



April Monthly Public Meeting

Remote Via Teams



Meeting Book - April Monthly Public Meeting Packet

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Next Meeting Date & Adjournment

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April 5, 2022

In accordance with Sections 18-25 of Chapter 30A of the Massachusetts General Laws and Chapter 20 of the Acts of 2021, notice is hereby given of a meeting of the Cannabis Control Commission. The meeting will take place as noted below.

CANNABIS CONTROL COMMISSION

**April 7, 2022
10:00AM**

Via Remote Participation via [Microsoft Teams Live*](#)

PUBLIC MEETING AGENDA

- I. Call to Order
- II. Chairman's Comments and Updates
- III. Minutes for Approval
- IV. Executive Director's Report
 - 1. DEI Workgroup Overview
- V. Staff Recommendations on Changes of Ownership
 - 1. Four Daughters Compassionate Care, Inc.
 - 2. Shine Diamond, LLC
 - 3. Solurge, Inc.
 - 4. ToroVerde (Massachusetts), Inc.
 - 5. ToroVerde (Massachusetts) II, Inc.
 - 6. ToroVerde (Massachusetts) III, Inc.
 - 7. West County Collective
- VI. Staff Recommendations on Renewals
 - 1. 27 Broom Street, LLC (#MPR243755)
 - 2. 27 Broom Street, LLC (#MCR140193)
 - 3. 27 Broom Street, LLC (#MCR140159)
 - 4. AmeriCann Brands, Inc. (#MCR140194)
 - 5. Bask, Inc. (#MPR243733)
 - 6. Bask, Inc. (#MCR140169)



7. Beacon Compassion, Inc. (#MPR243746)
8. Beacon Compassion, Inc. (#MCR140186)
9. BWell Holdings, Inc (#MRR205997)
10. Canna 11 Holyoke, LLC (#MCR140199)
11. Cape Cod Grow Lab, LLC (#MPR243764)
12. Cape Cod Grow Lab, LLC (#MCR140201)
13. CastleRock Agricultural Enterprises Incorporated (#MCR140179)
14. CNA Stores, Inc. (#MRR206019)
15. CNA Stores, Inc. (#MRR205992)
16. Crabgrass LLC (#MCR140168)
17. Debilitating Medical Condition Treatment Centers (#MCR140192)
18. Elev8 Cannabis Inc (#MRR205983)
19. Evergreen Strategies, LLC (#MRR206038)
20. Evergreen Strategies, LLC (#MRR206037)
21. Fernway LLC (#MPR243773)
22. Galil Greenery LLC (#MRR206034)
23. Green Railroad Group, Inc. (#MRR205982)
24. Green World LLC (#MRR206012)
25. Greener Leaf, Inc. (#MRR206011)
26. Grow Team Gardens LLC (#MBR169286)
27. Healthy Pharms, Inc. (#MRR205972)
28. Healthy Pharms, Inc. (#MPR243725)
29. Healthy Pharms, Inc. (#MCR140151)
30. Hennep, Inc. (#MRR206005)
31. HIGHMINDED LLC (#MRR206006)
32. HIGHMINDED LLC (#MPR243745)
33. Holistic Industries, Inc. (#MPR243754)
34. Holistic Industries, Inc. (#MCR140188)
35. Humboldt Masters LLC (#MPR243748)
36. HumboldtEast LLC (#MCR140197)
37. Hyecorp LLC (#MRR206033)
38. In Good Health Inc. (#MRR206027)
39. Lazy River Products, LLC (#MRR206010)
40. Lazy River Products, LLC (#MCR140189)
41. Legacy Foundation Group, LLC (#ILR267902)
42. Mantis Management Group, LLC (#MCR140203)



43. Morning Dew, LLC (#MBR169283)
44. Native Sun Wellness Inc. (#MRR205996)
45. Olde World Remedies, Inc. (#MRR206016)
46. Paper Crane Provisions, LLC (#MCR140196)
47. Platinum HydroLab, Inc (#MPR243751)
48. Platinum HydroLab, Inc. (#MCR140165)
49. Silver Therapeutics, Inc. (#MRR206023)
50. The Old Bank, LLC (#MRR206040)
51. Theory Wellness Inc (#MCR140187)
52. Tower Three, LLC (#MCR140205)
53. Alternative Compassion Services, Inc. (#RMD585)
54. Briarleaf (#RMD1730)
55. Curaleaf North Shore, Inc. (#RMD765)
56. Green Gold Group, Inc. (#RMD786)
57. Holistic Industries, Inc. d/b/a Liberty Cannabis (#RMD1526)
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59. Mass Alternative Care, Inc. - Amherst (#RMD1527)
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VII. Staff Recommendations on Final Licenses

1. 1Connection, LLC (#MR282401), Retail
2. Bud's Goods and Provisions, Corp. (#MR281774), Retail
3. DB Delivery MA, LLC d/b/a Doobie (#MD1258), Marijuana Delivery Operator
4. Debilitating Medical Condition Treatment Centers (#MP282067), Product Manufacturing
5. Essex Apothecary, LLC (#MR283192), Retail
6. Green Theory Cultivation, LLC (#MC282665), Cultivation, Tier 3 / Indoor
7. Green Theory Cultivation, LLC (#MP281848), Product Manufacturing
8. Impressed, LLC (#MC282148), Cultivation, Tier 3 / Indoor
9. J & L Enterprises, Inc. (#MCN282392), Cultivation, Tier 1 / Indoor
10. KCCS, LLC (#MR283970), Retail
11. Northeast Alternatives, Inc. (#MCN282112), Cultivation, Tier 6 / Indoor
12. Salisbury Cultivation and Product Manufacturing, LLC d/b/a Root and Bloom (#MC282530), Cultivation, Tier 3 / Indoor
13. Salisbury Cultivation and Product Manufacturing, LLC d/b/a Leaf Laboratories (#MP281819), Product Manufacturing
14. Shine Delivery, LLC (#DO100130), Marijuana Courier



15. Vedi Naturals, LLC d/b/a Kosa (#MR283056), Retail
 16. Webber Road Ops, LLC d/b/a Pioneer Cannabis Company (#MR283559), Retail
 17. Beacon Compassion, Inc d/b/a HiFive (#MTC1729), Vertically Integrated Medical Marijuana Treatment Center
- VIII. Staff Recommendations on Provisional Licenses
1. Apothca, Inc. (#MRN284429), Retail
 2. Baked Beans Farm, LLC (#MCN283400), Cultivation, Tier 2 / Indoor
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 4. Beacon Compassion, Inc. d/b/a HiFive (#MRN282271), Retail
 5. BTE, Inc. (#MCN283668), Cultivation, Tier 11 / Outdoor
 6. East Coast Remedies Corp. (#MRN282565), Retail
 7. Kalyx, LLC (#MRN282687), Retail
 8. Kapnos, Inc. (#MCN283154), Cultivation, Tier 2 / Indoor
 9. LMCC, LLC (#MCN281565), Cultivation, Tier 2 / Indoor
 10. LMCC, LLC (#MPN282039), Product Manufacturing
 11. Mederi, Inc. (#MPN281806), Product Manufacturing
 12. Relevant Energy Concepts, LLC (#MDA1259), Marijuana Delivery Operator
 13. The Green Lady Dispensary, Inc. (#MCN283585), Cultivation, Tier 1 / Indoor
 14. The Green Lady Dispensary, Inc. (#MPN282104), Product Manufacturing
 15. Union Twist, Inc. (#MRN284038), Retail
 16. Beacon Compassion, Inc. d/b/a HiFive (#RMDA3112), Vertically Integrated Medical Marijuana Treatment Center
- IX. Commission Discussion and Votes
1. Responsible Vendor Training Application Renewals
 - i. STIRM Group
 2. Regulatory Review Process
 3. Guidance on Direct and Indirect Control
 4. Update on Legislative Outreach
 5. Vote to Participate in Mediation Regarding Commission Governance
 6. Closeout of Calendar Year 2021 Executive Director Performance Review
- X. New Business the Chair Did Not Anticipate at the Time of Posting
- XI. Next Meeting Date
- XII. Adjournment

*Closed captions available



CANNABIS CONTROL COMMISSION

March 10, 2022
10:00AM

Via Remote Participation via [Microsoft Teams Live*](#)

PUBLIC MEETING MINUTES

Documents:

- Application Materials associated with:
 - Staff Recommendations on Changes of Ownership
 - East Boston Bloom, LLC
 - Hennep Cultivation, LLC
 - In Good Health, Inc.
 - Mellow Fellows, LLC
 - Native Sun MFG, LLC
 - Silver Therapeutics, Inc.
 - Witch City Gardens, LLC
 - Staff Recommendations on Renewals
 - 1620 Labs, LLC (#MCR140190)
 - 1Connection Corp (#MCR140171)
 - 1Connection Corp (#MPR243734)
 - Bare Naked Greens, LLC (#MCR140023)
 - Bodelle's Edibles, LLC (#MBR169282)
 - BWell Holdings, Inc (#MPR243716)
 - Calverde Naturals, LLC (#MRR205988)
 - Calverde Naturals, LLC (#MRR205987)
 - Canna Provisions Inc (#MRR205962)
 - Canna Provisions Inc (#MRR205974)
 - CannaVanna, Inc. (#MRR205955)
 - Charlemont FarmWorks LLC (#MCR140178)
 - CTDW LLC (#MRR205999)
 - Cultivate Leicester, Inc. (#MRR205950)
 - Cultivate Leicester, Inc. (#MCR140160)
 - Eagle Eyes Transport Solutions, LLC (#MTR263104)
 - EMB Natural Ventures, LLC (#MCR140176)
 - Enlite Cannabis Dispensary, LLC (#MRR205978)
 - Freshly Baked Company (#MBR169281)
 - Green Analytics Massachusetts LLC (#ILR267900)



- Green Biz LLC (#MRR205995)
- Green Line Boston, Inc. (#MPR243713)
- Green Line Boston, Inc. (#MCR140148)
- Hudson Botanical Processing, LLC (#MPR243750)
- Lazy River Products, LLC (#MPR243758)
- Local Roots NE Inc. (#MRR205993)
- Massbiolytics Corp (#ILR267898)
- Nova Farms, LLC (#MRR205951)
- Nova Farms, LLC (#MCR140185)
- Pharmacannis Massachusetts, Inc. (#MRR206000)
- RC Retail Princeton LLC (#MRR205985)
- RC Retail Westfield LLC (#MRR205980)
- Regenerative LLC (#MPR243744)
- Regenerative LLC (#MCR140182)
- Shine Diamond LLC (#MRR205914)
- Slang, Inc. (#MRR205950)
- Solar Retail Norton LLC (#MRR206008)
- Solar Therapeutics Inc (#MCR140149)
- The Fresh Connection Boston LLC (#MCR140181)
- The Headyco LLC (#MCR140174)
- Turnbuckle Consulting Inc. (#MRR205998)
- TYCA Green (#MRR205981)
- TYCA Green (#MPR243739)
- TYCA Green (#MCR140177)
- Vedi Naturals LLC (#MRR206001)
- YouCanBeCo LLC (#MPR243743)
- Z&T Inc (#MRR205990)
- In Good Health, Inc. (#RMD3305)
- Mass Alternative Care, Inc. (#RMD726)
- Beacon Compassion (#RMD1728)
- Atlantic Medicinal Partners (#RMD1506)
- Green Meadows Farm (#RMD1626)
- Just Healthy (#RMD1734)
- Heal Inc. (#RMD1647)
- Staff Recommendations on Final Licenses
 - Alexsofia, LLC (#MR282926), Retail
 - Apical, Inc. (#MR283720), Retail
 - Aspen Blue Cultures, Inc. (#MR283141), Retail
 - Berkshire Welco Lab & Manufacturing, LLC (#MP282043), Product Manufacturing
 - Clovercraft, LLC (#MD1261), Marijuana Delivery Operator
 - DMA Holdings MA, LLC (#MR283264), Retail
 - The Fresh Connection Boston, LLC (#MC281442), Cultivation, Tier 2 / Indoor



- Green Era, LLC (#MR282902), Retail
- High Five, Inc. (#MP281787), Product Manufacturing
- Holland Brands NA, LLC (#MR283288), Retail
- Humboldt Masters, LLC (#MC282102), Cultivation, Tier 2 / Indoors
- KindRun Massachusetts, LLC (#MD1270), Marijuana Delivery Operator
- Life Essence, Inc. (#MR283110), Retail
- Mayflower Medicinals, Inc. (#MR282155), Retail
- Staff Recommendations on Provisional Licenses
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 - ACT Laboratories of Massachusetts, LLC (#ILN281363), Independent Testing Laboratory
 - Admiral Green Holdings, Corp. (#MCN283507), Cultivation, Tier 4 / Indoor
 - Admiral Green Holdings, Corp. (#MPN282072), Product Manufacturing
 - Blue Sky Organics, LLC (#MDA1264), Marijuana Delivery Operator
 - C3 Brands, LLC (#MCN283612), Cultivation, Tier 2 / Indoor
 - C3 Brands, LLC (#MPN282124), Product Manufacturing
 - Capeway Cannabis, LLC (#MRN282446), Retail
 - Coastal Healing, Inc. (#MCN282761), Cultivation, Tier 3 / Indoor
 - Coastal Healing, Inc. (#MPN282156), Product Manufacturing
 - Dr. Greenthumb Greenfield, LLC (#MRN284245), Retail
 - Gan Or, LLC (#MDA1292), Marijuana Delivery Operator
 - Green Choice Dispensaries, LLC (#MRN283234), Retail
 - Greenjeans Farms, LLC (#CON281706), Craft Marijuana Cooperative
 - Hadleaf Holistic Greens Dispensary, LLC (#MRN284228), Retail
 - Hardwick Mill Greenery, Inc. (#MPN282134), Product Manufacturing
 - Holistic Health Group, Inc. (#MPN281796), Product Manufacturing
 - LabX Group, LLC (#ILN281379), Independent Testing Laboratory
 - MA Craft Cultivation, LLC (#MCN283549), Cultivation, Tier 6 / Outdoor
 - Page Cultivate, LLC (#MCN283616), Cultivation, Tier 5 / Indoor
 - Page Cultivate, LLC (#MPN282127), Product Manufacturing
 - Pharmacannis Massachusetts, Inc. (#MPN282063), Product Manufacturing
 - SAMA Productions, LLC (#MCN282179), Cultivation, Tier 4 / Indoor
 - SAMA Productions, LLC (#MPN281686), Product Manufacturing
 - Teddy's Veggie Farm (#MCN282350), Cultivation, Tier 2 / Indoor
 - The Cannabis Station (#MRN284248), Retail
 - The Corner Emporium, LLC (#DOA100138), Marijuana Courier
 - The Harvest Club, LLC (#MRN284103), Retail
 - UC Cultivation, LLC (#MCN283608), Cultivation, Tier 5 / Outdoor
 - Victoria Frost, LLC (#MCN283584), Cultivation, Tier 2 / Indoor
 - Victoria Frost, LLC (#MPN282126), Product Manufacturing
 - Victoria Frost, LLC (#MRN284435), Retail



- Nature's Medicines, Inc. (#RMDA3592), Vertically Integrated Medical Marijuana Treatment Center
- [Meeting Packet](#)
- Job Description for Paralegal
- Job Description for Copy Writer
- Responsible Vendor Training applications
 - Renewal Certification: MACCTI
- Memorandum re: March 2022 Government Affairs Update

In Attendance:

- Chairman Steven Hoffman
- Commissioner Ava Callender Concepcion
- Commissioner Nurys Z. Camargo
- Commissioner Kimberly Roy
- Commissioner Bruce Stebbins

Minutes:

1) Call to Order

- The Chairman recognized a quorum and called the meeting to order.
- The Chairman gave notice that the meeting is being recorded.

