The licensee shall inform the Commission of any non-compliant laboratory testing results within 48 hours of detection;



9. The licensee shall inform the Commission of any defective or non-working equipment used in the establishment's on-site testing laboratory within 48 hours of detection; and
10. The licensee shall inform the Commission when any device or piece of equipment used at the establishment's on-site testing laboratory is sent out for calibration, repair, or maintenance within 48 hours.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



1622 MEDICAL, LLC.

BACKGROUND & APPLICATION REVIEW

1. Name of the proposed Medical Marijuana Treatment Center:

1622 Medical, LLC

2. Address(es) of Medical Marijuana Treatment Center Operations:

Cultivation: 1379 Washington Street Weymouth, MA 02189

Product Manufacturing: 1379 Washington Street Weymouth, MA 02189

Dispensary: 1379 Washington Street Weymouth, MA 02189

3. Applicant is a licensee or applicant for other Medical Marijuana Treatment Center(s):

The applicant has no other applications or licenses at this time.

4. List of all required individuals and their business roles in the Medical Marijuana Treatment Center:

David B. Bristol - Contributing 5% or more of initial capital

James E. Bristol, III - Contributing 5% or more of initial capital

Stephen M. Ganley - CEO/COO/CFO

Fred Green - Director of Cultivation

Richard Nagle - Director of Security

5. List of all required entities and their roles in the Medical Marijuana Treatment Center:

No entities, other than the applicant, appear to have ownership or control interests over the proposed Medical Marijuana Treatment Center.

6. The applicant executed a Host Community Agreement with Weymouth on January 24, 2020.

MPL Executive Summary 1



7. The Commission received a municipal response from Weymouth on June 2, 2020 stating the applicant was in compliance with all local ordinances and bylaws.

SUITABILITY REVIEW

8. There were no concerns arising from background checks on the individuals or entities associated with the application.
9. There were no disclosures of any past civil or criminal actions, or occupational license issues.

MANAGEMENT AND OPERATIONS REVIEW

10. The applicant states that it can be operational by September 1, 2020.
11. The applicant was not required to submit proposed hours of operation. Commission staff will obtain this information during the inspectional phase.
12. The applicant submitted all applicable and required summaries of procedures for the operation of the proposed Medical Marijuana Treatment Center. The summaries were determined to be substantially compliant with the Commission's regulations.
13. The applicant submitted a summary of its plan for providing patient education materials. The plan is compliant with the Commission's regulations.
14. The applicant disclosed that it plans to perform home deliveries to registered patients. The summary of the applicant's plan is consistent with the Commission regulations and guidance documents.
15. Summary of cultivation plan:

The applicant submitted a summary of a cultivation plan that demonstrated the ability to comply with the regulations of the Commission.

16. Summary of products to be produced and/or sold (if applicable):
 - a. Rosins
 - b. Extracts
 - c. Edibles including chocolates and baked goods
 - d. Tinctures
 - e. Capsules
 - f. Terpene Juice
 - g. Water extracted hash
 - h. Topical Solutions



- i. 1622 will also offer pre-filled extract cartridges intended for vaporization.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee; and
5. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



ACK NATURAL, LLC

MCN281850

MPN281557

MRN282038

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

ACK Natural, LLC

17-19 Spearhead Drive, Nantucket, MA 02554

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 1/Indoor (up to 5,000 sq. ft.)

Product Manufacturing

Retail

The application was reopened one (1) time for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
MTC	Provisional License	Nantucket - Nantucket

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Michael Sullivan	Executive / Officer
Douglas Leighton	Executive / Officer
Zachary Harvey	Executive / Officer

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

Provisional License Executive Summary 1



6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on May 1, 2019.
8. The applicant conducted a community outreach meeting on June 28, 2019 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission sent the municipal notice to the City/Town of Nantucket on March 27, 2020. To date, the Commission has not received a response.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Contribute at least \$7,500 to CultivateED program which will in turn support the mission of empowering, educating, and employing individuals from areas of disproportionate impact.

SUITABILITY REVIEW

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues. Additionally, the applicant complied with Commission requests and submitted supplemental information regarding an administrative proceeding and the resulting disposition. The disposition of this administrative action does not present a suitability issue pursuant to the itemized list in Table A, 935 CMR 500.801.
12. There were no concerns arising from background checks on the individuals or entities associated with the application. Additionally, the applicant complied with Commission requests and submitted supplemental information regarding an administrative proceeding and the resulting disposition. The disposition of this administrative action does not present a suitability issue pursuant to the itemized list in Table A, 935 CMR 500.801.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within five (5) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday – Sunday: 8:00 a.m. – 8:00 p.m. (Cultivation and Product Manufacturing)
Monday – Sunday: 10:00 a.m. – 7:00 p.m. (Retail)

Provisional License Executive Summary 2



15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit employees from populations described as minorities (20%), women (50%), veterans (10%), people with disabilities (10%) and people who identify as LBGTQ+ (10%)
2	Ensure that all participants in its supply chain and ancillary services are committed to promoting equity and diversity in the adult-use marijuana industry.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

18. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Flower
2	Co2 Shatter
3	Distillate
4	Vaporizer cartridges
5	Lozenges (Mint, Grape, Berry, and Watermelon)
6	Fruit Chews (Watermelon, Berry, and Grape)
7	Chocolate Bars (White and/or Dark Chocolate)
8	Salves
9	Ointments
10	Capsules
11	Tinctures

19. Plan for obtaining marijuana or marijuana products (if applicable):

ACK Natural, LLC plans to obtain marijuana from its affiliated licenses.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;

Provisional License Executive Summary 3



2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee;
5. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors; and
6. Final licensure is subject to the applicant providing Commission staff, upon inspection, an updated timeline of when its MTC license(s) will become operational.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



APOTHO THERAPEUTICS PLAINVILLE, LLC

MRN282388

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Apotho Therapeutics Plainville, LLC
d/b/a Apotho Therapeutics
119 Washington Street, Plainville, MA 02762

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Patrick Casey	Non-Voting Member
Nicholas Salvatore	Non-Voting Member
Andrew Medeiros	Executive / Officer
Matthew Medeiros	President
Lauren Forster	Close Associate
Edward Medeiros	Close Associate
Elisa Medeiros	Close Associate

5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
Medeiros Investment Irrevocable Trust	Capital Contributor

Provisional License Executive Summary 1



6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on June 10, 2019.
8. The applicant conducted a community outreach meeting on June 26, 2019 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on June 29, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Prioritize the hiring of individuals (10%) from Mansfield and Brockton.
2	Contribute \$10,000 on an annual basis to Joe Andruzzi Foundation.
3	Host an annual food drive during the holiday season, whereby 30% of the establishment's employees will participate in the donation and delivery of food to residents located in Mansfield, Brockton, and/or Fall River.
4	Assist in workforce development by implementing industry specific classes and education sessions.

SUITABILITY REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within a month of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:
- Monday – Sunday: 10:00 a.m. – 7:00 p.m.
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.

Provisional License Executive Summary 2



16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 10% minorities, 15.5% women, 2.5% veterans, 2.5% people with disabilities, and 2.5% individuals of the LGBTQ+ Community.
2	Host bi-annual internal training workshops that focus on topics such as public speaking, professional development, resume writing, management, and leadership.

17. Summary of cultivation plan (if applicable):

Not applicable

18. Summary of products to be produced and/or sold (if applicable):

Not applicable

19. Plan for obtaining marijuana or marijuana products (if applicable):

Apotho Therapeutics Plainville, LLC will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee; and
5. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



ATLAS MARKETPLACE & DELIVERY, LLC

MTN281393

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Atlas Marketplace & Delivery, LLC
d/b/a Plymouth Armor Group
14 Apollo 11 Road, Unit 2
Plymouth, MA 02360

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Third-Party Transporter

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Ryan Winmill	Executive / Officer
Dennis Bermack	Former Manager
Glider Keeler	Owner / Partner
Rio Norris	Owner / Partner
Sara Tirschwell	Close Associate
Joseph Nicholson	Close Associate
Abigail Schnibbe	Close Associate

5. List of all required entities and their roles in the Marijuana Establishment:

Provisional License Executive Summary 1



Entity	Role
Atlas Group IV	Capital Contributor

6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on August 20, 2019.
8. The applicant conducted a community outreach meeting on September 19, 2019 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on June 15, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Ensure 25% of its staff are Massachusetts residents who have previous drug convictions or are the parents or spouses of residents with past drug convictions.
2	Provide annual professional development and support to Social Equity applicants seeking a Home Delivery license.

SUITABILITY REVIEW

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational upon receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday – Sunday: 6:00 a.m. – 6:00 p.m.



15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Maintain a minimum rate of 25% women, 25% people of color and 25% veterans and employ 5% of individuals who identify as LGBTQ+.
2	Ensure 50% of the management team contains women, people of color, veterans, or LGBTQ+.

17. Summary of cultivation plan (if applicable):

Not applicable.

18. Summary of products to be produced and/or sold (if applicable):

Not applicable.

19. Plan for obtaining marijuana or marijuana products (if applicable):

Not applicable.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee; and
5. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



BUDDIES ICE CREAM, INC.
MBN281755

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Buddies Ice Cream, Inc.
d/b/a Holyoke Leaf
63 Jackson St, Holyoke, MA 01040

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Microbusiness (Cultivation and Product Manufacturing Operations)

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Ruddy Santana	Owner and Sole Authority

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Expedited Applicant (Social Equity Participant, Minority-Owned Business, and License Type)

Provisional License Executive Summary 1



7. The applicant and municipality executed a Host Community Agreement on January 15, 2020.
8. The applicant conducted a community outreach meeting on January 2, 2020 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on June 15, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Recruit 50% of staff that are residents of Holyoke who have past drug convictions.

SUITABILITY REVIEW

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within four (4) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday – Sunday: 8:00 a.m. – 9:00 p.m.
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit minorities (15%), women (20%) and persons with disabilities (15%) for its hiring initiatives.



17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

18. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Flower (Sour Pineapple, OG Santana, Blue Dream, Harlequin, Girl Scout Cookies, and Purple Haze)
2	Concentrates (Wax, Shatter, Crumble)

19. Plan for obtaining marijuana or marijuana products (if applicable):

Not applicable.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee; and
5. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



BUD'S GOODS AND PROVISIONS CORP.

MCN282717

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Bud's Goods and Provisions Corp f/k/a Trichome Health Corp.
111 River St, lot C. Parcel 117-0-1, Halifax, MA 02346

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 9/Outdoor (70,001 – 80,000 sq. ft.)

The application was reopened one (1) time for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 3/Indoor (10,001 – 20,000 sq. ft.)	Provisional License	Lakeville
Product Manufacturing	Provisional License	Lakeville
Retail	Provisional License	Lakeville
Retail	Provisional License	Worcester

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Alexander Mazin	Director
Nellie Israel	Director
John Nadolny	Close Associate

5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
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Provisional License Executive Summary 1



Green Peak, LLC	Capital Contributor
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6. Applicant's priority status:

Expedited Applicant (License Type)

7. The applicant and municipality executed a Host Community Agreement on February 11, 2020.
8. The applicant conducted a community outreach meeting on December 4, 2019 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission sent the municipal notice to the City/Town of Halifax on May 21, 2020. To date, the Commission has not received a response.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Donate time to Worcester area colleges and universities in supporting students and staff members in understanding the career opportunities within the cannabis industry.
2	Donate time to local institutions which serve the residents of Worcester in order to provide one-on-one career development services to a minimum of twelve (12) participants annually with the purpose of developing the soft skills necessary for seeking a new or better job in any industry.

SUITABILITY REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within seven (7) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday – Sunday: 8:00 a.m. – 8:00 p.m.



15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Hire and retain at a minimum 25% minority employees, and a minimum of 40% women employees.
2	Promote, annually, a minimum of 10% of minority and women employees.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

18. Summary of products to be produced and/or sold (if applicable):

Not applicable.

19. Plan for obtaining marijuana or marijuana products (if applicable):

Not applicable.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee; and
5. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



CALYX & PISTILS, INC.
MCN281797

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Calyx & Pistils, Inc.
74 College Highway, Southwick, MA 01077

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 3/Indoor (10,001 – 20,000 sq. ft.)

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
William Fontaine	Executive / Officer
Christopher Thomas	Executive / Officer

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

General Applicant



7. The applicant and municipality executed a Host Community Agreement on April 23, 2019.
8. The applicant conducted a community outreach meeting on June 26, 2019 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on June 24, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Donate a minimum of \$10,000 to Springfield Rescue Mission.
2	Recruit 25% of people with past drug convictions for its hiring initiative.

SUITABILITY REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within a year of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday – Friday: 6:00 a.m. – 12:00 a.m.
Saturday: 8:00 a.m. – 4:30 p.m.
Sunday: 8:00 a.m. – 12:00 p.m.
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit veterans (5%), minorities (10%), women (15%), persons with disabilities (5%), and/or people of LGBTQ+ orientations (5%)



2	Maintain 20% of the management positions for veterans (2%), minorities (5%), women (5%), persons with disabilities (3%), and people of LGBTQ+ orientations (5%).
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17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

18. Summary of products to be produced and/or sold (if applicable):

Not applicable.

19. Plan for obtaining marijuana or marijuana products (if applicable):

Not applicable.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee; and
5. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



CCC WELLFLEET NV, LLC

MRN282685

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

CCC Wellfleet NV, LLC
d/b/a Cape Cod Cannabis
1446 State Highway Route 6, Wellfleet, MA 02667

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Simon Baker Hill	Executive / Officer
Justin Blair	Manager
Allan Kronfeld	Executive / Officer
Larysa Kavaleva	Executive / Officer
Oscar Fernandez De Soto Aragon	Owner / Partner
Daniel Lencioni	Manager

5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
EBPartners, Inc.	Capital Contributor

Provisional License Executive Summary 1



CCC Natural Ventures MA Holdings, LLC	Entity with Direct or Indirect Authority
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6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on May 6, 2019.
8. The applicant conducted a community outreach meeting on April 18, 2019 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission sent the municipal notice to the City/Town of Wellfleet on May 21, 2020. To date, the Commission has not received a response.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Fund expungements for five (5) individuals annually for Massachusetts residents who have past drug convictions; Massachusetts residents who have parents who have drug convictions; Massachusetts residents who have spouses that have drug convictions; Past or present residents of areas of disproportionate impact as defined by the Commission.
2	Recruit at least two (2) individuals that are Massachusetts residents who have past drug convictions; Massachusetts residents who have parents who have drug convictions; Massachusetts residents who have spouses that have drug convictions; Past or present residents of areas of disproportionate impact as defined by the Commission for its hiring initiatives.
3	Provide professional development and continuing education opportunities for Massachusetts residents who have past drug convictions; Massachusetts residents who have parents who have drug convictions; Massachusetts residents who have spouses that have drug convictions; Past or present residents of areas of disproportionate impact as defined by the Commission who will be employed by the Establishment.
4	Provide one (1) internship annually with its establishment to young adults (over 21) that are Massachusetts residents who have past drug convictions; Massachusetts residents who have parents who have drug convictions; Massachusetts residents who have spouses that have drug convictions; Past or present residents of areas of disproportionate impact as defined by the Commission.

SUITABILITY REVIEW



11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within three (3) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday – Saturday: 10:00 a.m. – 8:00 p.m.
Sunday: 12:00 p.m. – 8:00 p.m.
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit women (40%), veterans (10%), people with disabilities (10%), and LGBTQ+ individuals (10%) for its hiring initiatives.
2	Utilize a portion of the total vendor budget (10%) to engage diverse companies including designated Minority Business Entities (MBEs) and Women Business Enterprises (WBEs).
3	Commit to develop and foster a safe working environment for all groups including those marginalized by other industries or aspects of society.

17. Summary of cultivation plan (if applicable):

Not applicable.
18. Summary of products to be produced and/or sold (if applicable):

Not applicable.
19. Plan for obtaining marijuana or marijuana products (if applicable):

CCC Wellfleet NV, LLC will obtain marijuana or marijuana products by contracting with other licensed establishments.



RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee; and
5. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



CLOUD CREAMERY
MPN281412

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Cloud Creamery
119 Herbert Street, Framingham, MA 01702

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Product Manufacturing

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
David Yusefzadeh	Owner / Partner
Sean Couture	Manager

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

General Applicant



7. The applicant and municipality executed a Host Community Agreement on July 26, 2019.
8. The applicant conducted a community outreach meeting on March 20, 2020 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on July 20, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Recruit at least 50% of its workforce from people that have prior drug convictions for its hiring initiative.
2	Teach four (4) classes per year educating consumers on edibles and how to infuse food.

SUITABILITY REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within 60 days of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday – Friday: 8:00 a.m. – 6:00 p.m.
Saturday – Sunday: Closed
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Employ a workforce that consists of 50% women and 50% minorities and veterans.

Provisional License Executive Summary 2



17. Summary of cultivation plan (if applicable):

Not applicable

18. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Cannabis infused ice creams and sorbets (Tomato, mango, or strawberry)

19. Plan for obtaining marijuana or marijuana products (if applicable):

Not applicable

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee; and
5. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



G7 LAB, LLC
ILN281334

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

G7 Lab, LLC
160 Ayer Road, Unit 3, Littleton, MA 01460

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Independent Testing Laboratory

The application was reopened one (1) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Shankar Gautam	Owner / Partner
Pratima Bhattarai	Owner / Partner

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Expedited Applicant (Minority-Owned Business and License Type)



7. The applicant and municipality executed a Host Community Agreement on February 10, 2020.
8. The applicant conducted a community outreach meeting on December 10, 2019 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on July 15, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Donate a total of \$5,000 annually to Massachusetts Recreational Consumer Council.

SUITABILITY REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within four (4) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday: 6:00 a.m. – 12:00 a.m.
Tuesday: 6:30 a.m. – 12:00 a.m.
Wednesday – Sunday: 6:00 a.m. – 12:00 a.m.
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit at least 5% women and 5% minorities for its hiring initiatives.

17. Summary of cultivation plan (if applicable):

Provisional License Executive Summary 2



Not applicable

18. Summary of products to be produced and/or sold (if applicable):

Not applicable

19. Plan for obtaining marijuana or marijuana products (if applicable):

Not applicable

20. ISO 17025:2017 Certification (if applicable):

The applicant is not yet accredited to the most current International Organization for Standardization (ISO) 17025 by a third-party accrediting body that is a signatory to the International Laboratory Accreditation Cooperation (ILAC) Mutual Recognition Arrangement. Staff recommend that this accreditation be required prior to final licensure.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff; and
4. Provisional licensure is subject to the payment of the appropriate license fee.
5. Final licensure is subject to the applicant being accredited to the most current ISO 17025 by a third-party accrediting body that is a signatory to the ILAC Mutual Recognition Arrangement.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



GANESH WELLNESS, INC.
MRN282740

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Ganesh Wellness, Inc.
d/b/a Campfire Cannabis
238 Lafayette Road, Salisbury, MA 01952

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened one (1) time for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Product Manufacturing	Provisional License	West Boylston
Retail	Provisional License	West Boylston

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Anand Patel	Owner / Partner
Nehar Patel	Executive / Officer
Neel Patel	Executive / Officer
Alpa Patel	Owner / Partner
Mita Patel	Owner / Partner

5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
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Provisional License Executive Summary 1



Ganesh Holdings, LLC	Parent Company
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6. Applicant's priority status:

Expedited Applicant (Minority-Owned Business, Woman-Owned Business)

7. The applicant and municipality executed a Host Community Agreement on May 13, 2019.
8. The applicant conducted a community outreach meeting on May 23, 2019 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on June 29, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Give hiring preference to past or present residents of Worcester and Haverill; Commission-designated Economic Empowerment Priority applicants; Commission-designated Social Equity Program participants; Massachusetts residents who have past drug convictions; and Massachusetts residents with parents or spouses who have drug convictions.
2	Utilize at least 30% of suppliers, contractors and wholesale partners that are past or present residents of Worcester and Haverill; Commission-designated Economic Empowerment Priority applicants; Commission-designated Social Equity Program participants; Massachusetts residents who have past drug convictions; and Massachusetts residents with parents or spouses who have drug convictions.

SUITABILITY REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within three (3) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:



Monday – Saturday: 10:00 a.m. – 9:00 p.m.
Sunday: 11:00 p.m. – 6:00 p.m.

15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit women (50%), minorities (25%-30%), veterans (5-10%), persons with a disability (5%-10%) and persons who are LGBTQ+ (5-10%) for its hiring initiatives.
2	Utilize and give priority to 30% of businesses that are minority, women, veteran, LGBTQ +, and persons with disabilities owned.

17. Summary of cultivation plan (if applicable):

Not applicable.

18. Summary of products to be produced and/or sold (if applicable):

Not applicable.

19. Plan for obtaining marijuana or marijuana products (if applicable):

Ganesh Wellness, Inc. will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff; and
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



GREEN THEORY CULTIVATION, LLC

MCN282665

MPN281848

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Green Theory Cultivation, LLC
845 Pleasant Street, Lee, MA 01238

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 2/Indoor (5,001 – 10,000 sq. ft.)
Product Manufacturing

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Harsh Patel	Owner / Partner
Milan Sheth	Owner / Partner
Upeshkumar Patel	Owner / Partner
Vidya Patel	Capital Contributor
Amit Sheth	Capital Contributor

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

Provisional License Executive Summary 1



6. Applicant's priority status:
Expedited Applicant (Minority-Owned Business)
7. The applicant and municipality executed a Host Community Agreement on February 4, 2020.
8. The applicant conducted a community outreach meeting on January 7, 2020 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on June 2, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Recruit 20% of its workforce that are past or present residents of Pittsfield; Commission-designated Economic Empowerment Priority applicants; Commission-designated Social Equity Program participants, Massachusetts residents who have past drug convictions; and Massachusetts residents with parents or spouses who have drug convictions.
2	Source 15% of its contractors, suppliers and vendors that are past or present residents of Pittsfield; Commission-designated Economic Empowerment Priority applicants; Commission-designated Social Equity Program participants, Massachusetts residents who have past drug convictions; and Massachusetts residents with parents or spouses who have drug convictions.

SUITABILITY REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within five (5) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday – Sunday: 7:00 a.m. – 7:00 p.m.



15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 50% of women and 25% of minorities, veterans, persons with disabilities or persons who are LGBTQ+ for its hiring initiatives.
2	Have a 75% retention rate among all employees and a 90% job satisfaction rate.
3	Utilize 20% of suppliers and contractors who are women, minorities, veterans, people with disabilities, and LGBTQ+ owned.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

18. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Extractions (Rosin, Ice Water Hash, and Ethanol derived concentrates)
2	Vaporizer Cartridges
3	Gummy Squares (Lemon and Cherry)

19. Plan for obtaining marijuana or marijuana products (if applicable):

Not applicable.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee;
5. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors; and
6. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.

Provisional License Executive Summary 3



The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



GREEN THUMB GROWERS, LLC
MBN281692

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Green Thumb Growers, LLC
1935 Lakeview Ave, Dracut, MA 01826

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Microbusiness (Cultivation and Product Manufacturing Operations)

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Alexander Bailey	Chief Executive Officer
Riju Saini	Chief Operating Officer
Anjali Saini	Chief Financial Officer
John Cresap	Chief Compliance Officer
Simone Bailey	Executive / Officer

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Provisional License Executive Summary 1



Expedited Applicant (License Type)

7. The applicant and municipality executed a Host Community Agreement on September 13, 2019.
8. The applicant conducted a community outreach meeting on October 10, 2019 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on June 30, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Recruit 30% of residents from Lowell for its hiring initiatives.
2	Host at least 6 facility tours/seminars annually.
3	Work with at least three (3) Social Equity and/or Economic Empowerment applicant-owned businesses.

SUITABILITY REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within five (5) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday – Friday: 8:00 a.m. – 4:00 p.m.
Saturday – Sunday: Closed
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
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Provisional License Executive Summary 2



1	Recruit 50% of women and 25% of minorities, veterans, people with disabilities and people identifying at LGBTQ+ for its hiring initiative.
2	Provide two (2) mentors to 100% of employees and executives.
3	Provide diversity training to all employees annually.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

18. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Gummies (Mango, Peach, Strawberry, Raspberry, Lemon, and Cream Soda)
2	Oil

19. Plan for obtaining marijuana or marijuana products (if applicable):

Not applicable.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee; and
5. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



GTE TAUNTON, LLC

MRN282958

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

GTE Taunton, LLC
295 Broadway Street, Taunton, MA 02780

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type. However, individuals and entities associated with this application are associated with another retail application under "GTE Franklin, LLC".

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Chirag Patel	Manager
Hardik Patel	Manager
Jack Patel	Manager
Indravadan Patel	Manager
Mahendra Patel	Manager

5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
Green Tech Enterprises Inc	Parent Company
GTE Partners LLC	Parent Company
GTE Realty LLC	Capital Contributor

Provisional License Executive Summary 1



6. Applicant's priority status:

Expedited Applicant (Minority-Owned Business)

7. The applicant and municipality executed a Host Community Agreement on March 28, 2019.
8. The applicant conducted a community outreach meeting on December 2, 2019 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on July 13, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	GTE Franklin will make a minimum annual financial contribution of at least \$5,000 to Safe Coalition (SAFE).
2	Commit to serving communities that have been disproportionately impacted by serving individuals and organization through the contribution of employee volunteer time courtesy of the company with a goal of donating 8 hours per employee per year. GTE Franklin will also have a goal of 85% participation in the neighborhood clean-up program by its employees each calendar year.

SUITABILITY REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within seven (7) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:
- Monday – Sunday: 10:00 a.m. – 9:00 p.m.
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.

Provisional License Executive Summary 2



16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit and hire a diverse group of employees that values and promotes inclusiveness among the workforce with a goal of having a workforce that is at least 50% women and 35% minorities, LGBTQ+, persons with non-normative sexual identities, veterans, and persons with disabilities.
2	Work with at least 25% of businesses who identify as minorities, women, veterans, persons with disabilities, and individuals who are LGBTQ+ throughout its supply chain and services.

17. Summary of cultivation plan (if applicable):

Not applicable

18. Summary of products to be produced and/or sold (if applicable):

Not applicable

19. Plan for obtaining marijuana or marijuana products (if applicable):

GTE Taunton, LLC plans to obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff; and
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



HIGH FIVE, INC.
MCN28478

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

High Five, Inc.
19 Wemelco Way, Easthampton, MA 01027

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 3/Indoor (10,001 – 20,000 sq. ft.)

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Product Manufacturing	Application Submitted	Easthampton

Additionally, the individual associated with this application is also associated with a retail application under “AlexSofia LLC”.

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Christo Christodoulou	Owner / Partner

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant’s priority status:

Provisional License Executive Summary 1



General Applicant

7. The applicant and municipality executed a Host Community Agreement on May 29, 2020.
8. The applicant conducted a community outreach meeting on March 30, 2020 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on June 30, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Provide industry-specific training and mentoring, hosted in Greenfield, with a goal of attracting 25% of individuals who are past or present residents of the geographic ADI; Commission-designated Economic Empowerment Priority applicants; Commission-designated Social Equity Program participants; Massachusetts residents who have past drug convictions; and Massachusetts residents with parents or spouses who have drug convictions

SUITABILITY REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within five (5) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday – Sunday: 24 hours a day
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
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Provisional License Executive Summary 2



1	Recruit 20% or more of women and/or veterans in retail and management positions.
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17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

18. Summary of products to be produced and/or sold (if applicable):

Not applicable.

19. Plan for obtaining marijuana or marijuana products (if applicable):

Not applicable.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee; and
5. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



HIGHER PURPOSE CORPORATION

MCN281756

MPN281514

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Higher Purpose Corporation
815 Pleasant Street, Lee, MA 01238

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 3/Indoor (10,001 – 20,000 sq. ft.)
Product Manufacturing

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Individuals associated with this application are also associated with a retail license under the name Slang, LLC.

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Nathan Girard	Owner / Partner
Nicholas Girard	Employee
Benjamin Girard	Director
Scott Letourneau	Owner / Partner

5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
Sling, LLC	Real Estate Holding Company

Provisional License Executive Summary 1



6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on November 12, 2018.
8. The applicant conducted a community outreach meeting on September 21, 2018 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission sent the municipal notice to the City/Town of Lee on May 21, 2020. To date, the Commission has not received a response.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Recruit 20% of its workforce from Pittsfield and Holyoke for its hiring initiatives.

SUITABILITY REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within six (6) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:
- Monday – Sunday: Open 24 hours per day
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
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1	Recruit 35% of its staff that comprise of minorities, women, veterans, people with disabilities, and members of the LGBTQ community.
2	Utilize 35% of contractors, subcontractors and suppliers who are MBE, WBE, VBE, LGBTQ, Service-Disabled VBE, or Disability-Owned Business listed in the Commonwealth of Massachusetts Directory of Certified Businesses.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

18. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Oil Cartridges
2	Shatter
3	Wax
4	Rick Simpson Oil
5	Tinctures
6	Cannabis Butter
7	Cannabis Oil
8	Chocolate Bars
9	Caramel Drops
10	Hard Candies (Watermelon, Strawberry, Lemon, Banana, Orange, Lime and Caramel)
11	Gummies (Watermelon, Strawberry, Lemon, Banana, Orange, and Lime)

19. Plan for obtaining marijuana or marijuana products (if applicable):

Not applicable.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee;
5. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors; and

Provisional License Executive Summary 3



6. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



HUMBOLDTEAST, LLC
MPN281679

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

HumboldtEast, LLC
2 Norino Way, Georgetown, MA 01833

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Product Manufacturing

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 3/Indoor (10,001 – 20,000 sq. ft.)	Provisional License	Georgetown

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Jamie Fishman	Executive / Officer

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

General Applicant

Provisional License Executive Summary 1



7. The applicant and municipality executed a Host Community Agreement on February 11, 2019.
8. The applicant conducted a community outreach meeting on July 2, 2019 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on May 22, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Recruit 20% of its employees and/or contractors from Haverhill.
2	Provide free industry-specific educational and informational seminars in Haverhill.

SUITABILITY REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within six (6) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday – Sunday: 8:00 a.m. – 6:00 p.m.
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit at least 20% of employees that are women, minorities, veterans, persons with disabilities, and persons who identify as members of the LGBTQ Community.



17. Summary of cultivation plan (if applicable):

Not applicable.

18. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Gummies (Cherry, Watermelon, and Mango)

19. Plan for obtaining marijuana or marijuana products (if applicable):

Not applicable

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee;
5. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors; and
6. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



I.N.S.A., INC.
MRN282632

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

I.N.S.A., Inc.
1200 West Columbus Ave, Springfield, MA 01105

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 7/Indoor (50,000 – 60,000 sq. ft.)	Commence Operations	Easthampton
Product Manufacturing	Commence Operations	Easthampton
Retail	Commence Operations	Easthampton
Retail	Commence Operations	Salem
MTC	Commence Operations	Springfield-Easthampton
MTC	Commence Operations	Easthampton-Easthampton

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Mark Zatyarka	Executive / Officer
Brian Hammond	Manager
John Jany	Manager
Ian Kelly	Manager

Provisional License Executive Summary 1



Peter Gallagher	Owner / Partner
Patrick Gottschlicht	Owner / Partner
Steven Reilly	Owner / Partner

5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
GPM II, LLC	Capital Contributor

6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on April 24, 2018.
8. The applicant conducted a community outreach meeting on January 23, 2019 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on July 6, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Provide job opportunities and reduce barriers of entry to disproportionately affected individuals, specifically from Springfield and Lynn, by ensuring that at minimum 30% of the staff for its facility are disproportionately affected individuals.
2	Provide employees who are disproportionately affected individuals with the support and resources needed to aid in their professional development and facilitate the achievement of their career goals by ensuring that at least 30% of the resources offered as part of the establishments Career Development, Counseling and Mentorship Program are reserved for disproportionately affected individuals.
3	Provide charitable support and volunteering efforts to offer additional opportunity and support to disproportionately affected individuals.

SUITABILITY REVIEW

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.



12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within two (2) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday – Sunday: 8:00 a.m. – 9:00 p.m.
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit at minimum 40% minorities, 50% women, 5% veterans, 5% people with disabilities, and 20% of individuals of the LGBTQ+ Community for its hiring initiatives.

17. Summary of cultivation plan (if applicable):

Not applicable

18. Summary of products to be produced and/or sold (if applicable):

Not applicable

19. Plan for obtaining marijuana or marijuana products (if applicable):

I.N.S.A., Inc. plans to obtain marijuana from its affiliated licenses. If the need arises, I.N.S.A., Inc. will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;

Provisional License Executive Summary 3



3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee; and
5. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



J & L ENTERPRISES, INC.

MCN282392

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

J & L Enterprises, Inc.
104 Governor Dukakis Drive, Orange, MA 01364

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 2/Indoor (5,001 – 10,000 sq. ft.)

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 3/Outdoor (10,001– 20,000 sq. ft.)	Application Submitted	Orange
Product Manufacturing	Application Submitted	Orange

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
James Jaron	Owner / Partner
Luke Zbylut	Owner / Partner

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Provisional License Executive Summary 1



General Applicant

7. The applicant and municipality executed a Host Community Agreement on January 21, 2020.
8. The applicant conducted a community outreach meeting on March 9, 2020 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on July 6, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Provide industry-specific training and mentoring, hosted in Greenfield, with a goal of attracting 25% of individuals who are past or present residents of the geographic ADI; Commission-designated Economic Empowerment Priority applicants; Commission-designated Social Equity Program participants; Massachusetts residents who have past drug convictions; and Massachusetts residents with parents or spouses who have drug convictions

SUITABILITY REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within five (5) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday – Sunday: Opened 24 hours per day.
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:



#	Goal
1	Recruit 20% or more of women and/or veterans in retail and management positions.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

18. Summary of products to be produced and/or sold (if applicable):

Not applicable.

19. Plan for obtaining marijuana or marijuana products (if applicable):

Not applicable.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff; and
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



KRD GROWERS, LLC

MCN282173

MPN281683

MRN282670

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

KRD Growers, LLC
89 Parker Street, Clinton, MA 01510

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 2/Indoor (5,001 – 10,000 sq. ft.)
Product Manufacturing
Retail

The application was reopened once (1) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

4.

Type	Status	Location
MTC	Application Submitted	Not Disclosed
MTC	Application Submitted	Not Disclosed

5. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Joan Regan	Manager
Narendra Patel	Executive / Officer
Chetak Patel	Executive / Officer

6. List of all required entities and their roles in the Marijuana Establishment:

Provisional License Executive Summary 1



No other entity appears to have ownership or control over this proposed Marijuana Establishment.

7. Applicant's priority status:

General Applicant

8. The applicant and municipality executed a Host Community Agreement on February 21, 2019.
9. The applicant conducted a community outreach meeting on March 25, 2019 and provided documentation demonstrating compliance with Commission regulations.
10. The Commission received a municipal response from the municipality on April 17, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
11. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Annual contribution of at least \$5,000 to the CultivatED

SUITABILITY REVIEW

12. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
13. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

14. The applicant states that it can be operational within four (4) months of receiving the provisional license(s).
15. The applicant's proposed hours of operation are the following:

Monday – Sunday: 8:00 a.m. – 8:00 p.m.
16. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
17. The applicant proposed the following goals for its Diversity Plan:



#	Goal
1	Hire a workforce that is made up of at least 50% women and 25% described as minorities, veterans, people with disabilities, and LGBTQ individuals.
2	Source business from at least 15% of businesses who identify women, minorities, veterans, persons with disabilities and LGBTQ+ individuals throughout its supply chain and services.

18. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

19. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Vape oils
2	Distillates
3	Dry Sift Kief
4	Prerolls
5	Full spectrum CO2 extract oil
6	Hash Rosin
7	Tinctures
8	Chocolates (bars and/or squares)
9	Lozenges (Strawberry and Raspberry)
10	Capsules
11	Salves

20. Plan for obtaining marijuana or marijuana products (if applicable):

KRD Growers, LLC plans to obtain marijuana from its affiliated licenses. If the need arises, KRD Growers, LLC will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee;

Provisional License Executive Summary 3



5. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



MAINELY PRODUCTIONS, LLC

MCN281899

MPN281751

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Mainely Productions, LLC
d/b/a Sky High
600 Douglas Street, Suite 600, Uxbridge, MA 01569

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 2/Indoor (5,001 – 10,000 sq. ft.)
Product Manufacturing

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Edward Watson	Owner / Partner

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

General Applicant

Provisional License Executive Summary 1



7. The applicant and municipality executed a Host Community Agreement on August 28, 2019.
8. The applicant conducted a community outreach meeting on May 22, 2019 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on July 6, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Recruit 30% of individuals with past drug convictions and workers with parents or spouses who have drug convictions for its hiring initiatives.

SUITABILITY REVIEW

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within five (5) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday – Sunday: Opened 24 hours per day
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit women (25%), minorities (20%), veterans (10%), people with disabilities (10%), and LGBTQ community (10%)



2	Implement training programs to assist all staff members in achieving promotions and promoting 75% of existing employees when promotions are available.
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17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

18. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Flower
2	Rosin

19. Plan for obtaining marijuana or marijuana products (if applicable):

No applicable.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee; and
5. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



MEDMEN BOSTON, LLC
MRN282091

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

MedMen Boston, LLC
120 Brookline Avenue, Boston, MA 02215

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Benjamin Rose	Director
Thomas Lynch	Executive/Officer
Zeeshan Hyder	Director

5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
MM Enterprises USA, LLC	Parent Company

6. Applicant's priority status:

General Applicant

Provisional License Executive Summary 1



7. The applicant and municipality executed a Host Community Agreement on February 7, 2019.
8. The applicant conducted a community outreach meeting on September 27, 2018 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on May 28, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Hire 30% individuals who are residents of an area of disproportionate impact, including specific census tracts in Boston; Massachusetts residents with past drug convictions; and Massachusetts residents with parents or spouses who have drug convictions.
2	MedMen Boston, LLC will implement programs such as CultivatED, which will select a class of fellows representing those individuals most directly impacted by the nation's War on Drugs. Fellows will receive full-scholarship awards, gaining them access to individualized pro bono legal services, a college-level educational program, workforce training, fully paid and benefited co-operative learning and externship rotation in the cannabis industry. Fellows will receive educational credit hours and job placement upon completion of the program.
3	MedMen Boston, LLC will provide an annual donation of 0.5% of its annual gross revenue to the Green Soul Organics Community Development Foundation (GSO). In addition, MedMen will provide a \$1,000,000.00 cash advance to GSO.
4	Provide GSO with written curriculum to assist and support Social Equity Program Participants and Economic Empowerment Priority Applicants who are seeking entrance into the cannabis industry in Massachusetts as business owners. It will also assist, and support individuals disproportionately impacted by the War on Drug secure careers into the cannabis industry.

SUITABILITY REVIEW

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.



MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within six (6) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday – Saturday: 10:00 a.m. – 7:00 p.m.
Sunday: 11:00 a.m. – 6:00 p.m.
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Give hiring preference to individuals who identify as women (50%), minorities, veterans, people with disabilities and people identifying as LGBTQ+ (25%).
2	MedMen Boston, LLC will conduct unconscious bias training and cultural sensitivity training at least once annually and upon hiring new employees by incorporating the material into orientation
3	Source at least 20% of suppliers and ancillary services to individuals/businesses that are comprised of women minorities, veterans, people with disabilities and people that identify as LGBTQ+.

17. Summary of cultivation plan (if applicable):

Not Applicable.
18. Summary of products to be produced and/or sold (if applicable):

Not Applicable.
19. Plan for obtaining marijuana or marijuana products (if applicable):

MedMen Boston, LLC plans to obtain marijuana from its affiliated licenses.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;



2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee; and
5. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



NEAMAT, LLC
MCN282693

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Neamat, LLC
290 Millville Road, Uxbridge, MA 01569

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 9/Outdoor (70,001 – 80,000 sq. ft.)

The application was reopened one (1) time for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type. However, John Sahagian is a Person with Direct or Indirect Control over cultivation (tier 3/indoor which allows 10,001-20,000 sq. ft. of canopy) and product manufacturing licenses under “Bare Naked Greens, LLC”.

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Grace Sahagian	Owner / Partner
John Sahagian	Owner / Partner

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant’s priority status:

Provisional License Executive Summary 1



Expedited Applicant (License Type) (Woman-Owned Business)

7. The applicant and municipality executed a Host Community Agreement on January 16, 2020.
8. The applicant conducted a community outreach meeting on February 10, 2020 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on May 26, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Host at least two (2) annual beach or city clean-up events in Brockton and Lynn.

SUITABILITY REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within two (2) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday – Sunday: Open 24 hours
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit women (50%), minorities (20%), veterans (10%), persons with disabilities and LGBTQ+ (5%) for its hiring initiatives.



17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

18. Summary of products to be produced and/or sold (if applicable):

Not applicable.

19. Plan for obtaining marijuana or marijuana products (if applicable):

Not applicable

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff; and
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



NEW ENGLAND CRAFT CULTIVATORS, LLC
MRN283367

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

New England Craft Cultivators, LLC
112-114 Main Street, Unit #1, Pepperell, MA 01463

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Retail	Application Submitted	Dracut

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Wesley Ritchie	Owner / Partner
Ture Turnbull	Owner / Partner

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Expedited Applicant (Minority-Owned Business)

Provisional License Executive Summary 1



7. The applicant and municipality executed a Host Community Agreement on March 9, 2019.
8. The applicant conducted a community outreach meeting on February 12, 2020 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on June 30, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Task its senior leadership team with no less than 50% of their job responsibilities to be committed to keeping community outreach and positive impact at the forefront of its corporate mission in order to model corporate responsibility.
2	Create jobs and recruit at least 20% of its workforce from areas of disproportionate impact, specifically Lowell.
3	Have at least 90% of its employees volunteer 10 hours per year to The Center for Hope and Healing.

SUITABILITY REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within three (3) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday – Saturday: 9:00 a.m. – 10:00 p.m.
Sunday: 10:00 a.m. – 6:00 p.m.
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:



#	Goal
1	Attract a diverse applicant pool with a minimum of 50% of applicants that are comprised of minorities, women, veterans, people with disabilities and LGBTQ+ community.
2	Provide internal promotional and advancement opportunities to individuals who are minorities, women, veterans, people with disabilities and LGBTQ+ community.
3	Recruit 20% LGBTQ, 20% women and 15% individuals who are minorities, veterans and people with disabilities for its hiring initiatives.

17. Summary of cultivation plan (if applicable):

Not applicable

18. Summary of products to be produced and/or sold (if applicable):

Not applicable

19. Plan for obtaining marijuana or marijuana products (if applicable):

New England Craft Cultivators, LLC will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff; and
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



NEW ENGLAND CRAFT CULTIVATORS, LLC
MRN283416

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

New England Craft Cultivators, LLC
61 Silva Lane, 2nd Floor, Dracut, MA 01826

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Retail	Application Submitted	Pepperell

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Wesley Ritchie	Owner / Partner
Ture Turnbull	Owner / Partner

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Expedited Applicant (Minority-Owned Business)

Provisional License Executive Summary 1



7. The applicant and municipality executed a Host Community Agreement on January 7, 2020.
8. The applicant conducted a community outreach meeting on February 13, 2020 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on June 29, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Task its senior leadership team with no less than 50% of their job responsibilities to be committed to keeping community outreach and positive impact at the forefront of its corporate mission in order to model corporate responsibility.
2	Create jobs and recruit at least 20% of its workforce from areas of disproportionate impact, specifically Lowell.
3	Have at least 90% of its employees volunteer 10 hours per year to The Center for Hope and Healing.

SUITABILITY REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within three (3) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday – Saturday: 9:00 a.m. – 10:00 p.m.
Sunday: 10:00 a.m. – 6:00 p.m.
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:



#	Goal
1	Attract a diverse applicant pool with a minimum of 50% of applicants that are comprised of minorities, women, veterans, people with disabilities and LGBTQ+ community.
2	Provide internal promotional and advancement opportunities to individuals who are minorities, women, veterans, people with disabilities and LGBTQ+ community.
3	Recruit 20% LGBTQ, 20% women and 15% individuals who are minorities, veterans and people with disabilities for its hiring initiatives.

17. Summary of cultivation plan (if applicable):

Not applicable

18. Summary of products to be produced and/or sold (if applicable):

Not applicable

19. Plan for obtaining marijuana or marijuana products (if applicable):

New England Craft Cultivators, LLC will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff; and
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



NS AJO HOLDINGS, INC.

MRN283095

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

NS AJO Holdings, Inc.
d/b/a Natural Selections
23 Elm Street, Building 2, Watertown, MA 02472

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened one (1) time for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 2/Indoor (5,001 – 10,000 sq. ft.)	Provisional License	Fitchburg
Product Manufacturing	Provisional License	Fitchburg
Retail	Provisional License	Fitchburg
MTC	Final License	Fitchburg – Watertown
MTC	Provisional License	Fitchburg – Fitchburg
MTC	Application Submitted	Not Disclosed

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Aidan O'Donovan	Owner
Isador Mitzner	Owner
Brandon Banks	Owner
David Clapper	Owner

Provisional License Executive Summary 1



William Landman	Director
Alex Chadwick	Board Member for Natural Selections MA, Inc.
Ramon Rivera	CFO
Tyler Vines	Director of Retail Operations
Alex Hardy	COO
Robert Gorovitz	Close Associate
Morey Goldberg	Close Associate
James Aresty	Close Associate

5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
Natural Selections MA, Inc.	Parent Company
MLH Holdings, LLC	Entity with Direct or Indirect Authority
Linaria Investments, LLC	Entity with Direct or Indirect Authority
Lobelia Holdings, LLC	Entity with Direct or Indirect Authority
The Lavatera Trust	Entity with Direct or Indirect Authority
MLIP MLH Investments, LLC	Entity with Direct or Indirect Authority
The James Aresty 2008 Irrevocable Trust	Entity with Direct or Indirect Authority
L2015H, LLC	Entity with Direct or Indirect Authority
MLH MSO Holdco, Inc.	Entity with Direct or Indirect Authority

6. Applicant's priority status:

MTC Priority

7. The applicant and municipality executed a Host Community Agreement on November 19, 2019.
8. The applicant conducted a community outreach meeting on August 21, 2019 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission sent the municipal notice to the City/Town of Watertown on May 20, 2020. To date the Commission has not received a response.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Recruit 25% of individuals from Fitchburg, allowable census tracts of Boston, Massachusetts residents who have, or have parents or spouses who have past drug convictions for its hiring initiatives.
2	Contribute a minimum of \$35,000 annually to local charities including, but not limited to, the Montachusett Opportunity Council.

Provisional License Executive Summary 2



3	Host semi-annual company volunteer outings with a goal of having a minimum of 10 employees per event.
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SUITABILITY REVIEW

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within three (3) months of receiving its provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday – Sunday: 8:00 a.m. – 8:00 p.m.
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Provide job opportunities to minorities, women, veterans, people with disabilities, and LGBTQ+. The Company shall seek parity in its work force based on the American Community Survey (ACS) 2010 U.S. Census. Workforce availability statistics for the Total Civilian Labor Force for Massachusetts are as follows: Women 48.8%, Minorities 20.7%, Persons with Disabilities 12%, and Veterans 7%.
2	Offer advancement to management and executive positions internally to provide opportunities to its diverse workforce, to the extent its workforce has been filled by diverse individuals, for advancement.
3	Ensure employees receive training on diversity and sensitivity.

17. Summary of cultivation plan (if applicable):

Not applicable

18. Summary of products to be produced and/or sold (if applicable):

Provisional License Executive Summary 3



Not applicable.

19. Plan for obtaining marijuana or marijuana products (if applicable):

NS AJO Holdings, Inc. plans to obtain marijuana from its affiliated licenses.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff; and
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



PLEASANT HILL GROWERS, LLC
MBN281781

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Pleasant Hill Growers, LLC
701 Pleasant Street, Dunstable, MA 01827

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Microbusiness (Cultivation only)

The application was reopened one (1) time for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Sarah Macneil	Owner / Partner
Robert Parkin	Owner / Partner

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Expedited Applicant (License Type) (Woman-Owned Business)



7. The applicant and municipality executed a Host Community Agreement on March 25, 2019.
8. The applicant conducted a community outreach meeting on November 6, 2019 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on June 23, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Donate \$5,000 annually to the CBA.
2	Grant \$5,000 annually to assist a small business start-up or to provide additional capital to a Lowell business dedicated to empowering, employing, or otherwise uplift impacted individuals.
3	Develop an employee volunteer program whereby Pleasant Hill Growers employees will volunteer at CBA for at least two (2) days per year.

SUITABILITY REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within ten (10) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday – Sunday: 8:00 a.m. – 5:00 p.m.
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
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1	Seeks to employ a workforce that is composed of at least 50% minorities, women, veterans, people with disabilities, LGBTQ+ and those who identify as a non-normative sexual identity.
2	Endeavor to supply products to processing facilities and retail establishments that are majority owned by minorities, women, veterans, people with disabilities, LGBTQ+ individuals, and those that identify as a non-normative sexual identity with the goal of 50% of these companies fitting the criteria.
3	Utilize 20% of SDO-Certified Vendors.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

18. Summary of products to be produced and/or sold (if applicable):

Not applicable.

19. Plan for obtaining marijuana or marijuana products (if applicable):

Not applicable.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff; and
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



SOLAR THERAPEUTICS, INC.

MRN282948

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Solar Therapeutics, Inc.
1735 Fall River Avenue, Seekonk, MA 02771

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened one (1) time for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 5/Indoor (30,001 – 40,000 sq. ft.)	Commence Operations	Somerset
Product Manufacturing	Provisional License	Somerset
Retail	Commence Operations	Somerset
Retail	Application Submitted	Beverly
MTC	Final License	Somerset - Somerset

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Edward Dow	Executive / Officer
Ronald Rapoport	Director
Michael Maxim	Director
Robert Keller	Close Associates

Provisional License Executive Summary 1



5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
Dow Capital Partners, LLC	Capital Contributor

6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on August 22, 2019.
8. The applicant conducted a community outreach meeting on September 3, 2019 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on May 27, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Prioritize the hiring of individuals from Taunton and Fall River.
2	Conduct at least four (4) one-hour industry-specific educational seminars annually.
3	Hold at least one (1) annual informational session regarding the process for sealing and expunging criminal records.

SUITABILITY REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within five (5) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday – Saturday: 9:00 a.m. – 11:00 p.m.
Sunday: 10:00 a.m. – 11:00 p.m.

Provisional License Executive Summary 2



15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Increase the number of individuals working in the establishment by recruiting 50% women, 30% minorities, 15% veterans, 15% persons with disabilities, and 15% LGBTQ+.
2	Provide tools to ensure the success of individuals who are women, minorities, veterans, persons with disabilities, and LGBTQ+

17. Summary of cultivation plan (if applicable):

Not applicable

18. Summary of products to be produced and/or sold (if applicable):

Not applicable

19. Plan for obtaining marijuana or marijuana products (if applicable):

Solar Therapeutics, Inc. plans to obtain marijuana from its affiliated licenses. If the need arises, Solar Therapeutics, Inc. will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff; and
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



SOUTHCOST APOTHECARY, LLC

MRN283075

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Southcoast Apothecary, LLC
d/b/a Ascend
115 Coggeshall Street, New Bedford, MA 02746

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type. However, individuals and entities associated with this application are associated with licenses under “Ascend Mass, LLC” and “MassGrow, LLC”.

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Andrea Cabral	Executive / Officer
Francis Perullo	Executive / Officer
Steven Rohlfing	Executive / Officer
Emily Paxhia	Manager
Christopher Leavy	Manager
Scott Swid	Manager

5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
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Provisional License Executive Summary 1



Ascend Wellness Holdings, LLC	Parent Company
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6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on October 3, 2019.
8. The applicant conducted a community outreach meeting on October 17, 2019 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on June 29, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Recruit six (6) individuals that are ex-offenders from Suffolk County House of Corrections and have completed job-training and re-entry programs to work within Ascend's dispensary.
2	Contribute .5% of its net revenue to the WeGrow Foundation.

SUITABILITY REVIEW

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within ten (10) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:
- Monday – Sunday: 9:00 a.m. – 9:00 p.m.
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.



16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Increase the number of individuals working in the establishment that are minorities, women, veterans, people with disabilities, and people who identify as LGBTQ+, by 45%.
2	Provide industry-specific training bi-annually.
3	Utilize at least 40% of suppliers who are also committed to diversity and inclusion.

17. Summary of cultivation plan (if applicable):

Not applicable

18. Summary of products to be produced and/or sold (if applicable):

Not applicable

19. Plan for obtaining marijuana or marijuana products (if applicable):

Southcoast Apothecary, LLC plans to obtain marijuana from its affiliated licenses. If the need arises, Southcoast Apothecary, LLC will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff; and
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



TEAM GREEN, LLC
MRN281281

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Team Green, LLC
d/b/a Green Life
1292 Blue Hill Avenue, Boston, MA 02126

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Vrinda Mendoza Pekala	Owner / Partner
Richard Amadis Pena	Advisor
Carlos Castillo	Owner / Partner

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Economic Empowerment Applicant

Provisional License Executive Summary 1



(Vrinda Mendoza Pekala-51% ownership-EE201890)

7. The applicant and municipality executed a Host Community Agreement on September 30, 2019.
8. The applicant conducted a community outreach meeting on December 4, 2018 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on July 16, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Recruit 50% or more of its workforce that are past or present residents of the geographic “areas of disproportionate impact,” which have been defined by the Commission, specifically past and present residents of Boston (Census tracts 101101, 101102, 101001); Commission-designated Social Equity Program participants; Massachusetts residents who have past drug convictions; and Massachusetts residents with parents or spouses who have drug convictions.
2	Provide monetary donations in the amount of \$5,000, annually, to ROCA.

SUITABILITY REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within four (4) months of receiving the provisional license(s).
14. The applicant’s proposed hours of operation are the following:

Monday – Thursday: 10:00 a.m. – 8:00 p.m.

Friday-Saturday: 10:00 a.m. – 9:00 p.m.

Sunday: 10:00 a.m. – 8:00 p.m.



15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 50% women, 65-70% minorities, 5% veterans, 5% people with disabilities, and 5-10% LBGTQ+ individuals.

17. Summary of cultivation plan (if applicable):

Not applicable

18. Summary of products to be produced and/or sold (if applicable):

Not applicable

19. Plan for obtaining marijuana or marijuana products (if applicable):

Team Green, LLC will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff; and
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



THE HOLISTIC CONCEPTS, INC.

MRN283012

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

The Holistic Concepts, Inc.
1915 Main Street, Brockton, MA 02301

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
David Asack	Executive / Officer
Willow Craffey	Executive / Officer
Christine Asack	Executive / Officer

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Expedited Applicant (Social Equity Participant)
(Willow Craffey-33% ownership-SE304911)

Provisional License Executive Summary 1



7. The applicant and municipality executed a Host Community Agreement on January 31, 2019.
8. The applicant conducted a community outreach meeting on June 6, 2019 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on July 9, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Recruit at least 30% of its employees from the City of Brockton.
2	Host at least two (2) fundraisers and/or make monetary donations within the City of Brockton, specifically No First Time.

SUITABILITY REVIEW

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within three (3) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday – Saturday: 8:00 a.m. – 8:00 p.m.
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
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1	Recruit 25% minorities, 20% women, 10% veterans, 5% people with disabilities, and 5% people who identify as LGBTQ + for its hiring initiative.
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17. Summary of cultivation plan (if applicable):

Not applicable

18. Summary of products to be produced and/or sold (if applicable):

Not applicable

19. Plan for obtaining marijuana or marijuana products (if applicable):

The Holistic Concepts, Inc. will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee; and
5. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



TURNING LEAF CENTERS OTIS

MCN282213

MPN281704

MRN282126

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Turning Leaf Centers Otis
1570 North Main Road, Otis, MA 01253

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 7/Indoor (50,001 – 60,000 sq. ft.)
Product Manufacturing
Retail

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
John Saccenti	Owner / Partner
Thomas Gecewicz	Owner / Partner
David Reiner	Owner / Partner
Leonard Littman	Owner / Partner

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

Provisional License Executive Summary 1



6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on April 9, 2019.
8. The applicant conducted a community outreach meeting on March 30, 2019 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on June 24, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Commit to hiring a minimum 10% of Commission-designated Social Equity Program participants; Massachusetts residents who have past drug convictions; Massachusetts residents with parents or spouses who have drug convictions; and Past or present residents of geographic areas of disproportionate impact as defined by the Cannabis Control Commission.
2	Host two (2) yearly educational outreach events that would allow for up to at least 40 individuals.

SUITABILITY REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within one (1) year of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday – Sunday: 9:00 a.m. – 9:00 p.m. (Cultivation and Product Manufacturing)
Monday-Saturday: 9:00 a.m. – 7:00 p.m. (Retail)
Sunday: 10:00 a.m. – 5:00 p.m. (Retail)



15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Increase the number of individuals whom are minorities (50%), women (60%), veterans (10%), people with disabilities (10%), and LGBTQ+ (5%) working in the establishment, including in management and executive positions, and providing tools to ensure their success.
2	Provide four (4) training workshops annually and mentorship programs for individuals whom are minorities, women, veterans, people with disabilities, and LGBTQ+ to facilitate industry entry.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

18. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Flower-based Concentrates
2	Oral Lozenges (Strawberry, Mango, Grape, Cinnamon, and Watermelon)
3	Chocolate Bar
4	Gummy Cubes (Grape, Cherry, Orange, Mango, and Lime)
5	Mango Peach Lemonade Drink
6	Topical Formulations (Balm, Lotions, Round bath bombs, Massage Oil, Lip Balms, and Salves)
7	Clear Capsules
8	White Tablets
9	Clear Drops
10	Brown Syrups
11	Clear Tinctures
12	Clear Sprays
13	White Dissolvable Powders
14	Drinks (Light Orange)
15	Brown tea bags
16	Baked goods (Brown Caramels, yellow Waffles, Brownies, Tan Cookies)
17	Oils (Olive Oil, Coconut Oil and Avocado Oil)

Provisional License Executive Summary 3



18	Take and Bake Ingredients (Cookie Dough, Pizza Sauce, White Sugar, Brown Powdered Chocolate)
19	Savory Products (Candied Bacon, Beef Jerky, Pork Skins, Granola Bars, Gum, Taffies, Green Mints and Gummies)
20	Suppositories

19. Plan for obtaining marijuana or marijuana products (if applicable):

Turning Leaf Centers Otis will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff;
4. Provisional licensure is subject to the payment of the appropriate license fee; and
5. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



UMA FLOWERS, LLC
MRN283143

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Uma Flowers, LLC
2 Tarbell Street, Pepperell, MA 01463

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened one (1) time for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Priyanka Patel	Owner / Partner
Tejal Patel	Owner / Partner
Yash Patel	Close Associate
Davis Patel	Close Associate

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Expedited Applicant (Minority-Owned Business) (Woman-Owned Business)

Provisional License Executive Summary 1



7. The applicant and municipality executed a Host Community Agreement on February 10, 2020.
8. The applicant conducted a community outreach meeting on January 6, 2020 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on May 25, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Recruit 10% of individuals from Lowell & Fitchburg.
2	Provide internship opportunities to individuals 21+ and give selection preference to individuals from Lowell at least three times a year.

SUITABILITY REVIEW

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within nine (9) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday – Thursday: 10:00 a.m. – 9:00 p.m.
Friday – Saturday: 10:00 a.m. – 10:00 p.m.
Sunday: 10:00 a.m. – 6:00 p.m.
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
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Provisional License Executive Summary 2



1	Recruit a staff comprised of 50% women and 20% minorities, veterans, people with disabilities, and/or individuals who are LGBTQ for its hiring initiatives.
2	Host four (4) business seminars per year to provide industry related training and leadership to diverse population entrepreneurs which include minorities, women, veterans, and people with disabilities.

17. Summary of cultivation plan (if applicable):

Not applicable

18. Summary of products to be produced and/or sold (if applicable):

Not applicable

19. Plan for obtaining marijuana or marijuana products (if applicable):

Uma Flowers, LLC plans to obtain marijuana from its affiliated licenses. If the need arises, Uma Flowers, LLC will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff; and
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



VEDI NATURALS, LLC
MRN283056

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Vedi Naturals, LLC
505 Boston Post Road West, Unit F & G, Marlborough, MA 01752

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened one (1) time for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Jigar Patel	Executive / Officer
Kanchan Patel	Capital Contributor

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Expedited Applicant (Minority-Owned Business)



7. The applicant and municipality executed a Host Community Agreement on October 22, 2019.
8. The applicant conducted a community outreach meeting on November 8, 2019 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on July 13, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Donate at least \$5,000 to the CultivatED program (Worcester) to support the mission of empowering, educating, and employing individuals from areas of disproportionate impact.
2	Contribute 2 hours of employee volunteer time toward Community Clean-Ups.

SUITABILITY REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within seven (7) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday – Saturday: 10:00 a.m. – 8:00 p.m.
Sunday: 10:00 a.m. – 5:00 p.m.
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
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1	Recruit a workforce that is made up of at least 50% women and 25% described as minorities, veterans, people with disabilities, and LGBTQ individuals.
2	Ensure that 30% of the businesses in its supply chain and ancillary services are owned and/or managed by 10% of veterans, 10% of women, and 10% LGBTQ+.

17. Summary of cultivation plan (if applicable):

Not applicable

18. Summary of products to be produced and/or sold (if applicable):

Not applicable

19. Plan for obtaining marijuana or marijuana products (if applicable):

Vedi Naturals, LLC will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff; and
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



WESTERN FRONT, LLC

MRN283179

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Western Front, LLC
567-569 Massachusetts Ave, Cambridge, MA 02139

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened one (1) time for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Retail	Provisional License	Chelsea

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Marvin Gilmore	Manager
Dennis Benzan	Manager
Omowale Moses	Manager
Timothy Flaherty	Executive / Officer
Felix Luna	Capital Contributor

5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
THC Trust	Entity with Direct or Indirect Authority



6. Applicant's priority status:

General Applicant
7. The applicant and municipality executed a Host Community Agreement on April 23, 2020.
8. The applicant conducted a community outreach meeting on February 3, 2020 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the municipality on June 22, 2020 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Provide mentoring, professional, and technical services by providing one (1) training for Chelsea residents each year.
2	Provide \$5,000 each year to the Chelsea Collaborative to support its endeavors in the City of Chelsea.

SUITABILITY REVIEW

11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within seven (7) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday – Sunday: 9:00 a.m. – 9:00 p.m.
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:



#	Goal
1	Recruit 51% of its workforce that are minorities, women, veterans, people with disabilities, people who identify as LGBTQ+.

17. Summary of cultivation plan (if applicable):

Not applicable

18. Summary of products to be produced and/or sold (if applicable):

Not applicable

19. Plan for obtaining marijuana or marijuana products (if applicable):

Western Front, LLC will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff; and
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Z & T, INC.
MRN283213

BACKGROUND & APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Z & T, Inc.
93 Davis Street, Douglas, MA 01516

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their business roles in the Marijuana Establishment:

Individual	Role
Sabhan Kosto	Owner / Partner
Teresa Matteson	Manager

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Expedited Applicant (Minority-Owned Business)



7. The applicant and municipality executed a Host Community Agreement on December 17, 2019.
8. The applicant conducted a community outreach meeting on January 2, 2020 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission sent the municipal notice to the City/Town of Douglas on May 21, 2020. To date, the Commission has not received a response.
10. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Complete at least two (2) annual beach or city clean-up events in Brockton.

SUITABILITY REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

13. The applicant states that it can be operational within four (4) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Monday – Saturday: 9:00 a.m. – 10:00 p.m.
Sunday: 10:00 a.m. – 9:00 p.m.
15. The applicant submitted all applicable and required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit at least 50% of minorities, women, veterans, people with disabilities, and LGBTQ+ by the end of year 1.

17. Summary of cultivation plan (if applicable):



Not applicable

18. Summary of products to be produced and/or sold (if applicable):

Not applicable

19. Plan for obtaining marijuana or marijuana products (if applicable):

Z & T, Inc. will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations;
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws;
3. The applicant shall cooperate with and provide information to Commission staff; and
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



PROPOSED MOTION TO AMEND FINAL LICENSE CONDITION FOR: MIDDLESEX INTEGRATIVE MEDICINE, INC. – RMD1025

BACKGROUND

Middlesex Integrative Medicine, Inc. (*hereinafter*, “the licensee”) was approved for a final license by the Commission on March 5, 2020. At this time, the licensee had not finished construction and buildout of its dispensary operation located at 76 Aster Avenue, Norwood, MA 02062. The Commission conditioned the issuance of a final license upon conditions, one of which being the following:

The licensee shall have completed all construction and buildout of its dispensary facility, obtain a certificate of occupancy for the dispensary facility, and completed all required inspections of the dispensary facility within 120 days of the issuance of this final license. (see, condition #6 of the Final License Executive Summary for Middlesex Integrative Medicine, Inc. RMD1025)

Due to the unforeseen impact and challenges stemming from COVID-19 and the current state of emergency, the licensee was unable to continue construction and buildout of its dispensary location for a period of time. The licensee submitted a waiver request on June 19, 2020 seeking to extend the time frame in the above-mentioned condition due to the impact of COVID-19. The licensee stated within its waiver request that construction and buildout of its dispensary facility has now continued and is scheduled to be completed by September 1, 2020.

PROPOSED MOTION

Commission staff recommend the following motion:

Pursuant to the March 5, 2020 Commission decision on final licensure, the licensee was required to complete all construction and buildout of its dispensary facility, obtain a certificate of occupancy for the dispensary facility, and complete all required inspections of the dispensary facility within 120 days of issuance of the final license.

The Commission now modifies that condition herein, and requires that the licensee complete all construction and buildout of its dispensary facility, obtain a certificate of occupancy for the

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dispensary facility, and complete all required inspections of the dispensary facility by September 1, 2020. If the licensee is unable to comply with these requirements by September 1, 2020 due to additional unforeseen circumstances related to the current state of emergency, the Executive Director may reasonably extend this date upon notification to the Commission.



Massachusetts Seed-to-Sale Guidance

Massachusetts Cannabis Control Commission

Steven J. Hoffman, Chairman
Jennifer Flanagan, Commissioner
Britte McBride, Commissioner
Shaleen Title, Commissioner

Shawn Collins, Executive Director

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Definitions

Additive means any botanically derived or artificially derived substance added to Marijuana or Marijuana Products to achieve a specific technical and/or functional purpose during processing, storage, or packaging. Additives may be direct or indirect. Direct additives are used to impart specific technological or functional qualities. Indirect additives are not intentionally added but may be present in trace amounts as a result of processing, packaging, shipping, or storage.

Cannabis or Marijuana means all parts of any plant of the genus Cannabis, not excepted in 935 CMR 500.002: Cannabis or Marijuana(a) through (c) and whether growing or not; the seeds thereof; and resin extracted from any part of the plant; Clones of the plant; and every compound, manufacture, salt, derivative, mixture or preparation of the plant, its seeds or resin including tetrahydrocannabinol as defined in M.G.L. c. 94G, § 1; provided that Cannabis shall not include:

- (a) the mature stalks of the plant, fiber produced from the stalks, oil, or cake made from the seeds of the plant, any other compound, manufacture, salt, derivative, mixture or preparation of the mature stalks, fiber, oil, or cake made from the seeds of the plant or the sterilized seed of the plant that is incapable of germination;
- (b) Hemp; or
- (c) the weight of any other ingredient combined with Cannabis or Marijuana to prepare topical or oral administrations, food, drink or other products.

Cannabis or Marijuana Products means Cannabis or Marijuana and its products, unless otherwise indicated. Cannabis or Marijuana Products includes products that have been Manufactured and contain Cannabis or Marijuana or an extract from Cannabis or Marijuana, including concentrated forms of Marijuana and products composed of Marijuana and other ingredients that are intended for use or consumption, including Edible Cannabis Products, Beverages, topical products, ointments, oils and Tinctures. Cannabis or Marijuana Products include Marijuana-infused Products (MIPs) defined in 935 CMR 500.002.

Clone means a clipping from a Cannabis or Marijuana plant that can be rooted and grown.

Cultivation “Harvest” Batch means a collection of Cannabis or Marijuana plants from the same seed or plant stock that are cultivated and harvested together, and receive an identical Propagation and cultivation treatment including, but not limited to: growing media, ambient conditions, watering and light regimes and agricultural or hydroponic inputs. Clones that come from the same plant are one batch. The Licensee shall assign and record a unique, sequential alphanumeric identifier to each Cultivation Batch for the purposes of production tracking, product labeling and product recalls.

Flowering Plant means the gametophytic or reproductive state of Cannabis or Marijuana in which the plant produces flowers, trichomes, and Cannabinoids characteristic of Marijuana.

Finished Marijuana means Usable Marijuana, Cannabis resin, or Cannabis concentrate.



Immature Plants means a non-flowering Marijuana plant that is no taller than eight inches and no wider than eight inches produced from a cutting, clipping, or seedling and that is in a growing/cultivating container.

Licensee means a person or entity on the application and licensed by the Commission to operate a Marijuana Establishment (“ME”), Medical Marijuana Treatment Center (“MTC”), or Independent Testing Laboratory (“ITL”) under St. 2016, c. 334, as amended by St. 2017, c. 55, M.G.L. c. 94G, M.G.L. c. 94I, 935 CMR 500.000 and 935 CMR 501.000. Any person or entity that solely provides initial capital to establish or operate the establishment and to whom, in return for the initial capital, requires only repayment of the loan and does not have any ownership or direct or indirect authority to control the Marijuana Establishment, Medical Marijuana Treatment Center or Independent Testing Laboratory, will not be a Licensee.

Marijuana Cultivator means an entity licensed to cultivate, Process and package Marijuana, and to Transfer Marijuana to other Marijuana Establishments, but not to Consumers. A Craft Marijuana Cooperative is a type of Marijuana Cultivator.

Mature Plants means plants greater than eight inches tall.

Mother Plant means a marijuana plant that is grown or maintained for the purpose of generating Clones.

Package means an amount of marijuana that may be sold, processed, or transferred and must be placed into one or more containers, each having a unique Metrc tag.

Production Batch means a batch of cannabis resin, cannabis concentrate, cannabis extract or marijuana infused product made at the same time, using the same methods, equipment, and ingredients. The Licensee shall assign and record a unique, sequential alphanumeric identifier to each production batch for the purposes of production tracking, product labeling, and product recalls. All production batches shall be traceable to one or more cannabis or marijuana cultivation batches.

Seed-to-Sale Electronic Tracking System means a system designated by the Commission as the system of record (SOR) or a secondary electronic tracking system used by a Marijuana Establishment, MTC, or Independent Testing Laboratory. This system shall capture everything that happens to an individual Marijuana plant, from seed and cultivation, through growth, harvest and Manufacture of Marijuana Products and MIPs, including transportation, if any, to final sale of finished products. Seed-to-sale Electronic Tracking System shall utilize a unique-plant identification and unique-batch identification. It will also be able to track agents’ and Registrants’ involvement with the Marijuana Product. Any secondary system used by the Marijuana Establishment, MTC, or Independent Testing Laboratory must integrate with the SOR in a form and manner determined by the Commission.

System of Record (SOR) means the electronic tracking system designated and required by the Commission to perform a process.



Usable Marijuana means the fresh or dried leaves and flowers of the female Marijuana plant and any mixture or preparation thereof, including Marijuana, Marijuana Products, or MIPs, but does not include the seedlings, seeds, stalks, roots of the plant, or Marijuana rendered unusable in accordance with 935 CMR 500.105(12)(c).

Vegetation means the sporophytic state of the Cannabis or Marijuana plant, which is a form of asexual reproduction in plants during which plants do not produce resin or flowers and are bulking up to a desired production size for Flowering.



Cultivation

1. Are additives required to be entered in Metrc?

No, during cultivation, additives are not required to be tracked in the state's seed-to-sale tracking system, Metrc. Cultivators may input additives into Metrc to track growing processes. A Licensee cannot edit or delete an additive once it has been entered.

2. How many tags do I need to order for plants and packages?

The number of tags you order is a business decision; however, you are responsible for having a sufficient stock of tags at all times for daily inventory reconciliation and tracking. A Licensee can order a maximum of 5,000 tags per order.

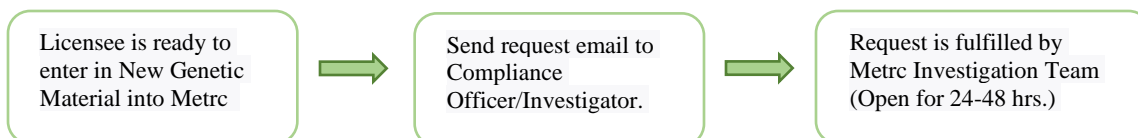
Immature Plants

3. Can I transfer seeds or clones to another license?

Yes, seeds and clones that are under eight inches can be transferred to a different license. Once a plant is tagged in Metrc, it must remain under that license.

4. Can I bring in New Genetic Material that is outside of Metrc?

Yes, please contact your Investigator or Compliance Officer.



5. How does a Licensee add their inventory to Metrc?

Clones are entered as strain-specific immature batches. There is a maximum clone count of 100 clones per batch. The Licensee is required to tag each clone once they are moved to the vegetative stage, usually once clones reach eight inches tall. All clone packages must be strain-specific, and the item name must include clones, for example, Blue Dream Clones.

The Commission strongly recommends Licensees manually enter their inventory into the state's seed-to-sale tracking system. If a Licensee chooses to upload their inventory through their third-party API, they must ensure the figures entered reflect accurate inventory.

If a Licensee chooses this route, the Commission recommends that the Licensee create a master spreadsheet of inventory to keep on file.

6. How are seeds entered in Metrc?

Harvested seeds: Once seeds are harvested, they must be tracked. Each harvested seed packet cannot contain more than 50 seeds.



Immature seeds: Strain-specific immature seeds will be counted and entered into Metrc unless they are in the process of being planted. Retail licenses can store seed packages as count-based for internal use.

Transferring seeds: When transferring to a retailer, the seeds are physically put into seed lots of six for sale. Licensees may put multiple packets of six under one Metrc tag.

7. How does a facility track the chain of custody for clones and seeds?

Strain-specific clone and seed packages are transferred using a transfer manifest in Metrc. The Licensee will select the tab “create plantings” from each of the strain-specific package tags. This will create a new strain-specific immature planting. The same “create plantings” tab is available under both the vegetative and flowering tabs for seeds or cuttings generated from tagged plants.

8. How do I enter strain-specific immature batches if I do not know what the strain is?

A Licensee is required to enter the strain name.

Flowering Plants

9. If a Licensee enters the incorrect wet weight for a plant, are they required to destroy their harvest batch?

No, a Licensee that enters the incorrect wet weight for plant is not required to destroy the harvest. Licensees have 48 hours after the entry to contact Metrc Support to request a correction. If not corrected within 48 hours, Licensees should complete an incident report and document a plan of correction. Licensees are not allowed to average the wet weights of plants in their harvest batches.

10. When plants are entered in Metrc, should they be weighed individually or in bulk and then averaged?

Plants must be weighed individually when entered in Metrc. Licensees are not allowed to average weights of plants.

11. How does a Licensee make its test packages?

For cured and dried flower, test packages are made from each strain-specific post-harvest batch after trimming and drying. Post-harvest batches are limited to 15 pounds of dry weight flower, shake, or trim.

For wet processing, test packages are made from each strain-specific post-harvest batch. Post-harvest batches are limited to 15 pounds and must be tested for pesticides.

When making a test sample, all associated package tags must be selected in the creation of the Metrc test sample package.



12. How should waste be tracked in Metrc?

Waste should be reported in Metrc either by room or by plant tag. A Licensee may have multiple entries of waste, but all waste must be accounted for by the end of the business day.

13. Can a Licensee wait to create their harvest batch until the entire strain is harvested, which might take several days?

No, at the end of day physical inventory must match Metrc. For example, if a Licensee is harvesting a strain that takes two days to complete, the Licensees would create a batch each day for what is harvested.

14. Is it a requirement that Licensees enter the strain name as the harvest batch name?

Yes, Licensees should include the strain name and date of harvest in the harvest batch name.

