



Cannabis Control Commission August Monthly Public Meeting

In-Person and Remote via Teams



Meeting Book - Cannabis Control Commission August Monthly Public Meeting Packet

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August 8, 2023

In accordance with Sections 18-25 of Chapter 30A of the Massachusetts General Laws and Chapter 107 of the Acts of 2022, notice is hereby given of a meeting of the Cannabis Control Commission. The meeting will take place as noted below.

CANNABIS CONTROL COMMISSION

**August 10, 2023
10:00 AM**

**Public Meeting Room
Worcester Union Station
Worcester, MA 01604
Room Capacity: 78**

In-Person with Remote Access via [Microsoft Teams Live*](#)

PUBLIC MEETING AGENDA

- I. Call to Order
- II. Commissioners' Comments & Updates
- III. Minutes for Approval
- IV. Staff Recommendations on Changes of Ownership
 - 1. Kaycha MA, LLC
 - 2. Kapnos, Inc.
- V. Staff Recommendations on Provisional Licenses
 - 1. Cannabis Healing, LLC (#MRN283634), Retail
 - 2. Euphorium, LLC (#MCN283845), Cultivation, Tier 1 / Indoor
 - 3. Euphorium, LLC (#MPN282263), Product Manufacturing
 - 4. Euphorium, LLC (#MRN284560), Retail
 - 5. FFD Enterprises MA, Inc (#MRN284920), Retail
 - 6. FitzCanna, Inc (#MPN282212), Product Manufacturing
 - 7. FitzCanna, Inc (#MXN281413), Transporter with Other ME License
 - 8. FreeMarketMA, LLC (#MCN283866), Cultivation, Tier 2 / Outdoor
 - 9. Hoop City Ventures, LLC (#MR284806), Retail
 - 10. Mass Tree Holdings, LLC (#MPN282265), Product Manufacturing



11. On Root, LLC (#DOA100179), Marijuana Courier
12. On Root, LLC (#MDA1301), Marijuana Delivery Operator
13. Stone's Throw Cannabis (#MRN284843), Retail

VI. Staff Recommendations on Final Licenses

1. Buudda Brothers, LLC (#MC281939), Cultivation, Tier 1 / Product Manufacturing
2. Buudda Brothers, LLC (#MP281585), Product Manufacturing
3. Buudda Brothers, LLC (#MR282225), Retail
4. Comm Ave Canna, Inc (#MR282314), Retail
5. Holistic Industries, Inc d/b/a Liberty Cannabis (#MR281787), Retail
6. J-B.A.M., Inc (#MP282172), Product Manufacturing
7. KG Collective Brockton, LLC (#MR281374), Retail
8. SQ Causeway, (#DO100127), Marijuana Courier
9. ToroVerde (Massachusetts), Inc d/b/a Happy Feelings (#MR282320), Retail
10. ToroVerde (Massachusetts), Inc d/b/a Happy Feelings (#MR282601), Retail
11. JOLO Can, LLC d/b/a Harbor House Collective (#RMD3737)

VII. Staff Recommendations on Renewal Licenses

1. 202 Trading Company, Inc. d/b/a Bud Barn (#MRR206517)
2. Ahava, LLC (#MCR140539)
3. Ahava, LLC (#MPR244036)
4. Analytics Labs, LLC. (#ILR267919)
5. Apotho Therapeutics Plainville, LLC (#MRR206562)
6. Atlas Marketplace & Delivery, LLC d/b/a Plymouth Armor Group (#MTR263109)
7. Baileys' Buds, LLC (#MBR169315)
8. Berkshire Kind Inc. (#MCR140528)
9. BeWell Organic Medicine, Inc. (#MCR140542)
10. CNA Stores, Inc. (#MCR140529)
11. CNA Stores, Inc. (#MPR244016)
12. Coastal Solutions (#MTR263110)
13. Commonwealth Alternative Care, Inc. (#MRR206524)
14. Commonwealth Alternative Care, Inc. (#MPR244007)
15. Commonwealth Alternative Care, Inc. (#MRR206523)
16. Commonwealth Alternative Care, Inc. (#MCR140532)
17. DayDreamz Estates LLC (#MCR140481)
18. DMS Trinity, LLC (#MRR206542)
19. Evergreen Industries LLC (#MCR140555)
20. Four Score Holdings LLC (#MPR243902)



21. Four Score Holdings LLC (#MCR140369)
22. Frozen 4 Corporation (#MCR140536)
23. G7 Lab LLC (#ILR267923)
24. Gan Or LLC (#MPR244037)
25. Green Gold Group Inc (#MCR140491)
26. Green Valley Analytics LLC (#ILR267924)
27. Greenbridge Technologies, LLC (#MPR244032)
28. Greenbridge Technologies, LLC (#MCR140547)
29. Hennep Cultivation LLC (#MPR243989)
30. Hennep Cultivation LLC (#MCR140501)
31. Hidden Hemlock, LLC (#MBR169313)
32. HumboldtEast, LLC (#MPR244018)
33. HVV Massachusetts, Inc (#MPR244027)
34. I.N.S.A., Inc. (#MRR206560)
35. INDICA LLC (#MRR206434)
36. JAMACO, LLC (#MCR140468)
37. Life Essence, Inc. (#MCR140520)
38. Life Essence, Inc. (#MRR206449)
39. Major Bloom, LLC (#MRR206338)
40. Mayflower Medicinals, Inc. (#MRR206486)
41. Mayflower Medicinals, Inc. (#MRR206487)
42. Mederi Inc. (#MCR140510)
43. Noble Manna Inc. (#MRR206460)
44. Nova Farms LLC (#MRR206521)
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50. Pure Industries, Inc. (#MPR244020)
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52. Releaf Cultivation L.L.C (#MCR140525)
53. Rhythm of Life Cannabis LLC (#MPR244028)
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55. Root 2 Naturals, LLC (#MBR169316)
56. Salisbury Cultivation and Production Manufacturing, LLC (#MPR244010)



57. Salisbury Cultivation and Production Manufacturing, LLC (#MCR140519)
 58. Silver Therapeutics of Palmer, Inc. (#MRR206558)
 59. Southcoast Apothecary, LLC (#MRR206533)
 60. STANDISH GREEN GROUP, LLC (#MPR244035)
 61. Temescal Wellness of Massachusetts, LLC (#MRR206549)
 62. Temescal Wellness of Massachusetts, LLC (#MRR206548)
 63. The Green Lady Dispensary II, Inc. (#MRR206553)
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 65. Top Shelf Cannaseurs LLC (#MCR140533)
 66. True East Leaf LLC (#MRR206503)
 67. Uma Flowers Lunenburg LLC (#MRR206528)
 68. Union Twist, Inc. (#MRR206530)
 69. Union Twist, Inc. (#MRR206529)
 70. Witch City Gardens LLC (#MRR206541)
 71. Alternative Therapies Group, Inc. (#RMD065)
 72. Bountiful Farms, Inc. (#RMD1485)
 73. Four Daughters Compassionate Care, Inc. dba Zen Leaf (#RMD1691)
 74. Garden Remedies, Inc. (#RMD205)
 75. Mayflower Medicinals, Inc. (#RMD425)
 76. Sanctuary Medicinals, Inc. – Danvers (#RMD1127)
- VIII. Staff Recommendations on Responsible Vendor Training, Delivery Core Curriculum
 1. ACTA LLC (#DCCN462218)
 2. Bartucca Consulting LLC (#DCCN462220)
 3. Cannabis Trainers (#DCCN462217)
 4. Ellen Brown (#DCCN462213)
 5. Grass Ceiling, LLC (#DCCN462225)
 6. Green CulturED (#DCCN462233)
 7. Kristi Talagan (#DCCN462216)
 - IX. Staff Recommendations on Responsible Vendor Training Renewals
 1. Mary Buller (#RVR453134)
 2. Willow Street Legal, LLC (#RVR453135)
 - X. Commission Discussion and Votes
 1. Update on Social Equity Program Cohort Four
 2. Microbusiness License Type Discussion
 3. Two-Driver Rule Discussion
 4. Investigative Report Update
 5. Return to Office Update
 - XI. New Business Not Anticipated at the Time of Posting



- XII. Next Meeting Date
- XIII. Adjournment

Notice of Executive Session

The Commission may enter into executive session to discuss the following items:

- Under Purpose (7), of the Open Meeting Law, G. L. c. 30A, § 21, to review confidential background check information and/or investigative materials related to the issuance of a Marijuana Establishment License and in accordance with G. L. c. 6, §167; and G. L. c. 4, §7, cl. 26(f).

*Closed captioning available



CANNABIS CONTROL COMMISSION

May 11, 2023
10:00 AM

Via Remote Participation via [Microsoft Teams Live*](#)

PUBLIC MEETING MINUTES

Documents:

- Application Materials associated with:
 - Staff Recommendations on Changes of Ownership
 - 220 O'NEIL LLC
 - Baked Beans Farm, LLC
 - Haze of Grafton, LLC
 - Staff Recommendations on Provisional Licenses
 - CATDOGG, LLC d/b/a Sublime Cannabis (#MPN282258), Product Manufacturing
 - CATDOGG, LLC d/b/a Sublime Cannabis (#MRN284871), Retail
 - Elevated Access Center, Inc. (#MCN283520), Cultivation, Tier 2 / Indoor
 - Elevated Access Center, Inc. (#MPN282074), Product Manufacturing
 - ELEVATION RETAIL LLC d/b/a CANA Craft Cannabis (#MRN284765), Retail
 - GVLP Corporation d/b/a Vida Verde (#MRN284839), Retail
 - Holistic Industries, Inc. d/b/a Liberty Cannabis (#MRN281787), Retail
 - Jolly Green, Inc. (#MPN282234), Product Manufacturing
 - Staff Recommendations on Final Licenses
 - BB Botanics, LLC (#MC282817), Cultivation, Tier 1 / Indoor
 - Delivered, Inc. (#MD1303), Marijuana Delivery Operator
 - Debilitating Medical Condition Treatment Centers (#MC283486), Cultivation, Tier 1 / Indoor
 - Flower Power Growers, Inc. (#MC283122), Cultivation, Tier 3 / Indoor
 - Flower Power Growers, Inc. (#MP281983), Product Manufacturing
 - High Street Cannabis Group, LLC d/b/a Primitiv Group (#MR284602), Retail
 - Revolutionary Clinics II, Inc. (#MR284246), Retail
 - Sanctuary Medicinals, Inc. (#MR284210), Retail
 - The Haven Center, Inc. (#MR282481), Retail
 - Western Front, LLC (#MR284389), Retail
 - Staff Recommendations on Renewals



- Baked Beans Farm LLC (#MPR243975)
- Bostica, LLC (#MPR243981)
- Bostica, LLC (#MCR140490)
- Calyx Peak of MA, Inc. (#MRR206408)
- CNA Stores, Inc. (#MCR140474)
- CNA Stores, Inc. (#MPR243965)
- Community Care Collective, Inc. (#MRR206440)
- Community Growth Partners Great Barrington Operations LLC (#MRR206261)
- Diem Lynn, LLC (#MRR206405)
- Emerald Grove, Inc. (#MRR206416)
- Erba C3 Dorchester LLC (#MRR206412)
- Evergreen Strategies, LLC (#MRR206353)
- Evergreen Strategies, LLC (#MRR206352)
- EVG FARMS LLC (#MRR206435)
- Frozen 4 Corporation (#MRR206424)
- Frozen 4 Corporation (#MPR243976)
- Ganesh Wellness, Inc. (#MPR243957)
- Ganesh Wellness, Inc. (#MRR206397)
- Greenjeans Farms, LLC (#COR129712)
- Grow One Inc. (#MPR243915)
- Grow One Inc. (#MCR140400)
- Grow Team Gardens LLC (#MBR169308)
- Health Circle, Inc. (#MCR140448)
- Home Grown 617 LLC (#MRR206423)
- Jushi MA, Inc. (DBA Nature's Remedy of Massachusetts, Inc.) (#MRR206371)
- Jushi MA, Inc. (DBA Nature's Remedy of Massachusetts, Inc.) (#MPR243944)
- Jushi MA, Inc. (DBA Nature's Remedy of Massachusetts, Inc.) (#MCR140442)
- Jushi MA, Inc. (DBA Nature's Remedy of Massachusetts, Inc.) (#MRR206413)
- LDE Holdings, LLC. (#MCR140376)
- LDE Holdings, LLC. (#MPR243921)
- LDE Holdings, LLC. (#MRR206281)
- Mederi Inc. (#MPR243953)
- Milkmen Cultivation LLC (#MCR140463)
- Milkmen Cultivation LLC (#MPR243990)
- Munro Associates LLC (#MRR206427)
- Munro Associates LLC (#MRR206426)
- Northampton Enterprises, Inc. (#MRR206386)
- NS AJO Holdings Inc. (#MRR206421)
- Ocean Breeze Cultivators LLC (#MPR243995)



- Ocean Breeze Cultivators LLC (#MCR140487)
- Olde World Remedies, Inc. (#MRR206411)
- Platinum HydroLab, Inc (#MPR243973)
- Power Fund Operations (fka) Silver Therapeutics, Inc. (#MRR206391)
- River Valley Growers Inc (#MCR140489)
- SOLAR THERAPEUTICS (#MRR206402)
- Solurge Inc. (#MPR243977)
- The Corner Emporium LLC. (#MRR206431)
- Thrive Cultivation & Dispensary, LLC (#MPR243960)
- Thrive Cultivation & Dispensary, LLC (#MCR140467)
- Thrive Cultivation & Dispensary, LLC (#MRR206404)
- Zip Run, Inc. (#MDR272551)
- Atlantic Medicinal Partners, Inc. (#RMD1506)
- Central Ave Compassionate Care, Inc. (#RMD145)
- Theory Wellness, Inc. (#RMD1567)
- Staff Recommendations on Denial of Renewal Licenses
 - Major Bloom (#MPR243897)
- [Meeting Packet](#)
- Memorandum re: Drivers Education Commission Discussion and Vote
- Memorandum re: January 2023 Government Affairs Update
- Memorandum re: Draft CY 2023 Goals – For Consideration, Discussion and Vote

In Attendance:

- Chair Shannon O’Brien
- Commissioner Nurys Z. Camargo
- Commissioner Ava Callender Concepcion
- Commissioner Kimberly Roy
- Commissioner Bruce Stebbins

Minutes:

- 1) Call to Order
 - The Chair recognized a quorum and called the meeting to order.
 - The Chair gave notice that the meeting was being recorded.
 - The Chair gave an overview of the agenda.
- 2) Commissioner’s Comments and Updates – 00:03:57
 - Commissioner Stebbins thanked the licensing team and support staff for their assistance in preparation of the meeting. He noted that he and Commissioner Roy recently made site visits to licensees across Western Massachusetts. He mentioned the recent legalization of cannabis in New York and Vermont and the potential impacts on the cannabis economy in Massachusetts.
 - Commissioner Roy recognized the Commission's efforts around community outreach. She mentioned meeting with stakeholders in April and May. She added that she and



the Chair met with independent testing labs, cultivators, and product manufacturers to discuss standards and current challenges. She noted meeting with governmental and Commission leadership, licensees, and support staff to reflect on the current state of the industry. She further noted that she appeared on Spectrum News to discuss these matters. She mentioned the formation of three new working groups around Host Community Agreements (HCAs), Public Consumption, and Municipal Equity and that details are forthcoming. She expressed that she enjoyed liaising with industry professionals alongside Commissioner Stebbins earlier in the month and underscored the importance of these visits to their work.

- Commissioner Camargo noted that as sitting treasurer of the Commission, she has been meeting with the Budget Director and Chief of Operations to prepare for the end of the 2023 fiscal year. She encouraged the Commission to think about their investment priorities in anticipation of the July meeting. She shared that while visiting New York City she received positive feedback about the Commission’s data and Social Equity platforms from industry leaders of other states.
- Commissioner Concepcion thanked the Commission’s IT Department for their work facilitating virtual public meetings. She went on to recognize additional staff by name for their contributions to the work of the Commission at large. She noted spending 4/20 on Capitol Hill at the National Cannabis Policy Summit’s congressional forum and stated that she gained a better understanding of the discourse around cannabis nationwide. She underscored earlier sentiments about the importance of reflecting on the history of the Commission as Massachusetts continues to function as a leader in cannabis regulation nationally.
- The Chair echoed Commissioner Concepcion’s praise of Commission staff. She thanked David O’Brien of the Cannabis Business Association for inviting the Commission to meet about testing. She stated that she has been consulting with the Executive Director (ED) about ways to better support licensees in running their businesses cost-effectively. She noted the efforts of the Cannabis Social Equity Trust Fund (CSETF) to distribute funds efficiently. She wished State Treasurer Deborah Goldberg a Happy Birthday and acknowledged departing staff members Rebecca Kwakye and Sabiel Rodriguez for their contributions.

3) Minutes for Approval – 00:25:51

- February 9, 2023
 - The Chair asked if the Commissioners had a chance to review the minutes and whether there were questions or edits.
 - Commissioner Roy moved to approve the minutes for the February 9, 2023, Commission public meeting.
 - Commissioner Stebbins seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes



- Chair O'Brien – Yes
 - The Commission unanimously approved the minutes for the February 9, 2023, Commission public meeting.
 - March 9, 2023
 - The Chair asked if the Commissioners had a chance to review the minutes and whether there were questions or edits.
 - Commissioner Stebbins moved to approve the minutes for the March 9, 2023, Commission public meeting.
 - Commissioner Concepcion seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O'Brien – Yes
 - The Commission unanimously approved the minutes for the March 9, 2023, Commission public meeting.
 - April 24, 2023
 - The Chair asked if the Commissioners had a chance to review the minutes and whether there were questions or edits.
 - Commissioner Camargo moved to approve the open portion of the minutes for the April 24, 2023, Commission public meeting.
 - Commissioner Stebbins seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O'Brien – Yes
 - The Commission unanimously approved the open portion of the minutes for the April 24, 2023, Commission meeting.
- 4) Executive Director's Report – 00:28:45
- The ED gave an overview of Licensing Data, starting on page 148 of the [Meeting Packet](#).
 - Commissioner Concepcion asked the ED if the number of Social Equity Program (SEP) participants represented individuals or entities.
 - The ED clarified that the numbers represent businesses and not individuals.
 - Commissioner Roy noted that licensing types are not mutually exclusive and asked the ED if the overlap is reflected in the figures.
 - The ED confirmed that the figures may be duplicative in some areas.



- Commissioner Concepcion asked the ED if the Disadvantaged Business Enterprise (DBE) figures were for adult-use licensees only.
 - The ED confirmed that the figures represented adult-use licensees only. He detailed how DBEs are fast-tracked through the application process.
- Commissioner Roy noted the 28 Economic Empowerment applicants (EEA) who have commenced operations and asked the ED how many businesses were designated that status.
 - The ED said the number was 122 individuals or entities.
- Commissioner Roy noted the abrupt Economic Empowerment Priority (EEP) application window and asked the ED if it would have to be reopened by statutory means.
 - The ED acknowledged the initial two-week application window and confirmed that another application window would have to be set by statute.
 - Commissioner Roy mused on evolving the framework of EEP and expressed that she would like the Commission to revisit the topic at a later date.
 - Commissioner Camargo mentioned that she would also like to revisit the matter.
 - Commissioner Concepcion stated that the topic has been raised in the Municipal Equity Working Group. She noted that there are pending EEP applications and asked the ED to clarify the number of individuals or entities with EEP status.
 - The ED reiterated his earlier statements about overlap in the figures and how the licensing designations are meant to be complimentary.
- Commissioner Camargo asked the ED how many of the marijuana cultivator and marijuana retailer licensing applicants are EEA or SEP participants. She noted the importance of ensuring equitability in the processing of all license application types. She suggested the possibility of halting the processing of these application types pending an assessment of equitability compliance.
 - The ED noted a perceived conflict of priorities between the Commission's equity mission and the need to preserve the market.
- Commissioner Concepcion noted a number of applicants that have advanced through SEP but not yet been permitted to commence operations. She proposed conducting an impact evaluation to better understand how the Commission's equity model is working in practice.
- The Chair remarked that the Commission is prioritizing statutory matters presently but will consider modes for more efficiently regulating matters around which there is a general consensus.
- Commissioner Stebbins echoed the ED's remarks about microbusinesses. He suggested the need to revisit any parameters that might be an impediment to their growth. He noted he has had discussions with Commissioner Roy, the ED and Director of Licensing Kyle Potvin (DOL Potvin) about potential regulatory changes in this area.



- Commissioner Roy added that she visited with several microbusiness licensees who expressed concerns about pricing, growth potential, and scaling. She noted that in her discussion with DOL Potvin, he proposed microbusinesses be allowed more than once license type.
 - Commissioner Concepcion noted that under Chapter 180 there have been changes to the suitability standards. She cited confusion among applicants about the effective impact of those changes and asked to clarify what point in the application process background checks are being completed.
 - The ED responded that background checks are completed during the first phase of the process. He added that background checks are completed on those individuals who would be in management or control of the license. He noted that for certain license types, disclosures are made during the pre-certification phase that may also prompt a suitability review. He added that applicants are notified of any suitability concerns that may pose a risk during the background check phase.
 - Commissioner Concepcion asked if the disclosures are voluntary.
 - The ED responded that the disclosures are voluntary. He likened the process to getting preapproved for a mortgage. He further elaborated on suitability and disqualification in the application process.
 - Commissioner Concepcion shared that she would work on developing guidelines to help applicants better understand the suitability standards.
 - The Chair noted that this matter has been a topic of discussion among the Social Equity Working Group. She added that there is a specific need to establish the suitability of SEP participants early-on.
 - Commissioner Roy echoed the need for SEP participants to confirm their suitability status before expending undue time and resources.
 - The Chair noted there is a module on suitability within the onboarding protocol She added that because the modules are self-guided there may be a need to reassess how that information is conveyed.
 - Commissioner Roy underscored the need for clear and widely understood suitability standards to help ensure that potential applicants are not making incorrect assumptions about their fitness for the program.
 - Commissioner Camargo offered her assistance to Commissioner Concepcion is establishing a suitability guideline.
 - The ED echoed earlier sentiments about ensuring potential applicants are not self-excluding. He added that the regulations allow for some discretion on the part of the Commission when determining suitability.
 - Commissioner Roy noted CORI (Criminal Offender Record Information) friendly job fairs around the state and expressed the desire for the Commission to take part in future hiring events to reinforce that it is a CORI-friendly agency.
- The ED gave an overview of current cultivation license application figures. He noted a trend of licensing activity gravitating toward smaller scale operations.



- Commissioner Roy noted two figures in canopy listed on the ED’s slide presentation.
 - Commissioner Camargo asked the ED to offer procedural insight into how licensing applications are processed along the pipeline to final licensure.
 - The ED detailed the application process from the provisional phase onward.
 - Commissioner Camargo thanked the ED for his remarks. She noted that the added context will allow her to better communicate the agencies’ methodology around application processing.
- Commissioner Roy cited 935 CMR 500.105(16) in reference to an earlier statement by the ED that there is no minimum capital required for adult-use license applicants. She noted that applicants are required to have a bond or escrow account in case of a dismantling. She asked the ED to elaborate on the minimum financial requirements and what happens if there is a “wind down” or dismantling.
 - The ED noted that the amount of capital required in a bond or escrow is tied to the amount of the licensing fee. He added that the funds are intended to cover costs in the event of an “unwinding” and elaborated on the protocol around the transfer of funds in those scenarios.
 - Commissioner Roy asked the ED when in the application process applicants are required to provide proof of the reserve funds.
 - The ED responded that proof of the reserve is required as part of the Application of intent.
 - Commissioner Roy asked what would trigger the funds to be withdrawn from the reserve account and deposited to the Marijuana Regulation Fund.
 - The ED responded that the Commission would have to specifically seek the funds by way of a court proceeding.
- Commissioner Stebbins asked the ED to identify the cutoff point for applicants to make it onto an upcoming agenda.
 - The ED noted that there is no finite cutoff point because the agenda is tentative until it is published. He acknowledged that this framework might be frustrating for applicants and recommended that they reach out 48 hours before the public meeting to confirm their recommendation status.

Commissioner Roy moved to take a ten-minute recess.

- Commissioner Stebbins seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes

The Commission unanimously approved taking a ten-minute recess, returning at 12:15 PM (02:09:27)



- The ED gave an overview of Commission Updates, starting on page 156 of the [Meeting Packet](#).
 - The Chair asked the ED for clarification about how UMass will evaluate the curriculum and whether they will be evaluating the entire suite of Advance Course Curricula (ACC) or just Responsible Vendor Training (RVT). She noted the possible need for the Core Curriculum to be reassessed after five years in use.
 - The ED commented that he would like to see worker safety guidelines incorporated into the Core Curriculum. He expounded on the nature of the partnership with UMass. He outlined some of the topics contained in the new RVT curriculum. He expressed that the Commission will be spotlighting RVT vendors who carry a DBE designation.
 - Commissioner Roy noted that she and Commissioner Stebbins visited with public health officials in Western Massachusetts and were asked how the ACC will evolve to include Social Consumption, and the accompanying protocols.
 - The ED acknowledged the distinct challenges of establishing guidelines for Social Consumption sites.
 - The Chair asked the ED if California or Colorado have in place a cannabis server program that might function as a template.
 - The ED responded that he is not aware of any such program in those states. He noted that in Massachusetts there is currently a regulation allowing budtenders to deny dispensing cannabis to individuals believed to be significantly impaired. He added that the framework of the regulation could be reasonably applied to Social Consumption contexts.
- The ED gave an outline of the current COVID-19 agent reporting protocol. He noted that operators are required to report any instance of COVID-19 in their facilities. He added that the Commission will be revisiting its COVID policies as the pandemic becomes more managed.
- The ED noted educational webinars and trainings that were recently put forth to established and prospective industry professionals in response to compliance deficiencies in the field.
 - The Chair noted that in a recent discussion with the ED of the Alcoholic Beverages Control Commission (ABCC), she learned that the ABCC conducts 12 in-person trainings annually, resulting in 50% less violations. She expressed her full support of the trainings.
 - Commissioner Camargo echoed the Chair’s support of the webinars and noted her fondness of the “compliance through education” concept.
 - Commissioner Stebbins likewise expressed his appreciation of the webinar training model in particular the flexibility it offers. He noted the value of in-person trainings, like those by the ABCC, for providing a venue for industry professionals to liaise with peers.



- The ED noted that consumers and patients may now purchase cannabis seeds and clones, allowing them to home-grow. He outlined the regulations around this development.
 - Commissioner Concepcion asked the ED to expound on regulations around the tracking of seeds.
 - The ED clarified that the seeds will be tracked as a unit package via Metrc. He noted the challenges of developing a system for tracking individual seeds.
- The ED announced the rollout of a new telephone system for the Commission.
 - The Chair asked if there would be a system of transcribing phone messages to e-mail.
 - The ED confirmed the system would offer this functionality.
 - Commissioner Concepcion asked the ED if the system would have language translation functionality and an accommodation for the deaf and hard-of-hearing.
 - The ED responded that he did not have that information on-hand but would revisit the topic at that time. He noted the importance of accommodating different communication styles.
 - The Chair noted that she would like the ED to expound on the new telephone system at a later date.
- The ED gave an agency hiring update. He noted that a number of positions are in the process of being onboarded or in the final hiring stages. He further noted the potential need for temporary workers in some departments. He added that job listings would stay posted until the position is filled rather than on a deadline.
 - Commissioner Roy recognized DOL Potvin and the Licensing team for their processing efficiency. She added that there may be a need for additional personnel in that area given the number of incoming labor-intensive HCAs.
 - Commissioner Camargo outlined some other areas where additional personnel support may be needed.

5) Staff Recommendations on Changes of Ownership – 02:54:12

1. 220 O'NEIL LLC

- Licensing Manager Anne DiMare (Licensing Manager DiMare) presented the Staff Recommendation for Change of Ownership.
- The Chair asked for questions or comments.
- Commissioner Roy noted, as a reminder to licensees, that it is required by new ownership that an update be provided to the Commission within 5 days of any changes, modifications, or implementation issues of prior ownership's Commission-approved Diversity Plan and/or Positive Impact Plan pursuant to 935 CMR 500.104.
- The Chair cited anecdotal reports of licensees not upholding commitments to their chosen causes.
- Commissioner Roy proposed adding a stipulation to the Change of Ownership conditions to help enforce compliance.



- Commissioner Roy moved to approve the Change of Ownership.
- Commissioner Stebbins seconded the motion.
- Chair O'Brien took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O'Brien – Yes
- The Commission unanimously approved the Change of Ownership.

2. Baked Beans Farm, LLC

- Licensing Manager DiMare presented the Staff Recommendation for Change of Ownership.
- Commissioner Roy moved to approve the Change of Ownership.
- Commissioner Concepcion seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O'Brien – Yes
- The Commission unanimously approved the Change of Ownership.