2) Chairman's Comments and Updates

- The Chairman noted that 200 adult-use retailers have commenced operations and noted the Commission's equity mandate and the work that needs to be done to address challenges and inequities still present in the industry. The Chairman also thanked the Commission staff for their work, the licenses, and first-time entrepreneurs, which made the milestone possible.
- Commissioner Camargo thanked the Chairman for his comments. Commissioner Camargo recognized Women's month and noted the many women in leadership roles at the Commission and in the cannabis industry. Commissioner Camargo also thanked the Joint Committee on Cannabis Policy for keeping the Commission's equity mandate at the forefront of the legislative session and acknowledged the challenges and inequities still present in the industry.
- Commissioner Concepcion thanked Secretary Terrence Reidy and his team at the Executive Office of Public Safety and Security (EOPSS) for discussing shared priorities and opportunities around increased public awareness, criminal record sealing, and expungement. She further noted her work related to ending the perception that the regulated industry is unobtainable for people with criminal records and ending collateral consequences related to prior convictions.
- Commissioner Concepcion also thanked constituents for submitting public comments on the process for identifying areas that have been disproportionately impacted by



cannabis prohibition and congratulated participants in cohort three of the Commission's Social Equity Program.

- Commissioner Roy thanked staff for ensuring that Massachusetts has a safe and secure regulated Cannabis industry. She also noted her concern around the rising dangerous industry trends of home manufacturing and cannabis extraction and accidental, non-medical pediatric exposure to cannabis. She further noted public health resources available on the Commission's MoreAboutMJ website.
- Commissioner Stebbins thanked staff for the effort taken with respect to preparing for meetings. He also echoed Commissioner Camargo's comments related to Women's Month and the Commission's equity mandate, and the challenges many equity applicants face around securing capital. He referenced what steps other states have taken to mitigate this issue.
- The Chairman gave an overview of the agenda.

3) Minutes for Approval – 00:16:25

- February 10, 2021
 - The Chairman asked if the Commissioners had a chance to review the minutes and whether there were questions or edits.
 - Commissioner Stebbins moved to approve the minutes for the February 10, 2022, Commission public meeting.
 - Commissioner Roy seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the minutes for the February 10, 2022, Commission public meeting.

4) Executive Director's Report – 00:17:30

- The Executive Director gave an overview of licensing data, starting on page 191 of the [Meeting Packet](#).
- The Chairman asked a question regarding the 225 increase in applications that received expedited review in the calendar year; and how many of those applications were Social Equity Program participants.
 - The Executive Director noted that 119 applicants who received expedited review were Social Equity Program participants.
- Commissioner Roy asked a question related to double counting of the different statuses that applicants could not hold.
 - The Executive Director noted that there was a risk that applicants could have been double counted as it related to an application being classified as a Social Equity Program participant and a Disadvantaged Business Enterprise.



- The Chairman asked a clarifying question related to an applicant’s ability to change cultivations Tiers and whether there has been any activity in licensees moving up or down in Tiers.
 - The Executive Director noted that some licenses have scaled down in Tier after renewal applications and that the Commission had not relegated anyone in a formal process. He further outlined the process an applicant needs to undergo to seek a Tier expansion and said that the Commission licensing and investigative staff could answer any question regarding the process.
- Commissioner Roy asked a question regarding the discrepancy between the number of Certified Active Patients and Registered Certified Providers and whether it was laborious to become a Registered Certified Provider.
 - The Executive Director noted he did not believe that it was overly laborious to register with the Medical-Use of Marijuana program. The Executive Director also pointed out that the Commission relies heavily on the Board of Registration of Medicine and the Board of Registration of Nursing, as the Commission does not license physicians or govern their conduct; instead, the Commission registers certified providers for the Medical-Use of Marijuana program.
 - The Chairman noted the Commission's limited ability to directly affect the number of Registered Certifying Physicians. He further indicated that zero Physician Assistants (PAs) had been registered as Registered Certified Providers in the Medical-Use of Marijuana program.
- Commissioner Concepcion asked for an update regarding the Disproportionately Impacted Areas (DIA.)
 - The Executive Director noted that the public comment period for the DIA closed on March 4th, 2022. He further noted the next steps that the DEI Access & Equity workgroups would be taking to review and propose recommendations to the Commission.
- Commissioner Concepcion asked a question regarding Commission outreach to cities and towns that would be impacted DIA designation.
 - The Executive Director noted the ongoing process that Commission staff have taken to reach out to currently designated cities and towns and ones that would receive DIA designation as the Commission continues the ongoing process. He further provided insight into the Commission's process to ensure that it collects data from communities that historically have not reported into the National Incident-Based Reporting System (NIBRS.)
- Commissioner Camargo noted that a year had gone by since the topic was brought up for Commission vote and discussion and asked for more insight into the work of the DEI Access & Equity workgroups.
 - The Executive Director provided an overview of the DEI Access & Equity workgroups and the ongoing work of the groups.
- Commissioner Roy noted that Commissioners participated in stakeholder meetings and asked how those would be incorporated into the DEI Access & Equity workgroup recommendations.



- The Executive Director noted that the stakeholder meetings would be incorporated into the final work product and recommendation from the DEI Access & Equity workgroups.
- The Executive Director gave an overview of the Regulatory Review Process Update.
- The Chairman thanked the Executive Director and General Counsel for their work and leadership on the topic.
- The Chairman asked a clarifying question regarding the Commission’s non-tax revenue.
 - The Executive Director noted that the Commission had raised \$17.8 million in non-tax revenue by the end of February 2022.
- Commissioner Camargo requested a slide that illustrates and incorporates the Commission’s non-tax revenue in future meetings.

5) Staff Recommendations on Changes of Ownership – 01:02:22

- Commissioner Roy requested a condition to apply to all applications.
 - Proposed condition: To help ensure compliance with 500.104(5), 501.104(5), it is required that an update be provided to the Commission within 5 days of any changes, modifications, or implementation issues by new ownership of prior ownerships’ Commission approved Diversity Plan and/or Positive Impact Plan, including but not limited to goals, programs, measurements, and accountability.

a. East Boston Bloom, LLC

- Licensing Analyst Derek Chamberlin (Licensing Analyst Chamberlin) presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- Commissioner Camargo moved to approve the Change of Ownership, subject to the condition requested by Commissioner Roy.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership, subject to the condition requested by Commissioner Roy.

b. Hennep Cultivation, LLC

- Licensing Analyst Chamberlin presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.



- Commissioner Concepcion moved to approve the Change of Ownership, subject to the condition requested by Commissioner Roy.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership, subject to the condition requested by Commissioner Roy.

c. In Good Health, Inc.

- Licensing Analyst Chamberlin presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- Commissioner Roy moved to approve the Change of Ownership, subject to the condition requested by Commissioner Roy.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership, subject to the condition requested by Commissioner Roy.

d. Mellow Fellows, LLC

- Licensing Analyst Chamberlin presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- Commissioner Stebbins asked a clarifying question regarding whether the entity was the same entity involved in a previous change of ownership application.
 - The Chairman confirmed that they were related entities.
 - Licensing Analyst Chamberlin also confirmed that they were related entities.
- The Chairman clarified that collectively the entity was not over the regulatory cap limits on licenses.
 - Licensing Analyst Chamberlin confirmed that the entity was not over the regulatory cap limit on licenses.
- Commissioner Stebbins moved to approve the Change of Ownership, subject to the condition requested by Commissioner Roy.
- Commissioner Camargo seconded the motion.



- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership, subject to the condition requested by Commissioner Roy.

e. Native Sun MFG, LLC

- Licensing Analyst Chamberlin presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- The Chairman asked if the entity was related to East Boston Bloom, LLC.
 - Licensing Analyst Chamberlin noted that he was unsure if the entity was related to East Boston Bloom, LLC., but he would confirm and report back.
 - The Chairman noted that based on his review, even if the entities were related, they were still within the Commission’s regulatory cap limit, thus, negating the need to report back.
- Commissioner Camargo moved to approve the Change of Ownership, subject to the condition requested by Commissioner Roy.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership, subject to the condition requested by Commissioner Roy.

f. Silver Therapeutics, Inc.

- Licensing Analyst Chamberlin presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- Commissioner Roy moved to approve the Change of Ownership, subject to the condition requested by Commissioner Roy.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Recused
 - Commissioner Concepcion – Recused
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes



- Chairman Hoffman – Yes
- The Commission approved the Change of Ownership by a vote of three in favor and two recusals, subject to the condition requested by Commissioner Roy.

g. Witch City Garden, LLC

- Licensing Analyst Chamberlin presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- Commissioner Concepcion moved to approve the Change of Ownership, subject to the condition requested by Commissioner Roy.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership, subject to the condition requested by Commissioner Roy.

The Commission took a 15-minute brake, returning at 11:25 AM (01:25:15)

6) Staff Recommendations on Renewals

- Commissioner Camargo noted that she reviews Renewals and looks forward to the renewals portion of the meeting because it allows the Commission to see the equity mandate come to life. Commissioner Camargo recommended that Renewal applicants give the same attention to Diversity Plans and Positive Impact Plans as they do to their Security Plan. Commissioner Camargo noted that applications should ask themselves as a company what they have done to volunteer time to promote and encourage equity and full participation in the cannabis industry among people from communities that have been disproportionately harmed by past marijuana prohibition laws. Commissioner Camargo thanked licensing staff for their work reviewing Renewals. Commissioner Camargo gave a shout-out to certain Renewal applicants for their work in their Diversity Plan and Positive Impact Plan, including Canna Provisions Inc, m. CTDW LLC, Eagle Eyes Transport Solutions, LLC, Freshly Baked Company, Green Biz LLC, Local Roots NE Inc., and Nova Farms, LLC. Commissioner Camargo noted that in the roster of Renewal Application up for Commission vote and consideration, \$380,000 had been donated to communities that have been disproportionately impacted by cannabis prohibition.
- The Chairman noted that Renewals would be considered as one or more rosters, subject to a Commissioner’s request for conditions. Three licensees will be considered individually, with the rest being considered as two rosters: 1) all Adult-use applications except for those considered individually and (2) all medical-use renewals.



- CTDW LLC
 - Commissioner Camargo requested a condition.
 - Proposed condition: Within the next 90 days licensee shall provide notification to the Cannabis Control Commission on how a donation to the Salem South Coast watch (non-profit organization) promotes and encourages full participation in the regulated cannabis industry by individuals from communities disproportionately harmed by cannabis prohibition and enforcement and to positively impact those communities under M.G.L. c. 94G, § 4 in Massachusetts.
 - The Chairman asked for questions or comments.
 - Commissioner Camargo moved to approve the Renewal, subject to the condition requested by Commissioner Camargo.
 - Commissioner Concepcion seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the Renewal, subject to the condition requested by Commissioner Camargo.

- Hudson Botanical
 - Commissioner Camargo requested three conditions.
 - Proposed conditions:
 - Within the next 90 days licensee shall resubmit an updated Positive Impact Plan, to include their plan for the upcoming year that “promotes and encourages full participation in the regulated cannabis industry by individuals from communities disproportionately harmed by cannabis prohibition and enforcement and to positively impact those communities under M.G.L. c. 94G, § 4 in Massachusetts.”
 - Licensee to include an additional goal for their update Positive Impact Plan.
 - Licensee to clarify who is volunteering and what is the frequency of their volunteer time.
 - The Chairman asked for questions or comments.
 - Commissioner Concepcion moved to approve the Renewal, subject to the conditions requested by Commissioner Camargo.
 - Commissioner Roy seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes



- Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the Renewal, subject to the conditions requested by Commissioner Camargo.
- Z&T Inc
 - Commissioner Camargo requested two conditions.
 - Proposed conditions:
 - Within the next 90 days licensee shall resubmit an updated Positive Impact Plan, to include their plan for the upcoming year that “promotes and encourages full participation in the regulated cannabis industry by individuals from communities disproportionately harmed by cannabis prohibition and enforcement and to positively impact those communities under M.G.L. c. 94G, § 4 in Massachusetts.”
 - Licensee to include an additional goal for their update Positive Impact Plan besides beach clean ups that were not accomplished due to weather conditions.
 - The Chairman asked for questions or comments.
 - Commissioner Roy moved to approve the Renewal, subject to the conditions requested by Commissioner Camargo.
 - Commissioner Stebbins seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the Renewal, subject to the conditions requested by Commissioner Camargo.
- Adult-Use
 - The Chairman asked for questions or comments.
 - Commissioner Stebbins moved to approve the remaining roster of adult-use Renewals.
 - Commissioner Camargo seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the remaining roster of adult-use Renewals.



- Medical-Use
 - The Chairman asked for questions or comments.
 - Commissioner Camargo moved to approve the roster of medical-use Renewals.
 - Commissioner Concepcion seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the roster of medical-use Renewals.

- a. 1620 Labs, LLC (#MCR140190)
- b. 1Connection Corp (#MCR140171)
- c. 1Connection Corp (#MPR243734)
- d. Bare Naked Greens, LLC (#MCR140023)
- e. Bodelle's Edibles, LLC (#MBR169282)
- f. BWell Holdings, Inc (#MPR243716)
- g. Calverde Naturals, LLC (#MRR205988)
- h. Calverde Naturals, LLC (#MRR205987)
- i. Canna Provisions Inc (#MRR205962)
- j. Canna Provisions Inc (#MRR205974)
- k. CannaVanna, Inc. (#MRR205955)
- l. Charlemont FarmWorks LLC (#MCR140178)
- m. CTDW LLC (#MRR205999)
- n. Cultivate Leicester, Inc. (#MRR205950)
- o. Cultivate Leicester, Inc. (#MCR140160)
- p. Eagle Eyes Transport Solutions, LLC (#MTR263104)
- q. EMB Natural Ventures, LLC (#MCR140176)
- r. Enlite Cannabis Dispensary, LLC (#MRR205978)
- s. Freshly Baked Company (#MBR169281)
- t. Green Analytics Massachusetts LLC (#ILR267900)
- u. Green Biz LLC (#MRR205995)
- v. Green Line Boston, Inc. (#MPR243713)
- w. Green Line Boston, Inc. (#MCR140148)
- x. Hudson Botanical Processing, LLC (#MPR243750)
- y. Lazy River Products, LLC (#MPR243758)
- z. Local Roots NE Inc. (#MRR205993)
- aa. Massbiolytics Corp (#ILR267898)
- bb. Nova Farms, LLC (#MRR205951)
- cc. Nova Farms, LLC (#MCR140185)
- dd. Pharmacannis Massachusetts, Inc. (#MRR206000)



ee. RC Retail Princeton LLC (#MRR205985)
ff. RC Retail Westfield LLC (#MRR205980)
gg. Regenerative LLC (#MPR243744)
hh. Regenerative LLC (#MCR140182)
ii. Shine Diamond LLC (#MRR205914)
jj. Slang, Inc. (#MRR205950)
kk. Solar Retail Norton LLC (#MRR206008)
ll. Solar Therapeutics Inc (#MCR140149)
mm. The Fresh Connection Boston LLC (#MCR140181)
nn. The Headyco LLC (#MCR140174)
oo. Turnbuckle Consulting Inc. (#MRR205998)
pp. TYCA Green (#MRR205981)
qq. TYCA Green (#MPR243739)
rr. TYCA Green (#MCR140177)
ss. Vedi Naturals LLC (#MRR206001)
tt. YouCanBeCo LLC (#MPR243743) (End of Adult-Use)
uu. Z&T Inc (#MRR205990)
vv. In Good Health, Inc. (#RMD3305)
ww. Mass Alternative Care, Inc. (#RMD726)
xx. Beacon Compassion (#RMD1728)
yy. Atlantic Medicinal Partners (#RMD1506)
zz. Green Meadows Farm (#RMD1626)
aaa. Just Healthy (#RMD1734)
bbb. Heal Inc. (#RMD1647)

7) Staff Recommendations on Final Licenses – 01:40:03

- The Chairman noted that Final Licenses would be considered as one roster.
- The Chairman noted that the clock on the exclusivity period for Marijuana Delivery Operators license does not start until a Marijuana Delivery Operator commences operations.
- Commissioner Roy noted her reasoning behind adding a blanked condition on all provisional licenses regarding the Responsible Vendor Training Program (RVT program.) Commissioner Roy noted that the compliance rate has increased since she implemented her blanket condition. She further stated that she hoped that one day she would be able to remove her blanket condition as the compliance rate regarding the RVT Program continued to rise.
- The Chairman asked for questions or comments.
- Commissioner Concepcion moved to approve the roster of Final Licenses.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes



- Commissioner Stebbins – Yes
- Chairman Hoffman – Yes
- The Commission unanimously approved the roster of Final Licenses.
- The Chairman congratulated both Clovercraft, LLC and KinRun Massachusetts, LLC, the two entities to receive Marijuana Delivery Operator Final Licensure.
- Commissioner Camargo thanked and congratulated the Chairman, former Commissioners, and the community for their work on establishing the Marijuana Delivery Operator license type.