15. Is there a maximum amount of plants in a harvest batch?

No, there is no maximum amount of plants in a harvest batch. Any product harvested throughout the day must match the end-of-day inventory in Metrc.

Post-harvest batches, i.e., cured and dried flower, are limited to 15 pounds per batch.

Product Manufacturing

16. During the product manufacturing stages, when is it required to assign a production batch number?

If a product is physically or chemically altered, a new production batch number must be assigned.

Whenever a new product is created for the purpose of selling to the general public, or for the purpose of adding to a product which will be sold to the general public, that product must be tracked in Metrc.

17. When does the separation of medical versus adult use product occur?

If potency levels allow the product to be sold to either medical patients or adult consumers, the separation must be demonstrated at the point of sale.

18. Are additives required to be entered into Metrc?

Yes, product manufacturing additives, THC and CBD potency, serving size, and ingredients, are required.

The Commission will allow for a transition period for compliance. Additional information will be provided through the issuance of a bulletin.



19. Is there a limit to how much product can be assigned to a Metrc tag?

Yes, no more than 3 liftable containers, each not heavier than 50 pounds, per Metrc tag. Once assigned a Metrc tag, these containers cannot be separated. We strongly suggest keeping all inventory in one contained location for the purpose of inventory tracking.

Additionally, multiple containers containing one package (termed 1 lot) must travel together. For example, if one container is needed in product manufacturing, then the other two must go with it.

If lots are separated, either within or outside a facility and are assigned to one tag, Licensees will be in violation of the Commission's seed-to-sale tracking protocol.

Retail

20. When does the separation of medical versus adult use product occur?

If during production the potency of the product exceeds the allowable limit for adult use, the product must be separated at that stage. If potency levels allow the product to be sold to either medical patients or adult consumers, the separation must be demonstrated at the point of sale.

All sales must be recorded under the appropriate license in Metrc. This ensures that medical patients remain exempt from paying sales' tax on products, and appropriate sales data is aggregated under the applicable license.

21. How should display product be tracked in Metrc?

Display products should have their own separate Metrc package tag, created from the parent package.

These tags can be kept in a contained location in a secured area. Display products do not require tags to be physically displayed on the product. Once the product is wasted, this package tag will also allow transportation of this product to a processor for disposal, if the waste disposal process does not occur at the retail.

22. How do retailers enter their sales into Metrc?

Retailers can utilize an API, CSV file, or Manual Upload. Retailers should contact their point of sale provider for the functionality.

23. How does an MTC perform a patient return or exchange in Metrc?

Any patient return cannot be resold and must be wasted.

A new package tag is created with the item category name "waste – concentrate" or "waste – flower." Creating this category requires Commission approval. Contact the Commission in this situation.



A new waste log feature is in development for accepting and wasting returned products. Once this feature is complete, further industry guidance may be released in the form of a Metrc bulletin.

24. How do I perform home delivery to medical patients?

Delivery to medical patients may be tracked using the sales delivery feature. At this time, the sales delivery feature is currently activated for medical-use Licensees only.

25. Can a Licensee sell seeds and clones?

Commission regulations allow for the ability to sell seeds and clones; however, guidance on testing, packaging, and clone limits are to be developed.

Miscellaneous FAQs

26. Can Licensees list multiple occupants on a manifest?

Yes, include the names and badge or registration card number of all registered agents transporting product on the manifest. All occupants must be entered in the space provided, separated with either a comma or slash. Licensees must include the travel route. If changing drivers in route, identify the location of the change in the planned route section.

27. When a Licensee is transferring product to another Licensee, what transfer type do they select on the manifest?

If the Licensees are not affiliated through licensure, then it will be an “unaffiliated transfer.”

28. When a Licensee does an affiliated transfer within the same facility, does there need to be a physical paper manifest?

No, if the movement is within the same physical space a paper manifest is not necessary. Any movement between separate physical locations requires a paper manifest.

29. Can a Licensee send whole wet plants to another Licensee to dry, cure and package into bud and trim packages and test on their behalf?

No, cultivators cannot send wet plants to another Licensee to dry. However, cultivators may send wet plant material that has been tested in accordance with the Commission testing protocol, to another facility for extractions.

Additional information will be provided through the issuance of a bulletin.

30. How do we create sample packages?

All sample packages should have an assigned package tag; specific name denoting it is a sample or research and development (R&D) item (e.g., “R&D: UniqueName”); and proper testing status prior to transfer. Samples and R&D packages cannot be sold.



31. How do retailers edit their sales if their file was uploaded twice, sold from the incorrect package ID, or need to delete a sale if receipt based?

The retailer will be required to void or edit each receipt number individually upon notification of the issue and reconcile the void in Metrc and point-of-sale system within 24 hours.

32. Can retailers create gift box package tags?

No, retailers are not allowed to create gift box package tags.

Transferring Product After Testing

33. Can a Licensee transfer or receive product that has not been tested?

No, a Licensee may only transfer cannabis product that has test results. This requirement includes transfers between licenses.



Memorandum

To: Commissioners
Cc: Yaw Gyebi, Jr., Chief of Investigations and Enforcement
From: Shawn Collins, Executive Director
Date: August 6, 2020
Subject: Seed-to-Sale Guidance Revisions

The Cannabis Control Commission (Commission) began to update and modify the seed-to-sale guidance, in coordination with our seed-to-sale vendor, Metrc, in January of 2020. Following a presentation to the Commission, the draft document was released for public comment and other stakeholder engagement.

In total, the Commission received 83 unique comments on the draft document. As there was overlap amongst the comments, much of that feedback has been incorporated into the document. The changes include:

- Clarification to the definition of a ‘Harvest Batch.’
- Creation of a waste feature to track returns and waste products at retail level.
- Clarification of the definition of growth phases.
- Separated testing and remediation to be included in the “Commission Testing Protocol” to ensure clarity and consistency with regulation requirements.
- Configuration changes that ensure regulatory expectations are met.

One item of significance that remains in tact from the original version of the guidance is the increase from 10 to 15 pounds for test packages of cured and dried flower. This requires that one test sample package must be created for every 15 pounds of flower. As an example, a post-harvest batch of 100 pounds would require 7 test packages. Under existing guidance, the same 100 pound post-harvest batch would require 10 test packages.

As with other guidance documents, it is expected that with upcoming regulatory changes this document will need to be updated again, although those adjustments should be narrow and technical in nature.

The Commission is grateful for the comment and engagement it received throughout the development and review of this guidance document.



Memorandum

To: Chairman Hoffman and Commissioners Flanagan, McBride, and Title
Cc: Shawn Collins, Executive Director
From: Erika Scibelli, Chief of Staff
Date: July 27, 2020
Subject: Social Equity Program—Commission Meeting Materials

PURPOSE: To outline the Social Equity Program (SEP or Program) to date, give context to the materials provided, and seek Commissioner feedback.

BACKGROUND: As the Commission launches Cohort 2 of the Social Equity Program, Commissioners expressed a desire to discuss the strategy, goals, and metrics of the Program. With that in mind, staff have compiled the materials, noted below, along with an overview of the Program since its launch in 2019.

MATERIAL CONTENTS:

1. Cohort 1 Materials
 - a. Program course matrix
 - i. All courses offered in Cohort 1 by track and vendor
 - b. Course evaluations by vendor
 - i. All evaluations collected following course delivery
 - c. PowerPoint presentation from February 6, 2020 public meeting
 - i. Cohort 1 demographic and programming overview (Slides 19-48)
 - d. Post-program evaluation tracker
 - i. Evaluations done one-on-one with participants by written survey and phone and are ongoing as of the date of this memorandum
 - e. FY20 Programmatic Budget
2. Cohort 2 Materials
 - a. SEP Cohort 2 Redesign
 - i. Streamlined course offerings and schedules
 - b. Cohort 2 Application
 - c. Draft FY21 Programmatic Budget
3. Current applicants and/or licensees denoting SEP status



- a. SEP status is self-reported and applicants who did not denote SEP status are not included in the list
4. Summary slides for reference

PROGRAM TIMELINE AND OVERVIEW

The Commission officially launched Cohort 1 of the SEP in the spring of 2019, however planning for the Program began well before the launch date. Commissioner Title and Shekia Scott, the Commission's former Director of Community Outreach, developed and designed the four-track Program in the spring of 2018 which led to an open procurement process in late 2018 into early 2019 to ensure the selection of well-equipped vendors and the success of the Program. This procurement followed a previous Request for Qualifications that attempted to pre-qualify a series of vendors, but ultimately proved to be an ineffective model for the Program's long-term success. The procurement management team, comprised of staff from throughout the Commission, selected six vendors to deliver the courses for the Program.

While the RFP process was ongoing, staff designed and implemented the application for the Program, with the assistance of our licensing software vendor JD Software, and included questions in the application that would assist the Research Department with data collection. Further, staff from departments across the agency reviewed the applications for hundreds of individuals who sought entry into the Program and made determinations according to the eligibility criteria as laid out in the Commission's regulations. Ultimately, over 140 individuals were accepted into Cohort 1. The remaining applicants had their applications kept on file and open rather than denied so that staff could revisit all applications pending any future regulatory changes or Program expansions.

To commence the SEP, Commissioners and staff hosted three orientation seminars, across the Commonwealth, to introduce participants to the Commission, our work, and the SEP. The coursework of the Program began in October 2019 with a session for all participants, taught by Commission staff, on understanding the Commission's regulations, particularly as they related to ownership. This class was followed by the commencement of the vendor-led courses later that month.

Throughout Cohort 1, Commission staff, most especially Shekia Scott as the Program's lead, were in regular contact with each of the six vendors and with participants, which included review of vendor deliverables, responding to participant and vendor inquiries, and review of course evaluations as they were received on a regular, rolling basis. The process of building the nation's first state-wide equity program, executing said Program, and constant communications with vendors and participants resulted in valuable lessons learned and the team was eager to put that knowledge to work for Cohort 2. It was clear from the ongoing work that there were six primary challenges to address before launching Cohort 2, in no particular order:

1. Staff resources dedicated to the management of six vendor contracts;



2. The course execution and materials (e.g. PowerPoint Presentations) of some vendors;
3. Homogeneity across the same courses taught by different vendors in different locations;
4. Participant ability to attend live, in-person classes;
5. Streamlining the courses and, therefore, the allocated budget; and
6. Lack of a learning management system, particularly in light of the COVID-19 pandemic.

With these challenges in mind, the Shekia Scott, Director of Community Outreach, and the Project Coordinator for Social Equity, Alyssa Flores, with the ongoing support, input, and assistance of Commissioner Title, endeavored to streamline and redesign the structure and approach of the Program for Cohort 2 while Cohort 1 was in its final stages.

COHORT 2 OUTLOOK

The redesign resulted in a number of changes, including (see Attachment 2.a.):

1. Reduction of the number of vendors from six to three to address the staff resources dedicated to the management of vendor contracts, concerns around course execution and materials, and the homogeneity of the courses taught;
2. Purchase and implementation of a learning management system to facilitate the new, virtual environment as well as to be more accessible to participants and their schedules;
3. Creation of “universal” courses to be delivered to multiple tracks before splitting into track-specific courses in order to streamline the teaching of these courses as well as to address concerns around the homogeneity of the sessions;
4. Updated income eligibility criteria for applicants (as required by regulation), which was also retroactively applied to applicants from Cohort 1 who had not been accepted, but whose applications remained on file.

Currently, there are over 280 participants accepted to Cohort 2. The orientation occurred virtually on July 17, 2020 followed by a new seminar on business valuation hosted by Chairman Hoffman on July 24, 2020. Staff is working diligently to finalize the statements of work (SOWs) for the three selected vendors and courses are scheduled to begin virtually via TalentLMS and Zoom with the Ancillary Track on August 10, 2020 (see Attachment 2.c.).

Additionally, staff are compiling demographic data on Cohort 2 for dissemination to the Commission and the public at an upcoming meeting.

RESEARCH & METRICS

Presently, the Program collects several datasets, including:

1. Application data including racial, ethnic, gender, and economic demographics;



2. Course evaluations for each individual course, sent to each participant;
3. One-on-one follow up with Cohort 1 participants to track feedback on the Program as well as their status in the industry (e.g. registered agent, applicant, licensee);
4. One-time data sets (e.g. a survey regarding barriers to entry into the industry);
5. Communications data (e.g. email engagement data; willingness to speak to press).

Future datasets will be added, including:

1. Engagement data and reports from LMS;
2. Continued, periodic follow-up with participants from each cohort.

BUDGETING

In FY20 and proposed FY21 (See Attachments 1.e and 2.c.) the Commission allocated \$300,000 annually to the SEP, not including the salaries of those staff dedicated solely to the Program or the staff resources utilized across the Commission to carry out the goals of the SEP or the broader mission of an equitable industry. The budget in FY20 was mainly utilized to fulfill the vendor contracts for the creation and delivery of the courses. The Chief of Staff and former Director of Community Outreach brought Commission personnel resources to bear wherever possible in order to leverage and extend resources. For example, several Commission staff taught the first course offered in Cohort 1 and Chairman Hoffman led a course on business planning for the Entrepreneur Track, which consequently resulted in a budget savings.

With the Program redesign for Cohort 2, Commission staff were able to reduce the cost of the vendor contracts through streamlining and virtualization of the Program and allocate funds from the \$300,000 SEP budget for the purchase and deployment of a learning management system (LMS). The need for the LMS was raised by staff, vendors, and participants during Cohort 1 and the need became more apparent with the onset of the current and ongoing pandemic. The LMS will allow participants and vendors to interact safely, while providing the Commission and participants with an accessible repository for all program materials and courses.

Further, a sufficient contingency fund is also contemplated out of the \$300,000 budget, given the rapidly changing nature of the industry and the uncertainty of the times we are in at present. This will allow staff the flexibility to add to the Program and adjust if it becomes necessary. It is critical to note that the LMS purchase and the contingency fund were done *without* any cuts or sacrifices to the programming and courses offered in Cohort 2, despite the fact that Cohort 2 has roughly *double* the participants of Cohort 1. Also, of note for FY21 is a line item to focus on the promotion and advertising of the SEP in order to draw interest for the future Cohort 3 with the hope that the Commission can continue to grow the number of participants who apply to and are accepted into the SEP. The growth between Cohort 1 and 2 was largely organic through word-of-mouth and sustained attention on the Commission's work, but additional outreach, particularly within disproportionately impacted areas has been and continues to be a priority.

PROGRAM NEEDS AND FORECASTING

Cohort 2 is moving along smoothly and as planned despite the recent departure of the former Director of Community Outreach. Currently, the Director of Community Outreach role is vacant as a reevaluation of the role is underway. A number of necessary changes to the job function were already identified, namely including:

1. The addition of a management and oversight component;
2. A focus on and experience in data collection and analysis to support evidence-based performance improvements across cohorts and best practices to share with other state governments;
3. The development of program goals and benchmarks with the appropriate strategies to meet them; and
4. A high value placed on previous experience in project management, budget development, and program oversight and design.

In addition to the changes noted above, Commissioner responses to the feedback requests (see below) are critical to the reevaluation and adjustment of this role. Staff anticipates building Commissioner feedback about the program into the job description following the public meeting on August 6, 2020.

REQUESTS FOR COMMISSIONER FEEDBACK

While the program is running smoothly, with overall positive feedback from participants, and as it was designed, this is a critical juncture for Commissioner feedback. Specifically, staff is seeking input from Commissioners on the following:

1. What are the Commission's goals and expectations for the SEP?
2. What metrics are most valuable to the Commission in terms of measuring success?
3. What data does the Commission feel is missing from Cohort 1 that should be collected for Cohort 2?

Please provide feedback by rating your agreement with each statement on a scale of 1 to 5;

Time	Name (First)	Name (Last)	SE#	Phone
6/8/2020 15:23	Brian	Belts		5094405777
6/8/2020 20:46	leonard	sanders		781.975.3886
6/9/2020 16:43	Ricardo	Acevedo		7818030100

1 being Strongly Disagree, and 5 being Strongly Agree.

Email	Which track were you enrolled in?	Preferred Follow Up Method
belts.brian@gmail.com	Entrepreneur Track	Both
cellenny@msn.com	Ancillary Track	Both
Rwace1987@gmail.com	Core Track	Both

Training. The training met my expectations	Training: I will be able to apply the knowledge learned.)	Training: The training objectives for each topic were identified and followed.)	Training: The curriculum content was organized and easy to follow.)
2 I Disagree	3 I am Neutral	4 I Agree	4 I Agree
2 I Disagree	3 I am Neutral	2 I Disagree	
2 I Disagree	3 I am Neutral	3 I am Neutral	3 I am Neutral

Training: The materials distributed were pertinent and useful.)	Training: The training will help me reach my goals in the marijuana industry.)	Training: The training is worthwhile and should be conducted on a regular basis)	Training: I would participate in this training again.)
1 I Strongly Disagree	2 I Disagree	3 I am Neutral	3 I am Neutral
4 I Agree	4 I Agree	4 I Agree	4 I Agree
3 I am Neutral	1 I Strongly Disagree	2 I Disagree	2 I Disagree

Program Vendors & Teaching Methods: The presenters were knowledgeable.)	Program Vendors & Teaching Methods: The quality of instruction was good.)	Program Vendors & Teaching Methods: The presentations were interesting.)	Program Vendors & Teaching Methods: The presentations were practical.)
2 I Disagree	3 I am Neutral	4 I Agree	3 I am Neutral
4 I Agree	4 I Agree	3 I am Neutral	3 I am Neutral
3 I am Neutral	3 I am Neutral	3 I am Neutral	3 I am Neutral

Program Vendors & Teaching Methods: The presenters met the training objectives.)	Program Vendors & Teaching Methods: Good training aids and audio-visual aids were used.)	Program Vendors & Teaching Methods: Class participation and interaction were encouraged.)	Program Vendors & Teaching Methods: Adequate time was provided for attendee questions.)
4 I Agree	2 I Disagree	4 I Agree	4 I Agree
4 I Agree	3 I am Neutral	4 I Agree	3 I am Neutral
3 I am Neutral	3 I am Neutral	3 I am Neutral	3 I am Neutral

Program Vendors & Teaching Methods: Staff addressed attendees concerns.)	Program Vendors & Teaching Methods: Staff were invested in my success.)	Procedures & Info received from the Commission/Program Vendors: Training information, such as program expectations and guidelines, track/course schedules, and contact information, was conveyed to me in a timely fashion.
4 I Agree	2 I Disagree	4 I Agree
4 I Agree	4 I Agree	3 I am Neutral
3 I am Neutral	3 I am Neutral	3 I am Neutral

Procedures & Info received from the Commission/Program Vendors: Instructions such as, attending courses, completing assignments, follow-up or complete of the program, were received in a timely fashion?	Procedures & Info received from the Commission/Program Vendors: Adequate time to process the information received was allowed.)
4 I Agree	2 I Disagree
3 I am Neutral	3 I am Neutral
3 I am Neutral	4 I Agree

I am interested in starting or have started a Marijuana Business(es)?	What License Type are you currently seeking?	What License Type do you currently hold?	Where was your business in the process of obtaining a marijuana establishment license before SEP?
Yes	Retail	I do not currently hold an	Application Not Started: I
Yes	Delivery-Only or Transporter	I do not currently hold an	Application Not Started: I
Yes	Retail	I do not currently hold an	Other: My team has been

Where is your business now in the process of obtaining a marijuana establishment license?	Rate: The SEP was beneficial in explaining the steps required to obtain a marijuana business license?	The Social Equity Program was specifically beneficial in helping my company:	Does your business need any additional assistance understanding or completing the licensing process?
Application Not Started:	I Agree	Start License Application	Yes
Started Application:Some	I am Neutral	Start License Application	Yes
Other: Applications have	I am Neutral	Other: realize this industry	No

Please describe any assistance you need to understand and complete the licensing process.	Has your business secured funding?	Do you have remaining questions about securing funding?	Please let us know any questions you have about securing funding.
One on one assistance with	Yes	No	
compliance and regulatory	No	Yes	more help with understanding
I only want assistance if y	Other: I have had to esse	Yes	Where is the Social Equit

Has your business secured a Host Community Agreement?	Do you have remaining questions about securing a Host Community Agreement?	Please let us know any questions you have about securing a Host Community Agreement.	Which of the training presentations or topics were the most useful to you? (Please select all that apply).
No	Yes	The social equity program	Branding, Marketing & A
No	Yes	All steps pertaining to the	Application & Licensing P
No	No	The "classes" held regard	Business Plan Creation &

Which of the training presentations or topics were the least useful to you? (Please select all that apply).	What presentations or topics were you expecting to hear, but were not presented?	I am interested in current and/or future employment within a marijuana business(es).	What area of the marijuana industry are you interested in seeking employment within?
Municipal Approval Process	The city process	Yes	Retail
Business Plan Creation &	fund raising, HCA requirements	Yes	Laboratory Microbusiness
Ownership & Regulations	I was looking forward to	Not Sure	Social Consumption Retail

Before beginning the Social Equity Program, where were you in the process of obtaining employment within a marijuana business?	where are you in the process of obtaining employment within a marijuana business(es)? (Please select all that apply).	The Social Equity Program was specifically beneficial in helping me:	Rate: The Social Equity Program helped prepare me for employment within the marijuana industry?
I was not interested in employment	Interested but did not begin searching	None of the above	I am Neutral
I was not interested in employment	Interested but did not begin searching	None of the above	I Agree
Searching for job opportunities	Searching for job opportunities	None of the above	I Strongly Disagree

Rate: The SEP helped me understand available employment opportunities within the marijuana industry?	Do you need any additional assistance with your search for employment?	Please describe any assistance you may need for your employment search.	If you were previously or currently employed by a marijuana business, how did you find the position?
I am Neutral	No		
I Agree	Yes	networking	Other: n/a
I am Neutral	No		

Which of the training presentations or topics were the most useful to you? (Please select all that apply).	Which of the training presentations or topics were the least useful to you? (Please select all that apply).	What presentations or topics were you expecting to hear, but were not presented?	Are you looking to start or have started an ancillary business?
			No; Does Not Apply
Other: n/a	Other: n/a	n/a	No; Does Not Apply
Management for Cannabis	Introduction to the Cannabis Plant & Legal Industry		No; Does Not Apply

What type of Ancillary business are you looking to start or have started?	Before beginning the Social Equity Program, where were you in the ancillary business process?	Where is your business in the ancillary business process?	Rate: The SEP was beneficial in helping me prepare to open an ancillary business(es)?

Rate: The SEP was beneficial in explaining the process of opening an ancillary business(es)?	The SEP was specifically beneficial in helping my company:	Does your business need any additional assistance understanding or completing the ancillary business process?	Please describe the assistance you need to understand and complete the ancillary business process.

Has your business secured funding?	Do you have remaining questions about securing a funding?	Please let us know any questions you have about securing funding?	Which of the training presentations or topics were the most useful to you? (Please select all that apply).

Which of the training presentations or topics were the least useful to you? (Please select all that apply).	What presentations or topics were you expecting to hear, but were not presented?	Please let us know any additional comments or suggestions you may have.
		The main barrier is funding that where the help is needed
		We demand true equity provisions and a fund set up offering grants NOT LOANS. This is the Commonwealths chance to correct the mistakes that have been made. The CCC and the Commonwealth should team up with SEP/EEC applicants to start a state ran/ funded vertically integrated dispensary! The time is now.

P

Time	Name (First)	Name (Last)	SE#	Phone
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lease provide feedback by rating your agreement with each statement on a scale of 1 to 5; 1 being Strongly I

Email	Which track were you enrolled in?	Preferred Follow Up Method
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Disagree, and 5 being Strongly Agree.

Training. The training met my expectations	Training: I will be able to apply the knowledge learned.)	Training: The training objectives for each topic were identified and followed.)	Training: The curriculum content was organized and easy to follow.)
--------------------------------------------	-----------------------------------------------------------	---------------------------------------------------------------------------------	---------------------------------------------------------------------

Training: The materials distributed were pertinent and useful.)

Training: The training will help me reach my goals in the marijuana industry.)

Training: The training is worthwhile and should be conducted on a regular basis)

Training: I would participate in this training again.)

Program Vendors & Teaching Methods: The presenters were knowledgeable.)	Program Vendors & Teaching Methods: The quality of instruction was good.)	Program Vendors & Teaching Methods: The presentations were interesting.)	Program Vendors & Teaching Methods: The presentations were practical.)
-------------------------------------------------------------------------	---------------------------------------------------------------------------	--------------------------------------------------------------------------	------------------------------------------------------------------------

Program Vendors & Teaching Methods: The presenters met the training objectives.)	Program Vendors & Teaching Methods: Good training aids and audio-visual aids were used.)	Program Vendors & Teaching Methods: Class participation and interaction were encouraged.)	Program Vendors & Teaching Methods: Adequate time was provided for attendee questions.)
----------------------------------------------------------------------------------	------------------------------------------------------------------------------------------	-------------------------------------------------------------------------------------------	-----------------------------------------------------------------------------------------

Program Vendors & Teaching Methods: Staff addressed attendees concerns.)	Program Vendors & Teaching Methods: Staff were invested in my success.)	Procedures & Info received from the Commission/Program Vendors: Training information, such as program expectations and guidelines, track/course schedules, and contact information, was conveyed to me in a timely fashion.
--------------------------------------------------------------------------	-------------------------------------------------------------------------	-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

Procedures & Info received from the Commission/Program Vendors: Instructions such as, attending courses, completing assignments, follow-up or complete of the program, were received in a timely fashion?

Procedures & Info received from the Commission/Program Vendors: Adequate time to process the information received was allowed.)

I am interested in starting or have started a Marijuana Business(es)?	What License Type are you currently seeking?	What License Type do you currently hold?	Where was your business in the process of obtaining a marijuana establishment license before SEP?
-----------------------------------------------------------------------	----------------------------------------------	------------------------------------------	---------------------------------------------------------------------------------------------------

Where is your business now in the process of obtaining a marijuana establishment license?	Rate: The SEP was beneficial in explaining the steps required to obtain a marijuana business license?	The Social Equity Program was specifically beneficial in helping my company:	Does your business need any additional assistance understanding or completing the licensing process?
-------------------------------------------------------------------------------------------	-------------------------------------------------------------------------------------------------------	------------------------------------------------------------------------------	------------------------------------------------------------------------------------------------------

Please describe any assistance you need to understand and complete the licensing process.	Has your business secured funding?	Do you have remaining questions about securing funding?	Please let us know any questions you have about securing funding.
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Has your business secured a Host Community Agreement?	Do you have remaining questions about securing a Host Community Agreement?	Please let us know any questions you have about securing a Host Community Agreement.	Which of the training presentations or topics were the most useful to you? (Please select all that apply).
-------------------------------------------------------	----------------------------------------------------------------------------	--------------------------------------------------------------------------------------	------------------------------------------------------------------------------------------------------------

Which of the training presentations or topics were the least useful to you? (Please select all that apply).	What presentations or topics were you expecting to hear, but were not presented?	I am interested in current and/or future employment within a marijuana business(es).	What area of the marijuana industry are you interested in seeking employment within?
-------------------------------------------------------------------------------------------------------------	----------------------------------------------------------------------------------	--------------------------------------------------------------------------------------	--------------------------------------------------------------------------------------

Before beginning the Social Equity Program, where were you in the process of obtaining employment within a marijuana business?	where are you in the process of obtaining employment within a marijuana business(es)? (Please select all that apply).	The Social Equity Program was specifically beneficial in helping me:
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Rate: The Social Equity Program helped prepare me for employment within the marijuana industry?	Rate: The SEP helped me understand available employment opportunities within the marijuana industry?	Do you need any additional assistance with your search for employment?	Please describe any assistance you may need for your employment search.
-------------------------------------------------------------------------------------------------	------------------------------------------------------------------------------------------------------	------------------------------------------------------------------------	-------------------------------------------------------------------------

<p>If you were previously or currently employed by a marijuana business, how did you find the position?</p>	<p>Which of the training presentations or topics were the most useful to you? (Please select all that apply).</p>	<p>Which of the training presentations or topics were the least useful to you? (Please select all that apply).</p>	<p>What presentations or topics were you expecting to hear, but were not presented?</p>
-------------------------------------------------------------------------------------------------------------	-------------------------------------------------------------------------------------------------------------------	--------------------------------------------------------------------------------------------------------------------	-----------------------------------------------------------------------------------------

Are you looking to start or have started an ancillary business?	What type of Ancillary business are you looking to start or have started?	Before beginning the Social Equity Program, where were you in the ancillary business process?	Where is your business in the ancillary business process?
-----------------------------------------------------------------	---------------------------------------------------------------------------	-----------------------------------------------------------------------------------------------	-----------------------------------------------------------

Rate: The SEP was beneficial in helping me prepare to open an ancillary business(es)?	Rate: The SEP was beneficial in explaining the process of opening an ancillary business(es)?	The SEP was specifically beneficial in helping my company:	Does your business need any additional assistance understanding or completing the ancillary business process?
---------------------------------------------------------------------------------------	----------------------------------------------------------------------------------------------	------------------------------------------------------------	---------------------------------------------------------------------------------------------------------------

Please describe the assistance you need to understand and complete the ancillary business process.	Has your business secured funding?	Do you have remaining questions about securing a funding?	Please let us know any questions you have about securing funding?
----------------------------------------------------------------------------------------------------	------------------------------------	-----------------------------------------------------------	-------------------------------------------------------------------

Which of the training presentations or topics were the most useful to you? (Please select all that apply).	Which of the training presentations or topics were the least useful to you? (Please select all that apply).	What presentations or topics were you expecting to hear, but were not presented?
------------------------------------------------------------------------------------------------------------	-------------------------------------------------------------------------------------------------------------	----------------------------------------------------------------------------------

Please let us know any additional comments or suggestions
you may have.

SEP FY2020

Entrepreneur	Course #	Design Cost Per Course	Design Cost Total	Teaching Cost Per Course
Marketing Edge	5		\$5,000.00	
Four Trees	2 (1 duplicate)		\$1,000.00	
C3RN	5		\$5,000.00	
MRCC	3 (1 duplicate)	\$1,000.00	\$2,000.00	\$5,000.00
	6 (1 merged course with core track)			
Point 7			\$6,000.00	
GreenLight	6		\$6,000.00	

\$25,000.00

Re - Entry / Entry	Class #	Design Cost Per Course	Design Cost Total	Cost Per Course
Four Trees	1		\$1,000.00	
C3RN	3	\$1,000.00	\$3,000.00	\$5,000.00
GreenLight	3		\$3,000.00	

\$7,000.00

Core	Class #	Design Cost Per Course	Design Cost Total	Cost Per Course
Marketing Edge	1		\$1,000.00	
Four Trees	1		\$1,000.00	
C3RN	1		\$1,000.00	
MRCC	1	\$1,000.00	\$1,000.00	\$5,000.00

Point 7	2 (1 merged with	\$0.00
GreenLight	3	\$3,000.00

\$7,000.00

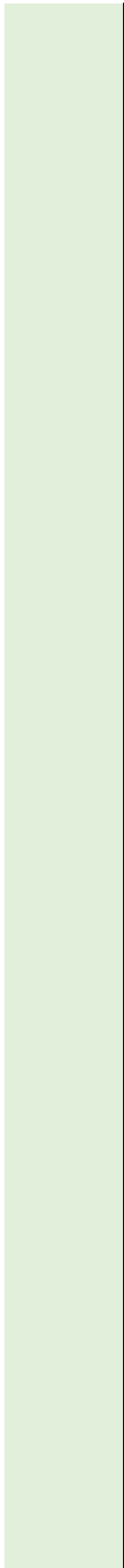
Ancillary	Class #	Design Cost Per Course	Design Cost Total	Cost Per Course
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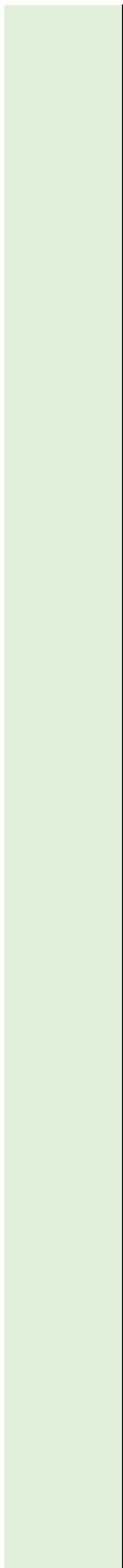
Marketing Edge	2	\$1,000.00	\$2,000.00	\$5,000.00
Point 7	4		\$3,000.00	
GreenLight	1		\$1,000.00	
			\$6,000.00	

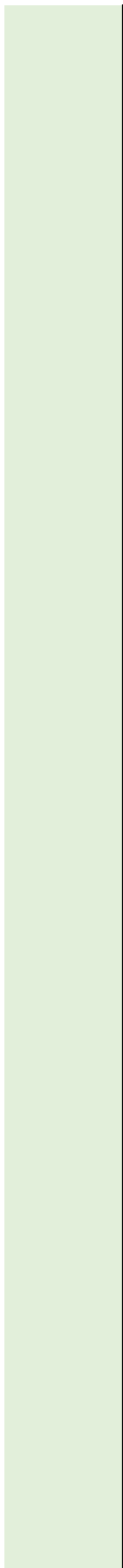
Teaching Cost Total	Overall Total	Marketing Edge	Course #
\$25,000.00	\$30,000.00	Entrepreneur	5
\$10,000.00	\$11,000.00	Core	1
\$25,000.00	\$30,000.00	Ancillary	2
\$10,000.00	\$12,000.00		
\$25,000.00	\$31,000.00		
\$36,000.00	\$42,000.00		
\$131,000.00	\$156,000.00	Four Trees	
		Entrepreneur	2 <i>(1 duplicate)</i>
Total	Overall Total	Re - Entry / Entry	1
\$5,000.00	\$6,000.00	Core	1
\$15,000.00	\$18,000.00		
\$15,000.00	\$18,000.00		
\$35,000.00	\$42,000.00		
		C3RN	
Total	Overall Total	Entrepreneur	5
\$5,000.00	\$6,000.00	Re-Entry/ Entry	3
\$5,000.00	\$6,000.00	Core	1
\$5,000.00	\$6,000.00		
\$0			
(merged with ET)	\$1,000.00		
\$5,000.00	\$5,000.00	MRCC	
\$15,000.00	\$18,000.00	Entrepreneur	4 <i>(1 duplicate)</i>
\$35,000.00	\$42,000.00	Core	1
Total	Overall Total		

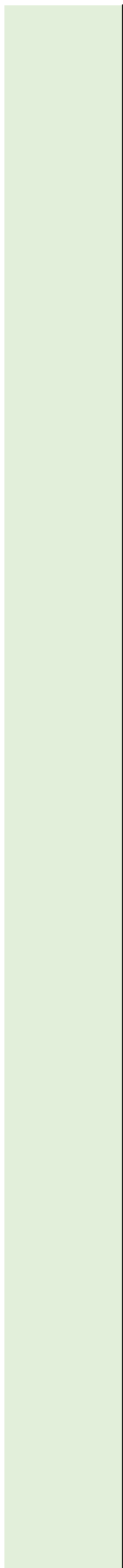
				Course #
\$10,000.00	\$12,000.00		GreenLight	
\$20,000.00	\$23,000.00		Entrepreneur	6
\$5,000.00	\$6,000.00		Re-Entry / Entry	3
\$35,000.00	\$41,000.00		Core	3
			Ancillary	1
Program Total	\$281,000.00			

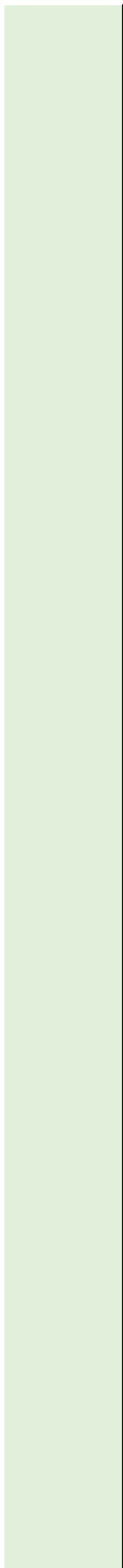
	Course #
Point 7	
Entrepreneur	6 (1 merged course with core track)
	3 (was 4 but unable to develop or deliver 1 course - Accounting & Taxes)
Ancillary	