3. Haze of Grafton, LLC

- Licensing Manager DiMare presented the Staff Recommendation for Change of Ownership.
- The Chair asked for questions or comments.
- Commissioner Camargo moved to approve the Change of Ownership.
- Commissioner Stebbins seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O'Brien – Yes
- The Commission unanimously approved the Change of Ownership.

6) Staff Recommendations on Provisional Licenses – 03:00:34

1. CATDOGG, LLC d/b/a Sublime Cannabis (#MPN282258), Product Manufacturing

- Licensing Manager DiMare presented the Staff Recommendation for the Provisional License.
- The Chair asked for questions or comments.



- Commissioner Roy requested a condition.
 - Proposed condition: Prior to final licensure please inform the Commission of your “Additional Operational Plans for Product Manufacturers” as it relates to Quality Control Samples. Licensees that opt to provide Quality Control Samples must include written policies and procedures in accordance with 935 CMR 500.130(5)(k) and 935 CMR 500.130(9).
 - Commissioner Roy moved to approve the Provisional License, subject to the condition requested by Commissioner Roy.
 - Commissioner Stebbins seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
 - The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Roy.
2. CATDOGG, LLC d/b/a Sublime Cannabis (#MRN284871), Retail
- Licensing Manager DiMare presented the Staff Recommendation for the Provisional License.
 - The Chair asked for questions or comments.
 - Commissioner Roy requested a condition.
 - Proposed Condition: Prior to final licensure, in accordance with 935 CMR 500.140(6) please include the phone number for the Massachusetts Substance Use Helpline on your consumer education.
 - Commissioner Stebbins moved to approve the Provisional License, subject to the condition requested by Commissioner Roy.
 - Commissioner Camargo seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
 - The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Roy.
3. Elevated Access Center, Inc. (#MCN283520), Cultivation, Tier 2 / Indoor
- Licensing Manager DiMare presented the Staff Recommendation for the next two Provisional Licenses.
 - The Chair asked for questions or comments.
 - Commissioner Stebbins requested a condition.



- Proposed Condition: Prior to Final Application for Licensure, contact CCC Licensing Division with an update to confirm your training and recruitment partners and eligibility to support your activities in accordance with 935 CMR 500.101(1)(c)(8)(k).
 - Commissioner Concepcion moved to approve the Provisional License, subject to the condition requested by Commissioner Stebbins.
 - Commissioner Roy seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
 - The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Stebbins.
4. Elevated Access Center, Inc. (#MPN282074), Product Manufacturing
- Commissioner Stebbins requested a condition.
 - Proposed condition: Prior to Final Application for Licensure, contact CCC Licensing Division with an update to confirm your training and recruitment partners and eligibility to support your activities in accordance with 935 CMR 500.101(1)(c)(8)(k).
 - Commissioner Stebbins moved to approve the Provisional License, subject to the conditions requested by Commissioner Stebbins.
 - Commissioner Camargo seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
 - The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Stebbins.
5. ELEVATION RETAIL LLC d/b/a CANA Craft Cannabis (#MRN284765), Retail
- Licensing Manager DiMare presented the Staff Recommendation for the Provisional License.
 - Commissioner Stebbins moved to approve the Provisional License.
 - Commissioner Roy seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion - Yes
 - Commissioner Roy – Yes



- Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
 - The Commission unanimously approved the Provisional License.
6. GVLP Corporation d/b/a Vida Verde (#MRN284839), Retail
- Licensing Manager DiMare presented the Staff Recommendation for the Provisional License.
 - The Chair asked for questions or comments.
 - Commissioner Roy moved to approve the Provisional License.
 - Commissioner Concepcion seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
 - The Commission unanimously approved the Provisional License.
7. Holistic Industries, Inc. d/b/a Liberty Cannabis (#MRN281787), Retail
- Licensing Manager DiMare presented the Staff Recommendation for the Provisional License.
 - The Chair asked for questions or comments.
 - Commissioner Roy requested a condition.
 - Proposed Condition: Prior to final licensure, in accordance with 935 CMR 500.140(6)(g), please include information for substance use disorder treatment programs and the phone number for the Massachusetts Substance Use Helpline on your consumer education.
 - Commissioner Stebbins requested two conditions on this license.
 - Proposed Condition: Prior to Final Application for Licensure, review Positive Impact Plan and consider strategy for programming in nearby Areas of Disproportionate Impact designated communities of Chelsea, Revere and Boston and provide any update in accordance with 935 CMR 500.101(1)(a)11.
 - Proposed Condition: Prior to Final Application for Licensure, contact CCC Licensing Division with an update to confirm your training and recruitment partners and eligibility to support your activities in accordance with 935 CMR 500.101(1)(c)(8)(k).
 - Commissioner Stebbins moved to approve the Provisional License, subject to the conditions requested by Commissioner Roy and Commissioner Stebbins.
 - Commissioner Camargo seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes



- Commissioner Stebbins – Yes
- Chair O’Brien – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Roy and Commissioner Stebbins.

8. Jolly Green, Inc. (#MPN282234), Product Manufacturing

- Licensing Manager DiMare presented the Staff Recommendation for the Provisional License.
- Commissioner Roy requested a condition.
 - Proposed Condition: Prior to final licensure please inform the Commission of your “Additional Operational Plans for Product Manufacturers” as it relates to Quality Control Samples. Licensees that opt to provide Quality Control Samples must include written policies and procedures in accordance with 935 CMR 500.130(5)(k) and 935 CMR 500.130(9).
- Commissioner Roy moved to approve the Provisional License, subject to the condition requested by Commissioner Roy.
- Commissioner Stebbins seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
- The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Roy.

7) Staff Recommendations on Final Licenses – 03:13:28

- The Chair noted that Final Licenses would be considered in one roster and one recusal.
- Licensing Manager DiMare presented the Staff Recommendations for Final Licenses.
- Adult-Use and Medical-Use Rosters
 - The Chair noted that the Final License roster will consist of items numbered 1 through 9, as identified on the agenda.
 - The Chair asked for questions or comments.
 - Commissioner Stebbins moved to approve the roster of Final Licenses.
 - Commissioner Roy seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes



- The Commission unanimously approved the roster of Final Licenses.
- Western Front, LLC
 - The Chair noted that the Adult-Use Final License will consist of item number 10, as identified on the agenda.
 - Commissioner Camargo recused herself from the vote.
 - The Chair asked for questions or comments.
 - Commissioner Stebbins moved to approve the Adult-Use Final License.
 - Commissioner Roy seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Recused
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
 - The Commission approved the Adult-Use Final License by a vote of four in favor and one recused.

1. BB Botanics, LLC (#MC282817), Cultivation, Tier 1 / Indoor
2. Delivered, Inc. (#MD1303), Marijuana Delivery Operator
3. Debilitating Medical Condition Treatment Centers (#MC283486), Cultivation, Tier 1 / Indoor
4. Flower Power Growers, Inc. (#MC283122), Cultivation, Tier 3 / Indoor
5. Flower Power Growers, Inc. (#MP281983), Product Manufacturing
6. High Street Cannabis Group, LLC d/b/a Primitiv Group (#MR284602), Retail
7. Revolutionary Clinics II, Inc. (#MR284246), Retail
8. Sanctuary Medicinals, Inc. (#MR284210), Retail
9. The Haven Center, Inc. (#MR282481), Retail
10. Western Front, LLC (#MR284389), Retail

8) Staff Recommendations on Renewals – 03:15:59

- The Chair noted that the Renewal Licenses will be considered in rosters.
- Licensing Manager DiMare presented the Staff Recommendations for Renewal Licenses.
- Adult-Use
 - The Chair noted that the Adult-Use Renewals roster will consist of items numbered 1 through 11, as identified on the agenda.
 - The Chair asked for questions or comments.
 - Commissioner Roy moved to approve the roster of Adult-Use Renewals.
 - Commissioner Stebbins seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes



- Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
 - The Commission unanimously approved the roster of Adult-Use Renewals.
- Evergreen Strategies, LLC (MRR206353)
- Evergreen Strategies, LLC (MRR206352)
 - The Chair noted that the Adult-Use Renewals will consist of items numbered 12 and 13, as identified on the agenda.
 - The Chair asked for questions or comments.
 - Commissioner Stebbins requested a condition on item numbered 12.
 - Commissioner Camargo moved to approve the Adult-Use Renewals, subject to the condition requested by Commissioner Stebbins on item numbered 12.
 - Commissioner Roy seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
 - The Commission unanimously approved the Adult-Use Renewals, subject to the condition requested by Commissioner Stebbins on item numbered 12.
- Adult-Use
 - The Chair noted that the Adult-Use Renewals roster will consist of items numbered 14 through 41, as identified on the agenda.
 - The Chair asked for questions or comments.
 - Commissioner Concepcion moved to approve the Adult-Use Renewals.
 - Commissioner Roy seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
 - The Commission unanimously approved the roster of Adult-Use Renewals.
- Platinum HydroLab, Inc. (MPR243973)
 - The Chair noted that the Adult-Use Renewal will consist of item number 42, as identified on the agenda.
 - The Chair asked for questions or comments.
 - Commissioner Stebbins requested a condition.
 - Commissioner Stebbins moved to approve the Adult-Use Renewal, subject to the condition requested by Commissioner Stebbins.
 - Commissioner Camargo seconded the motion.



- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
- The Commission unanimously approved the Adult-Use Renewal, subject to the condition requested by Commissioner Stebbins.
- Adult-Use and Medical-Use
 - The Chair noted that the Adult-Use and Medical-Use Renewals will consist of items numbered 43 through 54, as identified on the agenda.
 - The Chair asked for questions or comments.
 - Commissioner Roy moved to approve the roster of Adult-Use and Medical-Use Renewals.
 - Commissioner Stebbins seconded the motion.
 - The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
 - The Commission unanimously approved the roster of Adult-use and Medical-Use Renewals.

1. Baked Beans Farm LLC (#MPR243975)
2. Bostica, LLC (#MPR243981)
3. Bostica, LLC (#MCR140490)
4. Calyx Peak of MA, Inc. (#MRR206408)
5. CNA Stores, Inc. (#MCR140474)
6. CNA Stores, Inc. (#MPR243965)
7. Community Care Collective, Inc. (#MRR206440)
8. Community Growth Partners Great Barrington Operations LLC (#MRR206261)
9. Diem Lynn, LLC (#MRR206405)
10. Emerald Grove, Inc. (#MRR206416)
11. Erba C3 Dorchester LLC (#MRR206412)
12. Evergreen Strategies, LLC (#MRR206353)
 - Commissioner Stebbins requested a condition.
 - Proposed Condition: Within thirty business days of approval of an Application for Renewal, contact CCC Licensing Division for an update to include either the substantive response received or an attestation that no response was received from the City of Worcester in accordance with 935 CMR 500.103(4)(f).
13. Evergreen Strategies, LLC (#MRR206352)
14. EVG FARMS LLC (#MRR206435)
15. Frozen 4 Corporation (#MRR206424)



16. Frozen 4 Corporation (#MPR243976)
17. Ganesh Wellness, Inc. (#MPR243957)
18. Ganesh Wellness, Inc. (#MRR206397)
19. Greenjeans Farms, LLC (#COR129712)
20. Grow One Inc. (#MPR243915)
21. Grow One Inc. (#MCR140400)
22. Grow Team Gardens LLC (#MBR169308)
23. Health Circle, Inc. (#MCR140448)
24. Home Grown 617 LLC (#MRR206423)
25. Jushi MA, Inc. (DBA Nature's Remedy of Massachusetts, Inc.) (#MRR206371)
26. Jushi MA, Inc. (DBA Nature's Remedy of Massachusetts, Inc.) (#MPR243944)
27. Jushi MA, Inc. (DBA Nature's Remedy of Massachusetts, Inc.) (#MCR140442)
28. Jushi MA, Inc. (DBA Nature's Remedy of Massachusetts, Inc.) (#MRR206413)
29. LDE Holdings, LLC. (#MCR140376)
30. LDE Holdings, LLC. (#MPR243921)
31. LDE Holdings, LLC. (#MRR206281)
32. Mederi Inc. (#MPR243953)
33. Milkmen Cultivation LLC (#MCR140463)
34. Milkmen Cultivation LLC (#MPR243990)
35. Munro Associates LLC (#MRR206427)
36. Munro Associates LLC (#MRR206426)
37. Northampton Enterprises, Inc. (#MRR206386)
38. NS AJO Holdings Inc. (#MRR206421)
39. Ocean Breeze Cultivators LLC (#MPR243995)
40. Ocean Breeze Cultivators LLC (#MCR140487)
41. Olde World Remedies, Inc. (#MRR206411)
42. Platinum HydroLab, Inc (#MPR243973)
 - Commissioner Stebbins requested a condition.
 - Proposed Condition: Within thirty days of approval of Application for Renewal, contact CCC Licensing Division for an update to include either the substantive response received or an attestation that no response was received from the City of Lowell in accordance with 935 CMR 500.103(4)(f).
43. Power Fund Operations (fka) Silver Therapeutics, Inc. (#MRR206391)
44. River Valley Growers Inc (#MCR140489)
45. SOLAR THERAPEUTICS (#MRR206402)
46. Solurge Inc. (#MPR243977)
47. The Corner Emporium LLC. (#MRR206431)
48. Thrive Cultivation & Dispensary, LLC (#MPR243960)
49. Thrive Cultivation & Dispensary, LLC (#MCR140467)
50. Thrive Cultivation & Dispensary, LLC (#MRR206404)
51. Zip Run, Inc. (#MDR272551)
52. Atlantic Medicinal Partners, Inc. (#RMD1506)
53. Central Ave Compassionate Care, Inc. (#RMD145)



54. Theory Wellness, Inc. (#RMD1567)

9) Staff Recommendations on Denial of Renewal Licenses – 03:21:16

1. Major Bloom (#MPR243897)

- DOL Potvin presented the Staff Recommendation for the Denial of the Renewal License. He noted that the licensee provided the Commission with a certificate of good standing, which has led to a modification in the recommendation for Commission consideration. He indicated that based on this new information, the recommendation is to approve the licensee’s renewal application.
- The Chair asked for questions or comments.
- Commissioner Roy moved to approve the Modified Renewal License.
- Commissioner Stebbins seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
- The Commission unanimously approved the Modified Renewal License.

Commissioner Stebbins moved to take a thirty-minute recess.

- Commissioner Roy seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
- The Commission unanimously approved taking a thirty-minute recess, returning at 2:00 PM (04:00:57)

10) Commission Discussion and Votes

1. Regulatory Review Discussion: Social Consumption Pilot Program

- Commissioner Stebbins discussed his role on the Social Consumption Working Group. He noted that the working group is not on the same timeline as the other two working groups. He explained that the working group revisited the Social Consumption regulations. He discussed the Social Consumption Pilot Program and raised the issue of removing the Pilot Program in order to not slow the rollout of the license type and unfairly inhibit Economic Empowerment, Microbusinesses, and/or Craft Marijuana Cooperative license holders. He added that maintaining the program could fail to align with the goals of the legislature with respect to the changes enacted by Chapter 180. He explained the potential challenges faced by applicants of this



- license-type if the Pilot Program remained in the regulations. He noted the current cap of municipalities in the Pilot Program and that potential Host Communities would not be allowed to enter the market because of the regulations. He proposed that the Commissioners vote on the question of whether the Social Consumption Working Group should be directed to remove the Pilot Program from their draft proposal and eventually remove them from the regulations.
- Commissioner Roy inquired about the historical rationale for the development of the Pilot Program.
 - The ED inferred that it was due to a desire by the framers to act with prudence as the agency and regulations took shape. He added that the notion of regulated social cannabis consumption was then, and still is, in its infancy. He explained the municipal voting issue that restricted cities and towns from voting on the question of whether they wanted Social Consumption Establishments in their municipality.
 - Associate General Counsel Andrew Carter (AGC Carter) concurred and noted that the focus at the time was on more traditional supply chains.
 - The Chair asked Commissioner Stebbins a clarifying question about how the agency should proceed with assessing this matter.
 - Commissioner Stebbins responded that the working group is seeking guidance on whether the Commission is inclined to advance the Pilot Program, or else consider a regulatory path forward for Social Consumption that does not include the Pilot Program.
 - Commissioner Camargo clarified that the working group envisions a path forward whereby the Pilot Program concept is effectively discarded. She cited the proven licensing processes that were not in place when the Pilot Program was conceived. She noted that within this new framework, cities and towns could opt-in as with current cannabis delivery regulations.
 - The Chair asked a clarifying question about the “crux of the problem”.
 - Commissioner Stebbins explained that, in short, the limitations the Pilot Program would put on communities and license applicants are incongruent with Chapter 180.
 - AGC Carter noted that the proposal from the working group would amount to incorporating the Social Consumption license-type into the established licensing structure. He proceeded to outline that process and added that it would result in a lower barrier to entry.
 - Commissioner Camargo added that by removing the Pilot Program, any community could opt in and begin the process of conceptualizing their ordinances.
 - The Chair expressed that Social Consumption in practice may not be clearly defined enough to determine the best path forward currently.
 - Commissioner Roy asked how the application process would differ without the Pilot Program.
 - AGC Carter noted that under the Pilot Program, a municipal application would have to preclude any licensee application. He added that is not the case



for other license-types. He suggested that the process of opting in would instead become a localized ballot measure.

- Commissioner Camargo reflected on the complexity of the topic.
- The Chair reiterated that Social Consumption may not be clearly defined enough to assess the viability of the Pilot Program.
- Commissioner Stebbins noted talks with other jurisdictions about their licensing models and that there are existing regulations around what Social Consumption might look like.
- The Chair asked if the working group has a timeline for further defining Social Consumption.
 - Commissioner Roy echoed the Chair's sentiment about definitions and requested more information about how the Pilot Program's cap of 12 participating communities was rationalized.
 - Commissioner Camargo noted that the working group is striving to establish definitions around Social Consumption and maintained their biggest hurdle is the Pilot Program. She added that striking a balance of public health, public safety and social equity would remain a top priority.
- Commissioner Concepcion asked if the working group had a sense of the level of interest in Social Consumption among communities.
 - Commissioner Stebbins responded that the discourse has been mainly limited to the working policy group. He noted attending a recent session with the Massachusetts Municipal Association (MMA) but that the issue was not raised.
 - The Chair requested a survey of the MMA and reflected more on her desire for a clearer definition of Social Consumption.
 - Commissioner Camargo underscored the working group's rationale for seeking to eliminate the Pilot Program from the regulations.
- Commissioner Concepcion asked if there are elements of the Pilot Program that the working group is incorporating into the proposed regulations.
 - Commissioner Camargo shared that the working group has discussed carrying over the pre-certification process.
- Commissioner Roy asked a clarifying question about how the Pilot Program would be prohibitive.
 - AGC Carter clarified the position of the working group and reiterated earlier statements about optimizing the Social Consumption licensing process.
 - The ED added that the value proposition of the Pilot Program is not the same today and expounded on rationales for eliminating it.
 - Commissioner Stebbins proposed that the working group table the Pilot Program discussion until such time as they have defined Social Consumption more succinctly.
- Commissioner Camargo noted that the MMA provided feedback to the Commission regarding Social Consumption previously and expressed that a large-scale survey might cause undue delay.



- Commissioner Roy asked if the working group spoke with the former Commissioners about the rationales for creating the Pilot Program.
 - Commissioner Camargo noted their original memo is available for review and that the industry landscape has evolved.
 - Commissioner Camargo indicated that she had not spoken to former Commissioners about the Social Consumption Pilot Program.
- Commissioner Roy asked a clarifying question about why eliminating the Pilot Program should precede discussions by the working group to define the policies around Social Consumption.
 - Commissioner Stebbins clarified that the working group is seeking direction on where to focus their efforts, as well as to assess the collective stance on eliminating the Pilot Program.
 - Commissioner Roy reiterated that she feels she is lacking sufficient context to properly consider the working group’s proposal.
 - The Chair underscored her own reservations and offered potential ways to reframe the Pilot Program. She emphasized the difference between public consumption and other license-types, particularly, as it relates to public health and safety.
- Commissioner Camargo asked Commissioner Stebbins if he would be comfortable with a vote taking place today.
 - Commissioner Stebbins responded affirmatively that he would like to return to the working group with a clear path forward.
- Commissioner Roy noted that asking the MMA to conduct surveys will provide the empirical data needed to make a thoughtful decision.
 - Commissioner Camargo noted the surveys would go to Microbusiness licensees and applicants, Cooperative Growers, SEP participants, et al. and not cities and towns.
- Commissioner Concepcion asked Commissioner Stebbins to clarify if a vote to eliminate the Pilot Program was to take place today.
 - Commissioner Stebbins indicated that he did not intend to make a motion for a vote today.
 - The Chair said the matter would be added to the agenda for the May 22 meeting.

2. Regulatory Review Discussion: Municipal Equity Memo

- The Chair introduced and summarized the Municipal Equity Memo and its purpose relative to Chapter 180 compliance in the Host Community Review process. She noted that by July 1 municipalities must begin incorporating equity into these processes.
- Commissioner Concepcion explained that the Memo will provide municipalities with insight about where the Commission is headed in its regulation of equity matters.
- The Chair noted that she was not asking for a vote today.



- The ED clarified that the July 1 deadline is when municipalities need to have their initial plans in place. He added that this is a newfound mandate for some municipalities while other have been onboard.
- Commissioner Roy asked if recommendations can be made for additions to the Memo.
 - Commissioner Concepcion noted that there will be an opportunity for further input and discussion at the next meeting.

3. Periodic Review of Executive Session Minutes

- Paralegal Sabiel Rodriguez (Paralegal Rodriguez) presented the Legal Department's recommendation on the Commission's Periodic Review of Executive Session Minutes.
- The ED explained the Commission reviews Executive Session Minutes on a triannual basis.
- Commissioner Roy moved to withhold the Executive Session Minutes as presented by Paralegal Rodriguez.
- Commissioner Stebbins seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O'Brien – Yes
- The Commission unanimously approved the motion to withhold the Executive Session Minutes as presented by Paralegal Rodriguez.

Commissioner Roy moved to take a ten-minute recess.

- Commissioner Stebbins seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O'Brien – Yes
- The Commission unanimously approved taking a ten-minute recess, returning at 4:05 PM (06:00:38)

4. ED 2022 Performance Evaluation and Salary Recommendation

- Commissioner Stebbins presented an overview of the ED's Performance Evaluation.
 - The ED noted the contract that will allow for data on the Commission's responsiveness to constituents. He noted that his goals will be reflected in each department's goals. He discussed Commissioner Stebbins' idea that the ED present a mid-year update to the Commission on progress. He noted the



tension in this goal of a safe workspace in that the agency is a public body and the public is entitled to access to the agency. He noted that balance and collaboration that is required for this goal to be successful.

- Commissioner Roy asked if the evaluation will be discussed at the next meeting
 - The Chair replied affirmatively that it would.

11) New Business the Chair Did Not Anticipate at the Time of Posting – 06:03:57

- No new items were identified.

12) Next Meeting Date – 06:04:10

11) The Chair noted that the next meeting would be on May 22, 2023.

12) The Chair gave a tentative schedule for the remainder of the calendar year.

13) Adjournment – 06:10:39

- Commissioner Stebbins moved to adjourn.
- Commissioner Camargo seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O'Brien – Yes
- The Commission unanimously approved the motion to adjourn.



CANNABIS CONTROL COMMISSION

May 22, 2023
10:00 AM

Via Remote Participation via [Microsoft Teams Live*](#)

PUBLIC MEETING MINUTES

Documents:

- Application Materials associated with:
 - Staff Recommendations on Final Licenses
 - Indica, LLC (#MR284431), Retail
 - New Dia Fenway, LLC (#MR284222), Retail
- [Meeting Packet](#)
- Regulatory Review Discussion: Social Consumption Pilot Program
- Regulatory Review Discussion: Municipal Equity Memo
- Introductory Discussion: Commission-led Trainings
- Memorandum re: Executive Director 2022 Performance Evaluation and Salary Recommendation

In Attendance:

- Chair Shannon O'Brien
- Commissioner Nurys Z. Camargo
- Commissioner Ava Callender Concepcion
- Commissioner Kimberly Roy
- Commissioner Bruce Stebbins

Minutes:

- 1) Call to Order
 - The Chair recognized a quorum and called the meeting to order.
 - The Chair gave notice that the meeting is being recorded.
 - The Chair gave an overview of the agenda.



2) Commissioners' Comments and Updates – 00:00:11

- Commissioner Camargo noted her approval to a second public meeting and to having conversations about policy.
- Commissioner Concepcion expressed looking forward to having a full Commission conversation relative to regulations. She thanked the Chair for including the Municipal Equity Working Group in the agenda. She noted the work put into the Memo and looks forward to having those conversations.
- Commissioner Roy thanked the Chair for convening the second meeting. She noted the importance of being able to address important topics without having to wait a whole month until the next public meeting. She expressed her excitement to potentially affirm Equity and Disadvantaged Business Enterprise (DBE) licenses. She commended the Host Community Agreement (HCA) Working Group and noted the submission of the HCA policies to the Executive Director. She stated the working group is looking forward to the feedback and to finalizing their draft language around HCAs. She indicated looking forward to public comment and public feedback. She thanked veterans for their service in anticipation to the Memorial Day holiday.
- Commissioner Stebbins thanked the Chair for adding the second meeting to the agenda. He acknowledged the second meetings will provide the opportunity to talk about issues, topics, and regulations. He expressed his appreciation to staff for preparing a second meeting on such a short turnaround.
- The Chair noted her excitement to come together as a group and have conversations about important issues to promote equity at the municipal level, and as a result of Chapter 180. She stated that Social Equity Program (SEP) and Economic Empowerment Applicant (EEA) licenses will be finalized at today's public meeting.

3) Executive Director's Report – 00:06:20 10:08

- Executive Director (ED) Shawn Collins noted that since this is a secondary meeting, he will provide the normal information at the June public meeting. He mentioned the continued work at the statehouse on the Commission's budget. He indicated that he would have an update on the budget by the next public meeting. He congratulated Chief Financial Officer (CFO) Adriana Leon for being named 2023 CFO of the year by the Boston Business Journal. He noted that the Commission will be receiving an award for excellence in supplier diversity in June from Governor Healy.

4) Staff Recommendations on Final Licenses – 00:08:44 10:10

- The Chair noted that there are two Final Licenses up for a vote and they will be announced together.
- Adult-Use Roster
 - The Chair noted that the roster will consist of items numbered 1 and 2, as identified on the agenda.
 - The Chair asked for questions or comments.



- Director of Licensing (DOL) Kyle Potvin noted that Indica LLC is designated by the Commission as a DBE and a Minority-Owned Business. He noted that New Dia Fenway, LLC is designated as an EE Priority Applicant.
- Commissioner Concepcion moved to approve the roster of Adult-Use Final Licenses.
- Commissioner Camargo seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
- The Commission unanimously approved the Adult-Use roster of Final Licenses.

1. Indica, LLC (#MR284431), Retail
2. New Dia Fenway, LLC (#MR284222), Retail

5) Commission Discussion and Votes – 00:10:40

1. Regulatory Review Discussion: Social Consumption Pilot Program
 - Commissioner Stebbins thanked colleagues for the discussion at the last public meeting on the Social Consumption Pilot project. He noted that the working group supports removing the Pilot Program due to it being burdensome and unnecessary to the work. He indicated that the working group’s approach to the regulatory framework matches the Commission’s sustained approach over the last five years, and its priority on public health, safety, and equity. He noted the working group will be thoughtful and diligent in the development of the new regulations and will learn from other jurisdictions. He stated the working group will offer sustainability and confidence in the process and create a licensing framework that provides lucrative business opportunities for applicants. He mentioned engaging a broad and diverse stakeholder group in collaboration with other agencies and partners.
 - Commissioner Camargo echoed Commissioner Stebbins comments. She thanked colleagues for asking tough questions. She noted that newsletters and social media have been utilized as a method to invite participants to share comments prior to the regulatory process. She stated they are having ongoing conversations with other jurisdictions and state agencies to gather knowledge and incorporate best practices. She indicated they are planning to host listening sessions in June and have developed a survey to collect data from potential participants in Social Consumption.
 - Commissioner Stebbins noted that some aspects of the regulatory promulgation process may need to take place after the regulatory work is done. He stated that municipalities will have to vote on a referendum or adopt their own bylaws and ordinances. He indicated that the Commission’s regulatory and licensing framework



might help guide communities into making decisions, and cities and towns may need to construct their own appropriate zoning and planning measures to allow licensees to move forward. He mentioned that the Commission has the opportunity to collaborate with partners such as the Department of Public Health (DPH) and other agencies to focus on community education and awareness. He noted how the Commission's licensing and oversight process has become more efficient over the last five years and acknowledged the team under the leadership of DOL Potvin. He encouraged the Commission to look at existing Responsible Vendor Training (RVT) programs to see what additional training may be necessary for the new licensing framework. He indicated that decisions would need to be made relative to the exclusivity period outlined in the regulations. He recommended that the Commission vote to remove the regulations outlining a Pilot Program. He indicated the regulatory and application process will be both burdensome and expensive. He stated the Pilot Program is capped at twelve communities and thirty Commission-designated areas of disproportionate impact. He noted the Commission could receive applications below or in excess of twelve which could potentially put the Commission in a position of having to reject those applications. He expressed the process may not be helpful to the Commission when its focus is on ensuring equity and opportunity to communities. He stated that this could potentially limit a community's ability to adopt Social Consumption as an integral part of their Municipal Equity plan. He commented that by standing up the Pilot Program, the Commission effectively places itself in the position of licensing communities. He indicated that the Commission's approach to the creation of the Pilot Program does not align with the voice of the legislature and the communities.