- a. Alexsofia, LLC (#MR282926), Retail
- b. Apical, Inc. (#MR283720), Retail
- c. Aspen Blue Cultures, Inc. (#MR283141), Retail
- d. Berkshire Welco Lab & Manufacturing, LLC (#MP282043), Product Manufacturing
- e. Clovercraft, LLC (#MD1261), Marijuana Delivery Operator
- f. DMA Holdings MA, LLC (#MR283264), Retail
- g. The Fresh Connection Boston, LLC (#MC281442), Cultivation, Tier 2 / Indoor
- h. Green Era, LLC (#MR282902), Retail
- i. High Five, Inc. (#MP281787), Product Manufacturing
- j. Holland Brands NA, LLC (#MR283288), Retail
- k. Humboldt Masters, LLC (#MC282102), Cultivation, Tier 2 / Indoors
- l. KindRun Massachusetts, LLC (#MD1270), Marijuana Delivery Operator
- m. Life Essence, Inc. (#MR283110), Retail
- n. Mayflower Medicinals, Inc. (#MR282155), Retail

8) Staff Recommendations on Provisional Licenses – 01:44:00

- Commissioner Roy requested a blanket condition to apply to all Provisional Licenses.
 - Proposed Blanket Condition: Prior to performing job functions, all provisional licensees shall ensure that all current Marijuana Establishment, Medical Treatment Center, and Independent Testing Laboratory Agents involved in the handling or sale of Marijuana for adult and medical use shall have attended and successfully completed the Basic Core Curriculum of the Responsible Vendor Training Program to be designated a "Responsible Vendor" and provide a "certificate of completion" to the Commission upon request. In addition, all newly hired employees involved in the handling or sale of marijuana or marijuana products must also successfully complete the Basic Core Curriculum of the Responsible Vendor Training Program within 90 days of hire, in compliance with 935 CMR 500.105(2) or 935 CMR 501.105(2).

a. 876 Grow, Inc. (#MBN282362), Microbusiness

- Licensing Analyst Chamberlin presented the Staff Recommendation for Provisional License.
- Commissioner Camargo requested two conditions.
 - Proposed conditions:



- Prior to final license resubmit Positive Impact Plan to include more than hiring that “promotes and encourages full participation in the regulated cannabis industry by individuals from communities disproportionately harmed by cannabis prohibition and enforcement and to positively impact those communities under M.G.L. c. 94G, § 4 in Massachusetts.”
 - Prior to final license review and clarify Diversity Plan to make sure it can accomplish intended goals. The current version seems to be Positive Impact Goals. And if needed resubmit an updated Diversity Plan.
- Commissioner Roy requested a condition.
 - Proposed condition: Prior to final licensure please inform the Commission of your "Additional Operational Plans for Indoor & Outdoor Marijuana Cultivators" as it relates to Quality Control Samples in accordance with 935 CMR 500.120 (14).
- Commissioner Stebbins requested a condition.
 - Proposed condition: Prior to Final Application for Licensure, identify any spending goals with Veteran or Disabled Citizen-owned certified businesses.
- The Chairman asked for questions or comments.
- Commissioner Camargo moved to approve the Provisional License, subject to the conditions requested by Commissioners Camargo, Stebbins, and Roy.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Camargo, Stebbins, and Roy.

b. ACT Laboratories of Massachusetts, LLC (#ILN281363), Independent Testing Laboratory

- Licensing Analyst Chamberlin presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Roy gave a shout-out to Act Laboratories of Massachusetts, LLC for their efforts in their host community.
- Commissioner Concepcion moved to approve the Provisional License, subject to the condition requested by Commissioner Roy.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes



- Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Roy.

c. Admiral Green Holdings, Corp. (#MCN283507), Cultivation, Tier 4 / Indoor

- Licensing Analyst Chamberlin presented both Staff Recommendations for Provisional License for Admiral Green Holdings, Corp., subject to separate votes.
- Commissioner Camargo requested two conditions to apply to both licenses.
 - Proposed conditions:
 - Prior to final license applicant to review and clarify Diversity Plan goal 2 to include more than hiring as it relates to the information session.
 - Prior to final license applicant to review outreach hiring strategy for goal 1 & 2 to accomplish targeted goal for the Positive Impact Plan.
- Commissioner Roy requested a condition to apply to both licenses.
 - Proposed condition: Prior to final licensure please inform the Commission of your “Additional Operational Plans for Indoor & Outdoor Marijuana Cultivators and Marijuana Product Manufacturers” as it relates to Quality Control Samples in accordance with 935 CMR 500.120 (14), 500.130 (9).
- The Chairman asked for questions or comments.
- Commissioner Roy moved to approve the Provisional License, subject to the conditions requested by Commissioners Camargo and Roy.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Camargo and Roy.

d. Admiral Green Holdings, Corp. (#MPN282072), Product Manufacturing

- The Chairman asked for questions or comments.
- Commissioner Stebbins moved to approve the Provisional License, subject to the conditions requested by Commissioner Camargo and Roy.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes



- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Camargo and Roy.
- e. Blue Sky Organics, LLC (#MDA1264), Marijuana Delivery Operator
- Licensing Analyst Chamberlin presented the Staff Recommendation for Provisional License.
 - Commissioner Camargo requested three conditions.
 - Proposed conditions:
 - Applicant to re-submit their Positive Impact Plan to focus on a Disproportionate Impacted Area under the Positive Impact Plan guidance that “promotes and encourages full participation in the regulated cannabis industry by individuals from communities disproportionately harmed by cannabis prohibition and enforcement and to positively impact those communities under M.G.L. c. 94G, § 4 in Massachusetts.”
 - Applicant should review and clarify goal 2 and how that relates to M.G.L. 94G 4.
 - Applicant should review and clarify Program #2 and how that relates to M.G.L. 94G § 4 specifically to the Town of Newton which is currently not a Disproportionately Impact Area under the CCC.
 - Commissioner Concepcion requested a condition.
 - Proposed condition: Submit new positive impact plan that positively impacts people from communities that have previously been disproportionately harmed by marijuana prohibition and enforcement in accordance with 935 CMR 500.101(1)(a)11.
 - Commissioner Roy requested a condition.
 - Proposed condition: Prior to final licensure, in accordance with 935 CMR.146 (5), please provide the commission with a copy of your consumer education. To ensure compliance, consumer educational materials shall include subsections; a – j, as listed in said regulation.
 - The Chairman asked for questions or comments.
 - Commissioner Roy clarified that it is required that all Marijuana Delivery Operators have consumer education be part of their dispensing plan in accordance with 935 CMR.146 (5).
 - Commissioner Camargo asked a clarifying question regarding Commissioner Roy’s requested condition.
 - Commissioner Roy noted that all retailers are required to have consumer education as a part of their dispensing plan and, thus, Marijuana Delivery Operators, as a direct-to-consumer entity, should have that information available if asked by a customer.
 - Commissioner Camargo moved to approve the Provisional License, subject to the conditions requested by Commissioners Camargo, Concepcion, and Roy.
 - Commissioner Concepcion seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes



- Commissioner Concepcion – Yes
- Commissioner Roy – Yes
- Commissioner Stebbins – Yes
- Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Camargo, Concepcion, and Roy.

f. C3 Brands, LLC (#MCN283612), Cultivation, Tier 2 / Indoor

- Licensing Analyst Chamberlin presented the Staff Recommendation for both C3 Brands, LLC Provisional Licenses subject to separate votes.
- Commissioner Roy requested a condition to apply to both C3 Brands, LLC Provisional Licenses.
 - Proposed condition: Prior to final licensure please inform the Commission of your Additional Operational Plans for Indoor & Outdoor Marijuana Cultivators and Marijuana Product Manufacturers as it relates to Quality Control Samples in accordance with 935 CMR 500.120 (14), 500.130 (9).
- The Chairman asked for questions or comments.
- Commissioner Concepcion moved to approve the Provisional License, subject to the conditions requested by Commissioner Roy.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Roy.

g. C3 Brands, LLC (#MPN282124), Product Manufacturing

- The Chairman asked for questions or comments.
- Commissioner Roy moved to approve the Provisional License, subject to the conditions requested by Commissioner Roy.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Roy.



h. Capeway Cannabis, LLC (#MRN282446), Retail

- Licensing Analyst Chamberlin presented the Staff Recommendation for Provisional License.
- Commissioner Roy requested a condition.
 - Proposed condition: Prior to final licensure, and upon receiving a commence operations notice, applicant shall ensure full compliance with consumer education material requirements in accordance with 935 CMR 500.140 (6), namely bullet seven by adding the telephone number for the Massachusetts Substance Use Helpline.
- The Chairman asked for questions or comments.
- Commissioner Roy noted that the Massachusetts Substance Use Helpline is the only statewide public resource for finding substance-use treatment recovery and clarified that the Helpline services run twenty-four hours a day, seven days a week, and are free and confidential. She asked all retailers and marijuana delivery operators to include the Helpline's number in their consumer education plan.
- Commissioner Camargo moved to approve the Provisional License, subject to the conditions requested by Commissioner Roy.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Roy.

i. Coastal Healing, Inc. (#MCN282761), Cultivation, Tier 3 / Indoor

- Licensing Analyst Chamberlin presented both Staff Recommendations for Provisional License for Coastal Healing, Inc., subject to separate votes.
- Commissioner Roy requested a condition to apply both Coastal Healing, Inc.
 - Proposed condition: Prior to performing job functions at marijuana establishment, all paid interns as stated in goal number one of your Positive Impact Plan must become Registered Agents in the Commonwealth of Massachusetts and provide Agent Registration Card to the Commission upon request. Pursuant to 935 CMR 500.030.
- Commissioner Stebbins requested a condition to apply to both Coastal Healing, Inc. Provisional Licenses.
 - Proposed condition: Prior to Final Application for Licensure, verify internship program is targeted to individuals over the age of 21.
- The Chairman asked for questions or comments.



- Commissioner Roy gave a shout-out to Coastal Healing, Inc. for their efforts in their host community.
- Commissioner Camargo moved to approve the Provisional License, subject to the conditions requested by Commissioner Roy and Stebbins.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Roy and Stebbins.

j. Coastal Healing, Inc. (#MPN282156), Product Manufacturing

- The Chairman asked for questions or comments.
- Commissioner Concepcion moved to approve the Provisional License, subject to the conditions requested by Commissioner Roy and Stebbins.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.

The Commission took a 15-minute brake, returning at 12:30 AM (02:30:07)

k. Dr. Greenthumb Greenfield, LLC (#MRN284245), Retail

- Licensing Analyst Chamberlin presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Roy moved to approve the Provisional License, subject to the condition requested by Commissioner Roy.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes



- The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioners Roy.

l. Gan Or, LLC (#MDA1292), Marijuana Delivery Operator

- Licensing Analyst Chamberlin presented the Staff Recommendation for Provisional License.
- Commissioner Roy requested two conditions.
 - Proposed conditions:
 - Prior to final licensure, and upon receiving a commence operations notice, applicant shall ensure full compliance with consumer education material requirements in accordance with 935 CMR500.140 (6), namely bullet seven by adding the telephone number for the Massachusetts Substance Use Helpline.
 - Prior to Final application for Licensure, the applicant shall ensure compliance with 935 CMR 500.050(7)(c), namely, not providing direct or indirect compensation and/or free consultation and ancillary services to Independent Testing Laboratories, in the execution of its Plan to Positively Impact Disproportionately Harmed People as a condition of licensure.
- The Chairman asked for questions or comments.
- Commissioner Stebbins moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy.

m. Green Choice Dispensaries, LLC (#MRN283234), Retail

- Licensing Analyst Chamberlin presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Concepcion moved to approve the Provisional License, subject to the condition requested by Commissioners Roy.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes



- Chairman Hoffman – Yes
 - The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Roy.

- n. Greenjeans Farms, LLC (#CON281706), Craft Marijuana Cooperative
 - Licensing Analyst Chamberlin presented the Staff Recommendation for Provisional License.
 - Commissioner Roy requested a condition.
 - Proposed condition: Prior to final licensure please inform the Commission of your "Additional Operational Plans for Indoor & Outdoor Marijuana Cultivators" as it relates to Quality Control Samples in accordance with 935 CMR 500.120 (14).
 - Commissioner Stebbins requested two conditions.
 - Proposed conditions:
 - Prior to Final Application for Licensure, review diversity hiring goals and projected number of employees and provide any updates.
 - Prior to Final Application for Licensure, clarify whether donation to Soldier On is part of diversity plan or should be aligned with Positive Impact Plan.
 - The Chairman asked for questions or comments.
 - Commissioner Camargo noted her pleasure to see a Craft Marijuana Cooperative on the roster of provisional licenses for Commission consideration and vote.
 - Commissioner Roy moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
 - Commissioner Stebbins seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.

- o. Hadleaf Holistic Greens Dispensary, LLC (#MRN284228), Retail
 - Licensing Analyst Chamberlin presented the Staff Recommendation for Provisional License.
 - Commissioner Roy requested a condition.
 - Proposed condition: Prior to final licensure, and upon receiving a commence operations notice, applicant shall ensure full compliance with consumer education material requirements in accordance with 935 CMR 500.140 (6),



namely bullet seven by adding the telephone number for the Massachusetts Substance Use Helpline.

- Commissioner Stebbins requested two conditions.
 - Proposed condition:
 - Prior to Final Application for Licensure, contact CCC Licensing Division with an update to confirm your training and recruitment partners and eligibility to support your activities.
 - Prior to Final Application for Licensure, clarify strategy within Positive Impact Plan that describes vendors whose owners or employees “qualify” for CCC Social Equity Program or have been accepted in CCC Social Equity Program.
- The Chairman asked for questions or comments.
- Commissioner Stebbins noted that he was looking for clarification on their strategy of engaging vendors and those who would qualify for the Commissions Social Equity Program. Commissioner Stebbins commended the strategy and recommended that Hadleaf Holistic Greens Dispensary, LLC reach out to the Director of Equity Programming and Community Outreach, Kevin Sibley, and Manager of Equity Programming & Strategic Partnerships, Silea Williams, as they may serve as a resource.
- Commissioner Stebbins moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.

p. Hardwick Mill Greenery, Inc. (#MPN282134), Product Manufacturing

- Licensing Analyst Chamberlin presented the Staff Recommendation for Provisional License.
- Commissioner Roy requested a condition.
 - Proposed condition: Prior to final licensure please inform the Commission of your Additional Operational Plans for Marijuana Product Manufacturers as it relates to Quality Control Samples in accordance with 500.130 (9).
- Commissioner Stebbins requested a condition.
 - Proposed condition: Prior to Final Application for Licensure, identify any spending goals with Disabled Citizen-owned certified businesses.
- The Chairman asked for questions or comments.