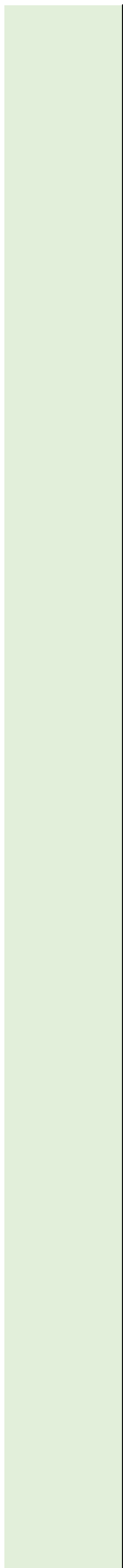




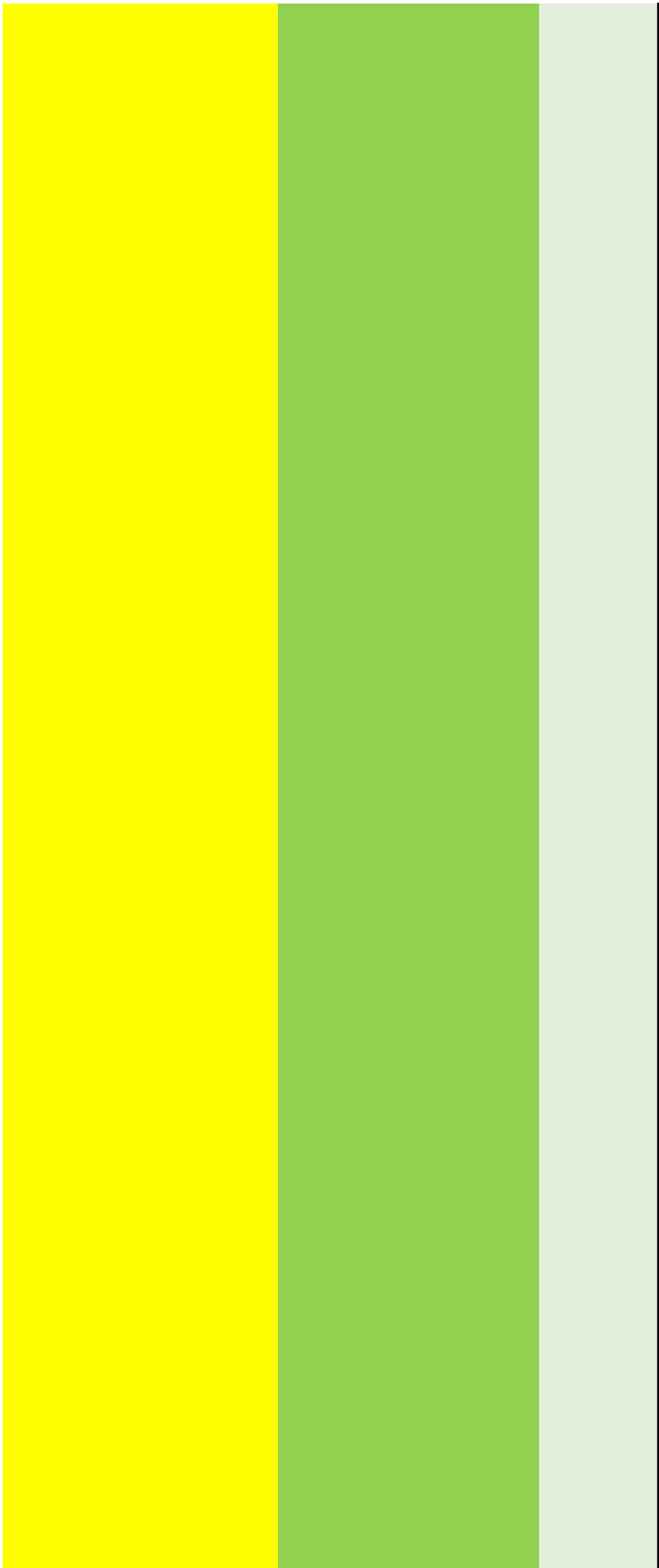


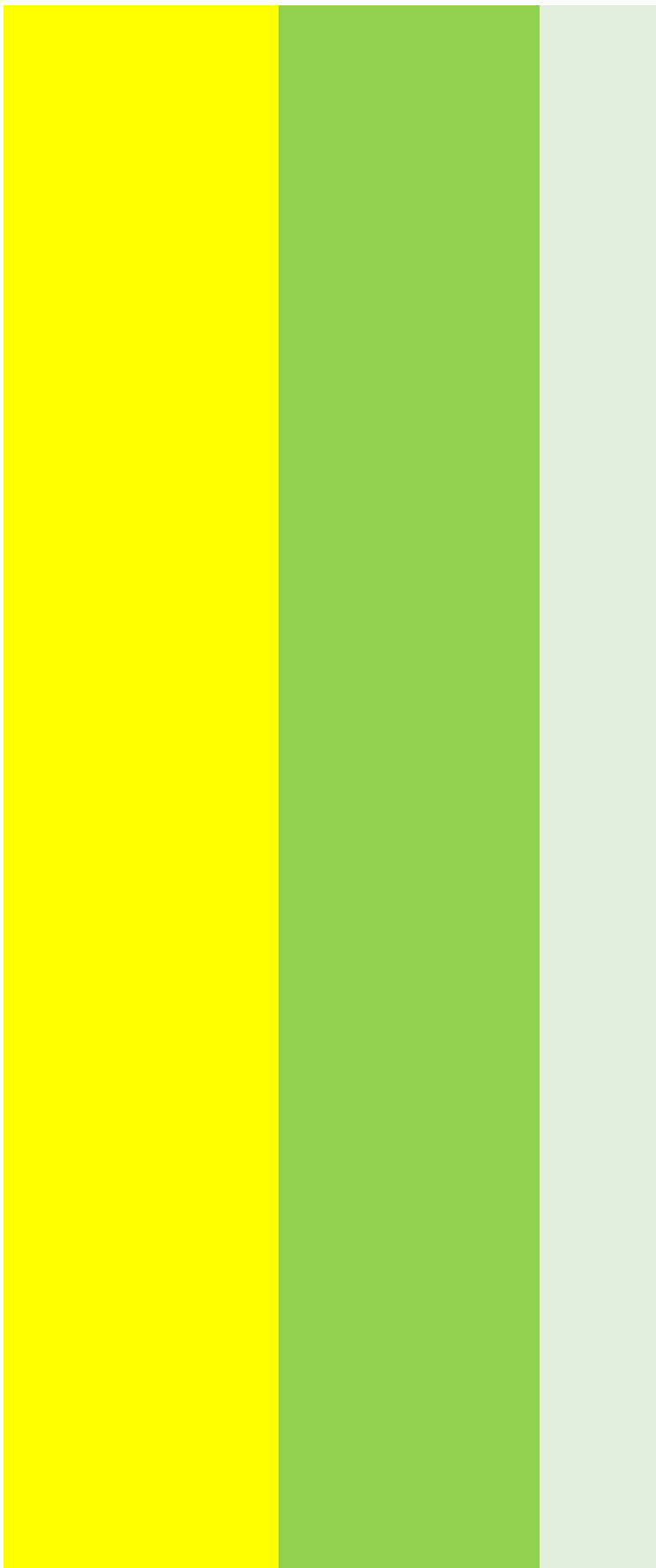


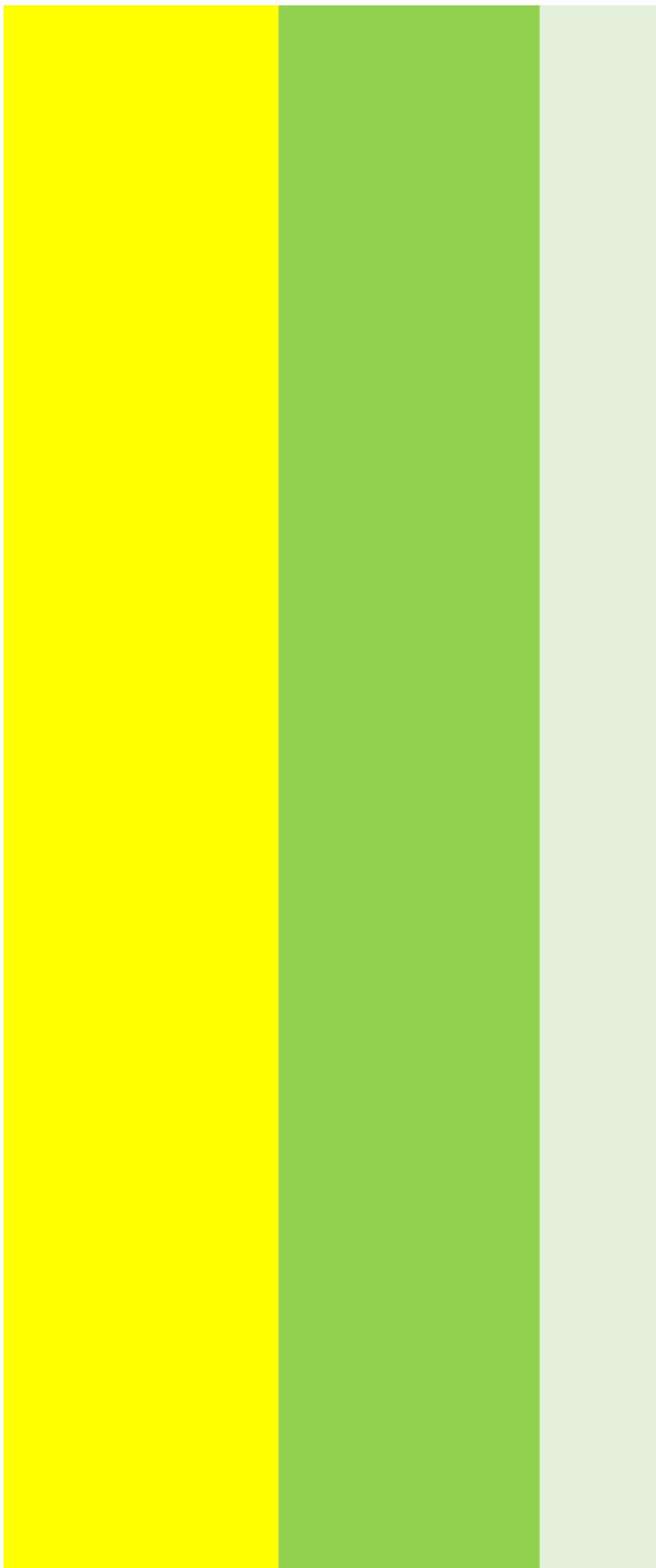


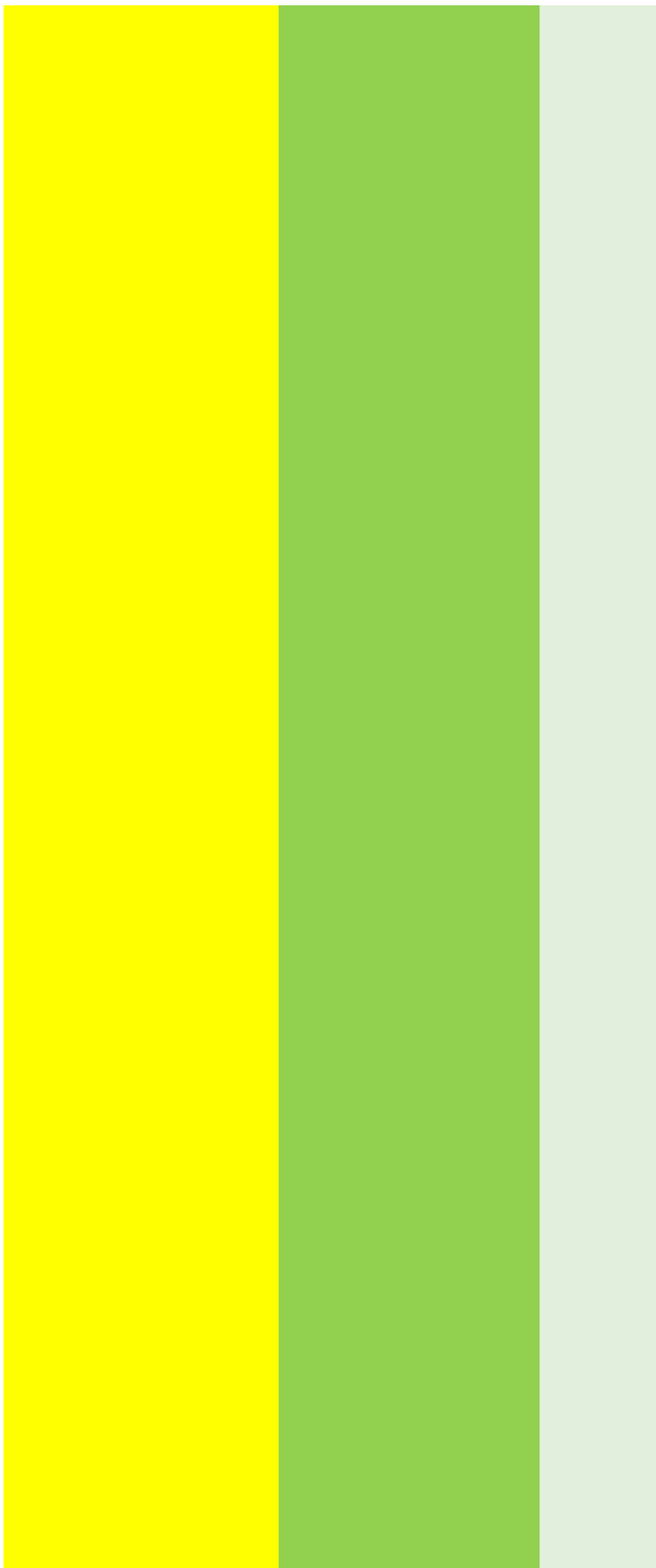


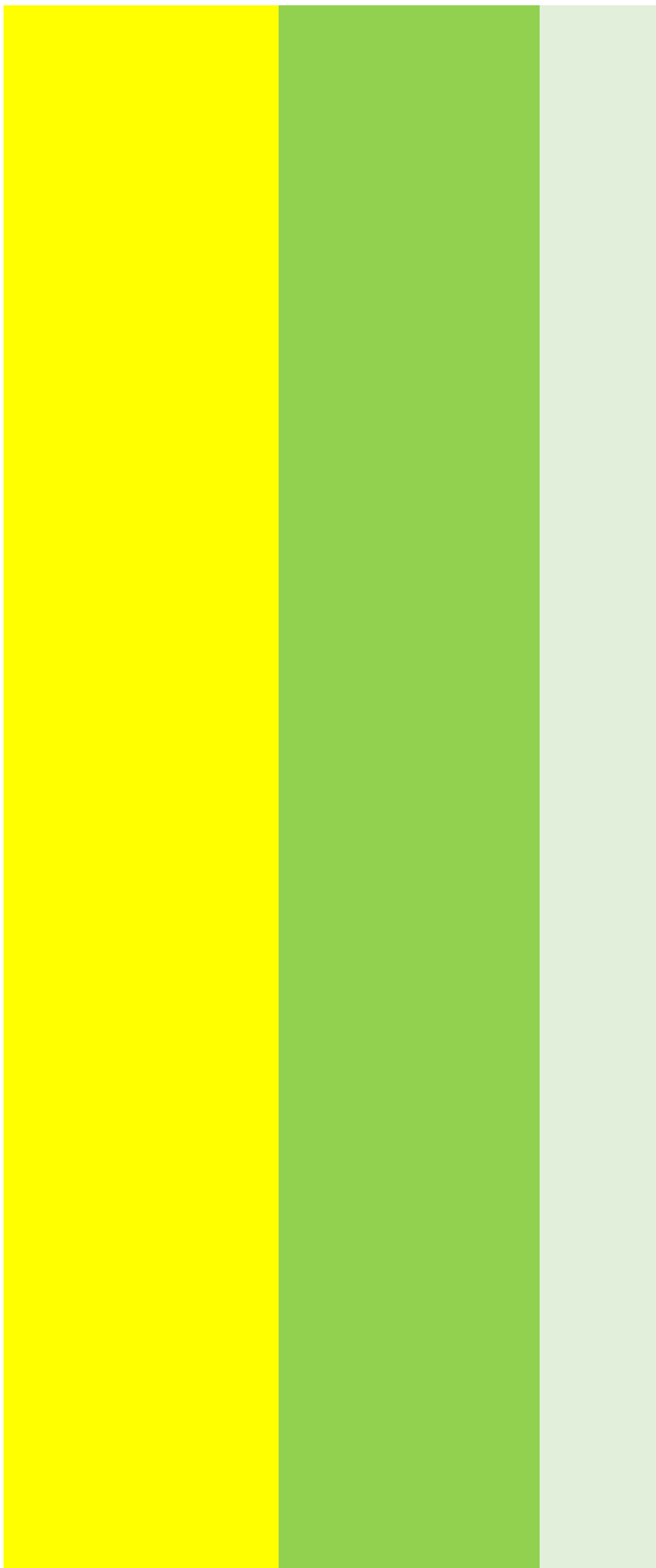


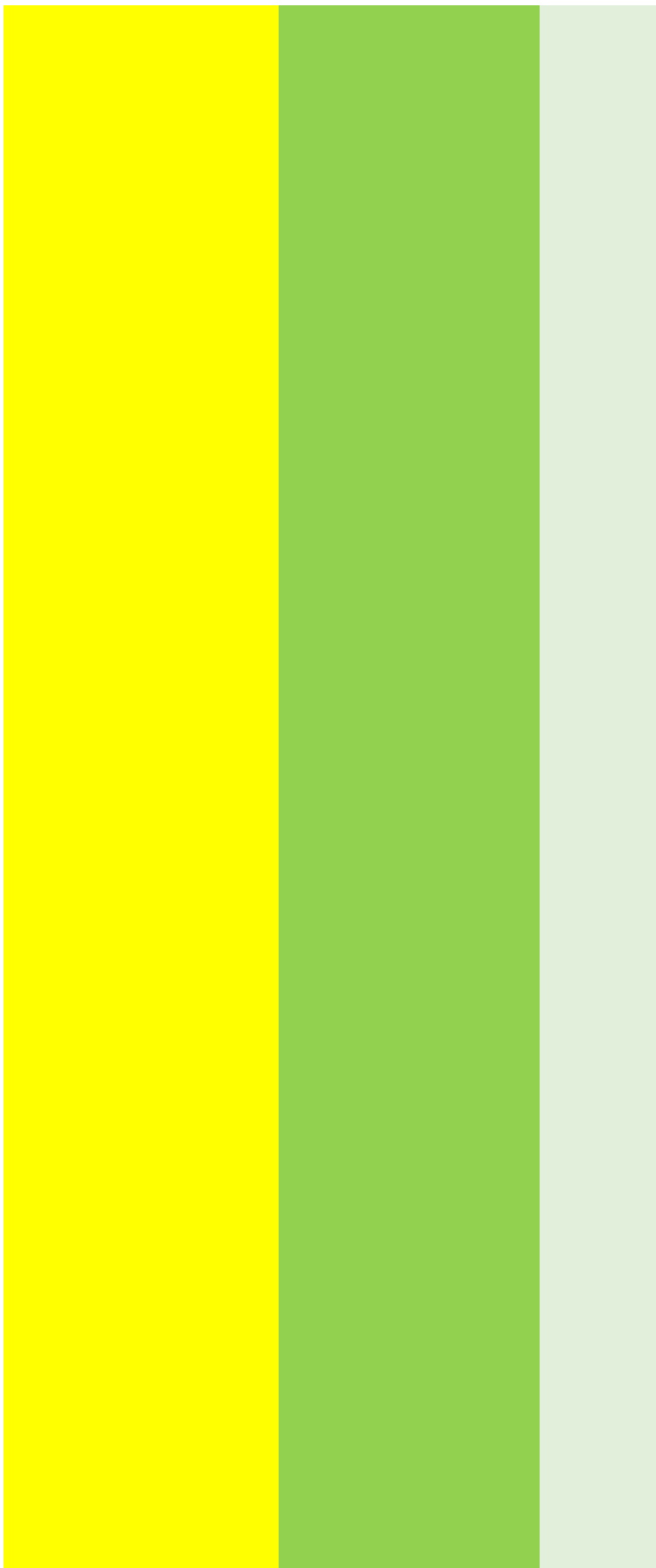


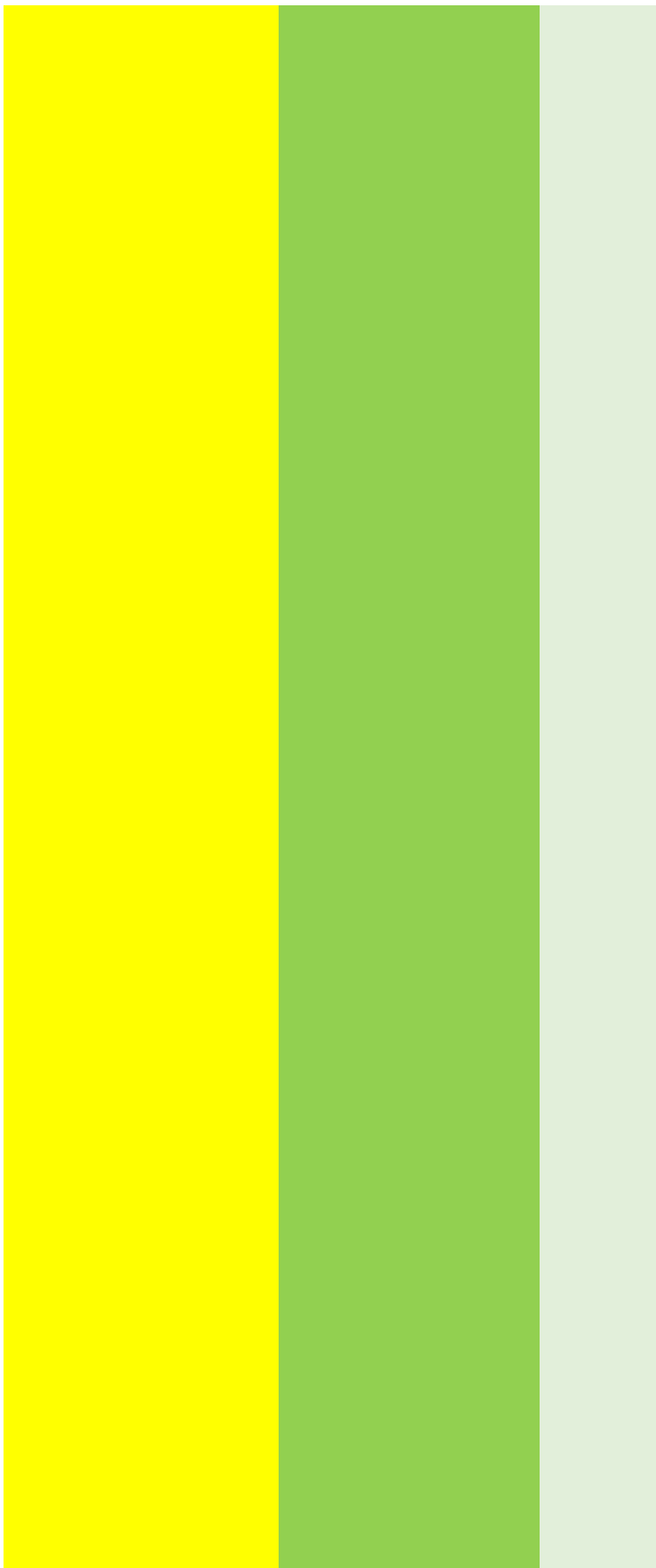


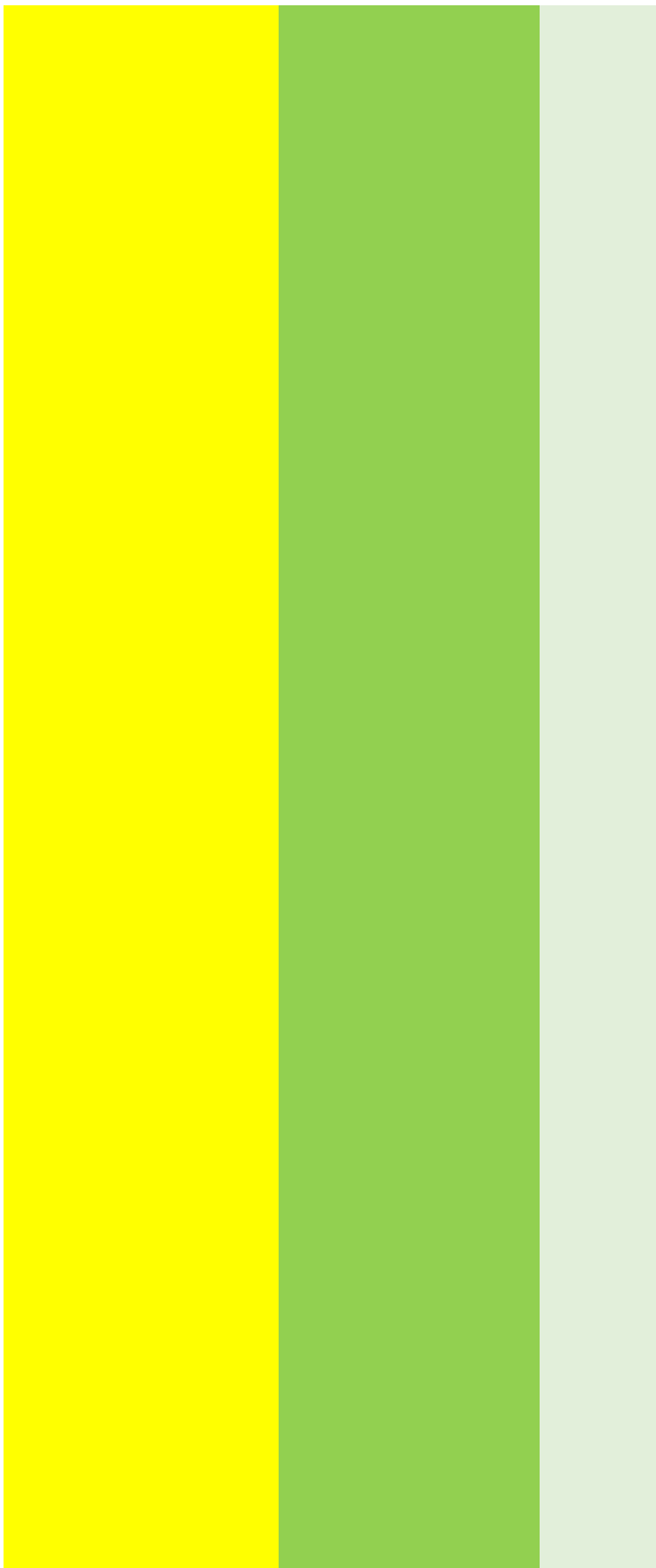


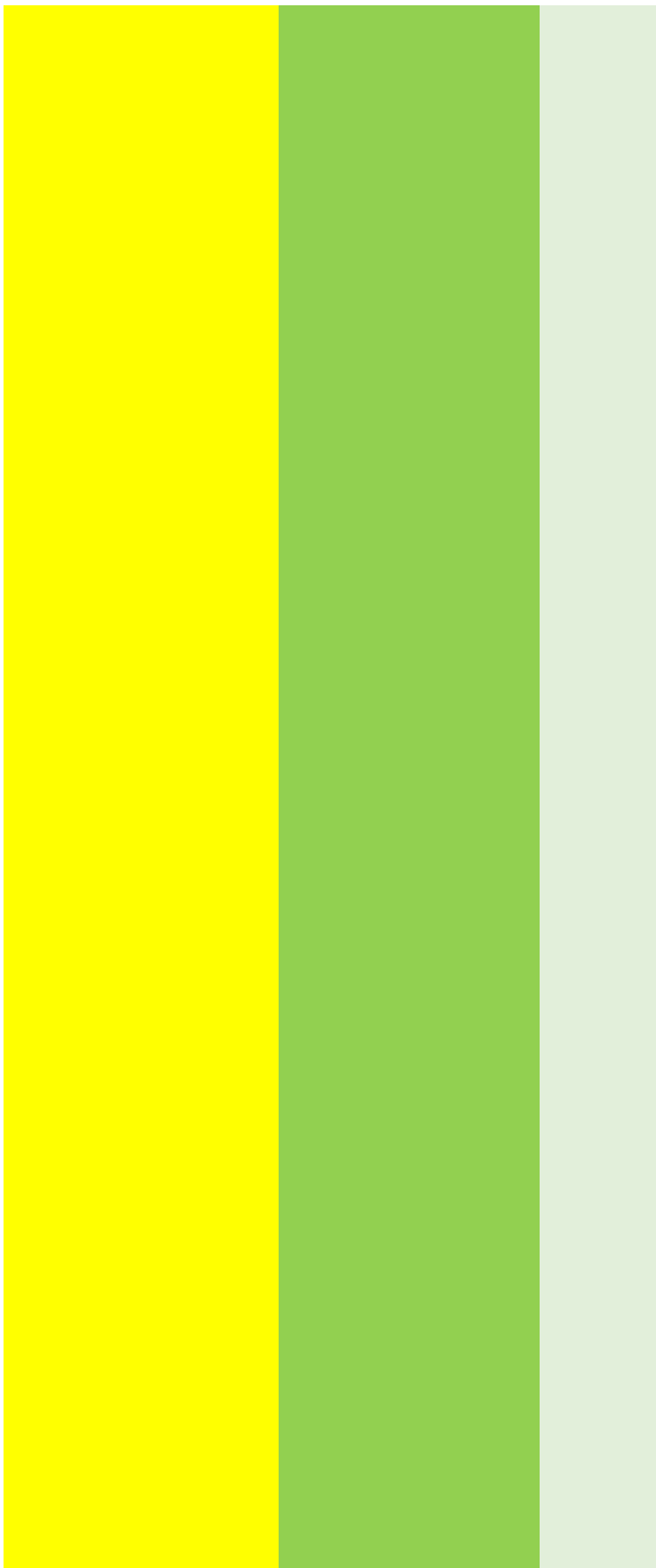


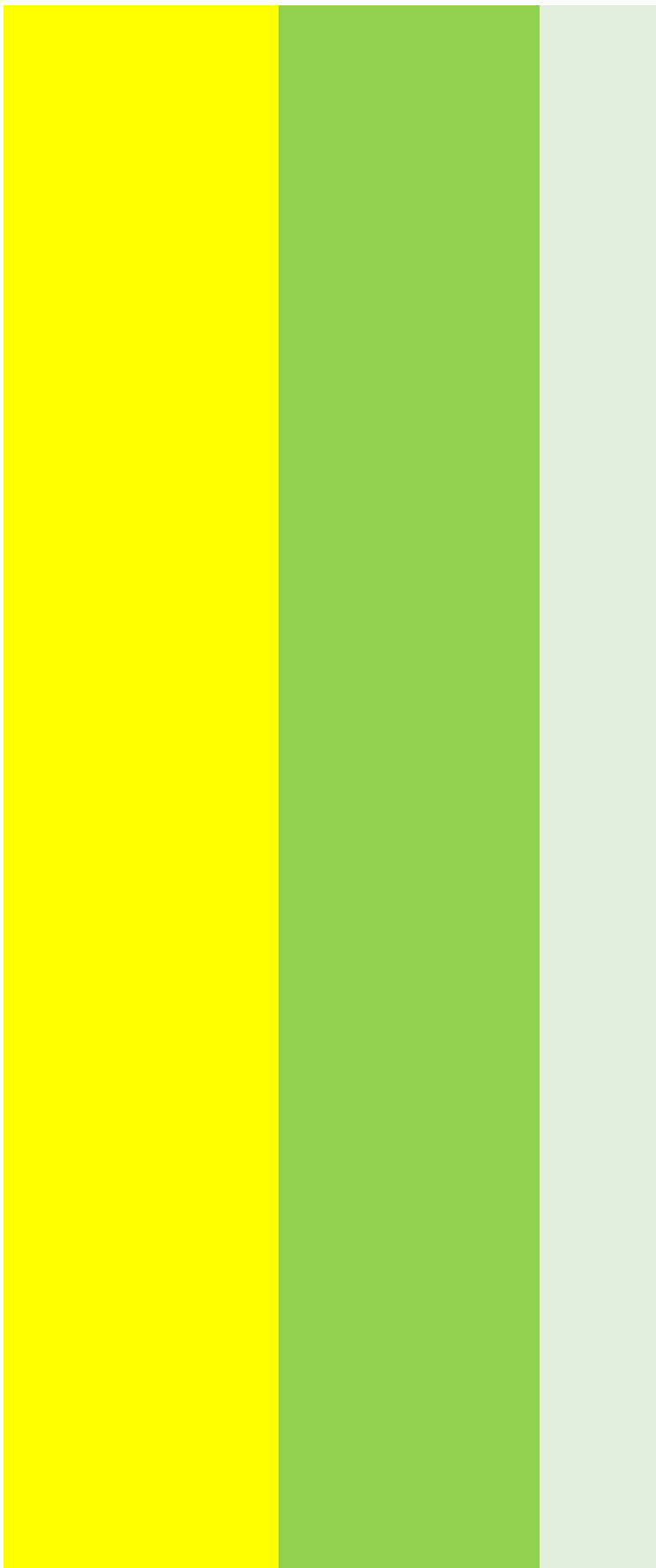


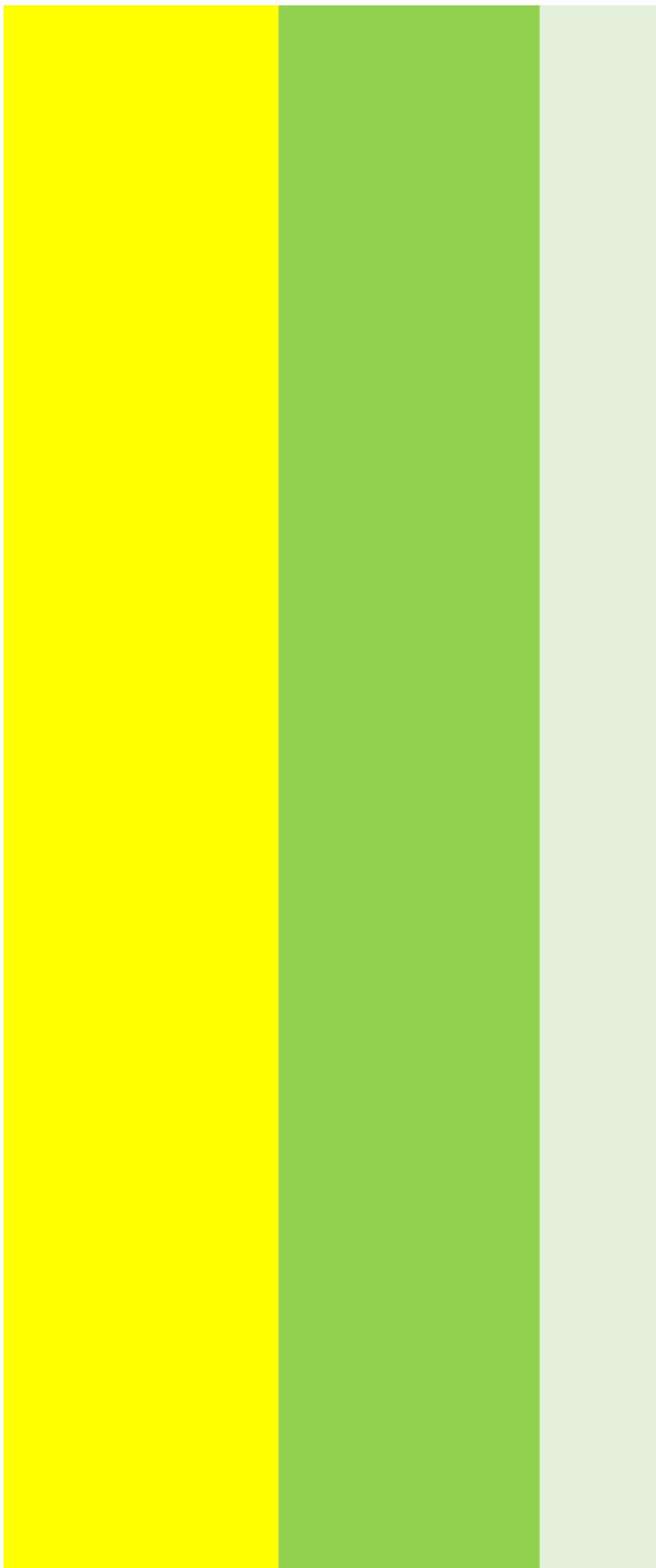


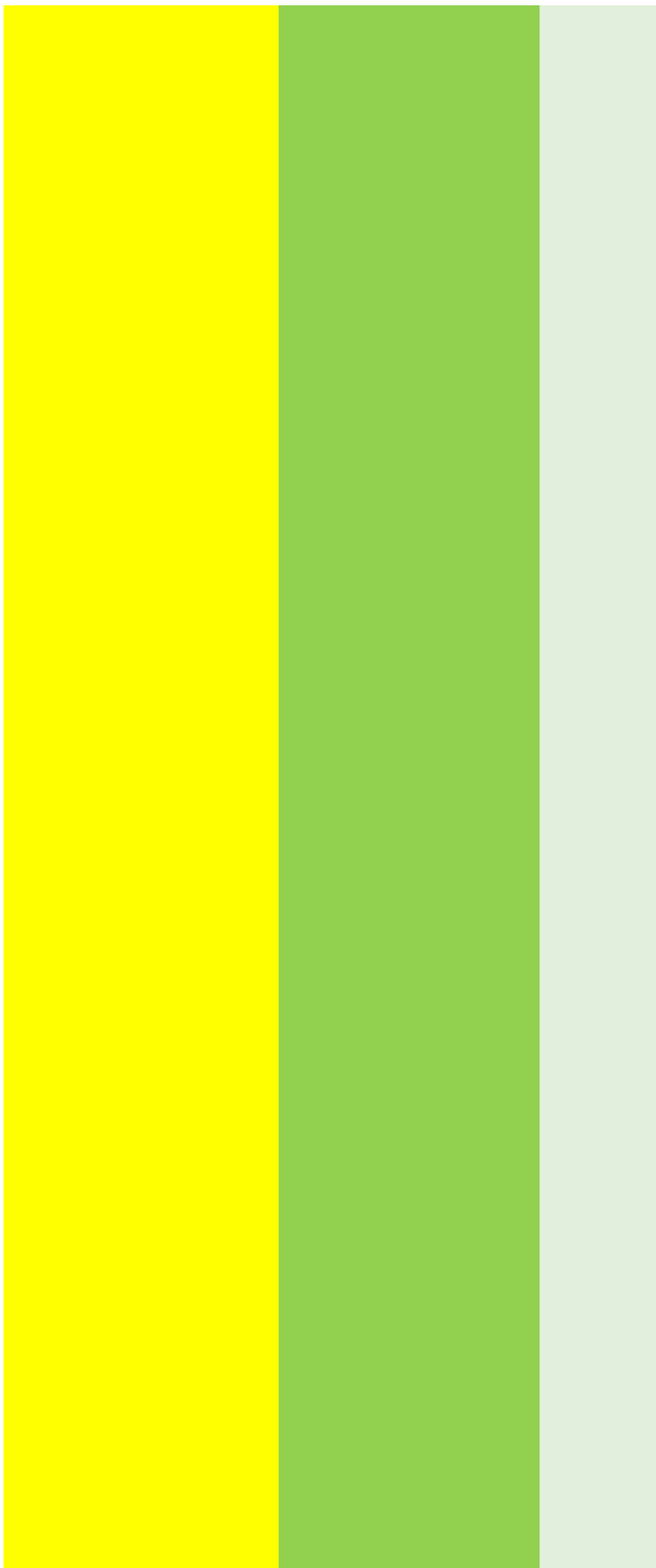


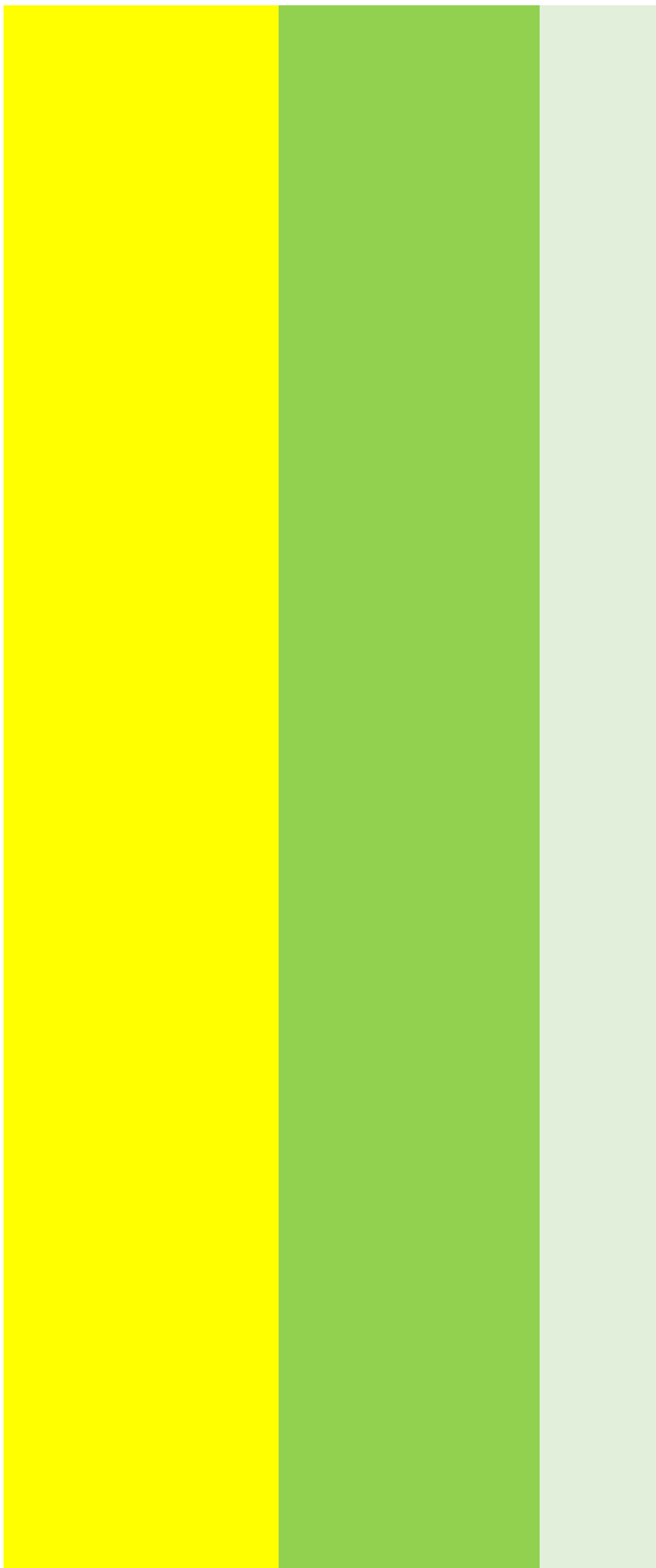


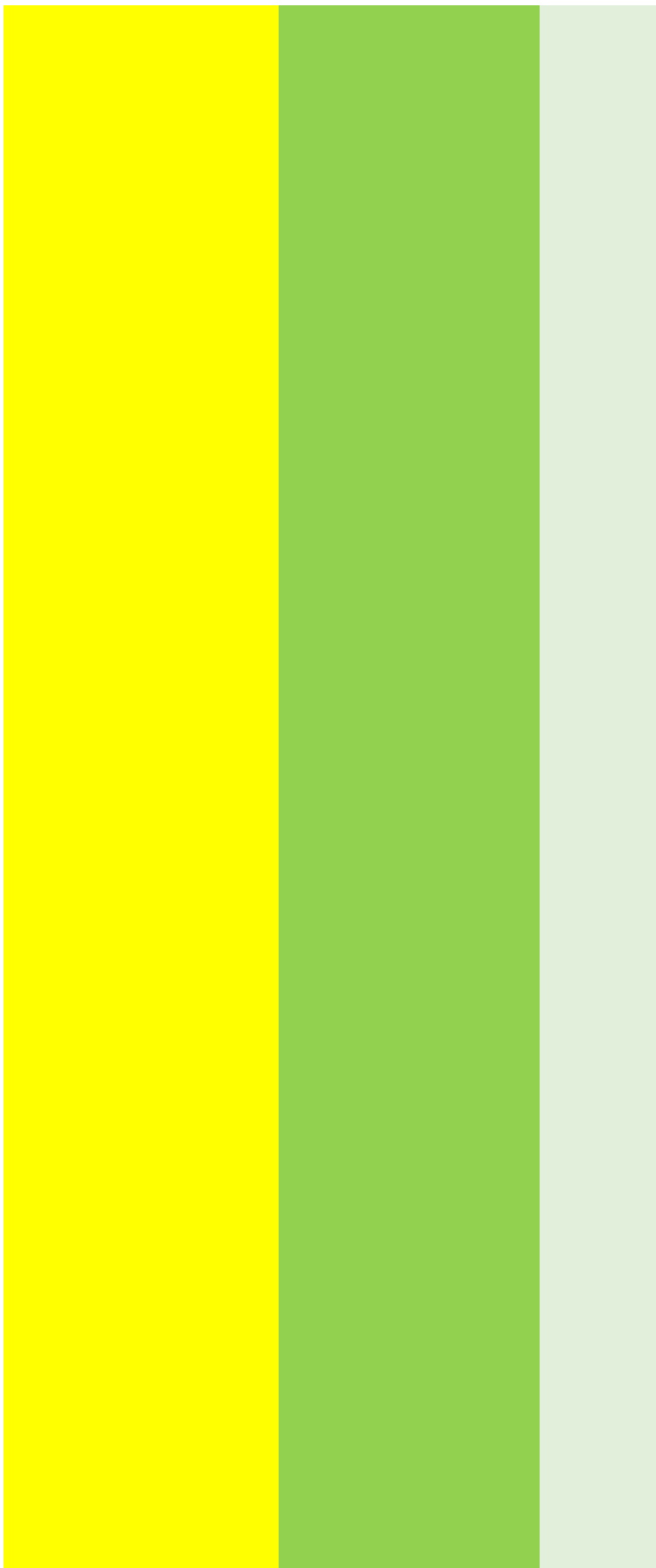


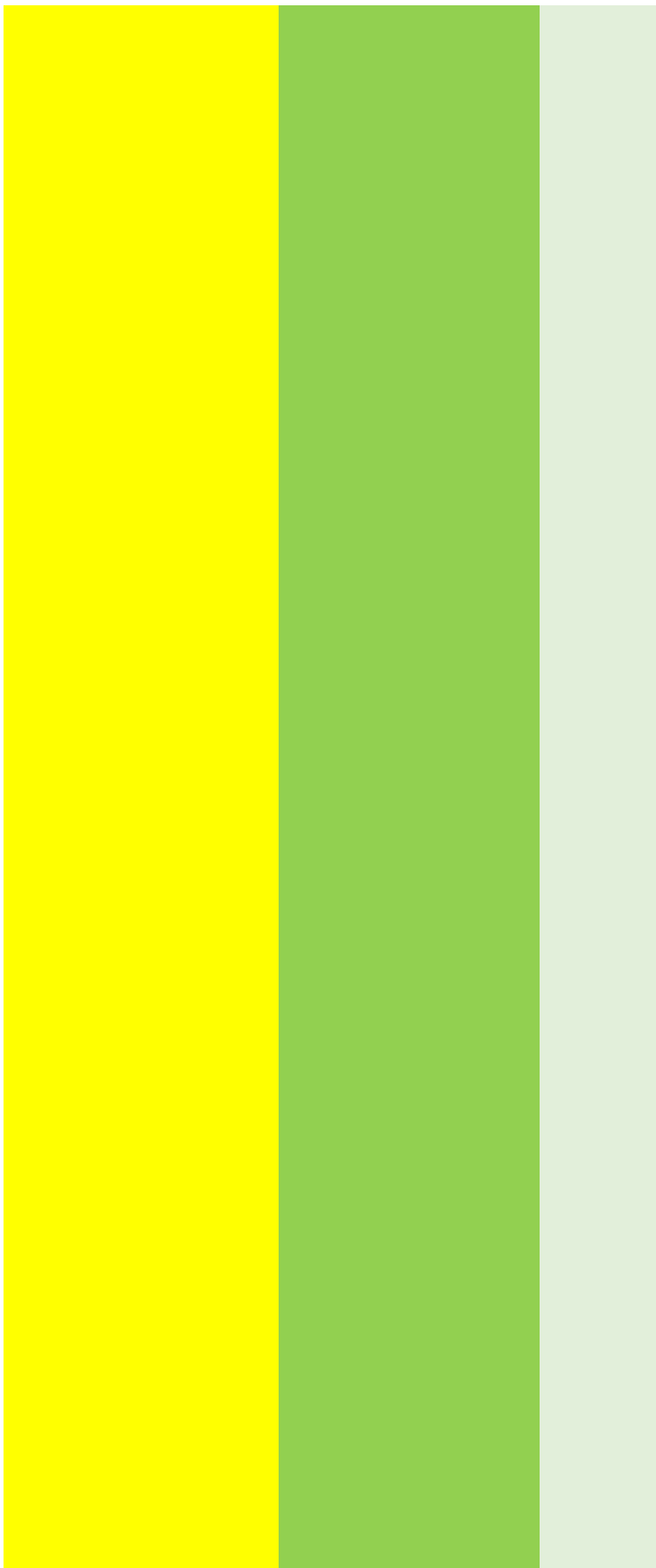


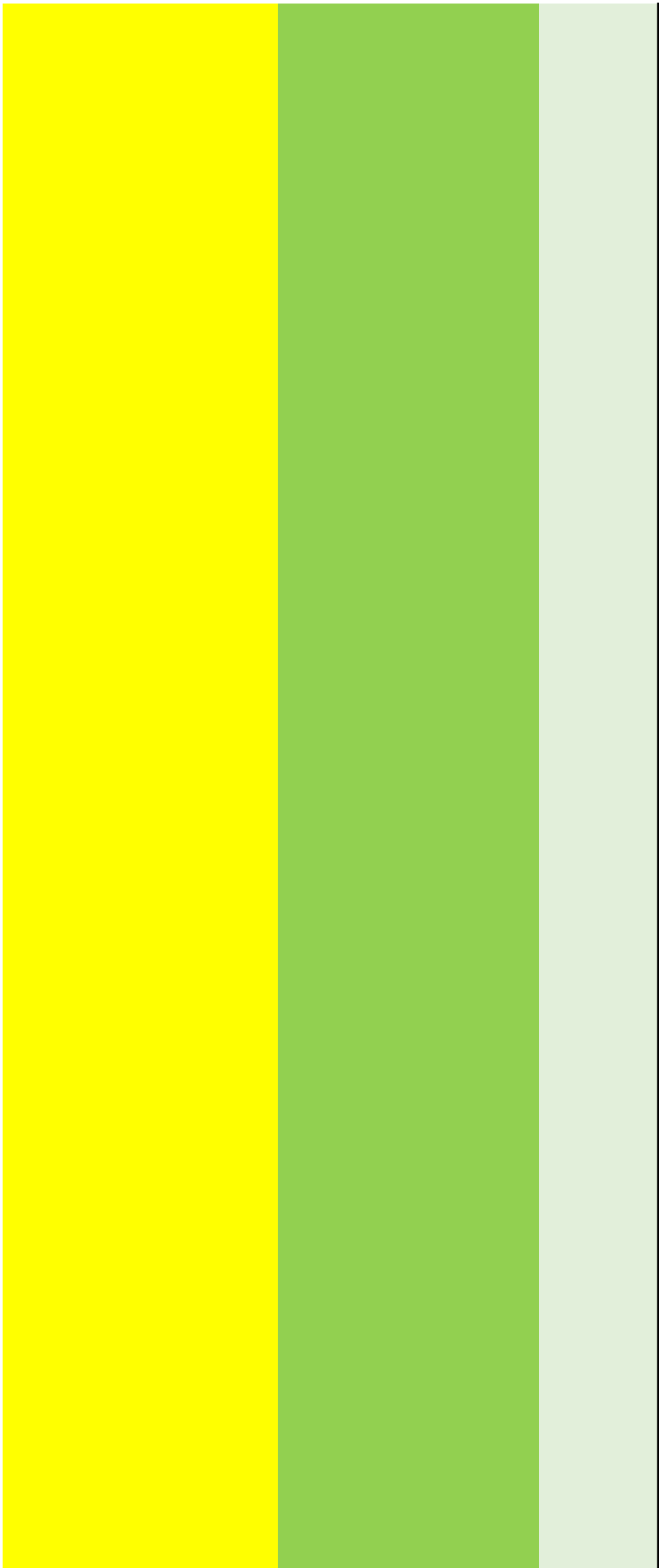


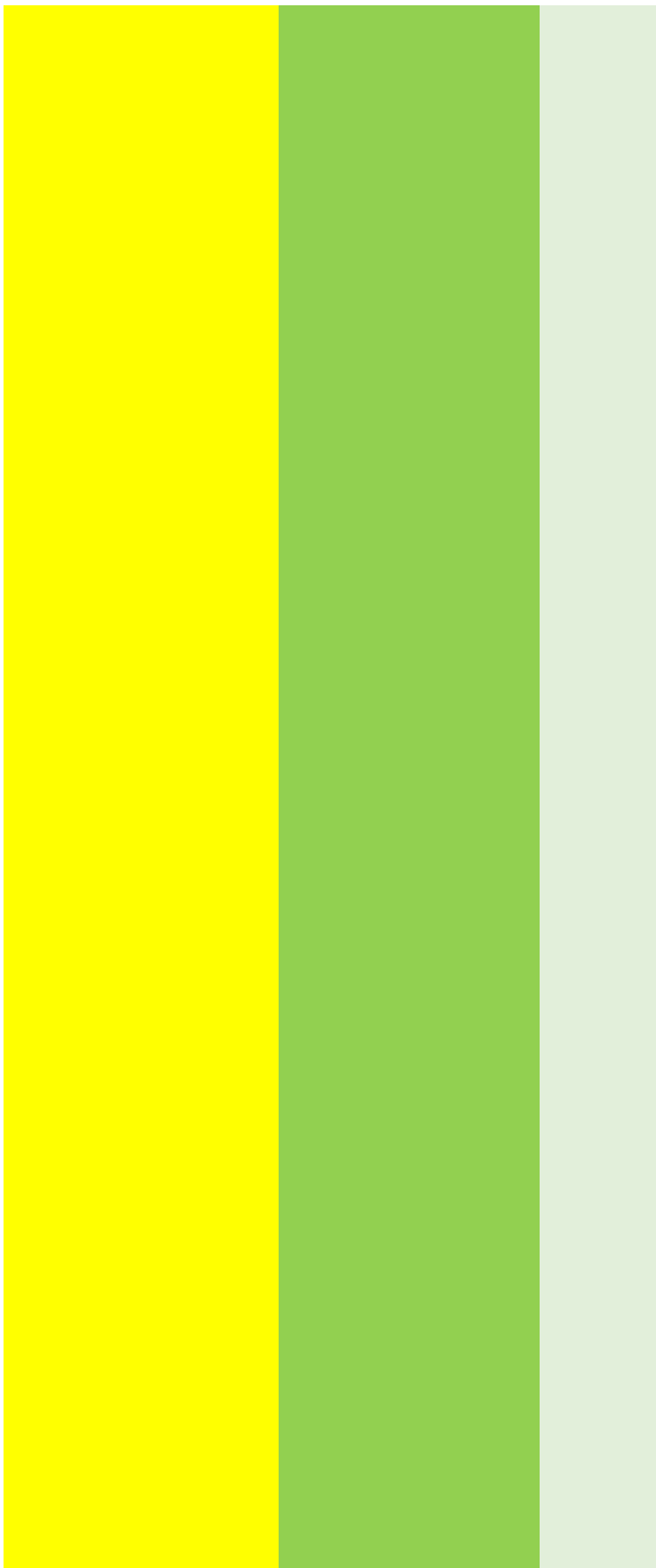


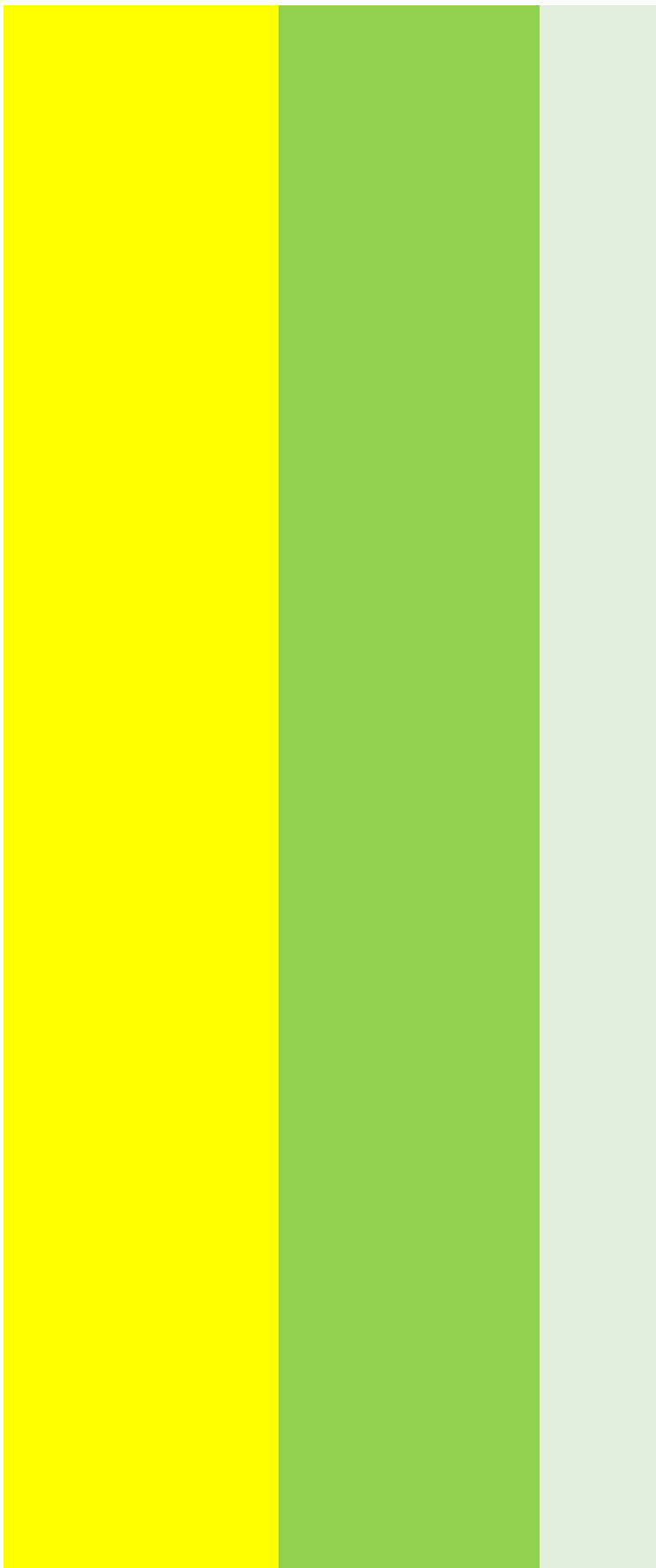


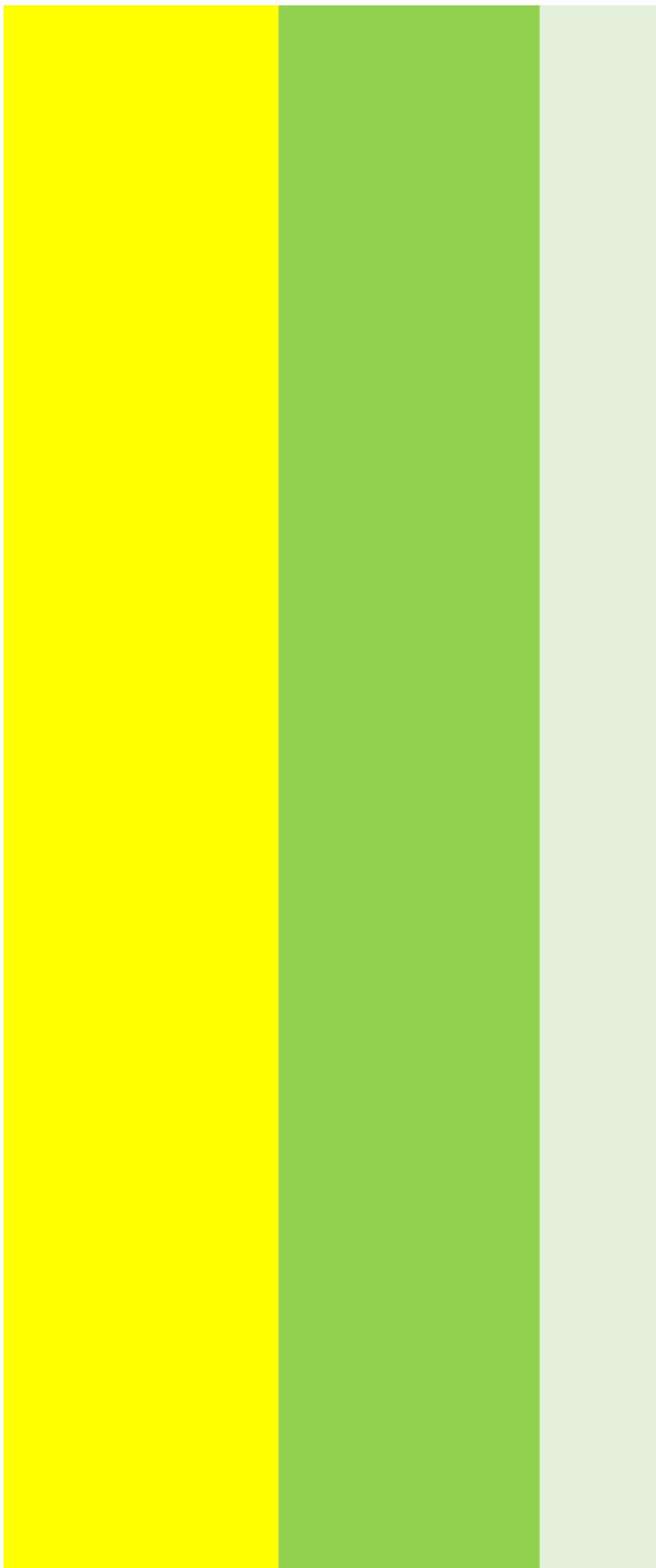


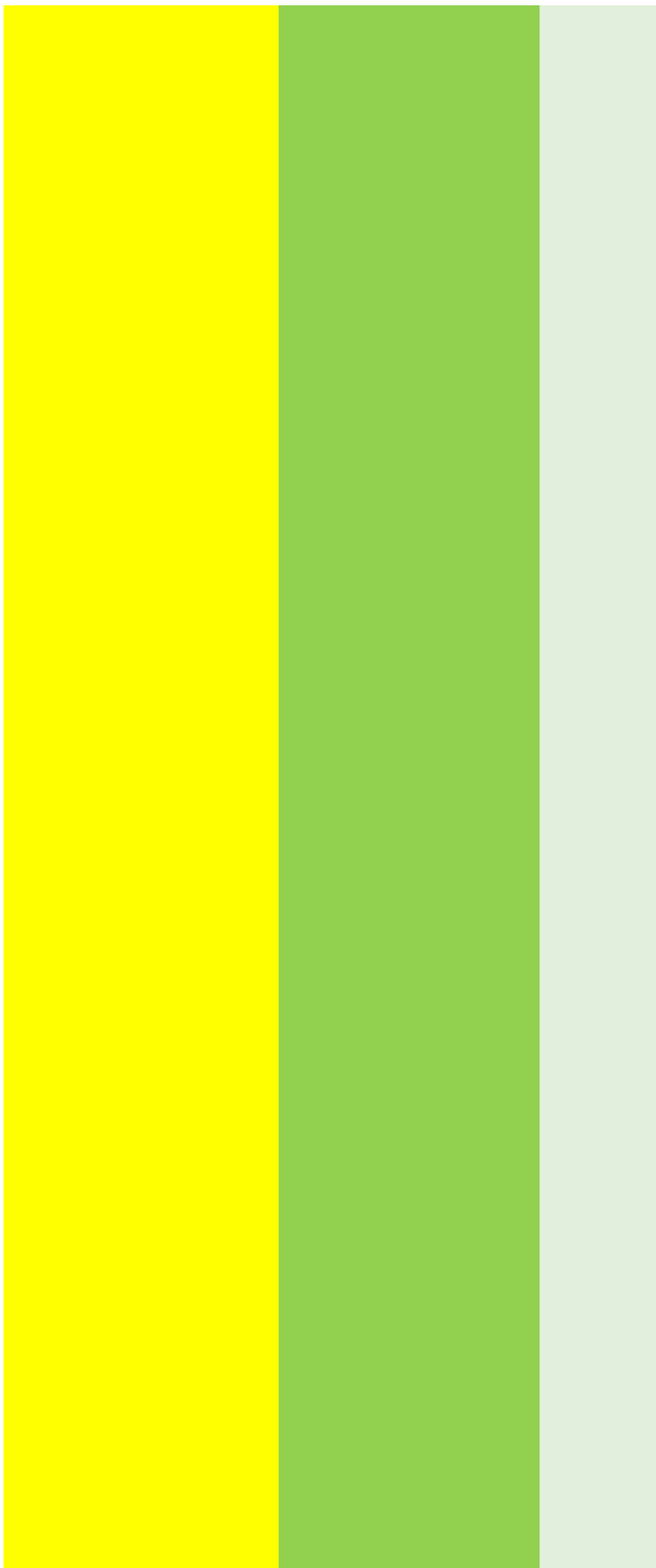


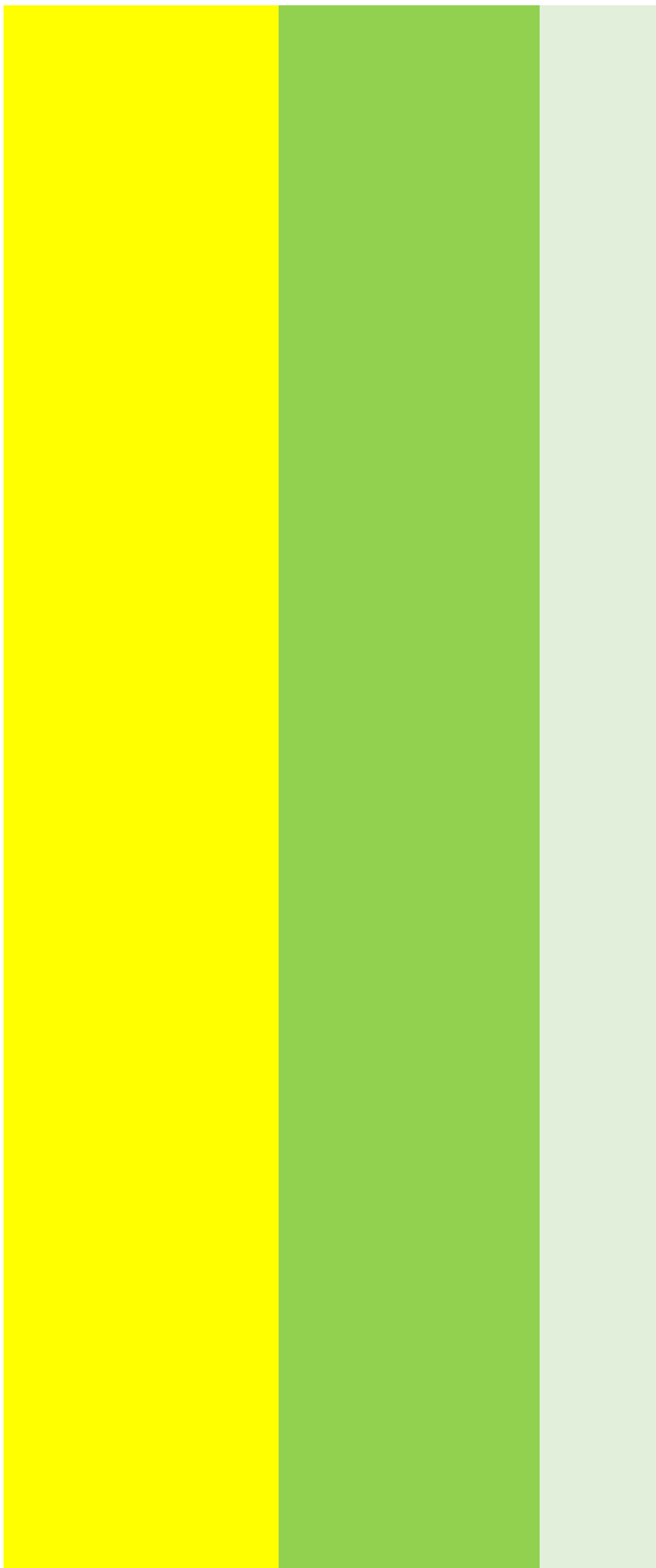


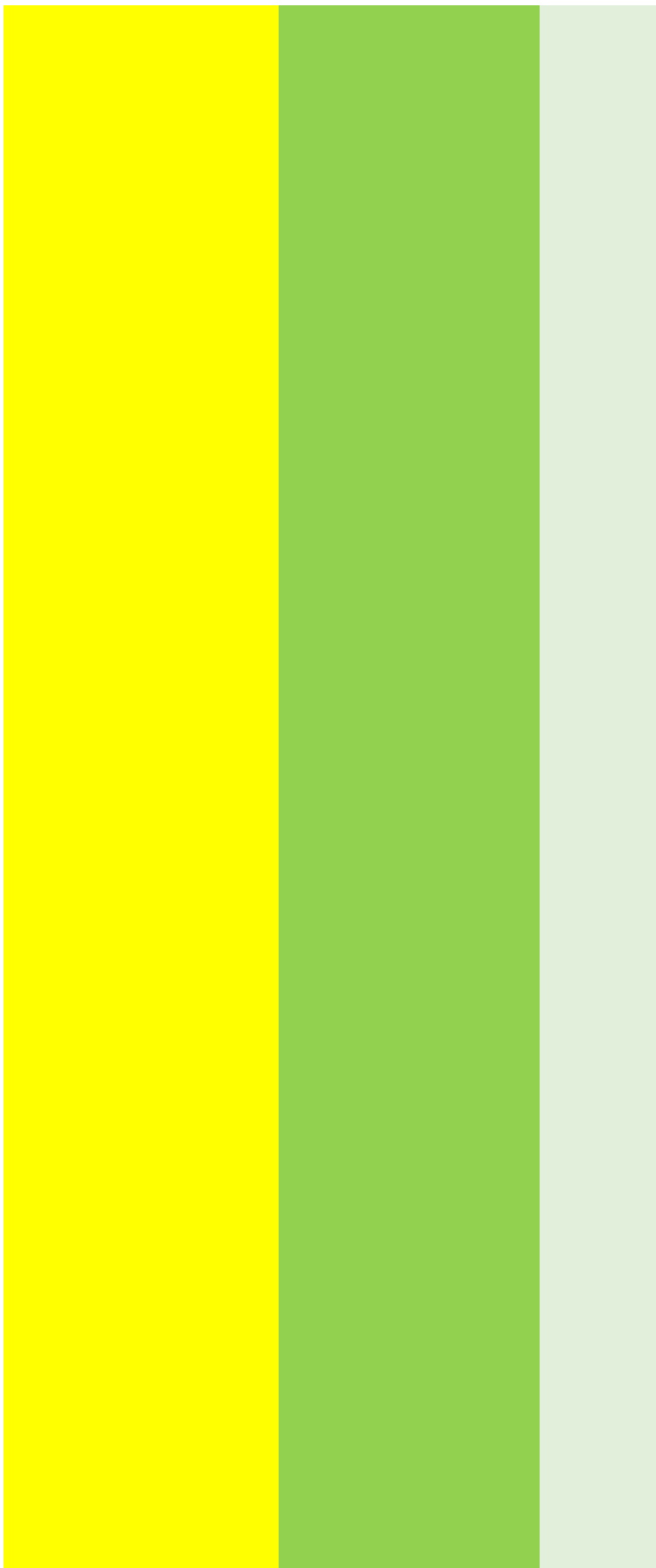


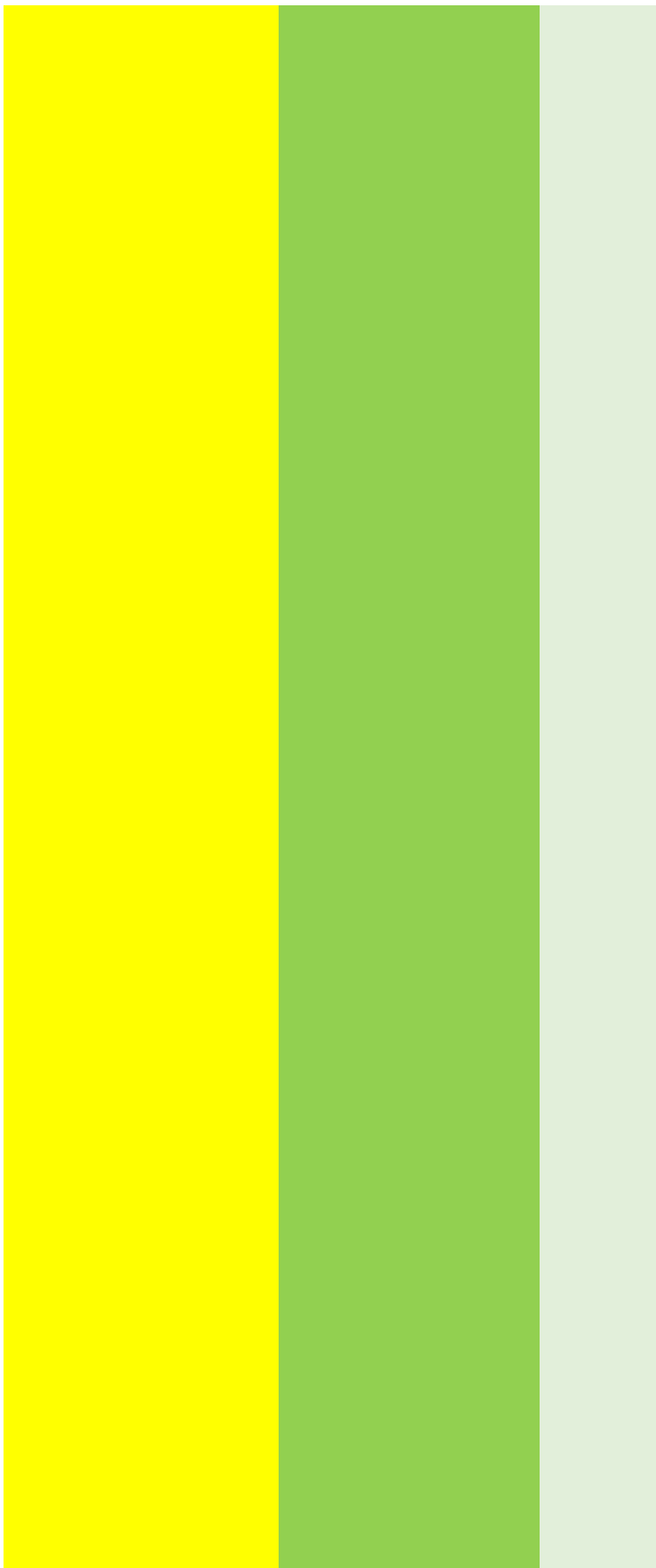


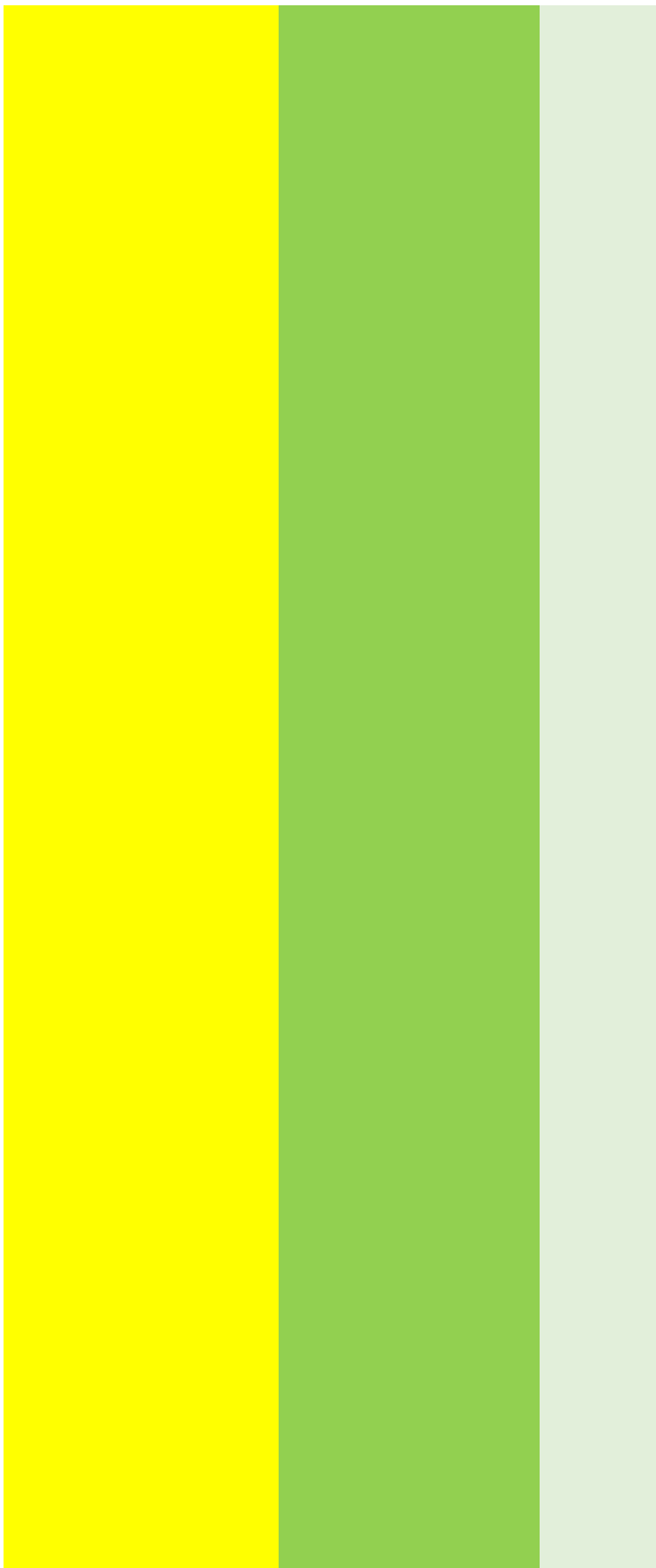


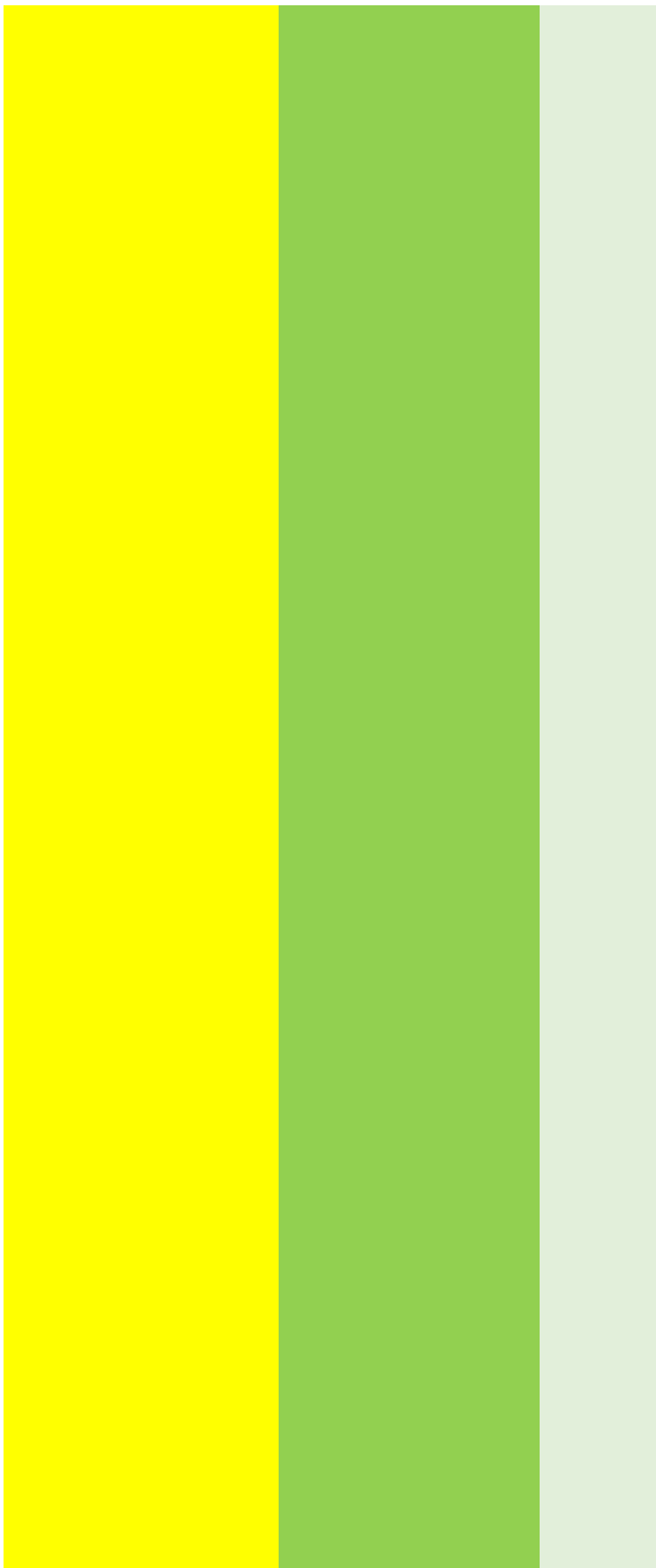


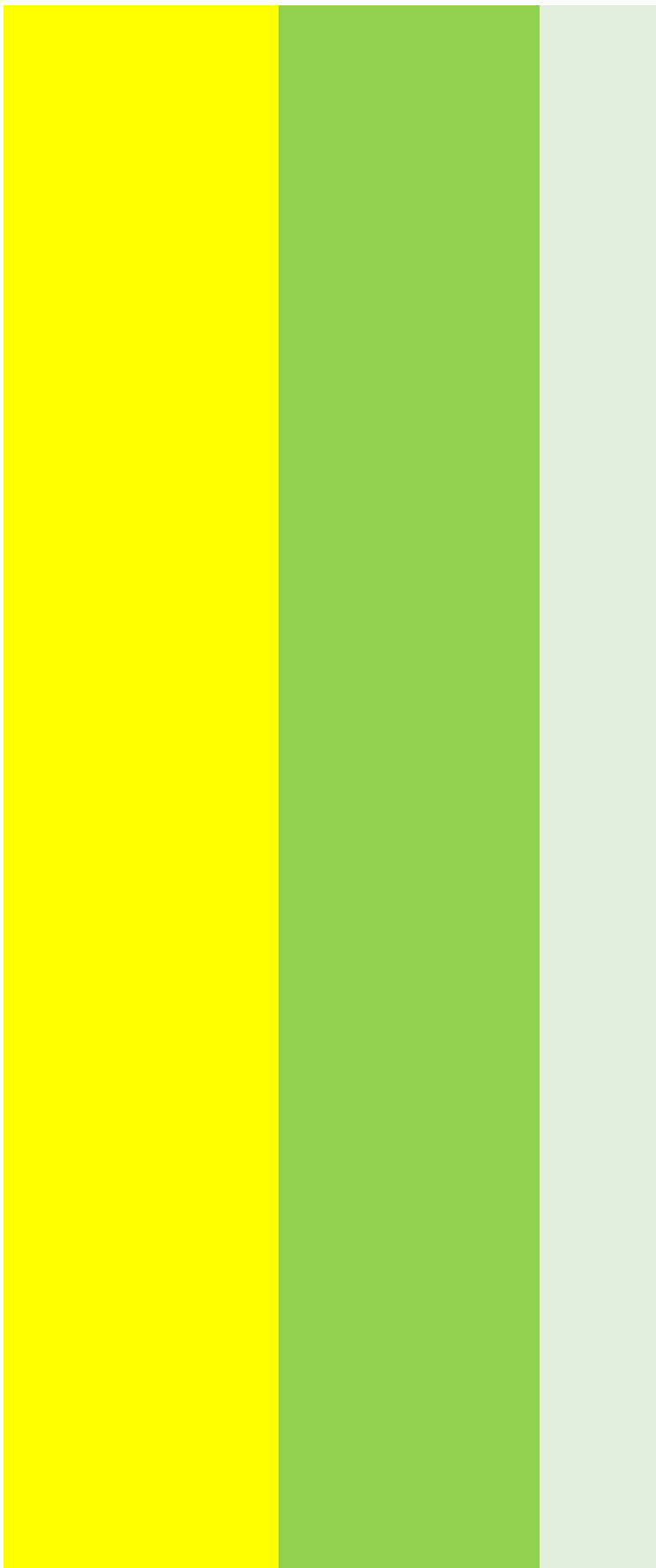


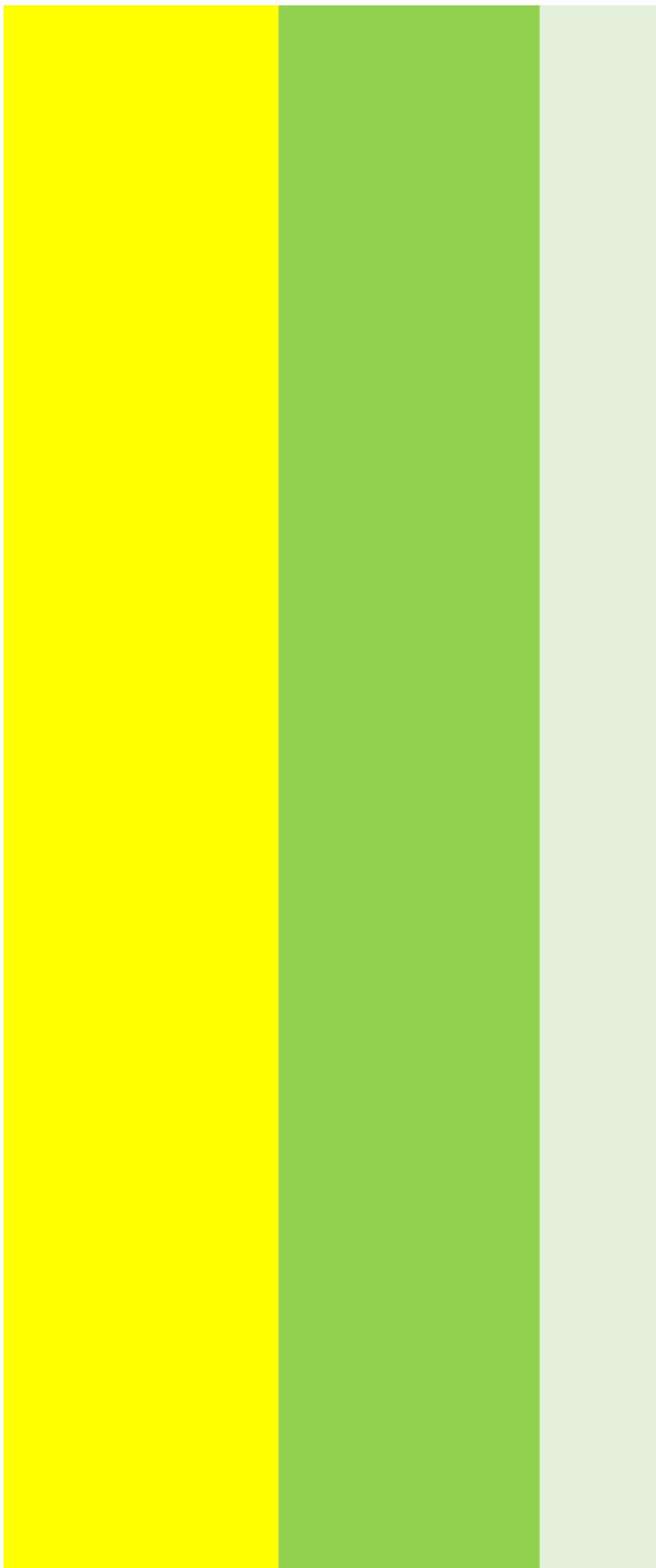


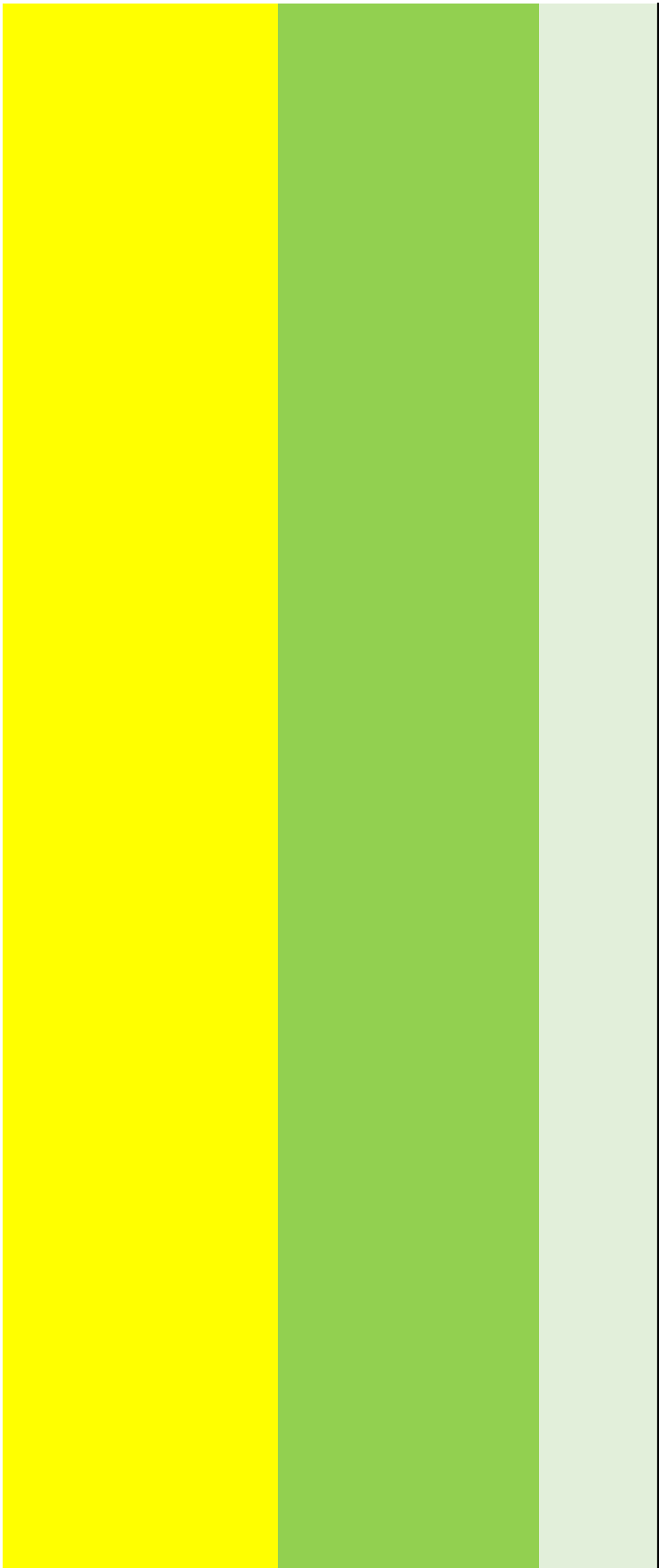


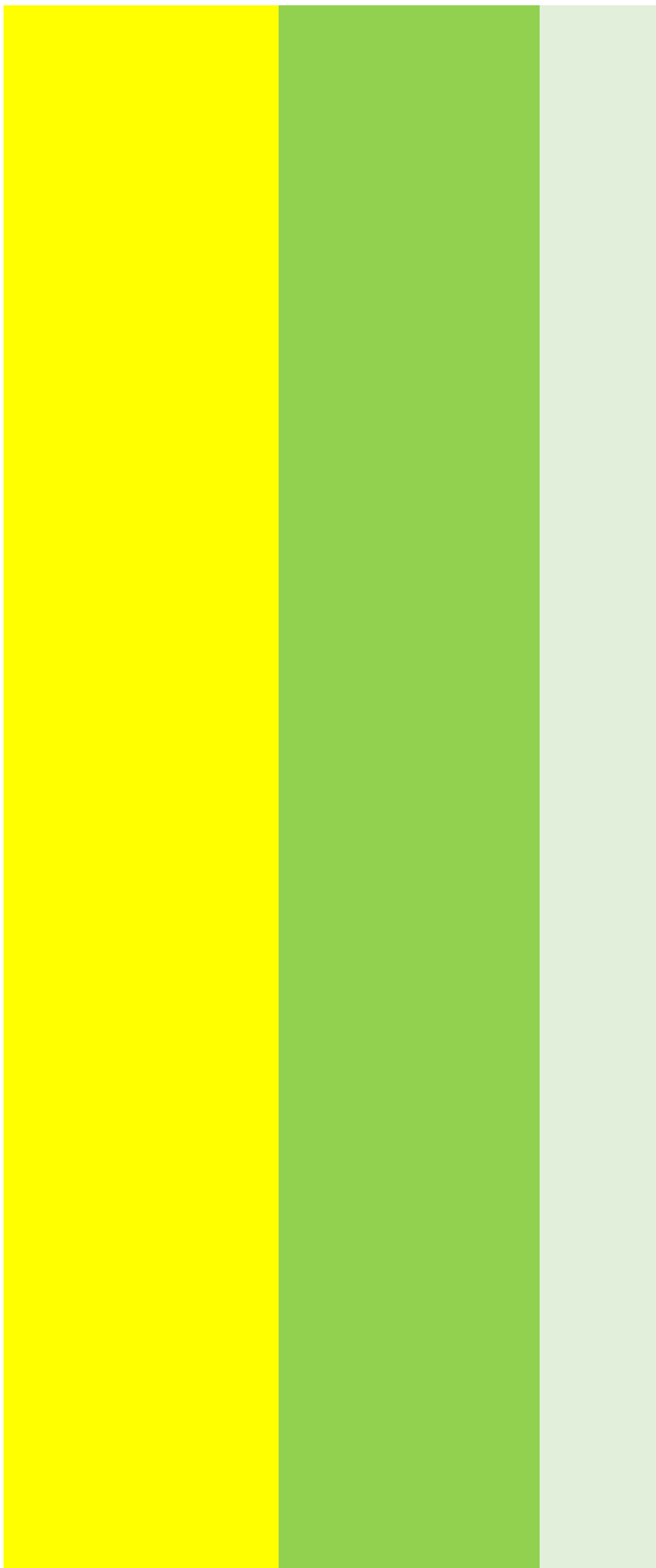


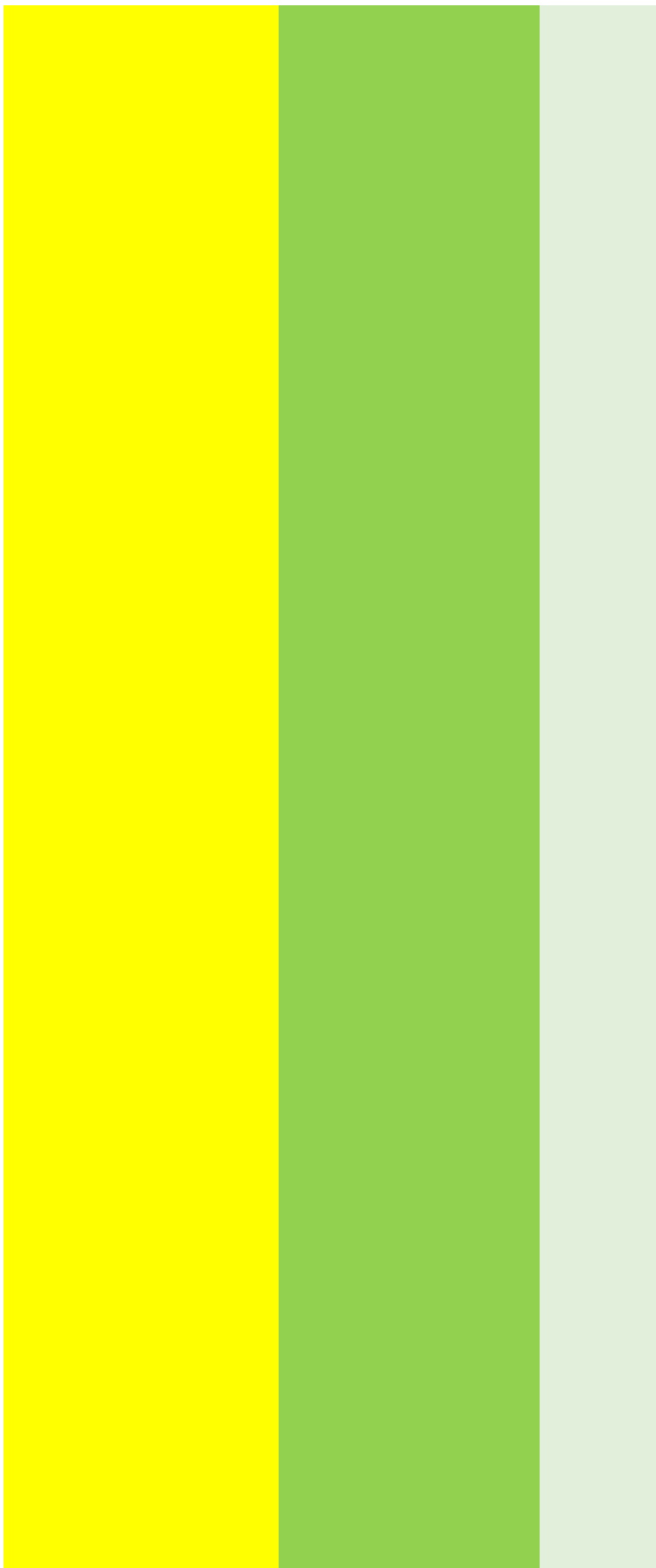


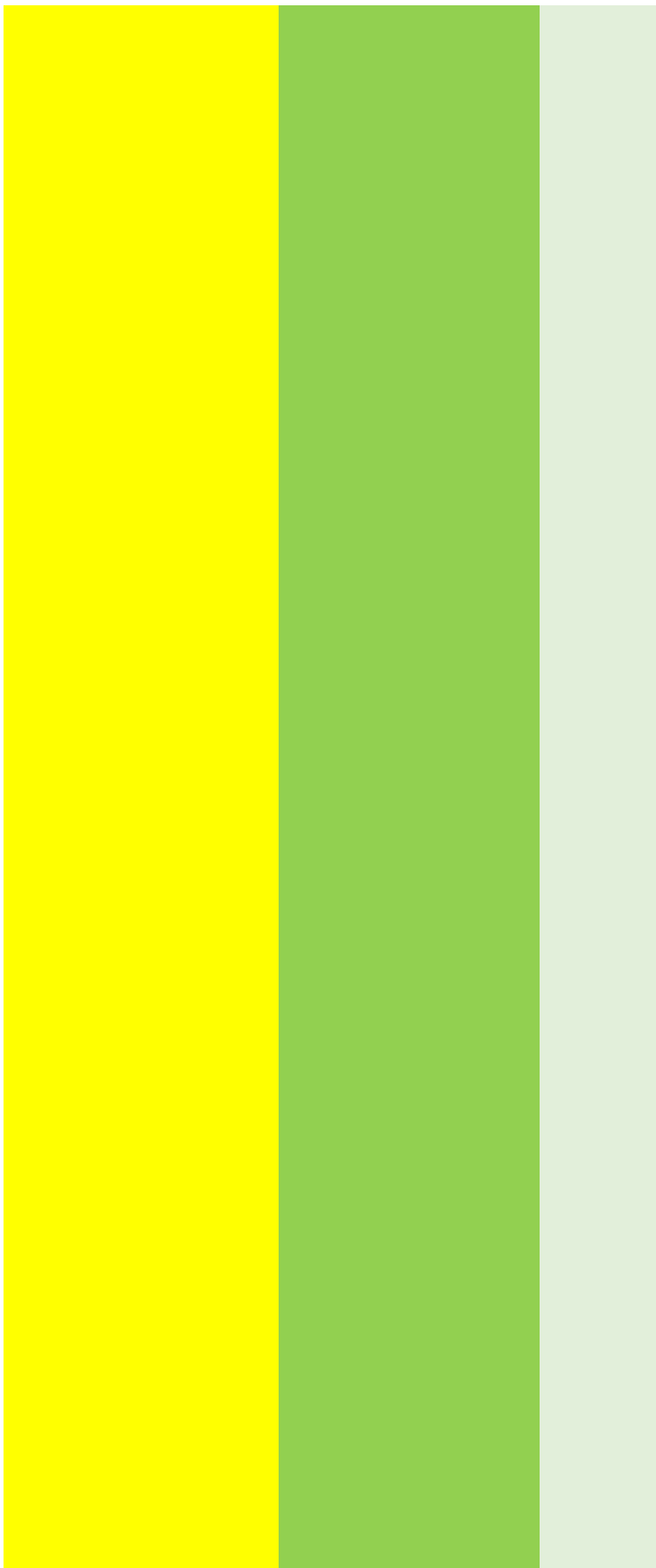


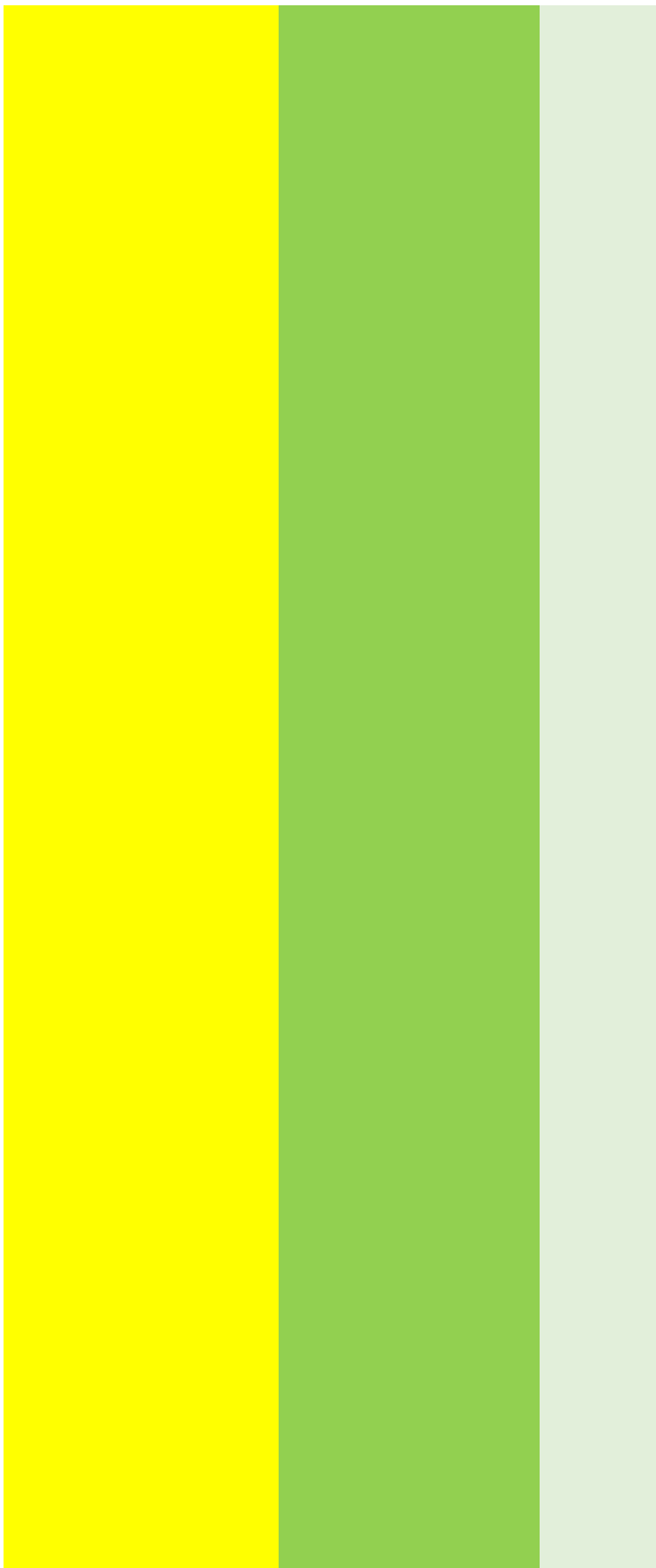


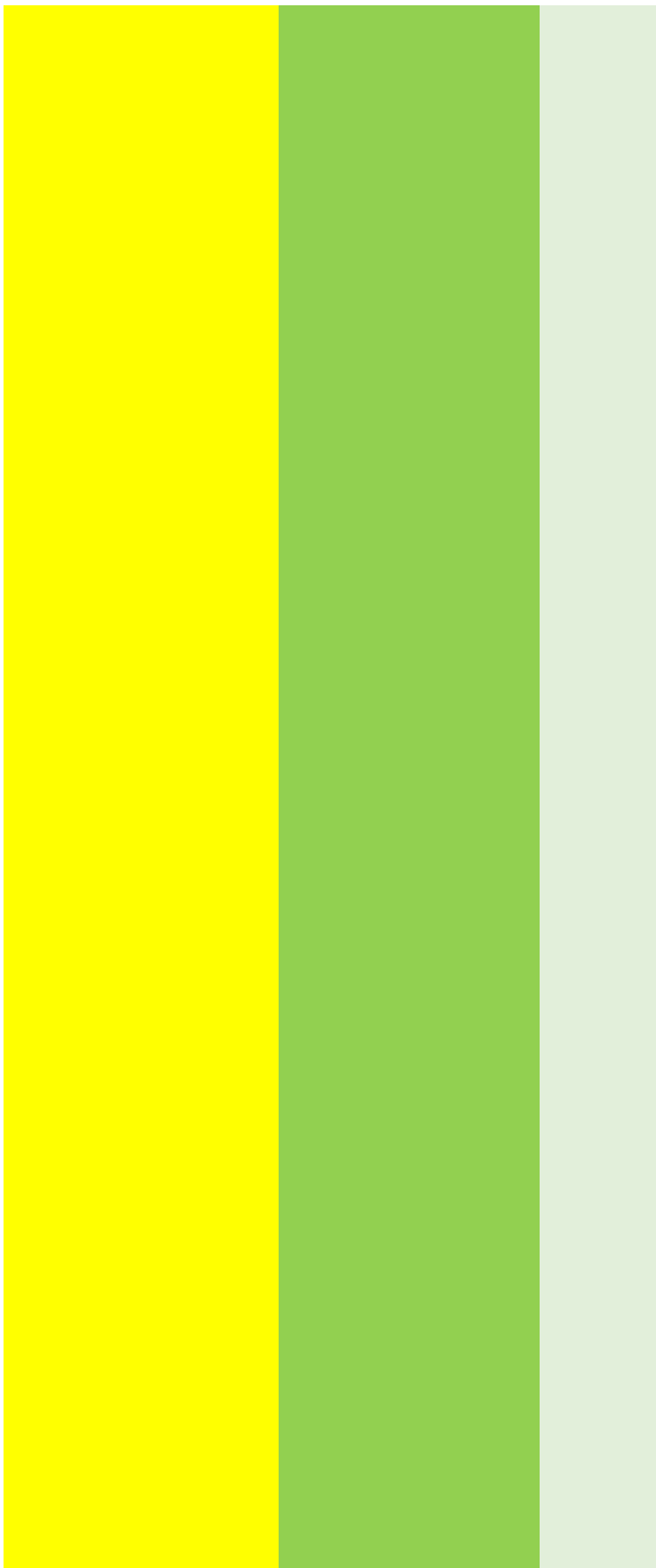


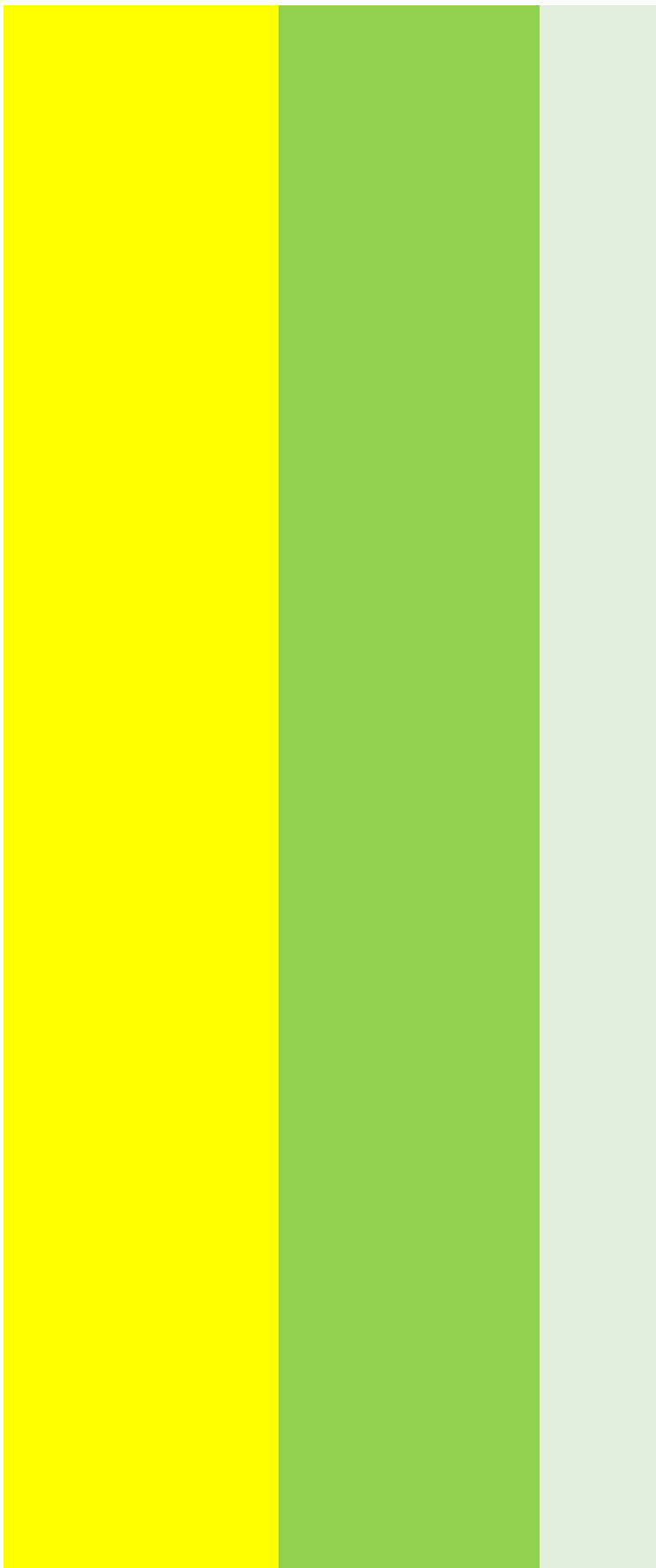


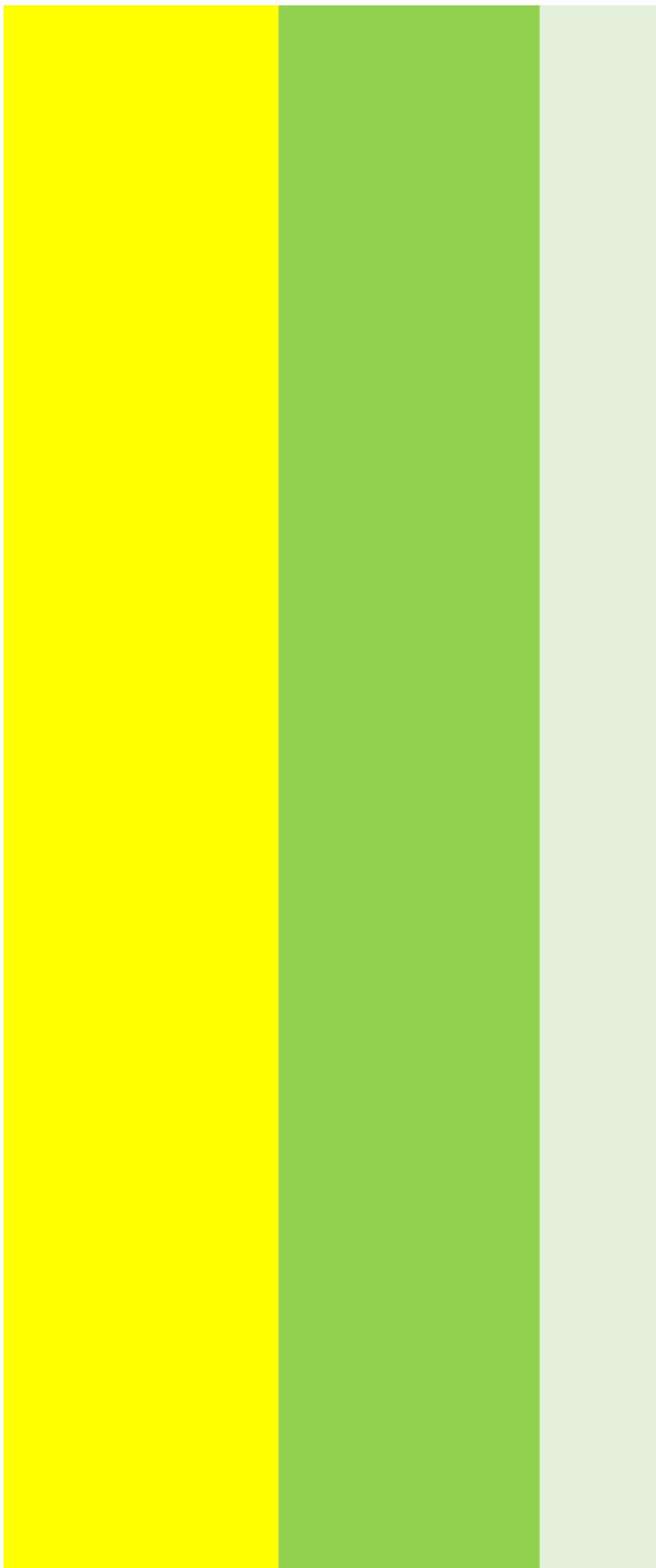


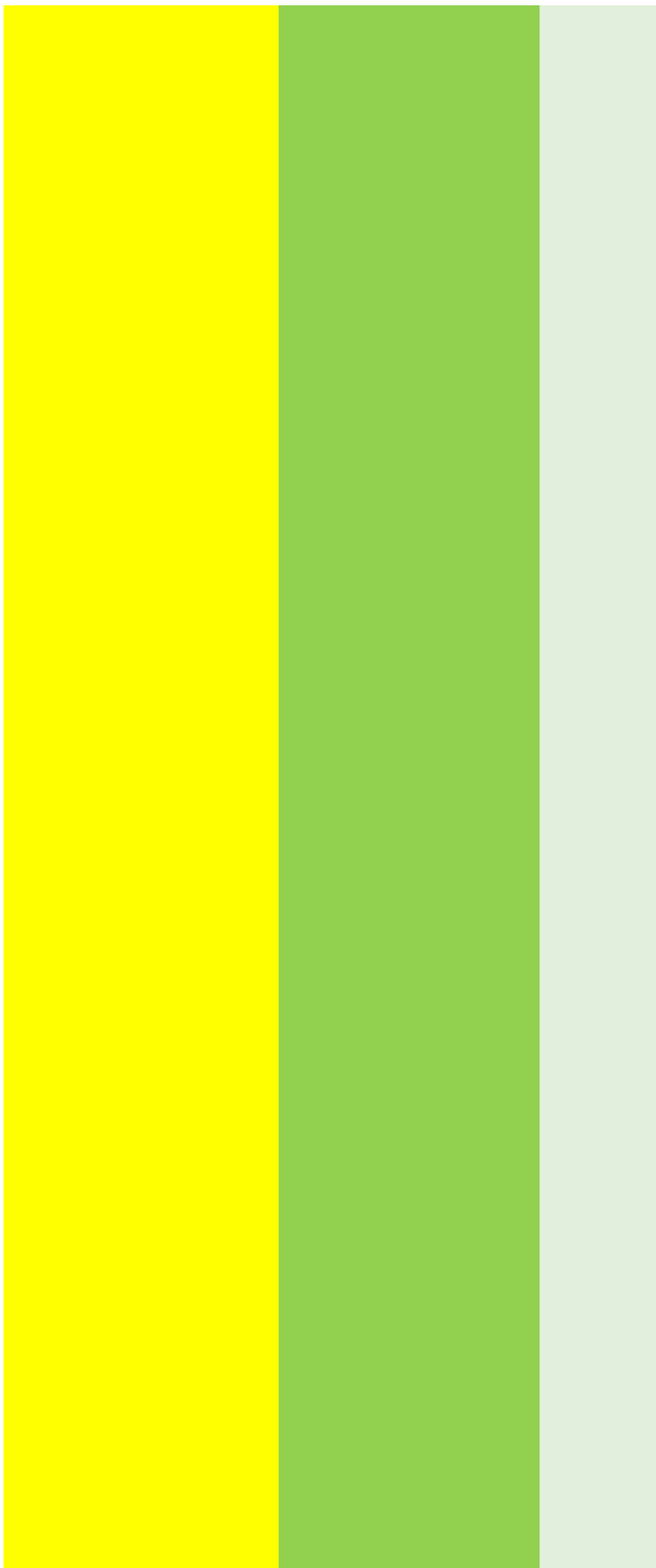


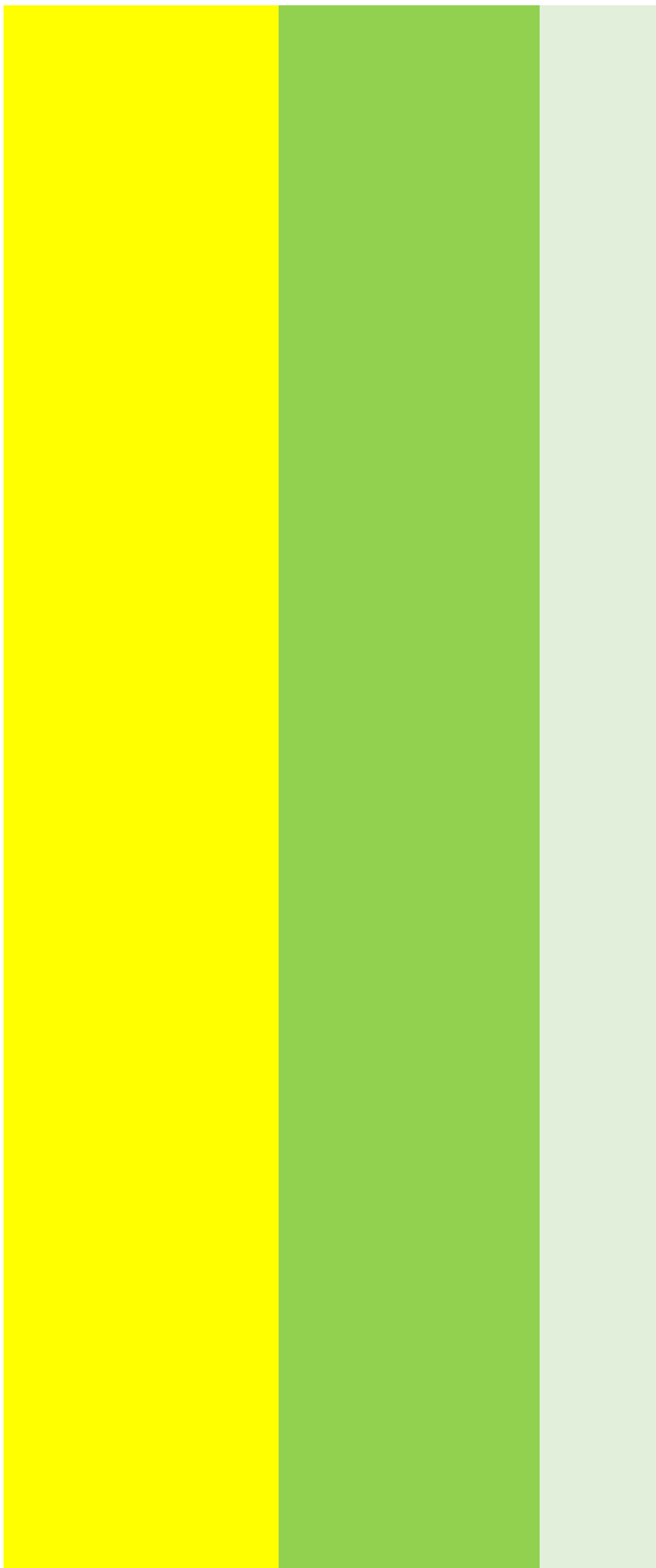


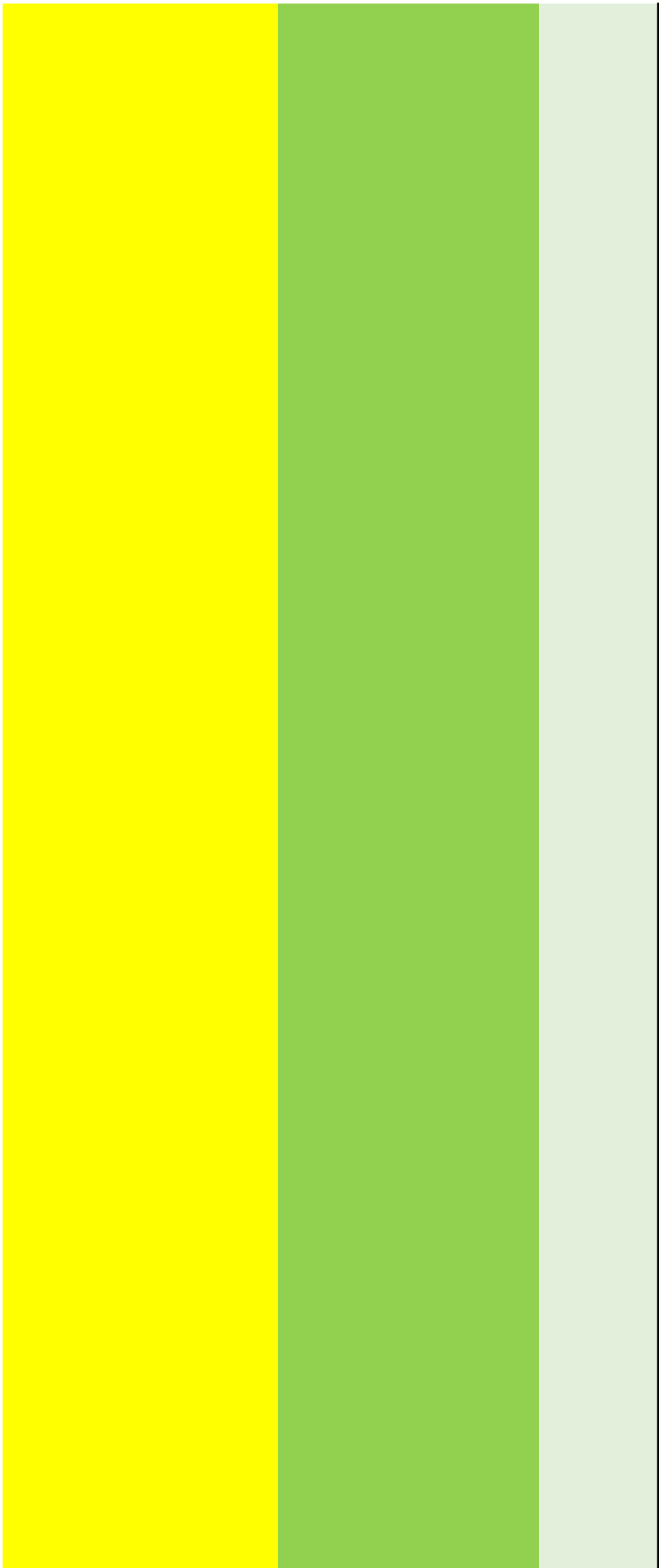


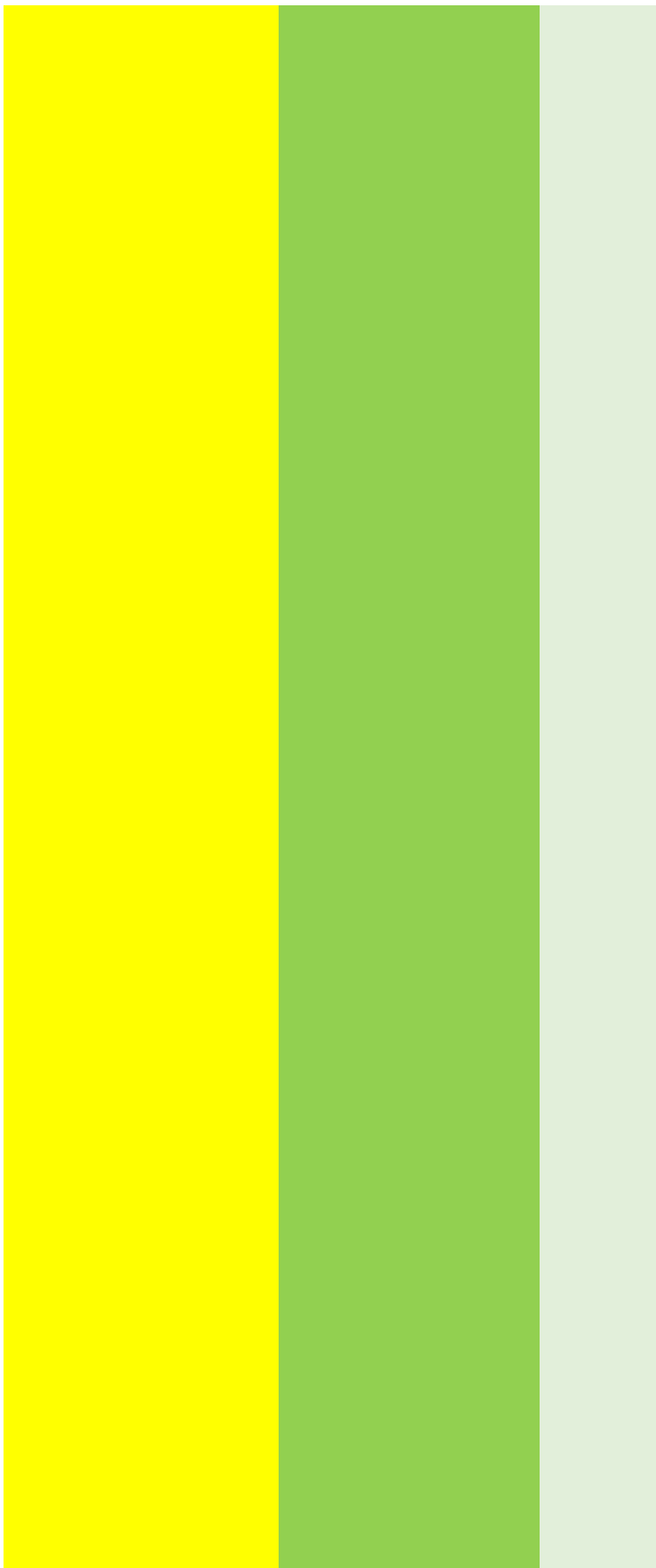


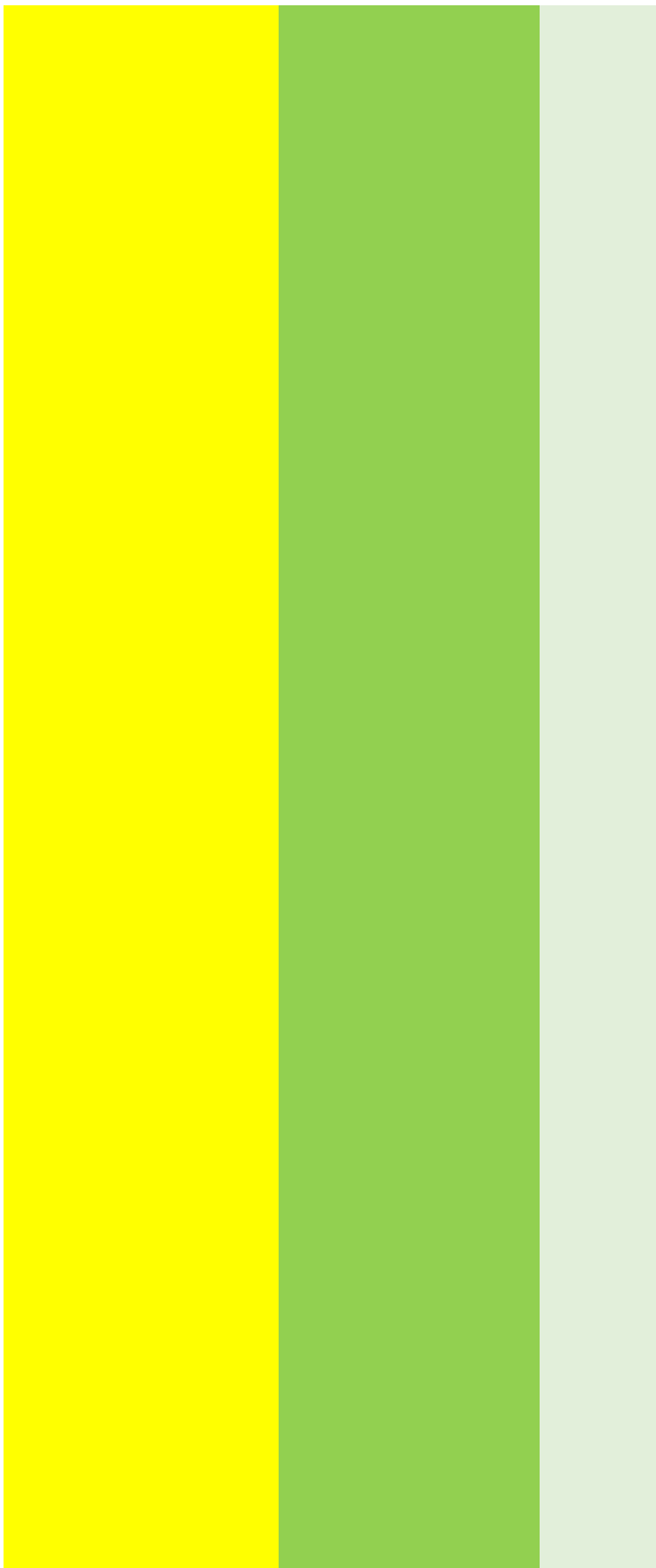


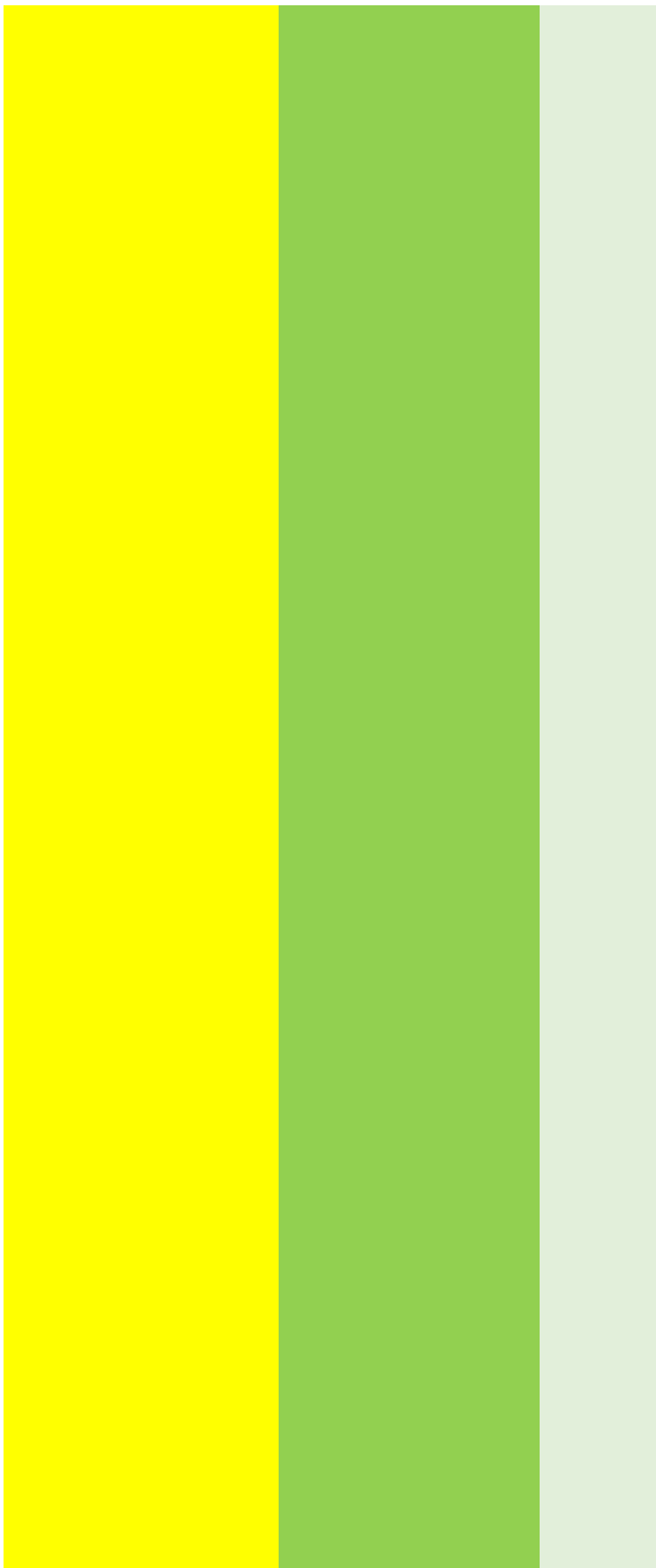


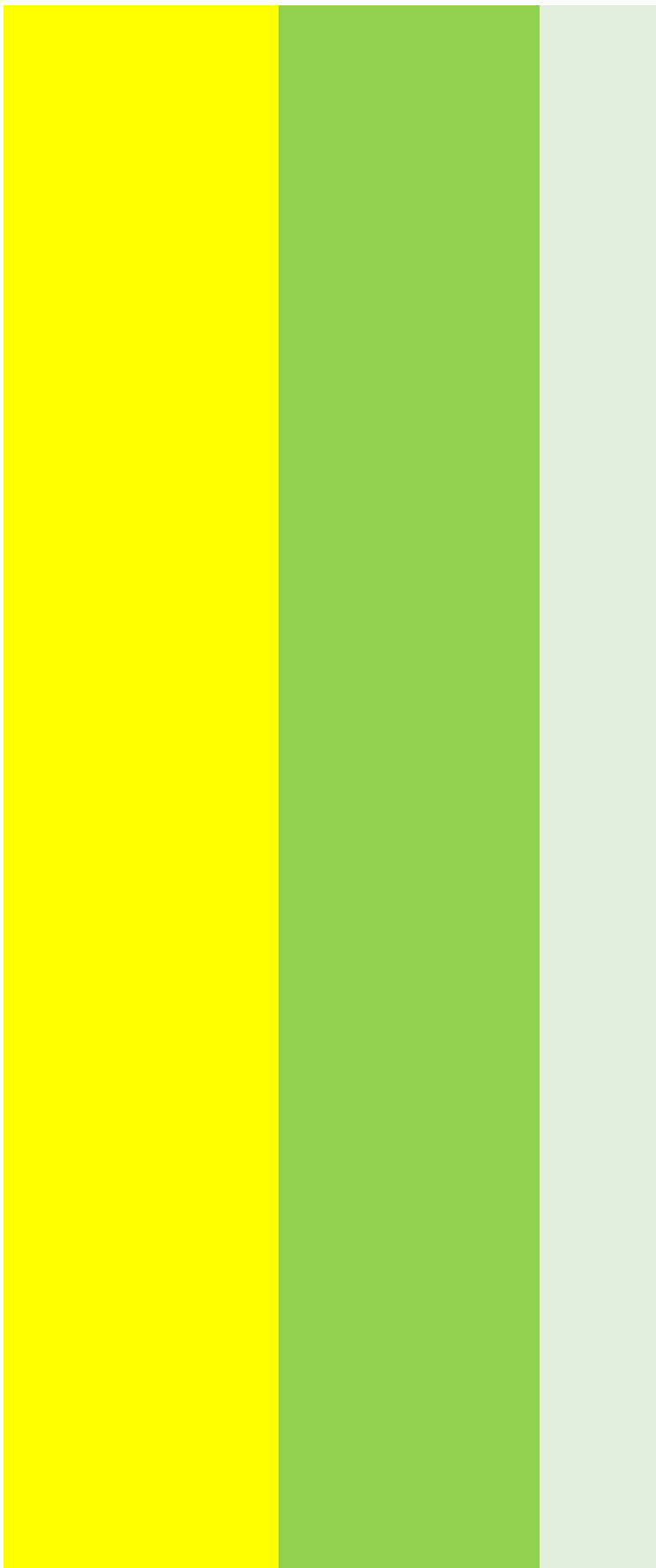


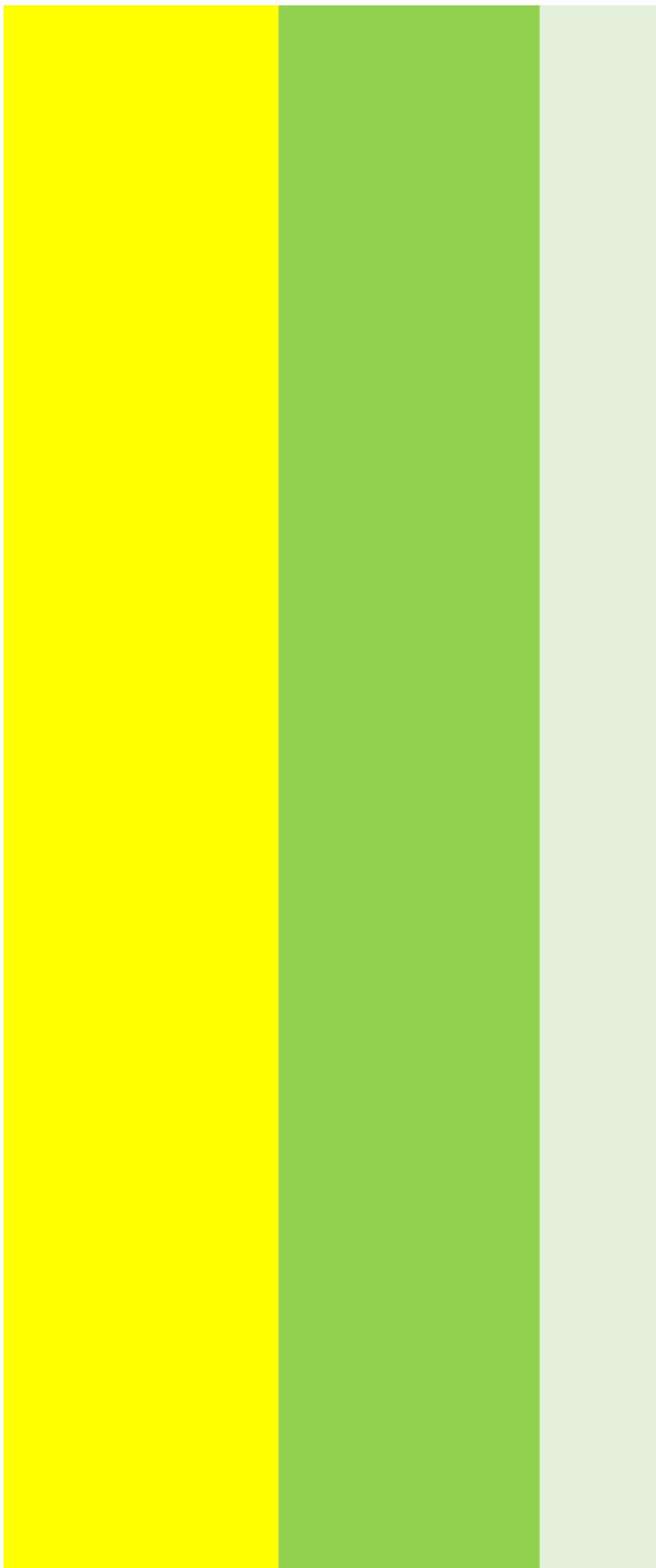


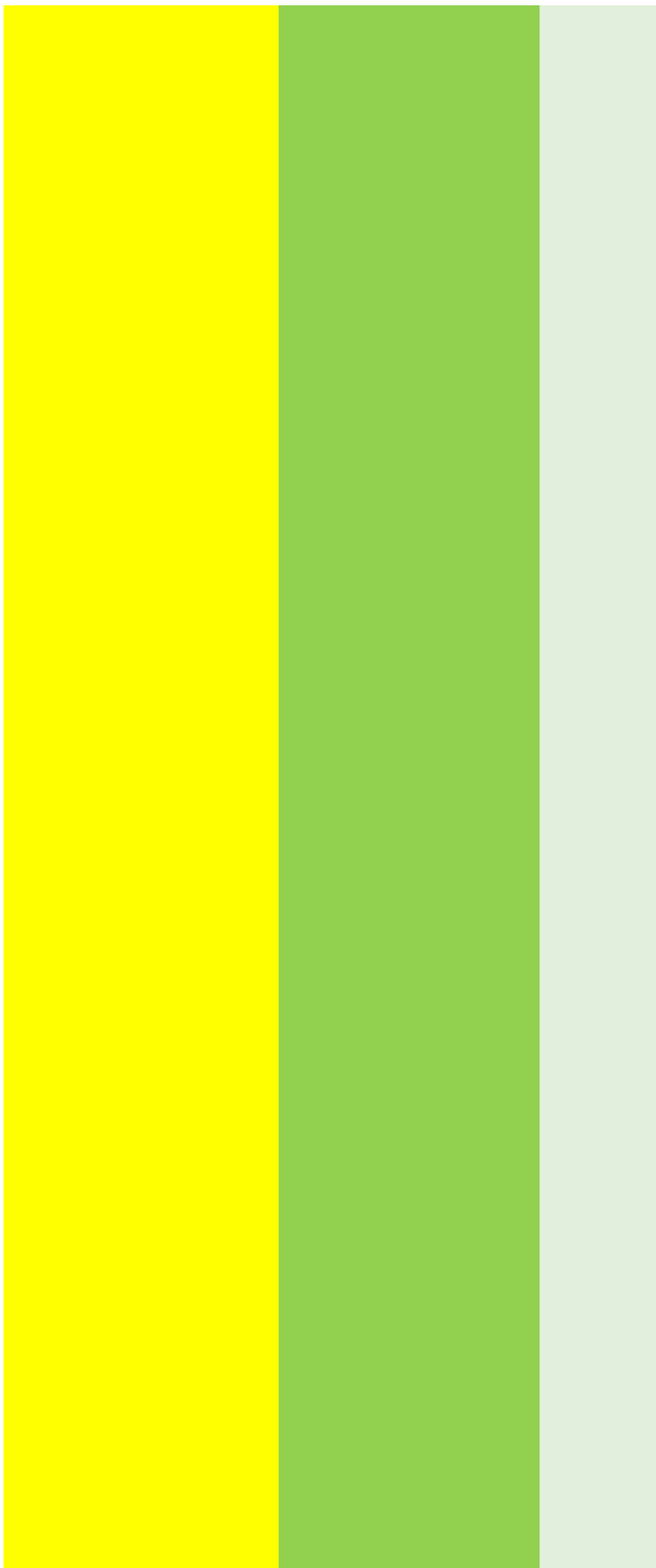


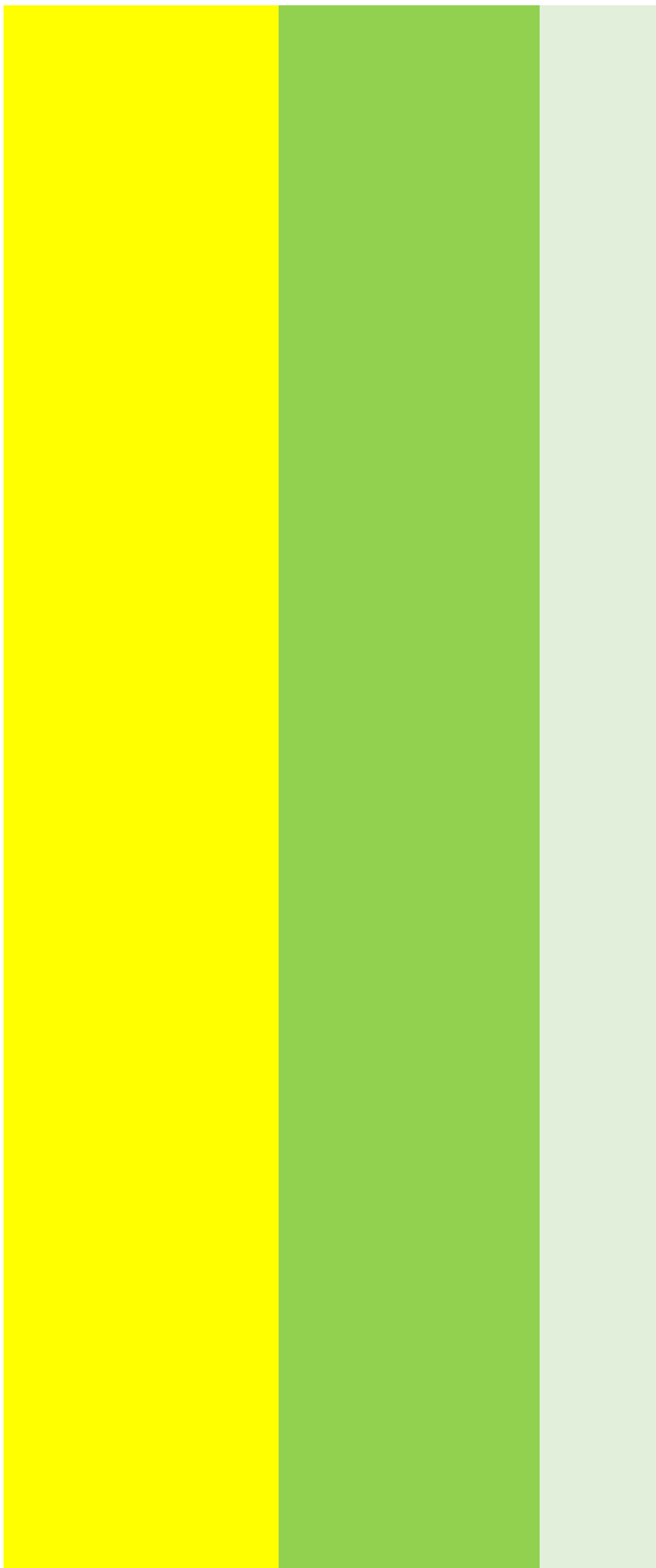


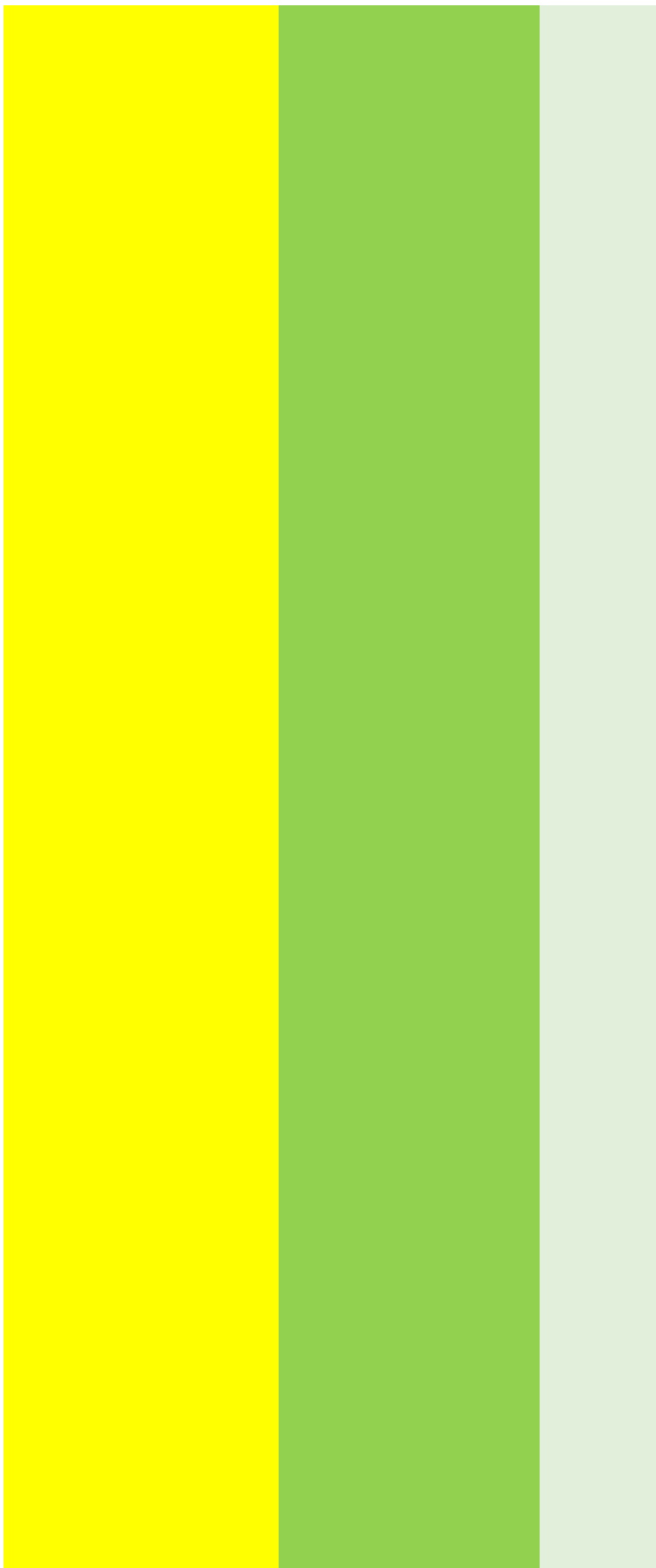


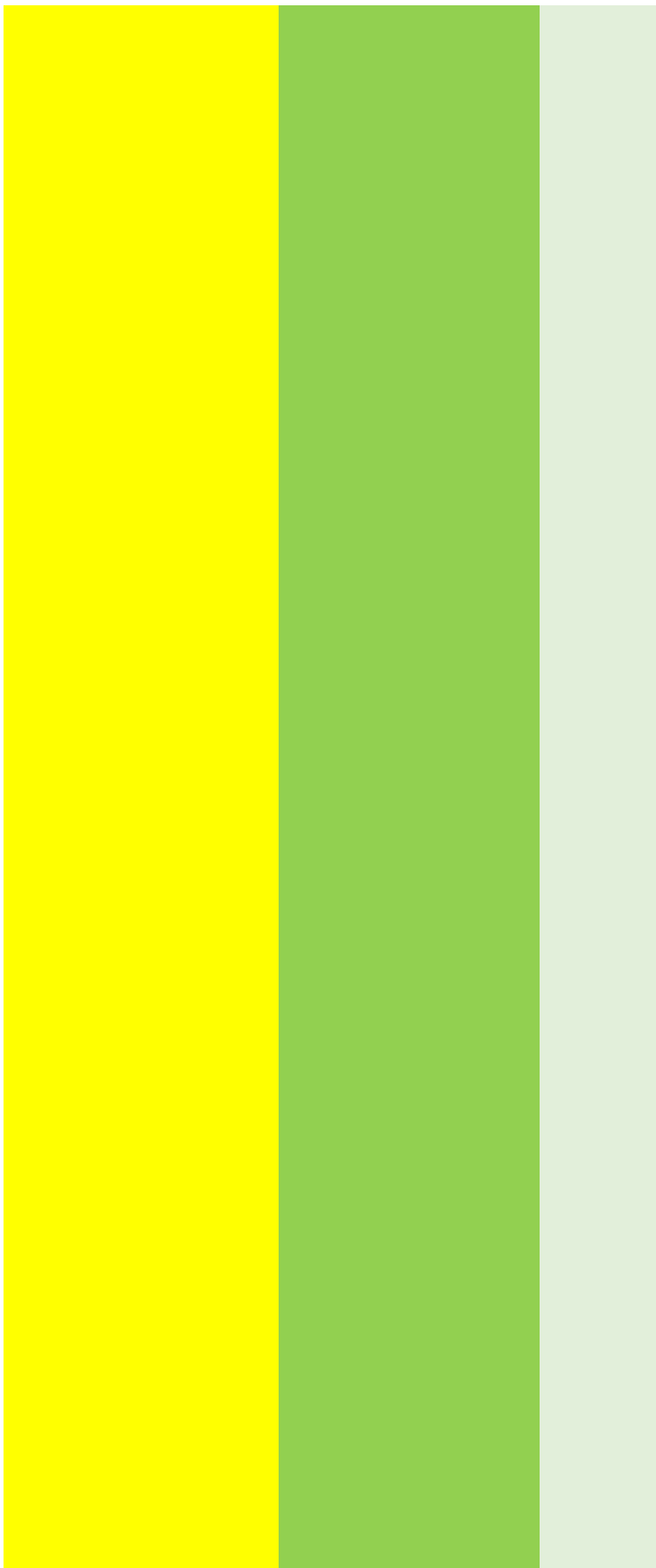


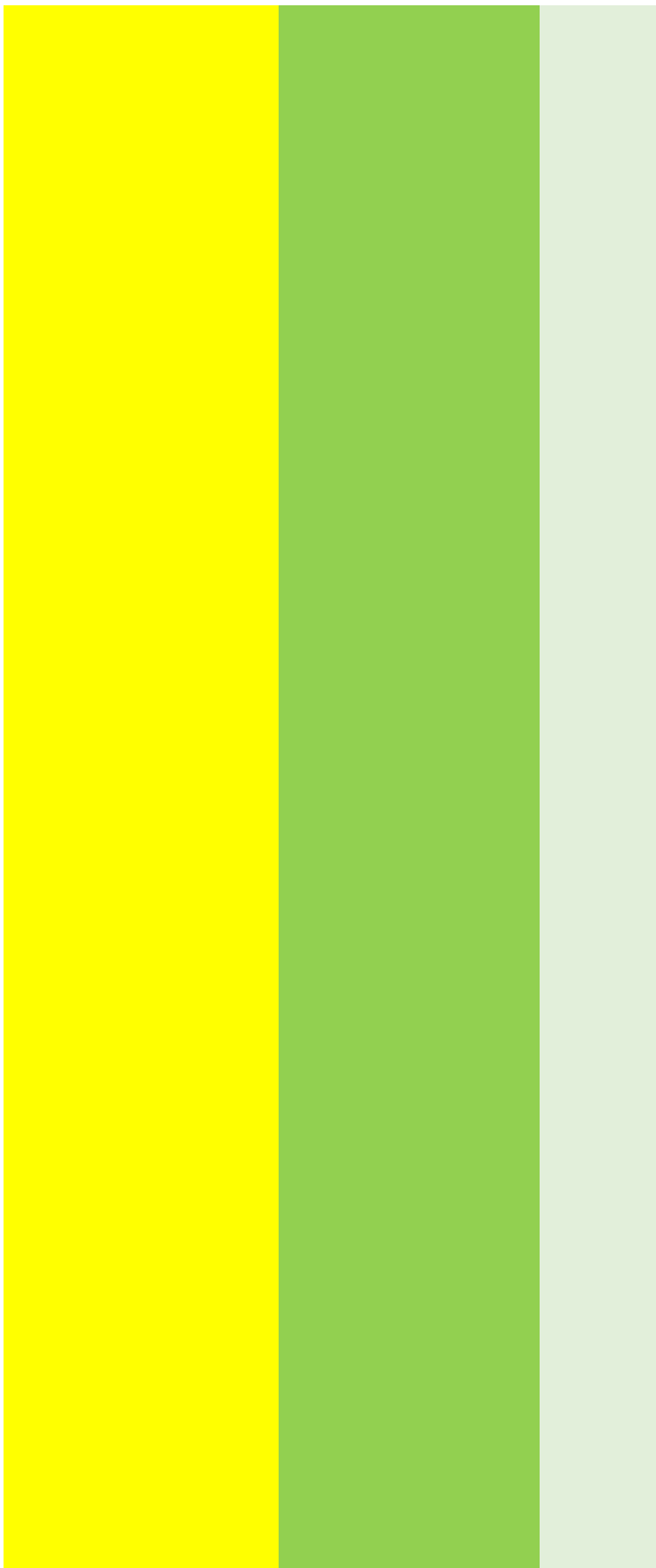


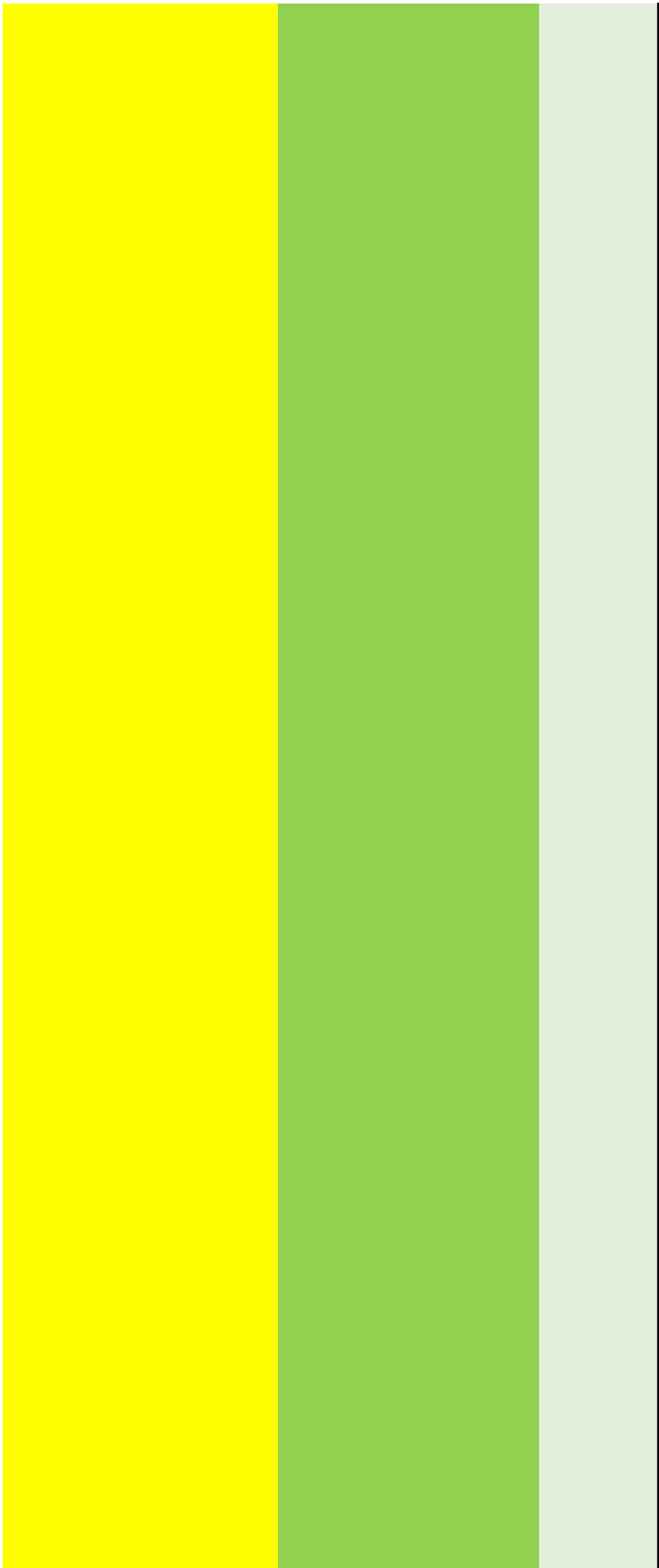


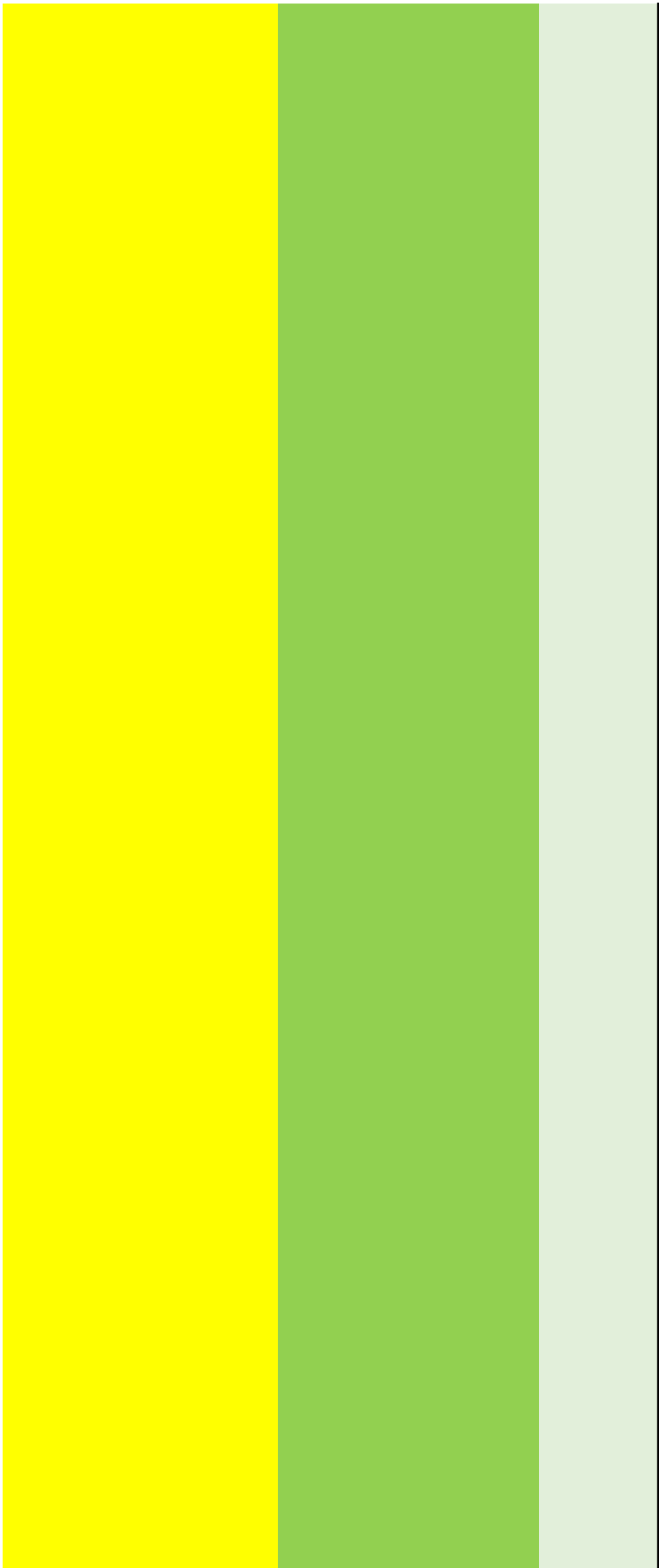


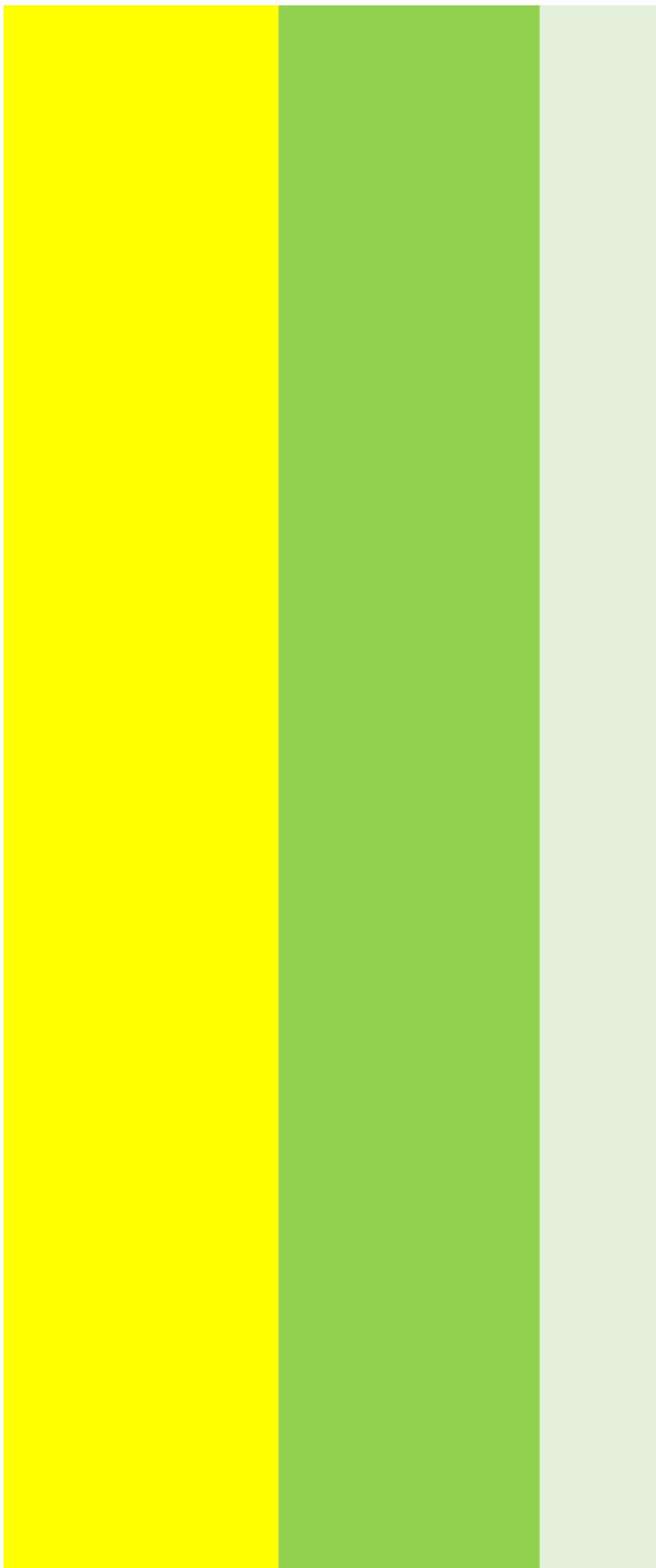


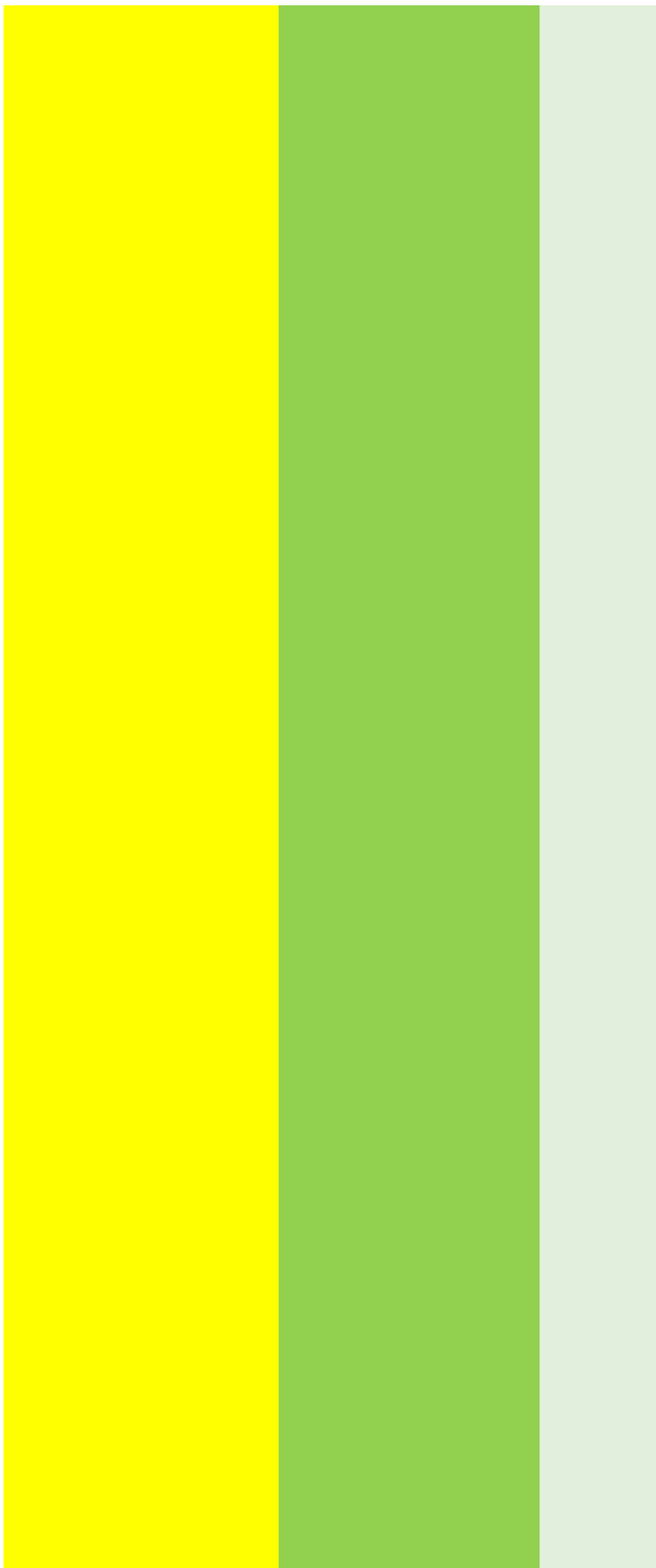


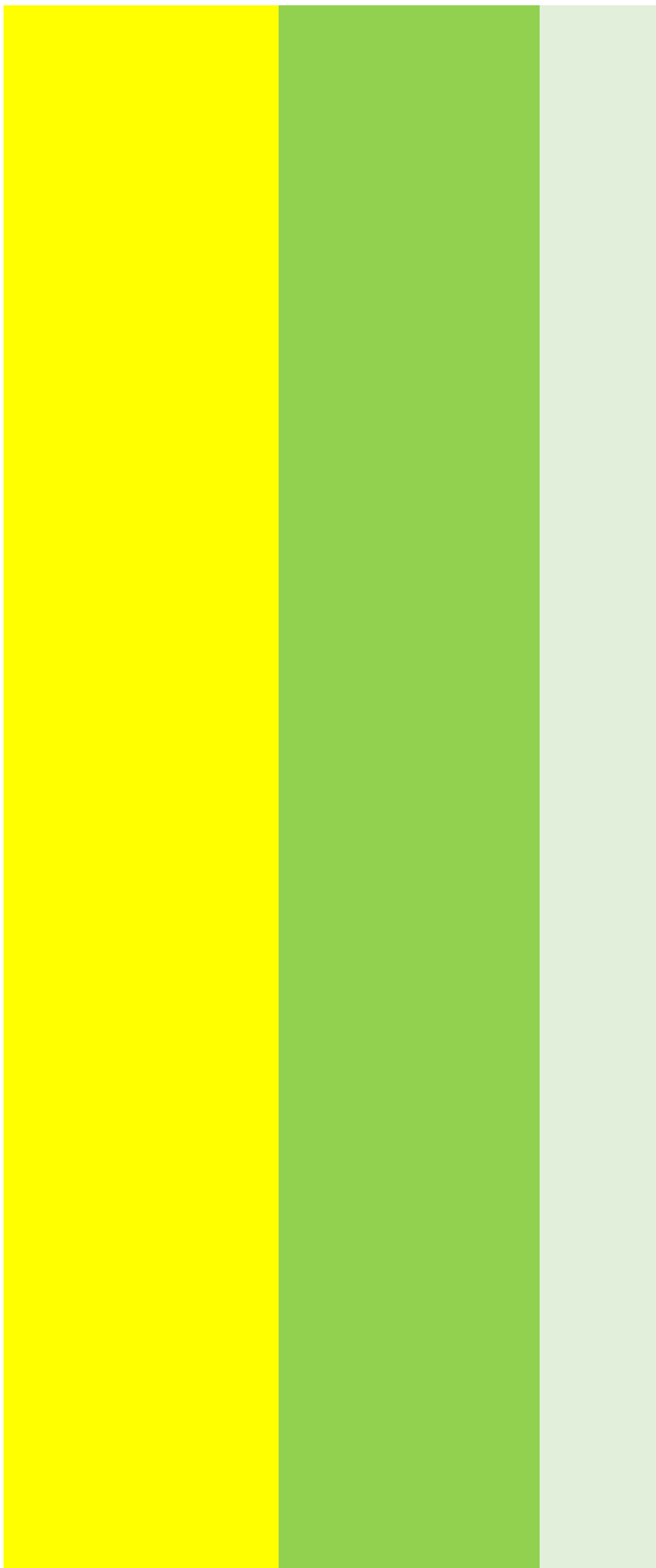


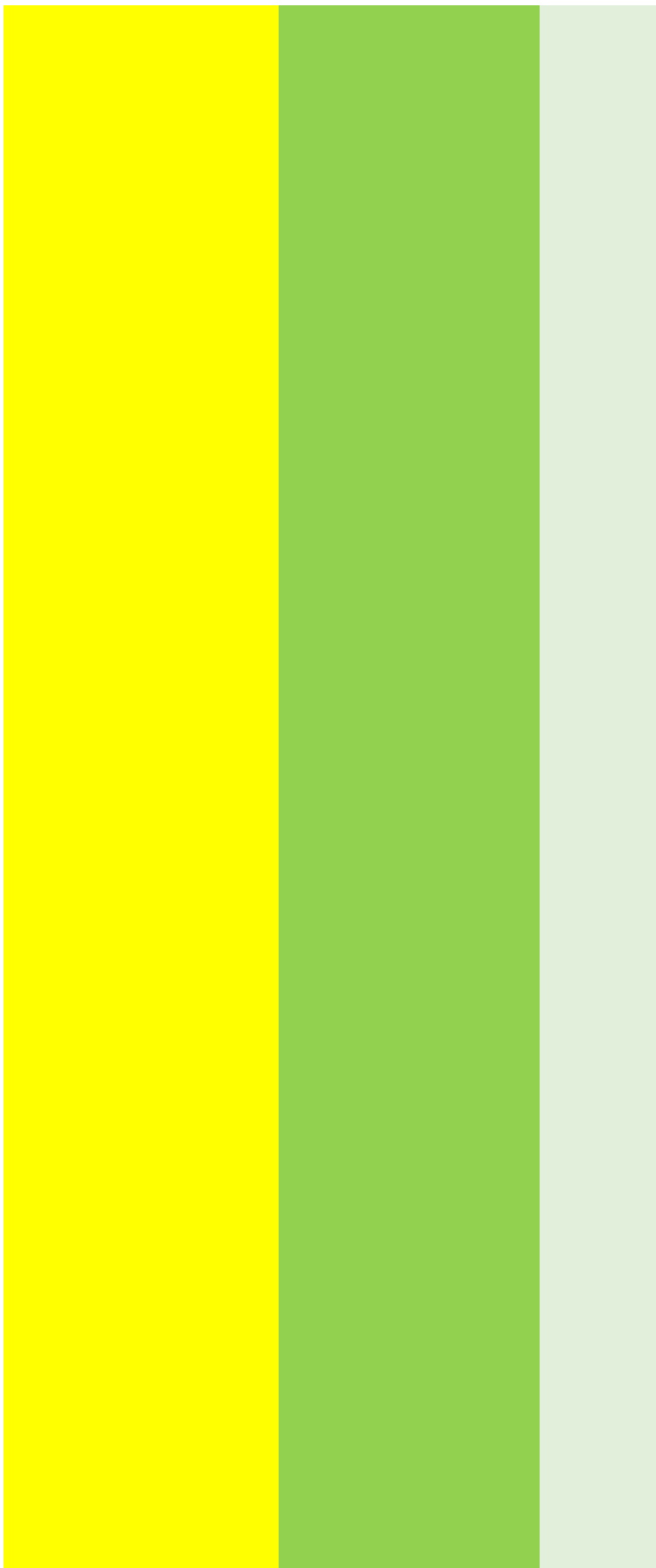


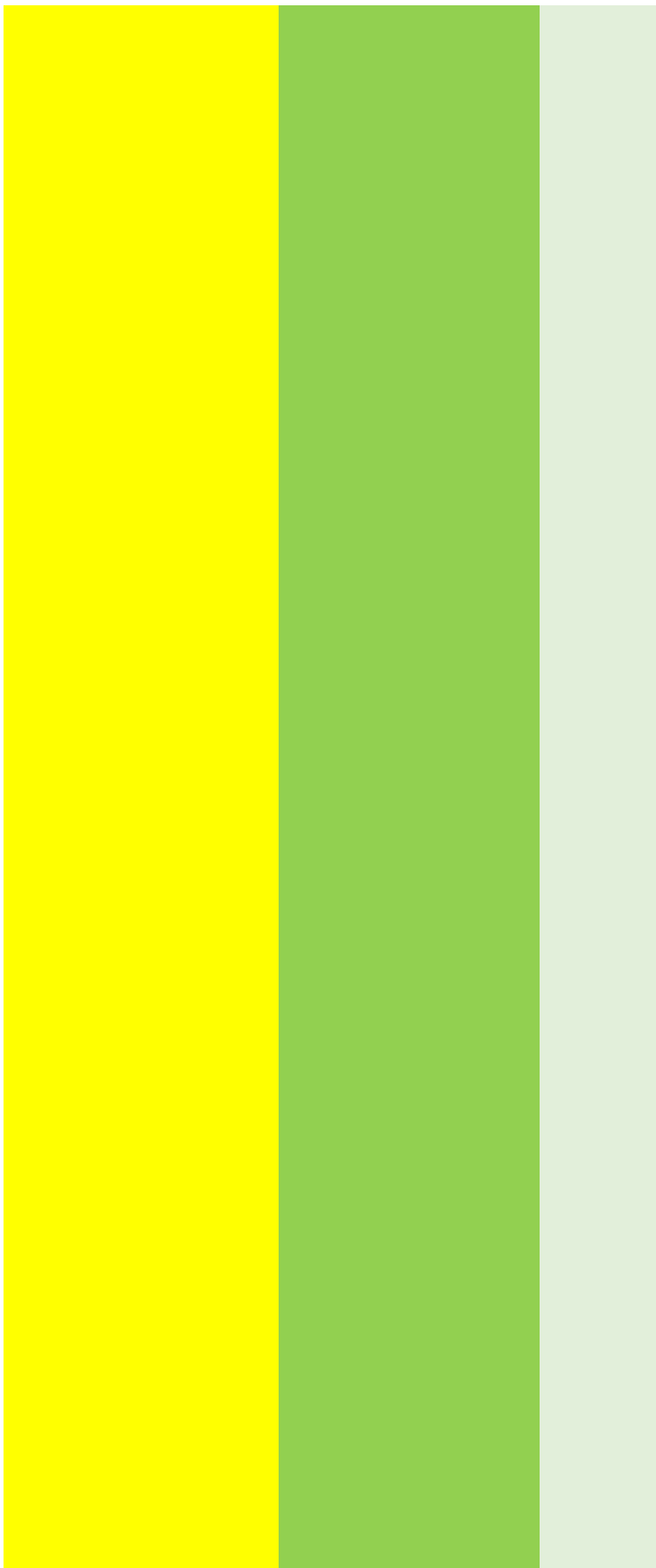


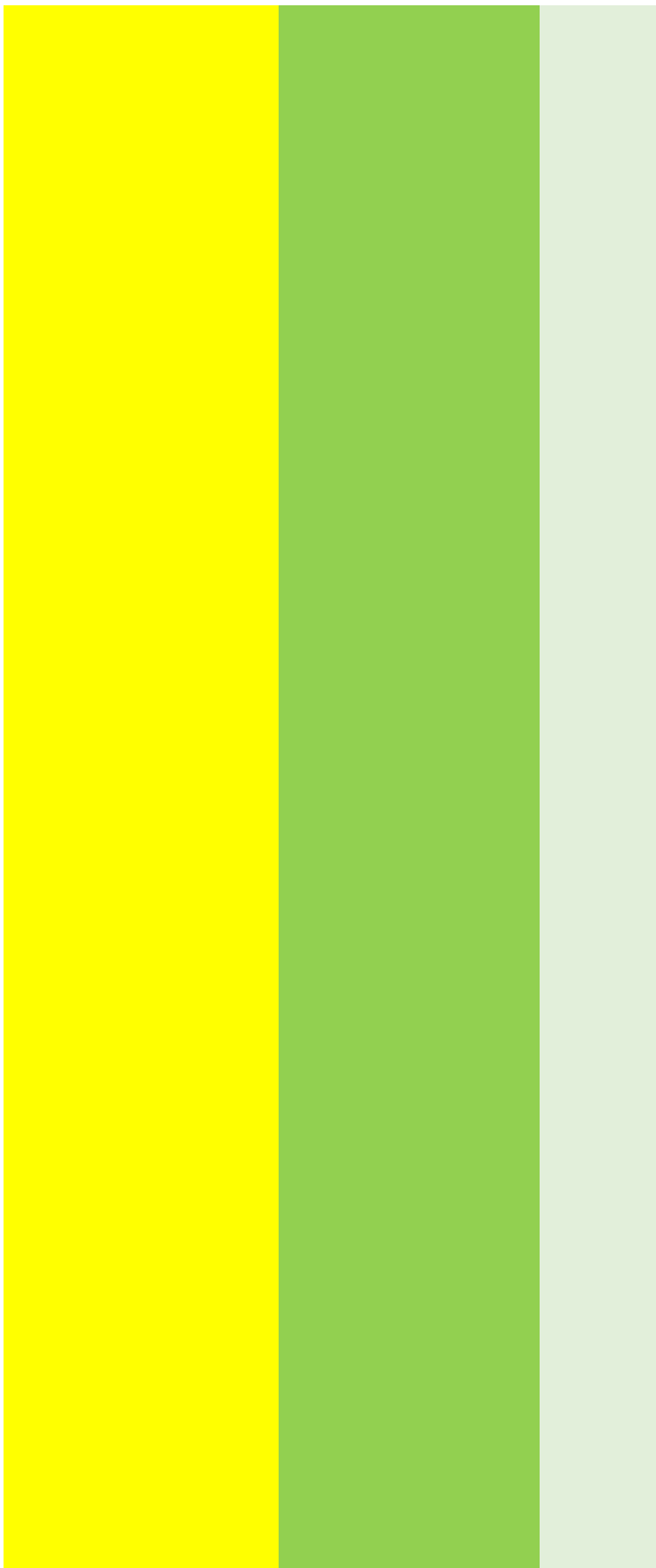


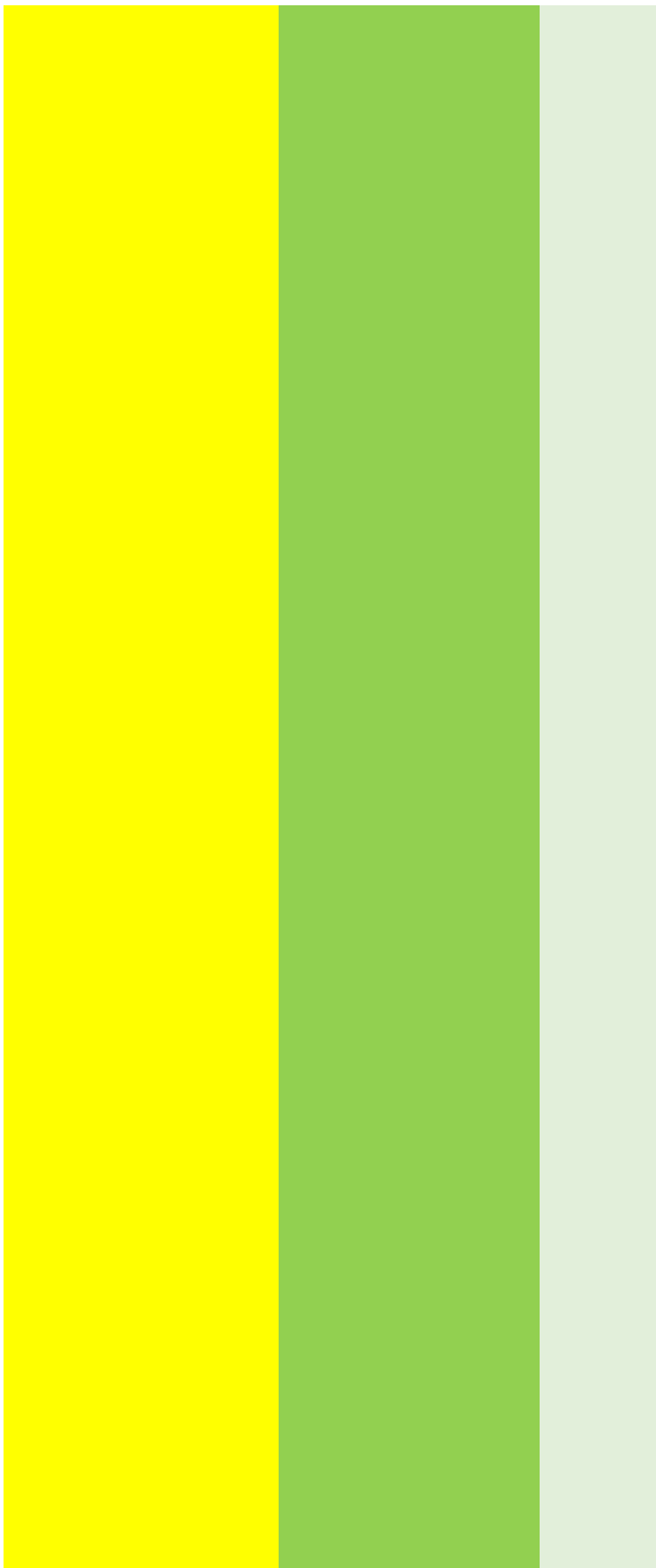


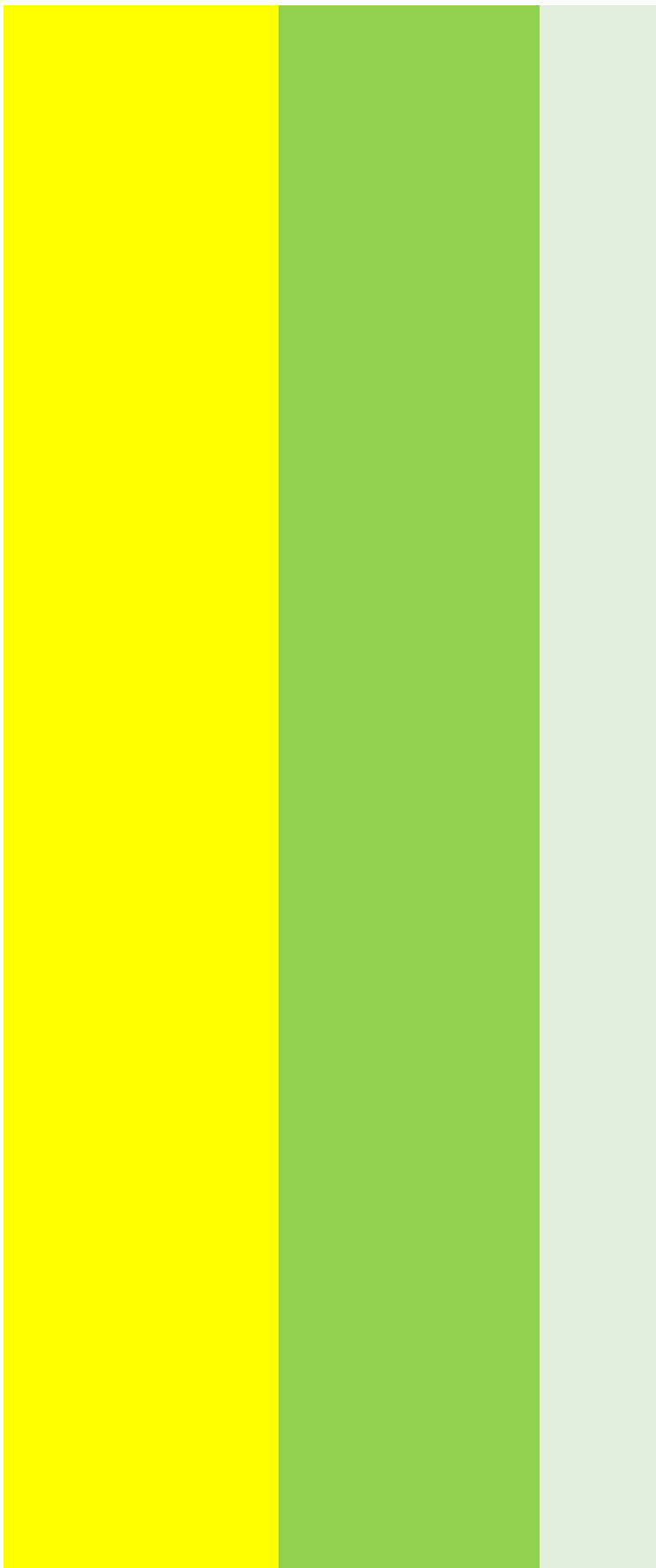


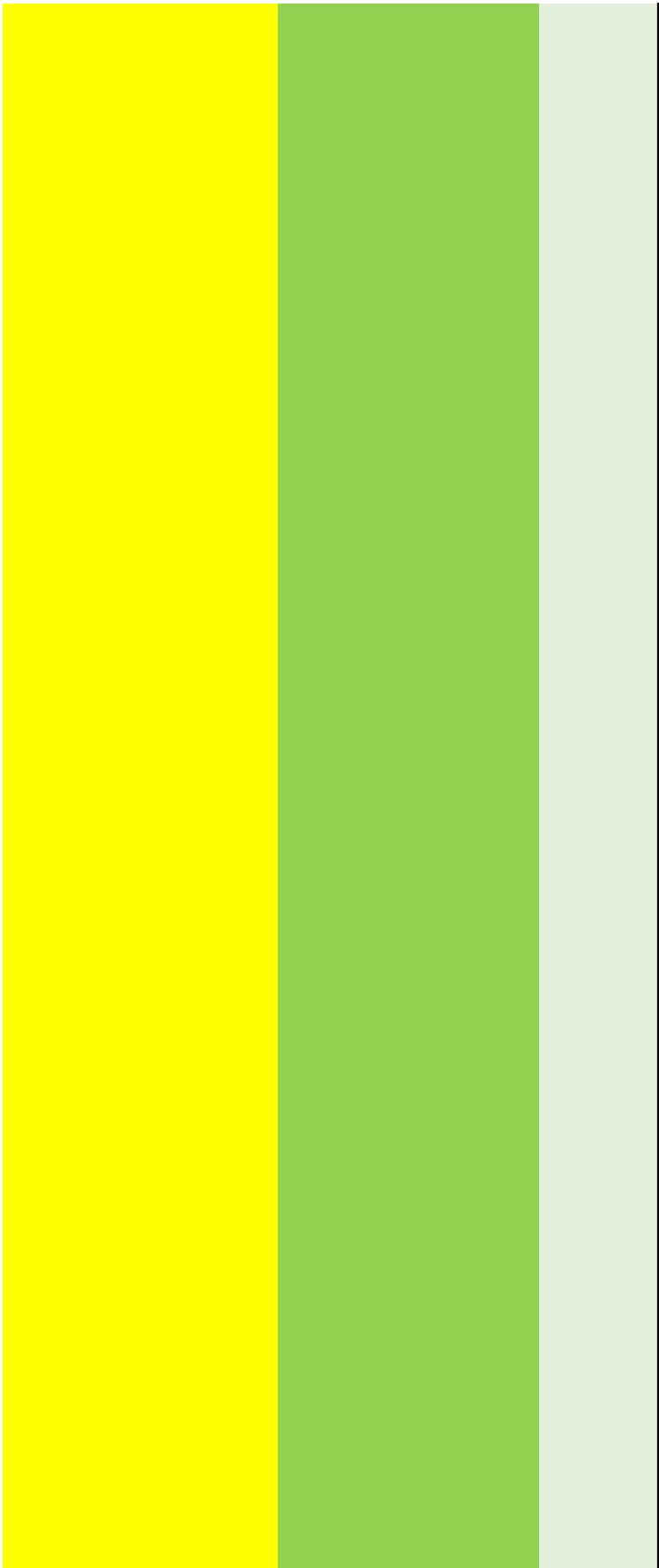


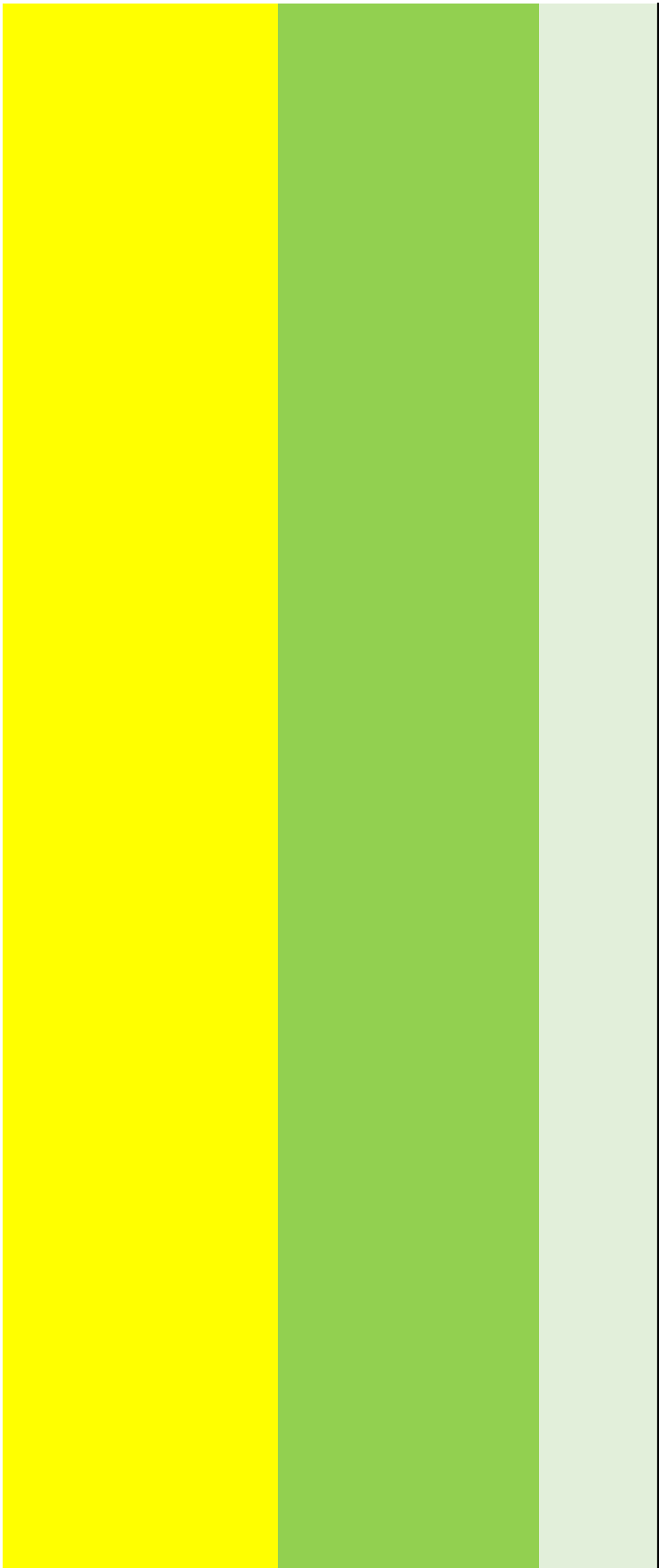


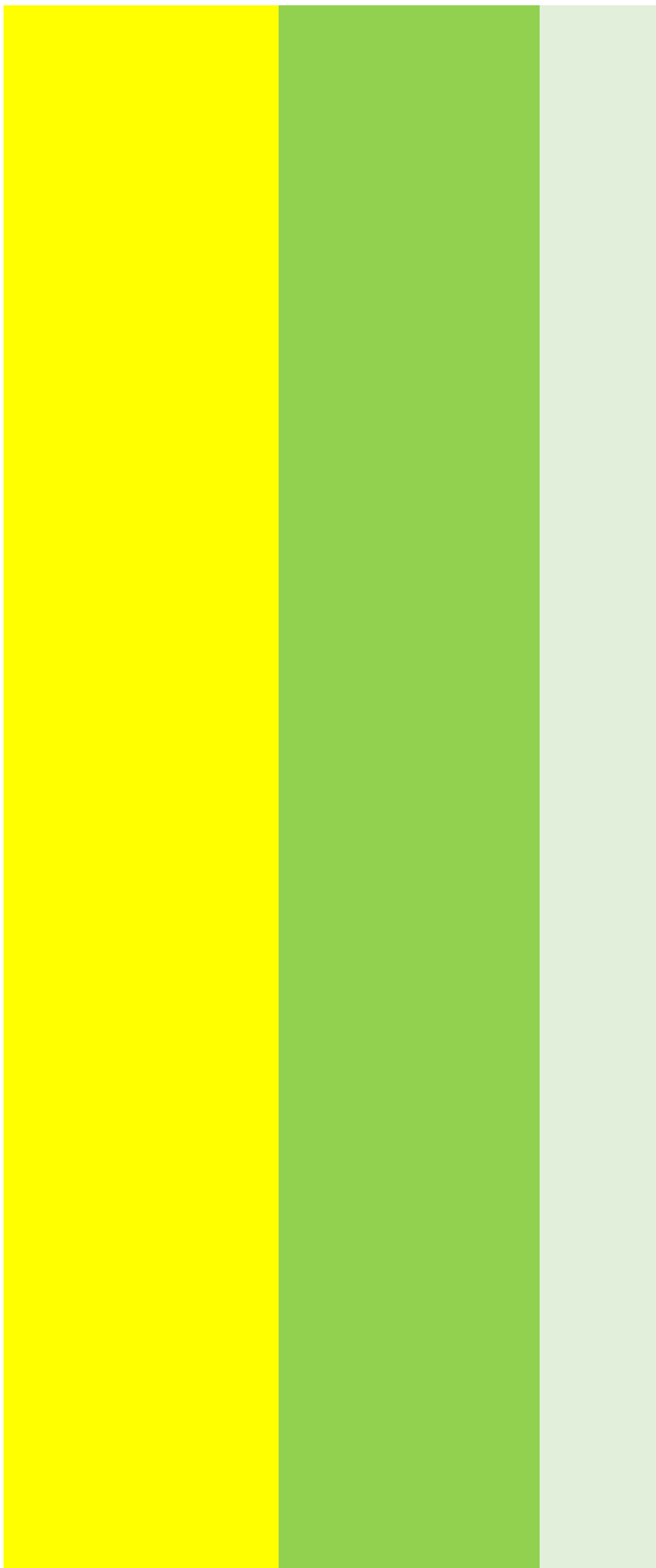


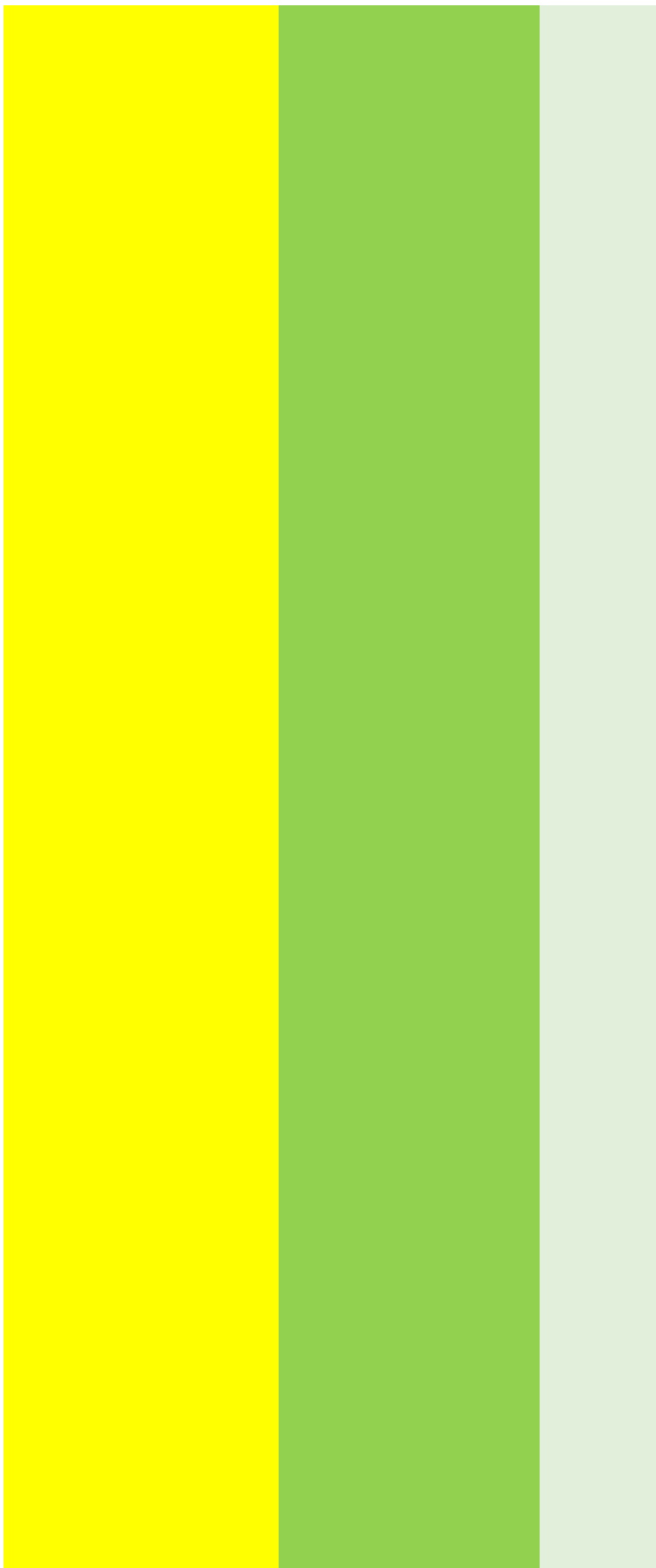


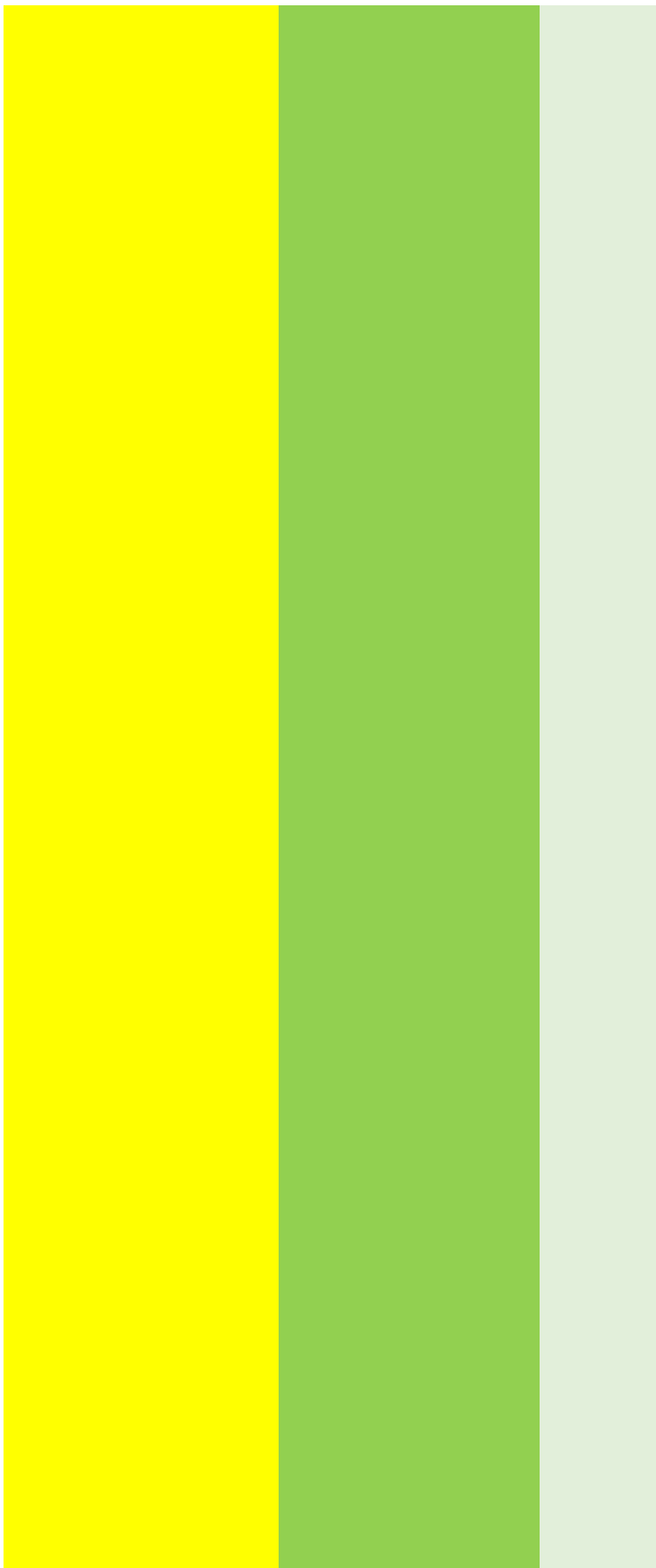


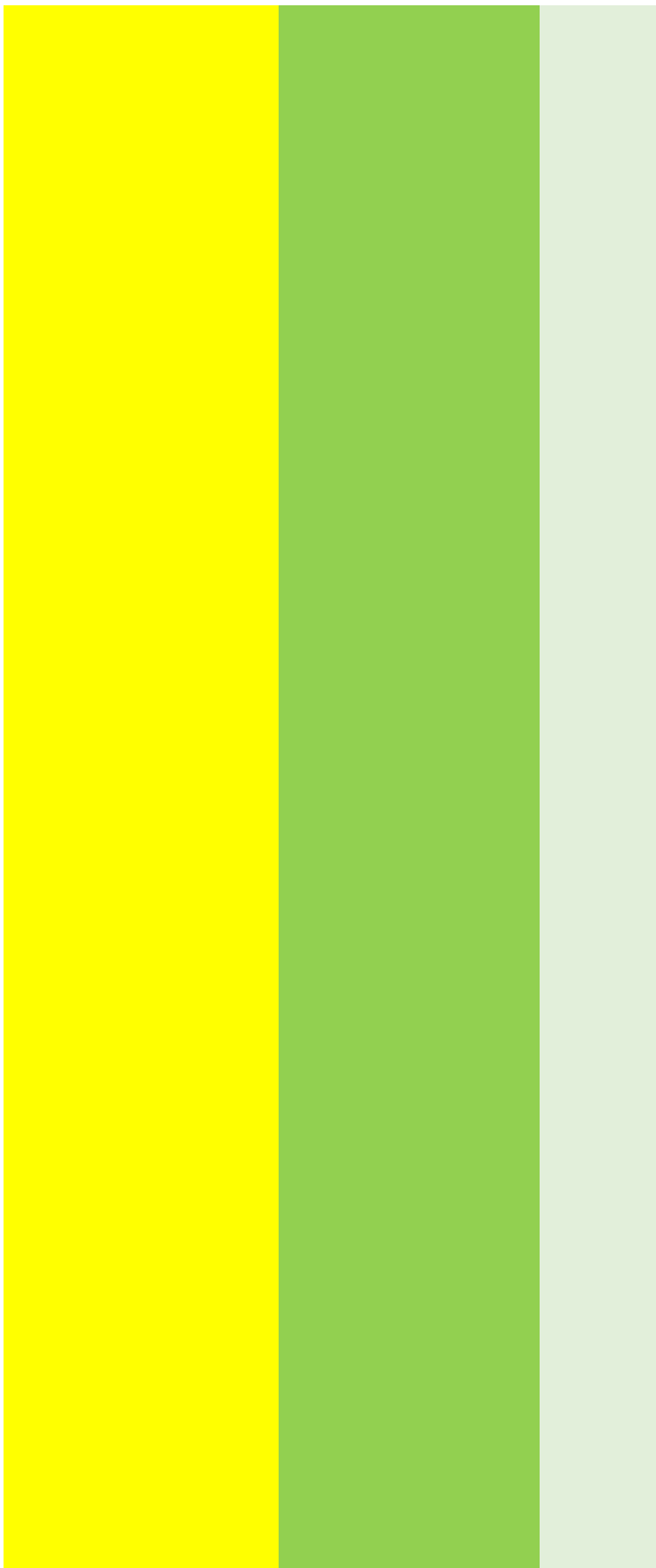


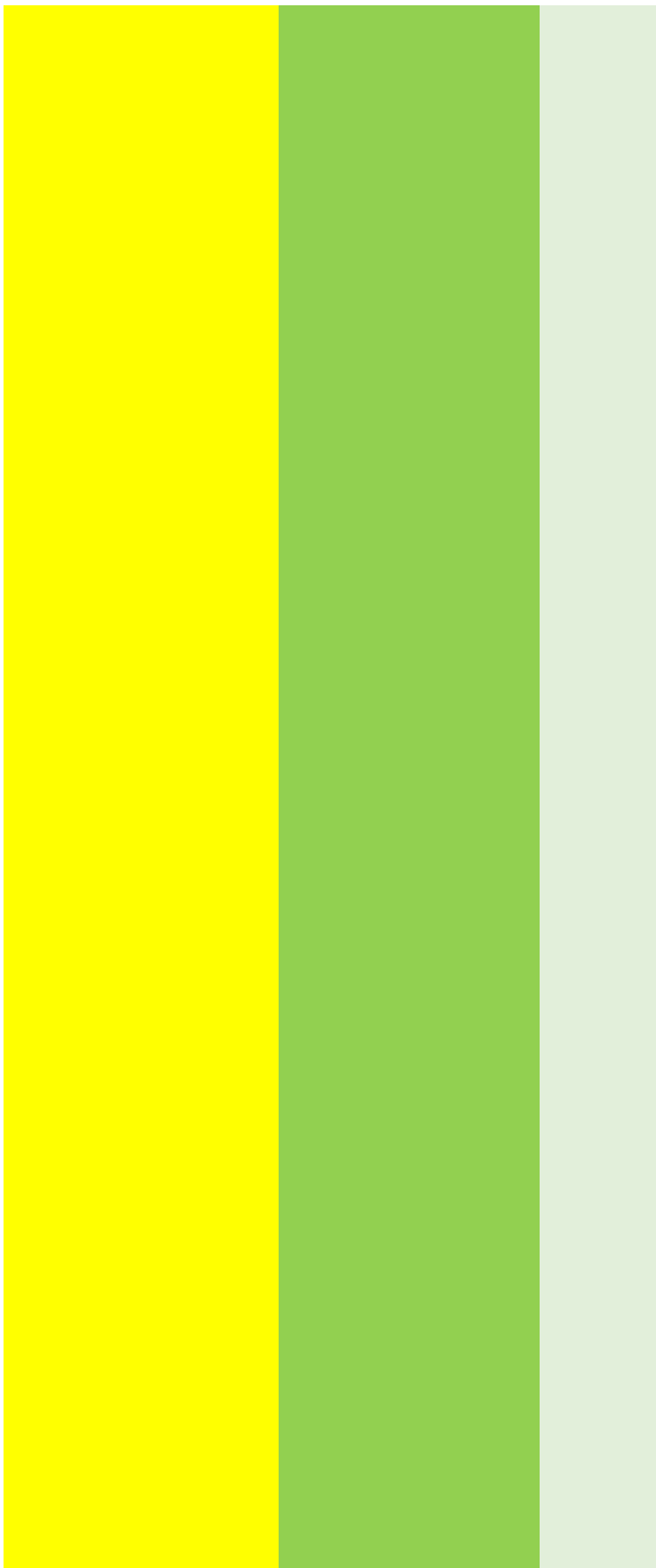


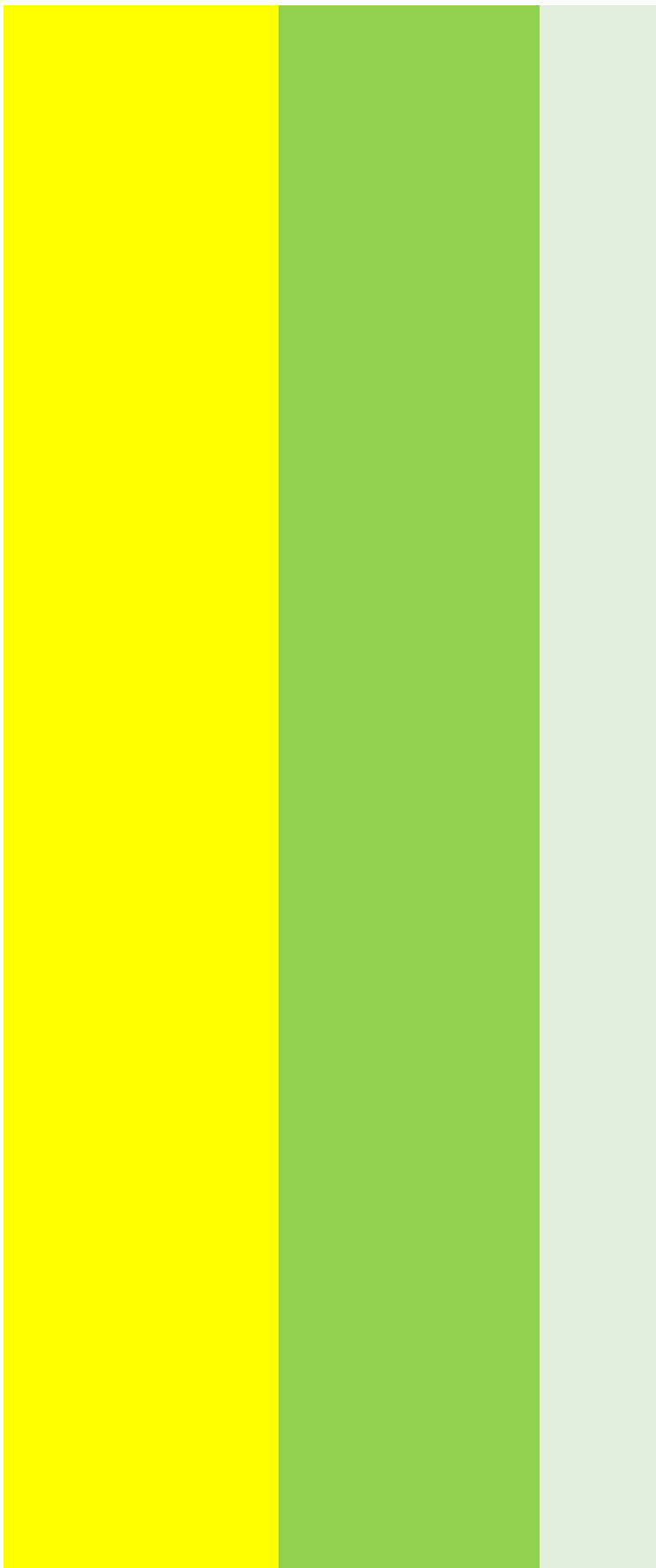


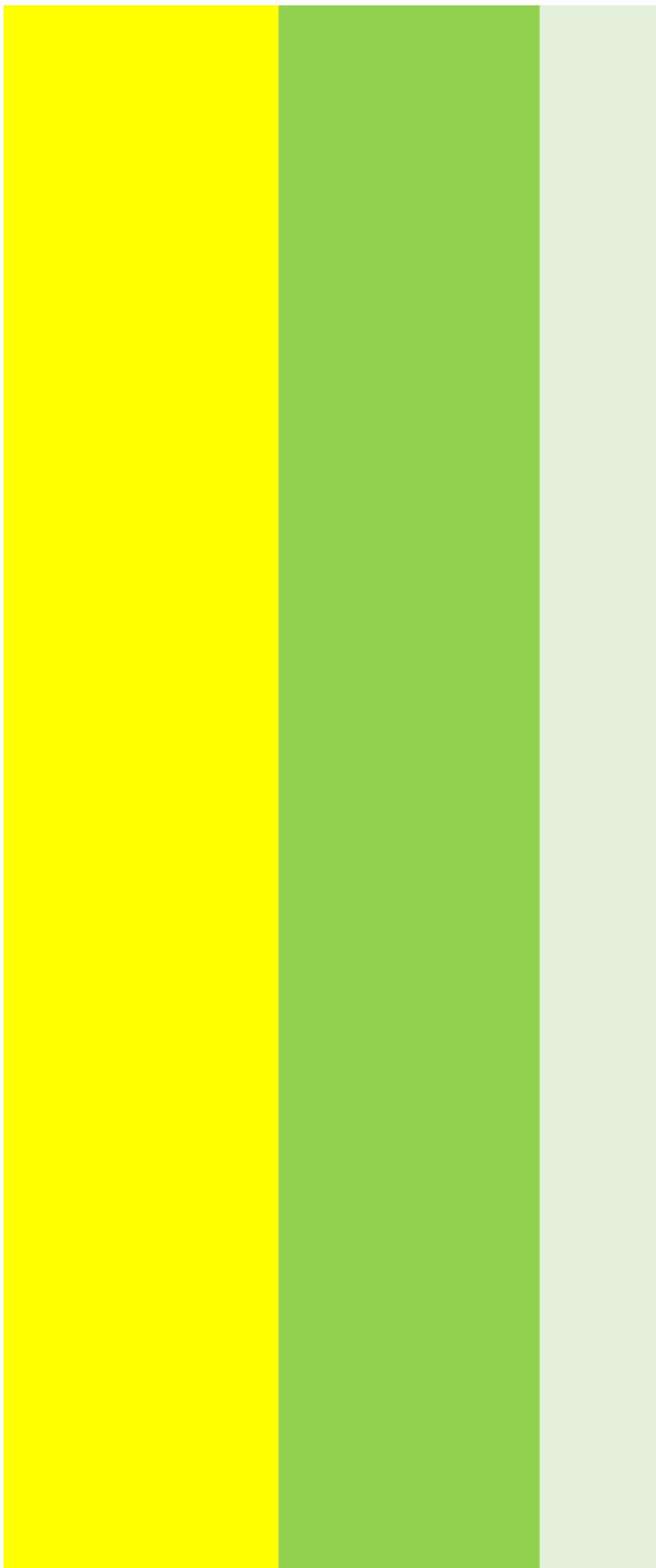


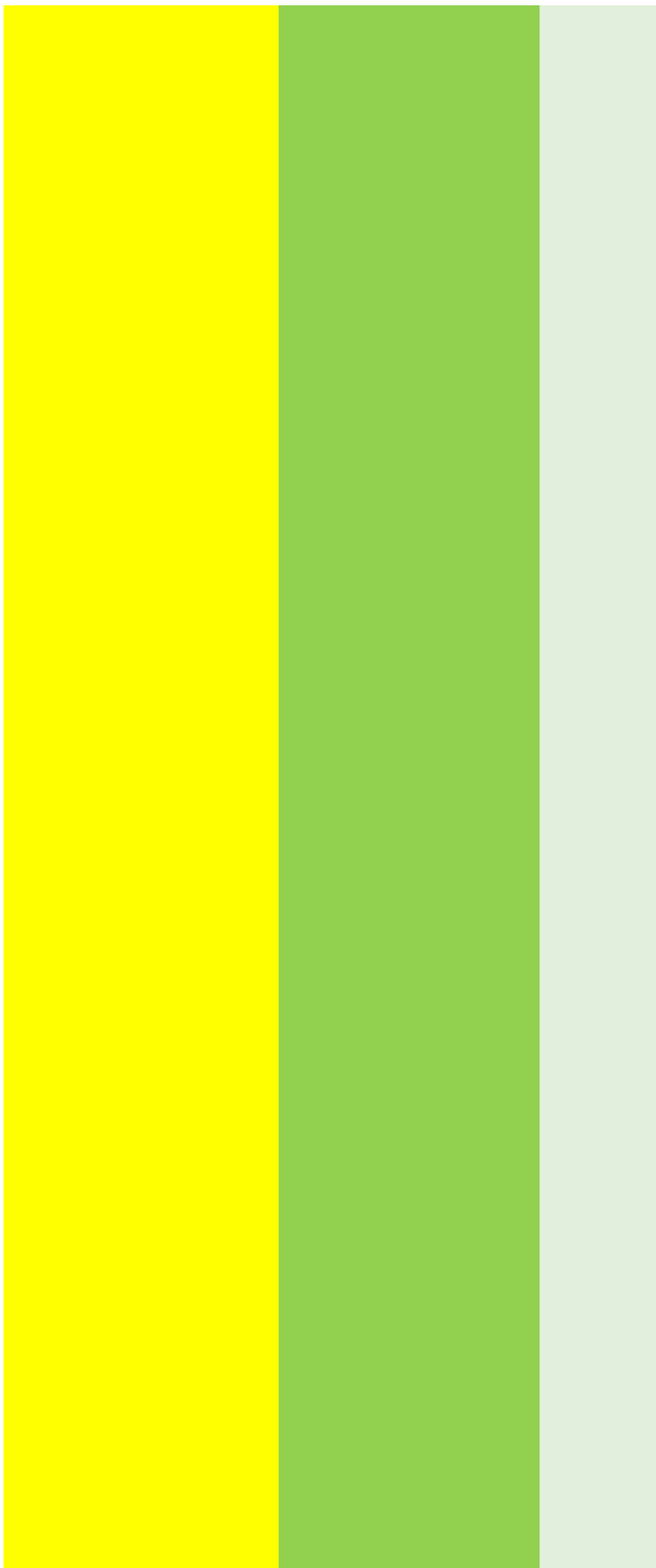


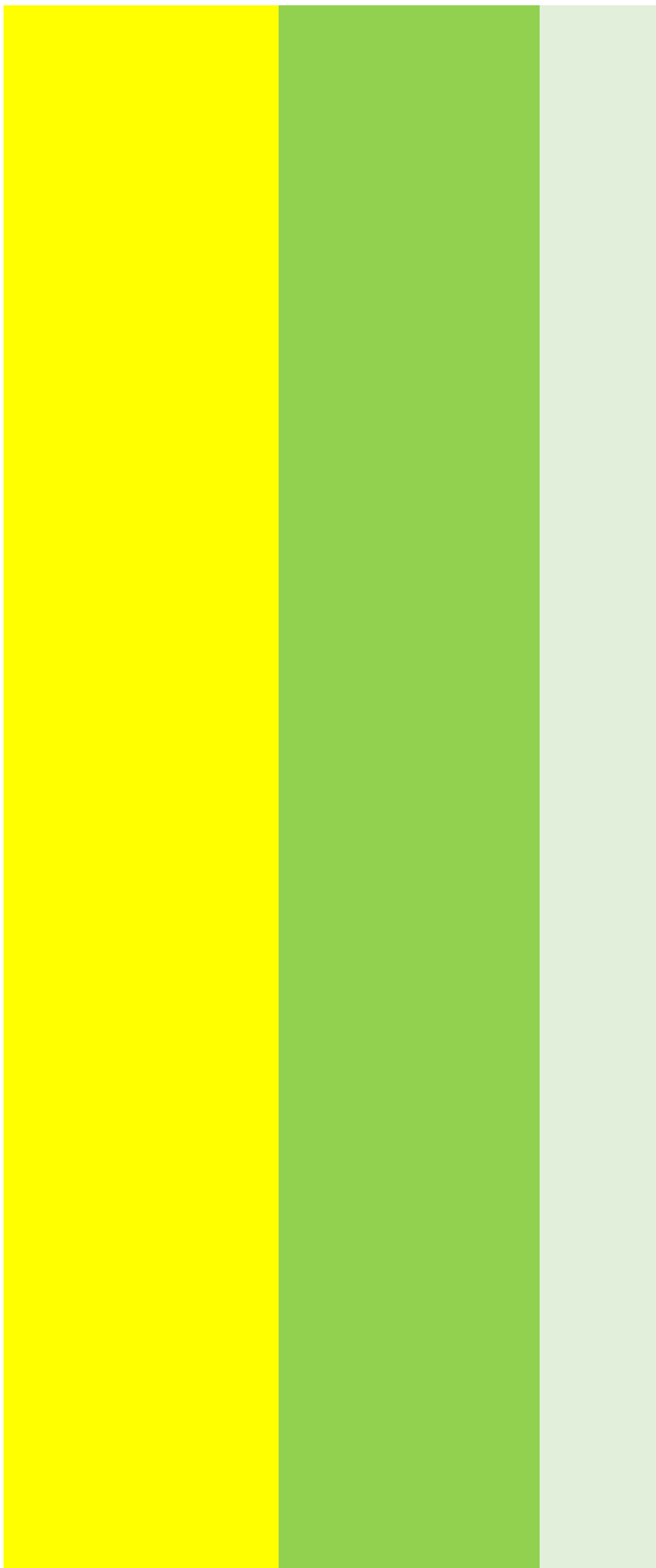


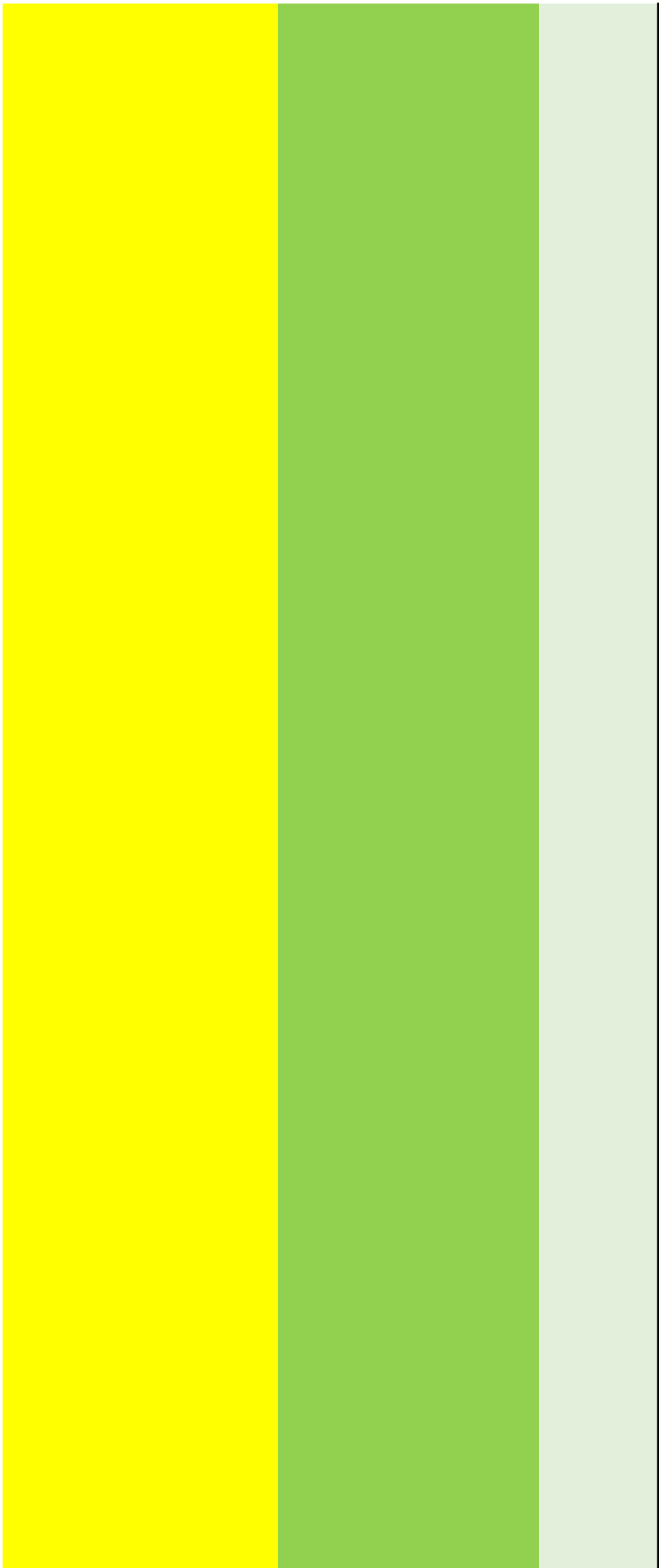


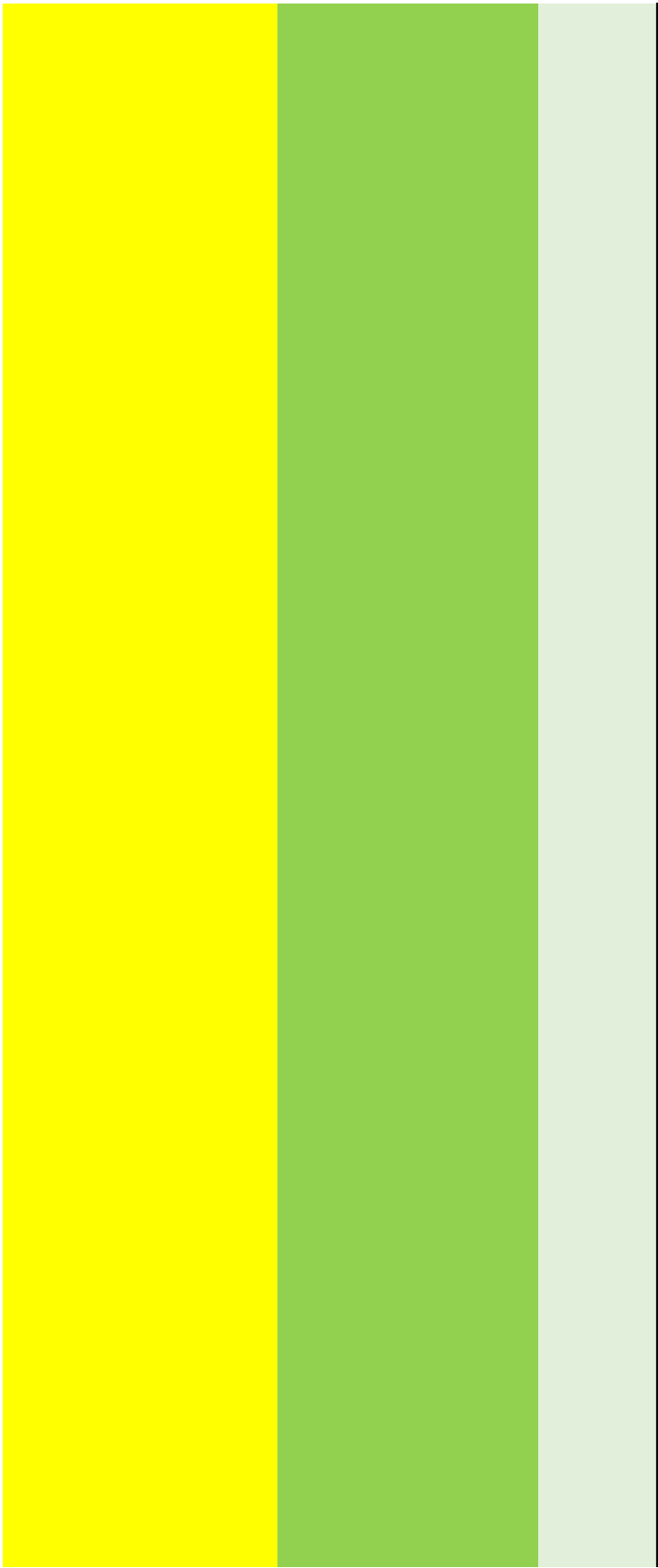


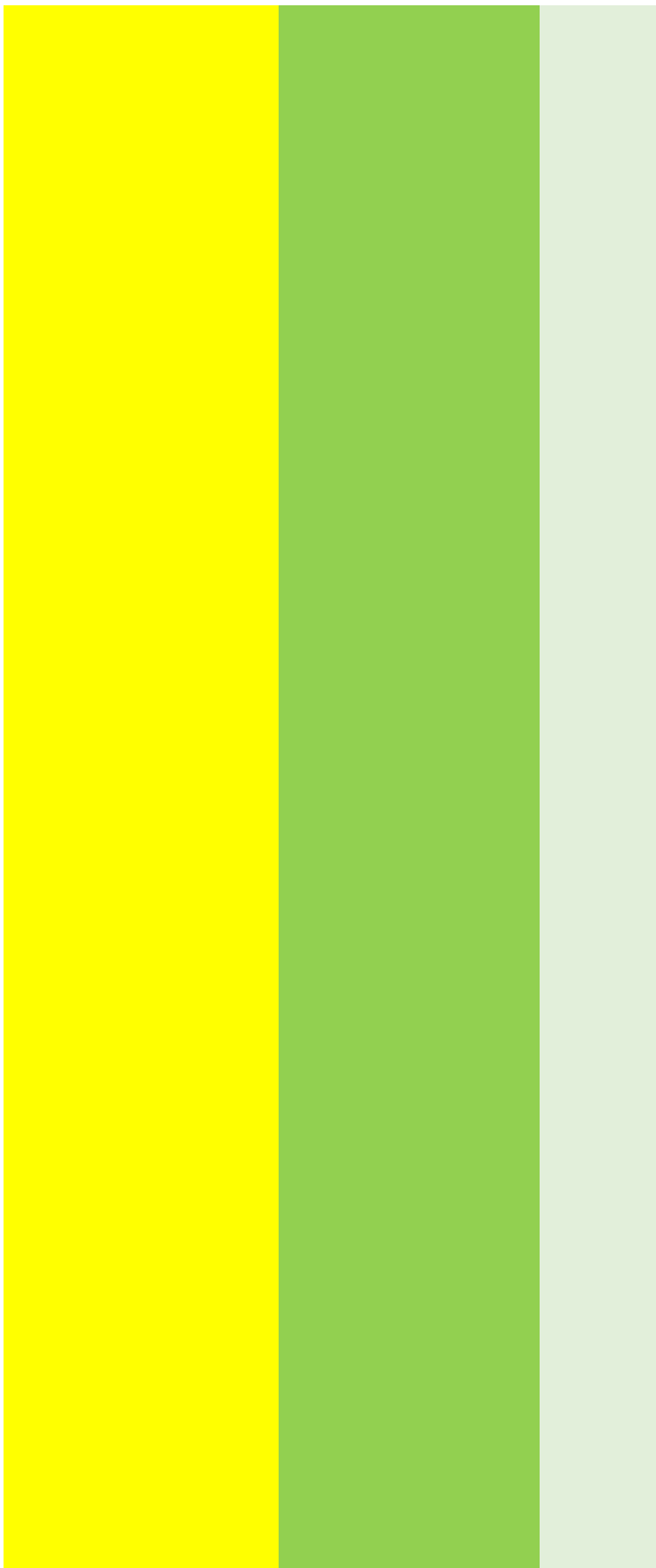


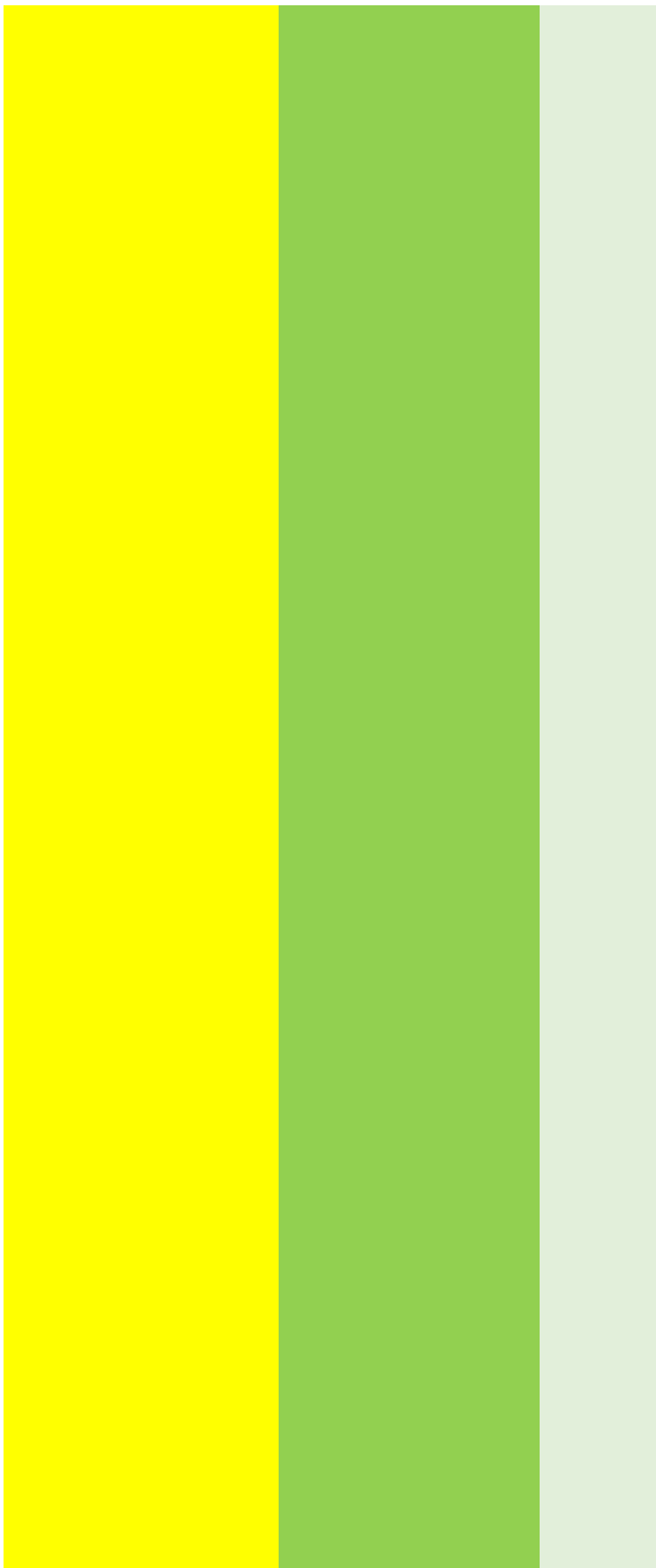


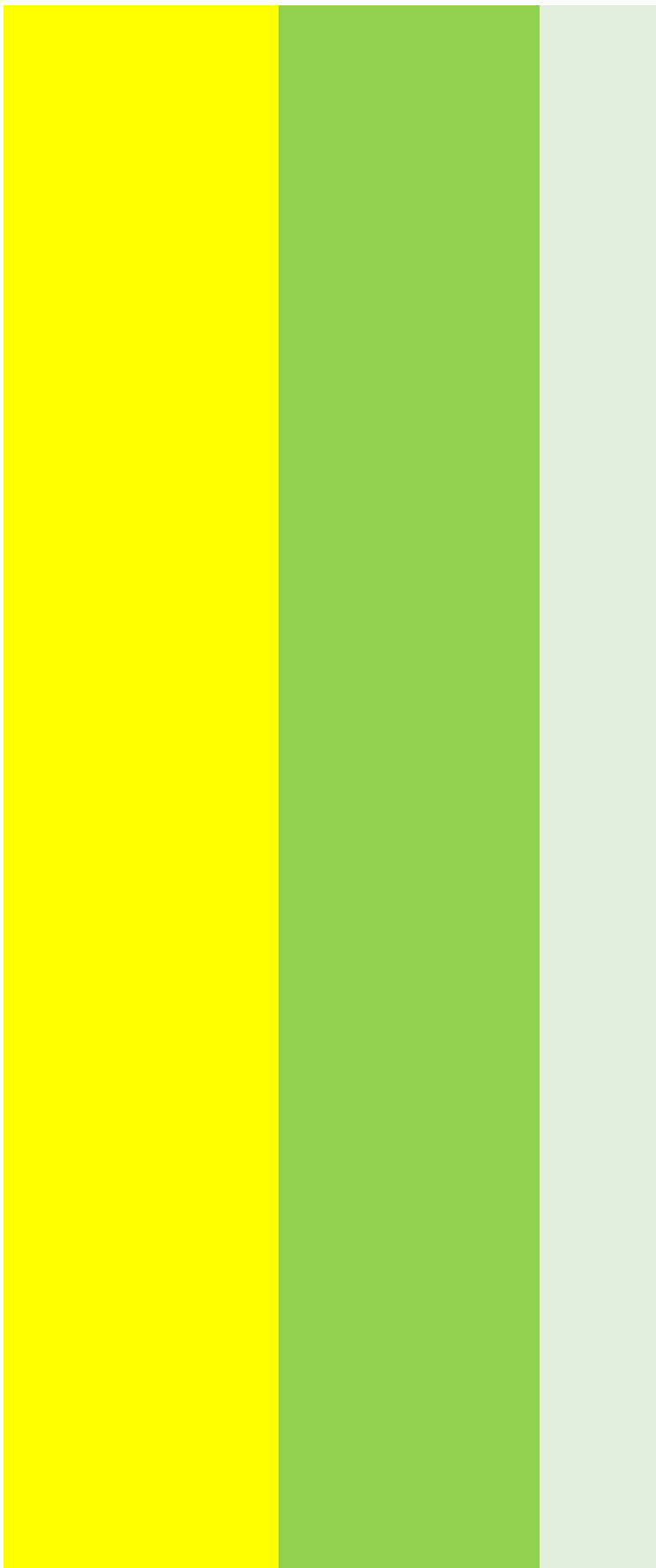


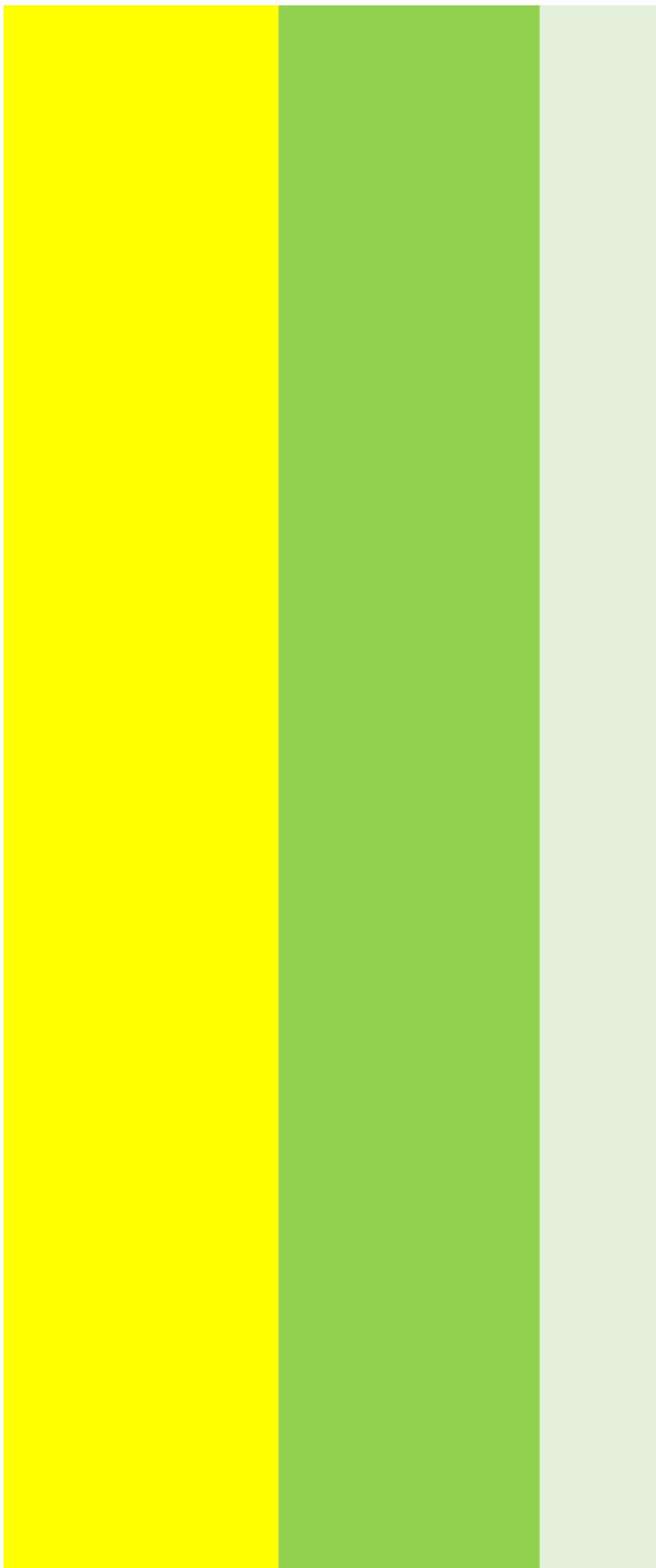


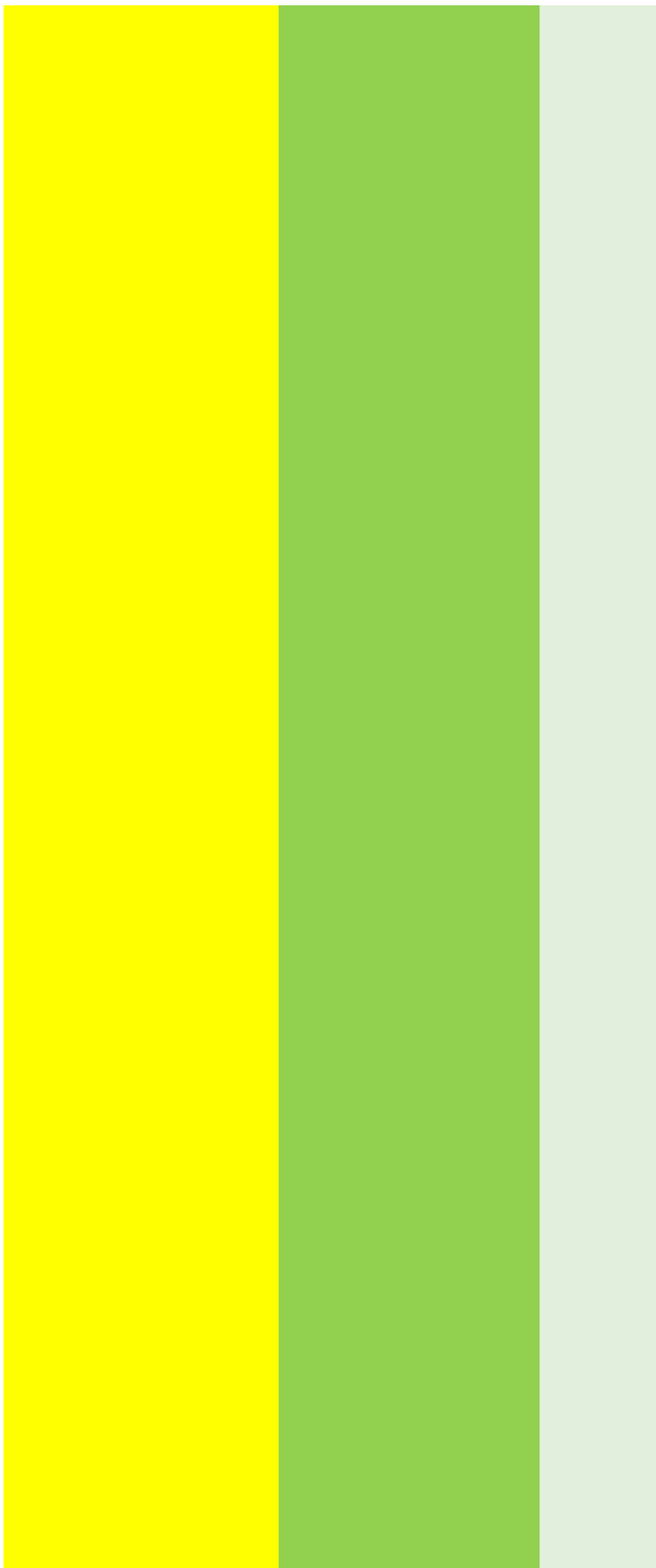


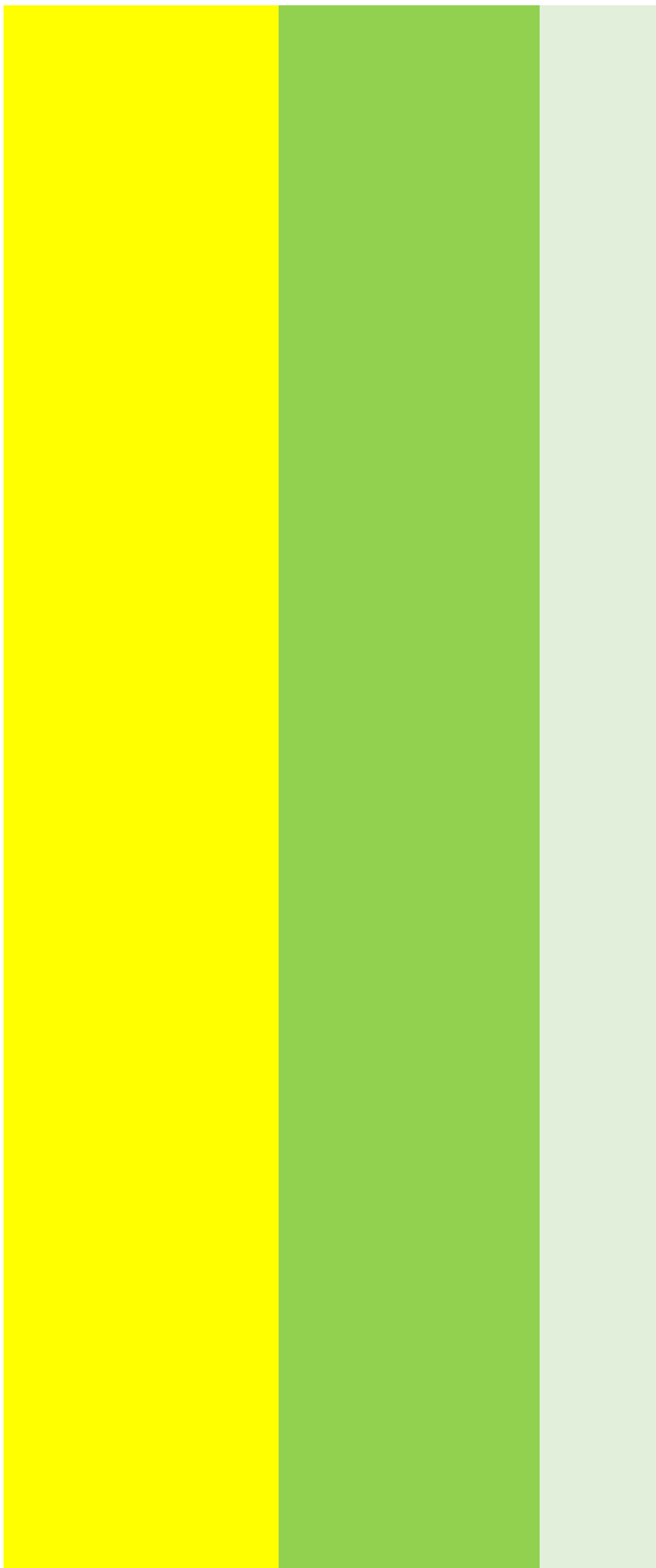


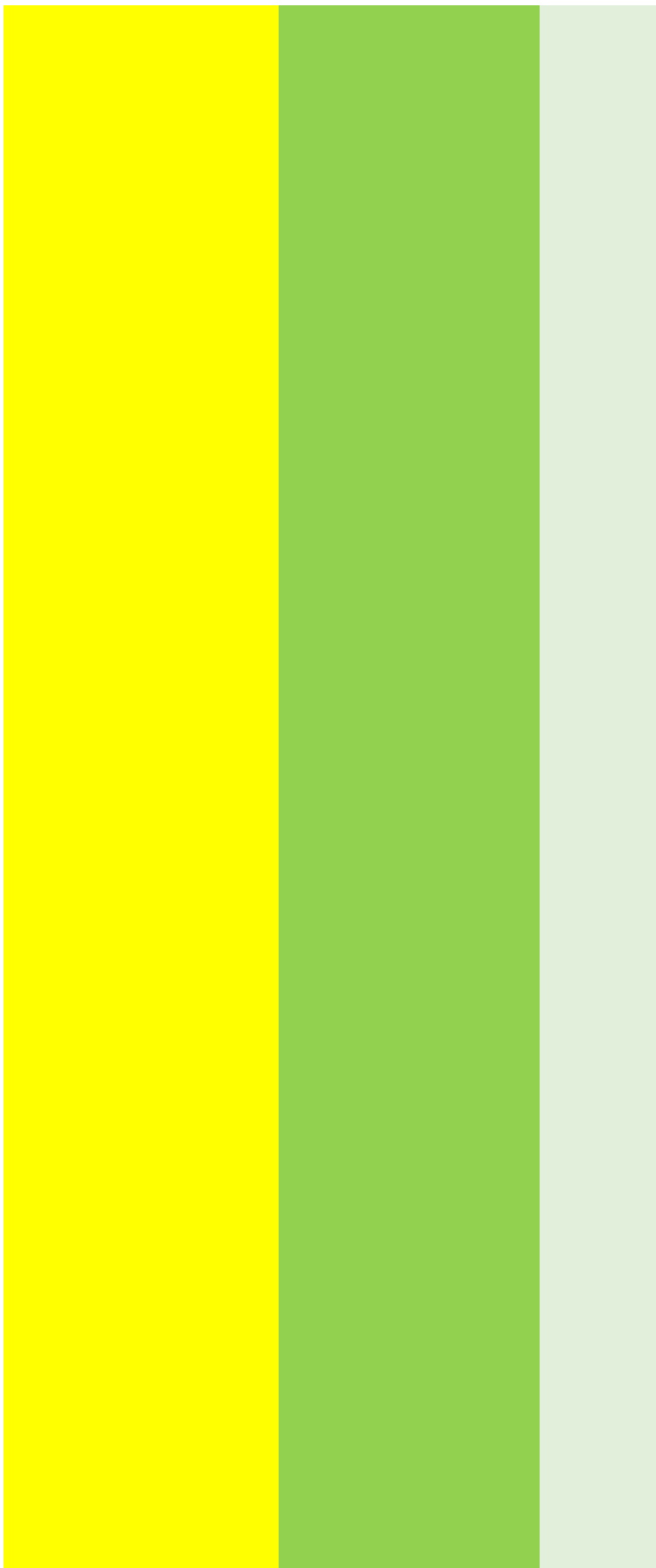


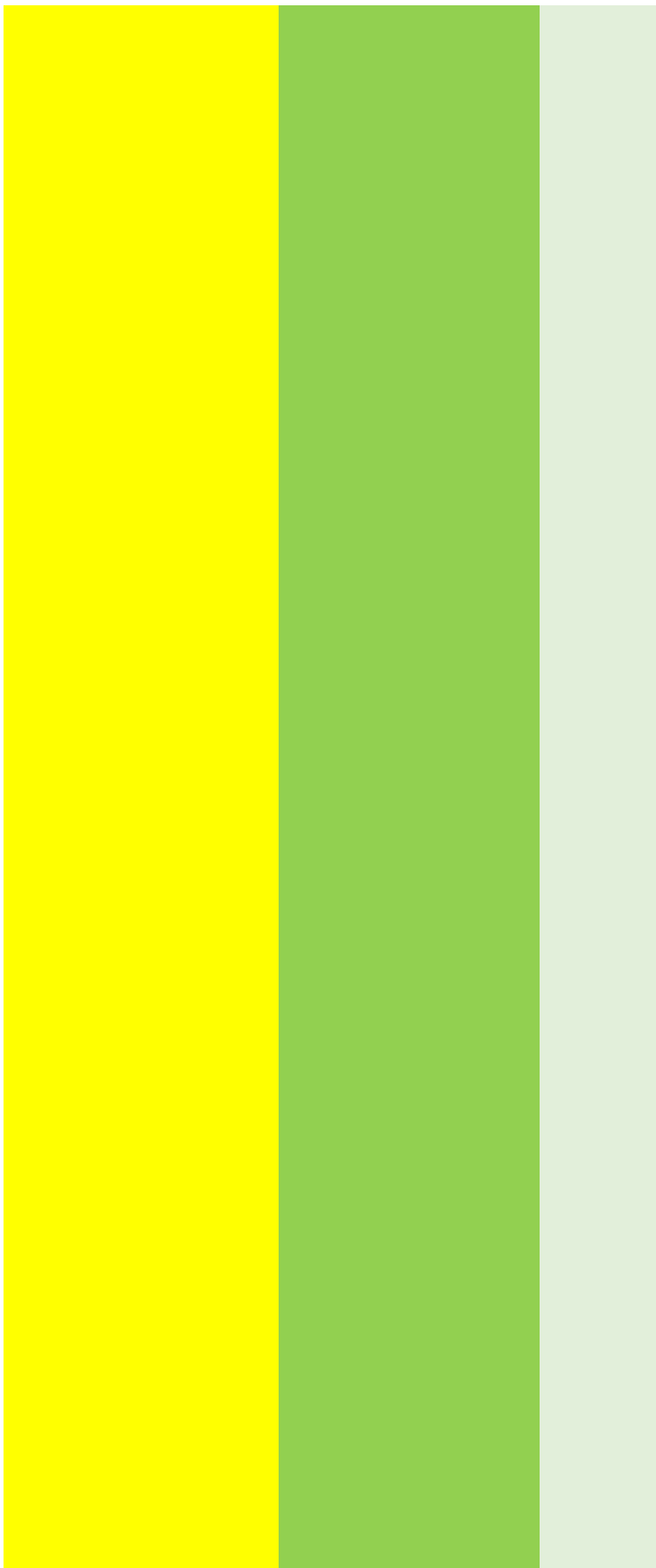


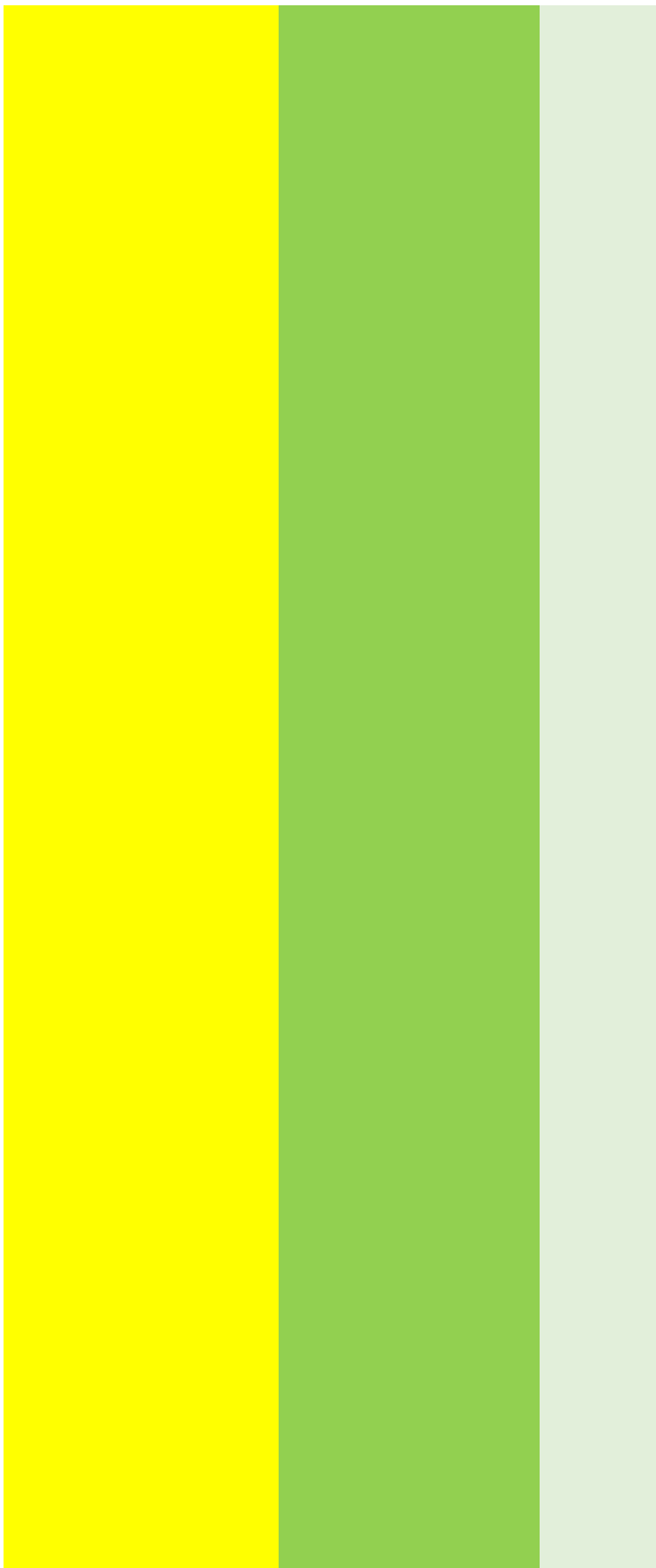


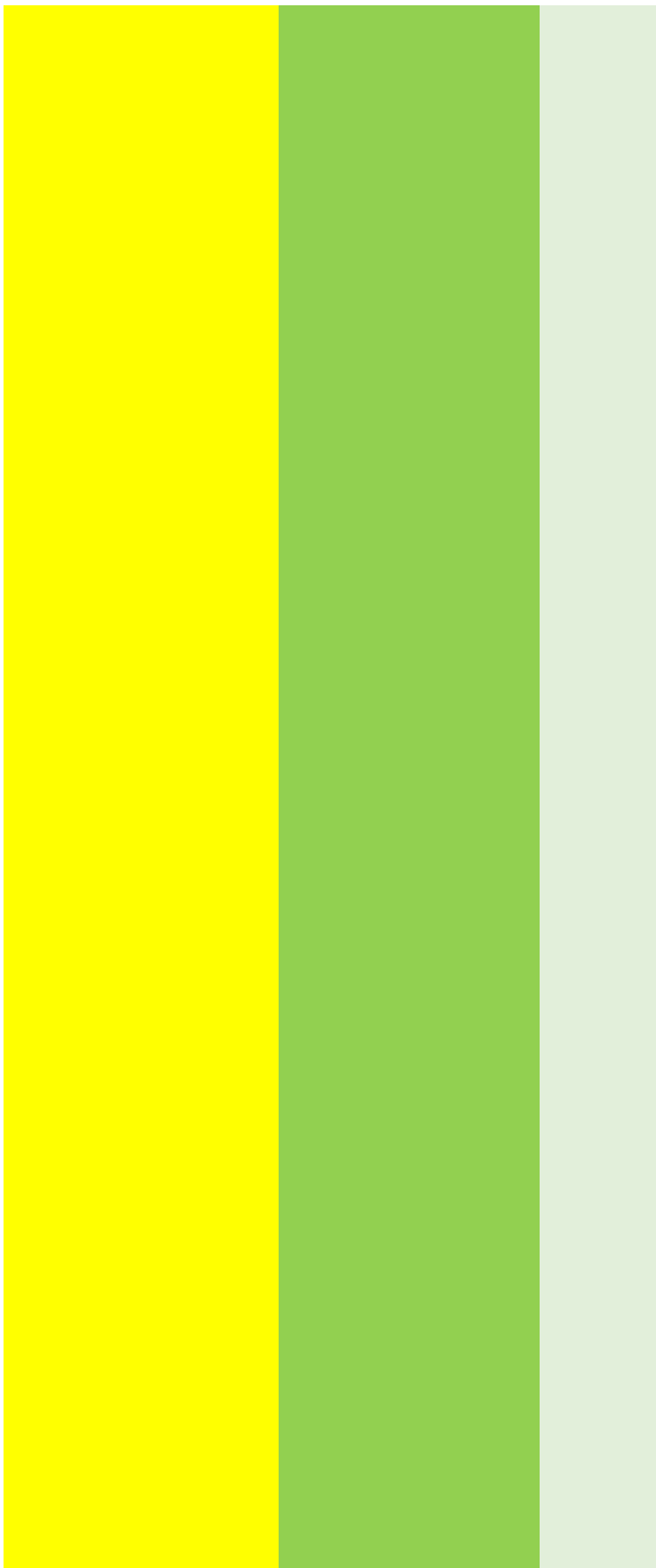


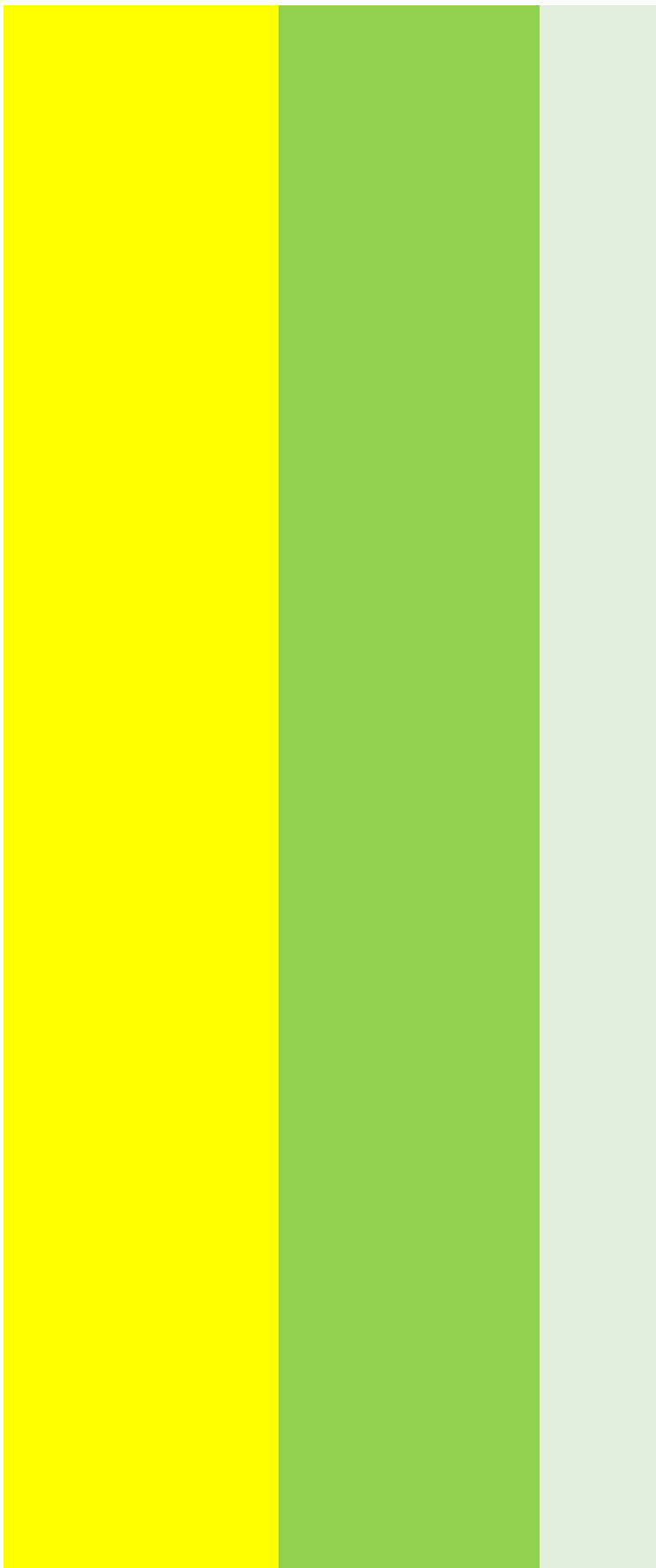


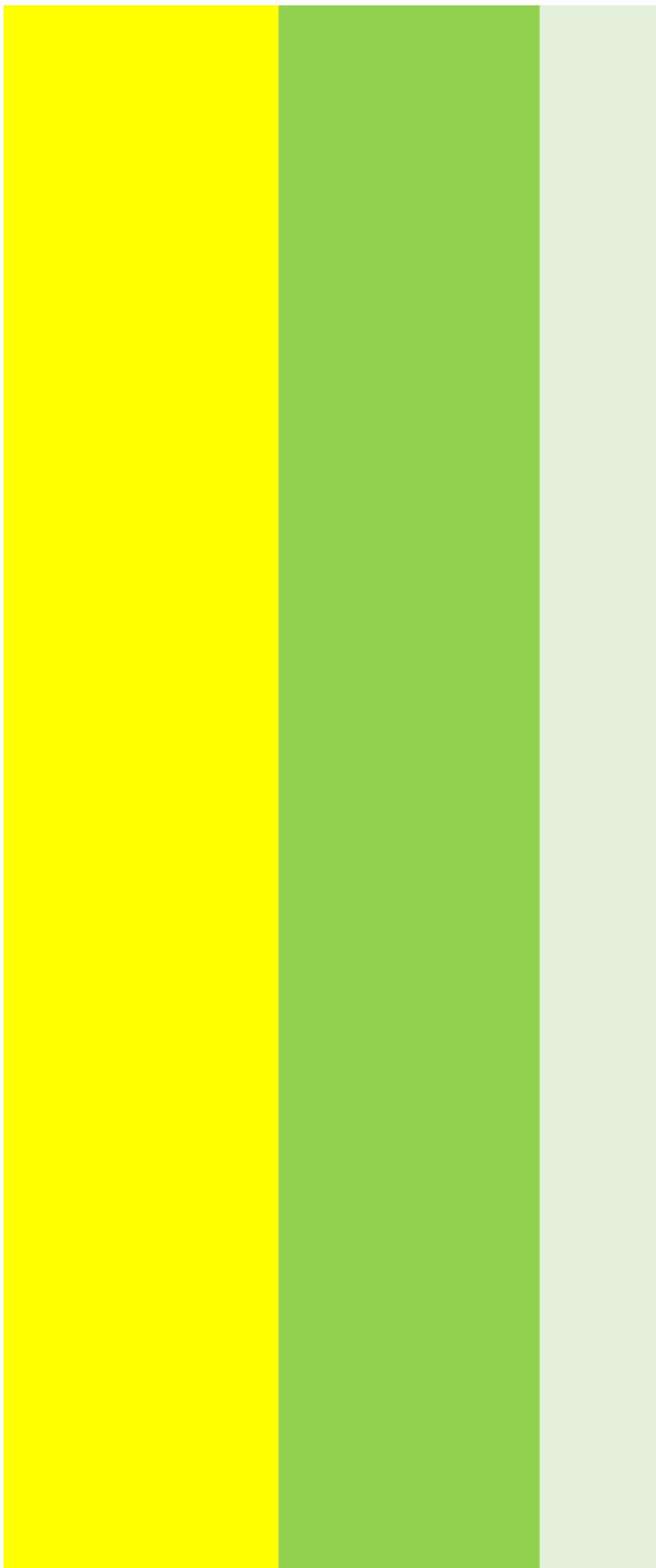


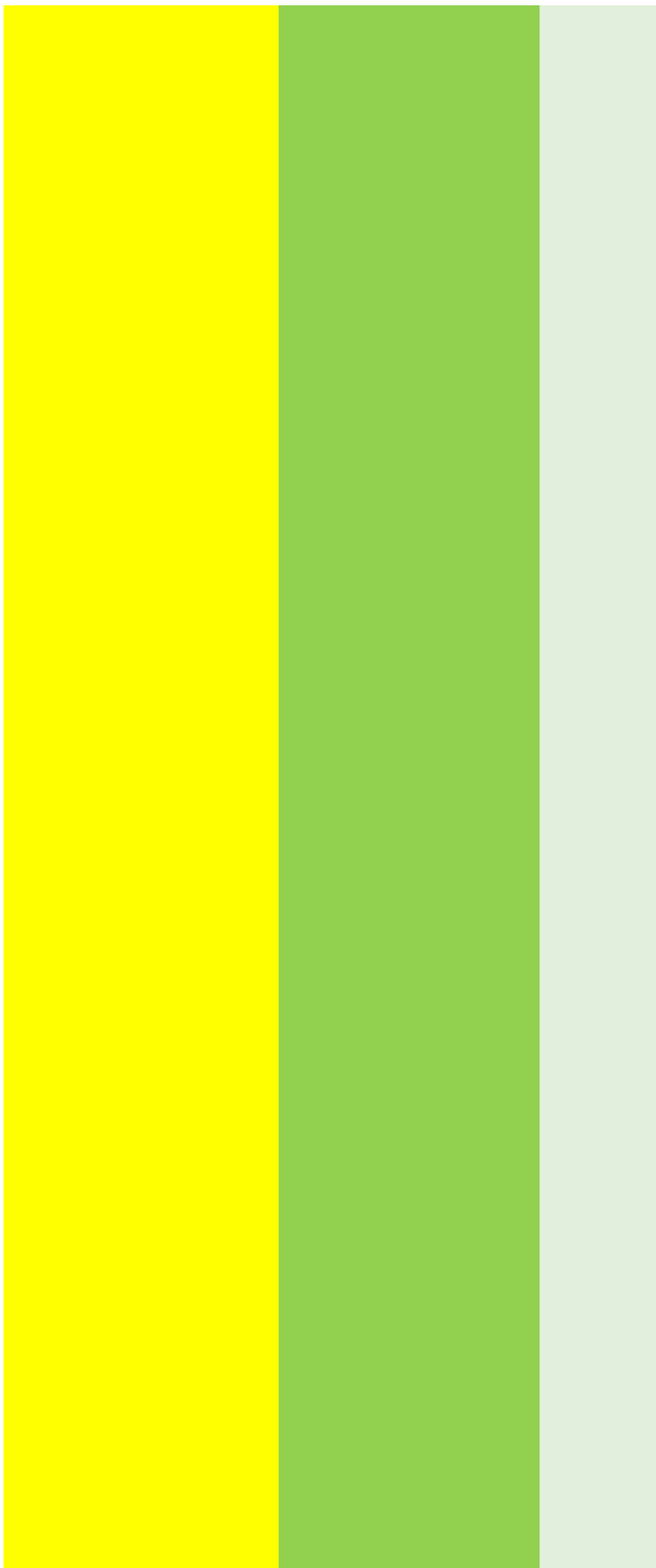


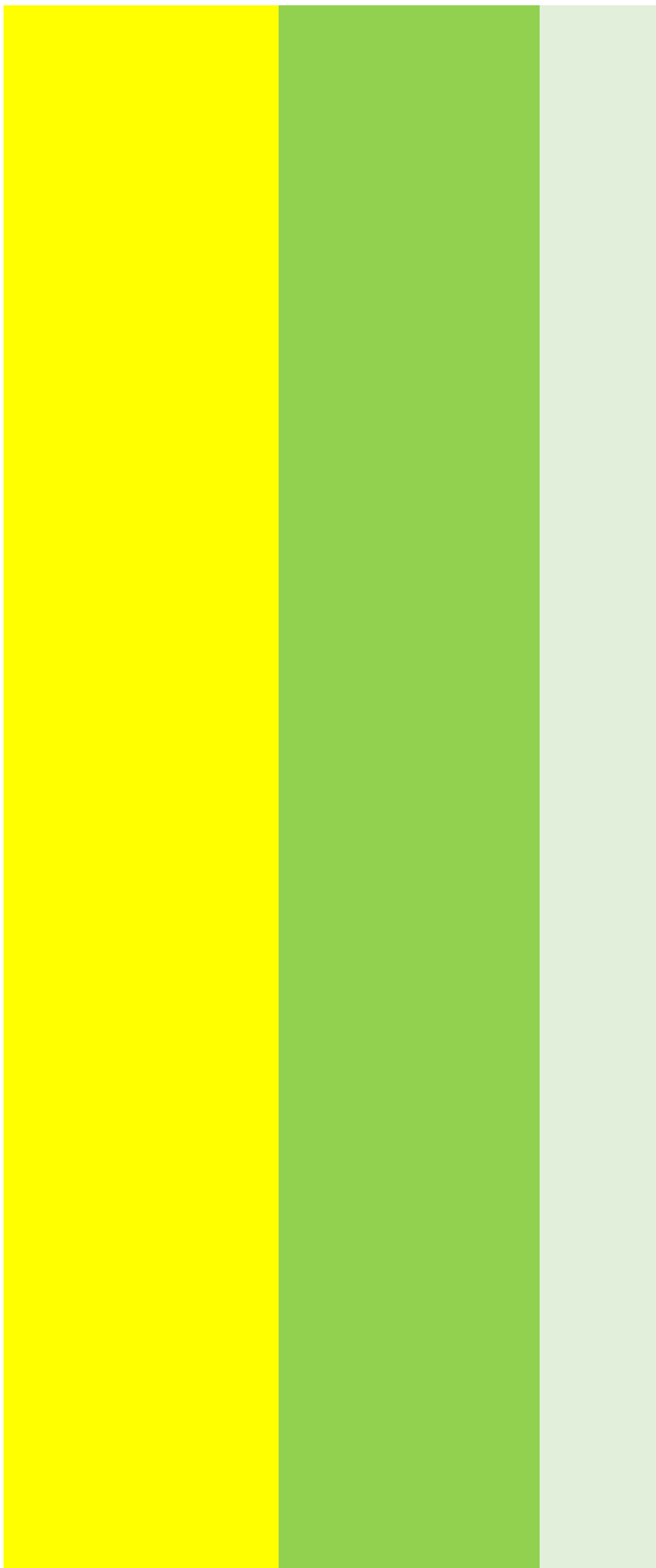


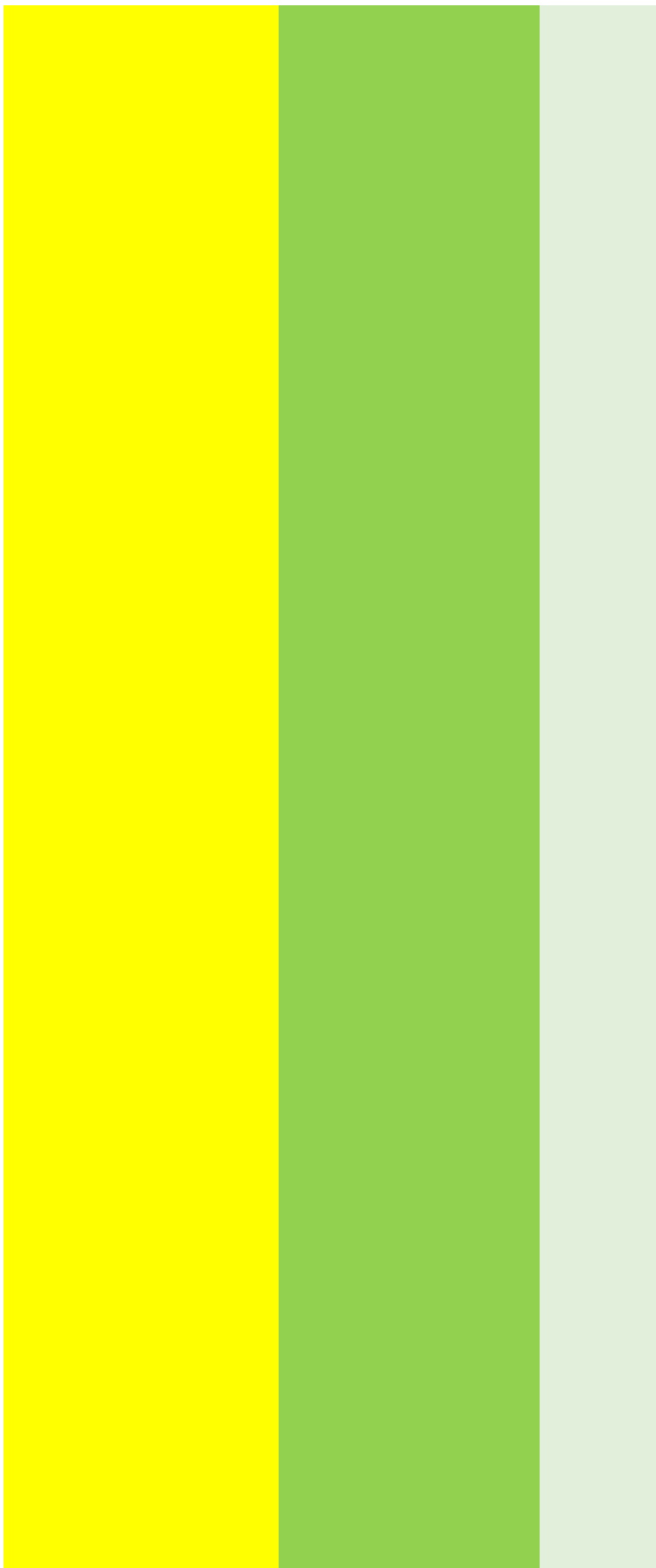


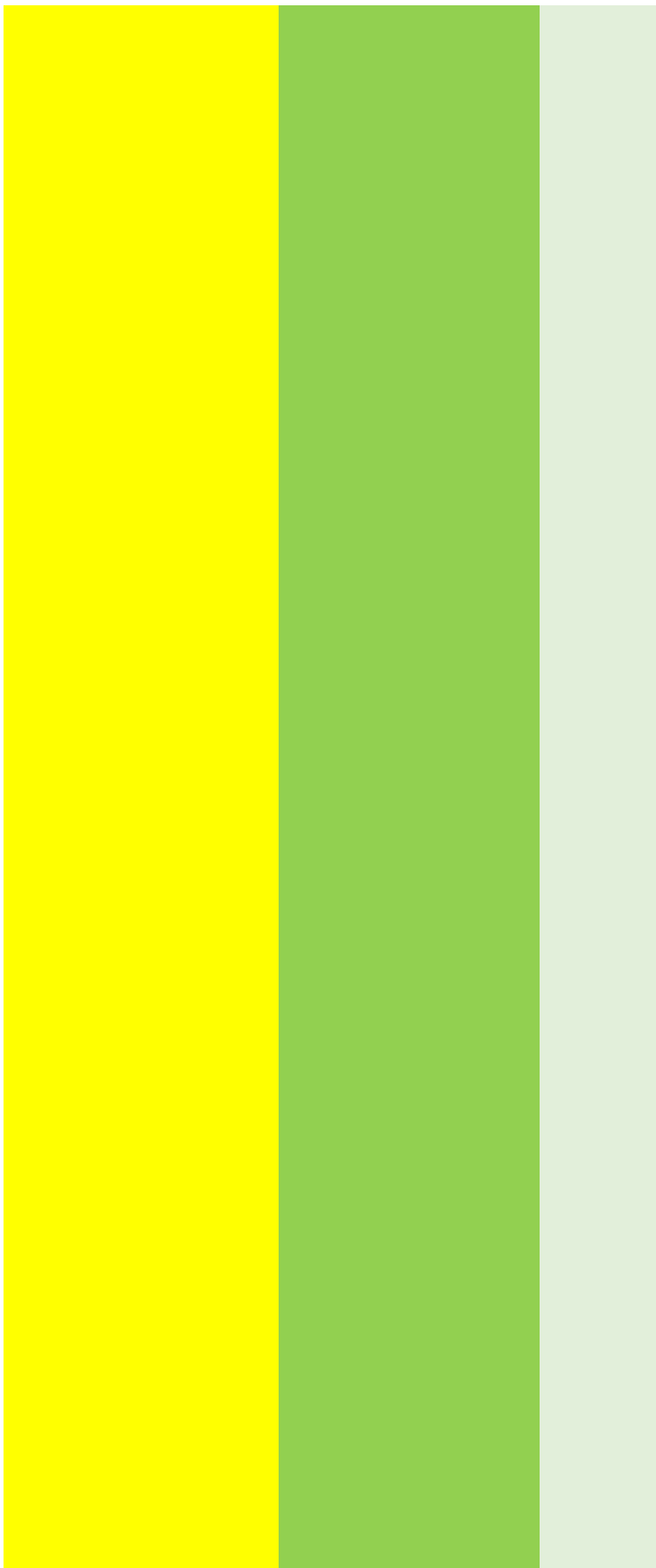


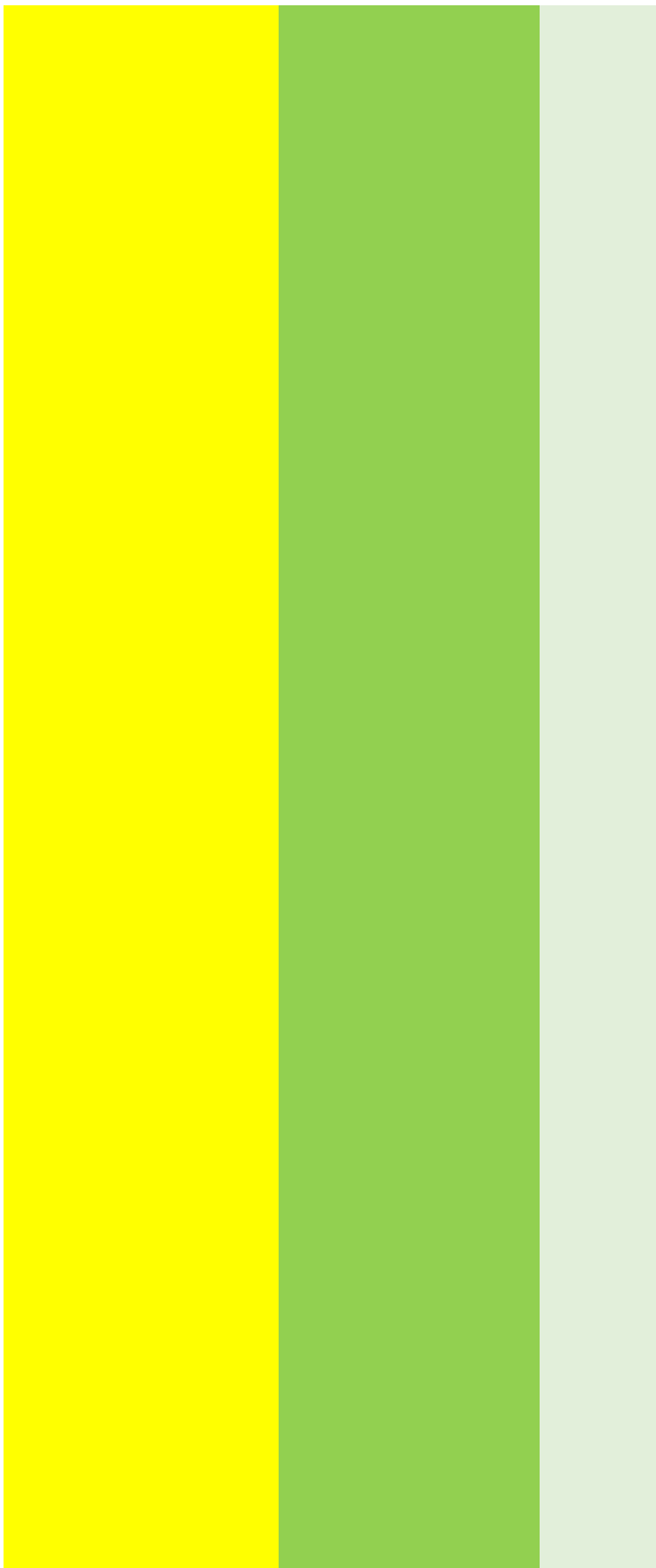


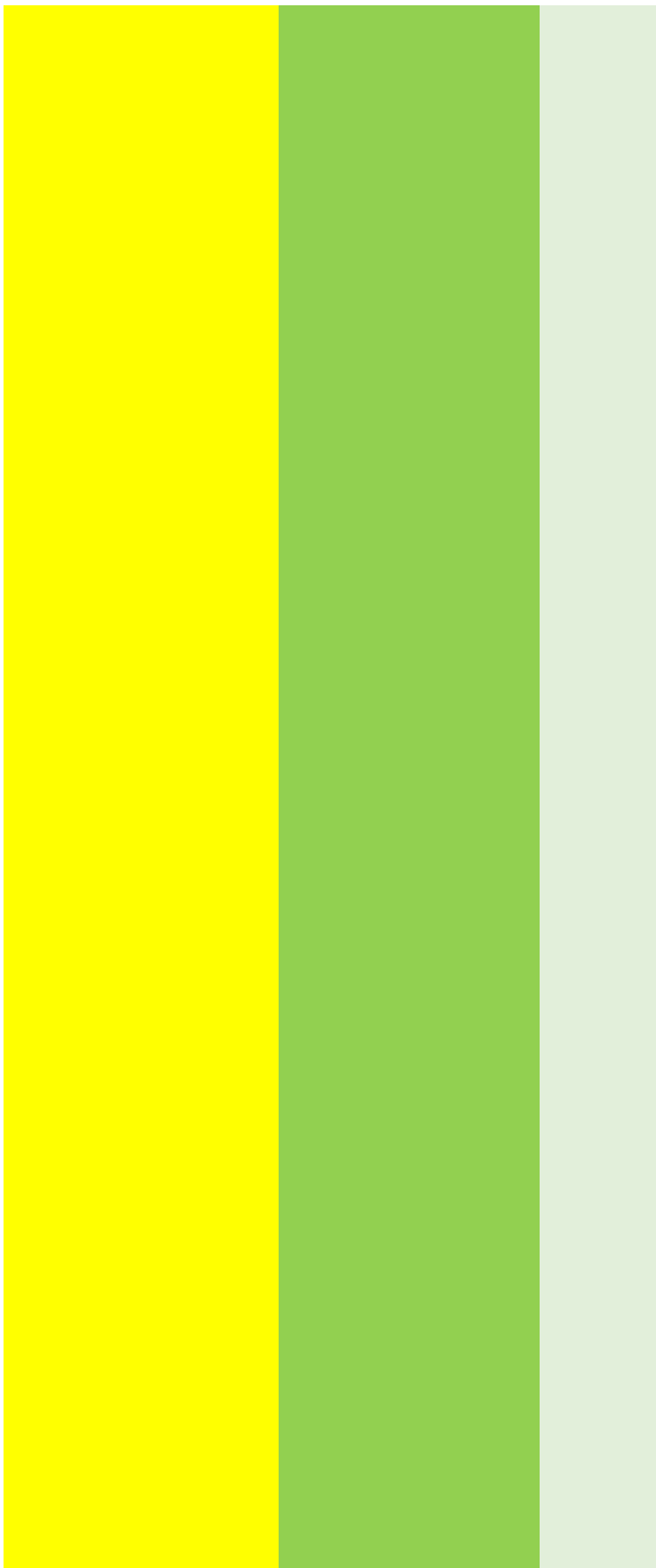


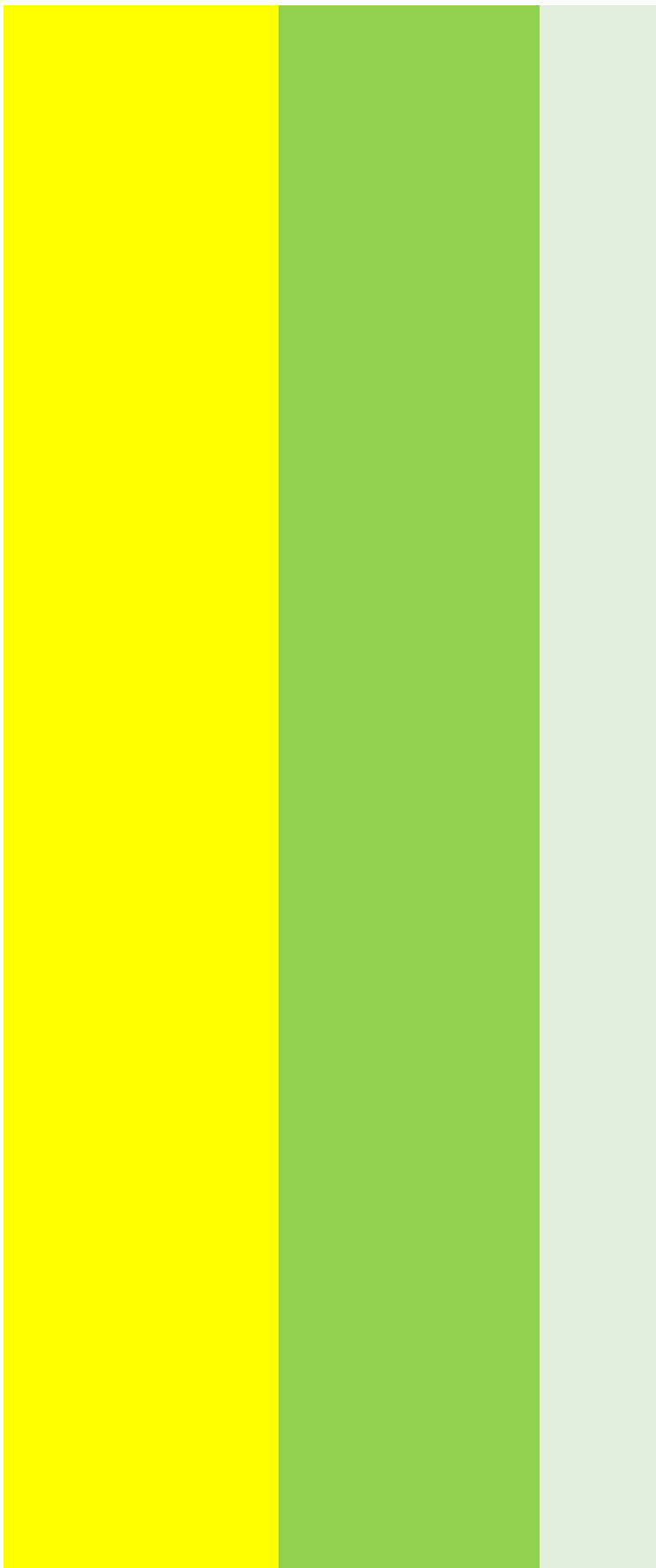


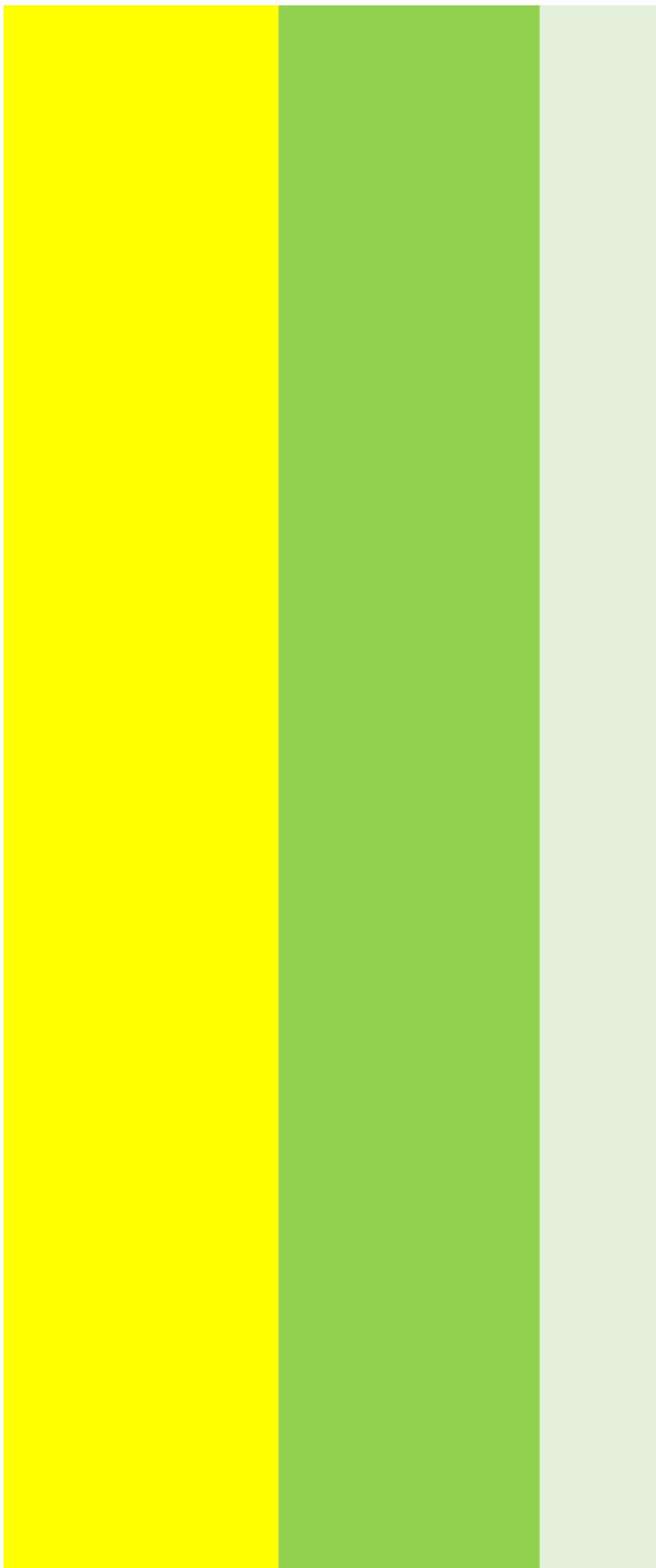


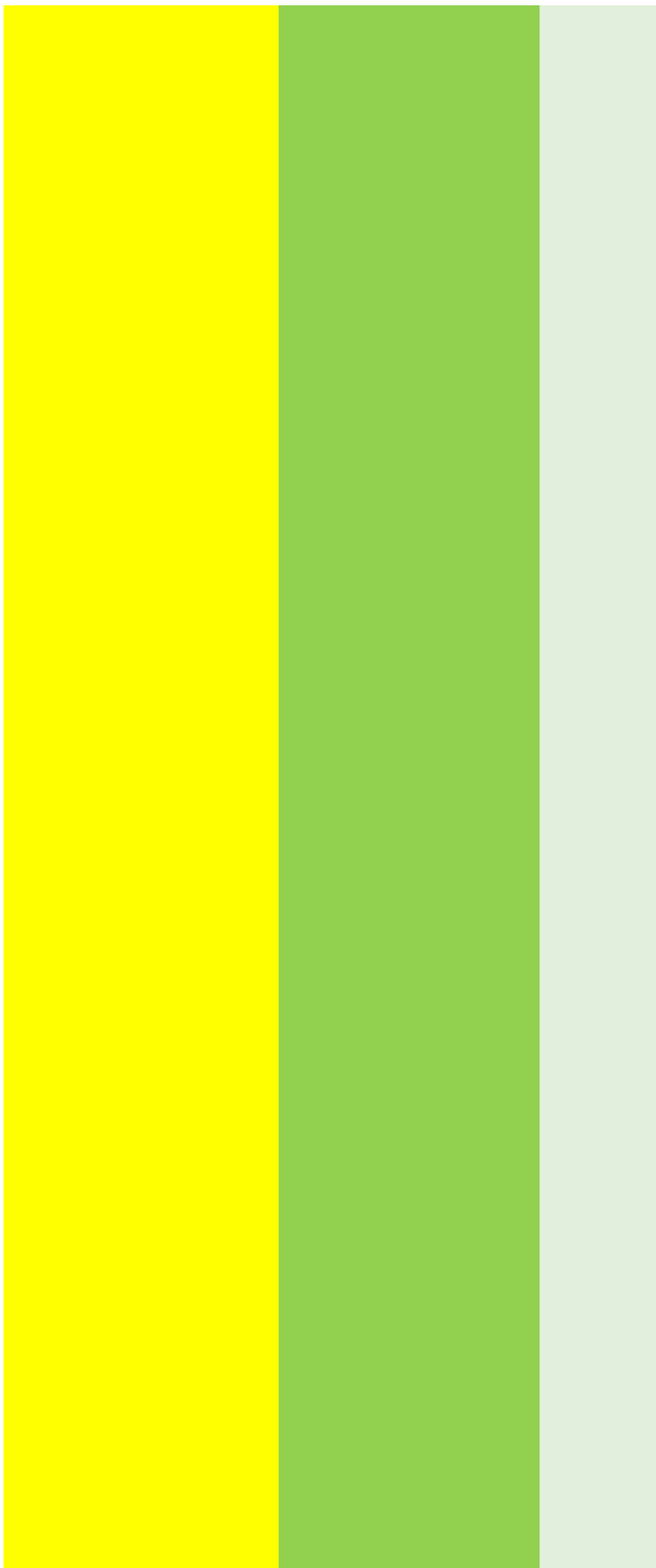


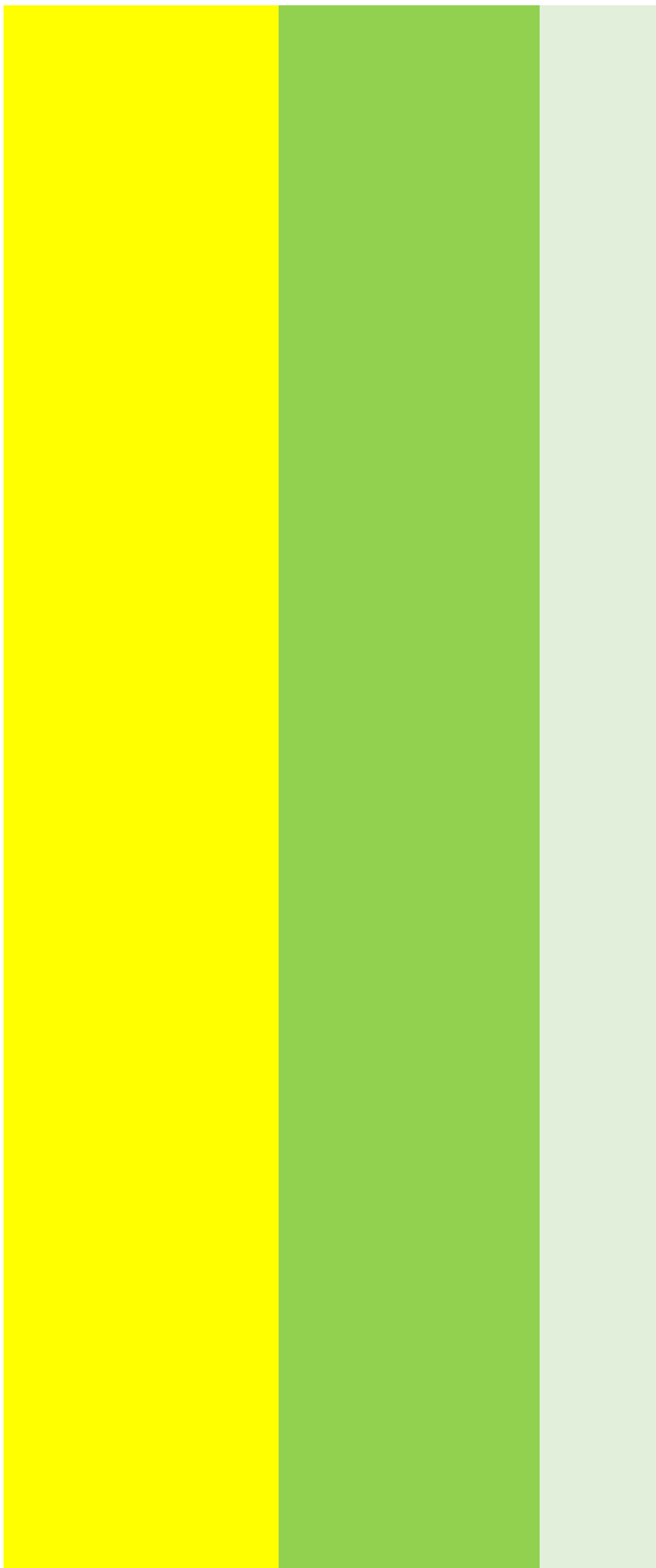


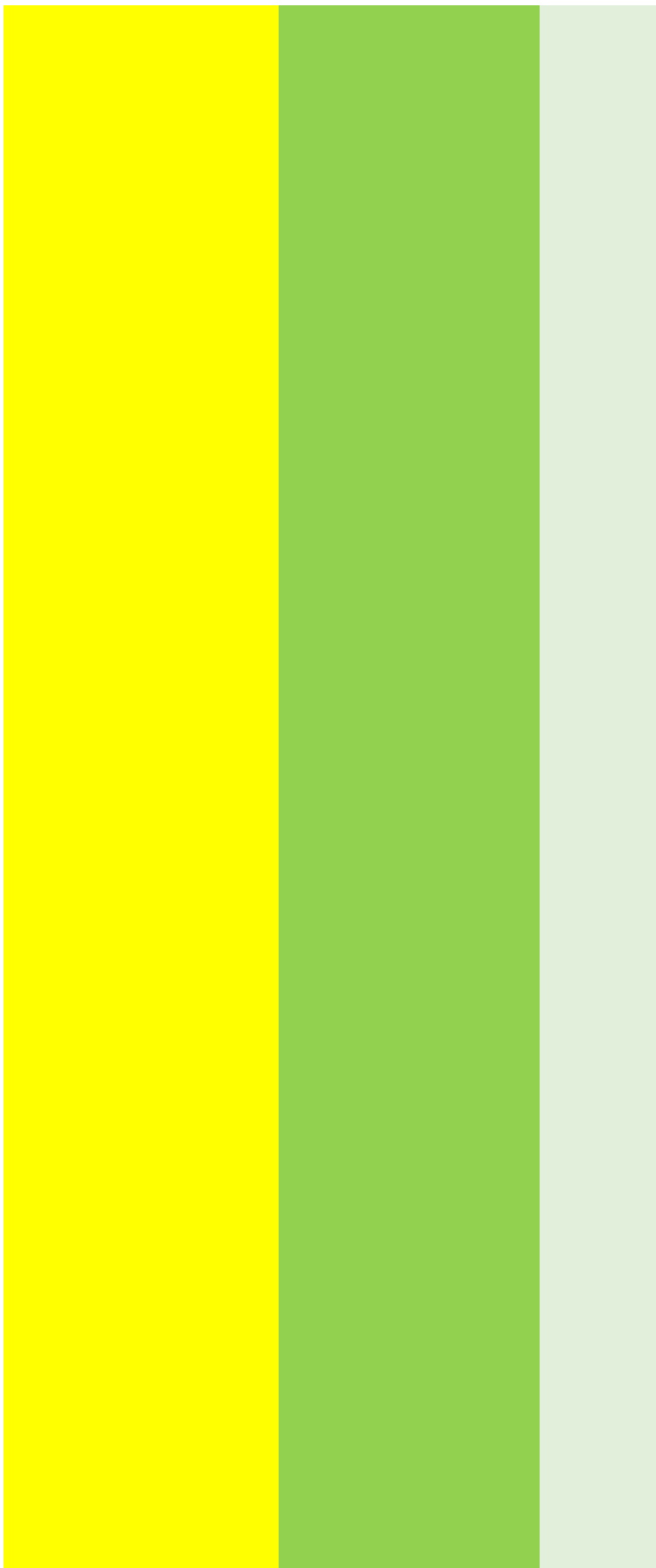


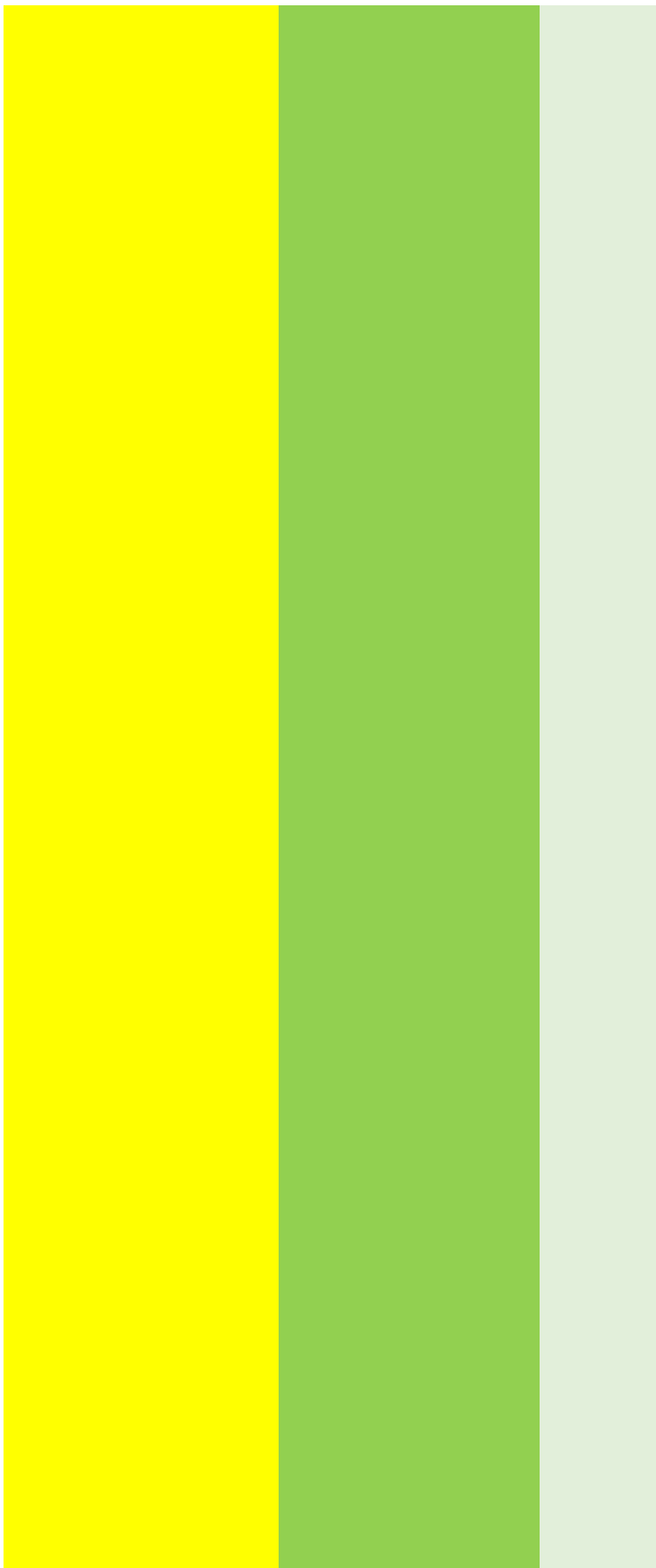


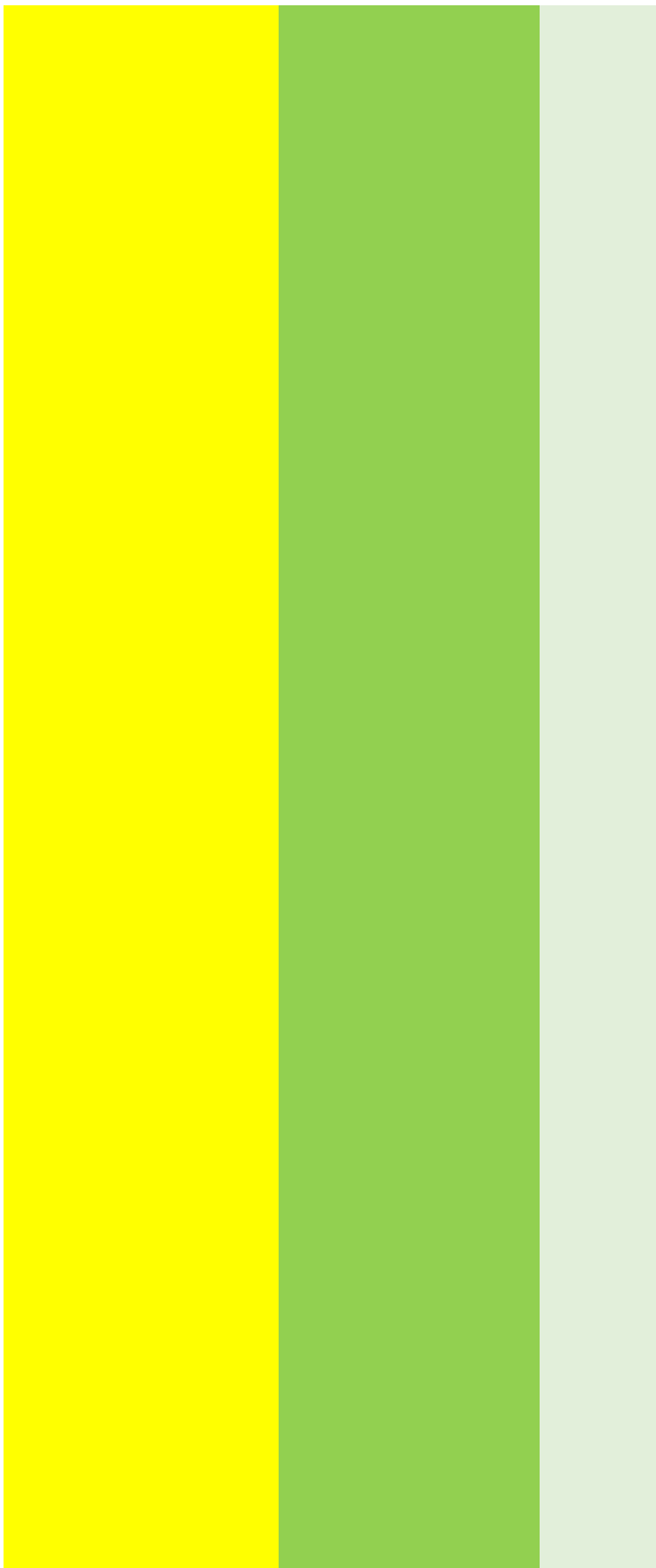


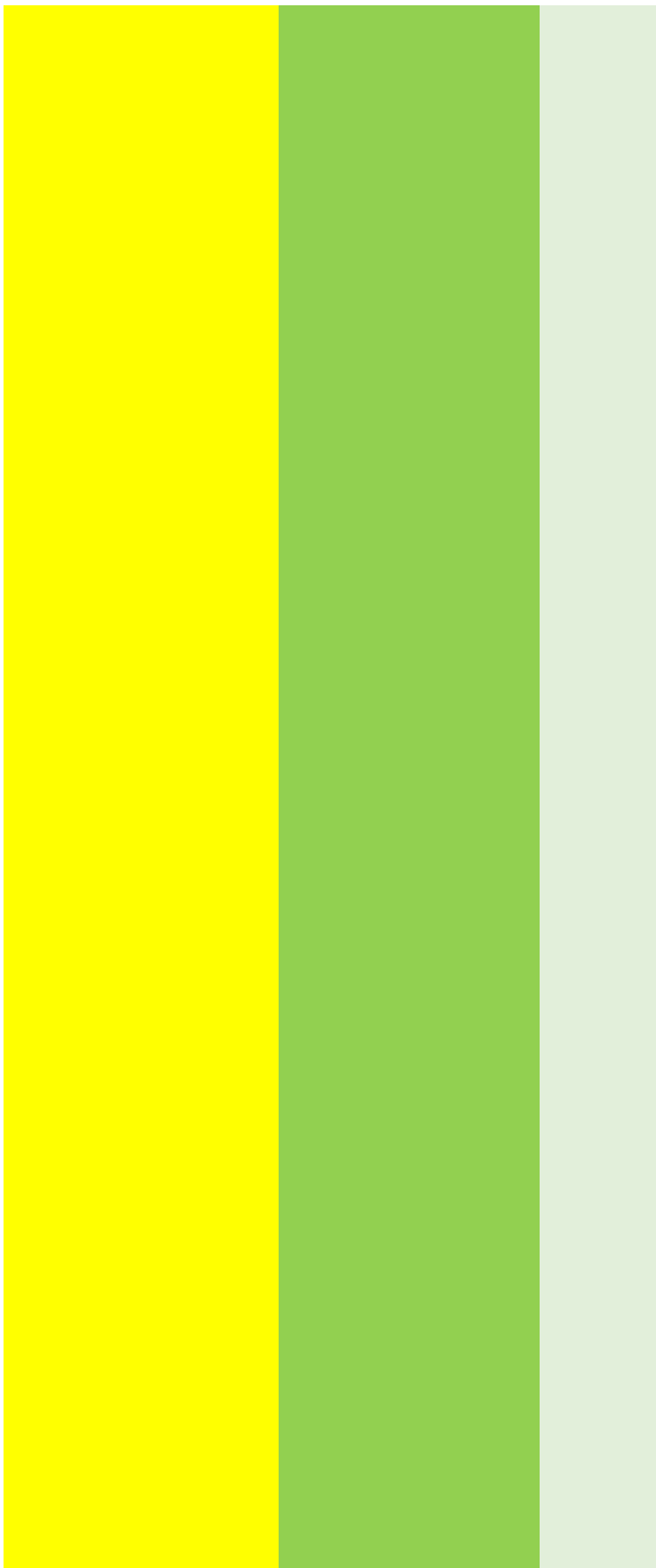


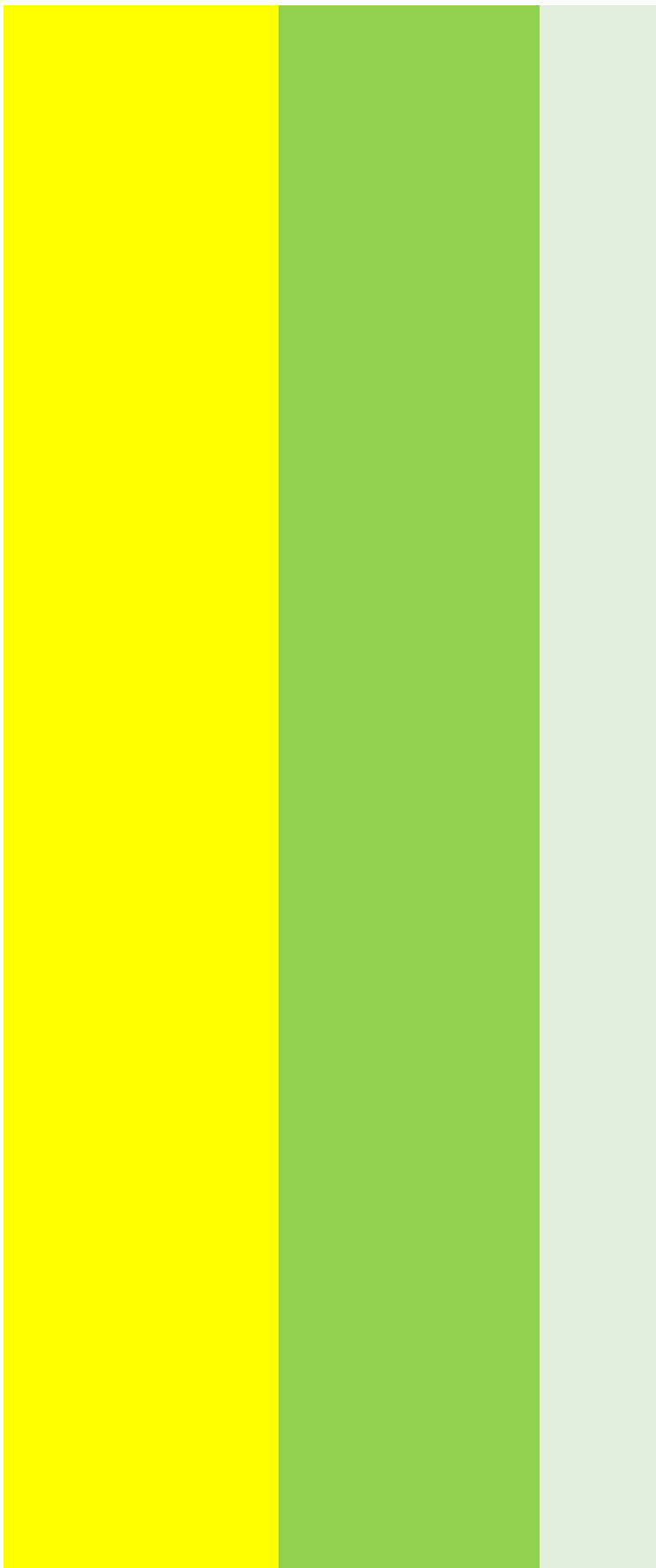


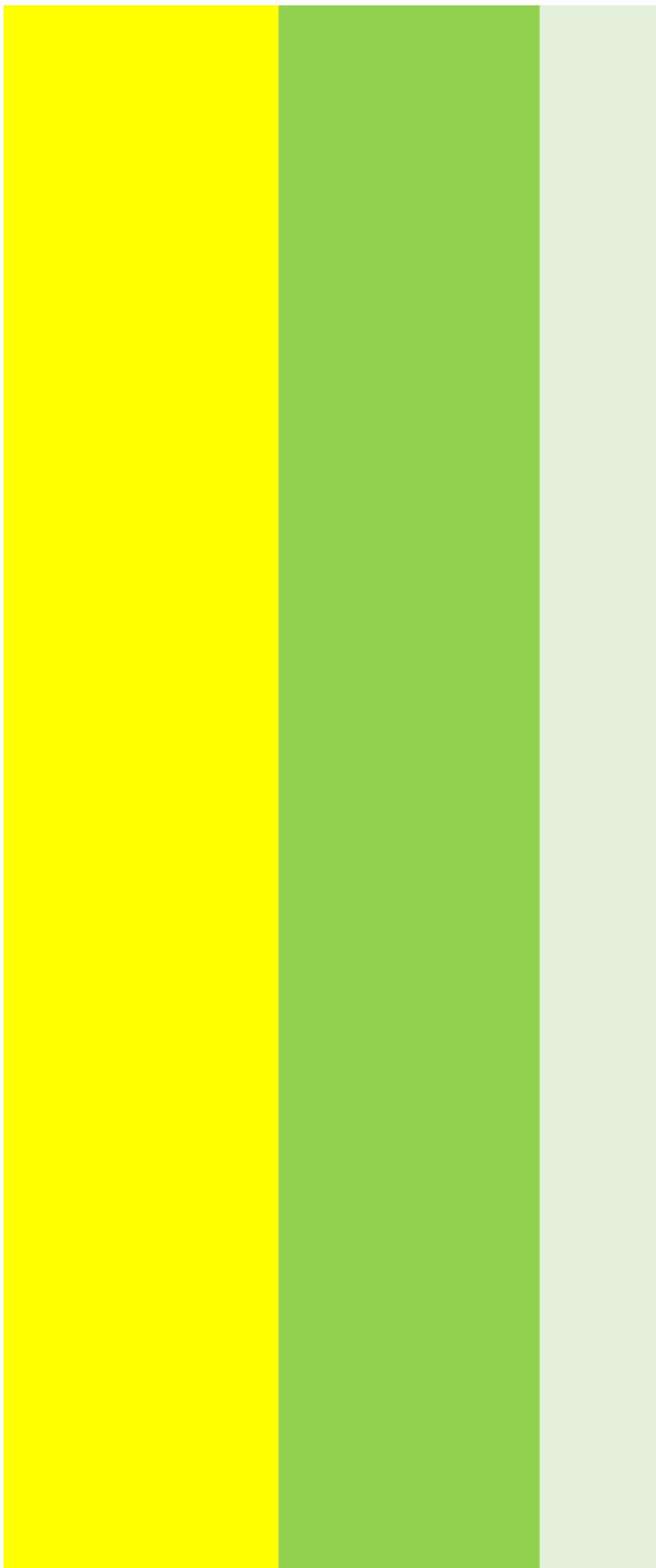