- The Chair noted the Social Consumption Regulatory working group is the most challenging of all other groups due to public safety, access, equity, and existing infrastructure issues. She also noted that she is not bound to the Pilot Program or to any infrastructure that allows the Commission to create separate licensing for communities. She indicated that the Commission's existing regulatory infrastructure has made it difficult for some participants to achieve success. She commented that the Commission will be heavily relying on the Social Equity Fund for this type of license. She suggested taking things slowly so that existing resources can be leveraged well for a smaller number of people so they can be successful.
- Commissioner Stebbins noted that he and the working group want to create a lucrative business-type license. He mentioned that the survey will go out to SEP and EEA applicants, as well as Micro-Businesses and Grower Cooperatives to gauge what they envision as a potential business model that would meet their business abilities and needs.
- The Chair asked if anyone had questions.
 - Commissioner Roy read a provision and asked a question about data collection relative to the Pilot Program.



- Commissioner Stebbins indicated that the Commission already collects data from existing licensees based on sales and that this data collection could be a component of building into the regulations.
- Commissioner Roy asked Commissioner Stebbins for his thoughts around zoning.
 - Commissioner Stebbins expressed that zoning is local control and will follow what type of licenses the Commission decides to make available. He indicated that zoning will be folded into the regulatory work, and some will be left to the local community.
- The Chair suggested looking into and comparing other jurisdictions' experiences, in particular, California and Colorado. She asked Commissioner Stebbins to elaborate on Colorado's onsite consumption and its rollout set-up/process.
 - Commissioner Camargo noted having ongoing conversations with other jurisdictions and states relative to their framework process. She indicated that Colorado is trying to figure out within their framework what license-types people want to see or apply for.
- The Chair asked Commissioner Camargo for clarification to her framework explanation.
 - Commissioner Camargo explained that Colorado has left it up to its licensees to figure out what works for them within their framework.
 - Commissioner Stebbins indicated reaching out to other jurisdictions about their Social Consumption program (SCP).
- The Chair asked a question about Nevada's SCP.
 - Commissioner Stebbins reiterated having ongoing conversations with other jurisdictions about their SCP. He indicated that Nevada made their SCP available to communities and counties and that their applications went live recently. He also noted that he met some folks at the New England Cannabis Convention (NEACANN) where they voiced their frustration at the way Colorado's SCP rolled out. He indicated that the regulatory and licensing framework will work for SEP, Micro-Business and Grower Cooperative applicants.
 - Commissioner Camargo noted that license-types, zoning, and air quality will be addressed in the regulations.
- Commissioner Roy stated the importance of building a framework and knowing the "It" before putting everything in place. She expressed needing more information as to the Social Consumption Working Group's approach to building a framework and coming up with the "It."
- Commissioner Concepcion thanked Commissioner Stebbins and Commissioner Camargo for their work on the Social Consumption Pilot Program presentation. She asked the Commissioners to be mindful and elicit stakeholders' perspective around public safety concerns when final recommendations are ready. She noted the uniqueness of this license-type and the potential it may have around community impact. She advised Commissioners to ensure provisions and regulations are in place to ascertain public health and public safety are top of mind.



- Commissioner Stebbins reiterated that the focus is to come up with the “IT” in which licensing and regulatory framework promotes public health, public safety, and equity. He also noted that everyone is welcome to join future listening sessions as they are not exclusive to only industry stakeholders or municipal officials.
- The Chair asked if there were potential alternatives to the Pilot Program that would allow the Commission to walk first and ensure that the first cohort of licensees is successful. She acknowledged that some licensees are going out of business due to limited access to resources. She suggested taking a measured approach in terms of understanding the limited financial resources available and ensuring that business plans benefit from the Social Equity Fund.
 - Commissioner Stebbins noted that the Social Consumption Working Group did not see value to the Pilot Program as it was implemented. He also expressed that the Pilot Program does not align with what the legislature raised last year in Chapter 180. He indicated that the group is interested in coming up with lucrative business-types, and potentially, business types that do not revolve huge amounts of capital. He suggested looking into the listening sessions and the survey for insight.
- Commissioner Roy suggested adding alternatives to the Pilot Program policy recommendations template and asked Commissioner Stebbins and Commissioner Camargo if they had any they would be willing to share.
 - Commissioner Camargo stated that one possible alternative is to work with municipalities and provide them the opportunity to decide for themselves if they want to opt into Social Consumption. She noted that keeping the Pilot Program or setting limitations on licensees will only create more barriers to Social Consumption.
 - The Chair interjected and expressed that the biggest barrier to licensees is access to resources. She indicated being in favor of removing the Pilot Program and finding ways to support the initial group of licensees so they can achieve success.
 - Commissioner Camargo indicated that the first step toward successful license-types is to remove the Pilot Program and allow cities and towns to decide for themselves if they want to opt into Social Consumption. She also noted finding lucrative license-types and keeping the lines of communication open with other states and folks who have already been through the process.
- Commissioner Roy asked Commissioner Camargo if she is in support of a limited phase.
 - Commissioner Camargo indicated she is in support of removing the Pilot Program.
 - Commissioner Roy asked a follow-up question.
 - Commissioner Camargo answered that a limited phase alternative to the Pilot Program is not necessary since all the guardrails are in place.



- Commissioner Roy noted she has not seen the guardrails and asked why the decision to remove the Pilot program cannot be made later down the process.
- Commissioner Stebbins indicated that removing the Pilot Program will help the working group focus on building the licensing and regulatory framework.
- Commissioner Roy asked a clarifying question relative to the guardrails.
 - Commissioner Stebbins noted that the main focus of the working group is to build out the licensing and regulatory framework which will help to create the guardrails.
 - Commissioner Camargo clarified her definition of guardrails as being the licensing process, the heavy regulations and compliance. She mentioned that the working group is also working on other guardrails that involve public safety, public health, social justice, and social equity.
 - Commissioner Roy indicated that she would have preferred to have seen some recommended alternatives.
- The Chair questioned whether Colorado, Oregon or Nevada opened statewide from the beginning and if guardrails were in place to manage the rollout. She expressed concern about issues such as second-hand smoke and the Commission's ability to manage the rollout. She indicated not wanting to put a barrier in place and suggested that the Commission manage the rollout and leave the rest to individual communities.
- Commissioner Concepcion explained her understanding of giving municipalities the choice to make the determination whether to opt into Social Consumption.
 - The Chair noted that the Commission should not have a say as to which communities opt into Social Consumption. She indicated that communities should be allowed to explore without any barriers. She also stressed the importance of managing expectations around public health and public safety concerns. She suggested having a smaller targeted cohort to better understand the potential impact and figure out the best approach.
- Commissioner Concepcion asked a clarifying question.
 - Commissioner Stebbins noted that he hopes to answer everyone's questions relative to the "It" which is the building out of the licensing and regulatory framework for Social Consumption. He also stated that the work needs to start soon in order to move past the requirement of the Pilot Program.
- Commissioner Roy suggested having a targeted cohort by licensee-type. She asked Commissioner Stebbins and Commissioner Camargo if they would entertain this option.
 - Commissioner Stebbins acknowledged that the question asked by Commissioner Roy is worth exploring. However, he stressed that the licensing and regulatory framework cannot be addressed until the Pilot Program is set aside.
- The Chair asked the ED if he had anything to share.
 - The ED acknowledged that there is still much to be determined regarding regulations for Social Consumption. He noted that other jurisdictions can offer insight, but cautioned against assuming there is a blueprint that can be easily



adapted. He mentioned that operators are facing challenges and highlighted the importance of being nimble and agile in developing regulations. He expressed not having strong recommendations at this time but emphasized the importance of managing the process internally and being prepared for implementation.

- Commissioner Roy asked the ED to talk about public health and public safety issues.
 - The ED discussed various public health concerns related to cannabis consumption in lounge or venue settings. He talked about issues such as ventilation and combustion including vaporization and aerosolization, which can emit harmful substances in the air. He elaborated that legislature in Massachusetts permits cannabis consumption in designated combustion areas, but public health concerns for both patrons and staff need to be considered. He stated that dosing and impairment levels are also concerns, as body composition and tolerance can vary.
- The Chair asked for questions or comments.
- Commissioner Stebbins moved to approve that the Commission direct Legal staff to take the necessary steps to remove 935 CMR 500.050(6) (a)(b) and related mentions of the Social Consumption Pilot Program through the appropriate regulatory process. He directed Commission staff to take the necessary steps to rename 935 CMR 500.0506 as Social Consumption License.
- Commissioner Camargo seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Present
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
- The Commission approved the motion by a vote of four in favor and one present.

2. Regulatory Review Discussion: Municipal Equity Memo

- The Chair noted that she and Commissioner Concepcion have been leading the Municipal Equity Working Group. She indicated that the group has been working on finding ways for municipalities to incorporate equity into their Host Community Agreement (HCA) awarding process. She mentioned that as of July 1, communities will be under statutory requirement to consider equity in their HCAs. She noted that the Municipal Equity Memo is a set of best practices to promote equity, transparency, and fairness within the process. She indicated that additional funding will be available to those communities with equity retail licensees. She also warned of potential penalties given to licensees for failing to incorporate equity into their HCA and zoning process.
- Commissioner Concepcion expressed gratitude to the Chair and team for their input and time spent on the memo. She acknowledged that the memo is a starting point, and



that the Commission will have the opportunity to provide their input before finalizing it. She indicated the memo is intended for Host Communities to prepare for expected changes to the Commission's regulations but does not invalidate other resources previously made available by the Commission. She stated the purpose of the memo is to help Host Communities understand the changes that they can expect, and it is being released quickly because municipalities must establish initial equity procedures and policies by July 1, under Section 25 of the new law. She clarified the memo is not exhaustive and does not cover all considerations that will be included in the regulations. She acknowledged that there are some quality control issues with the memo, including grammatical and factual errors, and that the Communications Team will make the necessary edits before its official release. She noted she plans to ask the Communications Team for their perspective during this meeting.

- The Chair asked if anyone had any questions. She noted the memo covers several important items.
- Commissioner Concepcion asked Chief Communications Officer (CCO) Cedric Sinclair for his perspective on the Commission's guidance around an applicant's eligibility for the SEP and EEA programs.
 - CCO Sinclair noted that the Equity Programming Community Outreach Team is focusing on two aspects of the memo, specifically the part that instructs municipalities to contact the team for verification of individuals who have gone through the SEP, and those who may be eligible for it. He also noted there is a need for clarity on the memo's precise intention and whether the relationship should be with the municipality or the equity participant. He expressed that two potential considerations in how the team would approach this work are a year-round review or ongoing verifications. He indicated that the team wants to ensure equity participants are in control of their status, and that the Commission's values and interpretation of equity are at the forefront of the review. He stated that the Commission receives outreach from several communities on behalf of one participant, and indicated this could be avoided by providing participants with materials to verify eligibility themselves as they go to different municipalities.
 - CCO Sinclair acknowledged that the second aspect to the memo centers on how the impact of a new operational function related to equity status may affect staffing resources. He expressed human resources will need to be assessed and adjusted to support the new function effectively. He indicated the team has experience with a similar review process, but recognized the process can be time-consuming and may require resources from other departments. He noted there is a need for a thorough documentation review to understand eligibility criteria, and acknowledged the Commission is missing an opportunity to utilize available resources to help municipalities understand the criteria for equity status. He mentioned the team is concerned that a significant influx of reviews may impact human resources and potentially delay other priorities.



- The Chair discussed reducing barriers for equity applicants by implementing pre-certification in several jurisdictions to make it easier for applicants to approach communities and demonstrate their business potential. She stated the Commission should take on this responsibility rather than leaving it up to communities. She mentioned the Commission already has a list of participants who have gone through the programs and noted it should be fairly simple to make that list available on a website. She acknowledged this approach would lower a barrier for equity applicants and make them more attractive to potential investors.
- Commissioner Concepcion clarified that an applicant's eligibility to the SEP would be determined by the Commission rather than municipalities. She indicated that with that determination, the applicant can notify the municipality so they can be granted access to resources. She noted that eligibility would be based on certain criteria such as being from a disproportionately impacted area, having a prior conviction or a family member also with a prior conviction. She indicated that the Commission is developing pre-certification for all equity applicants and not just for Delivery or Social Consumption applicants.
 - CCO Sinclair suggested making some minor changes to the memo. He proposed working with the ED to ensure a reasonable verification process for those who have already been accepted into the program.
- Commissioner Camargo expressed concern about the clarity and practicality of the memo. She suggested that some information needs to be cleaned up such as typos and data. She also raised questions about the verification process for Social Equity applicants. She posed a practical question about how the verification process would work for someone who is not a current Social Equity applicant but intends to become one in the future, and asked how this would work operationally on a local level.
 - Commissioner Concepcion explained that the law requires municipalities to have equity provisions that support Social Equity businesses. She indicated that even if an individual has not gone through or been accepted into the SEP, they could still be considered a Social Equity business under the law, if they meet eligibility requirements, such as being from a disproportionately impacted area or having prior convictions. She noted that while an applicant may have access to local benefits, they may not necessarily have access to the benefits of the SEP itself.
- The Chair noted that given the statute, it does not appear that the language can be stricken. She suggested updating the website to ensure that communities can easily find the list of eligible applicants with access to the program.
 - CCO Sinclair provided context as to why there is not a list of those applicants on the website. He suggested the possibility of allowing applicants to decide if they want their names publicly accessible.
 - The Chair noted that updating the website and making the list available to communities is feasible but acknowledged that it may require some effort from the team.



- CCO Sinclair noted that the language in the Memo alluding to a substantive review before the regulatory period could not be stricken as it would set a false expectation for municipalities.
- Commissioner Concepcion asked the CCO to clarify that his concern is specifically based around the language in the Memo.
 - CCO Sinclair clarified that he wished to avoid including language in the Memo that suggests the measure will be operationalized by July 1, as it would pose an undue challenge.
- Commissioner Camargo thanked CCO Sinclair for his foresight. She noted that whatever they put out as guidance on the Memo must be worded very intentionally. She recommended including key language on guidance for Municipal Equity. She noted that this information is featured on the agency website. She encouraged spotlighting a wider array of communities.
- The Chair noted that they are trying to get something done quickly. She mentioned the challenge of establishing guidelines that can be effectively implemented by communities of all sizes.
- Commission Concepcion thanked Commissioner Camargo for her suggestions. She noted the foremost purpose of the memo is to give municipalities insight into the direction the Commission is going in.
 - Commissioner Camargo thanked Commissioner Concepcion for the clarification. She noted that she is thinking with all cities in mind.
- Commissioner Camargo inquired about the due date for the Memo, and if a final draft will be ready for a vote by the next meeting.
 - The Chair expressed a desire for a vote to take place at today's public meeting, but acknowledged that if a vote cannot be held, then it can be deferred until the next meeting.
- Commissioner Roy thanked the Chair and Commissioner Concepcion for all their work and thoughtfulness. She suggested to include a "carrot and stick" reminder in the Memo about the incentives of compliance and possible repercussions of non-compliance.
 - The Chair noted that a change was made to add the incentives and that the "stick" will need to be added. She clarified that the Commission does not directly oversee compliance.
 - The ED offered strategies for moving forward with a vote on the Memo given the time constraints.
- Commissioner Stebbins thanked the Chair and Commissioner Concepcion for their efforts. He noted feeling apprehensive about the timeframe and stipulations. He stated that he was pleased to see business and economic development strategies in place. He added that he is to endorse the Memo and move things along to the final phase and into the hands of the communities. He noted that the recommendations are meant to serve as a placeholder until the regulatory framework is complete. He discussed ideas for expanding on the applications of the Memo.



- Commissioner Concepcion stated that Commissioner Stebbins raised a good point about the Memo serving as initial guidance.
- The Chair added that the initial Memo is about providing “low hanging fruit” measures that communities can implement around supporting equity businesses throughout the application process. She stated that the Commission cannot tell municipalities what to do. She noted that this is first step.
- Commissioner Stebbins noted that he appreciates the creativity that has gone into the Memo to get communities thinking. He added there are unique opportunities around how to incentivize communities.
- CCO Sinclair clarified that the Communications Team has not yet reviewed the Memo.
- The Chair asked for questions or comments.
 - Commissioner Camargo echoed earlier sentiments about incentives and producing the Memo to communities with efficiency. She reiterated her earlier suggestions for additions.
- The Chair asked Commissioner Concepcion if she would move to approve the memo pending edits.
- Commissioner Concepcion moved to approve the Memo to be distributed to municipalities.
- Commissioner Roy seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
- The Commission unanimously approved the Memo to be distributed to municipalities.

Commissioner Camargo moved to take a ten-minute recess.

- Commissioner Roy seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O’Brien – Yes
- The Commission unanimously approved taking a ten-minute recess, returning at 12:20PM (02:21:31)



3. Introductory Discussion on Commission-led Trainings

- Commissioner Roy expressed the desire for more in-person trainings. She noted that within the constraints of the Open Meeting Law, trainings are one of the few circumstances aside from public meetings under which the entire group can get together. She noted working with the Legal Team to procure more training opportunities, which are forthcoming.
- Commissioner Concepcion suggested listing the Commissioner or staff member leading the discussion for each agenda item of the public meeting in the future.
- Commissioner Roy proposed giving a secretary's report during meetings on a quarterly basis, and asked whether it would be helpful.
- The Chair agreed that giving a secretary's report could be helpful and suggested discussing it further.
- Commissioner Roy noted that reminders with embedded links have been sent to ensure everyone stays compliant with their mandatory trainings.
- Commissioner Camargo offered to send suggestions to Commissioner Roy about group trainings.
- Commissioner Stebbins noted that he would appreciate the opportunity for group trainings with other staff so that everyone is on the same page.
- Commissioner Roy thanked the Legal Team and AGC Michael Baker for his assistance with facilitating the trainings.

4. Executive Director 2022 Performance Evaluation and Salary Recommendation

- Commissioner Stebbins noted that this will be the first year utilizing the new evaluation form to assess the ED's performance and progress toward meeting his goals. He thanked his colleagues for their endorsement of this new process. He mentioned the ED's forthcoming mid-year update on the progress of his 2023 goals. He gave an overview of the 2022 end-of-year performance evaluation protocol and noted having met with the ED and Acting Chief People Officer Justin Shrader (Acting CPO Shrader) to determine a salary recommendation consistent with the outcome of that evaluation. He disclosed that the ED scored as fully demonstrated in job performance and critical skills. He noted the review was overall positive, particularly in the areas of communication, delegation of tasks, decisiveness, and more. He added that the ED was allowed the opportunity to respond and that his response is included in the summary. He reiterated that this is the first year implementing the new evaluation process and welcomed any feedback. He mentioned that the suggestion has been made to align the Performance Management System with the fiscal year. He underscored the difficulty of the ED's job, as well as the importance of assessing his performance in the role effectively and fairly. He noted that the process calls for designating a Commissioner to take point on overseeing the review. He requested that the Commission adopt a 3% increase retroactive to January 1. He asked for the ED to produce his professional development plan to the Commission by July 31. He invited comments or questions about the review.



- The Chair asked for comments or questions. She thanked Commissioner Stebbins for undertaking the performance review. She proposed holding an executive session so the group can speak candidly and openly with the ED about his performance, since any feedback submitted as part of the evaluation is anonymized. She stated that the ED has demonstrated great intellect and legal reasoning. She noted that one of the issues she raised in her review is the importance of the ED leading from the top down. She thanked the ED for his hard work in the role. She expressed the desire to formally reflect on and assess the state of the agency today, after five years since its inception. She emphasized the need to make sure that the Commission’s resources are being utilized optimally.
- Commissioner Roy thanked the Chair and recognized Commissioner Stebbins for facilitating the evaluation. She expressed agreement with the Chair’s proposal to discuss the review in executive session.
- Commissioner Stebbins offered additional context about how feedback from the performance evaluation is conveyed to the ED and within the Summary. He noted that he reviewed all the feedback with the ED and Acting CPO Shrader.
- Commissioner Camargo suggested incorporating a “360 review” as part of the evaluation going forward. She explained that it was a challenge to properly evaluate the ED since their work together is limited and her assessment would have benefitted from additional perspective. She thanked Commissioner Stebbins for his efforts and the ED for his cooperation.
- Commissioner Concepcion asked whether the ED would be given an opportunity to comment.
 - The Chair responded that the ED would have an opportunity to comment.
- Commissioner Roy acknowledged that leading the performance evaluation process is labor intensive and proposed that two Commissioners share the duties moving forward.
 - Commissioner Stebbins thanked acting CPO Shrader for all his assistance with the evaluation. He added that he will need to consult with the Legal Team about the possibility of two Commissioners collaborating on the review.
 - Commissioner Concepcion noted that the suggestion had been made in the past and cited the Open Meeting Law as a plausible concern.
- The Chair invited the ED to comment on the performance evaluation process.
 - The ED acknowledged that the Commission’s feedback is crucial to the collective success. He thanked Commissioner Stebbins for serving as an ambassador of the Commission. He stated that the comments and feedback are invaluable to him. He noted that the performance evaluation has changed and evolved over the years. He welcomed the opportunity to check in with the Commissioners individually as needed and added that feedback on his performance should be ongoing. He acknowledged that he is central to the Commissioners’ reflection on where the agency is headed. He added that he



has internalized all the feedback for the purpose of his own reflection and hopes that it is apparent in his response to the evaluation.

- The Chair noted that she understands how and why the evaluation process is limited by the Open Meeting Law. She reiterated that one thing she feels is missing is the opportunity for the Commissioners to speak openly in executive session without violating the Law. She expressed that it will be important to incorporate this function into the review process going forward. She underscored the value of hearing the perspectives of the other Commissioners.
- Commissioner Roy asked if they should align the evaluation with the fiscal year and if now is the time to establish that practice.
 - Commissioner Stebbins noted that he is open to the possibility. He posed a question about how the ED would achieve his goals at the start of the year without knowing what resources will be available in the second half. He pondered the effect that the change would have on the rest of the staff, who are evaluated in step with the calendar year and whether a sweeping change would be needed.
 - The Chair noted that aligning the evaluation with the fiscal year might not be necessary for everyone and asked the ED for his thoughts on the matter.
- Commissioner Roy asked the ED for his thoughts on adjusting the timing of his performance evaluation and those of staff.
 - The ED replied that the evaluations should be in alignment with his and the staff's goals, so timing them according to the fiscal year makes the most logical sense. He offered an example of how the current model presents a logistical challenge when setting department goals. He discussed a possible way to make the transition with minimal disruption.
- Commissioner Concepcion asked a clarifying question about why it is not the appropriate time to go into executive session.
 - The Chair clarified that notice of the executive session needs to be posted first. She noted that there are few opportunities for the Commissioners to meet with the ED and have the frank discussions needed to ensure they are all on the same page.
- Commissioner Concepcion asked if they would have the opportunity to enter executive session at the next meeting.
 - The Chair reiterated that notice would need to be posted first.
- Commissioner Roy expressed the desire to enter executive session to be able to speak openly about aspects of the review that may be considered sensitive.
 - The Chair responded that she is hesitant to use the word “sensitive” because of the negative connotation. She maintained that the purpose would be more about the group getting on the same page. She suggested that the executive session take place during the next meeting and that the framework be incorporated formally into the performance evaluation process.
 - Commissioner Roy responded that negotiating the Executive Director’s salary is sensitive, but that she acknowledges the negative connotation.



- Commissioner Stebbins offered a reminder that everything said in executive session will later be public information. He added that they should consider the appropriate vehicle to provide additional feedback and guidance to the ED. He echoed the Chair’s sentiments about getting on the same page as a group and added that it would benefit the ED to know where they are coming from collectively.
- Commissioner Camargo stated that she would welcome the opportunity to revisit the conversation about aligning the evaluation with the fiscal year. She added that it will be important to be on the same page as a group about how to best implement that change and mitigate any operational disturbances.
- The Chair raised the possibility of entering into executive session at the beginning of the negotiation process so that the group can get on the same page, while ensuring to abide by the Open Meeting Law.
- Commissioner Stebbins noted that he agrees with consensus that there is a need to shift the ED’s goals to align with the fiscal year. He expressed that further discussion is needed and that he would like the new CPO to weigh in on the process. He reasoned that a thoughtful conversation can be had without going into executive session and expressed reservations about a “360 review.” He asked the Chair a clarifying question about her earlier remarks on salary recommendations.
- The Chair noted the need to establish a starting point for the performance review and salary recommendations. She discussed the possibility of a “360 review” of how the organization functions. She opined that the Commission being remote three out of the five years since its founding has resulted in a host of problems. She raised the question of how the group might begin negotiations by setting goals that are clearly defined and measurable. She remarked on the need to fine-tune the process for setting expectations for the ED.
- Commissioner Stebbins noted his agreement with the Chair’s sentiments. He stated he would like a motion to be put forth for the approval of the ED’s 3% salary increase.
- Commissioner Camargo asked the ED about the estimated timeline for hiring a new CPO.
 - The ED responded that the Commission is holding interviews this week. He noted the importance of finding the right fit, but that they are pursuing the matter with urgency.
- Commissioner Roy asked the ED to comment on the Commission’s plan for returning to in-office work.
 - The ED noted that although the agency has been largely remote, key staff has been in the office and in the field throughout the pandemic. He added that the process of returning to the office is underway. He further noted that the agency has outgrown its headquarters space in Worcester. He explained that the majority of staff are investigators out on the field that do not require



dedicated desk spaces. He expressed that staff will be given sufficient time to prepare for return to office. He stated that he hopes to have a final plan in place by September. He thanked Commissioner Roy and Commissioner Concepcion for their contributions to the process.

- The Chair asked to confirm the total number of employees at the Commission.
 - The ED estimated the total number of employees to be between 112 and 115.
- The Chair asked the ED to confirm how many seats are available between the Worcester headquarters and Boston satellite office.
 - The ED replied that he will provide the Chair and Commissioners with the specific number.
- The Chair asked if anyone had additional questions.
 - Commissioner Roy asked if the ED had announced the return-to-office date with staff.
 - The ED replied that the return-to-office date is September 11, and that it will be on a hybrid basis.
- The Chair asked for questions or comments.
- Commissioner Stebbins moved to approve the ED's 3% salary increase.
- Commissioner Camargo seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O'Brien – Yes
- The Commission unanimously approved the ED's 3% salary increase.

6) New Business Not Anticipate at the Time of Posting – 03:17:16

- No new items were identified.

7) Next Meeting Date – 03:17:24

- The Chair noted that the next meeting would be on June 8, 2023.
- Commissioner Roy asked a clarifying question about how “new business” is defined and what is allowed to be voted on under new business.
- The Chair noted forthcoming open meeting training.
- Commissioner Stebbins asked the Chair if she has a date in mind for the next policy public meeting.
- The Chair explained that the Commission holds regular public meetings where a comprehensive array of topics are covered and second meetings focused on the discussion of policy matters and sharing ideas. She underscored the difficulty of working collaboratively within the confines of the Open Meeting Law. She noted the need to work with staff on setting a convenient date for the second meeting. She



- added that the working groups are in the throes of regulatory writing which will need to be taken into consideration.
- Commissioner Camargo echoed Commissioner Stebbins' earlier sentiments about the policy meetings allowing them further opportunity for collaboration. She reinforced the Chair's remarks about timing the meetings with consideration of the preparatory effort involved as well as the group's individual commitments.
 - The Chair noted for the public that part of the rationale behind the Commission adopting a hybrid/remote work model is to be sensitive to the demands on the staff. She added that the return-to-office details will be worked out.

8) Adjournment – 03:23:04

- Commissioner Concepcion moved to adjourn.
- Commissioner Camargo seconded the motion.
- The Chair took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chair O'Brien – Yes
- The Commission unanimously approved the motion to adjourn.



Kapnos, Inc.
0233-COO-01-0623

CHANGE OF OWNERSHIP AND CONTROL OVERVIEW

1. Licensee Information:

Kapnos, Inc.

| License Number | License Type |
|----------------|--------------|
| MC283154 | Cultivation |

2. The licensee has paid the applicable fees for this change request.

3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

| Individual | Role |
|-----------------|--|
| Ralph Morin | Person with Direct or Indirect Control |
| Jignesh Pachani | Person with Direct or Indirect Control |
| Shivam Patel | Person with Direct or Indirect Control |
| Soozen Tribuna | Person with Direct or Indirect Control |

4. Background checks were conducted on all proposed parties and no suitability issues were discovered.

5. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.