- Commissioner Camargo moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.

q. Holistic Health Group, Inc. (#MPN281796), Product Manufacturing

- Licensing Analyst Chamberlin presented the Staff Recommendation for Provisional License.
- Commissioner Roy requested a condition.
 - Proposed condition: Prior to final licensure please inform the Commission of your Additional Operational Plans for Marijuana Product Manufacturers as it relates to Quality Control Samples in accordance with 500.130 (9).
- The Chairman asked for questions or comments.
- Commissioner Concepcion moved to approve the Provisional License, subject to the conditions requested by Commissioner Roy.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy.

r. LabX Group, LLC (#ILN281379), Independent Testing Laboratory

- Licensing Analyst Chamberlin presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Camargo noted that the LabX Group, LLC should reach out to the Commission’s Equity Department regarding their Positive Impact Plan.
- Commissioner Roy moved to approve the Provisional License, subject to the condition requested by Commissioners Roy.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes



- Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioners Roy.
- s. MA Craft Cultivation, LLC (#MCN283549), Cultivation, Tier 6 / Outdoor
- Licensing Specialist Chamberlin presented the Staff Recommendation for Provisional License.
 - The Chairman asked for questions or comments.
Commissioner Roy gave a shout-out to MA Craft Cultivation, LLC for their Quality Control and Testing Plan as they included a provision around quality control testing and samples in accordance with 935 CMR 500.120 (14).
 - Commissioner Stebbins moved to approve the Provisional License, subject to the condition requested by Commissioner Roy.
 - Commissioner Camargo seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Roy.
- t. Page Cultivate, LLC (#MCN283616), Cultivation, Tier 5 / Indoor
- Licensing Analyst Chamberlin presented the Staff Recommendation for both Page Cultivate, LLC Provisional License subject to separate votes.
 - Commissioner Roy requested a condition to apply to both Page Cultivate, LLC Provisional License.
 - Proposed condition: Prior to final licensure please inform the Commission of your Additional Operational Plans for Indoor & Outdoor Marijuana Cultivators and Marijuana Product Manufacturers as it relates to Quality Control Samples in accordance with 935 CMR 500.120 (14), 500.130 (9).
 - Commissioner Stebbins requested a condition to apply to both Page Cultivate, LLC Provisional License.
 - Proposed condition: Prior to Final Application for Licensure, segment diversity hiring goals out from Positive Impact Plan.
 - The Chairman asked for questions or comments.
 - Commissioner Camargo moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
 - Commissioner Concepcion seconded the motion.



- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.

u. Page Cultivate, LLC (#MPN282127), Product Manufacturing

- The Chairman asked for questions or comments.
- Commissioner Concepcion moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Roy and Stebbins.

v. Pharmacannis Massachusetts, Inc. (#MPN282063), Product Manufacturing

- Licensing Analyst Chamberlin presented the Staff Recommendation for Provisional License.
- Commissioner Roy requested a condition.
 - Proposed condition: Prior to final licensure please inform the Commission of your Additional Operational Plans for Marijuana Product Manufacturers as it relates to Quality Control Samples in accordance with 500.130 (9).
- Commissioner Stebbins requested two conditions.
 - Proposed conditions:
 - Prior to Final Application for Licensure, identify all organizations intended to receive contributions through Positive Impact Plan and clarify relevance of plan to Product Manufacturing Operations in Holliston.
 - Prior to Final Application for Licensure, review Diversity Plan to include population census data for Middlesex County.
- The Chairman asked for questions or comments.
- Commissioner Roy moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes



- Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
- w. SAMA Productions, LLC (#MCN282179), Cultivation, Tier 4 / Indoor
- Licensing Analyst Chamberlin presented the Staff Recommendation for both SAMA Productions, LLC Provisional License subject to separate votes.
 - Commissioner Roy requested two conditions to apply to both SAMA Productions, LLC Provisional License.
 - Proposed conditions:
 - Prior to final licensure please inform the Commission of your Additional Operational Plans for Indoor & Outdoor Marijuana Cultivators and Marijuana Product Manufacturers as it relates to Quality Control Samples in accordance with 935 CMR 500.120 (14), 500.130 (9).
 - Prior to performing job functions at marijuana establishment, all paid interns as stated in Goal number two of your Positive Impact Plan must become Registered Agents in the Commonwealth of Massachusetts and provide Agent Registration Card to the Commission upon request. Pursuant to 935 CMR 500.030.
 - Commissioner Stebbins requested two conditions to apply to both SAMA Productions, LLC Provisional License.
 - Proposed conditions:
 - Prior to Final Application for Licensure, verify internship program is targeted to individuals over the age of 21.
 - Prior to Final Application for Licensure, review diversity hiring goals and projected number of employees and provide any updates.
 - The Chairman asked for questions or comments.
 - Commissioner Stebbins moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
 - Commissioner Camargo seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
- x. SAMA Productions, LLC (#MPN281686), Product Manufacturing
- The Chairman asked for questions or comments.



- Commissioner Camargo moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.

y. Teddy’s Veggie Farm (#MCN282350), Cultivation, Tier 2 / Indoor

- Licensing Analyst Chamberlin presented the Staff Recommendation for Provisional License.
- Commissioner Roy requested a condition.
 - Proposed condition: Prior to final licensure please inform the Commission of your "Additional Operational Plans for Indoor & Outdoor Marijuana Cultivators" as it relates to Quality Control Samples in accordance with 935 CMR 500.120 (14).
- Commissioner Stebbins requested a condition.
 - Proposed condition: Prior to Final Application for Licensure, clarify contributions and recipient organizations.
- The Chairman asked for questions or comments.
- Commissioner Camargo moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy, and Stebbins.

z. The Cannabis Station (#MRN284248), Retail

- Licensing Analyst Chamberlin presented the Staff Recommendation for Provisional License.
- Commissioner Roy requested a condition.
 - Proposed condition: Prior to final licensure, and upon receiving a commence operations notice, applicant shall ensure full compliance with consumer



education material requirements in accordance with 935 CMR 500.140 (6), by adding the telephone number for the Massachusetts Substance Use Helpline.

- The Chairman asked for questions or comments.
- Commissioner Concepcion moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Recused
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission approved the Provisional License by a vote of four in favor to one recusal, subject to the conditions requested by Commissioners Roy.

aa. The Corner Emporium, LLC (#DOA100138), Marijuana Courier

- Licensing Analyst Chamberlin presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Roy moved to approve the Provisional License, subject to the condition requested by Commissioners Roy.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy.

bb. The Harvest Club, LLC (#MRN284103), Retail

- Licensing Analyst Chamberlin presented the Staff Recommendation for Provisional License.
- Commissioner Camargo requested a condition.
 - Proposed condition: Prior to final license applicant amend and resubmit their Positive Impact Plan and Diversity Plan to ensure it only addresses commission approved areas of Disproportionately Impact Area which currently doesn't include Sommerville.
- Commissioner Roy requested a condition.
 - Proposed condition: Prior to final licensure, and upon receiving a commence operations notice, applicant shall ensure full compliance with consumer



education material requirements in accordance with 935 CMR 500.140 (6), by adding the telephone number for the Massachusetts Substance Use Helpline.

- The Chairman asked for questions or comments.
- Commissioner Stebbins moved to approve the Provisional License, subject to the conditions requested by Commissioners Camargo and Roy.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Camargo and Roy.

cc. UC Cultivation, LLC (#MCN283608), Cultivation, Tier 5 / Outdoor

- Licensing Analyst Chamberlin presented the Staff Recommendation for Provisional License.
- Commissioner Roy requested a condition.
 - Proposed condition: Prior to final licensure please inform the Commission of your "Additional Operational Plans for Indoor & Outdoor Marijuana Cultivators" as it relates to Quality Control Samples in accordance with 935 CMR 500.120 (14).
- The Chairman asked for questions or comments.
- Commissioner Camargo moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy.

dd. Victoria Frost, LLC (#MCN283584), Cultivation, Tier 2 / Indoor

- Licensing Analyst Chamberlin presented the Staff Recommendation all three Victoria Frost, LLC Provisional License subject to separate votes.
- Commissioner Roy requested a condition to apply solely to the Victoria Frost, LLC Tier 2 Indoor Cultivation Provisional License.
 - Proposed condition: Prior to final licensure please inform the Commission of your "Additional Operational Plans for Indoor & Outdoor Marijuana



Cultivators" as it relates to Quality Control Samples in accordance with 935 CMR 500.120 (14).

- Commissioner Stebbins requested a condition to apply to the three Victoria Frost, LLC Provisional Licenses.
 - Proposed condition: Prior to Final Application for Licensure, contact CCC Licensing Division with an update to confirm your training and recruitment partners and eligibility to support your activities.
- Commissioner Camargo moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.

ee. Victoria Frost, LLC (#MPN282126), Product Manufacturing

- Commissioner Roy requested a condition to apply solely to the Victoria Frost, LLC Product Manufacturing Provisional License.
 - Proposed condition: Prior to final licensure please inform the Commission of your Additional Operational Plans for Marijuana Product Manufacturers as it relates to Quality Control Samples in accordance with 500.130 (9).
- The Chairman asked for questions or comments.
- Commissioner Concepcion moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.

ff. Victoria Frost, LLC (#MRN284435), Retail

- Commissioner Roy requested a condition to apply solely to the Victoria Frost, LLC Retail Provisional License.
 - Proposed condition: Prior to final licensure, and upon receiving a commence operations notice, applicant shall ensure full compliance with consumer



education material requirements in accordance with 935 CMR 500.140 (6), by adding the telephone number for the Massachusetts Substance Use Helpline.

- The Chairman asked for questions or comments.
- Commissioner Roy moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.

gg. Nature's Medicines, Inc. (#RMDA3592), Vertically Integrated Medical Marijuana Treatment Center

- Licensing Analyst Chamberlin presented the Staff Recommendation for Provisional License.
- Commissioner Stebbins requested a condition.
 - Proposed condition: Prior to Final Application for Licensure, review goals of Positive Impact Plan and focus on Fall River, MA and consider Disproportionately Impacted communities in closer proximity to Uxbridge, MA proposed location.
- The Chairman asked for questions or comments.
- Commissioner Stebbins moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.

9) Commission Discussion and Votes – 03:18:00

a. Job Description: Paralegal

- The Executive Director presented the job description.
- The Executive Director noted that the position is within budget for fiscal year 2021.



- Commissioner Camargo asked if more job opportunities would open at the Commission within the fiscal year’s budget.
 - The Executive Director noted that there would be additional hiring within the remainder of the fiscal year’s budget, including existing roles, which will not need Commission consideration and vote.
- Commissioner Stebbins moved to approve the job description.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the job description.

b. Job Description: Copywriter

- The Executive Director presented the job description.
- The Executive Director noted that the position is within budget for fiscal year 2021.
- Commissioner Camargo moved to approve the job description.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the job description.

c. 2021 Executive Director Performance Review Update and Commissioner Designation

- Commissioner Stebbins gave an update and overview on the topic.
- Commissioner Roy thanked Commissioner Stebbins for his work and leadership on the topic.
- Commissioner Concepcion asked a clarifying question regarding the next steps in the process.
 - Commissioner Stebbins noted the following steps in the process and noted that the final ED performance review would be subject to Commission consideration and vote at a later public meeting.
 - The Chairman noted that unless a commissioner objects to Commissioner Stebbins’ continual work on the topic, a Commission vote would not be necessary at this time.
- Commissioner Camargo asked a clarifying question regarding the final report and the Executive Director’s final review meeting.



- Commissioner Stebbins noted that once a final report is finalized, the Executive Director will meet with him and the Chief People Officer, Erika White, to discuss salary considerations and answer any questions the Executive Director may have.
- Commissioner Camargo asked if two Commissioners could participate in the process and the Executive Director's final review meeting.
 - Commissioner Stebbins noted that two Commissioners would constitute a sub-committee and then subject the Executive Director's performance review process to the Open Meeting Law.
 - General Counsel Christine Baily confirmed that the participation of two Commissioners in the process would constitute a sub-committee and thus subject Executive Director's review process to the Open Meeting Law. She further noted that the Commission would have an opportunity to review the Executive Director's final performance review in a public meeting.
- Commissioner Camargo noted that the Executive Director Performance Review would be used to evaluate Future Executive Directors and asked whether the process has room for previously used peer-to-peer evaluations.
 - The Chairman provided a historical overview of the previous Executive Director Performance Review and noted that feedback from the Executive Director's Direct reports and Commissioner feedback was used for the Executive Director's final performance review.
 - Commissioner Stebbins noted that the Commission was putting in place a new performance review tool to align with the new goal-setting process for the Executive Director. He further clarified that the expectation was to continue to get feedback from the Executive Director's direct reports.
- Commissioner Camargo asked a clarifying question regarding whether feedback from the Executive Director's direct reports would be used in the new process.
 - Commissioner Stebbins clarified that he expects that feedback from the Executive Director's direct reports would be used in the new process but noted that the new performance review tool will be subject to Commission consideration and vote. He expects that the new performance review tool will be voted on in the May Public Meeting.
- Commissioner Roy asked a clarifying question regarding the process of changing or modifying the ED's goals.
 - Commissioner Stebbins noted that if changes or modifications to the ED's goals were needed, he would expect the Executive Director to raise it with the Commissioners before the mid-year review check-in. He further noted that the process mirrors the Commission's staff's review process.
 - The Chairman clarified that the Commission voted on the Executive Director's goals, and changes to those goals would also be subject to Commissioner consideration and vote.

d. Responsible Vendor Training Renewal Applications

i. MACCTI



- Research Project Coordinator Olivia Laramie (Research Project Coordinator Laramie) gave updates and presented the application for Responsible Vendor Training certification renewal.
- Commissioner Roy asked Project Coordinator Laramie when she expects to have a data poll on compliance with the Basic Core Curriculum of the Responsible Vendor Training Program requirement.
 - Research Project Coordinator Laramie noted that she expected a new poll in May and clarified that she tries to conduct a poll every three months.
- Commissioner Camargo moved to approve the Responsible Vendor Training Renewal.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Responsible Vendor Training Renewal.

10) New Business the Chair Did Not Anticipate at the Time of Posting – 03:36:07

- No new items were identified.

11) Next Meeting Date

- The Chairman noted that the next meeting would be on April 7th, 2022
- The Chairman gave a tentative schedule for the remainder of the calendar year.

12) Adjournment – 03:37:50

- Commissioner Concepcion moved to adjourn
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the motion.



Four Daughters Compassionate Care, Inc. 0127-COO-03-0521

CHANGE OF OWNERSHIP AND CONTROL OVERVIEW

1. Licensee Information:

Four Daughters Compassionate Care, Inc.

License Number	License Type
MC282243	Cultivation
MP281715	Product Manufacturing
MR281552	Retail
MR282232	Retail
MTC1691	Medical Marijuana Treatment Center

2. The licensee has paid the applicable fees for this change request.

3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

Individual	Role
Brian Ward	Person with Direct or Indirect Control
John Tipton	Person with Direct or Indirect Control
Richard Smullen	Person with Direct or Indirect Control
Edward Brown	Person with Direct or Indirect Control
Cristina Nunez	Person with Direct or Indirect Control

4. The licensee is proposing to add the following as Entities Having Direct or Indirect Control:

Entity	Role
Verano Holdings Corp.	Entity with Direct or Indirect Control

5. Background checks were conducted on all proposed parties and no suitability issues were discovered.

6. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.



7. Commission staff conducted an organizational and financial inspection into the parties associated with this request and found no issues or inconsistencies with the information provided to the Commission.

RECOMMENDATION

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



Shine Diamond, LLC
0133-COO-01-1021

CHANGE OF OWNERSHIP AND CONTROL OVERVIEW

1. Licensee Information:

Shine Diamond, LLC

License Number	License Type
MR282868	Retail

2. The licensee has paid the applicable fees for this change request.

3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

Individual	Role
Kevin McDermott	Person with Direct or Indirect Control

4. Background checks were conducted on all proposed parties and no suitability issues were discovered.

5. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.

RECOMMENDATION

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.



7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



Solurge, Inc.
0095-COO-01-0121

CHANGE OF OWNERSHIP AND CONTROL OVERVIEW

1. Licensee Information:

Solurge, Inc.

License Number	License Type
MC281300	Cultivation
MP281591	Product Manufacturing
MR282372	Retail
MTC1745	Medical Marijuana Treatment Center

2. The licensee has paid the applicable fees for this change request.

3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

Individual	Role
John Engel	Person with Direct or Indirect Control
Shanna Finkle	Person with Direct or Indirect Control
Michael Meilinger	Person with Direct or Indirect Control

4. The licensee is proposing to add the following as Entities Having Direct or Indirect Control:

Entity	Role
Stellar, LLC	Entity with Direct or Indirect Control

5. Background checks were conducted on all proposed parties and no suitability issues were discovered.

6. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.