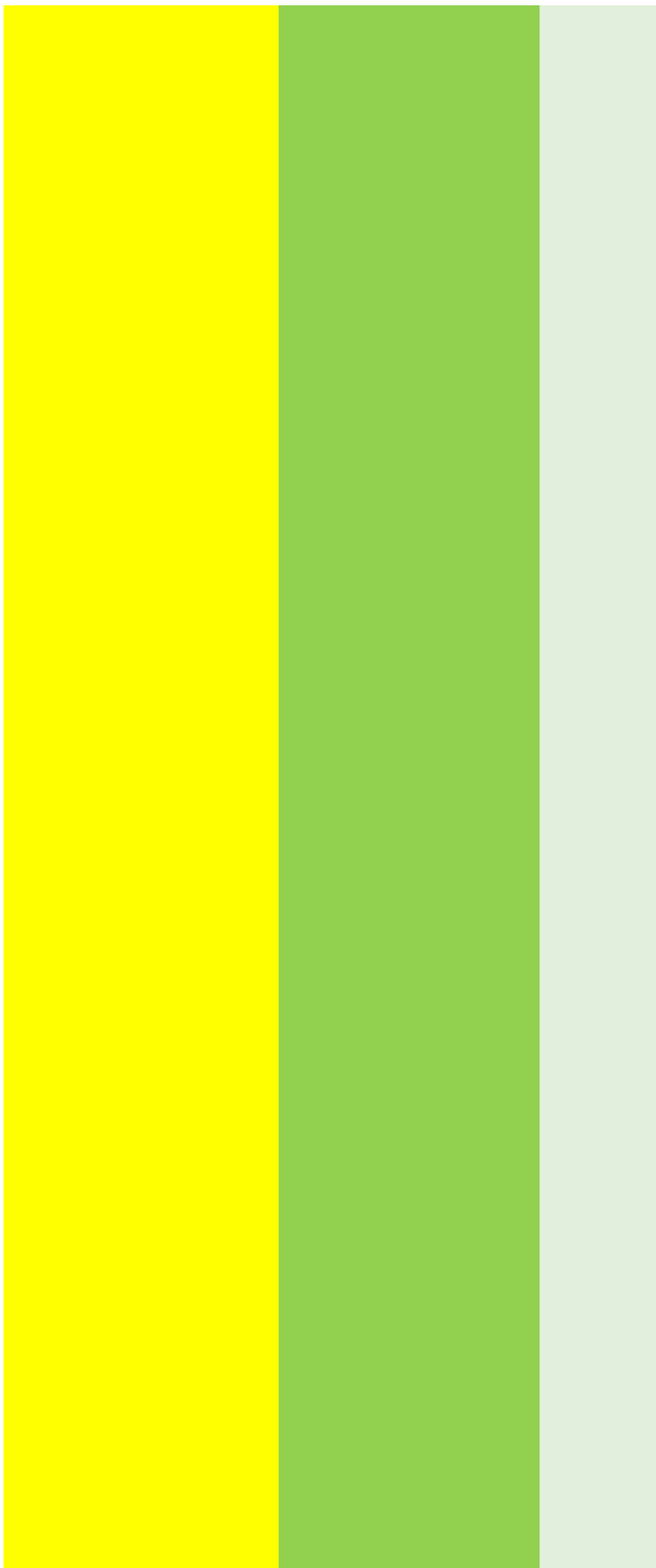


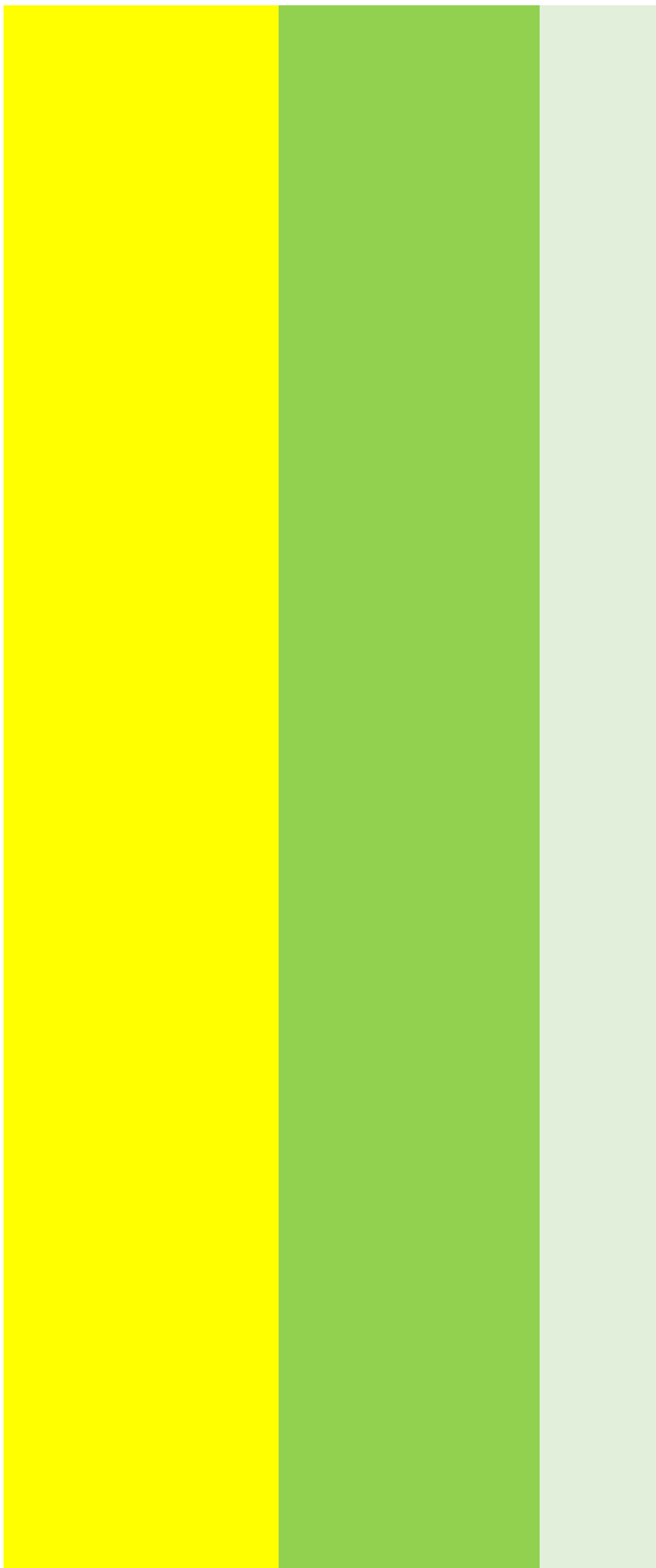


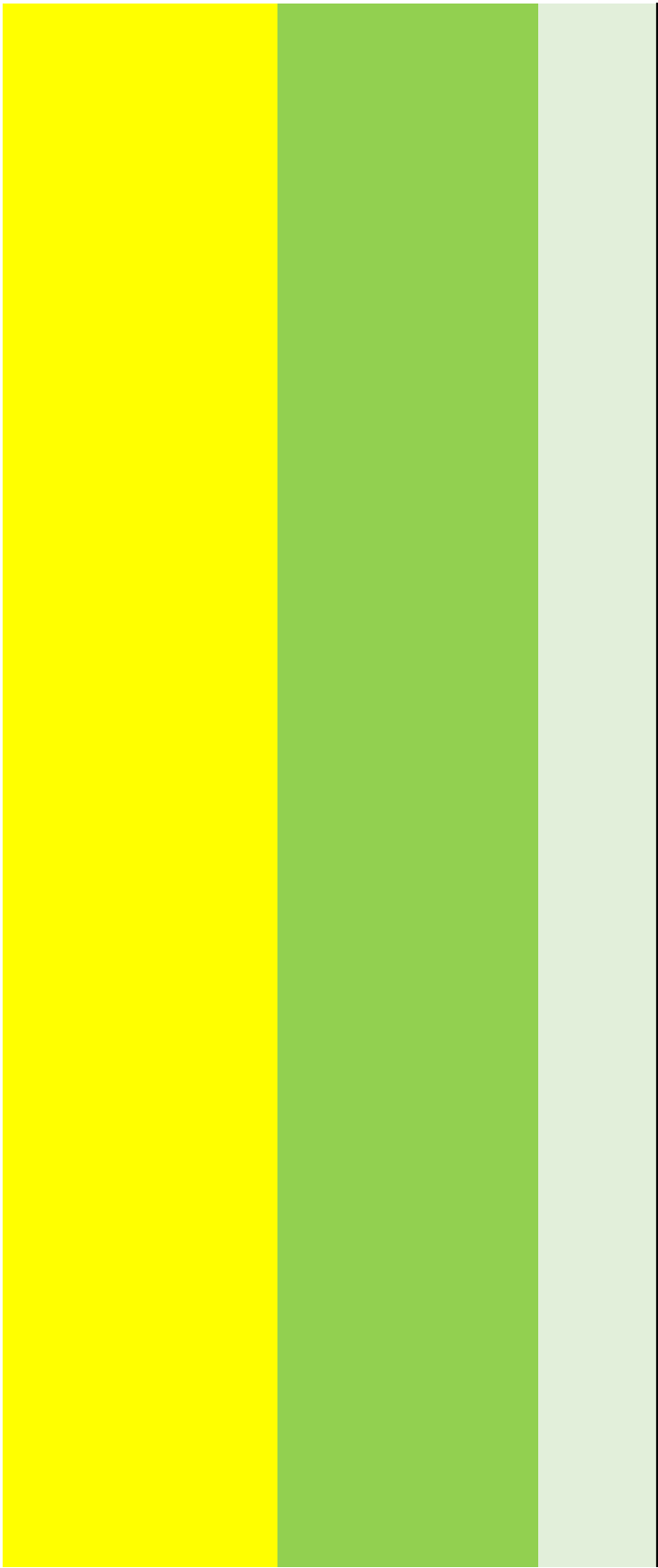


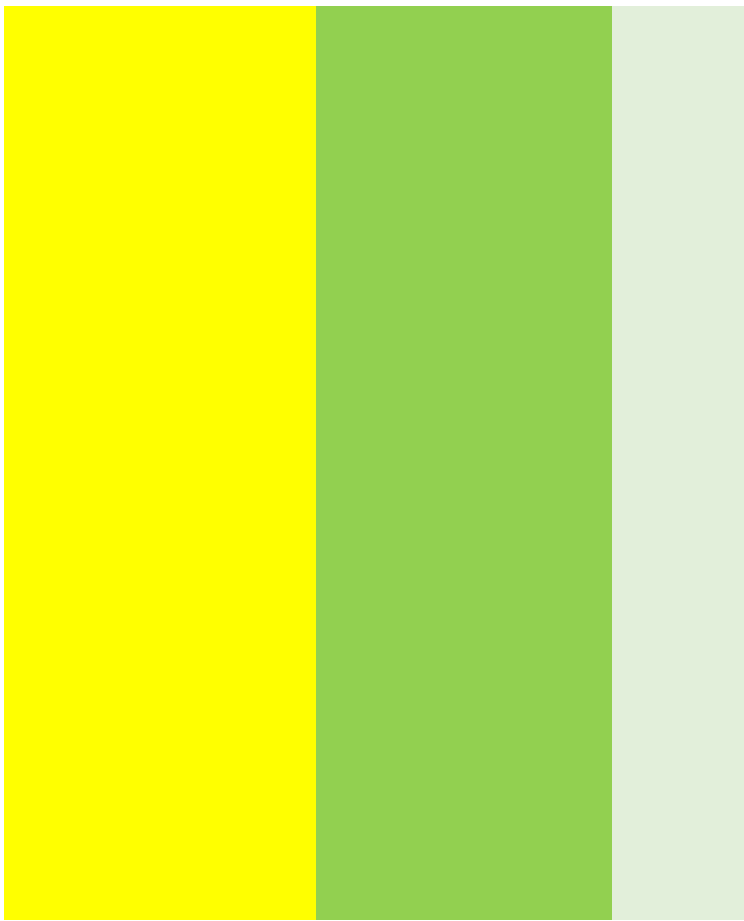












Budget Per Vendor

Design Cost Per Course	Design Cost Total	Teaching Cost Per Course	Course #	Teaching Cost Total	Overall Total
\$1,000.00	\$5,000.00	\$5,000.00	6	\$25,000.00	\$30,000.00
\$1,000.00	\$1,000.00	\$5,000.00	1	\$5,000.00	\$6,000.00
\$1,000.00	\$2,000.00	\$5,000.00	2	\$10,000.00	\$12,000.00
					\$48,000.00

Design Cost Per Course	Design Cost Total	Teaching Cost Per Course	Course #	Teaching Cost Total	Overall Total
\$1,000.00	\$1,000.00	\$5,000.00	2	\$10,000.00	\$11,000.00
\$1,000.00	\$1,000.00	\$5,000.00	1	\$5,000.00	\$6,000.00
\$1,000.00	\$1,000.00	\$5,000.00	1	\$5,000.00	\$6,000.00
					\$23,000.00

Design Cost Per Course	Design Cost Total	Teaching Cost Per Course	Course #	Teaching Cost Total	Overall Total
\$1,000.00	\$5,000.00	\$5,000.00	5	\$25,000.00	\$30,000.00
\$1,000.00	\$3,000.00	\$5,000.00	3	\$15,000.00	\$18,000.00
\$1,000.00	\$1,000.00	\$5,000.00	2	\$10,000.00	\$11,000.00
					\$59,000.00

Design Cost Per Course	Design Cost Total	Teaching Cost Per Course	Course #	Teaching Cost Total	Overall Total
\$1,000.00	\$3,000.00	\$5,000.00	3	\$20,000.00	\$23,000.00
\$1,000.00	\$1,000.00	\$5,000.00	1	\$0 (merged with ET)	\$1,000.00
					\$24,000.00

Design Cost Per Course	Design Cost Total	Teaching Cost Per Course	Course #	Teaching Cost Total	Overall Total
\$1,000.00	\$6,000.00	\$5,000.00	6	\$30,000.00	\$36,000.00
\$1,000.00	\$3,000.00	\$5,000.00	3	\$15,000.00	\$18,000.00
\$1,000.00	\$3,000.00	\$5,000.00	4	\$15,000.00	\$18,000.00
\$1,000.00	\$1,000.00	\$5,000.00	1	\$5,000.00	\$6,000.00
					\$78,000.00

Design Cost Per Course	Design Cost Total	Teaching Cost Per Course	Course #	Teaching Cost Total	Overall Total
\$1,000.00	\$5,000.00	\$5,000.00	6	\$25,000.00	\$30,000.00
					\$15,000.00
\$1,000.00	\$3,000.00	\$5,000.00		\$15,000.00	
					\$45,000.00

ACTUAL VENDOR BUDGET	\$277,000
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Tentative Social Equity Program Matrix

Entrepreneur Track (110 SEP's)

Track, Course Number Name & # of Participants	Vendor	Content delivered to CCC	Proposed Course Dates / Days / Times	Location
Course 1 (110 SEP's) Ownership Regulation	CCC	OCT 1	OCT 18 9am – 1pm	Gardner Auditorium 24 Beacon St Boston, MA 02133
Course 2 Application & Licensing Process (28 SEP's Per Vendor)	MRCC	OCT 8	OCT 22, 24, 26, 27 6:00 PM - 9:00 PM	1385 Cambridge St Cambridge, MA 02139
	GL	OCT 7	OCT 29, 30, 31 6:00 PM - 9:00 PM	Suffolk University 73 Tremont St Boston, MA 02108
	MRCC	OCT 8	OCT 29, 31 NOV 2, 3 6:00 PM - 9:00 PM	474 Grove Street Worcester, MA 01605
	Point Seven	OCT 14	OCT 28, 30 6:00 PM - 9:00 PM	Homewood Suites 375 Whitney Ave, Holyoke, MA 01040
Course 3 (110 SEP's) Cannabis Business Compliance and Challenges	GL	OCT 21	NOV 13, 14, 5:30 PM - 9:30 PM November 15 Q&A webinar	Bunkerhill CC 250 Rutherford Ave Boston, MA 02129 Room C202
Course 4 Business Plan Creation & Development 55 SEP'S Per Vendor	C3RN	NOV 7	NOV 23, 24 10:00 AM - 6:00 PM	Holyoke CC, PAFEC Building 4th floor, 206 Maple Street Room 400
	Marketing Edge	NOV 27	DEC 14 8am – 12pm & 1pm – 5pm Followed by Zoom/online one-on-one sessions	Babson College Drive, Babson Park, MA 02457

Course 5 Raising Capital in the Cannabis Industry 55 SEP'S Per Vendor	Point Seven	DEC 2	DEC 21 5:00 PM - 9:00 PM	Courtyard Marriot 275 Tremont St Boston, MA 02116
	Marketing Edge	DEC 21	JAN 11 9:00 AM - 1:00 PM	Babson College Drive, Babson Park, MA 02457
Course 6 (110 SEP's) Facility Design & Location Search	Point Seven	DEC 16	JAN 22, 6:00 PM - 9:00 PM	Homewood Suites by Hilton 145 Beech St, Chelsea Ma, 02150
Course 7 Municipal Approval Process 28 SEP's Per Vendor	MRCC	JAN 13	JAN 27, 29 6:00 PM - 9:00 PM	Democracy Center 45 Mt Auburn St, Cambridge, MA 02138
	GL	JAN 13	JAN 29, 30 6:00 PM - 9:00 PM	1601 Blue Hill Ave, Suite 210, Office (1) Mattapan, Ma 02126
	Marketing Edge	JAN 15	FEB 1 1:00 PM - 5:00 PM	Babson College Drive, Babson Park, MA 02457
	C3RN	JAN 13	FEB 3, 4 10:00 AM - 6:00 PM	Holyoke CC, PAFEC Building 4 th floor, 206 Maple Street Room 400
Course 8 Host Community Agreements (HCAs) 28 SEP's Per Vendor	C3RN	JAN 27	FEB 10 10:00 AM – 1:00 PM	Holyoke CC, PAFEC Building 4 th floor, 206 Maple Street Room 400