RECOMMENDATION

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.



5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



Kaycha MA, LLC 0232-COO-03-0523

CHANGE OF OWNERSHIP AND CONTROL OVERVIEW

1. Licensee Information:

Kaycha MA, LLC

| License Number | License Type |
|----------------|--------------------------------|
| IL281349 | Independent Testing Laboratory |

2. The licensee has paid the applicable fees for this change request.

3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

| Individual | Role |
|----------------|--|
| Gina Bellinger | Person with Direct or Indirect Control |

4. The licensee is proposing to add the following as Entities Having Direct or Indirect Control:

| Entity | Role |
|-----------------------------|--|
| Terra Verde Investments LLC | Entity with Direct or Indirect Control |

5. Background checks were conducted on all proposed parties and no suitability issues were discovered.

6. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.

7. Commission staff conducted an organizational and financial inspection into the parties associated with this request and found no issues or inconsistencies with the information provided to the Commission.

RECOMMENDATION

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

COO Executive Summary 1



1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



Cannabis Healing, LLC

MRN283634

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Cannabis Healing, LLC
2A-4 Neptune Road, Boston, MA 02128

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

| Individual | Role |
|-----------------------|---------------------------------------|
| Brian Jones | Person Having Direct/Indirect Control |
| Wanda Pettigrew Jones | Person Having Direct/Indirect Control |

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

General Applicant



7. The applicant and municipality executed a Host Community Agreement on December 1, 2022.
8. The applicant conducted a community outreach meeting on December 1, 2022 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Boston on June 13, 2023 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

| # | Goal |
|---|--|
| 1 | Recruit at least 25% of its workforce that are past or present residents of Boston, Chelsea, Revere, Lynn and Quincy who have marijuana convictions and/or have parents or spouses who have drug convictions |
| 2 | Purchase goods and services from local vendors who are in census tracts of Boston. |
| 3 | Donate \$30,000, annually to the Jacqueline Foundation who helps support local schools, youth sports programs, and other East Boston organizations and programs. |

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within six (6) months of receiving the provisional license(s).
14. The applicant’s proposed hours of operation are the following:

| Day(s) | Hours of Operation |
|---------------|--------------------------|
| Monday-Sunday | 10:00 a.m. to 10:00 p.m. |

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.



16. The applicant proposed the following goals for its Diversity Plan:

| # | Goal |
|---|---|
| 1 | Recruit least 50% women, 30% minorities, 10% LGBTQ, 5% veteran status and 5% disability for its hiring initiatives. |
| 2 | Contract with diverse businesses that are 30% majority-owned or managed by women; 30% majority-owned or managed by minorities; 20% majority-owned or managed by veterans; 10% majority-owned or managed by persons with disabilities; and 10% majority-owned or managed by individuals who identify as LGBTQ. |
| 3 | Provide ongoing training, at least once every 60 days, to support the success and retention of a diverse workforce |

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Euphorium, LLC

MCN283845

MPN282263

MRN284560

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Euphorium, LLC
15 Main Street, Holyoke, MA 01040

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 1/Indoor (up to 5,000 sq. ft.)
Product Manufacturing
Retail

The application was reopened three (3) times for its cultivation and product manufacturing operations and two (2) times for its retail operations for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

| Individual | Role |
|-----------------|---------------------------------------|
| Marco Aranzullo | Person Having Direct/Indirect Control |

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Provisional License Executive Summary 1



General Applicant

- 7. The applicant and municipality executed a Host Community Agreement on January 31, 2023
- 8. The applicant conducted a community outreach meeting on April 3, 2023 and provided documentation demonstrating compliance with Commission regulations.
- 9. The Commission sent a municipal notice with a copy of the application to the City/Town of Holyoke on May 19, 2023. The Commission did not receive a response within 60 days pursuant to 935 CMR 500.102(1)(d).
- 10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

| # | Goal |
|---|--|
| 1 | Provide mentor-to-mentee business development assistance to at least one (1) Social Equity owned company or entity, or Social Equity certified individual. |
| 2 | Recruit at least 10% of individuals who reside in Holyoke for its hiring initiatives. |

BACKGROUND CHECK REVIEW

- 11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
- 12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

- 13. The applicant states that it can be operational within eight (8) months of receiving the provisional license(s).
- 14. The applicant’s proposed hours of operation are the following:

Cultivation and Product Manufacturing

| Day(s) | Hours of Operation |
|---------------|--------------------|
| Monday-Sunday | Open 24 hours |

Retail

| Day(s) | Hours of Operation |
|---------------|------------------------|
| Monday-Sunday | 8:00 a.m. to 9:00 p.m. |



15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

| # | Goal |
|---|--|
| 1 | Recruit 20% women, 20% minorities, 20% LGBTQ+ members, 20% veterans, and 20% those with disabilities for its hiring initiatives. |
| 2 | Distribute internal workplace information notices, annually (and verbally at team meetings at least quarterly), aimed at encouraging current employees to recommend women, veterans, minorities, LGBTQ+ members, and those with disabilities for employment. |
| 3 | Develop and provide satisfaction/exit surveys annually for employees and when employees leave. |
| 4 | Access the SDO supplier list to engage with women, veteran, minority, LGBTQ+ member, and disabled-owned suppliers. |

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission’s regulations.

18. Summary of products to be produced and/or sold (if applicable):

| # | Product |
|---|-----------------------------------|
| 1 | Solventless Cannabis Concentrate |
| 2 | Pre-rolls |
| 3 | Vanilla Frosting |
| 4 | Chocolate Chip Vegan Cookie Dough |

19. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.



3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



FFD Enterprises MA, Inc.

MRN284920

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

FFD Enterprises MA, Inc.
d/b/a Fine Fettle
175 Memorial Avenue, West Springfield, MA 01089

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

| Type | Status | Location |
|---|---------------------|---------------------------|
| Product Manufacturing | Commence Operations | West Tisbury |
| Cultivation, Tier 1/Indoor (up to 5,000 sq. ft.) | Commence Operations | West Tisbury |
| Retail | Commence Operations | West Tisbury |
| Cultivation, Tier 2/Outdoor (5,001 – 10,000 sq. ft.) | Final License | Hinsdale |
| Retail | Commence Operations | Rowley |
| MTC | Commence Operations | West Tisbury-West Tisbury |
| MTC | Commence Operations | Hinsdale-Rowley |

4. List of all required individuals and their roles in the Marijuana Establishment:

| Individual | Role |
|----------------|---------------------------------------|
| Henry Zachs | Person Having Direct/Indirect Control |
| Benjamin Zachs | Person Having Direct/Indirect Control |

Provisional License Executive Summary 1



| | |
|------------|---------------------------------------|
| Eric Zachs | Person Having Direct/Indirect Control |
|------------|---------------------------------------|

5. List of all required entities and their roles in the Marijuana Establishment:

| Entity | Role |
|---------------|---------------------------------------|
| Zafa XXV, LLC | Entity Having Direct/Indirect Control |
| ZAFA II, LLC | Entity Having Direct/Indirect Control |

6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on April 7, 2023.
8. The applicant conducted a community outreach meeting on April 24, 2023 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Springfield on June 22, 2023 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

| # | Goal |
|---|---|
| 1 | Recruit at least 25% of its workforce that are Massachusetts residents of West Springfield and Massachusetts residents who have, or have parents or spouses who have, past drug convictions. |
| 2 | Provide industry specific educational programs and informational sessions geared towards individuals that are Massachusetts residents of West Springfield and Massachusetts residents who have, or have parents or spouses who have, past drug convictions at least twice a year. |

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within four (4) months of receiving the provisional license(s).



14. The applicant's proposed hours of operation are the following:

| Day(s) | Hours of Operation |
|---------------|---------------------------|
| Monday-Sunday | 8:00 a.m. to 10:00 p.m. |

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.

16. The applicant proposed the following goals for its Diversity Plan:

| # | Goal |
|----------|---|
| 1 | Recruit Women (50%), Minorities (50%), Persons with Disabilities (10%) and Veterans (10%) and L.G.B.T.Q. +. (10%) for its hiring initiatives. |
| 2 | Offer 100% of advancement opportunities to management and executive positions internally, thereby providing opportunities to its diverse workforce. |
| 3 | Ensure 100% of its employees receive training on diversity and sensitivity. |

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



FitzCanna, Inc.

MPN282212

MXN281413

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

FitzCanna, Inc.
75 Green Street, Suite 5, Clinton, MA 01510

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Product Manufacturing
Transporter with Other ME License

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

| Individual | Role |
|-------------------|---|
| Shauna Fitzgerald | Person Having Direct/Indirect Control / Capital Contributor |

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Expedited Applicant (Woman-Owned Business)



7. The applicant and municipality executed a Host Community Agreement on July 20, 2022.
8. The applicant conducted a community outreach meeting on July 20, 2022 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Clinton on June 30, 2023 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

| # | Goal |
|---|--|
| 1 | Partner with the City of Fitchburg to Adopt A Park to maintain and beautify an area in need within the city limits by scheduling two (2) park cleanups on an annual basis and hire a Fitchburg based landscape company to maintain the park. |
| 2 | Sponsor two (2) meaningful events, annually that will encourage mentorship and networking. |
| 3 | Sponsor 2-3 bands for the City of Fitchburg's Summer Series Concert by donating \$5,000 to the bands and musicians from Fitchburg. |

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within three (3) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

| Day(s) | Hours of Operation |
|---------------|--------------------|
| Monday-Sunday | Open 24 hours |

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:



| # | Goal |
|---|--|
| 1 | Recruit women (20%); minorities (15%); persons identifying as LGBTQ+ (5%); veterans (5%); persons with disabilities (5%) for its hiring initiatives. |
| 2 | Host a resume building and interview skills workshop, monthly. |

17. Summary of products to be produced and/or sold (if applicable):

| # | Product |
|---|---|
| 1 | Flower |
| 2 | Vapor Cartridges |
| 3 | Concentrates (wax, shatter, sugar, live resin and terp sauce) |
| 4 | Chocolates |
| 5 | Gummies (grape, lemon, orange, lime, watermelon, mixed berry, raspberry, and strawberry) |
| 6 | Mints |
| 7 | Brownies |
| 8 | Cookies |
| 9 | Hard Candies (grape, lemon, orange, lime, watermelon, mixed berry, raspberry, and strawberry) |

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



FreeMarketMA, LLC
MCN283866

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

FreeMarketMA, LLC
118 Bayview Avenue, Berkley, MA 02779

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 2 / Outdoor (5,001 – 10,000 sq. ft.)

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

| Type | Status | Location |
|-----------------------|-----------------------|----------|
| Product Manufacturing | Application Submitted | Berkley |

4. List of all required individuals and their roles in the Marijuana Establishment:

| Individual | Role |
|----------------|---|
| Timothy Reed | Person Having Direct/Indirect Control |
| Travis Alahmar | Person Having Direct/Indirect Control |
| Nicholas Holt | Person Having Direct/Indirect Control |
| William Nixon | Person Having Direct/Indirect Control / Capital Contributor |

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:



Expedited Applicant (License Type)

7. The applicant and municipality executed a Host Community Agreement on May 3, 2023
8. The applicant conducted a community outreach meeting on May 18, 2023, and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Berkley on July 6, 2023, stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

| # | Goal |
|---|--|
| 1 | Donate \$1,500, annually to The Family Pantry-Damien's Place, a food pantry that serves Wareham and New Bedford. |

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within one (1) month of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

| Day(s) | Hours of Operation |
|-----------------|-------------------------|
| Monday-Saturday | 10:00 a.m. to 8:00 p.m. |
| Sunday | 12:00 a.m. to 8:00 p.m. |

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

| # | Goal |
|---|------|
|---|------|



| | |
|---|--|
| 1 | Recruit minorities (50%), women (40%), veterans (3%), persons with disabilities (2%), LGBTQ+ (2%) for its hiring initiatives. |
| 2 | Contract with contractors, subcontractors and suppliers who are minority (5%), woman (5%), veteran (5%), LGBTQ+ (5%), and persons with disabilities (5%) owned businesses. |

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission’s regulations.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Hoop City Ventures, LLC

MR284806

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Hoop City Vetnures, LLC
d/b/a Dazed
399 Boston Road W, Monson, MA 01057

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened one (1) time for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed license are also associated with other adult-use cultivation, product manufacturing, and retail licenses under the names of Tigertown, LLC, Flying Goose, LLC and Dark Stream, LLC.

4. List of all required individuals and their roles in the Marijuana Establishment:

| Individual | Role |
|----------------------|---------------------------------------|
| Richard Rainone | Person Having Direct/Indirect Control |
| Christopher Vianello | Person Having Direct/Indirect Control |
| Keshawn Warner | Person Having Direct/Indirect Control |

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.



6. Applicant's priority status:

General Applicant

- 7. The applicant and municipality executed a Host Community Agreement on June 14, 2022.
- 8. The applicant conducted a community outreach meeting on May 5, 2023 and provided documentation demonstrating compliance with Commission regulations.
- 9. The Commission received a municipal response from the City/Town of Monson on June 7, 2023, stating the applicant was in compliance with all local ordinances or bylaws.
- 10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

| # | Goal |
|---|--|
| 1 | Recruit at least 25% of its staff that are from Monson, Holyoke and Springfield, and Massachusetts residents who have or have parents or spouses who have past drug convictions. |
| 2 | Provide industry specific educational programs and informational sessions twice a year for Massachusetts residents of Monson, Holyoke, and Springfield and Massachusetts residents who have or have parents or spouses who have past drug convictions. |

BACKGROUND CHECK REVIEW

- 11. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
- 12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

- 13. The applicant states that it can be operational within six (6) months of receiving the provisional license(s).
- 14. The applicant's proposed hours of operation are the following:

| Day(s) | Hours of Operation |
|---------------|-------------------------|
| Monday-Sunday | 8:00 a.m. to 11:00 p.m. |



15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

| # | Goal |
|---|---|
| 1 | Recruit 48.8% women, 20.7% minorities, 12% persons with disabilities, 7% veterans, and 10% LGBTQ+ for its hiring initiatives. |
| 2 | Offer advancement to management and executive positions, internally, thereby providing opportunities to diverse workforce. |
| 3 | Provide training on diversity and sensitivity annually. |

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Mass Tree Holdings, LLC

MPN282265

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Mass Tree Holdings, LLC
79-81 Main Street, Rutland, MA 01543

2. Type of license sought:

Product Manufacturing

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

| Type | Status | Location |
|--|---------------------|----------|
| Cultivation Tier 2 / Indoor (5,001 to 10,000 sq. ft.) | Provisional License | Rutland |

Please note that individuals and/or entities associated with the proposed license are also associated with another product manufacturing license under the name of House of Grafton, LLC.

4. List of all required individuals and their roles in the Marijuana Establishment:

| Individual | Role |
|-----------------------------|---------------------------------------|
| Mark Cruz | Person Having Direct/Indirect Control |
| Mitchell Shapiro | Person Having Direct/Indirect Control |
| Matthew Brodylsbill | Person Having Direct/Indirect Control |
| Connor Macomber | Person Having Direct/Indirect Control |
| Colonel Boothe | Person Having Direct/Indirect Control |
| Peter Renzi | Person Having Direct/Indirect Control |
| Christine Giurdenella-Renzi | Person Having Direct/Indirect Control |
| David Gonzalez | Person Having Direct/Indirect Control |

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| | |
|----------------|---------------------------------------|
| Terrence Dolan | Person Having Direct/Indirect Control |
|----------------|---------------------------------------|

5. List of all required entities and their roles in the Marijuana Establishment:

| Entity | Role |
|----------------------|---|
| Maximum Growth, Inc. | Entity Having Direct/Indirect Control/Capital Contributor |

6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on August 10, 2021.
8. The applicant conducted a community outreach meeting on April 6, 2023, and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Rutland on July 12, 2023, stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

| # | Goal |
|---|--|
| 1 | Recruit 25% of its workforce that fall into one or more of the four populations identified in the target group (Worcester census tracts). |
| 2 | Hire twenty percent (20%) of the contractors, vendors, and service providers, that fall into one or more of the four populations identified in the target group. |

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within one year of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:



| Day(s) | Hours of Operation |
|-----------------|------------------------|
| Monday-Friday | 7:30 a.m. to 6:30 p.m. |
| Saturday-Sunday | 8:00 a.m. to 5:00 p.m. |

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.
16. The applicant proposed the following goals for its Diversity Plan:

| # | Goal |
|---|---|
| 1 | A goal of hiring a staff that is at least 10% women and 20% from the following diverse groups broken down as follows: (80%) Minorities, (15%) Veterans, (2.5%) Disabled Individuals (2.5%) LGBTQ individuals, and people with disabilities. |
| 2 | A goal of contracting with at least 30% of our total suppliers and ancillary services from the following diverse groups broken down as follows: (70%) Minorities, (10%) Women (15%) Veterans, (2.5%) Disabled Individuals (2.5%) LGBTQ individuals. |

17. Summary of products to be produced and/or sold:

| # | Product |
|---|---------------------------------|
| 1 | 1-gram pre-rolled craft flower |
| 2 | .5-gram pre-rolled craft flower |

18. Plan for obtaining marijuana or marijuana products:

The applicant plans to obtain marijuana from its affiliated licenses.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
5. The applicant shall cooperate with and provide information to Commission staff.
6. Provisional licensure is subject to the payment of the appropriate license fee.



The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



On Root, LLC

DOA100179

MDA1301

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

On Root, LLC
82 Sanderson Avenue, Lynn, MA 01902

2. Type of license sought and information regarding the application submission:

Marijuana Courier
Marijuana Delivery Operator

The application was reopened twice (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. The applicant was pre-certified by the Commission for Marijuana Courier / Marijuana Delivery Operator on February 25, 2022. Pursuant to 935 CMR 500.101(2)(b), the applicant demonstrated a propensity to successfully operate a Marijuana Establishment.

5. List of all required individuals and their roles in the Marijuana Establishment:

| Individual | Role |
|------------------------|---|
| Gabriel Matias De Leon | Person Having Direct/Indirect Control |
| Kimberly Calaj | Person Having Direct/Indirect Control |
| Julio Hernandez | Person Having Direct/Indirect Control |
| Pedro Tavarez | Person Having Direct/Indirect Control / Capital Contributor |

6. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.



7. Applicant's priority status:
 Expedited Applicant - Social Equity Program Participant
 (Pedro Tavaréz / 55% ownership / SE305692)
8. The applicant and municipality executed a Host Community Agreement on May 11, 2023.
9. The applicant conducted a community outreach meeting on October 13, 2023, and provided documentation demonstrating compliance with Commission regulations.
10. The Commission received a municipal response from the City/Town of Lynn on July 14, 2023, stating the applicant was in compliance with all local ordinances or bylaws.
11. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

| # | Goal |
|---|---|
| 1 | Donate \$5,000 to the Aborn Elementary School Parent-Teacher Organization located in Lynn, MA. |
| 2 | Create a Paid Volunteering Program for its employees, enabling them to give back and help create meaningful change. As part of this program, On Root will provide each employee with eight paid volunteer hours per year. |

BACKGROUND CHECK REVIEW

12. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
13. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

14. The applicant states that it can be operational within one year of receiving the provisional license(s).
15. The applicant's proposed hours of operation are the following:

| Day(s) | Hours of Operation |
|---------------|-------------------------|
| Monday-Sunday | 10:00 a.m. to 8:00 p.m. |

16. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.



17. The applicant proposed the following goals for its Diversity Plan:

| # | Goal |
|---|---|
| 1 | Recruit 75% people of color, particularly Black, African American, Hispanic, Latinx, and Indigenous people, 40% Women, 25% Veterans, 10% persons with disabilities and 20% individuals who identify as LGBTQ+ for its hiring initiatives. |
| 2 | Support diverse businesses by contracting with 20% of WBE's, 50% MBE's, 20% VBE's, 15% persons with disabilities and, 15% of all contracts with businesses that are majority-owned or managed by individuals who identify as LGBTQ+. |

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Stone's Throw Cannabis

MRN284843

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Stone's Throw Cannabis
d/b/a Firebrand Cannabis
727 Atlantic Ave., Floors 1-2, Boston, MA 02111

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

| Type | Status | Location |
|-------------------|-----------------------|----------|
| Marijuana Courier | Application Submitted | Boston |

Please note that individuals and/or entities associated with the proposed license are also associated with other adult-use cultivation, product manufacturing, retail licenses, and marijuana delivery applications or licenses under the names of Coyote Cannabis Corporation, Healing Calyx, LLC, Holyoke 420, LLC, Mint Retail Facilities, LLC, Bean Collective, LLC, Strain, LLC, Many Rivers, LLC, BLAZR, Inc, Pine Delivery, Inc., and Healing Greene Massachusetts, LLC

4. List of all required individuals and their roles in the Marijuana Establishment:

| Individual | Role |
|------------------|---------------------------------------|
| David Rabinovitz | Person Having Direct/Indirect Control |
| Blake Mensing | Person Having Direct/Indirect Control |
| Trey Williams | Person Having Direct/Indirect Control |
| Michael Ortoll | Person Having Direct/Indirect Control |

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| | |
|-------------------|---------------------------------------|
| Albert Montgomery | Person Having Direct/Indirect Control |
| Desiree Franjul | Person Having Direct/Indirect Control |

- List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

- Applicant's priority status:

Expedited Applicant (Social Equity Program Participant)
 (Trey Williams /12.75% ownership / SE304970)
 (Michael Ortoll /12.75% ownership / SE303558)
 (Albert Montgomery /12.75% ownership / SE304208)
 (Desiree Franjul /12.75% ownership / SE304406)

- The applicant and municipality executed a Host Community Agreement on November 9, 2022.
- The applicant conducted a community outreach meeting on December 12, 2022, and provided documentation demonstrating compliance with Commission regulations.
- The Commission received a municipal response from the City/Town of Boston on May 25, 2023, stating the applicant was in compliance with all local ordinances or bylaws.
- The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

| # | Goal |
|---|---|
| 1 | Provide monetary support in the amount of \$2,500, annually, to Big Hope Project, Inc. |
| 2 | Provide at least five (5) Massachusetts residents per year who have past drug convictions or who have parents or spouses who have had drug convictions with education and support relating to sealing criminal records to reduce barriers to entry in the cannabis industry and the workforce in general. |

BACKGROUND CHECK REVIEW

- There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
- There were no concerns arising from background checks on the individuals or entities associated with the application.



MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within four (4) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

| Day(s) | Hours of Operation |
|-----------------|---------------------------|
| Monday-Saturday | 9:00 a.m. to 9:00 p.m. |
| Sunday | 11:00 a.m. to 9:00 p.m. |

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

| # | Goal |
|----------|--|
| 1 | Recruit veterans (20%), people with disabilities (20%), LGBTQ+ (20%), women (20%) and people of color, particularly Black, African American, Hispanic, Latinx, and Indigenous people (20%) for its hiring initiatives. |
| 2 | Contract with MBE (5%), WBE (5%), VBE (5%), LGBTQ Business-Owned (5%), and disability-owned (5%) contractors, subcontractors, and suppliers. |

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Buudda Brothers, LLC

MC281939

MP281585

MR282225

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Buudda Brothers, LLC
d/b/a Nameless
604 Main Street, Holyoke, MA 01040

2. Type of final license sought:

Cultivation Tier 1 / Indoor (up to 5,000 square feet)
Product Manufacturing
Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use cultivation, product manufacturing, and retail licenses under the names of Buudda Brothers 90 Sargeant Street, LLC and Dr. Greenthumb Greenfield, LLC.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on June 4, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).

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7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): May 17, 2023
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Enforcement staff verified that all cultivation operations were in compliance with the Commission's regulations. Some of the requirements verified include the following:

- i. Seed-to-sale tracking;
- ii. Compliance with applicable pesticide laws and regulations; and
- iii. Best practices to limit contamination.



d. Product Manufacturing Operation

Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Proposed product compliance; and
- ii. Safety, sanitation, and security of the area and products.

e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

f. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, prepare, produce, and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Comm Ave Canna, Inc
MR282314

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Comm Ave Canna, Inc.
d/b/a Comm Ave Canna
1030 Commonwealth Ave, 2nd Floor, Brookline, MA 02215

2. Type of final license sought:

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on July 9, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): July 11, 2023
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.

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10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

d. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:



1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Holistic Industries, Inc

MR281787

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Holistic Industries, Inc
d/b/a Liberty Cannabis
304 Somerville Avenue, Somerville, MA 02143

2. Type of final license sought:

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

| Type | Status | Location |
|--------|---------------------|--------------------|
| Retail | Commence Operations | Springfield |
| Retail | Commence Operations | Northampton |
| MTC | Commence Operations | Monson-Easthampton |

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use cultivation, product manufacturing, and medical marijuana treatment centers under the name of Holistic Industries, Inc.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on May 11, 2023.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

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INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): June 14, 2023
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

- d. Transportation



The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



J-B.A.M., INC
MP282172

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

J-B.A.M., Inc
71 Downing Parkway, Building A, Pittsfield, MA 01201

2. Type of final license sought:

Product Manufacturing

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

| Type | Status | Location |
|--|---------------|------------|
| Cultivation Tier 1 / Indoor (up to 5,000 square feet) | Final License | Pittsfield |

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on May 12, 2022.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): June 15, 2023



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Product Manufacturing Operation

Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Proposed product compliance; and
- ii. Safety, sanitation, and security of the area and products.

- d. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION



Commission staff recommend final licensure with the following conditions:

1. The licensee may possess, prepare, produce, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



KG Collective Brockton, LLC

MR281374

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

KG Collective Brockton, LLC
912 Crescent Street, Brockton, MA 02302

2. Type of final license sought:

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use retail licenses and marijuana delivery licenses under the names of KG Collective, LLC and KG Collective Delivery, LLC

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on October 14, 2021.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): July 5, 2023

Final License Executive Summary 1



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

- d. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION



Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



SQ Causeway DO100127

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

SQ Causeway
d/b/a Causeway
731 Main Street, Clinton, MA 01510

2. Type of final license sought:

Marijuana Courier

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on May 12, 2022.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): May 25, 2023 and June 16, 2023



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:
 - a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Transportation

Enforcement staff verified that all transportation-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Vehicle and staffing requirements;
- ii. Communication and reporting requirements; and
- iii. Inventory and manifests requirements.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee shall not deliver marijuana to consumers, patients, or caregivers, until upon inspection, receiving permission from the Commission to commence full operations.



2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



ToroVerde (Massachusetts), Inc.
MR282320

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

ToroVerde (Massachusetts) II, Inc.
d/b/a Happy Feelings
51 Davis Street, Greenfield, MA 01301

2. Type of final license sought:

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

| Type | Status | Location |
|--------|---------------------|-------------|
| Retail | Provisional License | Northampton |
| Retail | Final License | Whatley |

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on May 7, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): June 27, 2023



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

- d. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION



Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.





ToroVerde (Massachusetts), Inc.
MR282601

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

ToroVerde (Massachusetts), Inc.
d/b/a Happy Feelings
26-28 North King Street, Unit 2, Northampton, MA 01060

2. Type of final license sought:

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

| Type | Status | Location |
|--------|---------------------|------------|
| Retail | Final License | Whatley |
| Retail | Provisional License | Greenfield |

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on May 7, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): June 27, 2023



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

- d. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION



Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



JOLO Can, LLC

RMD3737

ESTABLISHMENT OVERVIEW

1. Name and address(es) of the Medical Marijuana Treatment Center:

JOLO Can, LLC
d/b/a Harbor House Collective

Cultivation: 80 Eastern Avenue, Chelsea MA 02150
Product Manufacturing: 80 Eastern Avenue, Chelsea MA 02150
Dispensary: 80 Eastern Avenue, Chelsea MA 02150

2. The licensee is a licensee or applicant for other Medical Marijuana Treatment Center and/or Marijuana Establishment license(s):

| Type | Status | Location |
|----------------------------|---------------------|----------|
| Retail | Commence Operations | Chelsea |
| Product Manufacturing | Commence Operations | Chelsea |
| Cultivation, Tier 3/Indoor | Commence Operations | Chelsea |

LICENSING OVERVIEW

3. The licensee was approved for provisional licensure on March 9, 2023.
4. The licensee has paid all applicable license fees.
5. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license.
6. No new information has been discovered by Commission staff regarding the suitability of the licensee(s) previously disclosed since the issuance of the provisional license.

INSPECTION OVERVIEW

7. Commission staff inspected the licensee's Medical Marijuana Treatment Center on the following date(s): May 24, 2023



8. The licensee's Medical Marijuana Treatment Center was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 501.000, as applicable.
9. No evidence was discovered during the inspection(s) that indicated the Medical Marijuana Treatment Center was not in compliance with all applicable state and local bylaws or ordinances.
10. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Enforcement staff verified that all cultivation operations were in compliance with the Commission's regulations. Some of the requirements verified include the following:

- i. Seed-to-sale tracking;
- ii. Compliance with applicable pesticide laws and regulations; and
- iii. Best practices to limit contamination.