7. Commission staff conducted an organizational and financial inspection into the parties associated with this request and found no issues or inconsistencies with the information provided to the Commission.

RECOMMENDATION

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



Toroverde (Massachusetts), Inc.
0161-COO-03-1021

CHANGE OF OWNERSHIP AND CONTROL OVERVIEW

1. Licensee Information:

ToroVerde (Massachusetts), Inc.

License Number	License Type
MR282601	Retail

2. The licensee has paid the applicable fees for this change request.

3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

Individual	Role
Andreas Bodmeier	Person with Direct or Indirect Control
Anthony Cappell	Person with Direct or Indirect Control
Howard Hintz	Person with Direct or Indirect Control
John Mazarakis	Person with Direct or Indirect Control
Thomas McGlade	Person with Direct or Indirect Control
Touraj Jason Vedadi	Person with Direct or Indirect Control

4. The licensee is proposing to add the following as Entities Having Direct or Indirect Control:

Entity	Role
Story of Massachusetts, LLC	Entity with Direct or Indirect Control
Story Companies, LLC	Entity with Direct or Indirect Control
Story Management, LLC	Entity with Direct or Indirect Control
CA PE, LLC	Entity with Direct or Indirect Control
Third Round, LLC	Entity with Direct or Indirect Control
Story Investors, LLC	Entity with Direct or Indirect Control
The VVV18 Trust	Entity with Direct or Indirect Control
Chicago Atlantic, LLC	Entity with Direct or Indirect Control



5. Background checks were conducted on all proposed parties and no suitability issues were discovered.
6. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.
7. Commission staff conducted an organizational and financial inspection into the parties associated with this request and found no issues or inconsistencies with the information provided to the Commission.

RECOMMENDATION

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



ToroVerde (Massachusetts) II, Inc.
0173-COO-03-0222

CHANGE OF OWNERSHIP AND CONTROL OVERVIEW

1. Licensee Information:

ToroVerde (Massachusetts) II, Inc.

License Number	License Type
MR282320	Retail

2. The licensee has paid the applicable fees for this change request.

3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

Individual	Role
Andreas Bodmeier	Person with Direct or Indirect Control
Anthony Cappell	Person with Direct or Indirect Control
Howard Hintz	Person with Direct or Indirect Control
John Mazarakis	Person with Direct or Indirect Control
Thomas McGlade	Person with Direct or Indirect Control
Touraj Jason Vedadi	Person with Direct or Indirect Control

4. The licensee is proposing to add the following as Entities Having Direct or Indirect Control:

Entity	Role
Story of Massachusetts, LLC	Entity with Direct or Indirect Control
Story Companies, LLC	Entity with Direct or Indirect Control
Story Management, LLC	Entity with Direct or Indirect Control
CA PE, LLC	Entity with Direct or Indirect Control
Third Round, LLC	Entity with Direct or Indirect Control
Story Investors, LLC	Entity with Direct or Indirect Control
The VVV18 Trust	Entity with Direct or Indirect Control
Chicago Atlantic, LLC	Entity with Direct or Indirect Control



5. Background checks were conducted on all proposed parties and no suitability issues were discovered.
6. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.
7. Commission staff conducted an organizational and financial inspection into the parties associated with this request and found no issues or inconsistencies with the information provided to the Commission.

RECOMMENDATION

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



ToroVerde (Massachusetts) III, Inc. 0162-COO-03-1021

CHANGE OF OWNERSHIP AND CONTROL OVERVIEW

1. Licensee Information:

ToroVerde (Massachusetts) III, Inc.

License Number	License Type
MR282629	Retail

2. The licensee has paid the applicable fees for this change request.

3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

Individual	Role
Andreas Bodmeier	Person with Direct or Indirect Control
Anthony Cappell	Person with Direct or Indirect Control
Howard Hintz	Person with Direct or Indirect Control
John Mazarakis	Person with Direct or Indirect Control
Thomas McGlade	Person with Direct or Indirect Control
Touraj Jason Vedadi	Person with Direct or Indirect Control

4. The licensee is proposing to add the following as Entities Having Direct or Indirect Control:

Entity	Role
Story of Massachusetts, LLC	Entity with Direct or Indirect Control
Story Companies, LLC	Entity with Direct or Indirect Control
Story Management, LLC	Entity with Direct or Indirect Control
CA PE, LLC	Entity with Direct or Indirect Control
Third Round, LLC	Entity with Direct or Indirect Control
Story Investors, LLC	Entity with Direct or Indirect Control
The VVV18 Trust	Entity with Direct or Indirect Control
Chicago Atlantic, LLC	Entity with Direct or Indirect Control



5. Background checks were conducted on all proposed parties and no suitability issues were discovered.
6. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.
7. Commission staff conducted an organizational and financial inspection into the parties associated with this request and found no issues or inconsistencies with the information provided to the Commission.

RECOMMENDATION

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



West County Collective 0172-COO-03-0222

CHANGE OF OWNERSHIP AND CONTROL OVERVIEW

1. Licensee Information:

West County Collective

License Number	License Type
MC281512	Cultivation

2. The licensee has paid the applicable fees for this change request.

3. The licensee is proposing to add the following as Persons Having Direct or Indirect Control:

Individual	Role
Yasser Hussain	Person with Direct or Indirect Control
Harbhajan Singh	Person with Direct or Indirect Control
Kamaljit Kaur	Person with Direct or Indirect Control
Nabeel Shafi	Person with Direct or Indirect Control
Joginder Singh	Person with Direct or Indirect Control

4. The licensee is proposing to add the following as Entities Having Direct or Indirect Control:

Entity	Role
West County Collective Holdings Group	Entity with Direct or Indirect Control

5. Background checks were conducted on all proposed parties and no suitability issues were discovered.

6. The proposed parties do not appear to have exceeded any ownership or control limits over any license type.

7. Commission staff conducted an organizational and financial inspection into the parties associated with this request and found no issues or inconsistencies with the information provided to the Commission.



RECOMMENDATION

Commission staff recommend review and decision on the request for change of ownership and control, and if approved, request that the approval be subject to the following conditions:

1. The licensee and proposed parties may now effectuate the approved change.
2. The licensee shall notify the Commission when the change has occurred.
3. The licensee shall submit a change of name request following this approval if any business or doing-business-as names associated with the license(s) will require modification.
4. The licensee is subject to inspection to ascertain compliance with Commission regulations.
5. The licensee shall remain suitable for licensure.
6. The licensee shall cooperate with and provide information to Commission staff.
7. The licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) and/or 935 CMR 501.105(1) after effectuating the change, if applicable, and shall give Commission staff adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.



MARIJUANA ESTABLISHMENT RENEWALS
EXECUTIVE SUMMARY
COMMISSION MEETING: APRIL 7, 2022

RENEWAL OVERVIEW

1. Name, license number, renewal application number, host community, and funds deriving from a Host Community Agreement allocated for the municipality for each Marijuana Establishment presented for renewal:

	Licensee Name	License Number	Renewal Application Number	Location	Municipal Costs Disclosed
a	27 Broom Street, LLC	MP281490	MPR243755	Plainfield	\$0.00
b	27 Broom Street, LLC	MC281723	MCR140193	Plainfield	\$0.00
c	27 Broom Street, LLC	MC281880	MCR140159	Plainfield	\$0.00
d	AmeriCann Brands, Inc.	MC282714	MCR140194	Freetown	\$0.00
e	Bask, Inc.	MP281702	MPR243733	Freetown	\$0.00
f	Bask, Inc.	MC282211	MCR140169	Freetown	\$0.00
g	Beacon Compassion, Inc.	MP281517	MPR243746	Attleboro	\$0.00
h	Beacon Compassion, Inc.	MC281378	MCR140186	Attleboro	\$0.00
i	BWell Holdings, Inc	MR282825	MRR205997	Provincetown	\$0.00
j	Canna 11 Holyoke, LLC	MC281342	MCR140199	Holyoke	\$0.00
k	Cape Cod Grow Lab, LLC	MP281446	MPR243764	Brewster	\$0.00
l	Cape Cod Grow Lab, LLC	MC281275	MCR140201	Brewster	\$0.00
m	CastleRock Agricultural Enterprises Incorporated	MC282454	MCR140179	Barre	\$0.00
n	CNA Stores, Inc.	MR281744	MRR206019	Haverhill	\$0.00
o	CNA Stores, Inc.	MR282576	MRR205992	Amesbury	\$0.00
p	Crabgrass LLC	MC281593	MCR140168	Clinton	\$0.00
q	Debilitating Medical Condition Treatment Centers	MC283056	MCR140192	Whately	\$0.00
r	Elev8 Cannabis Inc	MR281810	MRR205983	Athol	\$0.00

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s	Evergreen Strategies, LLC	MR281834	MRR206038	Worcester	\$0.00
t	Evergreen Strategies, LLC	MR282032	MRR206037	North Adams	\$0.00
u	Fernway LLC	MP281661	MPR243773	Northampton	\$0.00
v	Galil Greenery LLC	MR281978	MRR206034	Northampton	\$0.00
w	Green Railroad Group, Inc.	MR281745	MRR205982	Great Barrington	\$0.00
x	Green World LLC	MR281939	MRR206012	Brockton	\$0.00
y	Greener Leaf, Inc.	MR281790	MRR206011	Fall River	\$0.00
z	Grow Team Gardens LLC	MB281521	MBR169286	Lowell	\$0.00
aa	Healthy Pharms, Inc.	MR281754	MRR205972	Georgetown	\$0.00
bb	Healthy Pharms, Inc.	MP281450	MPR243725	Georgetown	\$0.00
cc	Healthy Pharms, Inc.	MC281631	MCR140151	Georgetown	\$0.00
dd	Hennep, Inc.	MR281450	MRR206005	Provincetown	\$0.00
ee	HIGHMINDED LLC	MR282318	MRR206006	Great Barrington	\$0.00
ff	HIGHMINDED LLC	MP281662	MPR243745	Great Barrington	\$0.00
gg	Holistic Industries, Inc.	MP281630	MPR243754	Monson	\$0.00
hh	Holistic Industries, Inc.	MC282056	MCR140188	Monson	\$0.00
ii	Humboldt Masters LLC	MP281467	MPR243748	West Boylston	\$969.00
jj	HumboldtEast LLC	MC282004	MCR140197	Georgetown	\$0.00
kk	Hyecorp LLC	MR282460	MRR206033	Brockton	\$0.00
ll	In Good Health Inc.	MR282468	MRR206027	Brockton	\$0.00
mm	Lazy River Products, LLC	MR282562	MRR206010	Dracut	\$0.00
nn	Lazy River Products, LLC	MC282085	MCR140189	Dracut	\$0.00
oo	Legacy Foundation Group, LLC	IL281352	ILR267902	Worcester	\$0.00
pp	Mantis Management Group, LLC	MC281390	MCR140203	Winchendon	\$0.00
qq	Morning Dew, LLC	MB282152	MBR169283	Orange	\$0.00
rr	Native Sun Wellness Inc.	MR281800	MRR205996	Hudson	\$46.90
ss	Olde World Remedies, Inc.	MR282742	MRR206016	Lynn	\$0.00
tt	Paper Crane Provisions, LLC	MC283300	MCR140196	Hubbardston	\$0.00
uu	Platinum HydroLab, Inc	MP281540	MPR243751	Lowell	\$0.00
vv	Platinum HydroLab, Inc.	MC281510	MCR140165	Lowell	\$0.00
ww	Silver Therapeutics, Inc.	MR281910	MRR206023	Orange	\$0.00



xx	The Old Bank, LLC	MR282467	MRR206040	Wellfleet	\$0.00
yy	Theory Wellness Inc	MC281928	MCR140187	Sheffield	\$0.00
zz	Tower Three, LLC	MC281652	MCR140205	Taunton	\$0.00

2. All licensees have submitted renewal applications pursuant to 935 CMR 500.103(4) which include the licensee’s disclosure of their progress or success towards their Positive Impact and Diversity Plans.
3. All licensees have submitted documentation of good standing from the Secretary of the Commonwealth, Department of Revenue, and Department of Unemployment Assistance, if applicable.
4. All licensees have paid the appropriate annual license fee.
5. The licensees, when applicable, have been inspected over the previous year. Commission staff certify that, to the best of our knowledge, no information has been found that would prevent renewal of the licenses mentioned above pursuant to 935 CMR 500.450.

RECOMMENDATION

Commission staff recommend review and decision on the above-mentioned licenses applying for renewal, and if approved, request that the approval be subject to the licensee remaining in compliance with the Commission regulations and applicable law.



MEDICAL MARIJUANA TREATMENT CENTER RENEWALS EXECUTIVE SUMMARY COMMISSION MEETING: APRIL 7, 2022

RENEWAL OVERVIEW

1. Name, license number, location(s), for each Medical Marijuana Treatment Center presented for renewal:

	Licensee Name	License Number	Location (Cultivation)	Location (Dispensing)
aaa	Alternative Compassion Services, Inc.	RMD585	Bridgewater	Bridgewater
bbb	Briarleaf	RMD1730	Attleboro	Attleboro
ccc	Curaleaf North Shore, Inc.	RMD765	Amesbury	Oxford
ddd	Green Gold Group, Inc.	RMD786	North Brookfield	Charlton
eee	Holistic Industries, Inc. d/b/a Liberty Cannabis	RMD1526	Monson	Easthampton West Springfield
fff	Liberty Compassion d/b/a Affinty	RMD1465	Clinton	Amherst
ggg	Mass Alternative Care, Inc. - Amherst	RMD1527	Chicopee	Amherst
hhh	Theory Wellness	RMD305	Bridgewater	Bridgewater

2. All licensees have submitted renewal applications pursuant to 935 CMR 501.103.
3. All licensees have paid the appropriate annual license fee.
4. The licensees, when applicable, have been inspected over the previous year. Commission staff certify that, to the best of our knowledge, no information has been found that would prevent renewal of the licenses mentioned above pursuant to 935 CMR 501.450.

RECOMMENDATION

Commission staff recommend review and decision on the above-mentioned licenses applying for renewal, and if approved, request that the approval be subject to the licensee remaining in compliance with the Commission regulations and applicable law.



1Connection, LLC

MR282401

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

1Connection, LLC
200 Williams Street, Dighton, MA 02764

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 3/Indoor (10,001 –20,000 sq. ft.)	Provisional License	Dighton
Product Manufacturing	Provisional License	Dighton

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on November 19, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): February 22, 2022.

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9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Not applicable.

- d. Product Manufacturing Operation

Not applicable.

- e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;



- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

f. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Bud's Goods and Provisions, Corp.

MR281774

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Bud's Goods and Provisions, Corp.
330 Pleasant Street, Watertown, MA 02472

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Retail	Commence Operations	Abington
Retail	Commence Operations	Worcester
Cultivation, Tier 9/Outdoor (80,001- 90,000 sq. ft.)	Provisional License	Halifax
Cultivation, Tier 3/Indoor (10,001 – 20,000 sq. ft.)	Provisional License	Lakeville
Product Manufacturing	Provisional License	Lakeville

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on May 16, 2019.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

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INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): February 2, 2022.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Not applicable.

- d. Product Manufacturing Operation

Not applicable.



e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

f. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



DB Delivery MA, LLC
MD1258

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

DB Delivery MA, LLC
d/b/a Doobie
4 Recovery Road, Wareham, MA 02571

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Marijuana Delivery Operator

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Marijuana Courier	Pre-Certification	N/A

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use marijuana delivery operator license under the name of Grassp Ventures, LLC.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on January 20, 2022.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

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8. Commission staff inspected the licensee’s facility on the following date(s): February 24, 2022.
9. The licensee’s facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff’s inspection is highlighted below:

a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

c. Transportation

Enforcement staff verified that all transportation-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Vehicle and staffing requirements;
- ii. Communication and reporting requirements; and
- iii. Inventory and manifests requirements.