	GL	JAN 27	FEB 10, 11 6:00 PM - 9:00 PM	1601 Blue Hill Ave, Suite 210, Office (1) Mattapan, Ma 02126
	MRCC	JAN 27	FEB 10 6:00 PM - 9:00 PM	Democracy Center 45 Mt Auburn St, Cambridge, MA 02138
	Marketing Edge	JAN 27	FEB 15 1:00 PM - 5:00 PM	Malloy Hall Babson College Drive, Babson Park, MA 02457

Course 9 (112 SEP's) Security & Working with Law Enforcement	Point Seven	FEB 10	MAR 7 10:00 AM - 4:00 PM	Homewood Suites by Hilton 145 Beech St, Chelsea Ma, 02150
Course 10 Branding, Marketing & Advertising	Marketing Edge	FEB 28	MAR 14 8:00 AM - 12:00 PM 1:00 PM - 3:00 PM	Malloy Hall Babson College Drive, Babson Park, MA 02457
55 SEP'S Per Vendor	GL	FEB 24	MAR 17 6:00 PM - 9:00 PM	1601 Blue Hill Ave, Suite 210, Office (1) Mattapan, Ma 02126
Course 11 Accounting & Taxes for Cannabis Businesses	C3RN	MAR 9	MAR 29 10: 00 AM – 1:00 PM w/online homework & follow up.	Holyoke CC, PAFEC Building 4th floor, 206 Maple Street Room 400
55 SEP'S Per Vendor	GL	MAR 9	MAR 25 6:00 PM - 9:00 PM	1601 Blue Hill Ave, Suite 210, Office (1) Mattapan, Ma 02126
Course 12 (110 SEP's) Testing Process	Four Trees	MAR 30	APR 4, 5 2:00 PM – 5:00 PM	Worcester Electric Haze, 26 Millbury Street
	Four Trees	MAR 30	APR 11 (LMS) April 16 th Webinar 10:00 AM – 1:00 PM	Digital
Course 13 Agent Recruitment & Training	Point Seven	MAR 30	APR 18 8:00 AM – 5:00 PM	Worcester Visitor Center 3 Paul Clancy Way Worcester MA, 01607
55 SEP'S Per Vendor	C3RN	MAR 30	APR 7 1:00 PM – 4:00 PM	Holyoke CC, PAFEC Building 4th floor, 206 Maple Street Room 400
Course 14 (110 SEP's) Post Licensure Operations	Point Seven	APR 6	APR 19 8:00 AM – 5:00 PM	Worcester Visitor Center

				3 Paul Clancy Way Worcester MA, 01607
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Re-entry / Entry Track (10 SEP's)

Track, Course Number & Name	Vendor	Content delivered to CCC	Proposed Course Dates / Days / Times	Location
Course 1 (10 SEP's) Introduction to the Cannabis Plant & Legal Industry	C3RN	NOV 4	NOV 18 10:00 AM – 6:00 PM	Worcester Electric Haze, 26 Millbury Street
Course 2 (10 SEP's) Introduction to Cannabis Laws	GL	NOV 18	DEC 3, 4 6:00 PM – 9:00 PM Dec. 5 e-learning	Boston Suffolk University
Course 3 (10 SEP's) Introduction to Cannabis as Medicine	C3RN	DEC 2	DEC 16 10:00 AM – 6:00 PM	Mass Art
Course 4 (4 SEP's) Skills-based training: Cultivation	Four Trees	DEC 16	JAN 11 10:00 AM – 1:00 PM	1215 W Chestnut St Brockton, MA 02301
Course 5 (1 SEP) Skills-based training: Product Manufacturing	GL	DEC 16	JAN 6, 7 6:00 PM – 9:00 PM	Boston Suffolk University
Course 6 (5 SEP's) Skills-based training: Retail	C3RN	DEC 16	JAN 6, 7 10:00 AM – 6:00 PM one local RMD onsite training day on Jan 7	Mass Art
Course 7 (6 SEP's) Resume & Interview Prep for Cannabis Careers	GL	JAN 6	JAN 22 6:00 PM – 9:00 PM	Digital

Core Track (7 SEP's)

Track, Course Number & Name	Vendor	Content delivered to CCC	Proposed Course Dates / Days / Times	Location
Course 1 (7 SEP's) Management for Cannabis Businesses	GL	JAN 6	JAN 24 6:00 PM – 9:00 PM	1601 Blue Hill Ave, Suite 210, Office (1) Mattapan, Ma 02126
Course 2 (7 SEP's) Municipal Process	MRCC	JAN 13	JAN 27, 29 6:00 PM - 9:00 PM	Democracy Center 45 Mt Auburn St, Cambridge, MA 02138
Course 3 (7 SEP's) Branding, Marketing & Advertising	Marketing Edge	JAN 21	FEB 8 1:00 PM – 5:00 PM	Malloy Hall Babson College Drive, Babson Park, MA 02457
Course 4 (7 SEP's) Accounting & Taxes for Cannabis Businesses	GL	JAN 27	FEB 11, 12 6:00 PM – 9:00 PM	1601 Blue Hill Ave, Suite 210, Office (1) Mattapan, Ma 02126
Course 5 (7 SEP's) Facility Design & Location Search	Point Seven	FEB 3	FEB 18, 19, 20 5: 00 PM – 9:00 PM	Digital
Course 6 (7 SEP's) Agent Recruitment & Training	C3RN	FEB 10	FEB 25 1:00 PM – 4:00 PM	Digital
Course 7 (7 SEP's) Security and Working with Law Enforcement	Point Seven	FEB 10	MAR 7 8:00 AM – 5:00 PM	Homewood Suites by Hilton 145 Beech St, Chelsea Ma, 02150
Course 8 (7 SEP's) Advanced Skills-Based Training: Cultivation	Four Trees	FEB 24	MAR 14 1:00 PM – 3:00 PM	1385 Cambridge St Cambridge Ma, 02139 Ma
Course 9 (7 SEP's) Resume & Interview Prep for Cannabis Careers	GL	MAR 2	MAR 18 6:00 PM – 9:00 PM	Digital

ANCILLARY TRACK (14 SEP's)

Track, Course Number & Name	Vendor	Content delivered to CCC	Proposed Course Dates / Days / Times	Location