- d. Product Manufacturing Operation

Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Proposed product compliance; and



ii. Safety, sanitation, and security of the area and products.

e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor;
- iii. Availability and contents of patient education materials; and
- iv. Policies to ensure dispensing limits are followed.

f. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, prepare, produce, and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Medical Marijuana Treatment Centers, or to patients, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff. And
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 501.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



MARIJUANA ESTABLISHMENT RENEWALS
EXECUTIVE SUMMARY
COMMISSION MEETING: AUGUST 10, 2023

RENEWAL OVERVIEW

1. Name, license number, renewal application number, host community, and funds deriving from a Host Community Agreement allocated for the municipality for each Marijuana Establishment presented for renewal:

| | Licensee Name | License Number | Renewal Application Number | Location | Municipal Costs Disclosed |
|----|--|----------------|----------------------------|------------|---------------------------|
| 1 | 202 Trading Company, Inc. d/b/a Bud Barn | MR281735 | MRR206517 | Winchendon | \$0.00 |
| 2 | Ahava, LLC | MC283670 | MCR140539 | Holyoke | \$0.00 |
| 3 | Ahava, LLC | MP282159 | MPR244036 | Holyoke | \$0.00 |
| 4 | Analytics Labs, LLC. | IL281280 | ILR267919 | Holyoke | \$0.00 |
| 5 | Apotho Therapeutics Plainville, LLC | MR282388 | MRR206562 | Plainville | \$0.00 |
| 6 | Atlas Marketplace & Delivery, LLC d/b/a Plymouth Armor Group | MT281393 | MTR263109 | Plymouth | \$0.00 |
| 7 | Baileys' Buds, LLC | MB281692 | MBR169315 | Dracut | \$0.00 |
| 8 | Berkshire Kind Inc. | MC282303 | MCR140528 | Pittsfield | \$0.00 |
| 9 | BeWell Organic Medicine, Inc. | MC281924 | MCR140542 | Lowell | \$0.00 |
| 10 | CNA Stores, Inc. | MC283470 | MCR140529 | Winchendon | \$0.00 |
| 11 | CNA Stores, Inc. | MP282064 | MPR244016 | Winchendon | \$0.00 |
| 12 | Coastal Solutions | MT281365 | MTR263110 | Plymouth | \$0.00 |
| 13 | Commonwealth Alternative Care, Inc. | MR282337 | MRR206524 | Taunton | \$0.00 |
| 14 | Commonwealth Alternative Care, Inc. | MP281583 | MPR244007 | Taunton | \$0.00 |
| 15 | Commonwealth Alternative Care, Inc. | MR282339 | MRR206523 | Brockton | \$0.00 |
| 16 | Commonwealth Alternative Care, Inc. | MC281917 | MCR140532 | Taunton | \$0.00 |

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| | | | | | |
|----|-------------------------------|----------|-----------|---------------------|------------|
| 17 | DayDreamz Estates LLC | MC283415 | MCR140481 | Sandisfield | \$0.00 |
| 18 | DMS Trinity, LLC | MR282590 | MRR206542 | Chelsea | \$0.00 |
| 19 | Evergreen Industries LLC | MC283694 | MCR140555 | Holyoke | \$0.00 |
| 20 | Four Score Holdings LLC | MP281689 | MPR243902 | Charlton | \$0.00 |
| 21 | Four Score Holdings LLC | MC282187 | MCR140369 | Charlton | \$0.00 |
| 22 | Frozen 4 Corporation | MC283525 | MCR140536 | Bellingham | \$0.00 |
| 23 | G7 Lab LLC | IL281334 | ILR267923 | Littleton | \$0.00 |
| 24 | Gan Or LLC | MP282097 | MPR244037 | Northampton | \$0.00 |
| 25 | Green Gold Group Inc | MC281649 | MCR140491 | North Brookfield | \$0.00 |
| 26 | Green Valley Analytics LLC | IL281359 | ILR267924 | Holyoke | \$0.00 |
| 27 | Greenbridge Technologies, LLC | MP282054 | MPR244032 | Tyngsborough | \$0.00 |
| 28 | Greenbridge Technologies, LLC | MC283420 | MCR140547 | Tyngsborough | \$0.00 |
| 29 | Hennep Cultivation LLC | MP281766 | MPR243989 | Franklin | \$0.00 |
| 30 | Hennep Cultivation LLC | MC282282 | MCR140501 | Franklin | \$0.00 |
| 31 | Hidden Hemlock, LLC | MB281355 | MBR169313 | Westfield | \$0.00 |
| 32 | HumboldtEast, LLC | MP281679 | MPR244018 | Georgetown | \$0.00 |
| 33 | HVV Massachusetts, Inc | MP281657 | MPR244027 | Gloucester | \$0.00 |
| 34 | I.N.S.A., Inc. | MR281892 | MRR206560 | Salem | \$0.00 |
| 35 | INDICA LLC | MR284431 | MRR206434 | Adams | \$0.00 |
| 36 | JAMACO, LLC | MC282136 | MCR140468 | Amesbury | \$0.00 |
| 37 | Life Essence, Inc. | MC281999 | MCR140520 | Holyoke | \$0.00 |
| 38 | Life Essence, Inc. | MR283110 | MRR206449 | Framingham | \$0.00 |
| 39 | Major Bloom, LLC | MR281759 | MRR206338 | Attleboro | \$0.00 |
| 40 | Mayflower Medicinals, Inc. | MR282155 | MRR206486 | Lowell | \$0.00 |
| 41 | Mayflower Medicinals, Inc. | MR282682 | MRR206487 | Boston | \$0.00 |
| 42 | Mederi Inc. | MC282059 | MCR140510 | Holliston | \$0.00 |
| 43 | Noble Manna Inc. | MR282984 | MRR206460 | Mendon | \$0.00 |
| 44 | Nova Farms LLC | MR282516 | MRR206521 | Framingham | \$1,202.82 |
| 45 | NS AJO Holdings Inc. | MR283095 | MRR206550 | Watertown | \$0.00 |
| 46 | Patriot Care Corp | MR281282 | MRR206567 | Greenfield | \$0.00 |
| 47 | Patriot Care Corp | MR281283 | MRR206543 | Lowell | \$0.00 |
| 48 | Patriot Care Corp | MP281308 | MPR244023 | Lowell | \$0.00 |
| 49 | Patriot Care Corp | MC281265 | MCR140538 | Lowell | \$0.00 |
| 50 | Pure Industries, Inc. | MP281746 | MPR244020 | Lowell | \$0.00 |
| 51 | Pure Lowell, Inc. | MR282815 | MRR206526 | Lowell | \$0.00 |
| 52 | Releaf Cultivation L.L.C | MC282674 | MCR140525 | Gardner | \$0.00 |
| 53 | Rhythm of Life Cannabis LLC | MP282066 | MPR244028 | Uxbridge | \$0.00 |
| 54 | Rhythm of Life Cannabis LLC | MC283475 | MCR140551 | Uxbridge | \$0.00 |
| 55 | Root 2 Naturals, LLC | MB281675 | MBR169316 | Athol | \$0.00 |



| | | | | | |
|----|---|----------|-----------|-------------|--------|
| 56 | Salisbury Cultivation and Production Manufacturing, LLC | MP281819 | MPR244010 | Salisbury | \$0.00 |
| 57 | Salisbury Cultivation and Production Manufacturing, LLC | MC282530 | MCR140519 | Salisbury | \$0.00 |
| 58 | Silver Therapeutics of Palmer, Inc. | MR284328 | MRR206558 | Palmer | \$0.00 |
| 59 | Southcoast Apothecary, LLC | MR283075 | MRR206533 | New Bedford | \$0.00 |
| 60 | STANDISH GREEN GROUP, LLC | MP282080 | MPR244035 | Lowell | \$0.00 |
| 61 | Temescal Wellness of Massachusetts, LLC | MR281309 | MRR206549 | Hudson | \$0.00 |
| 62 | Temescal Wellness of Massachusetts, LLC | MR281588 | MRR206548 | Pittsfield | \$0.00 |
| 63 | The Green Lady Dispensary II, Inc. | MR284161 | MRR206553 | Newton | \$0.00 |
| 64 | Theory Wellness Inc | MR281835 | MRR206518 | Chicopee | \$0.00 |
| 65 | Top Shelf Cannaseurs LLC | MC281604 | MCR140533 | Uxbridge | \$0.00 |
| 66 | True East Leaf LLC | MR282909 | MRR206503 | Pittsfield | \$0.00 |
| 67 | Uma Flowers Lunenburg LLC | MR284518 | MRR206528 | Lunenburg | \$0.00 |
| 68 | Union Twist, Inc. | MR282313 | MRR206530 | Framingham | \$0.00 |
| 69 | Union Twist, Inc. | MR283168 | MRR206529 | Newton | \$0.00 |
| 70 | Witch City Gardens LLC | MR281663 | MRR206541 | Salem | \$0.00 |

2. All licensees have submitted renewal applications pursuant to 935 CMR 500.103(4) which include the licensee's disclosure of their progress or success towards their Positive Impact and Diversity Plans.
3. All licensees have submitted documentation of good standing from the Secretary of the Commonwealth, Department of Revenue, and Department of Unemployment Assistance, if applicable.
4. All licensees have paid the appropriate annual license fee.
5. The licensees, when applicable, have been inspected over the previous year. Commission staff certify that, to the best of our knowledge, no information has been found that would prevent renewal of the licenses mentioned above pursuant to 935 CMR 500.450.

RECOMMENDATION

Commission staff recommend review and decision on the above-mentioned licenses applying for renewal, and if approved, request that the approval be subject to the licensee remaining in compliance with the Commission regulations and applicable law.





**MEDICAL MARIJUANA TREATMENT CENTER RENEWALS
EXECUTIVE SUMMARY
COMMISSION MEETING: AUGUST 10, 2023**

RENEWAL OVERVIEW

1. Name, license number, location(s), for each Medical Marijuana Treatment Center presented for renewal:

| | Licensee Name | License Number | Location (Cultivation) | Location (Dispensing) |
|----|--|----------------|------------------------|-----------------------|
| 71 | Alternative Therapies Group, Inc. | RMD065 | Salisbury | Salem |
| 72 | Bountiful Farms, Inc. | RMD1485 | Lakeville | Natick |
| 73 | Four Daughters Compassionate Care, Inc. dba Zen Leaf | RMD1691 | Sharon | Sharon |
| 74 | Garden Remedies, Inc. | RMD205 | Fitchburg | Newton |
| 75 | Mayflower Medicinals, Inc. | RMD425 | Holliston | Boston |
| 76 | Sanctuary Medicinals, Inc. - Danvers | RMD1127 | Littleton | Danvers |

2. All licensees have submitted renewal applications pursuant to 935 CMR 501.103.
3. All licensees have paid the appropriate annual license fee.
4. The licensees, when applicable, have been inspected over the previous year. Commission staff certify that, to the best of our knowledge, no information has been found that would prevent renewal of the licenses mentioned above pursuant to 935 CMR 501.450.

RECOMMENDATION

Commission staff recommend review and decision on the above-mentioned licenses applying for renewal, and if approved, request that the approval be subject to the licensee remaining in compliance with the Commission regulations and applicable law.



ACTA LLC
DCCN462218

RESPONSIBLE VENDOR TRAINING (“RVT”) APPLICANT SUMMARY

1. Name, address, and contact information of the proposed RVT applicant:

| Item | Information |
|----------------------------|---|
| RVT Applicant Name | ACTA LLC |
| RVT Applicant d/b/a Name | N/A |
| RVT Address | 1650 Limekiln Pike Ste B19 #169 Dresher PA 19025 |
| RVT Business Phone Number | 617-213-0439 |
| RVT Business Email Address | hello@actatraining.org |
| RVT Business Website | https://www.actatraining.org/ |

2. The RVT applicant has applied to provide a training program for the Delivery Core Curriculum.
3. No owner, manager, or employee of the RVT applicant is a Person or Entity Having Direct or Indirect Control of a Marijuana Establishment or Medical Marijuana Treatment Center. The following is a list of all required individuals disclosed:

| Individual | Role |
|------------|-------|
| Insuk Lee | Owner |

GENERAL OVERVIEW OF TRAINING PROGRAM

4. The RVT applicant’s program will be presented in a virtual model.
5. The RVT applicant has demonstrated the following:
 - a. To verify the identification and certify completion of the training program for each agent;
 - b. To track trainees' time needed to complete the course training;
 - c. To allow for the trainees to ask questions of the RVT; and
 - d. To evaluate each trainee's proficiency with course material.
6. The RVT applicant described its plan to maintain its training records at its principal place of business including length of time for retention.



7. The RVT applicant outlined the attendees its training program intends to target, its recruitment approach, and the objectives of its training program.

COURSE MATERIALS AND ATTACHMENTS

8. The RVT applicant submitted following required training and evaluation materials:

| Delivery Core Curriculum Materials |
|--|
| 1. Safely Conducting Deliveries |
| 2. Safe Cash Handling Practices |
| 3. Strategies for De-escalating Potentially Dangerous Situations |
| 4. Securing Product Following any Instance of Diversion, Theft, or Loss of Finished Marijuana Products |
| 5. Collecting and Communicating Information to Assist in Investigations |
| 6. Procedures for Checking Identification |
| 7. Indications of Impairment |
| 8. Notification to Consumers Regarding Use of Mandatory Recording Devices |
| 9. Testing Materials |
| 10. Evaluation Materials |

RECOMMENDATION

Commission staff recommends the RVT applicant listed above be approved for a two-year certification to provide its training program with the following conditions:

1. The RVT applicant shall ensure all training materials reflect current Commission regulations.
2. The RVT applicant shall remain fully compliant with all applicable Commission regulations.

This recommendation is based on the review and evaluations of required materials and information submitted to the Commission.



Bartucca Consulting LLC

DCCN462220

RESPONSIBLE VENDOR TRAINING (“RVT”) APPLICANT SUMMARY

1. Name, address, and contact information of the proposed RVT applicant:

| Item | Information |
|----------------------------|--|
| RVT Applicant Name | Bartucca Consulting LLC |
| RVT Applicant d/b/a Name | N/A |
| RVT Address | 90 Tilting Rock Road Wrentham MA 02093 |
| RVT Business Phone Number | 774-291-6260 |
| RVT Business Email Address | bartuccaanthony@comcast.net |
| RVT Business Website | N/A |

2. The RVT applicant has applied to provide a training program for the Delivery Core Curriculum.
3. No owner, manager, or employee of the RVT applicant is a Person or Entity Having Direct or Indirect Control of a Marijuana Establishment or Medical Marijuana Treatment Center. The following is a list of all required individuals disclosed:

| Individual | Role |
|------------------|-------|
| Anthony Bartucca | Owner |

GENERAL OVERVIEW OF TRAINING PROGRAM

4. The RVT applicant’s program will be presented in an in-person and virtual model.
5. The RVT applicant has demonstrated the following:
 - a. To verify the identification and certify completion of the training program for each agent;
 - b. To track trainees' time needed to complete the course training;
 - c. To allow for the trainees to ask questions of the RVT; and
 - d. To evaluate each trainee's proficiency with course material.
6. The RVT applicant described its plan to maintain its training records at its principal place of business including length of time for retention.

RVT Executive Summary 1



7. The RVT applicant outlined the attendees its training program intends to target, its recruitment approach, and the objectives of its training program.

COURSE MATERIALS AND ATTACHMENTS

8. The RVT applicant submitted following required training and evaluation materials:

| Delivery Core Curriculum Materials |
|--|
| 1. Safely Conducting Deliveries |
| 2. Safe Cash Handling Practices |
| 3. Strategies for De-escalating Potentially Dangerous Situations |
| 4. Securing Product Following any Instance of Diversion, Theft, or Loss of Finished Marijuana Products |
| 5. Collecting and Communicating Information to Assist in Investigations |
| 6. Procedures for Checking Identification |
| 7. Indications of Impairment |
| 8. Notification to Consumers Regarding Use of Mandatory Recording Devices |
| 9. Testing Materials |
| 10. Evaluation Materials |

RECOMMENDATION

Commission staff recommends the RVT applicant listed above be approved for a two-year certification to provide its training program with the following conditions:

1. The RVT applicant shall ensure all training materials reflect current Commission regulations.
2. The RVT applicant shall remain fully compliant with all applicable Commission regulations.

This recommendation is based on the review and evaluations of required materials and information submitted to the Commission.



Cannabis Trainers

DCCN462217

RESPONSIBLE VENDOR TRAINING (“RVT”) APPLICANT SUMMARY

1. Name, address, and contact information of the proposed RVT applicant:

| Item | Information |
|----------------------------|---|
| RVT Applicant Name | Cannabis Trainers |
| RVT Applicant d/b/a Name | N/A |
| RVT Address | 2745 W 35th Ave Denver, CO 80211 |
| RVT Business Phone Number | 303-931-1111 |
| RVT Business Email Address | maureen@cannabistrainers.com |
| RVT Business Website | https://cannabistrainers.com/ |

2. The RVT applicant has applied to provide a training program for the Delivery Core Curriculum.
3. No owner, manager, or employee of the RVT applicant is a Person or Entity Having Direct or Indirect Control of a Marijuana Establishment or Medical Marijuana Treatment Center. The following is a list of all required individuals disclosed:

| Individual | Role |
|------------------|-------|
| Maureen McNamara | Owner |

GENERAL OVERVIEW OF TRAINING PROGRAM

4. The RVT applicant’s program will be presented in an in-person and virtual model.
5. The RVT applicant has demonstrated the following:
 - a. To verify the identification and certify completion of the training program for each agent;
 - b. To track trainees' time needed to complete the course training;
 - c. To allow for the trainees to ask questions of the RVT; and
 - d. To evaluate each trainee's proficiency with course material.
6. The RVT applicant described its plan to maintain its training records at its principal place of business including length of time for retention.

RVT Executive Summary 1



7. The RVT applicant outlined the attendees its training program intends to target, its recruitment approach, and the objectives of its training program.

COURSE MATERIALS AND ATTACHMENTS

8. The RVT applicant submitted following required training and evaluation materials:

| Delivery Core Curriculum Materials |
|--|
| 1. Safely Conducting Deliveries |
| 2. Safe Cash Handling Practices |
| 3. Strategies for De-escalating Potentially Dangerous Situations |
| 4. Securing Product Following any Instance of Diversion, Theft, or Loss of Finished Marijuana Products |
| 5. Collecting and Communicating Information to Assist in Investigations |
| 6. Procedures for Checking Identification |
| 7. Indications of Impairment |
| 8. Notification to Consumers Regarding Use of Mandatory Recording Devices |
| 9. Testing Materials |
| 10. Evaluation Materials |

RECOMMENDATION

Commission staff recommends the RVT applicant listed above be approved for a two-year certification to provide its training program with the following conditions:

1. The RVT applicant shall ensure all training materials reflect current Commission regulations.
2. The RVT applicant shall remain fully compliant with all applicable Commission regulations.

This recommendation is based on the review and evaluations of required materials and information submitted to the Commission.



Ellen Brown

DCCN462213

RESPONSIBLE VENDOR TRAINING (“RVT”) APPLICANT SUMMARY

1. Name, address, and contact information of the proposed RVT applicant:

| Item | Information |
|----------------------------|---|
| RVT Applicant Name | Ellen Brown |
| RVT Applicant d/b/a Name | Green Path Training |
| RVT Address | 19 Old Oyster RD Cotuit MA 02635 |
| RVT Business Phone Number | 508-419-4420 |
| RVT Business Email Address | GreenPathTraining@gmail.com |
| RVT Business Website | https://www.greenpathtraining.com/ |

2. The RVT applicant has applied to provide a training program for the Delivery Core Curriculum.
3. No owner, manager, or employee of the RVT applicant is a Person or Entity Having Direct or Indirect Control of a Marijuana Establishment or Medical Marijuana Treatment Center. The following is a list of all required individuals disclosed:

| Individual | Role |
|-------------|-------|
| Ellen Brown | Owner |

GENERAL OVERVIEW OF TRAINING PROGRAM

4. The RVT applicant’s program will be presented in an in-person and virtual model.
5. The RVT applicant has demonstrated the following:
 - a. To verify the identification and certify completion of the training program for each agent;
 - b. To track trainees' time needed to complete the course training;
 - c. To allow for the trainees to ask questions of the RVT; and
 - d. To evaluate each trainee's proficiency with course material.
6. The RVT applicant described its plan to maintain its training records at its principal place of business including length of time for retention.



7. The RVT applicant outlined the attendees its training program intends to target, its recruitment approach, and the objectives of its training program.

COURSE MATERIALS AND ATTACHMENTS

8. The RVT applicant submitted following required training and evaluation materials:

| Delivery Core Curriculum Materials |
|--|
| 1. Safely Conducting Deliveries |
| 2. Safe Cash Handling Practices |
| 3. Strategies for De-escalating Potentially Dangerous Situations |
| 4. Securing Product Following any Instance of Diversion, Theft, or Loss of Finished Marijuana Products |
| 5. Collecting and Communicating Information to Assist in Investigations |
| 6. Procedures for Checking Identification |
| 7. Indications of Impairment |
| 8. Notification to Consumers Regarding Use of Mandatory Recording Devices |
| 9. Testing Materials |
| 10. Evaluation Materials |

RECOMMENDATION

Commission staff recommends the RVT applicant listed above be approved for a two-year certification to provide its training program with the following conditions:

1. The RVT applicant shall ensure all training materials reflect current Commission regulations.
2. The RVT applicant shall remain fully compliant with all applicable Commission regulations.

This recommendation is based on the review and evaluations of required materials and information submitted to the Commission.



Grass Ceiling, LLC
DCCN462225

RESPONSIBLE VENDOR TRAINING (“RVT”) APPLICANT SUMMARY

1. Name, address, and contact information of the proposed RVT applicant:

| Item | Information |
|----------------------------|-----------------------------------|
| RVT Applicant Name | Grass Ceiling, LLC |
| RVT Applicant d/b/a Name | N/A |
| RVT Address | 20 Prescott St #2 Salem, MA 01970 |
| RVT Business Phone Number | 603-204-0398 |
| RVT Business Email Address | support@grassceiling.net |
| RVT Business Website | https://www.grassceiling.net/ |

2. The RVT applicant has applied to provide a training program for the Delivery Core Curriculum.
3. No owner, manager, or employee of the RVT applicant is a Person or Entity Having Direct or Indirect Control of a Marijuana Establishment or Medical Marijuana Treatment Center. The following is a list of all required individuals disclosed:

| Individual | Role |
|---------------|-------|
| Sarah Martine | Owner |
| Janelle Mucci | Owner |

GENERAL OVERVIEW OF TRAINING PROGRAM

4. The RVT applicant’s program will be presented in a virtual model.
5. The RVT applicant has demonstrated the following:
- To verify the identification and certify completion of the training program for each agent;
 - To track trainees' time needed to complete the course training;
 - To allow for the trainees to ask questions of the RVT; and
 - To evaluate each trainee's proficiency with course material.



6. The RVT applicant described its plan to maintain its training records at its principal place of business including length of time for retention.
7. The RVT applicant outlined the attendees its training program intends to target, its recruitment approach, and the objectives of its training program.

COURSE MATERIALS AND ATTACHMENTS

8. The RVT applicant submitted following required training and evaluation materials:

| Delivery Core Curriculum Materials |
|--|
| 1. Safely Conducting Deliveries |
| 2. Safe Cash Handling Practices |
| 3. Strategies for De-escalating Potentially Dangerous Situations |
| 4. Securing Product Following any Instance of Diversion, Theft, or Loss of Finished Marijuana Products |
| 5. Collecting and Communicating Information to Assist in Investigations |
| 6. Procedures for Checking Identification |
| 7. Indications of Impairment |
| 8. Notification to Consumers Regarding Use of Mandatory Recording Devices |
| 9. Testing Materials |
| 10. Evaluation Materials |

RECOMMENDATION

Commission staff recommends the RVT applicant listed above be approved for a two-year certification to provide its training program with the following conditions:

1. The RVT applicant shall ensure all training materials reflect current Commission regulations.
2. The RVT applicant shall remain fully compliant with all applicable Commission regulations.

This recommendation is based on the review and evaluations of required materials and information submitted to the Commission.



Green CulturED

DCCN462233

RESPONSIBLE VENDOR TRAINING (“RVT”) APPLICANT SUMMARY

1. Name, address, and contact information of the proposed RVT applicant:

| Item | Information |
|----------------------------|---|
| RVT Applicant Name | Green CulturED |
| RVT Applicant d/b/a Name | N/A |
| RVT Address | 757 East 20th Avenue Suite 370-439 Denver, CO 80205 |
| RVT Business Phone Number | 720-446-8847 |
| RVT Business Email Address | Info@GreenCulturED.co |
| RVT Business Website | https://greencultured.co/ |

2. The RVT applicant has applied to provide a training program for the Delivery Core Curriculum.
3. No owner, manager, or employee of the RVT applicant is a Person or Entity Having Direct or Indirect Control of a Marijuana Establishment or Medical Marijuana Treatment Center. The following is a list of all required individuals disclosed:

| Individual | Role |
|---------------|-------|
| Evan Erickson | Owner |

GENERAL OVERVIEW OF TRAINING PROGRAM

4. The RVT applicant’s program will be presented in a virtual model.
5. The RVT applicant has demonstrated the following:
 - a. To verify the identification and certify completion of the training program for each agent;
 - b. To track trainees' time needed to complete the course training;
 - c. To allow for the trainees to ask questions of the RVT; and
 - d. To evaluate each trainee's proficiency with course material.
6. The RVT applicant described its plan to maintain its training records at its principal place of business including length of time for retention.

RVT Executive Summary 1



7. The RVT applicant outlined the attendees its training program intends to target, its recruitment approach, and the objectives of its training program.

COURSE MATERIALS AND ATTACHMENTS

8. The RVT applicant submitted following required training and evaluation materials:

| Delivery Core Curriculum Materials |
|--|
| 1. Safely Conducting Deliveries |
| 2. Safe Cash Handling Practices |
| 3. Strategies for De-escalating Potentially Dangerous Situations |
| 4. Securing Product Following any Instance of Diversion, Theft, or Loss of Finished Marijuana Products |
| 5. Collecting and Communicating Information to Assist in Investigations |
| 6. Procedures for Checking Identification |
| 7. Indications of Impairment |
| 8. Notification to Consumers Regarding Use of Mandatory Recording Devices |
| 9. Testing Materials |
| 10. Evaluation Materials |

RECOMMENDATION

Commission staff recommends the RVT applicant listed above be approved for a two-year certification to provide its training program with the following conditions:

1. The RVT applicant shall ensure all training materials reflect current Commission regulations.
2. The RVT applicant shall remain fully compliant with all applicable Commission regulations.

This recommendation is based on the review and evaluations of required materials and information submitted to the Commission.



Kristi Talagan

DCCN462216

RESPONSIBLE VENDOR TRAINING (“RVT”) APPLICANT SUMMARY

1. Name, address, and contact information of the proposed RVT applicant:

| Item | Information |
|----------------------------|---|
| RVT Applicant Name | Kristi Talagan |
| RVT Applicant d/b/a Name | N/A |
| RVT Address | 21 Farrinton Ave Saugus MA 01906 |
| RVT Business Phone Number | 781-710-5948 |
| RVT Business Email Address | kristitalagan@comcast.net |
| RVT Business Website | https://www.budeducation.com/ |

2. The RVT applicant has applied to provide a training program for the Delivery Core Curriculum.
3. No owner, manager, or employee of the RVT applicant is a Person or Entity Having Direct or Indirect Control of a Marijuana Establishment or Medical Marijuana Treatment Center. The following is a list of all required individuals disclosed:

| Individual | Role |
|----------------|--------------------|
| Kristi Talagan | Controlling Person |

GENERAL OVERVIEW OF TRAINING PROGRAM

4. The RVT applicant’s program will be presented in an in-person and virtual model.
5. The RVT applicant has demonstrated the following:
 - a. To verify the identification and certify completion of the training program for each agent;
 - b. To track trainees' time needed to complete the course training;
 - c. To allow for the trainees to ask questions of the RVT; and
 - d. To evaluate each trainee's proficiency with course material.
6. The RVT applicant described its plan to maintain its training records at its principal place of business including length of time for retention.

RVT Executive Summary 1



7. The RVT applicant outlined the attendees its training program intends to target, its recruitment approach, and the objectives of its training program.