RECOMMENDATION



Commission staff recommend final licensure with the following conditions:

1. The licensee may acquire, possess, and warehouse marijuana products but shall not sell or delivery marijuana products to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee shall change its doing-business-as name “Doobie” within one (1) year from the date of commencing full operations to ensure compliance with 935 CMR 500.105(4)(a)(1).
3. The licensee is subject to inspection to ascertain compliance with Commission regulations.
4. The licensee remains suitable for licensure.
5. The licensee shall cooperate with and provide information to Commission staff.
6. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Debilitating Medical Condition Treatment Centers

MP282067

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Debilitating Medical Condition Treatment Centers
3 River Rd, Whately, MA 01093

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Product Manufacturing

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 10/Outdoor (80,001 –90,000 sq. ft.)	Commence Operations	Whately
Product Manufacturing	Provisionally Approved	Agawam
Cultivation, Tier 1/Indoor (up to 5,000 sq. ft.)	Provisional License	Whatley
Retail	Application Submitted	Whately
MTC	Provisional License	Whately-Agawam

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on November 18, 2021.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

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INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): February 24, 2022.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Not applicable.

- d. Product Manufacturing Operation



Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Proposed product compliance; and
- ii. Safety, sanitation, and security of the area and products.

e. Retail Operation

Not applicable.

f. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess, prepare, produce, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Essex Apothecary, LLC
MR283192

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Essex Apothecary, LLC
23 Western Avenue, Lynn, MA 01904

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on October 8, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): March 16, 2022.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.

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10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.

11. Specific information from Commission staff's inspection is highlighted below:

a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

c. Cultivation Operation

Not applicable.

d. Product Manufacturing Operation

Not applicable.

e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

f. Transportation



The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Green Theory Cultivation, LLC

MC282665

MP281848

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Green Theory Cultivation, LLC
845 Pleasant Street, Lee, MA 01238

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Cultivation, Tier 3/Indoor (10,001 – 20,000 sq. ft.)
Product Manufacturing

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on August 6, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): March 18, 2022.



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Enforcement staff verified that all cultivation operations were in compliance with the Commission's regulations. Some of the requirements verified include the following:

- i. Seed-to-sale tracking;
- ii. Compliance with applicable pesticide laws and regulations; and
- iii. Best practices to limit contamination.

- d. Product Manufacturing Operation

Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Proposed product compliance; and



- ii. Safety, sanitation, and security of the area and products.
- e. Retail Operation

Not applicable.

- f. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, prepare, produce, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Impressed, LLC
MC282148

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Impressed, LLC
15 Commercial Waye, Hanson, MA 02341

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Cultivation, Tier 3/Indoor (10,001 – 20,000 sq. ft.)

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Product Manufacturing	Provisionally Approved	Hanson

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on September 10, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee’s facility on the following date(s): February 23, 2022.



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Enforcement staff verified that all cultivation operations were in compliance with the Commission's regulations. Some of the requirements verified include the following:

- i. Seed-to-sale tracking;
- ii. Compliance with applicable pesticide laws and regulations; and
- iii. Best practices to limit contamination.

- d. Product Manufacturing Operation

Not applicable.

- e. Retail Operation



Not applicable.

f. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



J & L Enterprises, Inc.
MCN282392

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

J & L Enterprises, Inc.
104 Governor Dukakis Drive, Orange, MA 01364

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Cultivation, Tier 1 /Indoor (up to 5,000 sq. ft.)

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 3/Outdoor (5,001 –10,000 sq. ft.)	Provisional License	Orange
Product Manufacturing	Application Submitted	Orange

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use retail license and marijuana courier license under the names of Healing Calyx, LLC and Holyoke 420, LLC.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on August 6, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

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INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): February 15, 2022.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Enforcement staff verified that all cultivation operations were in compliance with the Commission's regulations. Some of the requirements verified include the following:

- i. Seed-to-sale tracking;
- ii. Compliance with applicable pesticide laws and regulations; and
- iii. Best practices to limit contamination.



d. Product Manufacturing Operation

Not applicable.

e. Retail Operation

Not applicable.

f. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



KCCS, LLC
MR283970

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

KCCS, LLC
26 Strong Ave, Northampton, MA 01060

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use cultivation application under the name of CLCASH, LLC.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on June 17, 2021.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): March 9, 2022.
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9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Not applicable.

- d. Product Manufacturing Operation

Not applicable.

- e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;



- ii. Layout of the sales floor; and
- iii. Availability and contents of adult-use consumer education materials.

f. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Northeast Alternatives, Inc.

MCN282112

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Northeast Alternatives, Inc.
310 Kenneth Welch Dr., Lakeville, MA 02347

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Cultivation, Tier 6/Indoor (40,001 – 50,000 sq. ft.)

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 1/Indoor (up to 5,000 sq. ft.)	Commence Operations	Fall River
Product Manufacturing	Commence Operations	Fall River
Retail	Commence Operations	Fall River
Product Manufacturing	Provisional License	Lakeville
Retail	Application Submitted	Swansea
MTC	Commence Operations	Fall River-Fall River

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on November 18, 2021.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

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INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): March 14, 2022.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Enforcement staff verified that all cultivation operations were in compliance with the Commission's regulations. Some of the requirements verified include the following:

- i. Seed-to-sale tracking;
- ii. Compliance with applicable pesticide laws and regulations; and
- iii. Best practices to limit contamination.

- d. Product Manufacturing Operation



Not applicable.

e. Retail Operation

Not applicable.

f. Transportation

Enforcement staff verified that all transportation-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Vehicle and staffing requirements;
- ii. Communication and reporting requirements; and
- iii. Inventory and manifests requirements.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Salisbury Cultivation and Product Manufacturing, LLC

MC282530

MP281819

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Salisbury Cultivation and Product Manufacturing, LLC
d/b/a Root and Bloom (MC282530)
d/b/a Leaf Laboratories (MP281819)
187 Lafayette Road, Salisbury, MA 01952

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Cultivation, Tier 3/Indoor (10,001 – 20,000 sq. ft.)
Product Manufacturing

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on July 9, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW



8. Commission staff inspected the licensee’s facility on the following date(s): February 15, 2022.
9. The licensee’s facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff’s inspection is highlighted below:

a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

c. Cultivation Operation

Enforcement staff verified that all cultivation operations were in compliance with the Commission’s regulations. Some of the requirements verified include the following:

- i. Seed-to-sale tracking;
- ii. Compliance with applicable pesticide laws and regulations; and
- iii. Best practices to limit contamination.

d. Product Manufacturing Operation



Enforcement staff verified that all manufacturing-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Proposed product compliance; and
- ii. Safety, sanitation, and security of the area and products.

e. Retail Operation

Not applicable.

f. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, prepare, produce, and otherwise acquire marijuana, but shall not sell, or otherwise transport marijuana to other Marijuana Establishments, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Shine Delivery, LLC
DO100130

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Shine Delivery, LLC
119 Washington Street, Plainville, MA 02762

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Marijuana Courier

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Marijuana Delivery Operator	Provisional License	Plainville

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use cultivation, product manufacturing, and retail licenses and medical marijuana treatment centers.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on August 12, 2021.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW



8. Commission staff inspected the licensee's facility on the following date(s): February 1, 2022.
9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.

11. Specific information from Commission staff's inspection is highlighted below:

a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

c. Cultivation Operation

Not applicable.

d. Product Manufacturing Operation

Not applicable.

e. Retail Operation

Not applicable.



f. Transportation

Enforcement staff verified that all transportation-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Vehicle and staffing requirements;
- ii. Communication and reporting requirements; and
- iii. Inventory and manifests requirements.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee shall not deliver marijuana to consumers, patients, or caregivers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Vedi Naturals, LLC
MR283056

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Vedi Naturals, LLC
d/b/a Kosa
505 Boston Post Road West, Unit F & G, Marlborough, MA 01752

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on August 6, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): February 15, 2022.



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Not applicable.

- d. Product Manufacturing Operation

Not applicable.

- e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and



iii. Availability and contents of adult-use consumer education materials.

f. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Webber Road Ops, LLC
MR283559

ESTABLISHMENT OVERVIEW

1. Name and address of the Marijuana Establishment:

Webber Road Ops, LLC
d/b/a Pioneer Cannabis Company
275 Sturbridge Road, Brimfield, MA 01010

2. Type of final license sought (if cultivation, its tier level and outside/inside operation):

Retail

3. The licensee is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

LICENSING OVERVIEW

4. The licensee was approved for provisional licensure for the above-mentioned license(s) on October 8, 2020.
5. The licensee has paid all applicable license fees.
6. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license(s).
7. No new information has been discovered by Commission staff regarding the suitability of the licensees previously disclosed since the issuance of the provisional license(s).

INSPECTION OVERVIEW

8. Commission staff inspected the licensee's facility on the following date(s): February 18, 2022.



9. The licensee's facility was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 500.105 through 935 CMR 500.160 as applicable.
10. No evidence was discovered during the inspection(s) that indicated the Marijuana Establishment was not in compliance with all applicable state laws and local bylaws or ordinances.
11. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Not applicable.

- d. Product Manufacturing Operation

Not applicable.

- e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor; and



- iii. Availability and contents of adult-use consumer education materials.
- f. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may possess and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Marijuana Establishments, or to consumers, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee is subject to inspection to ascertain compliance with Commission regulations.
3. The licensee remains suitable for licensure.
4. The licensee shall cooperate with and provide information to Commission staff.
5. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 500.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.

As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Beacon Compassion, Inc. MTC1729

ESTABLISHMENT OVERVIEW

1. Name and address(es) of the Medical Marijuana Treatment Center:

Beacon Compassion, Inc.
d/b/a HiFive

Cultivation: 30 Franklin R. McKay Road, Attleboro, MA 02703*

Product Manufacturing: 30 Franklin R. McKay Road, Attleboro, MA 02703*

Dispensary: 315 Worcester Road, Framingham, MA 01701

Not inspected at this time and approval of final license will be subject to an additional condition below.

2. The licensee is a licensee or applicant for other Medical Marijuana Treatment Center and/or Marijuana Establishment license(s):

Type	Status	Location
Cultivation, Tier 4/Indoor (20,001–30,000 sq. ft.)	Provisional License	Attleboro
Product Manufacturing	Provisional License	Attleboro
Retail	Application Submitted	New Bedford
Retail	Application Submitted	Boston
MTC	Provisional License	Attleboro-New Bedford
MTC	Application Submitted	Attleboro-Boston

LICENSING OVERVIEW

3. The licensee was approved for provisional licensure on June 30, 2016.
4. The licensee has paid all applicable license fees.
5. No new information has been reported to Commission staff regarding the organizational structure of the entity since the issuance of the provisional license.

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6. No new information has been discovered by Commission staff regarding the suitability of the licensee(s) previously disclosed since the issuance of the provisional license.

INSPECTION OVERVIEW

7. Commission staff inspected the licensee's Medical Marijuana Treatment Center on the following date(s): March 14, 2022.
8. The licensee's Medical Marijuana Treatment Center was inspected by Commission staff and found to be in full compliance with the requirements listed in 935 CMR 501.000, as applicable.
9. No evidence was discovered during the inspection(s) that indicated the Medical Marijuana Treatment Center was not in compliance with all applicable state and local bylaws or ordinances.
10. Specific information from Commission staff's inspection is highlighted below:

- a. Security

Enforcement staff verified that all security-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. The security of all entrances and exits;
- ii. Visitor procedures;
- iii. Limited access areas;
- iv. Verification of a primary and back-up security company;
- v. Presence of perimeter and duress alarms; and
- vi. All cameras complied with Commission requirements.

- b. Inventory and Storage

Enforcement staff verified that all inventory-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Secure storage of marijuana and marijuana products;
- ii. Sanitation and pest control measures; and
- iii. Inventory controls and procedures.

- c. Cultivation Operation

Not inspected at this time and approval of final license will be subject to an additional condition below.



d. Product Manufacturing Operation

Not inspected at this time and approval of final license will be subject to an additional condition below.

e. Retail Operation

Enforcement staff verified that all retail-related requirements were in full compliance with Commission regulations. Some of the requirements verified include the following:

- i. Verification of identifications for access;
- ii. Layout of the sales floor;
- iii. Availability and contents of patient education materials; and
- iv. Policies to ensure dispensing limits are followed.

f. Transportation

The licensee will not be performing transportation activities at this time.

RECOMMENDATION

Commission staff recommend final licensure with the following conditions:

1. The licensee may cultivate, harvest, possess, prepare, produce, and otherwise acquire marijuana, but shall not dispense, sell, or otherwise transport marijuana to other Medical Marijuana Treatment Centers, or to patients, until upon inspection, receiving permission from the Commission to commence full operations.
2. The licensee shall complete all construction and buildout of its cultivation/product manufacturing facility, obtain a certificate of occupancy for said facility, and complete all required inspections of the said facility within the time frame indicated by the licensee. The Executive Director may allow an extension of this time frame if deemed necessary and reasonable.
3. The licensee is subject to inspection to ascertain compliance with Commission regulations.
4. The licensee remains suitable for licensure.
5. The licensee shall cooperate with and provide information to Commission staff. And
6. Licensure is subject to notification to the Commission of any update to written operations plans required by 935 CMR 501.105(1) prior to the issuance of a commencement of operations and that Commission staff be given adequate opportunity to review said plans at the business location or the location where any such plans are maintained in the normal course of business.

The licensee has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the licensee is recommended for final licensure.



As part of the approval of final licensure, the Commission authorizes staff to take all necessary actions to review compliance with the above-referenced conditions and to approve the commencement of operations.



Apothca, Inc.
MRN284429

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Apothca, Inc.
54A Hyde Park Ave, Boston, MA 02130

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened four (4) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Retail	Commence Operations	Arlington
Cultivation, Tier 5/I (30,001– 40,000 sq. ft.)	Final License	Fitchburg
Product Manufacturing	Final License	Fitchburg
Retail	Commence Operations	Lynn
MTC	Commence Operations	Fitchburg – Boston
MTC	Commence Operations	Fitchburg – Lynn
MTC	Commence Operations	Fitchburg - Arlington

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Joseph Lekach	Person Having Direct/Indirect Control
Rachmil Lekach	Person Having Direct/Indirect Control
Isaac Lekach	Person Having Direct/Indirect Control
Andrew Young	Person Having Direct/Indirect Control



Charles Vavrus	Person Having Direct/Indirect Control
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5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
Artcan, LLC	Entity Having Direct/Indirect Control
Lekach Family Green Trust	Entity Having Direct/Indirect Control
Charles Vavrus, Jr. Revocable Trust	Entity Having Direct/Indirect Control

6. Applicant's priority status:

MTC Priority

7. The applicant and municipality executed a Host Community Agreement on December 21, 2021.
8. The applicant conducted a community outreach meeting on January 3, 2022 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Boston on January 3, 2021 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Reduce barriers to entry in the commercial adult-use cannabis industry by hiring at least 20% of its agents from areas of disproportionate impact, specifically Fitchburg, Lynn, and Boston.
2	Host two (2) industry-specific educational seminars per year in Boston, Lynn, or Fitchburg.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within four and half (4.5) months of receiving the provisional license(s).



14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday	11:00 a.m. to 7:00 p.m.
Tuesday-Saturday	10:00 a.m. to 8:00 p.m.
Sunday	11:00 p.m. to 8:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.

16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Maintain at least 50% of its employees that are women (25%), minorities (25%), veterans (10%), persons with disabilities (5%) and LGBTQ+ (5%)
2	Offer promotions, career counseling, and training to provide all employees with equal opportunity for growth and to decrease turnover, as opportunities become available.
3	Promote diversity and support the local economy through purchasing goods and services from vendors, contractors, and professional service providers that are Certified Minority Owned (5%), Certified Woman Owned (5%), and Certified Veteran Business Owned (5%) businesses.

17. Summary of cultivation plan (if applicable):

Not applicable.

18. Summary of products to be produced and/or sold (if applicable):

Not applicable.

19. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant plans to obtain marijuana from its affiliated licenses. If the need arises, the applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.

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2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Baked Beans Farm, LLC

MCN283400

MPN282045

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Baked Beans Farm, LLC
150 Sam Fonzo Drive, Beverly, MA 01915

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 2/Indoor (5,001 – 10,000 sq. ft.)
Product Manufacturing

The application was reopened four (4) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
David Essig	Person Having Direct/Indirect Control
Jennifer Essig	Person Having Direct/Indirect Control
Andrew Hawes	Person Having Direct/Indirect Control
Robert Dolins	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Provisional License Executive Summary 1



General Applicant

- 7. The applicant and municipality executed a Host Community Agreement on November 18, 2021.
- 8. The applicant conducted a community outreach meeting on September 2, 2021 and provided documentation demonstrating compliance with Commission regulations.
- 9. The Commission received a municipal response from the City/Town of Beverly on March 2, 2022 stating the applicant was in compliance with all local ordinances or bylaws.
- 10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Offer a scholarship program, annually, to four (4) individuals that are Massachusetts residents who have past drug-convictions, specifically Lynn.
2	Work with the City of Beverly to participate in one (1) City sponsored educational program on public health and drug abuse prevention annually, not to exceed 50 hours per year. The program will target Massachusetts residents who have past drug-convictions and Massachusetts residents with parents or spouses who have drug-convictions and provide educational resources for them.

BACKGROUND CHECK REVIEW

- 11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
- 12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

- 13. The applicant states that it can be operational within a year of receiving the provisional license(s).
- 14. The applicant’s proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Friday	9:00 a.m. to 6:00 p.m.
Saturday-Sunday	9:00 a.m. to 12:00 p.m.



15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Host annual employee training on diversity and inclusion in the workplace which will include topics such as harassment, creating an inclusive workplace, and preventing discrimination.
2	Recruit women (25%), minorities (50%), veterans (15%), persons with disabilities (10%) and LGBTQ+ (10%) for its hiring initiatives.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission’s regulations.

18. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Gummies (Lemon and Lime)
2	Oil (Hydro-carbon extracted oil)
3	Concentrates (Shatter and Wax)
4	Cannabis Infused Beverages (Lemon and Lime Seltzer, Soda and Lemonade)

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Beacon Compassion, Inc.

MRN282271

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Beacon Compassion, Inc.
d/b/a HiFive
366 Hathaway Road, New Bedford, MA 02740

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 4/Indoor (20,001 – 30,001 sq. ft.)	Provisional License	Attleboro
Product Manufacturing	Provisional License	Attleboro
Retail	Application Submitted	Boston
MTC	Application Submitted	Attleboro-Boston
MTC	Provisional License	Attleboro-Framingham
MTC	Provisional License	Attleboro-New Bedford

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Benton Bodamer	Person Having Direct/Indirect Control
Chad Wise	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

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Entity	Role
BCR Holdings, LLC	Entity Having Direct/Indirect Control / Capital Contributor

6. Applicant's priority status:

MTC Priority

7. The applicant and municipality executed a Host Community Agreement on September 18, 2019.
8. The applicant conducted a community outreach meeting on August 31, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission sent a municipal notice with a copy of the application to the City/Town of New Bedford on December 10, 2021. The Commission did not receive a response within 60 days pursuant to 935 CMR 500.102(1)(d).
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Provide at least two (2) Social Equity Program participants or Economic Empowerment applicants with guidance and advice relating to the development and operation of Marijuana Establishments.
2	Hire at least twenty-five percent (25% of its employees from target areas near each location, specifically Worcester, Mansfield, Taunton, New Bedford and census tracts in the City of Boston.
3	Provide educational seminars, that will include information on licensing workshops, preparing standard operating policies and procedures and a Massachusetts market overview, at least two (2) times per year.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within nine (9) months of receiving the provisional license(s).



14. The applicant’s proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	10:00 a.m. to 7:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.

16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit at least 50% women, 25% minorities, 10% LGBTQ+, 5% Persons with Disabilities, and 5% Veterans for its hiring initiatives.
2	Engage at least one (1) disadvantaged business enterprise (minority, woman, or veteran-owned) in connection with the operation of its facilities.
3	Require one hundred percent (100%) participation in its diversity and sensitivity training programs.

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant plans to obtain marijuana from its affiliated licenses. If the need arises, the applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



BTE, Inc.
MCN283668

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

BTE, Inc.
129 Grant St., Plainfield, MA 01070

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 11/Outdoor (90,001 – 100,000 sq. ft.)

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Mary Flahive-Dickson	Person Having Direct/Indirect Control / Capital Contributor

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

Expedited Applicant (License Type)



7. The applicant and municipality executed a Host Community Agreement on September 22, 2021.
8. The applicant conducted a community outreach meeting on November 20, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Plainfield on February 22, 2022 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Recruit 10% of its workforce from Commission-designated areas or populations of disproportionate impact, specifically Holyoke.
2	Provide an annual contribution to the Food Bank of Western Massachusetts in the amount of \$5,000 which will, in turn, support the mission of the Food Bank, support the organization, help the general fund and the Food Bank programs.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within five (5) months of receiving the provisional license(s).
14. The applicant’s proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	8:30 a.m. to 5:30 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.
16. The applicant proposed the following goals for its Diversity Plan:



#	Goal
1	Recruit 30% women, 10% minorities, 10% veterans, 10% persons with disabilities, 5% LGBTQ+ for its hiring initiatives.
2	Provide annual cultural sensitivity training for all employees including specific training for employees in management positions.
3	Prioritize working with businesses in its supply chain that are owned and/or managed by veterans (5%), persons with disabilities (4%), women (2%), minorities (2%) and LGBTQ+ (2%).

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission’s regulations.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



East Coast Remedies Corp.

MRN282565

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

East Coast Remedies Corp.
76-82 Central Street, Somerville, MA 02143

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Gladys Vega	Person Having Direct/Indirect Control
Leah Piantidosi	Person Having Direct/Indirect Control
Thomas Mourmouras	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

General Applicant



7. The applicant and municipality executed a Host Community Agreement on August 27, 2020.
8. The applicant conducted a community outreach meeting on March 16, 2021 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town of Somerville on March 21, 2022 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Engage in hiring programs such that at least 10% of East Coast Remedies' staff is comprised of Chelsea Residents.
2	Create a mentor program for Chelsea residents via two (2) annual educational seminars.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within nine (9) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Saturday	10:00 a.m. to 8:00 p.m.
Sunday	1:00 a.m. to 6:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
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1	Recruit women (30%), minorities (15%), veterans (5%), people with disabilities (5%) and people who identify as LGBTQ+ (5%) for its hiring initiatives.
2	Promote a work environment that values diversity, equity, and inclusion through no less than two (2) annual compulsory training of staff.
3	Institute an evidence-based approach to implementing diversity, equity, and inclusion in its operations through regular, anonymous employee surveys to ensure that staff is at least 90% satisfied with diversity, equity, and inclusion efforts.

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Kalyx, LLC
MRN282687

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Kalyx, LLC
125 North Main Street, Belchertown, MA 01007

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened more than four (4) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Steve Reilly	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
I.N.S.A., Inc.	Capital Contributor
GPM II, LLC	Capital Contributor

6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on April 26, 2019.

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8. The applicant conducted a community outreach meeting on June 3, 2019 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission sent a municipal notice with a copy of the application to the City/Town of Belchertown on December 13, 2021. The Commission did not receive a response within 60 days pursuant to 935 CMR 500.102(1)(d).
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Recruit approximately 15 employees in leadership, management, security, and retail that are residents of Amherst, Springfield, West Springfield, Holyoke, and Monson.
2	Work with organizations, specifically the Forest Park Project, serving areas of disproportionate impact, to raise charitable donations and/or have employees volunteer at these organizations at least once per quarter. Additionally, the establishment will conduct one (1) clothing drive and one (1) toy drive annually.
3	Donate at least \$4,000, annually to the Forest Park Project based in Springfield.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within three (3) months of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	8:00 a.m. to 8:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.



16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit minorities (20%), women (40%), veterans (5%), persons with disabilities (5%), and LGBTQ+ (5%) for its hiring initiatives.
2	Provide support and resources needed to aid in professional development and facilitate the achievement of career goals by ensuring at least 50% of the resources offered as part of the establishments Career Development and Mentorship Program are dedicated to employees who are minorities, women, veterans, persons with disabilities and LGBTQ+.

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Kapnos, Inc.
MCN283154

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Kapnos, Inc.
2 Merchant Street, Unit 3, Sharon, MA 02067

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 2/Indoor (5,001 – 10,000 sq. ft.)

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

The applicant is not an applicant or licensee for any other license type.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Lynne Striar	Person Having Direct/Indirect Control / Capital Contributor
Cheryl Giannopoulos	Person Having Direct/Indirect Control / Capital Contributor

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

6. Applicant's priority status:

General Applicant



7. The applicant and municipality executed a Host Community Agreement on August 12, 2020.
8. The applicant conducted a community outreach meeting on September 30, 2020 and provided documentation demonstrating compliance with Commission regulations.
9. The Commission received a municipal response from the City/Town Sharon on March 8, 2022 stating the applicant was in compliance with all local ordinances or bylaws.
10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Donate a minimum of \$5,000 to ELEVATE and EON, each, on an annual basis to support and empower those affected by the War on Drugs to ensure equitable ownership and employment opportunities for those in the surrounding minority and underrepresented communities of Randolph, Brockton, and Stoughton.
2	Offer Economic Empowerment and Social Equity license holders up to 50% of finished products.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within one (1) year and four (4) months of receiving the provisional license(s).
14. The applicant’s proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	Open 24 hours

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.



16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 50% women, 25% minorities, 10% veterans, 10% persons with disabilities, and 10% LGBTQ+ for its hiring initiatives.
2	Increase the number of individuals that identify as women (50%), minorities (25%), veterans (10%), persons with disabilities (10%), and LGBTQ+ (10%) in management positions in the establishment.
3	Partner with suppliers, contractors and wholesale partners who minorities (8%), women (8%), veterans (8%) owned businesses.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



LMCC, LLC

MCN281565

MPN282039

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

LMCC, LLC

30 Sherwood Drive, Taunton, MA 02780

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 2/Indoor (5,001 – 10,000 sq. ft.)

Product Manufacturing

The application was reopened four (4) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Marijuana Delivery Operator	Pre-Certification	N/A
Retail	Provisional License	Berkley
Retail	Provisional License	Taunton
Delivery Operator	Application	Taunton

Please note that individuals and/or entities associated with the proposed application(s) are also associated with other adult-use retail applications under the name of Sugarloaf Maynard, LLC.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Flavio Hungaro	Person Having Direct/Indirect Control
Irene Hicks	Person Having Direct/Indirect Control

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- List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

- Applicant's priority status:

Expedited Applicant (Social Equity Program Participant/Woman-Owned Business)
(Flavia Hungaro / 51% Ownership / SE304245)

- The applicant and municipality executed a Host Community Agreement on April 24, 2019.
- The applicant conducted a community outreach meeting on March 5, 2019 for its cultivation operations and May 17, 2021 for its product manufacturing operations and provided documentation demonstrating compliance with Commission regulations.
- The Commission sent a municipal notice with a copy of the application to the City/Town of Taunton on January 21, 2022. The Commission did not receive a response within 60 days pursuant to 935 CMR 500.102(1)(d).
- The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Reduce barriers to entry into the commercial adult-use cannabis industry by recruiting 25% of its staff that are Massachusetts residents who have past drug convictions that would not prohibit them from working in the cannabis industry.
2	Promote sustainable, socially and economically reparative practices in the cannabis industry in Massachusetts by offering a minimum of two (2) industry specific training sessions per year.
3	Provide financial assistance of at least \$5,000, annually, to the Mathew Mission who takes care of the homeless population in Taunton.
4	Provide educational opportunities for 50% of its employees that are seeking advancement in the cannabis industry.

BACKGROUND CHECK REVIEW

- There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
- There were no concerns arising from background checks on the individuals or entities associated with the application.



MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within one (1) year for its cultivation operations and eight (8) months for its product manufacturing operations of receiving the provisional license(s).
14. The applicant's proposed hours of operation are the following:

Cultivation

Day(s)	Hours of Operation
Monday-Sunday	8:00 a.m. to 7:00 p.m.

Product Manufacturing

Day(s)	Hours of Operation
Monday-Sunday	9:00 a.m. to 5:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit 40% minorities, 60% women, 30% veterans, 10% persons with disabilities, and 10% LGBTQ+ for its hiring initiatives.
2	Hire at least 25% minorities, women, veterans, persons with disabilities and LGBTQ+ in management and executive positions and provide essential tools and training to ensure their success in these positions.
3	Contract with at least 25% of its supplies and services from supplies and/or vendors that are people of color, women, veterans, people with disabilities and LGBTQ +.

17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission's regulations.

18. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Infused Pre-Rolls



RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Mederi, Inc.

MPN281806

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Mederi, Inc.
44 Boynton Road, Holliston, MA 01746

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Product Manufacturing

The application was reopened three (3) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 2/Indoor (5,001 – 10,000 sq. ft.)	Commence Operations	Holliston

Please note that individuals and/or entities associated with the proposed application(s) are also associated with a medical marijuana treatment center application under the name of Mederi II, LLC.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Christopher Pantano	Person Having Direct/Indirect Control
Meredith George	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

Provisional License Executive Summary 1



6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on February 23, 2021.

8. The applicant conducted a community outreach meeting on September 21, 2021 and provided documentation demonstrating compliance with Commission regulations.

9. The Commission received a municipal response from the City/Town of Holliston on January 11, 2022 stating the applicant was in compliance with all local ordinances or bylaws.

10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Host a minimum two (2) one-hour industry-specific seminars targeting Massachusetts residents who have past drug convictions.
2	Partner with a minimum of five (5) organizations or program that benefits Massachusetts residents who have past drug convictions for the purpose of creating programming around starting and caring for an aquaponic learning garden.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.

12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within six (6) months of receiving the provisional license(s).

14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	Open 24 hours



15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.
16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit women (50%), minorities (30%), veterans (20%), persons with disabilities (10%) and LGBTQ+ (10%) for its hiring initiatives.
2	Ensure 100% of its employees receive mandatory cultural sensitivity and recognizing unconscious bias training within 120 days of hire. Additionally, there will also be an annual training for all employees.
3	Provide biweekly one-on-one mentorship meetings between Director of Operations and employees that are women, minorities, veterans, persons with disabilities and LGBTQ+.

17. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Concentrates
2	Topical Salves
3	Creams/Lotions
4	Patches
5	Oral Mucosal/Sublingual dissolving tablets
6	Tinctures
7	Sprays
8	Hash Oils
9	Pre-Dosed Oil Cartridges
10	Ingestion Capsules
11	Chocolate Chip Cookies
12	Square Chocolate Brownies
13	Chocolate Bars (Milk, White, Crispy Rice, Dark, Cookies and Cream)
14	Gummies (Orange, Strawberry, Grape, Green Apple, Blue Raspberry)
15	Lozenges (Blueberry, Cherry, Honey, Watermelon)
16	Butterscotch Candies
17	Chocolate Peanut Butter Cups
18	Beverages (Lemonade, Cider, Seltzers (Lime, Peach Mango, Grapefruit), Chai Tea)

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:



1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. Final licensure is subject to the applicant ensuring that all remaining required individuals be fingerprinted pursuant to previous Commission notifications.
5. The applicant shall cooperate with and provide information to Commission staff.
6. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Relevant Energy Concepts, LLC

MDA1259

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Relevant Energy Concepts, LLC
84 N. Bridge St., Holyoke, MA 01040

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Marijuana Delivery Operator

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Marijuana Courier	Pre-Certification	N/A

4. The applicant was pre-certified by the Commission for Marijuana Delivery Operator on June 25, 2021. Pursuant to 935 CMR 500.101(2)(b), the applicant demonstrated a propensity to successfully operate a Marijuana Establishment.
5. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Debra Tolliver	Person Having Direct/Indirect Control

6. List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

7. Applicant's priority status:

Provisional License Executive Summary 1



Economic Empowerment Priority Applicant
 (Debra Tolliver / 100% Ownership / EE202251)

8. The applicant and municipality executed a Host Community Agreement on August 11, 2021.
9. The applicant conducted a community outreach meeting on September 27, 2021 and provided documentation demonstrating compliance with Commission regulations.
10. The Commission sent a municipal notice with a copy of the application to the City/Town of Holyoke on January 21, 2022. The Commission did not receive a response within 60 days pursuant to 935 CMR 500.102(1)(d).
11. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Identify five (5) persons with cannabis convictions, who are from Holyoke, to be hired. Additionally, the chosen candidates will have their negative CORI expunged at no cost, complete the job-training and re-entry program.
2	Become a portal for business start ups and continuing education for five (5) people from Holyoke. The business start up will cover managerial, taxation and certification.