Course 1 (14 SEP's) Opportunities for Ancillary Businesses	Point Seven	DEC 16	JAN 8 6:00 PM - 9:00 PM	Business District 177 Huntington Ave Boston MA, 02115
Course 2 (14 SEP's) Basic Business Compliance & Challenges	GL	DEC 21	JAN 22 6:00 PM - 9:00 PM	1601 Blue Hill Ave, Suite 210, Office (1) Mattapan, Ma 02126
Course 3 (14 SEP's) Business Plan Creation & Development	Marketing Edge	JAN 6	JAN 25 1:00 PM – 5:00 PM Followed by Zoom/online one-on-one sessions	Malloy Hall Babson College Drive, Babson Park, MA 02457
Course 4 (14 SEP's) Accounting & Taxes	Point Seven	Tentative: JAN 21	Days Between FEB 3 - 9	TBD
Course 5 (14 SEP's) Ancillary Facility Design & Location Search	Point Seven	JAN 27	FEB 10 6:00 PM - 9:00 PM	Business District 177 Huntington Ave Boston MA, 02115
Course 6 (14 SEP's) Branding Marketing and Advertising	Marketing Edge	FEB 3	FEB 25 5:00 PM – 9:00 PM	Malloy Hall Babson College Drive, Babson Park, MA 02457
Course 7 (14 SEP's) Post-Licensure Operations	Point Seven	FEB 18	MAR 8 8:00 AM – 5:00 PM	1:1 Appointments

Track	Vendor	Course Name	Instructor Evaluation (The instructor was appropriately respectful of those of us enrolled in this course.)	Instructor Evaluation (The instructor's teaching methods assisted me in achieving the course's learning goals.)
Entrepreneur	MRCC	Application and Licensing	5	5
Entrepreneur	MRCC	Application and licensing	5	5
Entrepreneur	MRCC	Application and Licensing Process	5	4
Entrepreneur	MRCC	Application overview	5	5
Entrepreneur	MRCC	Application Overview & Licensing Process	5	5
Entrepreneur	MRCC	Application Overview & Licensing Process	5	5
Entrepreneur	MRCC	Application Overview & Licensing Process	5	5
Entrepreneur	MRCC	Application Overview & Licensing Process	5	5
Entrepreneur	MRCC	Application Overview and Licensing Process	3	3
Entrepreneur	MRCC	Application overview and licensing process	5	5
Entrepreneur	MRCC	Application process	5	4
Entrepreneur	MRCC	Licensing & Applications	5	4
Entrepreneur	MRCC	Social Equity Program (Central, MA) Application	5	2

Instructor Evaluation (The instructor appeared knowledgeable in the subject area.)	Instructor Evaluation (The instructor encouraged useful participation through discussion and other activities.)	Instructor Evaluation (The instructor modeled the good thinking, sound judgment, and ethical decision-making.)	Instructor Evaluation (The instructor presented difficult course material clearly.)	Instructor Evaluation (The instructor enjoys teaching.)	Instructor Evaluation (I would recommend this instructor for teaching this course or related courses in the future.)	Course Evaluation (The course content corresponded well to the course's stated learning goals.)
5	5	5	5	5	5	5
5	5	5	5	5	5	5
4	4	4	4	4	4	4
5	5	5	5	5	5	5
5	5	5	5	5	5	5
5	5	5	5	5	5	5
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5	5	5	5	5	5	5
5	5	5	5	5	5	4
3	3	2	3	4	3	3
5	5	5	5	5	5	5
4	5	5	4	4	5	4
5	5	5	5	5	5	4
5	5	4	4	5	5	1

Course Evaluation (The course materials and handouts helped me achieve the course's learning goals.)	Course Evaluation (The way the course was organized facilitated my achieving its learning goals.)	Course Evaluation (The course content was applicable to my own goals for taking the course.)	Course Evaluation (The course was scheduled at day(s) and time(s) that fit well for my other commitments.)	Course Evaluation (The course was intellectually challenging.)	Course Evaluation (I recommend that this course continue to be offered in the future.)	Facilities and Participant Support Services Evaluation (The physical facilities contributed to a positive learning environment.)
5	5	5	1	3	5	5
5	5	5	5	3	5	5
4	4	4	4	3	4	5
5	5	5	5	5	5	5
4	5	5	5	3	4	5
5	5	5	5	2	5	5
5	5	5	5	5	5	5
4	4	4	4	4	4	5
2	3	1	2	1	2	4
5	5	5	4	4	5	5
4	3	3	3	4	3	4
4	4	2	4	3	5	5
2	1	1	1	2	1	2

Facilities and Participant Support Services Evaluation (The instructional equipment available contributed to the success of	Facilities and Participant Support Services Evaluation (The course electronic information services are easy to use.)	Facilities and Participant Support Services Evaluation (I would recommend this facility for future courses..)
5	5	5
5	5	5
5	5	5
5	5	5
5	5	5
5	5	5
5	5	5
5	5	5
3	3	4
5	5	5
4	5	4
5	5	5
2	4	2

Please write comments or any suggestions you might have for how we can improve the course you took or any other aspect of our services.