COURSE MATERIALS AND ATTACHMENTS

8. The RVT applicant submitted following required training and evaluation materials:

| Delivery Core Curriculum Materials |
|--|
| 1. Safely Conducting Deliveries |
| 2. Safe Cash Handling Practices |
| 3. Strategies for De-escalating Potentially Dangerous Situations |
| 4. Securing Product Following any Instance of Diversion, Theft, or Loss of Finished Marijuana Products |
| 5. Collecting and Communicating Information to Assist in Investigations |
| 6. Procedures for Checking Identification |
| 7. Indications of Impairment |
| 8. Notification to Consumers Regarding Use of Mandatory Recording Devices |
| 9. Testing Materials |
| 10. Evaluation Materials |

RECOMMENDATION

Commission staff recommends the RVT applicant listed above be approved for a two-year certification to provide its training program with the following conditions:

1. The RVT applicant shall ensure all training materials reflect current Commission regulations.
2. The RVT applicant shall remain fully compliant with all applicable Commission regulations.

This recommendation is based on the review and evaluations of required materials and information submitted to the Commission.



Mary Buller

RVR453134

RESPONSIBLE VENDOR TRAINING (“RVT”) TRAINER SUMMARY

1. Name, address, and contact information of the proposed RVT trainer:

| Item | Information |
|----------------------------|---|
| RVT Applicant Name | Mary Buller |
| RVT Applicant d/b/a Name | N/A |
| RVT Address | 1667 Cole Blvd. Ste. 220B Golden CO 80401 |
| RVT Business Phone Number | 303-565-4321 |
| RVT Business Email Address | lmclaughlin@Kleinbuendel.com |
| RVT Business Website | https://www.kleinbuendel.com/about.html#about |

2. The RVT trainer has submitted a renewal application to continue to provide a training program for the Basic Core Curriculum.
3. No owner, manager, or employee of the RVT trainer is a Person or Entity Having Direct or Indirect Control of a Marijuana Establishment or Medical Marijuana Treatment Center. The following is a list of all required individuals disclosed:

| Individual | Role |
|--------------|--------------------|
| Mary Buller | Controlling Person |
| David Buller | Controlling Person |

GENERAL OVERVIEW OF TRAINING PROGRAM

4. The RVT trainer was originally certified through MassCIP on September 20, 2021 (Commission vote occurred on September 17, 2021). Since that time, or the time of its last renewal, the RVT trainer has provided instruction for zero (0) Marijuana Establishment and/or Medical Marijuana Treatment Center agents.
5. The RVT trainer’s program is presented in a virtual model.
6. The RVT trainer has continued to demonstrate the following:
 - a. To verify the identification and certify completion of the training program for each agent;

RVT Renewal Executive Summary 1



- b. To track trainees' time needed to complete the course training;
- c. To allow for the trainees to ask questions of the RVT; and
- d. To evaluate each trainee's proficiency with course material.

RECOMMENDATION

Commission staff recommends the RVT trainer listed above be approved for renewal for a two-year certification to provide its training program with the following conditions:

1. The RVT trainer shall ensure all training materials reflect current Commission regulations.
2. The RVT trainer shall remain fully compliant with all applicable Commission regulations.

This recommendation is based on the review and evaluations of required materials and information submitted to the Commission.



Willow Street Legal, LLC

RVR453135

RESPONSIBLE VENDOR TRAINING (“RVT”) TRAINER SUMMARY

1. Name, address, and contact information of the proposed RVT trainer:

| Item | Information |
|----------------------------|---|
| RVT Applicant Name | Willow Street Legal, LLC |
| RVT Applicant d/b/a Name | N/A |
| RVT Address | 76 Gothic Street Northampton MA 01060 |
| RVT Business Phone Number | 413-268-6500 |
| RVT Business Email Address | marvin@marvincable.com |
| RVT Business Website | https://willowstreetlegal.com/ |

2. The RVT trainer has submitted a renewal application to continue to provide a training program for the Basic Core Curriculum.
3. No owner, manager, or employee of the RVT trainer is a Person or Entity Having Direct or Indirect Control of a Marijuana Establishment or Medical Marijuana Treatment Center. The following is a list of all required individuals disclosed:

| Individual | Role |
|--------------|-------|
| Marvin Cable | Owner |
| Kyle Sosebee | Owner |

GENERAL OVERVIEW OF TRAINING PROGRAM

4. The RVT trainer was originally certified through MassCIP on September 20, 2021 (Commission vote occurred on September 17, 2021). Since that time, or the time of its last renewal, the RVT trainer has provided instruction for 145 Marijuana Establishment and/or Medical Marijuana Treatment Center agents.
5. The RVT trainer’s program is presented in a virtual model.
6. The RVT trainer has continued to demonstrate the following:
 - a. To verify the identification and certify completion of the training program for each agent;

RVT Renewal Executive Summary 1



- b. To track trainees' time needed to complete the course training;
- c. To allow for the trainees to ask questions of the RVT; and
- d. To evaluate each trainee's proficiency with course material.

RECOMMENDATION

Commission staff recommends the RVT trainer listed above be approved for renewal for a two-year certification to provide its training program with the following conditions:

1. The RVT trainer shall ensure all training materials reflect current Commission regulations.
2. The RVT trainer shall remain fully compliant with all applicable Commission regulations.

This recommendation is based on the review and evaluations of required materials and information submitted to the Commission.



Memorandum

To: Cannabis Control Commission Commissioners
Cc: Executive Director Collins; Silea Williams, Director of Equity Programming and Community Outreach; AnnMarie Burt, Director of Digital and Creative Services; Maryalice Curley, Director of Communications
From: Cedric Sinclair, Chief Communications Officer
Date: August 7, 2023
Subject: Social Equity Program Cohort 4 Planning
Importance Level: Routine

At the July 13, 2023 Cannabis Control Commission (Commission) public meeting, Commissioners requested an update on the opening of the Social Equity Program (SEP)'s fourth cohort and the associated awareness campaign. This memo outlines the ongoing planning efforts ahead of a future public meeting presentation. All proposed awareness activities are dependent on available budget and human resources.

Campaign components:

- Integrated multimedia awareness campaign and media buy
- Robust community outreach
- Earned media

Integrated multimedia awareness campaign

In collaboration with Archipelago Strategies Group (ASG) and Intercultural Productions, LLC, the Equity Programming and Community Outreach, Digital and Creative Services, and Traditional Communications teams developed an integrated multimedia awareness campaign to raise awareness of (1) equity provisions, programs, and resources available to Massachusetts residents and communities that have been harmed by the War on Drugs and (2) the open application period for SEP Cohort 4. The campaign is produced in multiple languages and targets ethnic media and geographic areas with high concentrations of people of African and Latin-X heritage (see Tab A for more details).

Campaign purpose:

The War on Drugs has imprisoned millions of people, largely people of color, and the damage done to individuals, their families, and livelihoods is far-reaching and is still prevalent today. Massachusetts has taken important steps by legalizing cannabis, but that is only a small part of the work to help communities impacted by the War on Drugs liberate themselves from the negative generational financial and structural impacts they've suffered.

This campaign's tone and message aims to empower by offering individuals and communities harmed by the War on Drugs the skills, tools, and resources needed to enter the new legal cannabis industry in Massachusetts.

Campaign deliverables:

- (1) short-form documentary, approximately 10-minutes in length, outlining the impact of the War on Drugs, the Commonwealth's efforts for a more equitable industry, the tangible outcomes of equity efforts, and the ongoing work needed to effectuate a truly equitable legal cannabis industry in Massachusetts.
- (5) 30-second-long and (5) 60-second-long videos that share equity participant (EEAs, SEPs, and Registered Agents with adverse CORIs) stories and raise awareness of the SEP application period and other equity provisions; and
- Print, radio, and digital advertisements to raise awareness of (1) equity provisions, programs, and resources and (2) the open enrollment period for the SEP Cohort 4.

Campaign costs:

- Research, project management, creative and content development: \$120,000 (ASG)
- Audio-visual production: \$150,000 (Intercultural Productions, LLC)
- Media buys - print, broadcast, and digital advertising space in targeted media outlets: \$250,000 (various media outlets)

Robust community outreach:

In response to agency interest in a robust, statewide outreach campaign, the Commission has contracted with Shana Bryant Consulting to support planning and day-of-event logistics for large-scale resource fairs in Western Massachusetts, Central Massachusetts, the Greater Boston area, the Merrimack Valley, and the Southcoast.

The outreach events will coincide with the integrated multimedia awareness campaign, and provide current and prospective equity participants access to community stakeholders, non-profits, municipal officials and Commission staff, local and statewide programming, SEP application clinics, employment opportunities, cannabis-friendly banking and financing solutions, and other resources that can help individuals enter the legal cannabis industry as an owner, employee, or ancillary services vendor.

Support from Shana Bryant Consulting will supplement required, but seasonal, human resources' needs as the Equity Programming and Community Outreach team engages in an extremely time-intensive application and documentation review during the SEP Cohort 4 open enrollment period, in addition to their traditional job duties.

Additionally, and independent of the Shana Bryant Consulting contract, the Equity Programming and Community Outreach team will participate in various statewide job and resource fairs, cannabis conferences and festivals, and industry sponsorships that are produced by third-party entities to raise awareness of the relevant equity programming opportunities.

Outreach deliverables:

- Project planning and management

- Communication support for community stakeholders and programming partners
- Vendor management
- Logistics coordination
- Event setup/breakdown

Outreach costs:

- Project planning, project management, and event execution of (5) six-hour-long events including one hour of setup and one hour of breakdown: \$45,825 (Shana Bryant Consulting)
- Event and booth sponsorships: \$15,000 (various organizations)

Earned media:

The Traditional Communications unit will also deploy an earned media outreach strategy to maximize the return on investment for the paid media placements and community outreach activities. Press releases and targeted pitches will highlight the most pertinent equity initiatives, including the SEP Cohort 4 enrollment period, and all interested Commissioners, equity programming participants featured in the campaign, and relevant programming partners. The earned media outreach will be conducted statewide with particular interest in targeting outlets with readership within Commission-designated Disproportionately Impacted Areas, and community and ethnic media.

Earned media costs: N/A

Next steps:

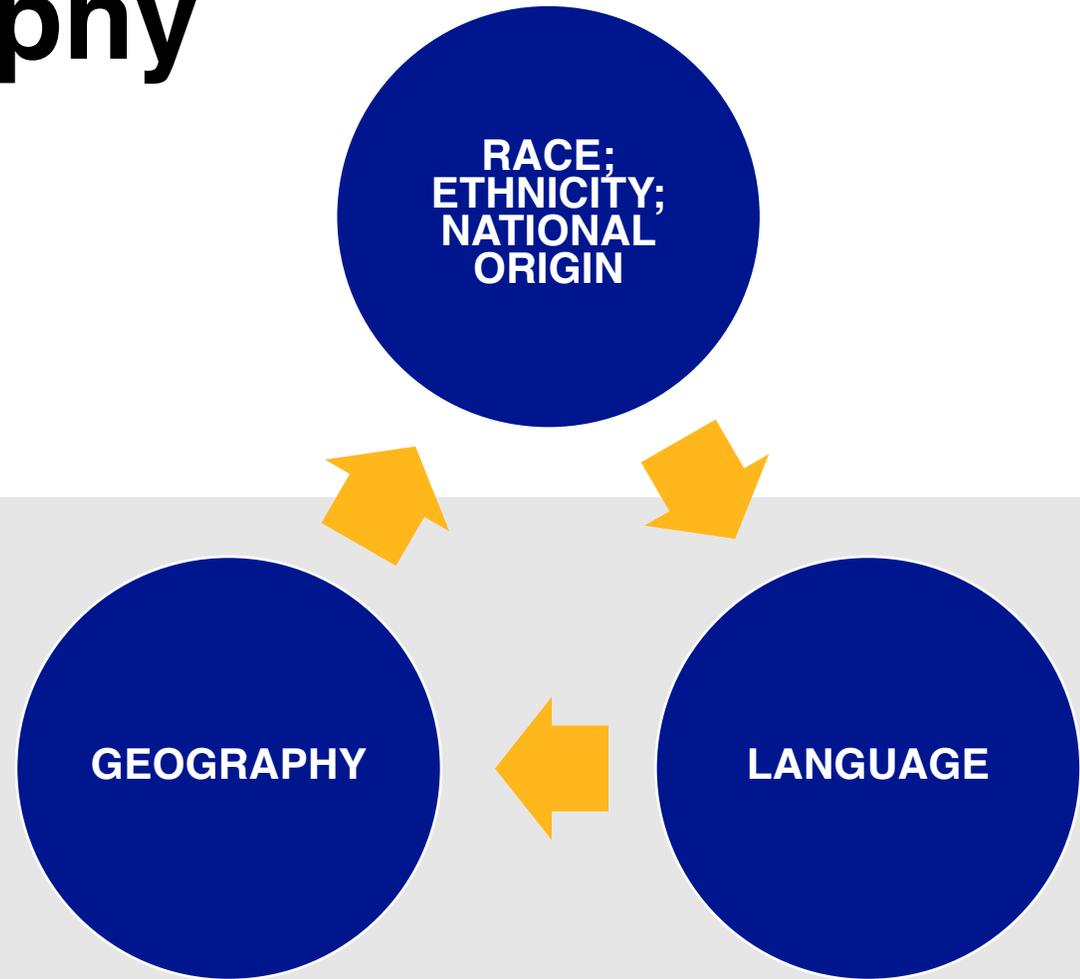
As discussed during the July 13, 2023 public meeting, the ASG deliverables have experienced delivery delays and will impact the timeline to open the application review period for SEP Cohort 4. Additionally, the contract was extended into the new fiscal year. All work on the campaign ceased until representatives between ASG and the Commission's Communications, Finance, Operations, and Legal departments executed the contract extension. The contract has been extended and the campaign work resumed the week of August 7, 2023.

The respective Communications teams anticipate completing all pending work with ASG in the subsequent weeks. At that time, final media buys and outreach planning will be executed, pending available budget. Additionally, the Chief Communications Officer, the Director of Equity Programming and Community Outreach, the Director of Communications, and the Director of Digital and Creative Services, or their delegates will provide a public meeting presentation to provide Commissioners and the public with a detailed review of the SEP Cohort 4 recruitment materials and formally announce the timeline for the cohort's open enrollment period.

A black and white photograph of a diverse group of six people standing in a room with large windows. The group consists of three men and three women of various ethnicities and ages. They are all looking towards the camera with neutral to serious expressions. The text "Demographic, Geographic, and Human-Geography Targeting" is overlaid in white, bold font across the lower half of the image.

Demographic, Geographic, and Human-Geography Targeting

Human Geography



Race, Ethnicity, and National Origin

**Black/African
American
Communities**

**West Indian/
Caribbean
Communities**

**West African
Communities**

**Brazilian
Communities**

**Cape Verdean
Communities**

**Latin-X
Communities**

Puerto Ricans

Dominicans

Guatemalans

Salvadorans

Colombians

Venezuelans

Languages



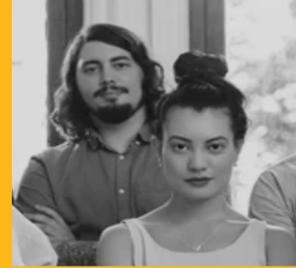
Anglophone

African-American communities, and West Indian communities



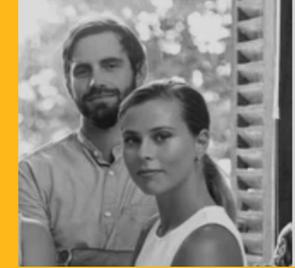
Francophone

Krèyol



Lusophone

Kriolu
Português
Brasileiro



Hispanophone

Español

Campaign Targeting

Geographic Targeting Considerations:

Regulatory

Designated as a Disproportionately Impacted Area (DIA)

Ethnic Community Size

Size of African-American/Latin-X population

Proportional Ethnic Relevance

Size of African-American/Latin-X population relative to overall community demographics

Agglomeration

Regional blocks of communities with similar characteristics (e.g., language spoken)

Targeting Categorizations and Heirarchy:

DIA Community Targets:

Primary – DIA with high targeting potential

Secondary – DIA with less targeting potential

Marginal – DIA without significant targeting potential

"Expansion" Community Targets:

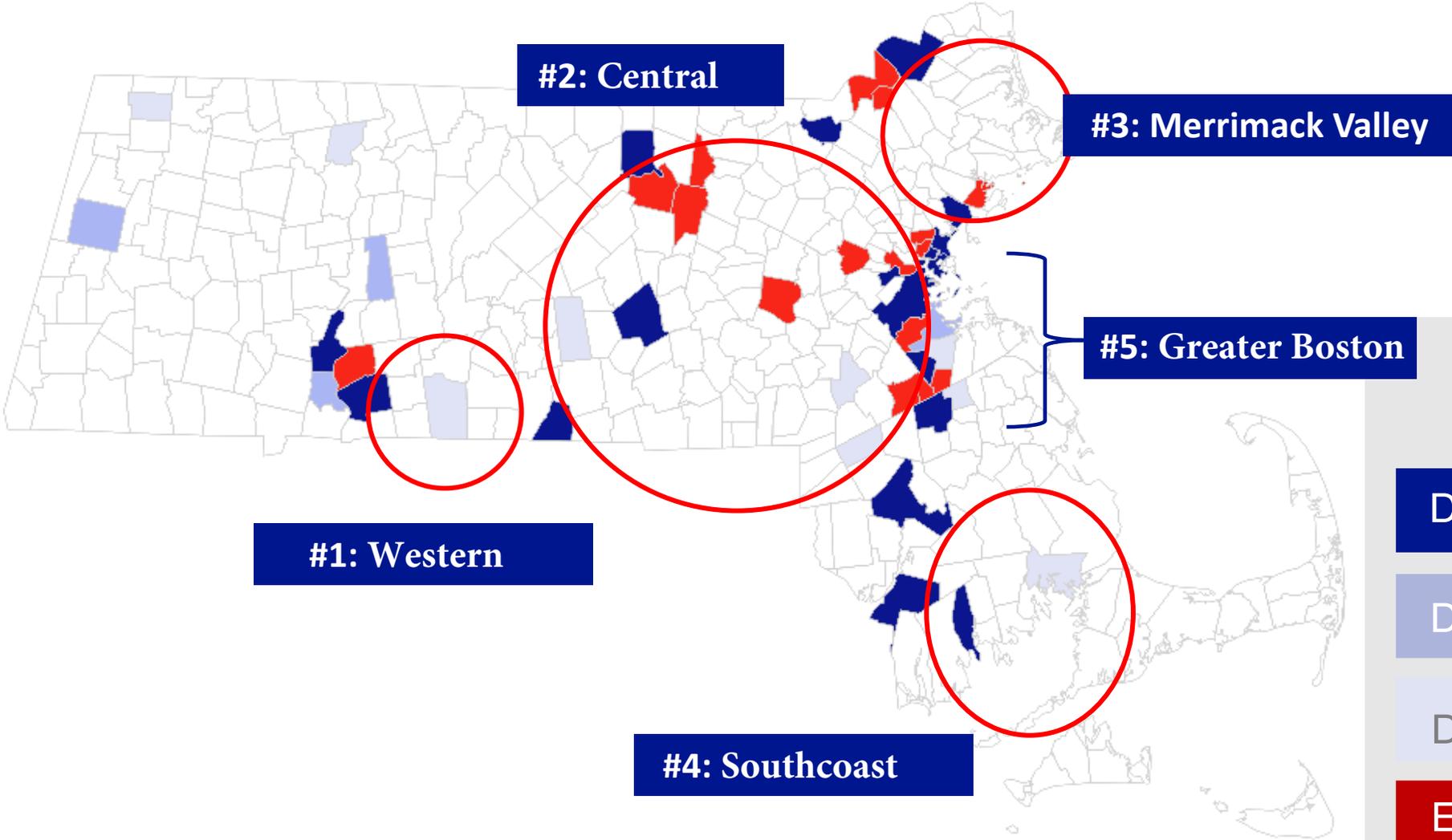
Primary – Non-DIA with high target potential

Secondary – Non-DIA with less target potential

Targeting Hierarchy:

1. DIA: Primary > "Expansion": Primary
2. "Expansion": Primary > DIA: Marginal

Geographies



Memorandum Deliberative Process

To: Shawn Collins, Executive Director
Cc: Kyle Potvin, Director of Licensing
Rebecca Lopez, Enforcement Counsel
From: Yaw Gyebi Jr., Chief of Investigations and Enforcement
Date: May 12, 2023
Subject: Microbusiness Policy Modification Options—FOR INFORMATIONAL
PURPOSES ONLY
Importance Level: Routine

PURPOSE: To provide the Executive Director (“ED”) with options for policy modifications regarding current license and canopy limitations on Microbusiness applicants and licensees.

REQUEST ACTION BY: N/A

BACKGROUND:

Commission staff have heard from Microbusiness applicants and licensees through various sources that their inability to apply for other license types, e.g., retail, or to increase their tier and canopy allowances, has presented a burden to business growth in the industry.

Pursuant to 935 CMR 500.050(5), Microbusinesses are licensees who can operate as a Tier 1 Marijuana Cultivator and/or Product Manufacturer. If the Microbusiness is held, owned, and operated by a majority of Economic Empowerment Priority Applicants and/or Social Equity Participants, the licensee may also apply for a Delivery Endorsement and sell and deliver their marijuana products to consumers. Additionally, a Microbusiness Licensee is specifically allowed to apply for a Social Consumption license subject to the same social equity participation requirements previously stated for the Delivery Endorsement and subject to implementation.

However, Microbusinesses, or the individuals and entities associated with such license, may not apply for any additional license types. Microbusiness cannot obtain a retail, or cultivation license at a higher tier, which could facilitate the growth of the overall business.



With this barrier to growth, and considering the Commission’s mission towards small businesses, staff have provided suggestions to reevaluate and modify the current policy limitations facing Microbusinesses for ED consideration.

Generally, factors to consider in modifying the current Microbusiness policy include the following:

- Allowing Microbusinesses to remain Microbusinesses but afford opportunities for growth.
- Policies regarding fee reductions and expedited review to remain solely with Microbusiness applications and licenses (and others specifically stated within the regulations) but not extend to future license types applied for by Microbusiness licensees.
- Ensuring the ability of Microbusinesses to transition into other license types (i.e., a retail, or cultivation license at a higher tier) through the established license process, as other applicants and licensees have, without any actual or perceived additional benefits not entitled to others.
- Ensuring Microbusiness licensees are held to the same license and canopy limitations as all other applicants and licensees.

The Commission can modify its policies relative to Microbusinesses through regulatory changes to realize policy objectives of supporting their ability to expand and transition into other license types. The pertinent and affected regulations that would be impacted are the following:

#1: 935 CMR 500.002: Definitions (Microbusiness)

Description of Proposed Change: Minimal change required to ensure that Microbusinesses that obtain additional Marijuana Product Manufacturing licenses are not limited to the amount of marijuana it may obtain under a separate Marijuana Product Manufacturing license.

*“Microbusiness means an entity that can be either a Tier 1 Marijuana Cultivator or Marijuana Product Manufacturer or both, in compliance with the operating procedures for each License and, if in receipt of a Delivery Endorsement issued by the Commission, may deliver Marijuana or Marijuana Products produced at the licensed location directly to Consumers in compliance with established regulatory requirements for retail sale as it relates to delivery. A Microbusiness that **conducts operations under said license as is** a Marijuana Product Manufacturer may purchase no more than 2,000 pounds of Marijuana per year from other Marijuana Establishments for the purpose of Marijuana Product manufacturing by the Licensee **unless an additional and separate Marijuana Product Manufacturing license is obtained by the Microbusiness licensees.**”*

#2: 935 CMR 500.005(1)(b)(1)(a): Application Fees

Description of Proposed Change: Minimal change required to ensure that application fee waivers apply solely to those applying for a Microbusiness as modified below:

- (b) Waiver of Fees.
 - 1. Application fees are waived for:
 - a. **Applicants for** Microbusinesses;

#3: 935 CMR 500.005(1)(b)(4)(b): Metrc Fees

Description of Proposed Change: Minimal change required to ensure that Metrc fee waivers apply solely to the Microbusiness license and not the licensee in general for any other licenses obtained and not specifically stated/listed, as modified below:

- 4. *Seed-to-sale SOR monthly program fees are waived for:*
 - a. *Craft Marijuana Cooperatives;*
 - b. *Microbusinesses Licenses;*

#4: 935 CMR 500.050(1)(b)(1): Control Limitations (licenses)

Description of Proposed Change: Moderate change required to ensure Microbusiness licenses count towards total Marijuana Cultivation and/or Product Manufacturing license limits, as modified below:

- (b) *Control Limitations.*
 - 1. *No Person or Entity Having Direct or Indirect Control shall be granted, or hold, more than three licenses in a particular class, except as otherwise specified in 935 CMR 500.000. Microbusiness Licensees performing cultivation operations shall have the Microbusiness license count towards the total limit on Marijuana Cultivation licenses granted or held for any Person or Entity Having Direct or Indirect Control. Additionally, Microbusiness Licensees performing product manufacturing operations shall have the Microbusiness license count towards the total limit on Marijuana Product Manufacturing licenses granted or held for any Person or Entity Having Direct or Indirect Control.*

#5: 935 CMR 500.050(1)(b)(5): Control Limitations (canopy)

Description of Proposed Change: Minimal change required to ensure Microbusiness licenses held count towards total Marijuana Cultivation license and canopy limits, as modified below:

5. Any Person or Entity Having Direct or Indirect Control, or Licensee, shall be limited to a total of 100,000 square feet of Canopy distributed across no more than **a combined number of three cultivation Licenses or Microbusiness Licenses, if applicable**, under 935 CMR 500.000 and three MTC Licenses. A Craft Marijuana Cooperative Licensee shall be limited to one license and a total of 100,000 square feet of Canopy.

#6: 935 CMR 500.050(5)(a): Marijuana Microbusiness (stated operations)

Description of Proposed Change: Minimal change required to ensure that Microbusinesses that obtain additional Marijuana Product Manufacturing licenses are not limited to the amount of marijuana it may obtain under a separate license (same as #1 above).

*“Microbusiness means an entity that can be either a Tier 1 Marijuana Cultivator or Marijuana Product Manufacturer or both, in compliance with the operating procedures for each License and, if in receipt of a Delivery Endorsement issued by the Commission, may deliver Marijuana or Marijuana Products produced at the licensed location directly to Consumers in compliance with established regulatory requirements for retail sale as it relates to delivery. A Microbusiness that **conducts operations under said license as is** a Marijuana Product Manufacturer may purchase no more than 2,000 pounds of Marijuana per year from other Marijuana Establishments for the purpose of Marijuana Product manufacturing by the Licensee **unless an additional and separate Marijuana Product Manufacturing license is obtained by the Microbusiness licensees.**”*

#7: 935 CMR 500.050(5)(c): Marijuana Microbusiness (limitation on other licenses)

Description of Proposed Change: Minimal change required to ensure that Microbusinesses may obtain additional licenses, as stated below:

*(c) A Microbusiness Licensee may ~~not~~ be a Person or Entity Having Direct or Indirect Control for any other Marijuana Establishment, except an **Independent Testing Laboratory Social Consumption Establishment**. A majority of the Microbusiness' Executives or Members shall have been residents of Massachusetts for no less than 12 months prior to application.*

#8: 935 CMR 500.050(5)(d): Marijuana Microbusiness (fees)

Description of Proposed Change: Minimal change required to ensure compliance with current application fee structure and not to apply any waivers outside of the Microbusiness license unless otherwise provided, as stated below:

(d) ~~Application fees and~~ License fees for Microbusinesses licenses shall be set at 50% of the combined sum of the ~~application fees and~~ license fees for all the cultivation or manufacturing activities in which the Licensee engages.

#9: 935 CMR 500.101(5)(a)-(b): Expedited Applicants

Description of Proposed Change: No change required.

(5) Expedited Applicants. Following the review of applications submitted by priority applicants, applications submitted by Expedited Applicants shall be reviewed.

(a) The following applicants are eligible to be considered Expedited Applicants:

1. Social Equity Participants;
2. Marijuana Microbusiness applicants;
3. Marijuana Craft Marijuana Cooperative applicants;
4. Independent Testing Laboratory applicants;
5. Outdoor Marijuana Cultivator applicants; or
6. Minority, women, and veteran-owned businesses.

(b) Eligibility Criteria

1. Applicants for Marijuana Microbusinesses, Craft Marijuana Cooperatives, Independent Testing Laboratories, and Outdoor Marijuana Cultivators are only eligible for expedited review for those specific applications only and no other type of license application.

RECOMMENDATION: N/A

EXECUTIVE DIRECTOR DECISION: N/A

Memorandum

To: Commissioners
Cc: Shawn Collins, Executive Director
From: Yaw Gyebi, Jr., Chief Investigations and Enforcement Officer (CIE)
Date: August 10, 2023
Subject: Investigative Report Update

PURPOSE: Inform the Commissioners of a status update on pending investigations.