Joe was great and I learned a lot. I left the class feeling very confident and eager to get the show on the road! Great job Joe and thank you.

Lots of good info. I feel I understand the license process well

I would have liked to see examples and more details about the very tedious parts of the application such as the operating policies and procedures

It is mind blowing to see the state hire a company that is blatantly sponsored by black market companies when the state is so strict keeping black market funded companies out of the recreational market. Really contradicts the point. Also it is mind blowing that the social equity program is 6 months of MANDATORY meetings when I am already working 80 hours a week. Making it MANDATORY actually is another hurdle that social equity applicants face that regular cannabis applicants don't. Including having to pass tests. Please feel free to contact me if you'd like to hear more of my input as I've been working for the past year and a half on licensing. Thanks.

Ancillary	Point Seven	Opportunities for Ancillary Businesses	5
Entrepreneur	Point Seven	Application & License Process	5
Entrepreneur	Point Seven	Application & Licensing Process	5
Entrepreneur	Point Seven	Application & Licensing Process	5
Entrepreneur	Point Seven	Application and Licensing Process	5
Entrepreneur	Point Seven	Building design	5
Entrepreneur	Point Seven	Facility design	5
Entrepreneur	Point Seven	Facility Design	5
Entrepreneur	Point Seven	Facility Design	5
Entrepreneur	Point Seven	Facility Design	5
Entrepreneur	Point Seven	Facility design	5
Entrepreneur	Point Seven	Facility Design	5
Entrepreneur	Point Seven	Facility Design & Securing a Location	5
Entrepreneur	Point Seven	Facility Design & Securing Location	5
Entrepreneur	Point Seven	Facility design and secure location	3
Entrepreneur	Point Seven	Facility Design and Securing a location	1
Entrepreneur	Point Seven	Facility Design and Securing a Location	5
Entrepreneur	Point Seven	Facility design and securing a location	4
Entrepreneur	Point Seven	Facility Design and Securing a Location	5
Entrepreneur	Point Seven	Facility Design and Securing a Location	5
Entrepreneur	Point Seven	Facility Design and Securing a Location	5
Entrepreneur	Point Seven	Facility Design and Securing a Location	5
Entrepreneur	Point Seven	Facility Design and securing a location	5
Entrepreneur	Point Seven	Facility design and Securing a location	5
Entrepreneur	Point Seven	Facility Design and Securing a Location	5
Entrepreneur	Point Seven	Facility Design and Securing a Location	5
Entrepreneur	Point Seven	Facility Design and Securing a Location.	4
Entrepreneur	Point Seven	Facility design and securing location	5
Entrepreneur	Point Seven	Facility Design/Location	5
Entrepreneur	Point Seven	Licensing and Application Process	5
Entrepreneur	Point Seven	Raising capital	5
Entrepreneur	Point Seven	Raising Capital	5
Entrepreneur	Point Seven	Raising Capital	5
Entrepreneur	Point Seven	Raising Capital in the Cannabis Industry	5
Entrepreneur	Point Seven	Raising Capital in the Cannabis Industry	5
Entrepreneur	Point Seven	Raising Capital In The Cannabis Industry	5
Entrepreneur	Point Seven	Raising Capital In the Cannabis Industry	5
Entrepreneur	Point Seven	Raising Capital in the Cannabis industry	5
Entrepreneur	Point Seven	Raising capitol in the cannabis business	5

Instructor Evaluation (The instructor's teaching methods assisted me in achieving the course's learning goals.)	Instructor Evaluation (The instructor appeared knowledgeable in the subject area.)	Instructor Evaluation (The instructor encouraged useful participation through discussion and other activities.)	Instructor Evaluation (The instructor modeled the good thinking, sound judgment, and ethical decision-making.)	Instructor Evaluation (The instructor presented difficult course material clearly.)	Instructor Evaluation (The instructor enjoys teaching.)	Instructor Evaluation (I would recommend this instructor for teaching this course or related courses in the future.)
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5	5	5	5	5	5	5
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5	5	5	5	4	5	5
5	5	5	5	5	5	5
5	5	3	4	4	4	4
5	5	5	5	5	5	5
5	5	5	5	5	5	5
5	5	5	5	5	5	5

Course Evaluation (The course content corresponded well to the course's stated learning goals.)	Course Evaluation (The course materials and handouts helped me achieve the course's learning goals.)	Course Evaluation (The way the course was organized facilitated my achieving its learning goals.)	Course Evaluation (The course content was applicable to my own goals for taking the course.)	Course Evaluation (The course was scheduled at day(s) and time(s) that fit well for my other commitments.)	Course Evaluation (The course was intellectually challenging.)	Course Evaluation (I recommend that this course continue to be offered in the future.)
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5	5	5	5	5	5	5
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2	2	2	5	4	2	3
5	5	4	1	3	4	5
1	1	1	3	3	1	1
5	3	5	5	4	3	5
4	4	4	4	3	3	4
5	5	5	5	5	5	5
5	5	5	5	5	5	5
5	5	5	5	5	5	5
4	4	5	5	5	4	4
3	3	3	3	4	3	2
2	2	2	2	1	1	2
1	1	1	1	1	1	1
5	3	3	3	3	2	3
3	3	2	1	3	1	1
5	5	5	5	5	5	5
5	5	5	5	4	5	5
5	3	5	5	5	5	5
4	3	3	3	3	4	4
5	5	5	5	5	5	5
5	5	5	5	5	3	5
5	5	4	5	5	5	5
5	5	5	5	5	5	5
4	3	4	4	3	3	3
5	5	5	5	2	5	5
5	4	4	4	5	4	5
5	5	5	5	5	3	5
5	5	5	5	5	5	5
5	5	5	5	3	5	5
5	5	5	5	3	5	5
5	5	5	5	5	5	5
5	5	5	5	5	5	5
4	3	4	4	4	3	4
5	5	5	5	5	5	5
5	5	5	5	5	5	5
5	5	5	5	5	5	5

[illegible]

Please write comments or any suggestions you might have for how we can improve the course you took or any other aspect of our services.

Comment: I greatly appreciated and therefore commend the instructor explaining what it means to be part The information was delivered in an easily digestible manner giving us a solid grasp on a complex process.

The instructor of the course did not have an understanding of cultivation or manufacturing practices as he

This course Was helpful for other tracks, but wasn't helpful for my pathway - entrepreneur to own. Through Sorry for the harsh review but NOT a realistic perspective on the MA industry, regulations or reality of the I Information was presented in a confusing and random manner. Text on power point was very small and the This course would have been equally effective if administered virtually.

Really wasn't to professional in my eyes.

The real life experiences of these folks, and the particulars of mistakes they have made gave us the single n

Thank You as always.

Maybe have a meet and greet at the beginning of the course to break the ice before the course starts so pe

Thank you!

Hotel lobby was loud and sometimes distracting during class. Teachers were knowledgeable but did not kn

This was the best course of the entire program so far.

Good course lots of useful information.

Ashley Picillo was terrific!

Awesome class highly recommend

of the social equity program, and in the cannabis industry in general, and how we have a chance to cre

admitted but was teaching occupants about building out cultivation and manufacturing facilities? Defe

hout the whole course, only 2 PowerPoint slides were relevant to my track.

MA cannabis environment for other than high net worth individuals. SEP or EEE applicants do not need
ey spoke very fast. No engagement of the audience. Didn't seem knowledgeable about the states prog

most useful presentation of the program to date. Thank you.

people are more loose to start a discussion. Also, dont set the laptop up directly in front of the screen so

ow some MA specific things. I think the ideal teachers for this program should be MA based.

create an industry that is inclusive to all people. Suggestion: The case study method is popular. Company

and that there should be another instructor that is more experienced in these operations. The company I

With access to unsustainable levels of capital involvement, we need a way to participate without all of the
program. Did not even mention anything about searching for a location, they spent 4 hours talking about I

so it does not block the view of the screen from any seat in the room

' can cover course material together with a real life case, or with a sample case using recommended lai

he was running in CO was for the most part a failed operation. So I am not sure why he was the chosen

high cost hurdles in the form of application complexity, background check compliance and then suital
how some operation they were part of was ran and the challenges they had. I had to drive an hour and

nguage.

instructor for the course. For someone such as myself with over 10 years in the industry, the informati

bility to only mention a few of the many obstacles.

d a half each way on a workday after leaving early and it felt like a total waste of time.

ion was not helpful. It was mind boggling seeing his lack of knowledge as an instructor within this spac

e. ☐

Track	Vendor	Course Name	Instructor Evaluation (The instructor was appropriately
Entrepreneur	MRCC	Application and Licensing	5
Entrepreneur	MRCC	Application and licensing	5
Entrepreneur	MRCC	Application and Licensing Process	5
Entrepreneur	MRCC	Application overview	5
Entrepreneur	MRCC	Application Overview & Licensing Process	5
Entrepreneur	MRCC	Application Overview & Licensing Process	5
Entrepreneur	MRCC	Application Overview & Licensing Process	5
Entrepreneur	MRCC	Application Overview & Licensing Process	5
Entrepreneur	MRCC	Application Overview and Licensing Process	5
Entrepreneur	MRCC	Application overview and licensing process	5
Entrepreneur	MRCC	Application process	5
Entrepreneur	MRCC	Licensing & Applications	5
Entrepreneur	MRCC	Social Equity Program (Central, MA) Application	5

Instructor Evaluation (The instructor's teaching methods	Instructor Evaluation (The instructor appeared knowledgeable)	Instructor Evaluation (The instructor encouraged useful	Instructor Evaluation (The instructor modeled the good	Instructor Evaluation (The instructor presented difficult	Instructor Evaluation (The instructor enjoys teaching)	Instructor Evaluation (I would recommend this instructor for
5	5	5	5	5	5	5
5	5	5	5	5	5	5
4	4	4	4	4	4	4
5	5	5	5	5	5	5
5	5	5	5	5	5	5
5	5	5	5	5	5	5
5	5	5	5	5	5	5
5	5	5	5	5	5	5
3	3	3	2	3	4	3
5	5	5	5	5	5	5
4	4	5	5	4	4	5
4	5	5	5	5	5	5
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Course Evaluation (The course content corresponded well to the	Course Evaluation (The course materials and handouts	Course Evaluation (The way the course was organized facilitated	Course Evaluation (The course content was applicable to my own	Course Evaluation (The course was scheduled at day(s) and	Course Evaluation (The course was intellectually challenging)	Course Evaluation (I recommend that this course continue to
5	5	5	5	1	3	5
5	5	5	5	5	3	5
4	4	4	4	4	3	4
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5	5	5	5	5	2	5
5	5	5	5	5	5	5
4	4	4	4	4	4	4
3	2	3	1	2	1	2
5	5	5	5	4	4	5
4	4	3	3	3	4	3
4	4	4	2	4	3	5
1	2	1	1	1	2	1

Facilities and Participant Support Services Evaluation (The physical	Facilities and Participant Support Services Evaluation (The	Facilities and Participant Support Services Evaluation (The course	Facilities and Participant Support Services Evaluation (I would
5	5	5	5
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5	5	5	5
2	2	4	2

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I would have liked to see examples and more details about the very tedious parts of the application such as the background check. It is mind blowing to see the state hire a company that is blatantly sponsored by black market companies with no oversight.

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MANDATORY meetings when I am already working 80 hours a week. Making it MANDATORY actually is another

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ass tests. Please feel free to contact me if you'd like to hear more of my input as I've been working for i

the past year and a half on licensing. Thanks.

Track	Vendor	Course Name	Instructor Evaluation (The instructor was appropriately respectful of those of us enrolled in this course.)
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Ancillary	Marketing Edge	Business plan	5
Ancillary	Marketing Edge	Business Plan Creation & Development	4
Ancillary	Marketing Edge	Business Plan with Beth	5
Ancillary	Marketing Edge	Business planning	5
Entrepreneur	Marketing Edge	Building Capital	5
Entrepreneur	Marketing Edge	Business Plan	5
Entrepreneur	Marketing Edge	Business Plan	5
Entrepreneur	Marketing Edge	Business Plan Course	5
Entrepreneur	Marketing Edge	Business plan course	5
Entrepreneur	Marketing Edge	Business Plan Creation & Development	5
Entrepreneur	Marketing Edge	Business Plan Creation & Development	4
Entrepreneur	Marketing Edge	Business Plan Creation and Developme	5
Entrepreneur	Marketing Edge	Business Planning	5
Entrepreneur	Marketing Edge	Business Planning	5
Entrepreneur	Marketing Edge	Business Planning	5
Entrepreneur	Marketing Edge	Business Planning	5
Entrepreneur	Marketing Edge	Business Planning	5
Entrepreneur	Marketing Edge	Business Planning	5
Entrepreneur	Marketing Edge	Business Planning Course	5
Entrepreneur	Marketing Edge	Marketing	5
Entrepreneur	Marketing Edge	Municipal Approval Process	5
Entrepreneur	Marketing Edge	Municipal Approval Process	5
Entrepreneur	Marketing Edge	municipal process	3
Entrepreneur	Marketing Edge	Raising Capital	5
Entrepreneur	Marketing Edge	Raising Capital	5
Entrepreneur	Marketing Edge	Raising Capital	5
Entrepreneur	Marketing Edge	Raising Capital	5
Entrepreneur	Marketing Edge	Raising Capital	5
Entrepreneur	Marketing Edge	raising capital	5
Entrepreneur	Marketing Edge	Raising Capital	5
Entrepreneur	Marketing Edge	Raising Capital	5
Entrepreneur	Marketing Edge	Raising Capital	4
Entrepreneur	Marketing Edge	Raising Capital	4
Entrepreneur	Marketing Edge	Raising capital	5
Entrepreneur	Marketing Edge	Raising Capital	5
Entrepreneur	Marketing Edge	Raising Capital	5
Entrepreneur	Marketing Edge	Raising Capital	3
Entrepreneur	Marketing Edge	Raising capotal	5
Entrepreneur	Marketing Edge	Securing municipal approval	5

Instructor Evaluation (The instructor's teaching methods assisted me in achieving the course's learning goals.)	Instructor Evaluation (The instructor appeared knowledgeable in the subject area.)	Instructor Evaluation (The instructor encouraged useful participation through discussion and other activities.)	Instructor Evaluation (The instructor modeled the good thinking, sound judgment, and ethical decision-making.)	Instructor Evaluation (The instructor presented difficult course material clearly.)	Instructor Evaluation (The instructor enjoys teaching.)	Instructor Evaluation (I would recommend this instructor for teaching this course or related courses in the future.)
5	5	5	5	5	5	5
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5	5	5	5	5	5	5
5	5	5	5	5	5	5
4	5	5	4	3	5	4
5	5	5	5	5	5	5
4	5	5	5	5	5	5

Course Evaluation (The course content corresponded well to the course's stated learning goals.)	Course Evaluation (The course materials and handouts helped me achieve the course's learning goals.)	Course Evaluation (The way the course was organized facilitated my achieving its learning goals.)	Course Evaluation (The course content was applicable to my own goals for taking the course.)	Course Evaluation (The course was scheduled at day(s) and time(s) that fit well for my other commitments.)	Course Evaluation (The course was intellectually challenging.)	Course Evaluation (I recommend that this course continue to be offered in the future.)
5	5	5	5	5	5	5
4	5	5	4	2	3	4
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5	5	5	5	5	3	5
4	3	2	2	3	2	3
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5	5	5	5	5	5	5
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5	5	5	5	5	5	5
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5	5	5	5	5	5	5
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5	5	5	5	5	5	5
5	5	5	4	4	4	4
5	5	5	5	5	5	5
4	5	5	4	4	5	5

Please write comments or any suggestions you might have for how we can improve the course you took or any other aspect of our services.

It was a great pleasure to work with Beth and David

Babson is not really accessible via the MBTA, especially on the weekends. Having an opportunity to carpool

Great break outs and discussions

Best course so far!! Learned so much!!

This class was great. The delivery, pace and flow was perfect (considering it was a Saturday morning course)

Great learning experience from an actual college professor. Beth runs a good presentation with great inter

The facility was an 1 hour and 30 minutes away from me at 8 am in the morning. That was a little difficult b
This was a very powerful presentation and incredibly thought-provoking experience. This class was timely a

Everything was great!

Wonderful class!! A favorite!

Love with Beth and David is a phenomenal resource of all things Cannabis startup development.

Beth and David were amazing. This is the second course through them and I've learned so much. Their en
Great teachers. Filled entire time with valuable content.

Beth taught the best class in this series so far... hands down. She was so good, I sent her a personal note af

I or have a shuttle would be a helpful inclusive action.

e). Beth was engaging and provided opportunities for participants to interact with one another through

active learning techniques. I enjoyed the class very much.

ut other than that i have absolutely no complaints.

nd unlike any of the others. As a committed lifelong learner, Beth's pedagogy is superb and I would en

ergy and expertise in this market is undeniable. The pace, roll-out, activities and class discussions were

ter class one to thank her for her efforts.

h discussions related to the content.

age in a semester long version of this class.

e manageable and engaging. They're such a dynamic duo! Looking forward to the next course with them!

Track	Vendor	Course Name	Instructor Evaluation (The instructor was appropriate)
Entrepreneur	C3RN	Business plan creation	4
Entrepreneur	C3RN	Business Plan Creation & Development	5
Entrepreneur	C3RN	Business Plan Creation & Development	5
Entrepreneur	C3RN	Business Planning and Development	5
Entrepreneur	C3RN	CCC SE Course #4	5
Entrepreneur	C3RN	Municipal Approval Process	5
Entrepreneur	C3RN	Municipalities	5
Re-Entry / Entry	C3RN	Ccc entry	5
Re-Entry / Entry	C3RN	Ccc entry track	5
Re-Entry / Entry	C3RN	Course#3 Introduction to cannabis as a	5
Re-Entry / Entry	C3RN	intro to cannabis as a medicine	5
Re-Entry / Entry	C3RN	intro to cannabis as a medicine	5
Re-Entry / Entry	C3RN	Intro to the cannabis plant and legal ind	5
Re-Entry / Entry	C3RN	introduction to cannabis and legal indu	4
Re-Entry / Entry	C3RN	introduction to cannabis and legal indu	5
Re-Entry / Entry	C3RN	introduction to cannabis and legal indu	5
Re-Entry / Entry	C3RN	introduction to cannabis and legal indu	5
Re-Entry / Entry	C3RN	introduction to cannabis and legal indu	5
Re-Entry / Entry	C3RN	introduction to cannabis and legal indu	5
Re-Entry / Entry	C3RN	introduction to cannabis and legal indu	4
Re-Entry / Entry	C3RN	Introduction to Cannabis as a Medicine	5
Re-Entry / Entry	C3RN	Skills Based Retail Training	5
Re-Entry / Entry	C3RN Cannabis Control Commission	Social Equity Skills based retail training	5
Entrepreneur	C3RN	Municipal Process	3
Entrepreneur	C3RN	Business Plan Creation & Development	5
Entrepreneur	C3RN	Raising capital	5
Re-Entry / Entry	C3RN	Cannabis Control Commission Social Eq	5

Course Evaluation (The course content corresponded well to the	Course Evaluation (The course materials and handouts	Course Evaluation (The way the course was organized facilitated	Course Evaluation (The course content was applicable to my own	Course Evaluation (The course was scheduled at day(s) and	Course Evaluation (The course was intellectually challenging)	Course Evaluation (I recommend that this course continue to
3	4	4	3	3	3	3
5	5	5	5	5	5	5
5	5	5	5	5	5	5
5	5	5	5	5	5	5
5	5	5	5	5	5	5
5	5	5	5	5	5	5
5	4	5	5	5	4	5
5	5	5	5	5	5	5
5	5	5	5	5	5	5
5	5	5	5	4	5	5
5	4	5	5	4	4	5
5	4	5	5	4	4	5
5	5	5	5	5	5	5
4	5	4	5	1	3	5
5	5	4	5	1	3	5
4	3	4	3	1	4	5
4	3	4	3	1	4	5
3	3	4	5	1	3	5
3	3	4	5	1	3	5
3	3	3	4	1	4	5
5	5	5	5	5	5	5
3	2	4	3	4	3	5
5	5	5	5	5	5	5
3	3	3	3	3	3	3
5	5	5	5	5	4	5
5	5	5	5	5	5	5
5	5	5	5	5	5	5

Facilities and Participant Support Services Evaluation (The physical	Facilities and Participant Support Services Evaluation (The	Facilities and Participant Support Services Evaluation (The course	Facilities and Participant Support Services Evaluation (I would
4	3	3	3
5	5	5	5
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5	4	3	4
4	3	4	4
3	4	3	5
3	4	3	5
3	3	3	5
3	3	3	5
2	3	3	5
5	5	5	5
5	3	1	5
5	5	5	5
3	3	3	3
3	3	3	3
5	5	5	5
5	5	5	5

Please write comments or any suggestions you might have for how we can improve the course you took or any other aspect of our services.

This course, through both the presented information and the discussions of the day, has helped me to grasp the concept of a business plan and begin the process of creating a plan that encompasses my vision.

Loved C3RN! Great vendor for the business planning class.

I attended classes online and this was extremely helpful since i don't have transportation to the physical classes.

The location was way off. I definitely appreciate it.

The location was way out the way ,but thanks for the alternative way of still being involved.

The location was way out the way ,but thanks for the alternative way of still being involved.

The location

The location

Great job by Dave and Beth. Very experiential

Track	Vendor	Course Name	Instructor Evaluation (The instructor was appropriate)
-------	--------	-------------	-----------------------------------------------------------

Ancillary	GreenLight	Basic business compliance and challenge	5
Core	GreenLight	Management for Cannabis Business	5
Core	GreenLight	management for cannabis business	4
Core	GreenLight	management for cannabis business	4
Core	GreenLight	Management for Cannabis Businesses	1
Core	GreenLight	Management for Cannabis Businesses	5
Core	GreenLight	Management for Cannabis Businesses	5
Entrepreneur	GreenLight	Application & Licensing	4
Entrepreneur	GreenLight	Application and Licensing	5
Entrepreneur	GreenLight	Application and licensing requirements	5
Entrepreneur	GreenLight	Application & Licensing	5
Entrepreneur	GreenLight	Application & Licensing	5
Entrepreneur	GreenLight	Application & Licensing	3
Entrepreneur	GreenLight	Application & Licensing	5
Entrepreneur	GreenLight	Application & Licensing	5
Entrepreneur	GreenLight	Application & licensing	5
Entrepreneur	GreenLight	Application & licensing	5
Entrepreneur	GreenLight	Application & licensing	5
Entrepreneur	GreenLight	Application & licensing	5
Entrepreneur	GreenLight	Application & Licensing Overview	5
Entrepreneur	GreenLight	Application & Licensing Overview	5
Entrepreneur	GreenLight	Application & Licensing Process	5
Entrepreneur	GreenLight	Application & Licensing Process	5
Entrepreneur	GreenLight	Application & Licensing Process	5
Entrepreneur	GreenLight	Application & Licensing Process	5
Entrepreneur	GreenLight	Application & Licensing Requirement	5
Entrepreneur	GreenLight	Application & Licensing Requirement	5
Entrepreneur	GreenLight	Application & Licensing Requirements	5
Entrepreneur	GreenLight	Application & Licensing Requirements	5
Entrepreneur	GreenLight	Application & Licensing Requirements	5
Entrepreneur	GreenLight	Application & Licensing Requirements	5
Entrepreneur	GreenLight	Application & Licensing Requirements	5
Entrepreneur	GreenLight	Application & Licensure	5
Entrepreneur	GreenLight	Application &licensing	5
Entrepreneur	GreenLight	Application &licensing	5
Entrepreneur	GreenLight	Application and license.	5
Entrepreneur	GreenLight	Application and licensing	5
Entrepreneur	GreenLight	Application and licensing	5
Entrepreneur	GreenLight	Application and Licensing	5
Entrepreneur	GreenLight	Application and Licensing	5
Entrepreneur	GreenLight	Application and Licensing	4
Entrepreneur	GreenLight	Application and Licensing	4
Entrepreneur	GreenLight	Application and Licensing	5
Entrepreneur	GreenLight	Application and Licensing	5
Entrepreneur	GreenLight	Application and licensing	5

[illegible]

[illegible]

Facilities and Participant Support Services Evaluation (The physical	Facilities and Participant Support Services Evaluation (The	Facilities and Participant Support Services Evaluation (The course	Facilities and Participant Support Services Evaluation (I would
-------------------------------------------------------------------------	----------------------------------------------------------------	-----------------------------------------------------------------------	-----------------------------------------------------------------

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4	4	4	4
4	4	4	4
4	4	4	4
1	1	1	1
5	5	5	5
4	5	5	4
3	3	5	3
3	5	5	5
5	5	5	5
3	3	3	3
5	5	5	5
3	3	3	3
5	5	5	1
5	5	5	5
4	4	4	3
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4	4	5	5
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4	4	4	4
4	4	4	4
4	4	4	4
4	4	5	5
5	5	5	5

Please write comments or any suggestions you might have for how we can improve the course you took or any other aspect of our services.

The course, location and instructor was great.

I recommend that the Management for Cannabis Business class have 2 sessions or a full day.

This course was scheduled over the course of 3 consecutive nights. One of those nights was Halloween. The

Its been an Amazing Experience so far...looking forward to the learning a-lot more! :)

The classroom we used was too small, and many people were without tables and seats. It would be nice if t

N/A

Well done Laurie!

Excellent class !

Laury was phenomenal! She was overly indulgent while answering questions, incredibly knowledgeable abo

Professor was wonderful, honest and real. CCC has a star, your Haitians should be very proud of you. Respe

The course went very well, I look forward to learning more from Laury in the near future.

The course that was offered allowed me to further understand the application and licensing requirements ;

I've taken several classes over the course of a decade in this industry and this one was spot on for what wa

Laury is passionate and represents the SEP people well. It is so amazing to a female minority leading the pa

A great first step into the Cannabis Industry! Thank you!

ere was no option for a call in or other on-line way to access the course until after the course. I think in f

the room had been bigger.

ut all subject content and created an exceptional learning environment. I look forward to other course

ect.

and process. With the application being extensive, this course helped me better understand what I nee

s intended. Laury did a great job of covering all the materials for this track. I wish something like this e

ith for others on the way. I loved her approach to helping some of us who did not go to law school und

general the way these courses are scheduled needs to be reconsidered. It is very hard for parents to co

is presented by Greenlight! We had a very engaging Q&A session on the 31st that allowed for very val

ed and how to obtain it! Laury Lucien is truly phenomenal.

xisted when the program first started.

erstand how and why the laws are the way they are. She made the application process seem way less

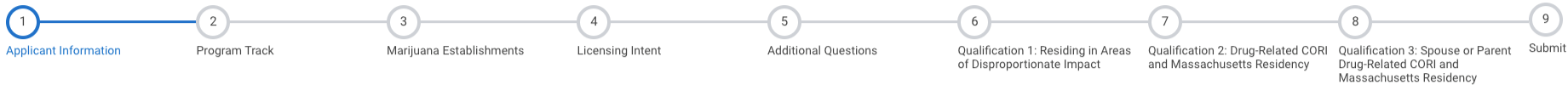
commit to 3 nights in a row, one of them being a holiday.

uable discussion and engagement with Laury and Ty. Aside from access to internet and slightly cramped

complicated than i initially thought. She is available both in and out of class which is amazing.

ed quarters, I wouldn't change a thing.

Social Equity Program Application



Application #:

Applicant Information

Please provide information about the individual applying for participation in the Social Equity Program

First Name *	Middle Name	Last Name *
<input type="text"/>	<input type="text"/>	<input type="text"/>
Residential Address 1 *		
<input type="text"/>		
Residential Address 2		
<input type="text"/>		
Residential City *	Residential State *	Residential Zip Code *
<input type="text"/>	<input type="text"/>	<input type="text"/>
Phone Number *	Email Address *	
<input type="text"/>	<input type="text"/>	

Demographics

Gender *	User Defined Gender
<input type="text"/>	<input type="text"/>
Year of Birth *	
<input type="text"/>	
Country of Origin *	
<input type="text"/>	

If you wish to decline to answer, please write "Decline to Answer" in the text box.

What is this person's race or ethnicity? *

Mark all boxes that apply

☐ White (German, Irish, English, Italian, Polish, French)

☐ Hispanic, Latino, or Spanish (Mexican or Mexican American, Puerto Rican, Cuban, Salvadoran, Dominican, Colombian)

☐ Black or African American (of African Descent, African American, Nigerian, Jamaican, Ethiopian, Haitian, Somali)

☐ Asian (Chinese, Filipino, Asian Indian, Vietnamese, Korean, Japanese)

☐ American Indian or Alaska Native

☐ Middle Eastern or North African (Lebanese, Iranian, Egyptian, Syrian, Moroccan, Algerian)

☐ Native Hawaiian or Other Pacific Islander (Native Hawaiian, Samoan, Chamorro, Tongan, Fijian, Marshallese)

☐ Other Race or Ethnicity (please specify below)

☐ Decline to Answer

Specify Other Race or Ethnicity

If you selected "Other Race or Ethnicity" above, please specify here.

Marital Status *

What is your current employment status? *

Employment is not required for participation in the Social Equity Program, but we would like to know more about your current circumstance.

What is your total annual household income? This applies to the combined income of the entire household. *

Farmer Identification *

Do you identify as a farmer, one who is engaged or has engaged in agriculture or farming, or on a farm as an incident to or in conjunction with the cultivation and tillage of the soil, dairying, the production, cultivation, growing and harvesting of any agricultural, aqua-cultural, floricultural or horticultural commodities, or file a schedule F tax form?

☐ Yes ☐ No

Highest Level of Education *

Veteran Status *

Have you ever served on active duty in the U.S. Armed Forces? Active duty includes serving in the U.S. Armed Forces as well as activation from the Reserves or National Guard.

☐ Yes ☐ No

Did you apply for Economic Empowerment Priority Review Status? *

Economic Empowerment Priority Status is not required for participation in the Social Equity Program, but we would like to know more about your circumstances.

Please note the Economic Empowerment Priority Review program closed in April of 2018 and has not reopened at this time. If you did not apply previously please select No.

☐ Yes ☐ No

Are you certified as an Economic Empowerment Priority Applicant? *

If yes, please provide your certification number in the following field. If no, enter "NA" in the following field.

☐ Yes ☐ No

Economic Empowerment Priority Certification Number

Format EE123456



Cannabis Control Commission > [My Licenses](#) > [Social Equity Program](#) > Social Equity Program Application



Application #:

Program Track

The Social Equity Program is designed for accepted applicants to be entered into tracks. The tracks are determined by your interests in the marijuana industry, your current skills, and the outcomes you are seeking. The tracks are as follows:

TRACK 1: ENTREPRENEUR

Designed for participants interested in or seeking ownership and licensure of a Marijuana Establishment. The program will prepare participants to apply for, license, own, and sustain a Marijuana Establishment. Courses include but are not limited to:

- Application and Licensure Process
- Business Plan Development and Raising Capital
- Operational Compliance and Post Licensure Operations
- The Municipal Process and Host Community Agreements

TRACK 2: CORE

Designed for participants interested in managerial and executive level careers within a Marijuana Establishment. The program will prepare participants to understand management for cannabis businesses and opportunities for managerial positions and provide hands on training and education to apply for and obtain these positions. Courses include but are not limited to:

- Retail, Cultivation and Product Manufacturing
- Lab Testing and Cannabis-Specific Education
- Resume and Interview Preparation for management positions

TRACK 3: ENTRY

Designed for participants interested in entry level careers within a Marijuana Establishment with little or no experience. The program prepares participants to understand the cannabis plant, legal industry, entry level opportunities and how to apply for entry level positions. Courses include but are not limited to:

- Retail, Cultivation and Product Manufacturing
- Lab Testing and Cannabis-Specific Education
- Resume and Interview Preparation for entry-level positions in the Cannabis industry

TRACK 4: ANCILLARY

Designed for participants who have skills or businesses that will support the cannabis industry but are not seeking licensure of or employment within a Marijuana Establishment. The program will prepare participants to understand how their current skill sets or businesses are related to and supportive of the cannabis industry as well as how to start/develop those businesses. Courses include but are not limited to:

- Business Plan Creation and Facility Design
- Accounting, Taxes, and Business Compliance
- Branding, Marketing, and Advertising

At this time, which track are you most interested in? *



If you selected the Entry or Core Track please choose which area of focus you are interested in. *



Technical Assistance

Please identify three areas in which you would like assistance.

- Accounting and Sales Forecasting
- Assistance Identifying/Raising Funds or Capital
- Assistance Navigating the Licensing/Certification Process
- Assistance Understanding and Navigating Cannabis Law
- Business Plan Creation and Development of Operational Policies and Procedures
- Farming Best Practices
- Management, Recruitment, and Employee Trainings
- Marijuana Industry Best Practices
- Navigating Municipal Process (City or Town Specific Process)
- Project Management
- Tax Prediction and Legal Compliance
- Technology / Software Dev
- Other - Please Specify

For your first, second, and third choice select an area of technical assistance. If you select other, please specify in the text area next to the select menu.

First Choice *	First Other
<div></div>	<div></div>
Second Choice *	Second Other
<div></div>	<div></div>
Third Choice *	Third Other
<div></div>	<div></div>

Services

Which teaching method best suits your needs? *

What times of the day would best suit your training needs? *

Please select all that apply.

- ☐ Morning (7am-12pm)
- ☐ Afternoon (12pm -5pm)
- ☐ Evening (5pm-10pm)

What days of the week would best suit your training needs? *

Please select all hat apply.

- ☐ Monday
- ☐ Tuesday
- ☐ Wednesday
- ☐ Thursday
- ☐ Friday
- ☐ Saturday
- ☐ Sunday

Previous Professional Experience

Select all areas below in which you have previous experience. Please select as many as apply. Having previous experience in any of these areas is not required for participation in the Social Equity Program.

Areas with Previous Professional Experience

- ☐ Accounting
- ☐ Business Planning
- ☐ Cannabis Industry Rules and Regulations
- ☐ Construction
- ☐ Engineering
- ☐ Cultivation
- ☐ Human Resources
- ☐ Legal
- ☐ Manufacturing
- ☐ Operations
- ☐ Project management
- ☐ Public Relations
- ☐ Research & Analysis
- ☐ Sales and Marketing
- ☐ Software Development
- ☐ Training & Coaching
- ☐ Other

Do you have access to reliable transportation? *

Access to reliable transportation will not impact your eligibility for participation in the program. The Commission will use this information solely for the purpose of ensuring applicants have equitable access to resources and assistance.

☐ Yes ☐ No

Do you have access to reliable internet connection? *

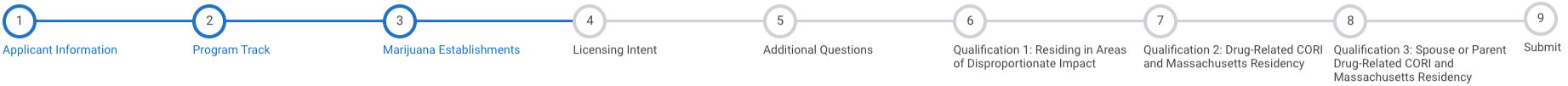
Access to reliable internet will not impact your eligibility for participation in the program. The Commission will use this information solely for the purpose of ensuring applicants have equitable access to resources and assistance.

☐ Yes ☐ No

Accommodations

Will you need any reasonable accommodations for this process due to disabilities, e.g., physical or mental?

If yes, please describe.



Application #:


Marijuana Establishments

Do you currently own any marijuana establishments? *

☐ Yes ☐ No

Operational Marijuana Establishments

If you own any marijuana establishments and have obtained a license from the Cannabis Control Commission, please provide information for each one below. To add an establishment please click the "Add Establishment" button.

Operational Establishment 1 

Establishment Name *

License Number *
Format: for commission licenses AA123456 and for DPH license 123

License Type *

Establishment Address 1 *

Establishment Address 2

Establishment City *

Establishment Zip Code *

Number of Minority (Black/Latino) Employees/Owners *

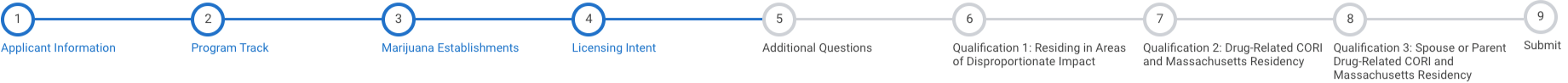
Number of Farmer Employees/Owners *

Number of Women Employees/Owners *

Number of Employees/Owners with Disabilities *

Number of Veteran Employees/Owners *

Number of Employees/Owners from Disproportionately Impacted Areas *



Application #:

Licensing Intent

Please provide information about your plans to obtain licensing in the future.

Will you or are you currently seeking licensing or ownership? *

☐ Yes ☐ No

Have you begun a licensing application for a Marijuana Establishment? *

☐ Yes ☐ No

Which licensing application packets have you completed? *

Please check all that apply

- ☐ Packet 1: Application of Intent
- ☐ Packet 2: Background Check
- ☐ Packet 3: Management and Operations Profile
- ☐ Packet 4: Payment
- ☐ Have not started the application
- ☐ Not applicable, not seeking licensure

If you have not begun a licensing application, how soon do you expect to apply? *

If not seeking licensing or ownership please select "Not applicable, not seeking licensure".



Seeking a License

Please answer the questions below.

Click [here](#) for guidance on each license type and restrictions.

What license types are you seeking? *

- ☐ Craft Marijuana Cooperative
- ☐ Marijuana Cultivation
- ☐ Independent Testing Laboratory
- ☐ Standards Laboratory
- ☐ Marijuana Microbusiness
- ☐ Marijuana Product Manufacturer
- ☐ Marijuana Retailer
- ☐ Marijuana Research Facility
- ☐ Marijuana Transporter with Existing License
- ☐ Third Party Marijuana Transporter
- ☐ Social Consumption
- ☐ Delivery Only
- ☐ I do not expect to seek a license in the future

Employment

If and when you own a Marijuana Establishment, will you gainfully employ persons from the statuses below?
Please check all where the answer is yes. Not required for participation in the Social Equity Program.

- ☐ Persons of Color (Black/Latino)
- ☐ Farmers
- ☐ Women
- ☐ Persons with Disabilities
- ☐ Veterans
- ☐ Persons from Disproportionately Impacted Areas
- ☐ Not Applicable

Ownership

If seeking a license in the future, what percentage of the future ownership will be by individuals with the following statuses? If you do not plan to seek a license in the future, please enter 0 for the following fields.

Farmers *	Women *	Persons with Disabilities *
<input type="text"/>	<input type="text"/>	<input type="text"/>
Veterans *	Persons from Disproportionately Impacted Areas *	Persons of Color (Black/Latino) *
<input type="text"/>	<input type="text"/>	<input type="text"/>

Employing Social Equity Applicants

Would you be interested in employing a Social Equity Applicant? *

- ☐ Yes
- ☐ No
- ☐ Not sure at this time

Workforce Interest

If you are not seeking licensure for a Marijuana Establishment, which fields in the industry interest you most?

What is your first choice? *	First Other
<input type="text"/>	<input type="text"/>
What is your second choice *	Second Other
<input type="text"/>	<input type="text"/>
What is your third choice *	Third Other
<input type="text"/>	<input type="text"/>



Cannabis Control Commission > [My Licenses](#) > [Social Equity Program](#) > Social Equity Program Application

1

Applicant Information

2

Program Track

3

Marijuana Establishments

4

Licensing Intent

5

Additional Questions

6

Qualification 1: Residing in Areas of Disproportionate Impact

7

Qualification 2: Drug-Related CORI and Massachusetts Residency

8

Qualification 3: Spouse or Parent Drug-Related CORI and Massachusetts Residency

9

Submit

Application #:

Additional Questions

Please provide narrative responses to the following questions.

Are you affiliated with any other applicants? *

Please describe (Name, relationship/affiliation).

Please describe any barriers or discrimination you feel you have faced upon trying to enter the industry. *

Please select as many as apply. Please feel free to explain further in the narrative box provided

- ☐ Government Regulations (State and Federal policies, War on Drugs...)
- ☐ City and Town Regulations (zoning, navigating the municipal process e.g. host agreements...)
- ☐ Economic Factors (access to capital, credit score...)
- ☐ Geographical Barriers (transit deserts...)
- ☐ Market Conditions (saturated market, audience marketed to, illicit market competition)
- ☐ Racial discrimination and prejudice
- ☐ Training and Skills (business acuity)
- ☐ Other – Please Explain

Explain Here

What does Social Equity mean to you and why are you most interested in the Social Equity Program? *



Application #:

Qualification 1: Residing in Areas of Disproportionate Impact

To qualify for the Social Equity Program, the applicant must meet 1 of the 3 criteria. You must provide evidence for at least 1 of the 3 criteria but you are encouraged to submit evidence for more than one of the criteria if they are applicable.

Qualification 1 reads "Residence in an Area of Disproportionate Impact (ADI) for at least 5 of the past 10 years and an income that does not exceed 400% of the Area Median Income (AMI)." Please use the Area Median Income table below to identify if you live in an Area of Disproportionate Impact (ADI). If you do not see your city or town listed below, it is not recognized by the Commission as an ADI at this time. *
If you live or have lived in Boston, Springfield, Lowell or Worcester please use the following link to help you identify if your address is in an ADI.
<https://mass-cannabis-control.com/wp-content/uploads/2018/04/FINAL-DRAFT-Areas-of-Disproportionate-Impact-1.pdf>

- ☐ Applicable
- ☐ Not Applicable

Does your income exceed 400% Area Median Income (AMI)? *

Please use the following table to identify if your income falls below the listed amount in the city in which you reside.

City/Town	400% AMI
Abington	\$363,492
Amherst	\$207,512
Boston	\$263,532
Braintree	\$379,780
Brockton	\$220,560
Chelsea	\$213,120
Fall River	\$166,340
Fitchburg	\$221,108
Greenfield	\$194,612
Haverhill	\$262,316
Holyoke	\$162,624
Lowell	\$207,948
Lynn	\$218,392
Mansfield	\$458,880
Monson	\$329,708
New Bedford	\$175,956
North Adams	\$157,644
Pittsfield	\$194,220
Quincy	\$287,232
Randolph	\$294,788
Revere	\$220,080
Southbridge	\$203,148
Spencer	\$287,320
Springfield	\$146,920
Taunton	\$248,740
Walpole	\$451,588
Wareham	\$253,460
West Springfield	\$205,888
Worcester	\$185,628

- ☐ Yes
- ☐ No

Required Documents: Qualification 1

If you selected "Applicable" above, you MUST upload proof of residency, or your application may be reopened or denied.

Documentation

If this criterion is applicable, please use multiple forms of proof below to show **5 years** of residency between 2010 & 2020 in any [area of disproportionate impact \(ADI\)](#) . The years do not need to be consecutive but must show proof of 5 years of residency.

Please use the following document and follow the steps to guide you in providing eligible documentation for eligibility criteria 1. https://mass-cannabis-control.com/wp-content/uploads/2020/02/Applying_Under_SEP_Qualification_1.pdf

All documents must include date, name, and address. If there is any personally identifiable information (PII) that you wish to keep confidential, please redact that information from a copy before you scan it but keep the original intact in case the Commission needs more information.

- Massachusetts Driver's/ID card Record
- Signed Lease Agreement
- Residential Property Deed
- School Records
- Housing Authority Records
- Banking Records
- Utility Bills - Energy/Water
- Local/State Notices or Correspondence
- Other Evidence



Drag document(s) or click here

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Exit



Cannabis Control Commission > My Licenses > Social Equity Program > Social Equity Program Application



Application #:

Qualification 2: Drug-Related CORI and Massachusetts Residency

To qualify for the Social Equity Program, the applicant must meet 1 of the 3 criteria. You must provide evidence for at least 1 of the 3 criteria but you are encouraged to submit evidence for more than one of the criteria if they are applicable.

Qualification 2 reads "A drug conviction (not limited to marijuana) or continuance without a finding and residence in Massachusetts for at least the preceding 12 months." *

☐ Applicable

☐ Not Applicable

Required Documentation: Qualification 2

If you selected "Applicable" above, you MUST add your past offenses below by clicking "Add Offense" and you MUST upload proof of residency or your application may be reopened or denied.

Documentation

*If this criterion is applicable, please use any of the forms of proof below to show **1 year** of Massachusetts residency between 2017 & 2020.*

Please use the following document and follow the steps to guide you in providing eligible documentation for eligibility criteria 2. https://mass-cannabis-control.com/wp-content/uploads/2020/02/Applying_Under_SEP_Qualifications-2_3.pdf

All documents must include date, name, and address. If there is any personally identifiable information (PII) that you wish to keep confidential, please redact that information from a copy before you scan it but keep the original intact in case the Commission needs more information.

- Massachusetts Driver's/ID card Record
- Signed Lease Agreement
- Residential Property Deed
- School Records
- Housing Authority Records
- Banking Records
- Utility Bills - Energy/Water
- Local/State Notices or Correspondence
- Other Evidence



Drag document(s) or click here

Applicant Drug Related Offenses

Please list all qualifying drug related offenses. Contact information in this section should be listed for law enforcement officials who can verify the offense. This can include the town/city where the offense occurred, the arresting officer, courthouse, precinct or others. Do not list your personal contact information. To add information about additional offenses please click the "Add" button below.

Offense Information 1

Type of Drug Related Offense *

Jurisdiction of Offense *

Law Enforcement Authority *

Date of Offense *

Contact to Verify Offense

Contact Phone *

Contact Email *

Description of the Drug Related Offense *

Add

Exit



Cannabis Control Commission > [My Licenses](#) > [Social Equity Program](#) > Social Equity Program Application



Application #:

Qualification 3: Spouse or Parent Drug-Related CORI and Massachusetts Residency

To qualify for the Social Equity Program, the applicant must meet 1 of the 3 criteria. You must provide evidence for at least 1 of the 3 criteria but you are encouraged to submit evidence for more than one of the criteria if they are applicable.

Qualification 3 reads "Married to or the child of an individual with a drug conviction (not limited to marijuana) or continuance without a finding and residency in Massachusetts for at least the preceding 12 months." *

- ☐ Applicable
☐ Not Applicable

Required Documentation: Qualification 3

If you selected "Applicable" above, you MUST add parental or spousal offenses below by clicking "Add Offense" and you MUST upload proof of residency or your application may be reopened or denied.

Documentation

*If this criterion is applicable, please use any of the forms of proof below to show **1 year** of the applicant's Massachusetts residency between 2017 & 2020.*

Please use the following document and follow the steps to guide you in providing eligible documentation for eligibility criteria 3. https://mass-cannabis-control.com/wp-content/uploads/2020/02/Applying_Under_SEP_Qualifications-2_3.pdf

All documents must include date, name, and address. If there is any personally identifiable information (PII) that you wish to keep confidential, please redact that information from a copy before you scan it but keep the original intact in case the Commission needs more information.

- Massachusetts Driver's/ID card Record
- Signed Lease Agreement
- Residential Property Deed
- School Records
- Housing Authority Records
- Banking Records
- Utility Bills - Energy/Water
- Local/State Notices or Correspondence
- Other Evidence



Drag document(s) or click here

Parent or Spouse Drug Related Offense

Please list all qualifying drug related offenses for spouses and parents. Contact information in this section should be listed for law enforcement officials who can verify the offense. This can include the town/city where the offense occurred, the arresting officer, courthouse, precinct or others. Do not list your personal contact information. To add information about additional offenses please click the "Add" button.

Offense Information 1

Relationship to Applicant *

First Name *

Middle Name

Last Name *

Type of Drug Related Offense *

Jurisdiction of Offense *

Law Enforcement Authority *

Date of Offense *

Contact to Verify Offense *

Contact Phone *

Contact Email *

Description of the Drug Related Offense *

Add

Exit



Cannabis Control Commission > [My Licenses](#) > [Social Equity Program](#) > Social Equity Program Application



Application #:

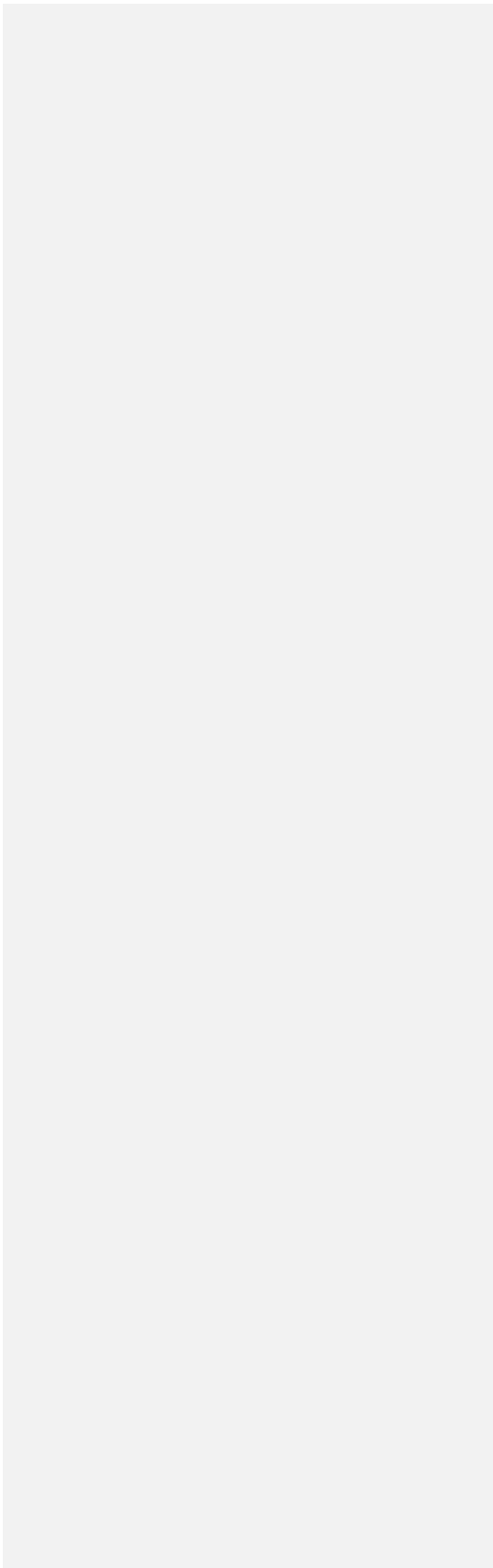
Please review your Social Equity Program Application below. If all information is accurate, [click the "submit" button at the bottom of the page](#), however, be advised that once submitted the application is final. Three things will happen when you submit an application:

- You will go to a confirmation page on this site – please print this page or save a screenshot for your records;
- You will receive a confirmation email with your application number confirming the submission; and
- Your application will enter the review queue.

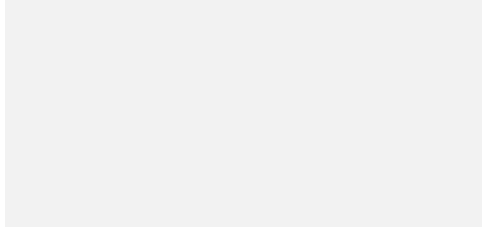
After you submit your application, you may login and view it on this website, but you cannot make edits unless the Commission gives permission for changes. That may happen if the reviewer has questions or needs more information. The review process may take several weeks or longer. You will be notified via email when the Commission has made a decision regarding your application.

Content Delivered to CCC	Date in LMS	Course Name
6-Jul	7/27 – 8/07	Opportunities for Ancillary Businesses
6-Jul	8/03 - 8/14	Starting an Ancillary Business & Compliance
10-Jul	8/10 – 8/23	Management Opportunities
15-Jul	8/15 – 8/29	Business Plan Creation & Development
29-Jul	8/29 - 9/12	Raising Capital in the Cannabis Industry
1-Aug	9/01 – 9/10	Ancillary Facility Design
12-Aug	9/12 – 9/26	Municipal Approval Process
19-Aug	9/19 - 10/02	Branding, Marketing & Advertising for Ancillary Businesses
26-Aug	9/26 – 10/10	Host Community Agreements (HCA's)
3-Sep	10/03 - 10/16	Raising Capital for Ancillary Businesses
10-Sep	10/10 – 10/24	Branding, Marketing & Advertising
17-Sep	10/17 - 10/25	Accounting & Taxes for Ancillary Bus.
24-Sep	10/24 - 11/7	Accounting & Taxes
26-Sep	10/26 - 11/10	Sustaining Operations
7-Oct	11/7 - 11/14	Agent Recruitment & Training
10-Oct	11/10 - 11/30	Intro to the Cannabis Plant & Entry Opportunities
14-Oct	11/14 – 12/5	Application & Licensing Process
1-Nov	12/01 - 1/04	Skills-Based Trainings x 4
5-Nov	12/5 -12/12	Cannabis Business Compliance
12-Nov	12/12 - 12/19	Facility Design
4-Dec	1/04 - 1/15	Security & Working with Law Enforcement
16-Dec	1/15 – 1/22	Testing Process
16-Dec	1/16 - 1/23	Resume & Interview Preparation
4-Jan	1/24 - 2/27	Post Licensure Operations

Course Instructor	Track	Proposed Live Date
Vendor 3	Ancillary	10-Aug
Vendor 3	Ancillary	10-Aug
Vendor 3	Core	12-Aug
Vendor 1	Core, Entrepreneur, & Ancillary	15-Aug
Vendor 1	Core & Entrepreneur	29-Aug
Vendor 1	Ancillary	1-Sep
Vendor 1	Core & Entrepreneur	12-Sep
Vendor 1	Ancillary	19-Sep
Vendor 1	Core & Entrepreneur	26-Sep
Vendor 1	Ancillary	3-Oct
Vendor 1	Core & Entrepreneur	10-Oct
Vendor 1	Ancillary	17-Oct
Vendor 1	Core & Entrepreneur	24-Oct
Vendor 3	Ancillary	26-Oct
Vendor 1	Core & Entrepreneur	7-Nov
Vendor 2	Entry	11/16 - 11/30
		11/14 - 12/5
Vendors 2 & 3	Entrepreneur	November 16 – 21, 2020: Boston November 30 – December 5, 2020: Worcester
Vendors 2 & 3	Core & Entry	12/1 - 1/4/2021
Vendors 2 & 3	Entrepreneur	12/5 - 12/12
Vendors 2 & 3	Entrepreneur	12/12 - 12/19
Vendors 2 & 3	Entrepreneur	1/4/2021 - 1/15/2021
Vendors 2 & 3	Entrepreneur	1/15-1/22
Vendor 1	Core & Entry	16-Jan
		January 24 – 30, 2021: Boston January 31 – February 6, 2021: Worcester
Vendors 2 & 3	Entrepreneur	February 7 – 13, 2021: Lowell February 21 – 27, 2021: Springfield

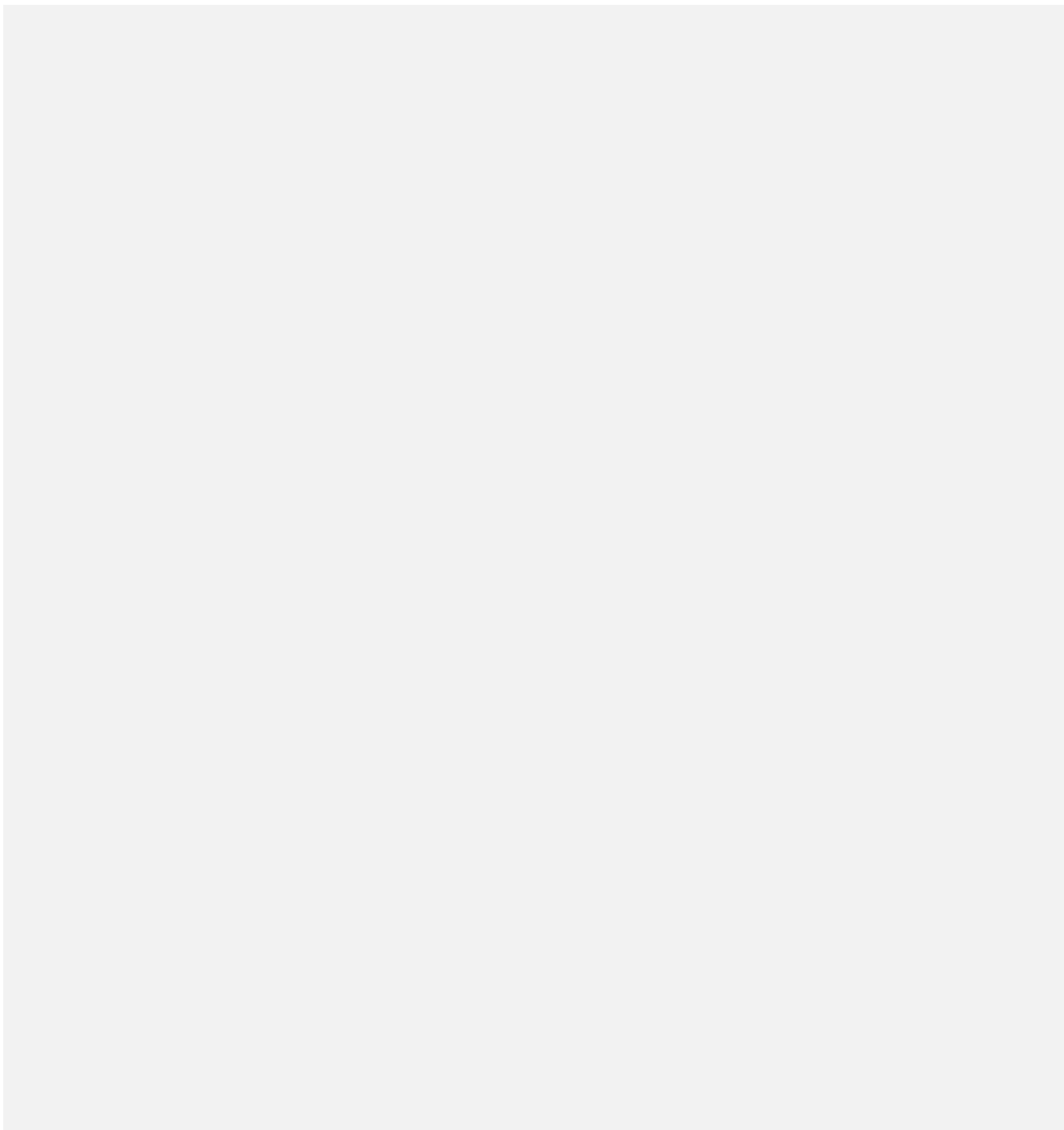


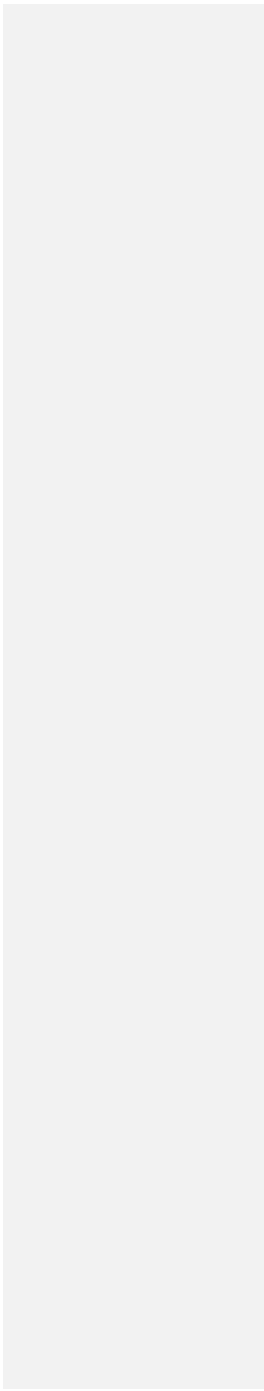
Content Delivered to CCC	Date in LMS
6-Jul	7/27 – 8/07
6-Jul	8/03 - 8/14
15-Jul	8/15-8/29
1-Aug	9/01 – 9/10
19-Aug	9/19 - 10/02
3-Sep	10/03 - 10/16
17-Sep	10/17 - 10/25
26-Sep	10/26 - 11/10



Course Name	Course Instructor
Opportunities for Ancillary Businesses	Vendor 3
Starting an Ancillary Business & Compliance	Vendor 3
Business Plan Creation and Development (Universal Course)	Vendor 1
Ancillary Facility Design	Vendor 1
Branding, Marketing & Advertising for Ancillary Businesses	Vendor 1
Raising Capital for Ancillary Businesses	Vendor 1
Accounting & Taxes for Ancillary Bus.	Vendor 1
Sustaining Operations	Vendor 3

Proposed Live Date	Location
10-Aug	
10-Aug	
15-Aug	
1-Sep	
19-Sep	
3-Oct	
17-Oct	
26-Oct	





Content Delivered to CCC	Date in LMS
10-Jul	8/10 – 8/23
15-Jul	8/15 – 8/29
29-Jul	8/29 - 9/12
12-Aug	9/12 – 9/26
26-Aug	9/26 – 10/10
10-Sep	10/10 – 10/24
24-Sep	10/24 - 11/7
7-Oct	11/7 - 11/14
1-Nov	12/01 - 1/04
16-Dec	1/16 - 1/23

Course Name
Management Opportunities
Business Plan Creation & Development
Raising Capital in the Cannabis Industry
Municipal Approval Process
Host Community Agreements (HCA's)
Branding, Marketing & Advertising
Accounting & Taxes
Agent Recruitment & Training
Skills-Based Trainings
Resume & Interview Preparation

Course Instructor	Proposed Live Date
Vendor 3	12-Aug
Vendor 1	15-Aug
Vendor 1	29-Aug
Vendor 1	12-Sep
Vendor 1	26-Sep
Vendor 1	10-Oct
Vendor 1	24-Oct
Vendor 1	7-Nov
Vendors 2 &3	12/1 - 1/4/2021
Vendor 1	16-Jan

Location

Content Delivered to CCC	Date in LMS
2-Oct	11/2 - 11/16
1-Nov	12/01 - 1/04
16-Dec	1/16 - 1/23

Course Name	Course Instructor
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Encouraged to attend all Universal Courses

Intro to the Cannabis Plant & Entry Opportunities	Vendor 2
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Skills-Based Trainings	Vendors 2 & 3
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Resume & Interview Preparation	Vendor 1
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Proposed Live Date	Location
11/2 - 11/15	
12/1 - 1/4/2021	
16-Jan	

Content Delivered to CCC	Date in LMS
15-Jul	8/15 – 8/29
29-Jul	8/29 - 9/12
12-Aug	9/12 – 9/26
26-Aug	9/26 – 10/10
10-Sep	10/10 – 10/24
24-Sep	10/24 - 11/7
7-Oct	11/7 - 11/14
14-Oct	11/14 – 12/5
5-Nov	12/5 -12/12
12-Nov	12/12 - 12/19
4-Dec	1/04 - 1/15
16-Dec	1/15 – 1/22
4-Jan	1/24 - 2/27

Course Name	Course Instructor
Business Plan Creation & Development	Vendor 1
Raising Capital in the Cannabis Industry	Vendor 1
Municipal Approval Process	Vendor 1
Host Community Agreements (HCA's)	Vendor 1
Branding, Marketing & Advertising	Vendor 1
Accounting & Taxes	Vendor 1
Agent Recruitment & Training	Vendor 1
Application & Licensing Process	Vendors 2 & 3
Cannabis Business Compliance	Vendors 2 & 3
Facility Design	Vendors 2 & 3
Security & Working w/Law Enforcement	Vendors 2 & 3
Testing Process	Vendors 2 & 3
Post Licensure Operations	Vendors 2 & 3

Proposed in Person Date	Location
15-Aug	
29-Aug	
12-Sep	
26-Sep	
10-Oct	
24-Oct	
7-Nov	
11/14 - 12/5 November 16 – 21, 2020: Boston November 30 – December 5, 2020: Worcester	TBD pending pandemic
12/5 - 12/12	
12/12 - 12/19	
1/4/2021 - 1/15/2021	
1/15-1/22	
January 24 – 30, 2021: Boston January 31 – February 6, 2021: Worcester February 7 – 13, 2021: Lowell February 21 – 27, 2021: Springfield	TBD pending pandemic

Universal Courses

	Cost Per Course	# of Courses
Vendor 1	\$6,000.00	7
		7

Entrepreneur

	Cost Per Course	# of Courses
Vendor 1		0
Vendor 2		6
	\$6,000.00	
Vendor 3		12
		18

Core

	Cost Per Course	# of Courses
Vendor 1		0.5
Vendor 2		1
	\$6,000.00	
Vendor 3		2
		3.5

Entry

	Cost Per Course	# of Courses
Vendor 1		0.5
Vendor 2		2
	\$6,000.00	
Vendor 3		1
		3.5

Ancillary

	Cost Per Course	# of Courses
--	-----------------	--------------

Vendor 1	4
----------	---

\$6,000.00

Vendor 2	0
----------	---

Vendor 3	3
----------	---

7

Program FY2021 Total	39
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TRACK

NOTES

Total	Overall Total
\$42,000.00	\$42,000.00

Total	Overall Total
\$0.00	
\$36,000.00	
\$72,000.00	\$108,000.00

Total	Overall Total
\$3,000.00	
\$6,000.00	
\$12,000.00	\$21,000.00

Total	Overall Total
\$3,000.00	
\$12,000.00	
\$6,000.00	\$21,000.00

Total	Overall Total
-------	---------------

Merched Course Resume & Int

1 Core Class, 2 merged Core &

Merched Course Resume & Int

Intro to Cannabis plant and Me

Merged SBT Core & Entry Tra

\$24,000.00	1 additional merged universal course
-------------	--------------------------------------

\$42,000.00

\$0.00

\$18,000.00	1 Merged course Ancillary Op
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\$42,000.00

\$234,000.00

Starting Budget	\$300,000.00
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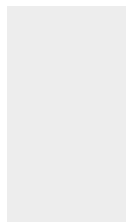
Remaining	\$66,000.00
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LMS	\$ 5,418.00
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ZOOM	\$ 2,139.00
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COMMS/PROGRAM	Printed Materials, Palm
Materials	Cards, Targeted SM
	Outreach, MBTA Promo
	\$ 16,500.00

CLINICS / PROGRAM			Application & Licensing	
EVENTS	\$	5,000.00	Computer Lab Costs,	
CONTINGENCY			Clinics, Other Program	
			Specific Outreach	
			\$36,943.00	



SEP FY2021 PER VENDOR

Vendor 1

	Teaching Cost Per Course	# of Courses	Teaching Cost Total
Entrepreneur Core Entry	\$6,000.00	1	\$6,000.00
Ancillary		4	\$24,000.00
Universal Courses		7	\$42,000.00
		12	

Vendor 2

	Teaching Cost Per Course	# of Courses	Teaching Cost Total
Entrepreneur Core Entry	\$6,000.00	3	\$18,000.00
Ancillary		0	\$0.00
		9	

Vendor 3

	Teaching Cost Per Course	# of Courses	Teaching Cost Total
Entrepreneur Core Entry	\$6,000.00	3	\$18,000.00
Ancillary		3	\$18,000.00
		18	
FY2021 TOTAL		39	\$234,000.00

Remaining \$66,000.00

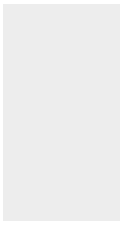
LMS \$
Zoom

COMMS/P
ROGRAM

Materials \$

CLINICS /
PROGRAM

EVENTS \$
CONTINGE
NCY



R

Overall Total

\$72,000.00

Overall Total

\$54,000.00

Overall Total

\$108,000.00

,000.00

,000.00

5,418.00 Initially budgeted for \$24,000 for a multifunction LMS that ultimately fell through in 1

\$2,139 Zoom needed to integrate with LMS

**May Changed Based on Applicant Interest in Skills Based
Trainings**

16,500.00

5,000.00

\$36,943.00

terms of contracting through the Commonwealth

Social Equity Program: Cohort 2 Redesign

Orientation Part 1—CCC Staff

Program Overview, Expectations & Guidelines, Licensing, Enforcement, Research

Orientation Part 2—Chairman Hoffman

Business Valuation Seminar

Universal Courses (7)

(Required for Entrepreneur & Core; Optional for Entry & Ancillary)

- Business Plan Creation
- Branding, Marketing, & Advertising
- Raising Capital
- Accounting & Taxes
- Municipal Process
- Agent Recruitment & Training
- HCA's

● Vendor 1 ● Vendor 2 ● Vendor 3

Track 1: Entrepreneur (13 required courses*)	Track 2: Core (10 required courses**)	Track 3: Entry (6 required courses)	Track 4: Ancillary (8 required courses)
● Retail (6 courses: see below)	● Management Opportunities & Business Compliance	● Introduction to the Cannabis Plant & Entry Opportunities	● Opportunities for Ancillary Businesses
● Cultivation (6 courses: see below)	● Skills-Based Training: Cultivation		● Starting an Ancillary Business & Compliance
● Product Manufacturing (6 courses: see below)	● Skills-Based Training: Product Manufacturing		● Universal Business Plan Creation
1. Application & Licensing Process 2. Cannabis Business Compliance 3. Facility Design 4. Security & Working with Law Enforcement 5. Testing Process 6. Post Licensure Operations	● Skills-Based Training: Retail		● Facility Design for Ancillary Businesses
	● Skills-Based Training: Testing		● Branding, Marketing, & Advertising for Ancillary Businesses
	● Resume & Interview Prep for Cannabis Careers		● Raising Capital for Ancillary Businesses
	*Required courses include 7 universal courses and 6 courses from participant-selected subtrack		● Accounting & Taxes for Ancillary Businesses
	**Required courses include 7 universal courses, 2 track courses, and 1 selected skills-based training		● Sustaining Operations

39 Total Courses





BUSINESS_NAME

Caroline's Cannabis, LLC

LDE Holdings, LLC.