BACKGROUND: Curaleaf Massachusetts, Inc. (“Curaleaf/the Licensee”) is a marijuana company incorporated in August 2013, with the Secretary of the Commonwealth’s office under the laws of Massachusetts. The Licensee is a vertically integrated multi-state operator (“MSO”), holding Licenses in seventeen (17) states. In 2018, the MTC License(s) held by the Licensee would have operated under the Massachusetts Department of Health’s (“DPH”) regulations regarding medical use of marijuana. The Commission absorbed the medical marijuana program on December 28, 2018, and adopted its regulations as 935 CMR 501.000.

On January 3, 2023, Commission staff received an email from an independent consultant, David Rabinovitz, containing a link to a Cannabis.net news article entitled, *Is the US Cannabis Industry Just a Front for the Russian Mob? Did Putin's good buddy play a major role in starting the US cannabis industry?* The article referenced a Forensic News article published in December 2022, which highlighted the various investments that Russian oligarch, Roman Abramovich (“Abramovich”) made in Curaleaf, its majority shareholders, and other cannabis companies operating in the United States. The Forensic News article represented these investments by Abramovich as “secret”. While the Cannabis.net article did not expand upon its title or explain how organized crime and the cannabis industry were connected, the article stated that Abramovich heavily invested in Curaleaf and/or its majority shareholders through various companies. The article continued that Abramovich had been sanctioned by the United Kingdom and European Union over Russia’s invasion of Ukraine, and that the US Department of Justice obtained warrants to seize two (2) of Abramovich’s planes in June 2022.

In order to determine Abramovich’s relationship with the Licensee from January 2023 through July 2023, Enforcement Staff along with Citrin Cooperman, the accounting firm retained by the Commission to assist with complex financial investigations reviewed several articles, financial



documents, and held investigative conferences. The Investigation was concluded on July 25, 2023 (Please see Tab A Investigative Summary Report).



INVESTIGATIVE SUMMARY REPORT

To: Shawn Collins, Executive Director
Cc: Nomxolisi Khumalo, Director of Investigations
Katherine Binkoski, Investigations Manager, Lead
From: Yaw Gyebi, Jr., Chief of Investigations and Enforcement
Date: August 1, 2023 (Investigative Report completed on July 25, 2023)
Inv. Rec. #: INV-2023-0000001307
Subject: Curaleaf Holdings - Control and Ownership Investigation
Licenses: MC281255, MC281309, MP281300, MP281318, MR281263, MR282052,
MR282183, MTC385, MTC765, RE281303
Importance: Routine

SUMMARY

On or about January 3, 2023, the Commission received an article containing allegations that Abramovich was heavily invested in Curaleaf through various companies, and it was a “secret.” Consequently, the Investigations and Enforcement department’s Financial Investigations Team (FIT) and Citrin, the accounting firm retained by the Commission to assist with complex financial investigations, reviewed loan documents, financial statements, promissory notes, and prior disclosures regarding Curaleaf’s initial capital contributions. The focus of this financial due diligence review was to ensure all Owners or Persons or Entities Having Direct/Indirect Control were properly disclosed to the Commission under the applicable regulations, and within the required timeframe.

After a thorough review of loan documentation involving Abramovich-controlled entities, FIT and Citrin concluded that no undisclosed controlling or ownership interests exists because Abramovich’s relationship with Curaleaf is purely one shared between a Lender and Lendee. Abramovich’s Lender relationship to the Licensee does not meet the Commission’s definitions of Equity Holder, Owner, or Person or Entity Having Direct or Indirect Control pursuant to 935 CMR 500.002, 500.104, and related medical regulations. For these reasons, the Investigations and Enforcement Department has closed this investigation.



Memorandum

To: Commissioners
Cc: Shawn Collins, Executive Director; Cedric Sinclair, Chief Communications Officer
From: Matt Giancola, Director of Government Affairs and Policy
Date: August 10, 2023
Subject: August 2023 Government Affairs Update

Massachusetts State House Update

The Commission distributed a letter to legislative leaders regarding the following Statement of Commission Policy, approved at its June 2023 public meeting:

The Cannabis Control Commission supports expanding the definition of “Qualifying patient” to include a veteran receiving their health care at a federal Veterans Administration facility who provides documentation that the Veterans Administration has diagnosed the veteran with an existing debilitating medical condition to the Commission. In addition, the Commission also supports the definition of “Debilitating medical condition” to be modified to include post-traumatic stress disorder and opioid use disorder.

Executive Branch Update

Commissioner Nurys Camargo met with Executive Office of Economic Development Assistant Secretary Juan Vega to discuss the Social Equity Trust Fund.

Commissioners Nurys Camargo, Bruce Stebbins and Government Affairs and Policy staff met with Department of Public Health Commissioner Dr. Robert Goldstein to discuss the social consumption license type and ongoing work by the Social Consumption Working Group.





Cannabis Control Commission

Monthly Public Meeting

August 10, 2023 at 10:00 a.m.

Via Microsoft Teams



Agenda

1. Call to Order
2. Commissioners' Comments and Updates
3. Minutes for Approval
4. Staff Recommendations on Changes of Ownership
5. Staff Recommendations on Provisional Licenses
6. Staff Recommendations on Final Licenses
7. Staff Recommendations on Renewals
8. Staff Recommendations on Responsible Vendor Training
9. Staff Recommendations on Responsible Vendor Training Renewals
10. Commission Discussion and Votes
11. New Business that the Chair did not Anticipate at the Time of Posting
12. Next Meeting Date and Adjournment



Staff Recommendations on Licensure

Staff Recommendations: Changes of Ownership

1. Kaycha MA, LLC
2. Kapnos, Inc.



Staff Recommendations: Provisional Licenses

1. Cannabis Healing, LLC (#MRN283634), Retail
2. Euphorium, LLC (#MCN283845), Cultivation, Tier 1 / Indoor
3. Euphorium, LLC (#MPN282263), Product Manufacturing
4. Euphorium, LLC (#MRN284560), Retail
5. FFD Enterprises MA, Inc (#MRN284920), Retail
6. FitzCanna, Inc (#MPN282212), Product Manufacturing
7. FitzCanna, Inc (#MXN281413), Transporter with Other ME License
8. FreeMarketMA, LLC (#MCN283866), Cultivation, Tier 2 / Outdoor
9. Hoop City Ventures, LLC (#MR284806), Retail
10. Mass Tree Holdings, LLC (#MPN282265), Product Manufacturing
11. On Root, LLC (#DOA100179), Marijuana Courier
12. On Root, LLC (#MDA1301), Marijuana Delivery Operator
13. Stone's Throw Cannabis (#MRN284843), Retail



Staff Recommendations: Final Licenses

1. Buudda Brothers, LLC (#MC281939), Cultivation, Tier 1 / Product Manufacturing
2. Buudda Brothers, LLC (#MP281585), Product Manufacturing
3. Buudda Brothers, LLC (#MR282225), Retail
4. Comm Ave Canna, Inc (#MR282314), Retail
5. Holistic Industries, Inc d/b/a Liberty Cannabis (#MR281787), Retail
6. J-B.A.M., Inc (#MP282172), Product Manufacturing
7. KG Collective Brockton, LLC (#MR281374), Retail
8. SQ Causeway, (#DO100127), Marijuana Courier
9. ToroVerde (Massachusetts), Inc d/b/a Happy Feelings (#MR282320), Retail
10. ToroVerde (Massachusetts), Inc d/b/a Happy Feelings (#MR282601), Retail
11. JOLO Can, LLC d/b/a Harbor House Collective (#RMD3737)



Staff Recommendations: Renewals

1. 202 Trading Company, Inc. d/b/a Bud Barn (#MRR206517)
2. Ahava, LLC (#MCR140539)
3. Ahava, LLC (#MPR244036)
4. Analytics Labs, LLC. (#ILR267919)
5. Apotho Therapeutics Plainville, LLC (#MRR206562)
6. Atlas Marketplace & Delivery, LLC d/b/a Plymouth Armor Group (#MTR263109)
7. Baileys' Buds, LLC (#MBR169315)
8. Berkshire Kind Inc. (#MCR140528)
9. BeWell Organic Medicine, Inc. (#MCR140542)
10. CNA Stores, Inc. (#MCR140529)
11. CNA Stores, Inc. (#MPR244016)
12. Coastal Solutions (#MTR263110)
13. Commonwealth Alternative Care, Inc. (#MRR206524)
14. Commonwealth Alternative Care, Inc. (#MPR244007)
15. Commonwealth Alternative Care, Inc. (#MRR206523)
16. Commonwealth Alternative Care, Inc. (#MCR140532)
17. DayDreamz Estates LLC (#MCR140481)
18. DMS Trinity, LLC (#MRR206542)
19. Evergreen Industries LLC (#MCR140555)
20. Four Score Holdings LLC (#MPR243902)
21. Four Score Holdings LLC (#MCR140369)
22. Frozen 4 Corporation (#MCR140536)
23. G7 Lab LLC (#ILR267923)
24. Gan Or LLC (#MPR244037)
25. Green Gold Group Inc (#MCR140491)
26. Green Valley Analytics LLC (#ILR267924)
27. Greenbridge Technologies, LLC (#MPR244032)
28. Greenbridge Technologies, LLC (#MCR140547)



Staff Recommendations: Renewals

29. Hennep Cultivation LLC (#MPR243989)
30. Hennep Cultivation LLC (#MCR140501)
31. Hidden Hemlock, LLC (#MBR169313)
32. HumboldtEast, LLC (#MPR244018)
33. HVV Massachusetts, Inc (#MPR244027)
34. I.N.S.A., Inc. (#MRR206560)
35. INDICA LLC (#MRR206434)
36. JAMACO, LLC (#MCR140468)
37. Life Essence, Inc. (#MCR140520)
38. Life Essence, Inc. (#MRR206449)
39. Major Bloom, LLC (#MRR206338)
40. Mayflower Medicinals, Inc. (#MRR206486)
41. Mayflower Medicinals, Inc. (#MRR206487)
42. Mederi Inc. (#MCR140510)
43. Noble Manna Inc. (#MRR206460)
44. Nova Farms LLC (#MRR206521)
45. NS AJO Holdings Inc. (#MRR206550)
46. Patriot Care Corp (#MRR206567)
47. Patriot Care Corp (#MRR206543)
48. Patriot Care Corp (#MPR244023)
49. Patriot Care Corp (#MCR140538)
50. Pure Industries, Inc. (#MPR244020)
51. Pure Lowell, Inc. (#MRR206526)
52. Releaf Cultivation L.L.C (#MCR140525)
53. Rhythm of Life Cannabis LLC (#MPR244028)
54. Rhythm of Life Cannabis LLC (#MCR140551)
55. Root 2 Naturals, LLC (#MBR169316)



Staff Recommendations: Renewals

56. Salisbury Cultivation and Production Manufacturing, LLC
(#MPR244010)

57. Salisbury Cultivation and Production Manufacturing, LLC
(#MCR140519)

58. Silver Therapeutics of Palmer, Inc. (#MRR206558)

59. Southcoast Apothecary, LLC (#MRR206533)

60. STANDISH GREEN GROUP, LLC (#MPR244035)

61. Temescal Wellness of Massachusetts, LLC (#MRR206549)

62. Temescal Wellness of Massachusetts, LLC (#MRR206548)

63. The Green Lady Dispensary II, Inc. (#MRR206553)

64. Theory Wellness Inc (#MRR206518)

65. Top Shelf Cannaseurs LLC (#MCR140533)

66. True East Leaf LLC (#MRR206503)

67. Uma Flowers Lunenburg LLC (#MRR206528)

68. Union Twist, Inc. (#MRR206530)

69. Union Twist, Inc. (#MRR206529)

70. Witch City Gardens LLC (#MRR206541)

71. Alternative Therapies Group, Inc. (#RMD065)

72. Bountiful Farms, Inc. (#RMD1485)

73. Four Daughters Compassionate Care, Inc. dba Zen Leaf
(#RMD1691)

74. Garden Remedies, Inc. (#RMD205)

75. Mayflower Medicinals, Inc. (#RMD425)

76. Sanctuary Medicinals, Inc. – Danvers (#RMD1127)



Staff Recommendations: RVT Delivery Core Curriculum

1. ACTA LLC (#DCCN462218)
2. Bartucca Consulting LLC (#DCCN462220)
3. Cannabis Trainers (#DCCN462217)
4. Ellen Brown (#DCCN462213)
5. Grass Ceiling, LLC (#DCCN462225)
6. Green CulturED (#DCCN462233)
7. Kristi Talagan (#DCCN462216)



Staff Recommendations: Responsible Vendor Training Renewals

1. Mary Buller (#RVR453134)
2. Willow Street Legal, LLC (#RVR453135)





**The Commission is in recess
until**



The Commission is
in Executive Session



Commission Discussion & Votes

Commission Discussion & Votes

1. Update on Social Equity Program Cohort Four
2. Microbusiness License Type Discussion
3. Two-Driver Rule Discussion
4. Investigative Report Update
5. Return to Office Update





Upcoming Meetings & Adjournment

Upcoming Meetings and Important Dates

Public Meetings dates are tentative and subject to change.

| Next Meeting Date |
|--|
| September 8 Regulatory Public Hearing 10:00am |

| 2023 Public Meetings* | |
|-----------------------|-------------|
| September 14 | November 9 |
| September 18 | December 14 |
| October 12 | |





Additional Licensing Data

Highlights from Licensing Data*

- 2 application awaiting first review
- 16 applications awaiting supplemental review
- 9 applications for Provisional License consideration
- 9 licensees for Final License consideration
- 93,759 certified active patients



Licensing Applications | August 10, 2023

The totals below are number of approvals by stage.

| Type | # |
|---|--------------|
| Pre-Certified/Delivery Endorsed Microbusiness | 199 |
| Provisionally Approved | 184 |
| Provisional License | 492 |
| Final License | 53 |
| Commence Operations | 567 |
| Total | 1,495 |

➔ +32%

* Note: This represents the percent increase since August 2022

Provisionally approved means approved by the Commission but has not submitted license fee payment yet – provisional license has not started



Licensing Applications | August 10, 2023

Of 1,495 applications approved by the Commission, the following applications have Economic Empowerment Priority Review, Social Equity Program Participant, and/or Disadvantaged Business Enterprise status. Please note, applicants may hold one or more statuses. **Please note that the end total represents the total number of applications/licenses at that step in the licensure process.**

| Type | Economic Empowerment | Social Equity Program | Disadvantaged Business Enterprise | Total |
|---|----------------------|-----------------------|-----------------------------------|-------------|
| Pre-Certified/Delivery Endorsed Microbusiness | 40 | 162 | 29 | 199 |
| Provisionally Approved | 17 | 27 | 36 | 184 |
| Provisional License | 30 | 80 | 99 | 492 |
| Final License | 0 | 4 | 8 | 53 |
| Commence Operations | 23 | 37 | 61 | 567 |
| Total | 110 | 467 | 233 | 1495 |

0%

↑ 2%

↑ 0.1%

* Note: This represents the increase since August 2022



Licensing Applications | August 10, 2023

The totals below are distinct license numbers that have submitted all required packets.

The 1,711 applications represent 952 separate entities

| Type | # |
|-------------------------------|--------------|
| MTC Priority | 256 |
| Economic Empowerment Priority | 127 |
| Expedited Review | 638 |
| General Applicant | 690 |
| Total | 1,711 |

| Type | # |
|--|------------|
| Expedited: License Type | 80 |
| Expedited: Social Equity Participant | 315 |
| Expedited: Disadvantaged Business Enterprise | 181 |
| Expedited: Two or More Categories | 62 |
| Total | 638 |



Licensing Applications | August 10, 2023

| Type | Pending Application | Pre-Certified Endorsement | Initial License Declined | Provisionally Approved | Provisional License | Final License | Commence Operation | Total |
|--|---------------------|---------------------------|--------------------------|------------------------|---------------------|---------------|--------------------|--------------|
| Craft Marijuana Cooperative | 2 | - | 0 | 0 | 4 | 0 | 0 | 6 |
| Marijuana Courier License | 13 | - | 0 | 0 | 11 | 1 | 9 | 34 |
| Marijuana Courier Pre-Certification | 13 | 98 | 0 | - | - | - | - | 111 |
| Independent Testing Laboratory | 1 | - | 0 | 2 | 4 | 1 | 13 | 21 |
| Marijuana Cultivator | 50 | - | 2 | 70 | 170 | 27 | 109 | 428 |
| Marijuana Delivery Operator License | 10 | - | 0 | 32 | 24 | 0 | 8 | 74 |
| Marijuana Delivery Operator Pre-Certification | 16 | 97 | 0 | - | - | - | - | 113 |
| Marijuana Microbusiness | 6 | - | 0 | 8 | 14 | 1 | 11 | 40 |
| Marijuana Product Manufacturer | 32 | - | 1 | 54 | 133 | 16 | 95 | 331 |
| Marijuana Research Facility | 6 | - | 0 | 1 | 1 | 0 | 0 | 8 |
| Marijuana Retailer | 54 | - | 2 | 45 | 129 | 6 | 314 | 550 |
| Marijuana Transporter with Other Existing ME License | 4 | - | 0 | 4 | 2 | 0 | 3 | 13 |
| Microbusiness Delivery Endorsement | 1 | 3 | 0 | 0 | 0 | 0 | 1 | 5 |
| Third Party Transporter | 8 | - | 0 | 0 | 0 | 1 | 4 | 13 |
| Standards Laboratory | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 216 | 198 | 5 | 216 | 492 | 53 | 567 | 1,747 |



Licensing Applications – EE Only | August 10, 2023

| Type | Pending Application | Pre-Certified Endorsement | Initial License Declined | Provisionally Approved | Provisional License | Final License | Commence Operation | Total |
|--|---------------------|---------------------------|--------------------------|------------------------|---------------------|---------------|--------------------|------------|
| Craft Marijuana Cooperative | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 |
| Marijuana Courier License | 3 | - | 0 | 0 | 4 | 0 | 4 | 11 |
| Marijuana Courier Pre-Certification | 3 | 26 | 0 | - | - | 0 | - | 29 |
| Independent Testing Laboratory | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 |
| Marijuana Cultivator | 1 | - | 0 | 5 | 2 | 0 | 0 | 8 |
| Marijuana Delivery Operator License | 1 | - | 0 | 0 | 4 | 0 | 2 | 7 |
| Marijuana Delivery Operator Pre-Certification | 1 | 14 | 0 | - | - | - | - | 15 |
| Marijuana Microbusiness | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 |
| Marijuana Product Manufacturer | 0 | - | 0 | 4 | 2 | 0 | 2 | 8 |
| Marijuana Research Facility | 1 | - | 0 | 0 | 0 | 0 | 0 | 1 |
| Marijuana Retailer | 4 | - | 0 | 7 | 17 | 0 | 15 | 43 |
| Marijuana Transporter with Other Existing ME License | 1 | - | 0 | 1 | 1 | 0 | 0 | 3 |
| Microbusiness Delivery Endorsement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Third Party Transporter | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 |
| Standards Laboratory | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 15 | 40 | 0 | 17 | 30 | 0 | 23 | 125 |



Licensing Applications – SEP Only | August 10, 2023

| Type | Pending Application | Pre-Certified Endorsement | Initial License Declined | Provisionally Approved | Provisional License | Final License | Commence Operation | Total |
|--|---------------------|---------------------------|--------------------------|------------------------|---------------------|---------------|--------------------|------------|
| Craft Marijuana Cooperative | 0 | - | 0 | 0 | 1 | 0 | 0 | 1 |
| Marijuana Courier License | 9 | - | 0 | 0 | 7 | 1 | 6 | 23 |
| Marijuana Courier Pre-Certification | 10 | 76 | 0 | - | - | - | - | 86 |
| Independent Testing Laboratory | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 |
| Marijuana Cultivator | 3 | - | 0 | 11 | 13 | 2 | 4 | 33 |
| Marijuana Delivery Operator License | 6 | - | 0 | 0 | 21 | 0 | 6 | 33 |
| Marijuana Delivery Operator Pre-Certification | 13 | 83 | 0 | - | - | - | - | 96 |
| Marijuana Microbusiness | 0 | - | 0 | 1 | 4 | 0 | 2 | 7 |
| Marijuana Product Manufacturer | 7 | - | 0 | 7 | 15 | 1 | 5 | 35 |
| Marijuana Research Facility | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 |
| Marijuana Retailer | 15 | - | 0 | 4 | 18 | 0 | 12 | 49 |
| Marijuana Transporter with Other Existing ME License | 1 | - | 0 | 2 | 1 | 0 | 1 | 5 |
| Microbusiness Delivery Endorsement | 1 | 2 | 0 | 0 | 0 | 0 | 1 | 4 |
| Third Party Transporter | 1 | - | 0 | 0 | 0 | 0 | 0 | 1 |
| Standards Laboratory | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 66 | 161 | 0 | 25 | 80 | 4 | 37 | 373 |



Cultivation Applications | August 10, 2023

| Type | Pending Application | Initial License Declined | Provisionally Approved | Provisional License | Final License | Commence Operation | Total |
|---|---------------------|--------------------------|------------------------|---------------------|----------------|--------------------|-------------------|
| Microbusiness w/ Tier 1 Cultivation (up to 5,000 sq. Ft.) | 0 | 0 | 5 | 4 | 1 | 6 | 16 |
| Cultivation Tier 1 (Up to 5,000 sq. ft.) | 18 | 0 | 11 | 31 | 5 | 18 | 83 |
| Cultivation Tier 2 (5,001-10,000 sq. ft.) | 8 | 0 | 20 | 47 | 10 | 27 | 112 |
| Cultivation Tier 3 (10,001-20,000 sq. ft.) | 5 | 0 | 12 | 41 | 4 | 17 | 81 |
| Cultivation Tier 4 (20,001-30,000 sq. ft.) | 1 | 0 | 5 | 12 | 4 | 10 | 32 |
| Cultivation Tier 5 (30,001-40,000 sq. ft.) | 2 | 0 | 11 | 6 | 1 | 10 | 30 |
| Cultivation Tier 6 (40,001-50,000 sq. ft.) | 2 | 0 | 4 | 8 | 1 | 6 | 21 |
| Cultivation Tier 7 (50,001-60,000 sq. ft.) | 2 | 0 | 1 | 4 | 0 | 4 | 11 |
| Cultivation Tier 8 (60,001-70,000 sq. ft.) | 1 | 0 | 0 | 1 | 0 | 2 | 4 |
| Cultivation Tier 9 (70,001-80,000 sq. ft.) | 3 | 0 | 1 | 3 | 1 | 2 | 10 |
| Cultivation Tier 10 (80,001-90,000 sq. ft.) | 1 | 0 | 1 | 1 | 0 | 6 | 9 |
| Cultivation Tier 11 (90,001-100,000 sq. ft.) | 7 | 0 | 4 | 16 | 1 | 7 | 35 |
| Total | 50 | 0 | 75 | 174 | 28 | 115 | 444 |
| Total Maximum Canopy (Sq. Ft.) | 1,700,000 | - | 1,940,000 | 4,705,000 | 600,000 | 3,510,000 | 12,495,000 |

59%

13%

* Note: percentage is of “Total” commence operations licenses



MMJ Licensing and Registration Data | August 10, 2023

The numbers below are a snapshot of the program for the month of June.

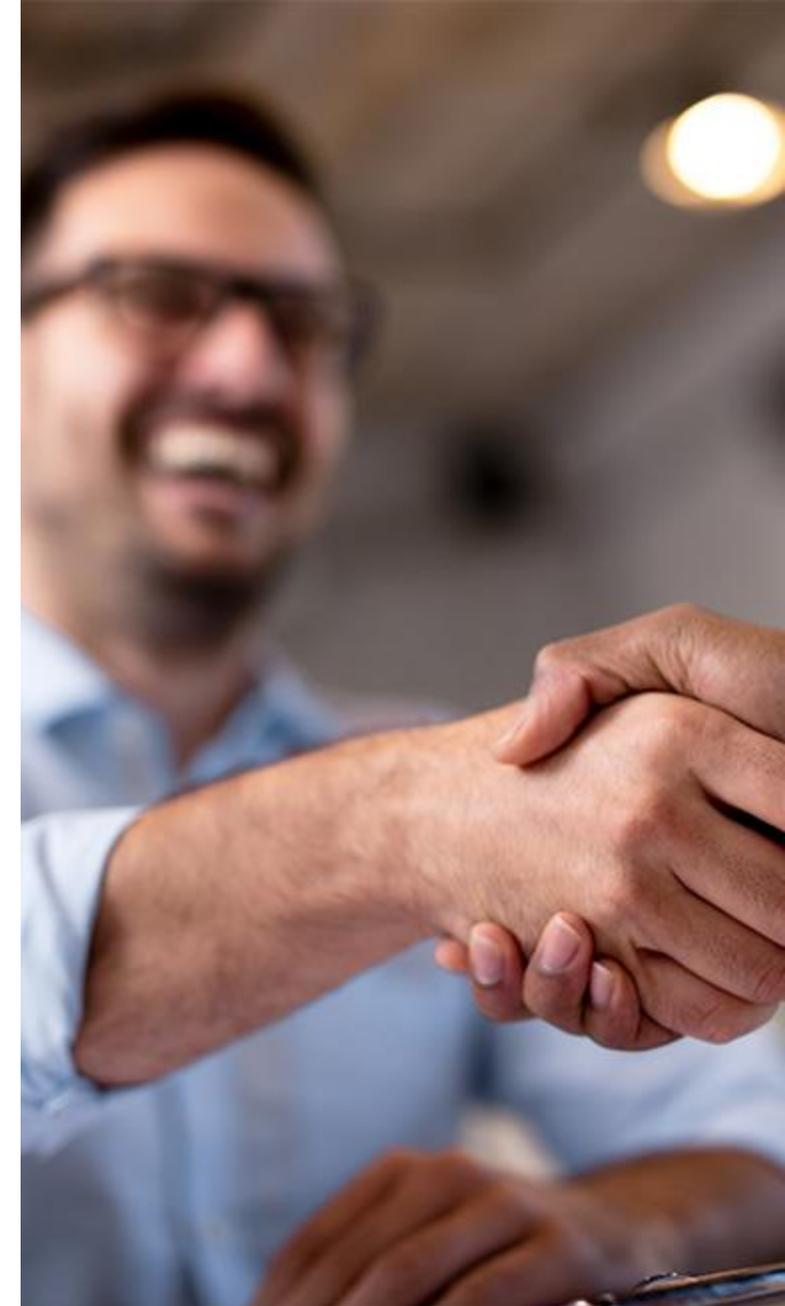
| MTC Licenses | # |
|---------------------|------------|
| Provisional | 44 |
| Final | 0 |
| Commence Operations | 102 |
| License Expired | 45 |
| Total | 191 |

| MMJ Program | # |
|---|------------------|
| Certified Patients | 99,649 (-507) |
| Certified Active Patients | 93,759 (-377) |
| Active Caregivers | 7,210 (-55) |
| Registered Certifying Physicians | 322 (NA) |
| Registered Certifying Nurse Practitioners | 118 (NA) |
| Registered Physician Assistants | 1 |
| Ounces Sold | 95,340 |



Hiring Update

- **Associate Enforcement Counsel**
- **Constituent Services Associate**
- **Project Manager, Operations**
 - *Onboarded*
- **Paralegal**
- **Investigator**
- **Licensing Specialist**
- **Chief People Officer**
 - *Final candidates' stage*



Hiring Update

- **General Counsel**
- **Deputy General Counsel**
- **Associate General Counsel**
 - *Screening / Interview stage*



Hiring Update

- **Constituent Services Associate**
- **Licensing Specialist**
- **Legal Assistant**
- **Project Coordinator, Research**
- **Director of IT and Security Operations**
 - *Open positions (all positions are posted until filled)*



Licensing Applications | August 10, 2023

The totals below are all license applications received to date.

| Type | # |
|---------------------------------------|---------------|
| Pending | 216 |
| Withdrawn | 1,293 |
| Incomplete | 7,860 |
| Denied | 5 |
| Approved: Delivery Pre-certifications | 196 |
| Approved: Delivery Endorsements | 4 |
| Approved: Licenses | 1,295 |
| Total | 10,869 |



Licensing Applications | August 10, 2023

The totals below are number of licenses approved by category.

| Type | # |
|--|--------------|
| Craft Marijuana Cooperative | 4 |
| Marijuana Courier | 21 |
| Marijuana Delivery Operator | 32 |
| Independent Testing Laboratory | 20 |
| Marijuana Cultivator | 376 |
| Marijuana Microbusiness | 34 |
| Marijuana Product Manufacturer | 298 |
| Marijuana Research Facility | 2 |
| Marijuana Retailer | 494 |
| Marijuana Third Party Transporter | 5 |
| Marijuana Transporter with Other Existing ME License | 9 |
| Total | 1,295 |



Licensing Applications | August 10, 2023

| Status | # |
|--|--------------|
| Application Submitted: Awaiting Review | 2 |
| Application Reviewed: More Information Requested | 190 |
| Application Deemed Complete: Awaiting 3rd Party Responses | 10 |
| All Information Received: Awaiting Commission Consideration | 9 |
| Applications Considered by Commission (includes Delivery Pre-Cert) | 1,500 |
| Total | 1,711 |



Licensing Applications | August 10, 2023

The totals below are applications that have submitted all four packets and are pending review.

| Type | # |
|--|------------|
| Craft Marijuana Cooperative | 2 |
| Delivery-Only Provisional Licensure (Part 2) | 13 |
| Delivery-Only Pre-Certification (Part 1) | 13 |
| Independent Testing Laboratory | 1 |
| Marijuana Cultivator | 50 |
| Marijuana Delivery Operator Provisional License (Part 2) | 10 |
| Marijuana Delivery Operator Pre-Certification (Part 1) | 16 |
| Marijuana Microbusiness | 6 |
| Marijuana Product Manufacturer | 32 |
| Marijuana Research Facility | 6 |
| Marijuana Retailer | 54 |
| Marijuana Transporter with Other Existing ME License | 4 |
| Microbusiness Delivery Endorsement | 1 |
| Third Party Transporter | 8 |
| Total | 216 |



Licensing Applications | August 10, 2023

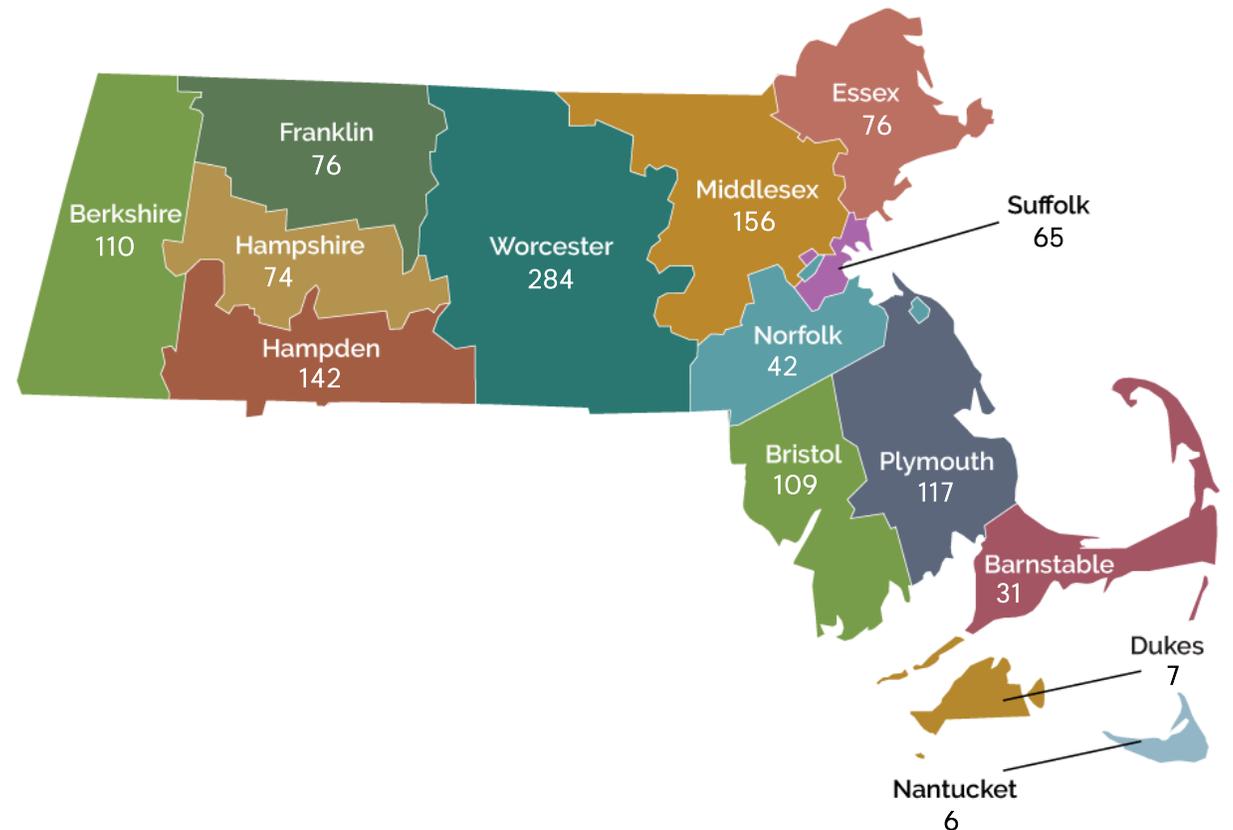
| Type | Pending Application | Pre-Certified Endorsement | Initial License Declined | Provisionally Approved | Provisional License | Final License | Commence Operation | Total |
|--------------------------------|---------------------|---------------------------|--------------------------|------------------------|---------------------|---------------|--------------------|------------|
| Marijuana Cultivator (Indoor) | 39 | - | 1 | 64 | 155 | 23 | 86 | 368 |
| Marijuana Cultivator (Outdoor) | 11 | - | 1 | 6 | 15 | 4 | 23 | 60 |
| Total | 50 | - | 2 | 70 | 170 | 27 | 109 | 428 |



Marijuana Establishment Licenses | August 10, 2023

The totals below represent entities in each county that have achieved at least a provisional license

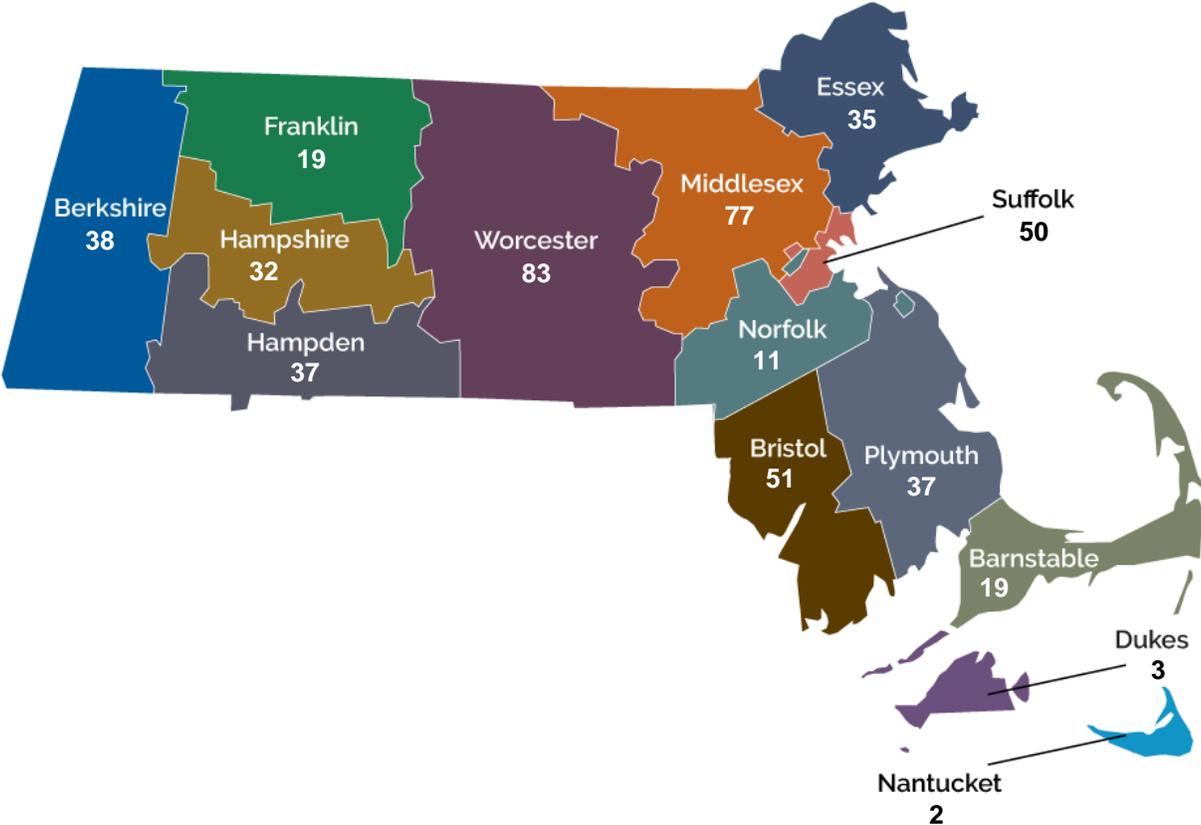
| County | # | +/- |
|--------------|--------------|----------|
| Barnstable | 31 | 0 |
| Berkshire | 110 | 0 |
| Bristol | 109 | 2 |
| Dukes | 7 | 0 |
| Essex | 76 | 1 |
| Franklin | 76 | 1 |
| Hampden | 142 | 2 |
| Hampshire | 74 | 0 |
| Middlesex | 156 | 1 |
| Nantucket | 6 | 0 |
| Norfolk | 42 | 0 |
| Plymouth | 117 | 0 |
| Suffolk | 65 | 0 |
| Worcester | 284 | 2 |
| Total | 1,295 | 9 |



Marijuana Retailer Licenses | August 10, 2023

The totals below are the total number of retail licenses by county.

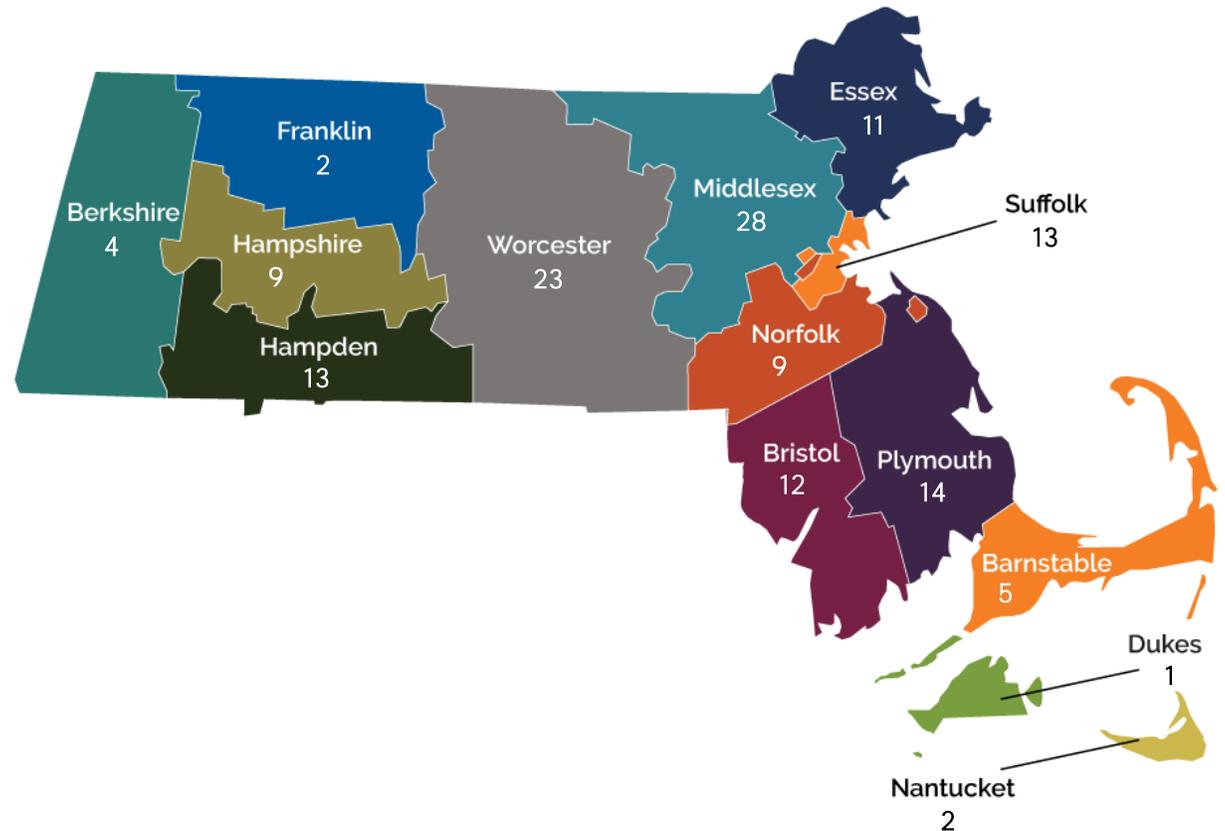
| County | # | +/- |
|--------------|------------|----------|
| Barnstable | 19 | 0 |
| Berkshire | 38 | 0 |
| Bristol | 51 | 0 |
| Dukes | 3 | 0 |
| Essex | 35 | 1 |
| Franklin | 19 | 0 |
| Hampden | 37 | 1 |
| Hampshire | 32 | 0 |
| Middlesex | 77 | 1 |
| Nantucket | 2 | 0 |
| Norfolk | 11 | 0 |
| Plymouth | 37 | 0 |
| Suffolk | 50 | 0 |
| Worcester | 83 | 0 |
| Total | 494 | 3 |



Medical Marijuana Treatment Center Licenses (Dispensing) August 10, 2023

The totals below are the total number of MTC (Dispensing) licenses by county.

| County | # |
|--------------|------------|
| Barnstable | 5 |
| Berkshire | 4 |
| Bristol | 12 |
| Dukes | 1 |
| Essex | 11 |
| Franklin | 2 |
| Hampden | 13 |
| Hampshire | 9 |
| Middlesex | 28 |
| Nantucket | 2 |
| Norfolk | 9 |
| Plymouth | 14 |
| Suffolk | 13 |
| Worcester | 23 |
| Total | 146 |

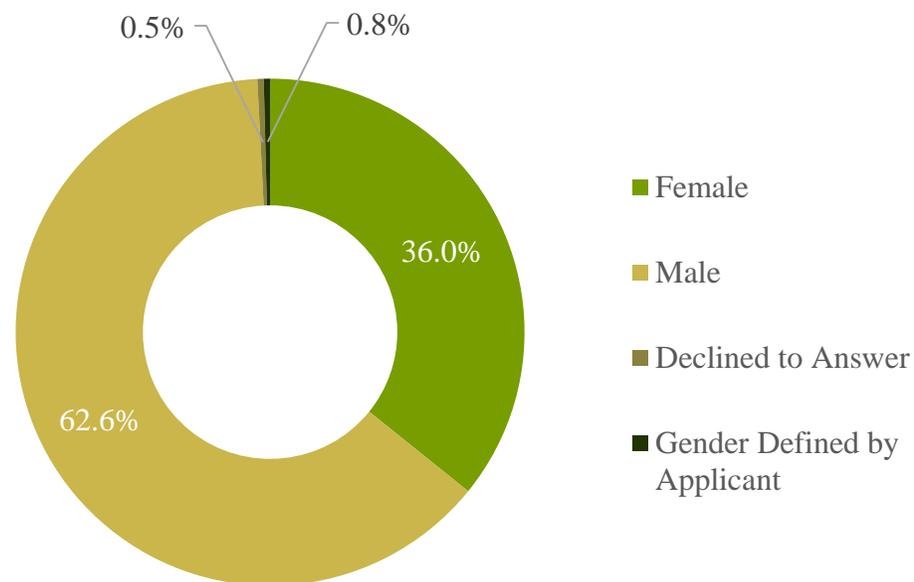


Agent Applications | August 10, 2023

Demographics of Approved and Pending Marijuana Establishment Agents

| Gender | # | % |
|-----------------------------|---------------|-------------|
| Female | 8,107 | 36.0% |
| Male | 14,087 | 62.6% |
| Declined to Answer | 189 | 0.8% |
| Gender Defined by Applicant | 109 | 0.5% |
| Total | 22,492 | 100% |

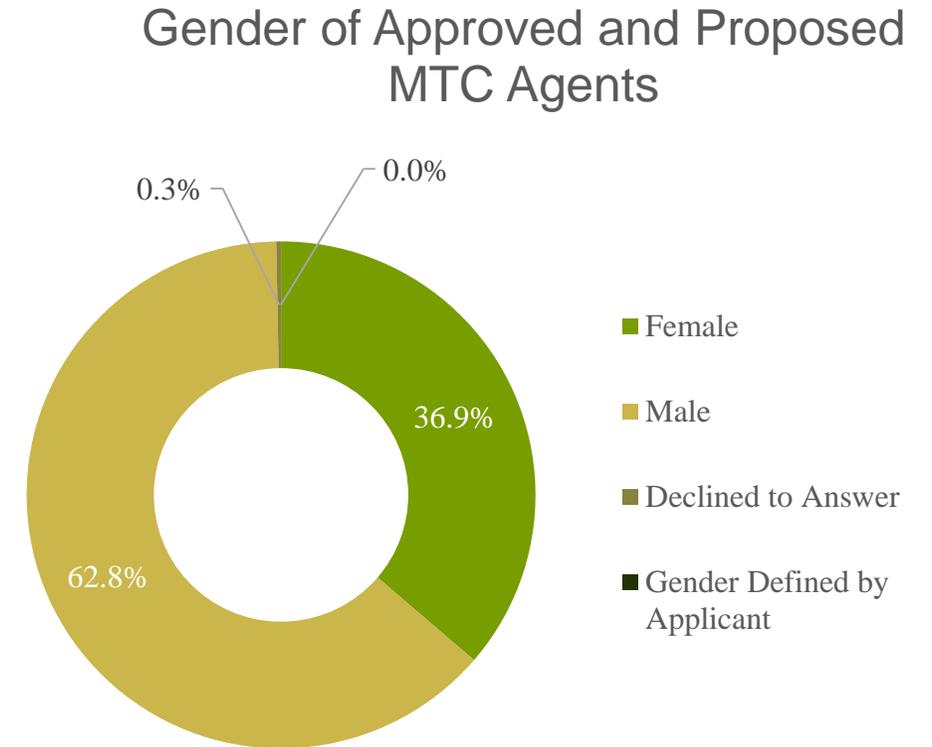
Gender of Approved and Proposed Agents



Agent Applications | August 10, 2023

Demographics of Approved and Pending Medical Marijuana Treatment Center Agents

| Gender | # | % |
|-----------------------------|--------------|-------------|
| Female | 2,840 | 36.9% |
| Male | 4,837 | 62.8% |
| Declined to Answer | 24 | 0.3% |
| Gender Defined by Applicant | 0 | 0.0% |
| Total | 7,701 | 100% |

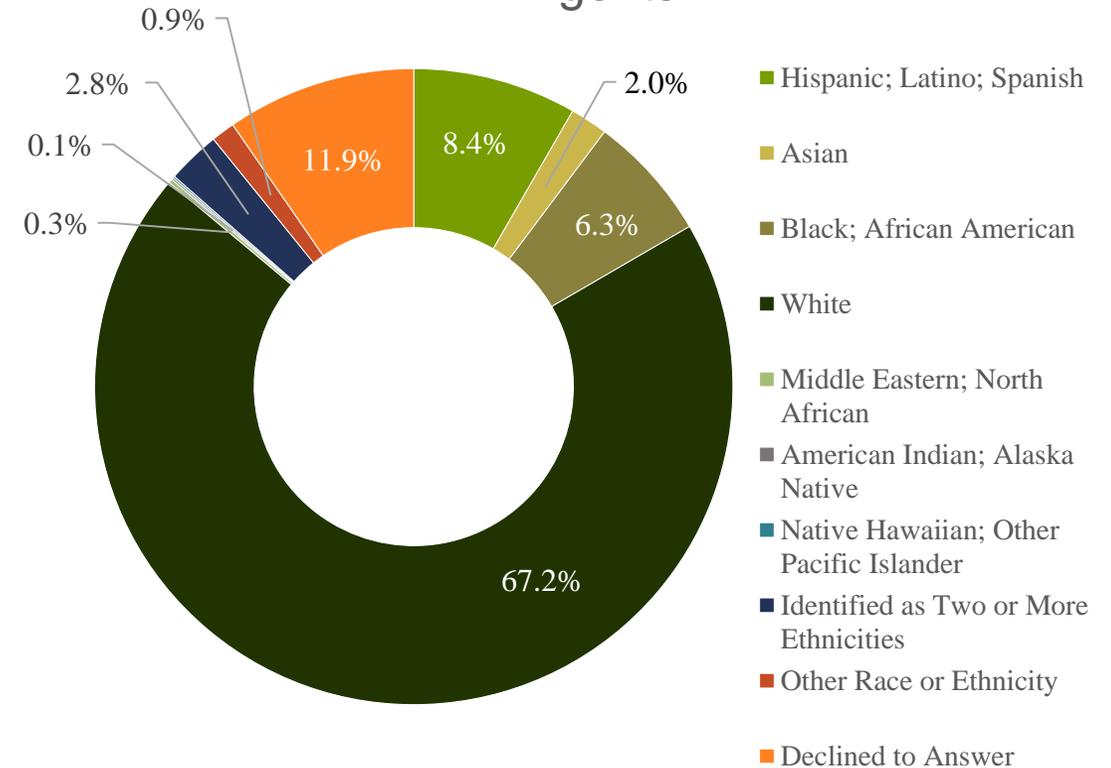


Agent Applications | August 10, 2023

Demographics of Approved and Pending Marijuana Establishment Agents

| Race/Ethnicity | # | % |
|---|---------------|-------------|
| Hispanic; Latino; Spanish | 1,895 | 8.4% |
| Asian | 453 | 2.0% |
| Black; African American | 1,409 | 6.3% |
| White | 15,111 | 67.2% |
| Middle Eastern; North African | 57 | 0.3% |
| American Indian; Alaska Native | 31 | 0.1% |
| Native Hawaiian; Other Pacific Islander | 25 | 0.1% |
| Identified as Two or More Ethnicities | 625 | 2.8% |
| Other Race or Ethnicity | 207 | 0.9% |
| Declined to Answer | 2,679 | 11.9% |
| Total | 22,492 | 100% |

Race/Ethnicity of Approved and Proposed ME Agents

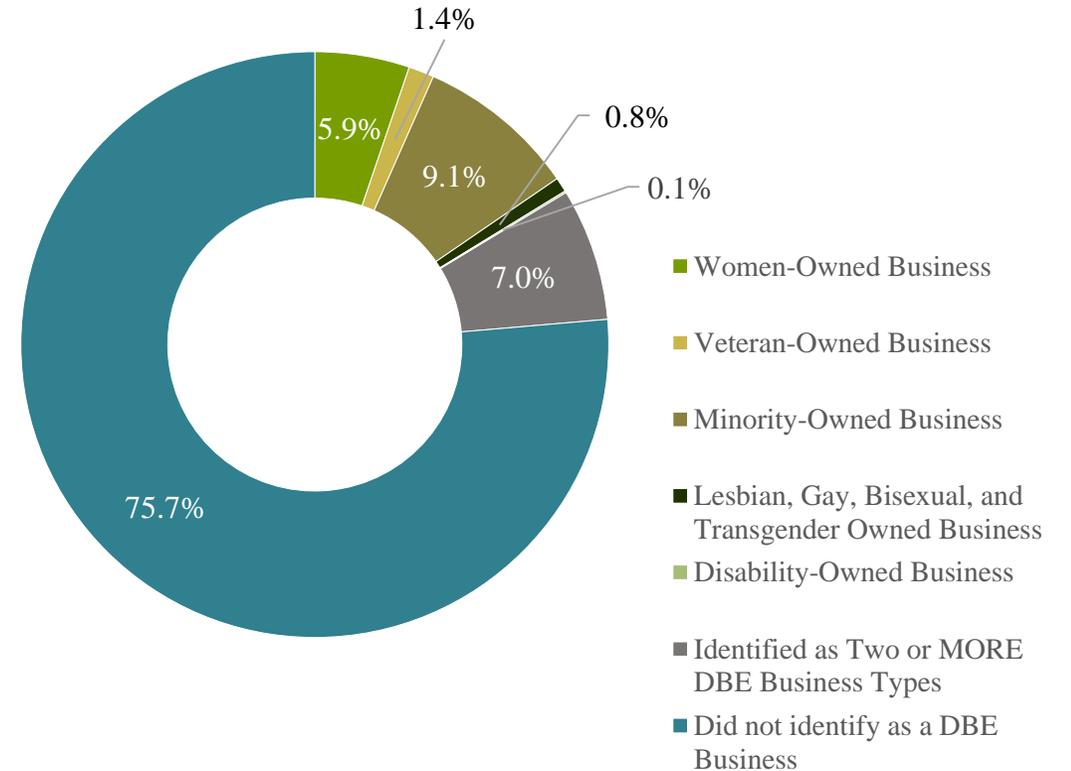


Licensing Applications | August 10, 2023

Disadvantaged Business Enterprise Statistics for Approved Licensees

| Type | # | % of Group |
|--|--------------|-------------|
| Women-Owned Business | 88 | 5.9% |
| Veteran-Owned Business | 21 | 1.4% |
| Minority-Owned Business | 136 | 9.1% |
| Lesbian, Gay, Bisexual, and Transgender Owned Business | 12 | 0.8% |
| Disability-Owned Business | 2 | 0.1% |
| Identified as Two or MORE DBE Business Types | 105 | 7.0% |
| Did not identify as a DBE Business | 1,131 | 75.7% |
| Total | 1,495 | 100% |

DBE Statistics Approved Licensees

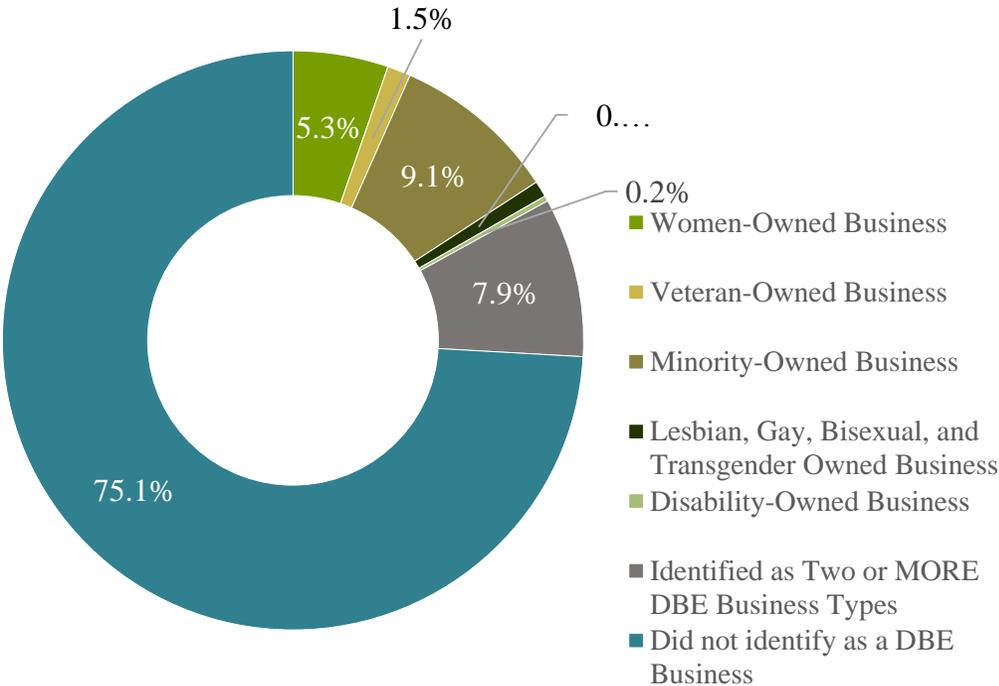


Licensing Applications | August 10, 2023

Disadvantaged Business Enterprise (DBE) Statistics for Pending and Approved License Applications

| Type | # | % of Group |
|--|--------------|-------------|
| Women-Owned Business | 90 | 5.3% |
| Veteran-Owned Business | 26 | 1.5% |
| Minority-Owned Business | 156 | 9.1% |
| Lesbian, Gay, Bisexual, and Transgender Owned Business | 14 | 0.8% |
| Disability-Owned Business | 4 | 0.2% |
| Identified as Two or MORE DBE Business Types | 134 | 7.9% |
| Did not identify as a DBE Business | 1,282 | 75.1% |
| Total | 1,706 | 100% |

DBE Statistics for Pending & Approved License Applications



Adult Use Agent Applications | August 10, 2023

63,454 Total Agent Applications:

- 222 Total Pending
 - 210 Pending Establishment Agents
 - 12 Pending Laboratory Agents
- 3,055 Withdrawn
- 2,522 Incomplete
- 4,039 Expired
- 31,339 Surrendered
- 6 Denied / 1 Revoked
- **22,270 Active**

Of the 222 Total Pending:

- 42 not yet reviewed
- 173 CCC requested more information
- 7 awaiting third party response
- 0 review complete; awaiting approval



Medical Use Agent Applications | August 10, 2023

The total number of MTC agent applications received by status.

| MTC Agent Application | # |
|---------------------------------------|---------------|
| Pending MTC Agent Applications | 75 |
| Pending Laboratory Agent Applications | 0 |
| Incomplete | 51 |
| Revoked | 13 |
| Denied | 31 |
| Surrendered | 16,362 |
| Expired | 2,621 |
| Active | 7,626 |
| Total | 26,779 |