LDE Holdings, LLC.

Boston Bud Factory Inc.

Boston Bud Factory Inc.

Wellman Farm, Inc.

Roaring Glen Farms LLC

LDE Holdings, LLC.

Royalston Farm LLC

Tree Beard Inc.

Grow Team Gardens LLC

Tree Beard Inc

Tree Beard Inc.

Tree Beard Inc.

Tree Beard Inc.

Bracts & Pistils, LLC

Tree Beard Inc.

WDV

612 Studios LLC

Life of Plants LLC

NashMac LLC

High Tech Farms, LLC

Community Growers Partnership, LLC d|b|a The Corner

Nuestra, LLC

Homegrown 617 LLC

Bouffée Inc.

Elevated Harvest Group LLC

Masscannsit LLC

Mass Greenwoods LLC

612 Studios LLC

Queen Didi Greens, LLC

Nashtime LLC

High Tech Farms, LLC

Mass Greenwoods LLC

Mass Greenwoods LLC

Bouffée Inc.
Bracts & Pistils, LLC

BRIDGE WISE SERVICES INC

GanjaGuard Transportation

Bouffée Inc.
Bracts & Pistils, LLC
Wellman Farm, Inc
Royalston Farm LLC
JimBuddys Rec Shop, Inc.
Top Shelf Cannaseurs LLC
Top Shelf Cannaseurs LLC
LMCC, LLC
LMCC, LLC
LMCC LLC
SAN Holdings LLC
Royalston Farm LLC
Royalston Farm LLC
Tempest, Inc
Blue Skies Unlimited LLC
Green Thumb Growers, LLC
Wellman Farm, Inc.
Alfred's Finest, Inc.
Alfred's Finest, Inc.
Alfreds Finest, Inc.
Emerald River LLC
Emerald River LLC
Emerald River LLC
Emerald River LLC
Emerald River LLC
New Leaf Enterprises, Inc.
New Leaf Enterprises, Inc.
HTC Trinity, LLC
Tripps Tree Farm, LLC
Buddies Ice Cream, Inc.
Elevation Inc.
IMMAD, LLC
Terrasol LLC
Emerald River LLC
We Can Deliver Boston, LLC
Zip Run

Delivered, Inc
Treevit LLC
Rolling Releaf, LLC
Terrasol To Go LLC
Artis, LLC
Floencia LLC
J.A. Cotto L.L.C.
Terpene Journey, LLC
Alfred's Finest, Inc
Clovercraft LLC
Faded LLC
Tastebudz Delivery, LLC
Trade Winds, LLC.
Caroline's Bud Delivery, LLC
Blue Skies Unlimited LLC
Royal Sun Farm LLC
Paper Crane Provisions, LLC
Lovewell Provisions, LLC
Paper Crane Provisions, LLC
The GreenHouse Cannabis Group Inc.
Treevit LLC
The Heritage Club
Wellman Farm, Inc.
ITAL PARLOR

High Tide Glass Company LLC,
North Shore Alternatives
the cannabis coop llc

Canna-Budz LLC
Rise Above Smoke Shop

Nebulous Boston

Byron Investment Group LLC.
LGGB Corporation
Good Health Works LLC

Infinite

Boston One Cannabis LLC
Gentle Spirited Services
Leafrootz International, LLC
Royal Highness

Tempest, Inc
Terraza VS

Castle Gate Investments LLC
K

The Harvest Club, LLC

Waltham Cannabis, Inc
House of Ermias LLC

The Heritage Club II LLC

Green Thumb Growers, LLC
Diamond Class Management Group

Evoke Inc

to be determined inc

Cafe Verde
Strain LLC

Private Scholar Care LLC

Medicine Man Solutions LLC
Lucky Green Ladies, LLC

Chronic Aces LLC

Infuzed Productions

Cloud Nine Visions
strain4pain

1994

LDE Holdings, LLC.

Gi's Complex, LLC
Wicked Farms Inc
R2 Resilient Remedies LLC

The Kif Room
We 1 Entertainment

Caroline's Cannabis, LLC

Royal Highness
Royal Highness
Royalston Farm LLC

Teddy's Veggie Farm LLC
Cafe Verde
K

Medicine Man Solutions

The Kif Room

MJD Global LLC
The Heritage Club LLC
Stephen Acquista

Terrasol LLC
Terrapin Holistic Cooperative, LLC

High Tide Glas CO, LLC.

The Mass Cannabis Coop LLC
Cocoa Foliage

joes grow
Izapa Stela 5

Royal Highness

Premier Growers Inc
Artis

Mass Gen INC

Canna-Budz LLC
Green Thumb Growers, LLC
Lifted Gen
Very Serious Make Believe LLC

MOB Organics

CHEW Growers
Teddy's Veggie Farm LLC
SAN Holdings LLC
The Kif Room
Cafe Verde LLC

Peak Blossoms
K

Medicine Man Solutions, LLC

Florencia LLC

Mass Gen Inc

Gi's Complex, LLC

CommonGoodCooperative Corporation

Fly Boy Philanthropist

Rolling Releaf

Buddies Ice Cream, Inc. DBA Holyoke Leaf
Green Starr Medicinal
Terrasol LLC

Teddy's Veggie Farm LLC
High Tide Glass Company, LLC.

Ashdown, LLC

Terraza V.S. LLC

Very Serious Make Believe LLC

Royal Highness

Green side compassion center

NEVIBE L.L.C

Rosa Nguyen

We Can Deliver LLC

Teddy's Veggie Farm LLC

The Heritage Club LLC

Last Green Valley Seeds

South Shore Greenery, LLC

Canna-Budz LLC

Bada Bloom!, Inc.

MJD Global LLC

City Slickers LLC

Florencia LLC

Massachusetts Caregivers

strain 4 pain llc

Terry Wilson

Sequoia Organics

LEAFY GREENS

Altura Kana

King Green Industries LLC

business

Overtime Courier

J.C. Caruso Corporation

DILIGENTIA EXPRESS

Bud D

Blunt Embarkmentz LLC

LEAFY GREENS
Faded LLC

BLAZR, INC
HTC Trinity, LLC
Kosher Group LLC

Mass Gen INC
AJR Delivery y

Pineapple Xpress
NEVIBE L.L.C

JOES GROW

Boston One Cannabis

SQ Causeway
TSC Delivery LLC

Izapa Stela 5
Pineapple Xpress
Kellie's Holistic Healing LLC
lea
Rosa Nguyen

Bada Bloom!, Inc.
Diligentia Express
FLWR Co.
Massachusetts Citizens for Social Equity

Rise Above Smoke Shop LLC
K Elise Enterprises
Lifty LLC

Fuego Delivery LLC

Wicked Farms Inc

GreenGrab Inc.

Teddy's Veggie Farm

Boston Bud Factory

Canna-Budz LLC

Tony Delivery and Transportation

We 1 Entertainment

Mass Gen INC

Rolling Releaf, LLC
Zip Run
Emerald River LLC
Tastebudz Delivery, LLC

Faded LLC
We Can Deliver Boston, LLC

Grow Team Gardens LLC

BUSINESS_EMAIL	APPLICATION_NUMBER
caroline@carolinescannabis.com	MRN281274
jesse@traderoots.buzz	MCN281262
jesse@traderoots.buzz	MRN281689
frank.dailey@bostonbudfactory.com	MPN281397
frank.dailey@bostonbudfactory.com	MRN281525
dom@wellmanfarm.com	MCN281310
roaringglenfarms@gmail.com	CON281373
Jesse@traderoots.buzz	MPN281436
info@royalstonfarm.com	MCN281430
treebeardinc@gmail.com	MRN282358
dan@growteamgardens.com	MBN281521
treebeardinc@gmail.com	MTN281408
treebeardinc@gmail.com	MPN281590
treebeardinc@gmail.com	MCN281961
treebeardinc@gmail.com	MXN281359
bractsnpistils@gmail.com	PDOA103033
ngomes@ngomeslaw.com	PDOA103093
Livlif100@gmail.com	PDOA103095
samuraent@gmail.com	PDOA103149
albie1001@gmail.com	MRN281293
mnashawaty@gmail.com	MRN281304
chauncylspencer@hotmail.com	MRN281324
	MRN281326
cgp508@gmail.com	MRN281408
ivelise.rivera@verizon.net	MRN281469
samuraent@gmail.com	MRN281626
narosmiauguste@yahoo.com	MRN281749
elevated.harvest.group@gmail.com	MRN282261
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Marijuana Transporter with Other Existing ME License	INCOMPLETE	INCOMPLETE
Marijuana Microbusiness	WITHDRAWN	DELETED
Marijuana Microbusiness	INCOMPLETE	INCOMPLETE
Marijuana Microbusiness	INCOMPLETE	INCOMPLETE
Marijuana Microbusiness	INCOMPLETE	INCOMPLETE
Third Party Marijuana Transporter	INCOMPLETE	INCOMPLETE
Third Party Marijuana Transporter	WITHDRAWN	DELETED
Third Party Marijuana Transporter	WITHDRAWN	DELETED
Third Party Marijuana Transporter	INCOMPLETE	INCOMPLETE
Third Party Marijuana Transporter	INCOMPLETE	INCOMPLETE
Delivery-Only Pre-Certification	INCOMPLETE	INCOMPLETE
Delivery-Only Pre-Certification	INCOMPLETE	INCOMPLETE
Delivery-Only	INCOMPLETE	INCOMPLETE
Marijuana Product Manufacturer	APPROVED	COMPLETE
Marijuana Product Manufacturer	APPROVED	COMPLETE
Marijuana Retailer	REOPENED	INCOMPLETE
Marijuana Cultivator	APPROVED	COMPLETE
Marijuana Product Manufacturer	APPROVED	COMPLETE
Marijuana Retailer	APPROVED	PAYMENT_PENDING
Marijuana Retailer	APPROVED	PAYMENT_PENDING
Marijuana Cultivator	REOPENED	INCOMPLETE
Marijuana Retailer	REOPENED	INCOMPLETE
Marijuana Cultivator	APPROVED	PAYMENT_PENDING
Marijuana Product Manufacturer	APPROVED	PAYMENT_PENDING
Marijuana Retailer	APPROVED	PAYMENT_PENDING
Marijuana Cultivator	REOPENED	INCOMPLETE
Marijuana Microbusiness	PENDING	INCOMPLETE
Marijuana Cultivator	APPROVED	PAYMENT_PENDING
Marijuana Cultivator	PENDING	INCOMPLETE
Marijuana Product Manufacturer	PENDING	INCOMPLETE
Marijuana Retailer	PENDING	INCOMPLETE
Marijuana Retailer	REOPENED	INCOMPLETE
Marijuana Retailer	REOPENED	INCOMPLETE
Third Party Marijuana Transporter	REOPENED	INCOMPLETE
Marijuana Product Manufacturer	REOPENED	INCOMPLETE
Marijuana Retailer	REOPENED	INCOMPLETE
Marijuana Retailer	APPROVED	PAYMENT_PENDING
Marijuana Retailer	APPROVED	PAYMENT_PENDING
Marijuana Retailer	APPROVED	PAYMENT_PENDING
Marijuana Cultivator	REOPENED	INCOMPLETE
Marijuana Microbusiness	PENDING	INCOMPLETE
Marijuana Retailer	PENDING	INCOMPLETE
Marijuana Research Facility	PENDING	INCOMPLETE
Marijuana Retailer	REOPENED	INCOMPLETE
Delivery-Only Pre-Certification	APPROVED	COMPLETE
Delivery-Only Pre-Certification	APPROVED	COMPLETE
Delivery-Only Pre-Certification	APPROVED	COMPLETE

Delivery-Only Pre-Certification	APPROVED	COMPLETE
Delivery-Only Pre-Certification	APPROVED	COMPLETE
Delivery-Only Pre-Certification	APPROVED	COMPLETE
Delivery-Only Pre-Certification	PENDING	INCOMPLETE
Delivery-Only Pre-Certification	APPROVED	COMPLETE
Delivery-Only Pre-Certification	APPROVED	COMPLETE
Delivery-Only Pre-Certification	APPROVED	COMPLETE
Marijuana Retailer	PENDING	INCOMPLETE
Delivery-Only Pre-Certification	APPROVED	COMPLETE
Delivery-Only Pre-Certification	REOPENED	INCOMPLETE
Delivery-Only Pre-Certification	APPROVED	COMPLETE
Delivery-Only Pre-Certification	APPROVED	COMPLETE
Delivery-Only Pre-Certification	REOPENED	INCOMPLETE
Delivery-Only Pre-Certification	APPROVED	COMPLETE
Marijuana Product Manufacturer	REOPENED	INCOMPLETE
Marijuana Cultivator	REOPENED	INCOMPLETE
Marijuana Cultivator	REOPENED	INCOMPLETE
Marijuana Retailer	REOPENED	INCOMPLETE
Marijuana Product Manufacturer	REOPENED	INCOMPLETE
Delivery-Only Pre-Certification	APPROVED	COMPLETE
Delivery-Only	PENDING	INCOMPLETE
Delivery-Only Pre-Certification	REOPENED	INCOMPLETE
Marijuana Retailer	INCOMPLETE	INCOMPLETE
Marijuana Retailer	INCOMPLETE	INCOMPLETE
Marijuana Retailer	WITHDRAWN	DELETED
Marijuana Retailer	INCOMPLETE	INCOMPLETE
Marijuana Retailer	INCOMPLETE	INCOMPLETE
Marijuana Retailer	INCOMPLETE	INCOMPLETE
Marijuana Retailer	INCOMPLETE	INCOMPLETE
Marijuana Retailer	WITHDRAWN	DELETED
Marijuana Retailer	INCOMPLETE	INCOMPLETE
Marijuana Retailer	WITHDRAWN	DELETED
Marijuana Retailer	WITHDRAWN	DELETED
Marijuana Retailer	INCOMPLETE	INCOMPLETE
Marijuana Retailer	INCOMPLETE	INCOMPLETE
Marijuana Retailer	INCOMPLETE	INCOMPLETE
Marijuana Retailer	WITHDRAWN	DELETED
Marijuana Retailer	INCOMPLETE	INCOMPLETE
Marijuana Retailer	WITHDRAWN	DELETED
Marijuana Retailer	WITHDRAWN	DELETED
Marijuana Retailer	INCOMPLETE	INCOMPLETE
Marijuana Retailer	INCOMPLETE	INCOMPLETE
Marijuana Retailer	INCOMPLETE	INCOMPLETE
Marijuana Retailer	INCOMPLETE	INCOMPLETE
Marijuana Retailer	INCOMPLETE	INCOMPLETE
Marijuana Retailer	INCOMPLETE	INCOMPLETE

Marijuana Product Manufacturer	INCOMPLETE	INCOMPLETE
Marijuana Product Manufacturer	WITHDRAWN	DELETED
Marijuana Research Facility	INCOMPLETE	INCOMPLETE
Marijuana Research Facility	INCOMPLETE	INCOMPLETE
Independent Testing Laboratory	INCOMPLETE	INCOMPLETE
Craft Marijuana Cooperative	INCOMPLETE	INCOMPLETE
Craft Marijuana Cooperative	INCOMPLETE	INCOMPLETE
Craft Marijuana Cooperative	WITHDRAWN	DELETED
Craft Marijuana Cooperative	WITHDRAWN	DELETED
Craft Marijuana Cooperative	INCOMPLETE	INCOMPLETE
Craft Marijuana Cooperative	INCOMPLETE	INCOMPLETE
Craft Marijuana Cooperative	INCOMPLETE	INCOMPLETE
Craft Marijuana Cooperative	WITHDRAWN	DELETED
Craft Marijuana Cooperative	INCOMPLETE	INCOMPLETE
Craft Marijuana Cooperative	INCOMPLETE	INCOMPLETE
Craft Marijuana Cooperative	INCOMPLETE	INCOMPLETE
Craft Marijuana Cooperative	INCOMPLETE	INCOMPLETE
Craft Marijuana Cooperative	WITHDRAWN	DELETED
Craft Marijuana Cooperative	INCOMPLETE	INCOMPLETE
Craft Marijuana Cooperative	WITHDRAWN	DELETED
Craft Marijuana Cooperative	INCOMPLETE	INCOMPLETE
Craft Marijuana Cooperative	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	WITHDRAWN	DELETED
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	WITHDRAWN	DELETED
Marijuana Cultivator	WITHDRAWN	DELETED
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	WITHDRAWN	DELETED
Marijuana Cultivator	WITHDRAWN	DELETED
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
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Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	WITHDRAWN	DELETED

Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	WITHDRAWN	DELETED
Marijuana Cultivator	WITHDRAWN	DELETED
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	WITHDRAWN	DELETED
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	WITHDRAWN	DELETED
Marijuana Cultivator	WITHDRAWN	DELETED
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	WITHDRAWN	DELETED
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Cultivator	INCOMPLETE	INCOMPLETE
Marijuana Transporter with Other Existing ME License	INCOMPLETE	INCOMPLETE
Marijuana Transporter with Other Existing ME License	WITHDRAWN	DELETED
Marijuana Transporter with Other Existing ME License	INCOMPLETE	INCOMPLETE
Marijuana Transporter with Other Existing ME License	INCOMPLETE	INCOMPLETE
Marijuana Transporter with Other Existing ME License	INCOMPLETE	INCOMPLETE
Marijuana Microbusiness	WITHDRAWN	DELETED
Marijuana Microbusiness	WITHDRAWN	DELETED
Marijuana Microbusiness	INCOMPLETE	INCOMPLETE
Marijuana Microbusiness	INCOMPLETE	INCOMPLETE
Marijuana Microbusiness	WITHDRAWN	DELETED
Marijuana Microbusiness	INCOMPLETE	INCOMPLETE
Marijuana Microbusiness	INCOMPLETE	INCOMPLETE
Marijuana Microbusiness	WITHDRAWN	DELETED
Marijuana Microbusiness	INCOMPLETE	INCOMPLETE
Marijuana Microbusiness	WITHDRAWN	DELETED
Marijuana Microbusiness	WITHDRAWN	DELETED
Marijuana Microbusiness	INCOMPLETE	INCOMPLETE
Marijuana Microbusiness	WITHDRAWN	DELETED
Marijuana Microbusiness	WITHDRAWN	DELETED
Marijuana Microbusiness	WITHDRAWN	DELETED
Marijuana Microbusiness	INCOMPLETE	INCOMPLETE
Marijuana Microbusiness	WITHDRAWN	DELETED
Marijuana Microbusiness	WITHDRAWN	DELETED
Marijuana Microbusiness	INCOMPLETE	INCOMPLETE

Delivery-Only	INCOMPLETE	INCOMPLETE
Delivery-Only	INCOMPLETE	INCOMPLETE
Microbusiness Delivery	INCOMPLETE	INCOMPLETE
Microbusiness Delivery	INCOMPLETE	INCOMPLETE
Microbusiness Delivery	INCOMPLETE	INCOMPLETE
Microbusiness Delivery	INCOMPLETE	INCOMPLETE
Microbusiness Delivery	INCOMPLETE	INCOMPLETE
Microbusiness Delivery	WITHDRAWN	DELETED
Microbusiness Delivery	INCOMPLETE	INCOMPLETE

ESTABLISHMENT_CITY	PRIORITY	APPROVED_SOCIAL_EQUITY
Uxbridge		SE303599
Wareham		SE304850
Wareham		SE304850
Holyoke		SE304718
Holyoke		SE304718
Lowell		SE304205
		SE303912
Wareham		SE304850
Royalston		SE303857
New Bedford	TRUE	SE303508
Lowell		SE304494
New Bedford	TRUE	SE303508
New Bedford	TRUE	SE303508
New Bedford	TRUE	SE303508
New Bedford	TRUE	SE303508
	TRUE	SE303975
	TRUE	SE303508
	TRUE	SE303643
	TRUE	SE303793
	TRUE	SE304208
	TRUE	SE303505
	TRUE	SE303640
	TRUE	SE305014
Worcester	TRUE	SE303851
Somerville	TRUE	SE303833
	TRUE	SE303793
	TRUE	SE303565
	TRUE	SE304351
	TRUE	SE303905
	TRUE	SE303746
	TRUE	SE303964
East Brookfield	TRUE	SE303621
	TRUE	SE304354
	TRUE	SE303505
	TRUE	SE303793
	TRUE	SE303621
	TRUE	SE303508
	TRUE	SE303851
	TRUE	SE303621
Lakeville	TRUE	SE303505
Boston	TRUE	SE303640
	TRUE	SE303621
	TRUE	SE303621
	TRUE	SE303616
	TRUE	SE303673
	TRUE	SE303505

	TRUE	SE303565
Brockton	TRUE	SE303975
	TRUE	SE304354
	TRUE	SE304915
	TRUE	SE303643
	TRUE	SE304915
	TRUE	SE303588
	TRUE	SE303616
	TRUE	SE303616
	TRUE	SE303793
	TRUE	SE303673
	TRUE	SE303565
Taunton	TRUE	SE303975
Lowell		SE304205
Royalston		SE303857
Chicopee		SE303995
Hudson		SE303732
Hudson		SE303732
Taunton		SE304245
Berkley		SE304245
Taunton		SE304245
Taunton		SE304216
Templeton		SE303857
Templeton		SE303857
Templeton		SE303857
Holyoke		SE304457
Dracut		SE304133
Colrain		SE304205
Plymouth		SE303609
Plymouth		SE303609
Plymouth		SE303609
Egremont		SE304495
Holyoke		SE304495
Holyoke		SE304495
Holyoke		SE304495
Maynard		SE304495
Fall River		SE304200
Fall River		SE304200
Taunton		SE304620
Heath		SE303970
Holyoke		SE303963
Brockton		SE303907
Quincy		SE304262
Brockton		SE303509
		SE304495
		SE303651
		SE303983

	SE303970
	SE303820
	SE303639
	SE303509
	SE303548
	SE303788
	SE303741
Swampscott	SE303603
	SE303609
	SE304457
	SE304880
	SE304535
	SE304850
	SE303599
Northampton	SE304457
Hubbardston	SE303857
Hubbardston	SE303555
Hubbardston	SE303555
Hubbardston	SE303555
	SE305006
Athol	SE303820
	SE304160
Somerville	SE304205
Boston	SE304372
	SE303635
	SE304500
Chelsea	SE304710
Springfield	SE303590
	SE303548
	SE303591
	SE304624
	SE303732
	SE303867
	SE303639
	SE304600
	SE303542
Malden	SE303671
	SE304401
	SE303780
	SE304692
	SE303568
	SE303514
	SE303686
	SE303731
	SE303736
Boston	SE303737
Southbridge	SE303693

	SE303570
Phillipston	SE303857
	SE303917
	SE303557
	SE303890
	SE303884
	SE303902
Boston	SE303502
	SE304442
Somerville	SE304442
	SE303968
	SE303897
	SE303857
	SE304235
	SE304075
	SE303972
	SE304160
	SE304088
	SE304133
Abington	SE304126
	SE304218
	SE303695
	SE303899
	SE304243
Boston	SE303523
	SE303973
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	SE303977
	SE304773
	SE304197
	SE304359
	SE304857
	SE304734
	SE304282

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	SE303999
	SE304936
	SE304936
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	SE303788
	SE304989
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New Bedford	SE304850
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	SE303741
	SE303651
	SE304195
	SE304819
	SE304154
	SE304074
	SE305101
	SE303933
	SE303710
	SE304961
	SE304038
	SE304600
	SE303599
	SE303788
Southbridge	SE303693
	SE303693
Phillipston	SE303857
	SE303513
	SE304126
	SE304148
	SE303780
	SE304749
	SE303582
	SE303502
	SE303730
	SE303736
	SE304323
	SE305010
	SE304258
Boston	SE303933
	SE304282
	SE304884
	SE304160
	SE303792

Oxford
Watertown

Worcester

SE304415
SE305006
SE304282
SE303999
SE304038
SE303509
SE305054
SE304205
SE304500
SE303641
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New Salem

SE303646
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SE303639
SE303799
SE303608
SE304037
SE303608
SE303733

Bridgewater

Holyoke

Lowell

	SE304231
	SE303917
	SE305098
	SE303913
	SE303693
	SE303568
	SE304508
	SE304157
	SE303651
Worcester	SE304749
	SE304160
	SE303684
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	SE304752
	SE303639
	SE305010
	SE304471
Oxford	SE303591
	SE303722
Tyngsborough	SE304844
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Heath	SE303788
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Chelsea

SE304282
SE303916
SE303608
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SE303608
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SE303905
SE303732

Boston

Brockton
Boston
Holyoke

SE303997
SE304282
SE304726
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SE303983
SE304495
SE304535

Abington
Athol

SE304880
SE303651
SE304205
SE304157
SE304844
SE304749
SE304494
SE303639
SE303963



Cannabis Control Commission

Monthly Public Meeting

August 6, 2020 at 10:00 a.m. via Microsoft Teams Live

Agenda

1. Call to Order
2. Chairman's Comments and Updates
3. Executive Director's Report
4. Enforcement Actions
5. Staff Recommendations on Changes of Ownership
6. Staff Recommendations on Changes of Location
7. Staff Recommendations on Renewals
8. Staff Recommendations on Final Licenses
9. Staff Recommendations on Provisional Licenses
10. Commission Discussion and Votes
11. New Business that the Chair did not Anticipate at the Time of Posting
12. Next Meeting Date
13. Adjournment



Executive Director's Report

Actuals vs. Budget, FY18-FY20

Account	FY18 Total Budget	FY18 Actuals	% of Budget	FY19 Total Budget	FY19 Actuals	% of Budget	FY20 Total Budget	FY20 Actuals*	% of Budget
CNB Operations	\$5,000,000	\$2,194,835	44%	\$8,487,870	\$6,236,665	73%	\$9,952,761	\$9,047,638	91%
Medical-Use of Marijuana	\$0	\$0	-	\$3,000,000	\$1,728,384	58%	\$3,266,981	\$2,719,372	83%
Public Awareness Campaign	\$2,000,000	\$0	0%	\$2,000,000	\$1,899,840	95%	\$1,000,000	\$1,000,000	100%
Total	\$7,000,000	\$2,194,835	31%	\$13,487,870	\$9,864,889	73%	\$14,219,742	\$12,767,010	90%

*Note: FY20 actuals reflect spending as of 7/20/20 and FY20 actual for Public Awareness Campaign reflects expected spending based on pending invoices.

FY20 Projected vs. Actuals

Account/Category	FY20 Projected	FY20 Actuals
CNB Operations	\$9,952,324	\$9,047,638
Administrative/Operational Expenses	\$547,313	\$678,114
Consultants and Contractors	\$1,656,038	\$824,989
Information Technology	\$1,959,616	\$1,989,642
Office Space	\$621,992	\$585,650
Payroll and Fringe	\$5,167,365	\$4,969,242
Medical-Use of Marijuana	\$3,266,859	\$2,719,372
Administrative/Operational Expenses	\$65,600	\$72,051
Consultants and Contractors	\$815,100	\$382,053
Information Technology	\$1,345,000	\$1,518,722
Payroll and Fringe	\$1,041,159	\$746,546
Public Awareness Campaign	\$1,000,000	\$1,000,000
Contractor	\$1,000,000	\$1,000,000
CNB Total	\$14,219,183	\$12,767,010

FY21 Budget

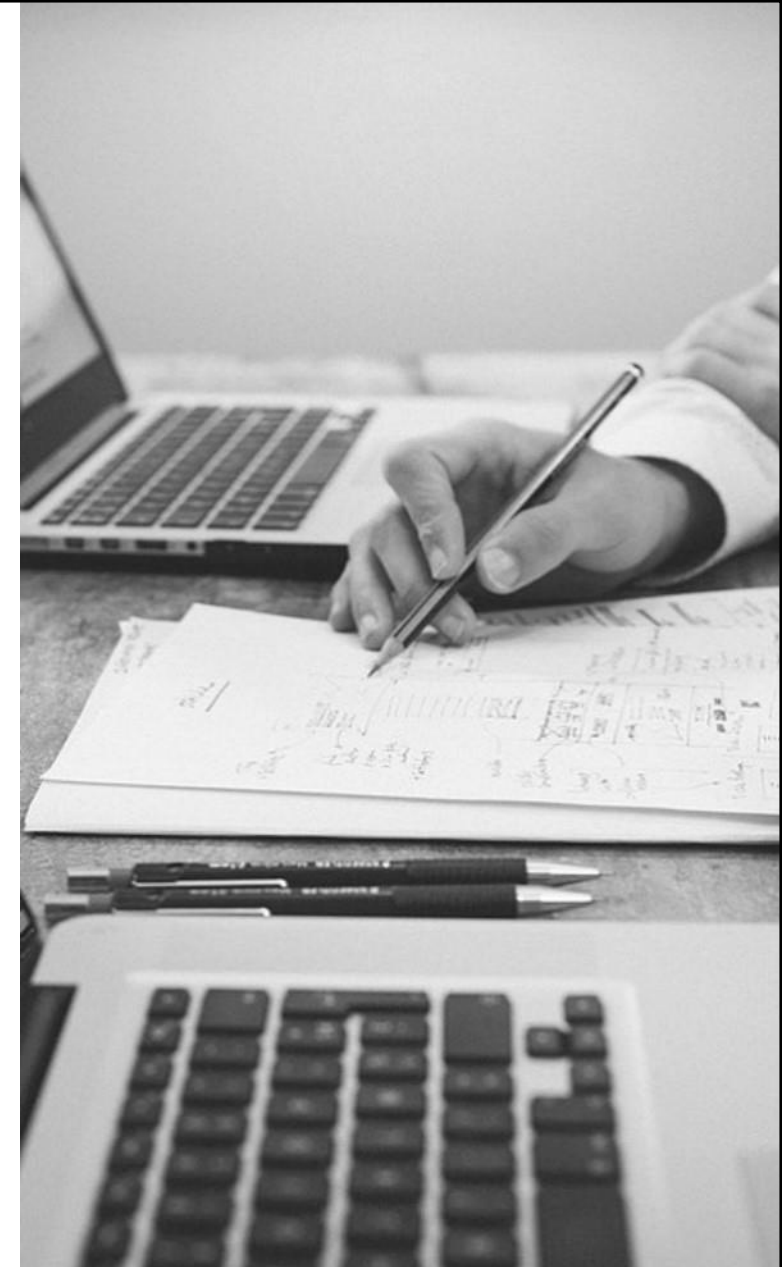
- Legislature recently enacted interim budget through 10/31.
- CTR and A&F guidance indicate that departments should base spending decisions on the most conservative of the budget appropriations between the FY20 GAA and the Governor's FY21 budget.
- In the case of CNB, this would be a combination of both the FY20 GAA and the Governor's budget:

Line Item	FY20 GAA	FY21 Gov.	FY21 Assumption
1070-0840	\$9,152,761	\$11,172,108	\$9,152,761
1070-0842	\$3,266,981	\$2,796,869	\$2,796,869
1070-0841	\$1,000,000	\$0	\$0
Total	\$13,419,742	\$13,968,977	\$11,949,630

Highlights from Licensing Data*

- 5 applications awaiting first review
- 44 applications awaiting staff recommendation
- 79 applications awaiting 3rd party responses
- 84,303 certified active patients
- 23 delivery pre-certifications approved
- 162 expedited applications

*Additional data available at the end of slide presentation



Licensing Applications | August 6, 2020

The totals below are all license applications received to date.

Type	#
Pending (All 4 packets submitted)	282
Withdrawn	631
Incomplete (Less than 4 packets submitted)	5,013
Denied	4
Approved: Delivery-Only Pre-Certification	23
Approved	547
Total	6,500

Licensing Applications | August 6, 2020

The totals below are number of licenses approved by category.

Type	#
Craft Marijuana Cooperative	1
Independent Testing Laboratory	6
Marijuana Cultivator	167
Marijuana Microbusiness	13
Marijuana Product Manufacturer	132
Marijuana Research Facility	0
Marijuana Retailer	222
Marijuana Third Party Transporter	1
Marijuana Transporter with Other Existing ME License	5
Total	547

Licensing Applications | August 6, 2020

The totals below are number of licenses approved by stage.

Type	#
Provisionally Approved	80
Provisional License	314
Final License	22
Commence Operations	131
Total	547

Provisionally approved means approved by the Commission but has not submitted license fee payment yet – provisional license has not started

Licensing Applications | August 6, 2020

Status	#
Application Submitted: Awaiting Review	5
Application Reviewed: More Information Requested	154
Application Deemed Complete: Awaiting 3 rd Party Responses	79
All Information Received: Awaiting Staff Recommendation	44
Applications Considered by Commission	574
Total	856



* Additional data available at the end of slide presentation

Licensing Applications | August 6, 2020

The totals below are distinct license numbers that have submitted all required packets.

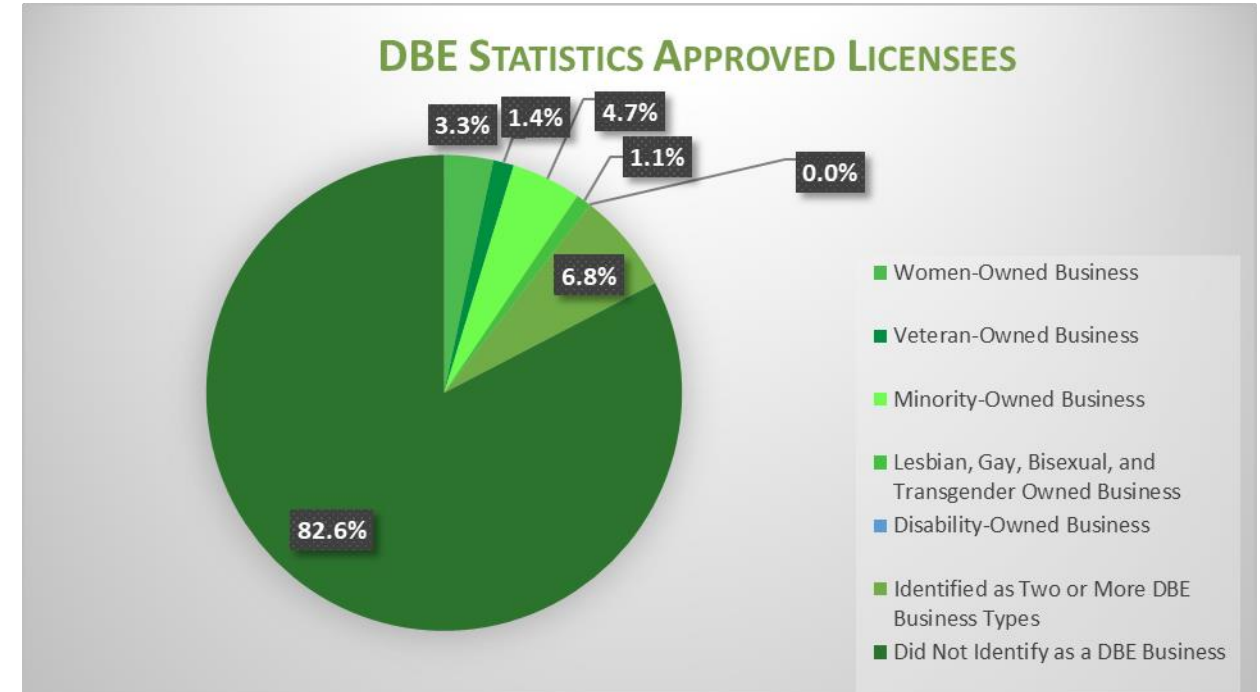
The 856 applications represent 465 separate entities

Type	#
RMD Priority	240
Economic Empowerment Priority	37
Expedited Review	162
General Applicant	417
Total	856

Expedited Applications	
Expedited: License Type	22
Expedited: Social Equity Participant	52
Expedited: Disadvantaged Business Enterprise	72
Expedited: Two or More Categories	16
Total	162

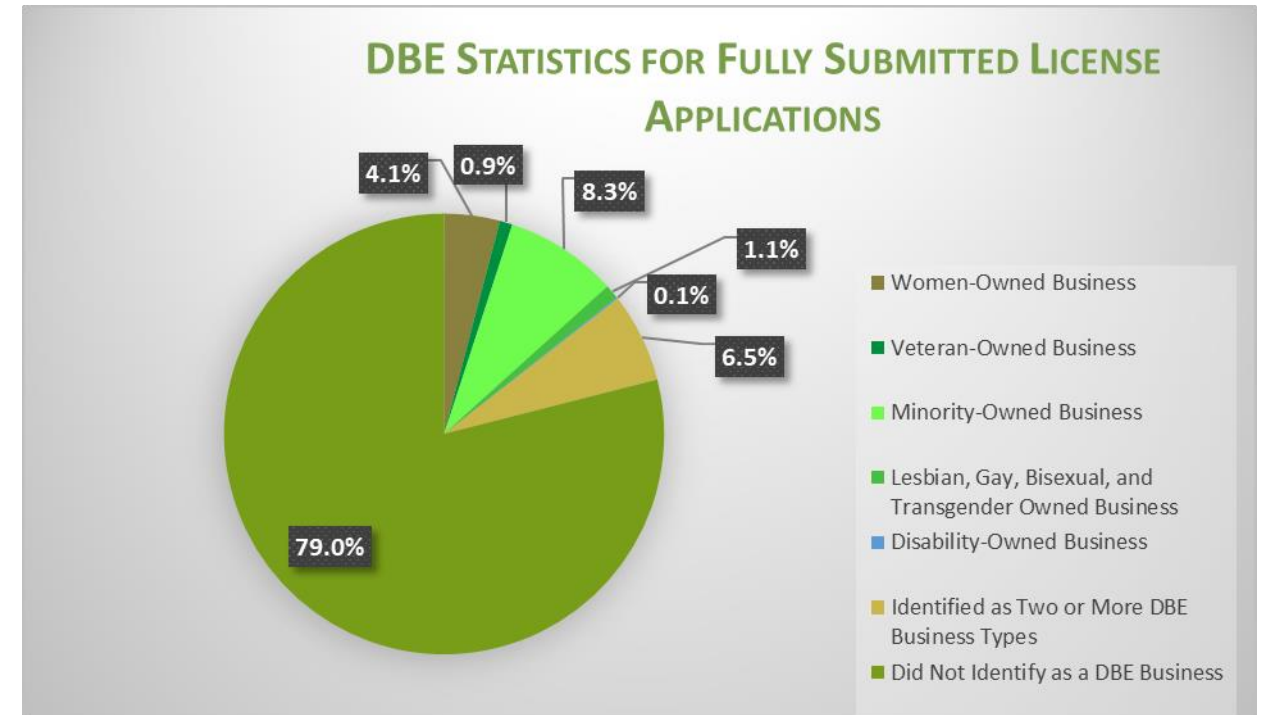
Disadvantaged Business Enterprise Statistics for Approved Licensees

Type	#	% of Group
Women-Owned Business	19	3.3%
Veteran-Owned Business	8	1.4%
Minority-Owned Business	27	4.7%
Lesbian, Gay, Bisexual, and Transgender Owned Business	6	1.1%
Disability-Owned Business	0	0%
Identified as Two or More DBE Business Types	39	6.8%
Did Not Identify as a DBE Business	471	82.6%
Total	570	100%



Disadvantaged Business Enterprise (DBE) Statistics for Fully Submitted License Applications

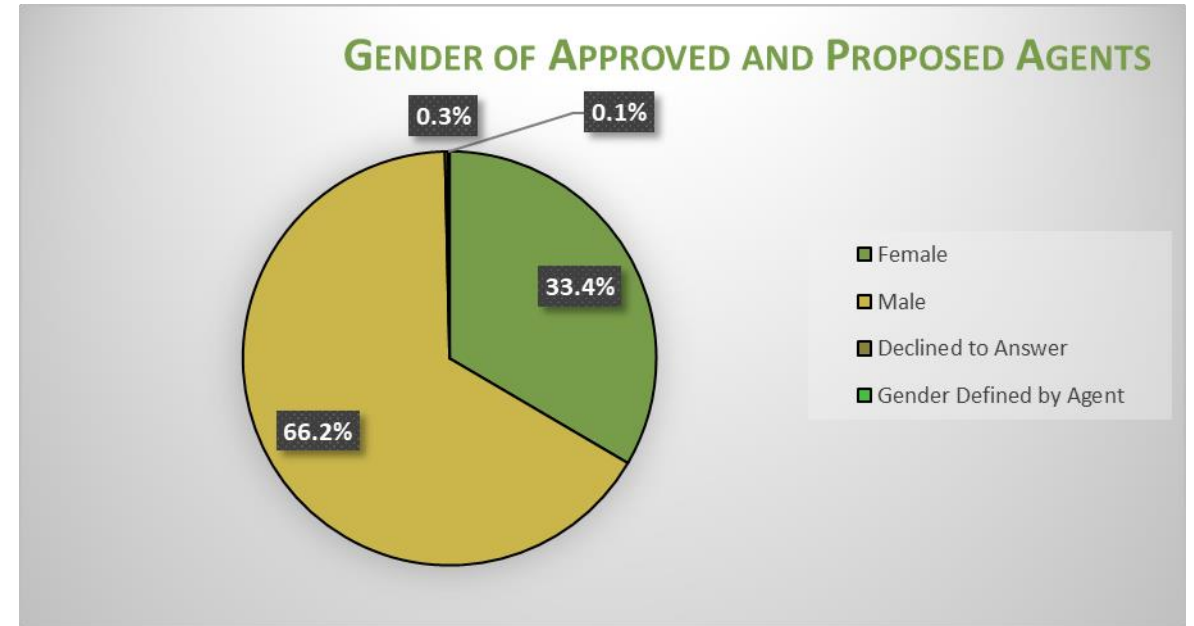
Type	#	% of Group
Women-Owned Business	35	4.1%
Veteran-Owned Business	8	0.9%
Minority-Owned Business	71	8.3%
Lesbian, Gay, Bisexual, and Transgender Owned Business	9	1.1%
Disability-Owned Business	1	0.1%
Identified as Two or More DBE Business Types	56	6.5%
Did Not Identify as a DBE Business	676	79%
Total	856	100%



Agent Applications | August 6, 2020

Demographics of Approved and Pending Agents

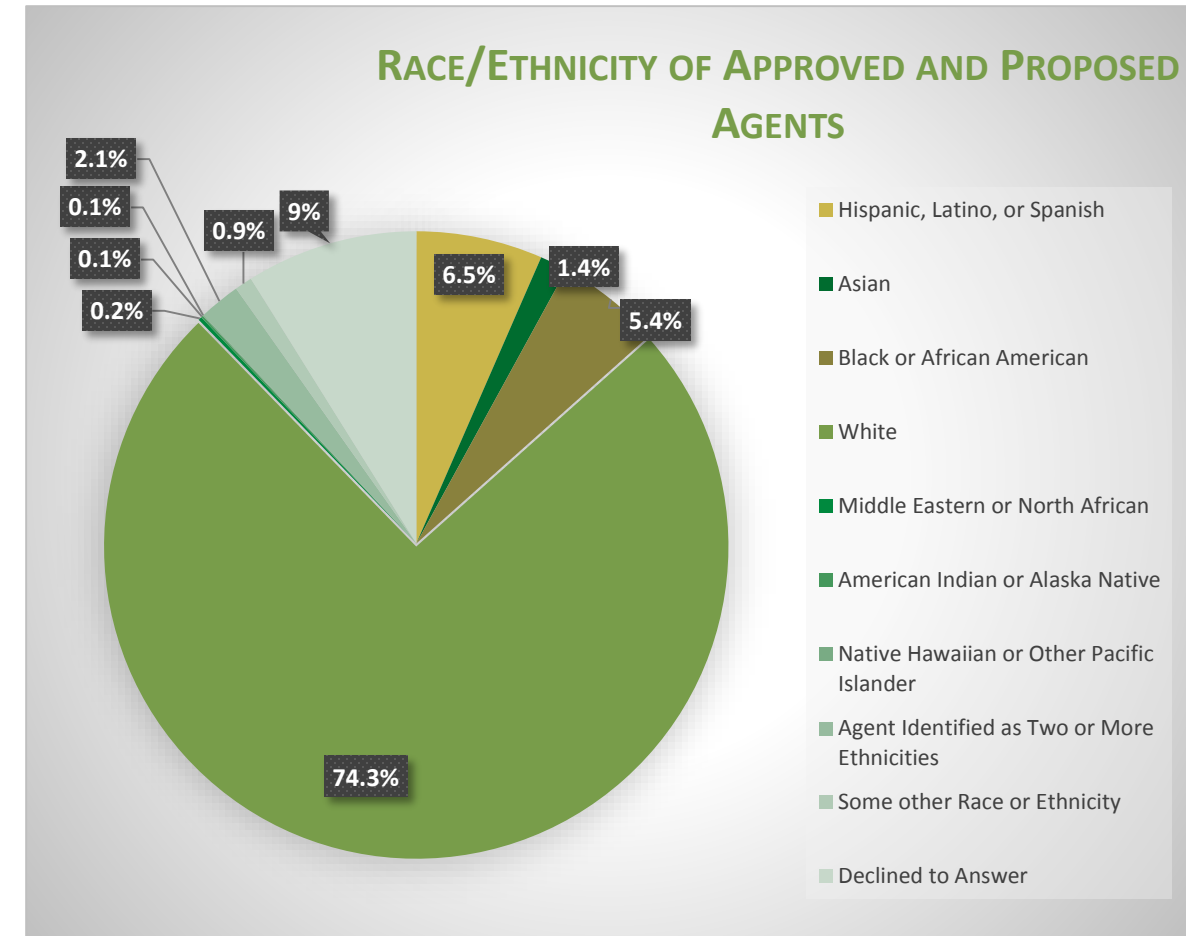
Gender	#	%
Female	3,065	33.4%
Male	6,066	66.2%
Declined to Answer	23	0.3%
Gender Defined by Applicant	10	0.1%
Total	9,164	100%



Agent Applications | August 6, 2020

Demographics of Approved and Pending Agents

Race/Ethnicity	#	%
Hispanic; Latino; Spanish	600	6.5%
Asian	131	1.4%
Black; African American	498	5.4%
White	6,809	74.3%
Middle Eastern; North African	17	0.2%
American Indian; Alaska Native	10	0.1%
Native Hawaiian; Other Pacific Islander	5	0.1%
Identified as Two or More Ethnicities	196	2.1%
Other Race or Ethnicity	83	0.9%
Declined to Answer	815	8.9%
Total	9,164	100%



* Additional data available at the end of slide presentation

MMJ Licensing Data | August 6, 2020

MTC License Applications	#
Pending-Application of Intent Stage	36
Pending-Management and Operations Profile Stage	8
Pending-Siting Profile Stage	7
Application Expired	103
Application Withdrawn	3
Total	157

MTC Licenses	#
Provisional	61
Final	13
Commence Operations	64
License Expired	28
Total	166


* Additional data available at the end of slide presentation

MMJ Agent and Program Data | August 6, 2020

MTC Agent Applications	#
Pending-MTC Agent Applications	12
Pending-Laboratory Agents	0
Revoked	3
Surrendered	2,835
Expired	686
Active	7,195
Total	10,731

The numbers below are a snapshot of the program for the month of July.

MMJ Program	#
Certified Patients	90,287
Certified Active Patients	84,303
Active Caregivers	7,692
Registered Certifying Physicians	269
Registered Certifying Nurse Practitioners	81
Ounces Sold	71,051



Staff Recommendations on Licensure

Enforcement Actions

a. Revolutionary Clinics II, Inc.



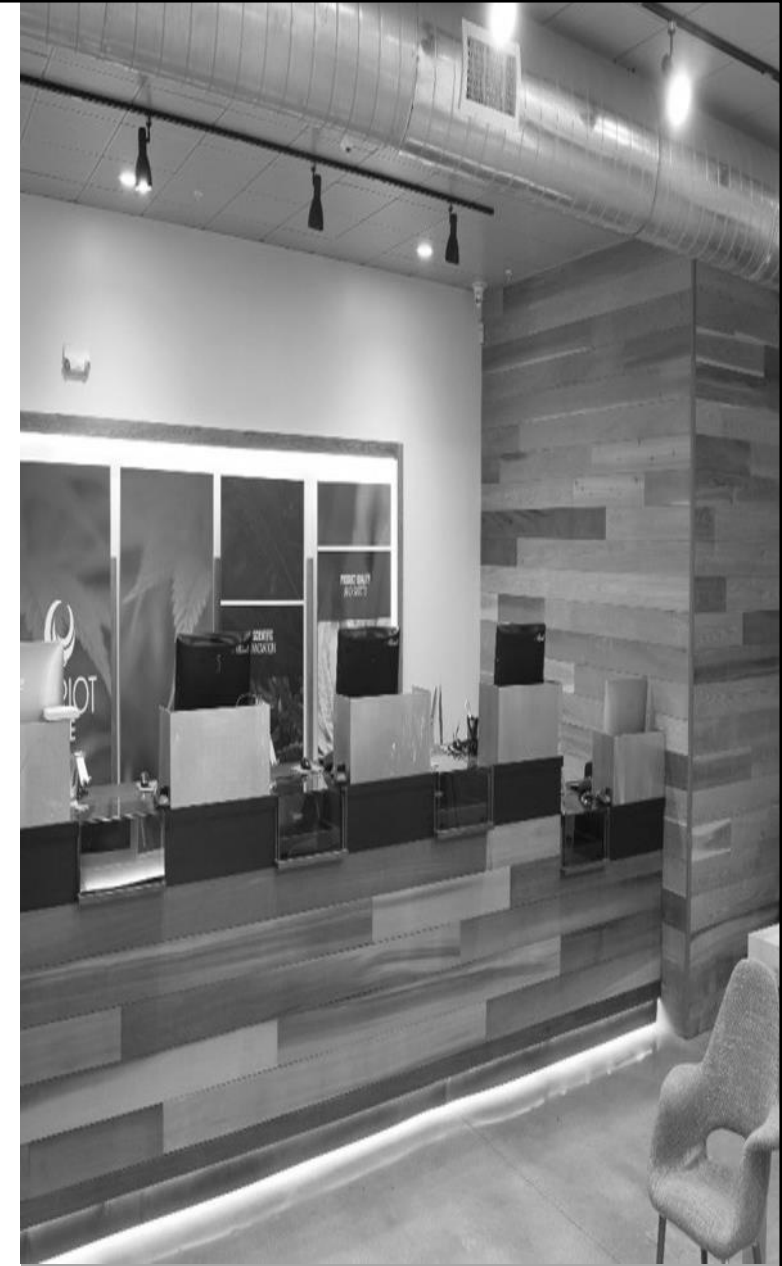
Staff Recommendations: Changes of Ownership

- a. Beacon Compassion, Inc.
- b. Ganesh Wellness, Inc.
- c. Holyoke Gardens, LLC
- d. Ipswich Pharmaceutical Associates, Inc.
- e. Life Essence, Inc.
- f. Nova Farms, LLC



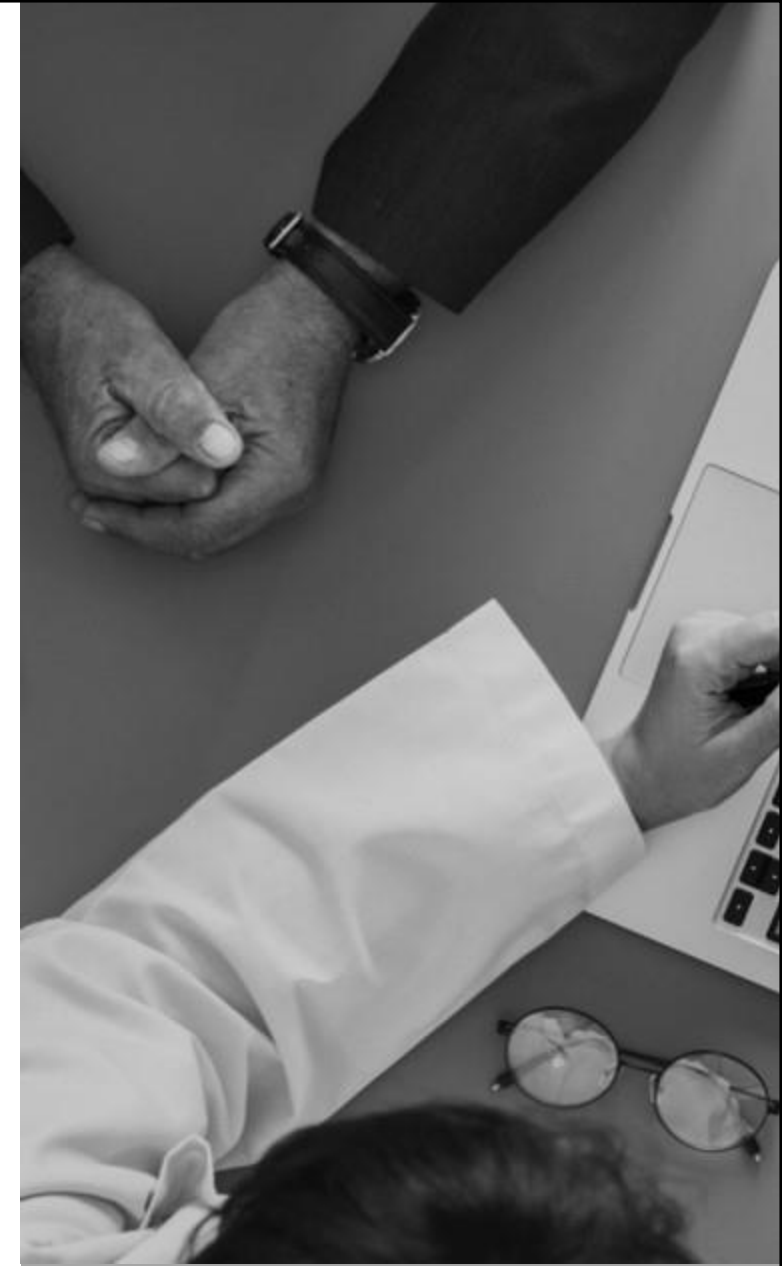
Staff Recommendations: Changes of Location

a. Emerald Grove, Inc.



Staff Recommendations: Renewals

- a. Boston Bud Factory (#MRR205592)
- b. Boston Bud Factory (#MPR243527)
- c. LC Square, LLC (#MCR139881)
- d. Curaleaf Massachusetts Inc. (#MRR205603)
- e. Curaleaf Massachusetts Inc. (#MRR205605)
- f. Commcann, Inc. Vertically Integrated Medical Marijuana Treatment Center
- g. Commcan, Inc. (#RMD1445)
- h. Commonwealth Alternative Care, Inc. (#RMD785)
- i. Good Chemistry of Massachusetts, Inc. (#RMD725)
- j. Rise Holdings, Inc. (#RMD645)



Staff Recommendations: Final Licenses

- a. Apothca, Inc. (#MR282730), Retail
- b. ARL Healthcare, Inc. (#MC281622), Cultivation, Tier 4 / Indoor
- c. ARL Healthcare, Inc. (#MP281681), Product Manufacturer
- d. ARL Healthcare, Inc. (#MR282382), Retail
- e. Boston Bud Factory, Inc. (#MP281397), Product Manufacturer
- f. BWell Holdings, Inc. (#MR282825), Retail
- g. Community Growth Partners, Great Barrington Operation, LLC (#MR282695), Retail
- h. Green Biz, LLC (#MR281490), Retail
- i. Holistic Health Group, Inc. (#MC282488), Cultivation, Tier 5 / Outdoor
- j. Holistic Industries, Inc. (#MR282605), Retail



Staff Recommendations: Final Licenses

- k. JustinCredible Cultivation, LLC (#MC281313), Cultivation, Tier 1 / Indoor
- l. Mass Alternative Care, Inc. (#MR282062), Retail
- m. Mission MA, Inc. (#MC281288), Cultivation, Tier 1 / Indoor
- n. Mission MA, Inc. (#MP281312), Product Manufacturer
- o. Mission MA, Inc. (#MR281259), Retail
- p. The Heirloom Collective, Inc. (#MR283029), Retail
- q. Western Front, LLC (#MR281907), Retail
- r. Holistic Industries, Inc. (#MTC1526), Vertically Integrated Medical Marijuana Treatment Center
- s. Mass Alternative Care, Inc. (#MTC1527), Vertically Integrated Medical Marijuana Treatment Center
- t. The Green Lady Dispensary (#MTC885), Vertically Integrated Medical Marijuana Treatment Center



Staff Recommendations: Provisional Licenses

- a. 1622 Medical, LLC. Vertically Integrated Medical Marijuana Treatment Center
- b. ACK Natural, LLC (#MCN281850), Cultivation, Tier 1 / Indoor
- c. ACK Natural, LLC (#MPN281557), Product Manufacturer
- d. ACK Natural, LLC (#MRN282038), Retail
- e. Apotho Therapeutics Plainville, LLC (#MRN282388), Retail
- f. Atlas Marketplace & Delivery, LLC (#MTN281393), Third-Party Transporter
- g. Buddies Ice Cream, Inc. (#MBN281755), Microbusiness
- h. Bud's Goods and Provisions Corp. (#MCN282717), Cultivation, Tier 9 / Outdoor**
- i. Calyx & Pistils, Inc. (#MCN281797), Cultivation, Tier 3 / Indoor
- j. CCC Wellfleet NV, LLC (#MRN282685), Retail



Staff Recommendations: Provisional Licenses

- k. Cloud Creamery (#MPN281412), Product Manufacturer
- l. G7 Lab, LLC (#ILN281334), Independent Testing Laboratory
- m. Ganesh Wellness, Inc. (#MRN282740), Retail
- n. Green Theory Cultivation, LLC (#MCN282665), Cultivation, Tier 2 / Indoor
- o. Green Theory Cultivation, LLC (#MPN281848), Product Manufacturer
- p. Green Thumb Growers, LLC (#MBN281692), Microbusiness
- q. GTE Taunton, LLC (#MRN282958), Retail
- r. High Five, Inc. (#MCN282478), Cultivation, Tier 3 / Indoor
- s. Higher Purpose Corporation (#MCN281756), Cultivation, Tier 3 / Indoor
- t. Higher Purpose Corporation (#MPN281514), Product Manufacturer



Staff Recommendations: Provisional Licenses

- u. HumboldtEast, LLC (#MPN281679), Product Manufacturer
- v. I.N.S.A., Inc. (#MRN282632), Retail
- w. J & L Enterprises, Inc. (#MCN282392), Cultivation, Tier 2 / Indoor
- x. KRD Growers, Inc. (#MCN282173), Cultivation, Tier 2 / Indoor
- y. KRD Growers, Inc. (#MPN281683), Product Manufacturer
- z. KRD Growers, Inc. (#MRN282670), Retail
- aa. Mainely Productions, LLC (#MCN281899), Cultivation, Tier 2 / Indoor
- bb. Mainely Productions, LLC (#MPN281751), Product Manufacturer
- cc. MedMen Boston, LLC (#MRN282091), Retail
- dd. Neamat, LLC (#MCN282693), Cultivation, Tier 9 / Outdoor



Staff Recommendations: Provisional Licenses

- ee. New England Craft Cultivators, LLC (#MRN283367), Retail
- ff. New England Craft Cultivators, LLC (#MRN283416), Retail
- gg. NS AJO Holdings, Inc. (#MRN283095), Retail
- hh. Pleasant Hill Growers, LLC (#MBN281781), Microbusiness
- ii. Solar Therapeutics, Inc. (#MRN282948), Retail
- jj. Southcoast Apothecary, LLC (#MRN283075), Retail
- kk. Team Green, LLC (#MRN281281), Retail
- ll. The Holistic Concepts, Inc. (#MRN283012), Retail
- mm. Turning Leaf Centers Otis (#MCN282213), Cultivation, Tier 7 / Indoor
- nn. Turning Leaf Centers Otis (#MPN281704), Product Manufacturer
- oo. Turning Leaf Centers Otis (#MRN282126), Retail



Staff Recommendations: Provisional Licenses

pp. Uma Flowers, LLC (#MRN283143), Retail

qq. Vedi Naturals, LLC (#MRN283056), Retail

rr. Western Front, LLC (#MRN283179), Retail

ss. Z & T, Inc. (#MRN283213), Retail





Commission Discussion & Votes

Commission Discussion & Votes

- a. Middlesex Integrated Medicine
- b. METRC Guidance
- c. Social Equity Program Strategic Goals & Objectives
- d. Regulatory Petition Delegation



Lessons Learned: Cohort 1

- Management of multiple courses across six vendors and various locations throughout the Commonwealth was a challenge
- Multiple vendors teaching the same courses in different locations meant not all participants received the same course delivery, despite best efforts
- Scheduling, location, and accessibility were challenges noted by participants and vendors alike
- Operating without a learning management system (LMS) made it difficult to coordinate accommodations for participants who could not attend the live classes
- Regular conversations with vendors and participants illustrated that a refined approach to the course work, course delivery, and schedules should be considered



Changes made to Cohort 2 based on lessons learned from Cohort 1

Eligibility

Change from
400% FPL to
400% AMI

Change applied to
all applicants,
including those
before November 1

Application

Language updated
for ease of
applying

Additional
questions for data
collection

Benefits

Immediate accrual
upon acceptance
into the program

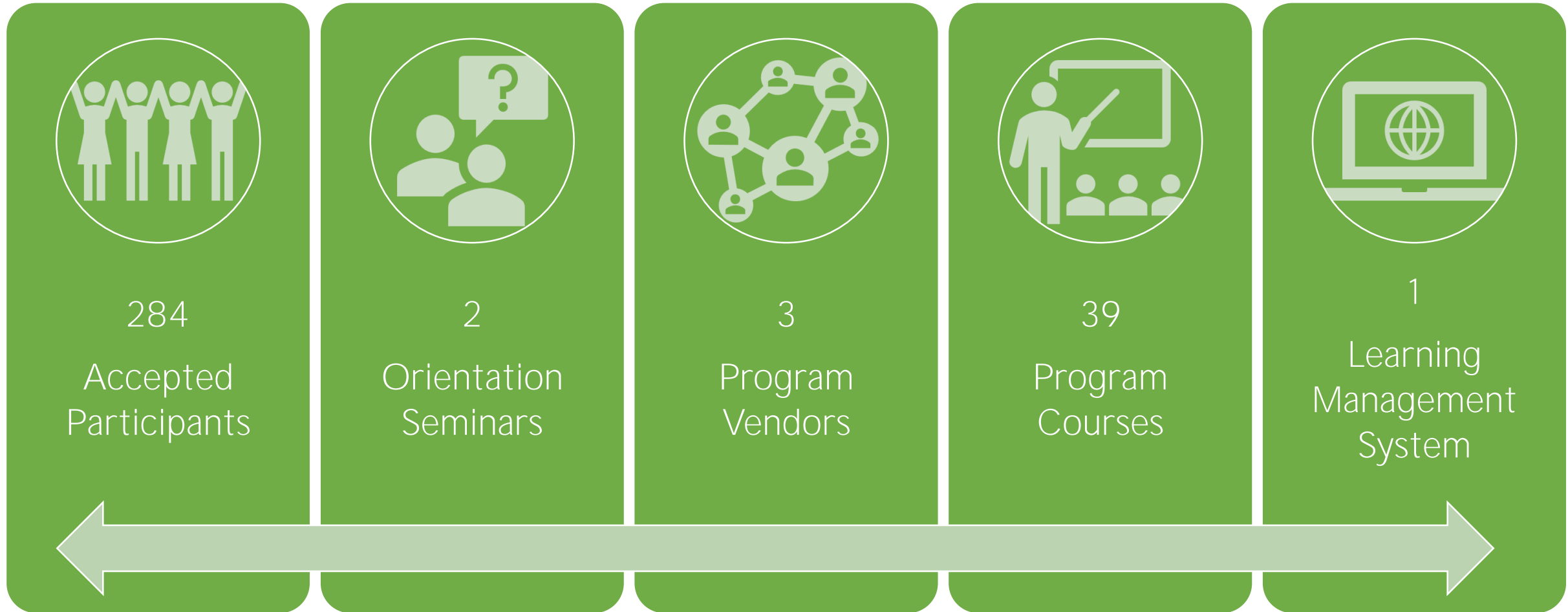
This includes
access to exclusive
license types

Program

Streamlined
courses and
delivery; Reduced
number of vendors

Implemented
Talent LMS

Social Equity Program: Cohort 2 Overview





Business the Chair did not
anticipate at the time of
agenda posting

Upcoming Meetings & Adjournment

Regulatory Calendar

July 20	August 3	August 6	August 14	September 10	September 24
<ul style="list-style-type: none">• Public meeting for vote on proposed regulations• Public comment period opens	<ul style="list-style-type: none">• Public Hearing on proposed regulations	<ul style="list-style-type: none">• Regularly scheduled monthly Commission meeting	<ul style="list-style-type: none">• End of public comment period	<ul style="list-style-type: none">• Regularly scheduled monthly Commission meeting	<ul style="list-style-type: none">• Public meeting for vote on final regulations

Additional Licensing Data

Licensing Applications | August 6, 2020

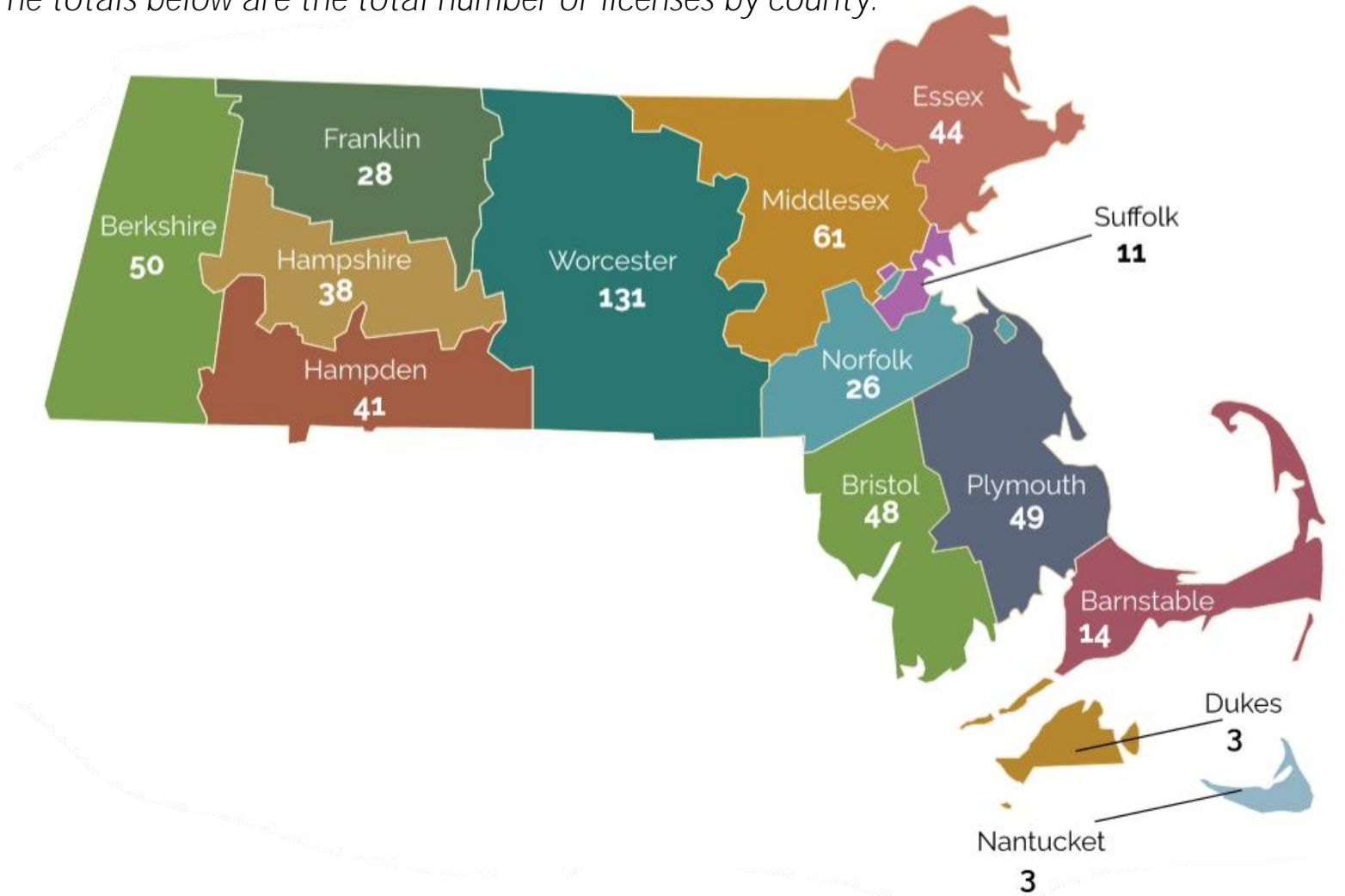
The totals below are applications that have submitted all four packets and are pending review.

Type	#
Craft Marijuana Cooperative	2
Delivery-Only Provisional License	1
Delivery-Only Pre-Certification (Part 1)	10
Independent Testing Laboratory	3
Marijuana Cultivator	81
Marijuana Microbusiness	5
Marijuana Product Manufacturer	60
Marijuana Research Facility	5
Marijuana Retailer	105
Marijuana Transporter with Other Existing ME License	2
Microbusiness Delivery Endorsement	1
Third Party Transporter	7
Total	282

Licensing Applications | August 6, 2020

The totals below are the total number of licenses by county.

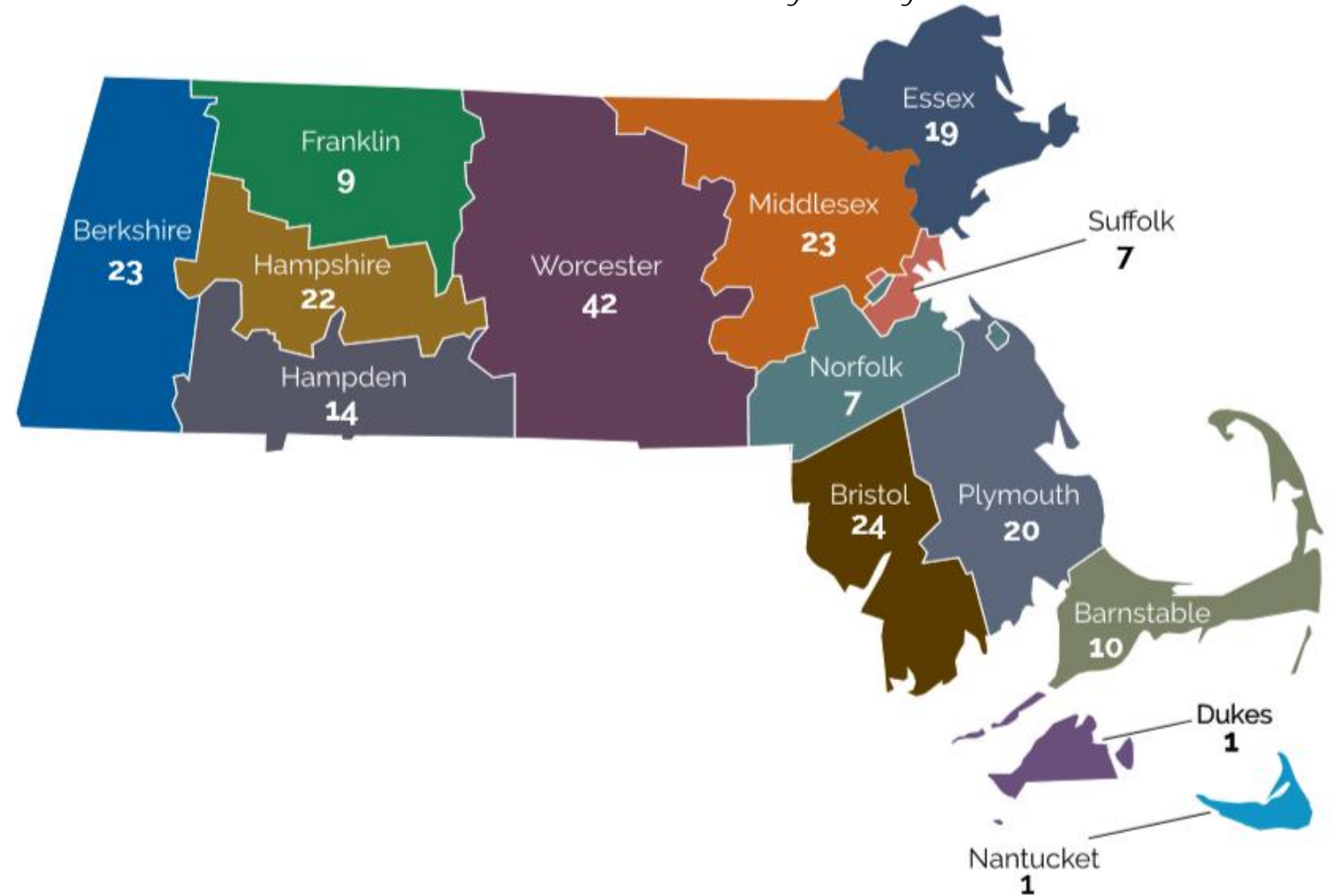
COUNTY	#	+/-
BARNSTABLE	14	+2
BERKSHIRE	50	+8
BRISTOL	48	+6
DUKES	3	+3
ESSEX	44	+4
FRANKLIN	28	+3
HAMPDEN	41	+10
HAMPSHIRE	38	+2
MIDDLESEX	61	+4
NANTUCKET	3	
NORFOLK	26	+4
PLYMOUTH	49	+1
SUFFOLK	11	
WORCESTER	131	+23
TOTAL	547	+70



Licensing Applications | August 6, 2020

The totals below are the total number of retail licenses by county.

COUNTY	#	+/-
BARNSTABLE	9	+1
BERKSHIRE	20	+3
BRISTOL	18	+6
DUKES	0	+1
ESSEX	19	
FRANKLIN	8	+1
HAMPDEN	9	+5
HAMPSHIRE	20	+2
MIDDLESEX	20	+3
NANTUCKET	1	
NORFOLK	5	+2
PLYMOUTH	20	
SUFFOLK	7	
WORCESTER	35	+7
TOTAL	191	+31



Licensing Applications | August 6, 2020

TYPE	PENDING APPLICATION	PRE-CERTIFIED/ ENDORSEMENT	INITIAL LICENSE DENIED	PROVISIONALLY APPROVED	PROVISIONAL LICENSE	FINAL LICENSE	COMMENCE OPERATION	TOTAL
Craft Marijuana Cooperative	2	-	0	0	1	0	0	3
Delivery-Only Provisional License (Part 2)	1	-	0	0	0	0	0	1
Delivery Pre-Certification (Part 1)	10	23	0	0	0	0	0	33
Independent Testing Laboratory	3	-	0	1	3	0	2	9
Marijuana Cultivator	81	-	2	21	103	11	32	250
Marijuana Microbusiness	5	-	0	4	7	0	2	18
Marijuana Product Manufacturer	60	-	1	18	79	6	29	193
Marijuana Research Facility	5	-	0	0	0	0	0	5
Marijuana Retailer	105	-	1	34	120	5	63	328
Marijuana Transporter with Other Existing ME License	2	-	0	2	1	0	2	7
Microbusiness Delivery	1	-	0	0	0	0	0	1
Third Party Transporter	7	-	0	0	0	0	1	8
Total	282	23	4	80	314	22	131	856

Adult Use Agent Applications | August 6, 2020

15,606 Total Agent Applications:

- 156 Total Pending {
- 142 Pending Establishment Agents
 - 14 Pending Laboratory Agents
- 809 Withdrawn
 - 1,439 Incomplete
 - 265 Expired
 - 3,929 Surrendered
 - 9,008 Active

Of Total Pending:

- 35 not yet reviewed
- 109 CCC requested more information
- 12 awaiting third party response
- 0 Review complete; awaiting approval