BACKGROUND CHECK REVIEW

12. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
13. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

14. The applicant states that it can be operational within ten (10) months of receiving the provisional license(s).
15. The applicant’s proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	8:00 a.m. to 9:00 p.m.



16. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.
17. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit women (60%), minorities (40%), veterans (30%), persons with disabilities (10%), and LGBTQ (10%) for its hiring initiatives.
2	Access a list from the SDO to engage with wholesale partners, vendors, and contractors who are minority-owned (15%), women-owned (25%), veteran-owned (10%), and LGBTQ+-owned (10%).

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



The Green Lady Dispensary, Inc.

MCN283585
MPN282104

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

The Green Lady Dispensary, Inc.
370 Wareham Street, Middleborough, MA 02346

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Cultivation, Tier 1/Indoor (up to 5,000 sq. ft.)
Product Manufacturing

The application was reopened three (3) times for its cultivation operations and four (4) times for its product manufacturing operations for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Product Manufacturing	Commence Operations	Nantucket
Retail	Commence Operations	Nantucket
Cultivation, Tier 1/Indoor (up to 5,000 sq. ft.)	Commence Operations	Nantucket
MTC	Commence Operations	Nantucket-Nantucket

Please note that individuals and/or entities associated with the proposed application(s) are also associated with an adult-use retail license under the name of The Green Lady Dispensary II, Inc.

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Rupert Campbell	Person Having Direct/Indirect Control

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Nicole Campbell	Person Having Direct/Indirect Control
Corbet Campbell	Person Having Direct/Indirect Control

- List of all required entities and their roles in the Marijuana Establishment:

No other entity appears to have ownership or control over this proposed Marijuana Establishment.

- Applicant's priority status:

Expedited Applicant (Minority-Owned Business)

- The applicant and municipality executed a Host Community Agreement on October 20, 2021.
- The applicant conducted a community outreach meeting on December 8, 2021 and provided documentation demonstrating compliance with Commission regulations.
- The Commission received a municipal response from the City/Town of Middleborough on March 18, 2022 stating the applicant was in compliance with all local ordinances or bylaws.
- The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Maintain a staff comprised of 10% of individuals that have drug-related CORI's but are otherwise legally employable in a cannabis-related enterprise.
2	Recruit 10% of individuals from Wareham, Boston, or Commission-identified designated census tracts within the City of Boston.
3	Partner with Mass CultivatED to bring on two (2) fellows per year from areas of disproportionate impact or Massachusetts residents who have past drug convictions. Additionally, provide housing, at no charge, to interns participating in the 8-10 week program and donate \$10,000 to Mass CultivatED.

BACKGROUND CHECK REVIEW

- There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
- There were no concerns arising from background checks on the individuals or entities associated with the application.



MANAGEMENT AND OPERATIONS PROFILE REVIEW

- 13. The applicant states that it can be operational within 15 months for its cultivation operations and 11 months for its product manufacturing operations of receiving the provisional license(s).
- 14. The applicant’s proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	10:00 a.m. to 6:00 p.m.

- 15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission’s regulations.
- 16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit minorities (30%), women (50%), veterans (10%), persons with disabilities (5%), and people who identify as LGBTQ+ (20%) for its hiring initiatives.
2	Ensure that at least 5% of its vendor or vendor spending is with woman, minority, veteran, LGBTQ or disability-owned business enterprises.
3	Host and prepare two (2) educational training sessions, annually, on cultural sensitivity and recognizing unconscious bias.

- 17. Summary of cultivation plan (if applicable):

The applicant submitted a cultivation plan that demonstrates the ability to comply with the Commission’s regulations.

- 18. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Dissolving tablets
2	Strips
3	Tinctures
4	Nasal/oral sprays
5	Suppositories
6	Hash Distillates
7	Oils
8	Waxes
9	Shatters



10	Budders
11	Live Resins
12	Saps
13	Taffies
14	Crumbles
15	Moon Rocks
16	Creams
17	Salves
18	Lotions
19	Body Butters
20	Topicals
21	Capsules
22	Brownies
23	Chocolate Chip and Red Velvet Cookies
24	Chocolate and White Chocolate Bars
25	Gummies (Orange Mimosa, Cherry, Shirley Temple and Mojito)

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Union Twist, Inc.

MRN284038

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

Union Twist, Inc.
259 Cambridge Street, Boston, MA 02134

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Retail	Final License	Framingham
Retail	Provisional License	Newton

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Tahira Rehmatullah	Person Having Direct/Indirect Control
Gregory Thomaier	Person Having Direct/Indirect Control

5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
Union Twist Holdings, LLC	Entity Having Direct/Indirect Control / Capital Contributor
Athenacan, LLC	Entity Having Direct/Indirect Control
JM10 II, LLC	Entity Having Direct/Indirect Control

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JM10-FFF, LLC	Entity Having Direct/Indirect Control
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6. Applicant's priority status:

General Applicant

7. The applicant and municipality executed a Host Community Agreement on March 15, 2021.

8. The applicant conducted a community outreach meeting on January 7, 2021 and provided documentation demonstrating compliance with Commission regulations.

9. The Commission received a municipal response from the City/Town of Boston on February 1, 2022 stating the applicant was in compliance with all local ordinances or bylaws.

10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal
1	Provide mentoring, profession, and technical services for individuals and businesses facing systemic barriers in the City of Chelsea by hosting four (4) CORI sealing clinics, annually, to at least 10 attendees per clinic.

BACKGROUND CHECK REVIEW

11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.

12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within nine (9) months of receiving the provisional license(s).

14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	10:00 a.m. to 8:00 p.m.

15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.



16. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit women (50%), minorities (40%), veterans (5%), LGBTQ+ (10%), and individuals with disabilities (10%) for its hiring initiatives.
2	Provide one (1) annual cultural training on cultural sensitivity and recognizing unconscious bias, focusing on materials including learning about multicultural environments, how to foster inclusion and belonging, intercultural competence, and break out group sessions.
3	Utilize at least 20% suppliers who are committed to diversity and inclusion with a goal of working with minority-owned (50%) and women-owned (50%) businesses.

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
3. The applicant shall cooperate with and provide information to Commission staff.
4. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.



Beacon Compassion, Inc. RMDA3112

BACKGROUND & APPLICATION REVIEW

1. Name and location of the proposed Medical Marijuana Treatment Center:

Beacon Compassion, Inc.
d/b/a HiFive

Cultivation: 30 Franklin R. McKay Road, Attleboro, MA 02703
Product Manufacturing: 30 Franklin R. McKay Road, Attleboro, MA 02703
Dispensary: 1524 VFW Parkway, Boston, MA 02132

2. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Cultivation, Tier 4/Indoor (20,001 – 30,000 sq. ft.)	Provisional License	Attleboro
Product Manufacturing	Provisional License	Attleboro
Retail	Application Submitted	New Bedford
Retail	Application Submitted	Boston
MTC	Provisional License	Attleboro-Framingham
MTC	Provisional License	Attleboro-New Bedford

3. List of all required individuals and their business roles in the Medical Marijuana Treatment Center:

Individual	Role
Benton Bodamer	Person Having Direct/Indirect Control
Chad Wise	Person Having Direct/Indirect Control

4. List of all required entities and their roles in the Medical Marijuana Treatment Center:

Entity	Role
BCR Holdings, LLC	Entity Having Direct/Indirect Control/Capital Contributor



5. The applicant executed a Host Community Agreement with City/Town of Attleboro on May 17, 2018. Additionally, the applicant executed a Host Community Agreement with City/Town of Boston on October 27, 2020.
6. The applicant conducted a community outreach meeting with the City/Town of Attleboro on July 1, 2021 and with the City/Town of Boston on October 13, 2021 and provided documentation demonstrating compliance with Commission regulations.
7. The Commission received a municipal response from City/Town of Boston on February 11, 2022 stating the applicant was in compliance with all local ordinances and bylaws. Additionally, the Commission received a municipal response from City/Town of Attleboro on March 9, 2022 stating the applicant was in compliance with all local ordinances and bylaws.
8. The applicant proposed the following goals for its Positive Impact Plan:

#	Goal
1	Provide at least two (2) Social Equity Program participants or Economic Empowerment applicants with guidance and advice relating to the development and operation of marijuana establishments. Including providing information on the development of business plans for the applicants desired license types, training opportunities at its facilities, METRC training, post provisional and final license inspection protocols, and information on industry best practices.
2	Recruit 25% of its workforce from Worcester, Mansfield, Taunton, New Bedford and census tracts in the City of Boston and Massachusetts residents who have or have parents or spouses who have past drug convictions.
3	Provide educational seminars at least two (2) times per year. These educational seminars will include information on licensing workshops, preparing SOP's and a Massachusetts market overview.

SUITABILITY REVIEW

9. There were disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions. None of the disclosures raised suitability issues.
10. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS REVIEW

11. The applicant states that it can be operational within five (5) months of receiving the provisional license(s).



12. The applicant’s proposed hours of operation are the following:

Cultivation and Product Manufacturing

Day(s)	Hours of Operation
Monday-Sunday	Open 24 hours

Dispensing

Day(s)	Hours of Operation
Monday-Sunday	9:00 a.m. to 8:00 p.m.

13. The applicant submitted all applicable and required summaries of procedures for the operation of the proposed Medical Marijuana Treatment Center. The summaries were determined to be substantially compliant with the Commission’s regulations.
14. The applicant disclosed that it plans to perform home deliveries to registered patients. The summary of the applicant’s plan is consistent with the Commission regulations and guidance documents.
15. The applicant proposed the following goals for its Diversity Plan:

#	Goal
1	Recruit women (50%), minorities (25%), LGBTQ (10%), persons with disabilities (5%), and veterans (5%) for its hiring initiatives.
2	Engage at least one (1) disadvantage business enterprise in connection with the operation of its facilities.
3	Require 100% participation in its diversity and sensitivity training programs.

16. Summary of cultivation plan:

The applicant submitted a summary of a cultivation plan that demonstrated the ability to comply with the regulations of the Commission.

17. Summary of products to be produced and/or sold (if applicable):

#	Product
1	Chocolate Bars (Dark and Milk)
2	Gummies (Blueberry)
3	Lozenges (Watermelon)
4	Topical
5	Lotions
6	Salves
7	Oils



8	Sprays
9	Waxes
10	Shatter
11	Vape Oil
12	Tinctures
13	Keif
14	Pre-Rolls

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

1. Final license is subject to inspection to ascertain compliance with Commission regulations.
2. Final license is subject to inspection to ascertain compliance with applicable state laws and local codes, ordinances, and bylaws.
3. Final licensure is subject to the applicant providing Commission staff, upon inspection, with a detailed list of all proposed products to be produced with specific information as to types, forms, shapes, colors, and flavors.
4. The applicant shall cooperate with and provide information to Commission staff.
5. Provisional licensure is subject to the payment of the appropriate license fee.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure



[RESPONSIBLE VENDOR TRAINING VENDOR CERTIFICATION]: STIRM GROUP

VENDOR OVERVIEW

Application Number:

RVR453125

Name and address of the Marijuana Establishment:

STIRM Group
112 Parker Street
Newburyport, MA 01950

Contact:

Larry Smith
contact@stirmgroup.com
617-245-4111

RECOMMENDATION

Commission staff recommends STIRM Group for renewal of their two-year certification to provide Responsible Vendor Training (RVT) with the following condition:

- All training materials reflect current Regulations 935 CMR 500.105(2) and 935 CMR 501.105(2).

This recommendation is based on review of required materials submitted to the Commission and stands as long as the vendor remains in compliance with regulation provisions under 935 CMR 500.105(2) and 935 CMR 501.105(2).

EXECUTIVE SUMMARY

STIRM Group is a renewal applicant that has been operating since April 2020. If renewed in Massachusetts, STIRM Group plans to continue RVT in: a virtual learning environment, an in-person classroom, and in a live, online format. Since their initial certification, they have trained approximately 3 Marijuana Establishment (ME) and Marijuana Treatment Center (MTC) Agents.

They have updated their business name from Crisis Solutionist to STIRM Group. There have been no other changes to their contact or ownership information. They have remained current with all regulatory changes and curriculum updates.

RECOMMENDATION IMPETUS

STIRM Group provided the required information and materials required to sufficiently train ME and MTC Agents, including:

- Change of Ownership Information (if any);
- Change of Contact Information (if any);
- Any updates to the curriculum; and
- Compliance with Regulatory and Administrative updates since the vender's certification.

Guidance on Control and Ownership

April 2022

*The following guidance is provided to address questions regarding the definitions of **Person or Entity Having Direct Control** and **Person or Entity Having Indirect Control** contained in 935 CMR 500.002 and 935 CMR 501.002. This document interprets regulatory changes which took effect on January 8, 2021. This document is not legal advice. It is meant to address frequently asked questions and concerns about the definitions of the terms above as they relate to legislatively mandated limits on the number of adult use cannabis licenses that can be held by any individual or entity. Please consult an attorney if you have any questions regarding the legal requirements that apply. Capitalized terms used but not defined in this guidance shall have the meaning set forth in 935 CMR 500.000 and 501.000.*

Introduction

Consistent with legislative intent, the Cannabis Control Commission (Commission) is committed to ensuring that the regulated adult-use cannabis industry offers the opportunity for full participation by small businesses and farmers. As a way to ensure that bigger businesses do not crowd out smaller competitors, The Commission's authorizing statute mandates an upper limit to the number of licenses that any person or entity can be granted. Section 16 of M.G.L. c. 94G states:

No **licensee** shall be granted more than 3 marijuana retailer licenses, 3 medical marijuana treatment center licenses, 3 marijuana product manufacturer licenses or 3 marijuana cultivator licenses; provided, however, that a licensee may hold 3 marijuana retailer licenses, 3 medical marijuana treatment center licenses, 3 marijuana product manufacturer licenses and 3 marijuana cultivator licenses.



When the Commission, through regulation in 2021, authorized the granting of two new categories of licenses – Delivery Courier and Delivery Operator – it expanded the legislatively mandated ownership cap limits to include those license types (935 CMR.500.050 “No Person or Entity Having Direct or Indirect Control shall be granted or hold more than a combined total of two Delivery Operator and/or Marijuana Courier Licenses at any time”).

The Commission supports the legislative intent in this matter and, through its regulations, seeks to enforce the ownership cap limits described above. Doing so required the development, in its initial regulations promulgated in March 2018, of regulatory definitions for Licensee and for the subsidiary terms **Owner**, **Person or Entity Having Direct Control**, and **Person or Entity Having Indirect Control**.

Briefly, an individual or an entity is defined as a **“Licensee”** if they are an Owner (possessing 10% or more of the equity in a Marijuana Establishment or if they have direct or indirect control.

“Owner” is defined as any Equity Holder that possesses 10% or more of the equity in a Marijuana Establishment, MTC or Independent Testing Laboratory.

“Equity Holder” means a person or entity that holds or may hold as a result of one or more of the following including, without limitation, vesting, conversion, exercising an option, a right of first refusal, or any agreement that would trigger an automatic transfer of or conversion to equity, any amount of equity in a Marijuana Establishment or an MTC.

“A person or entity having Direct Control” means any person or entity having direct control over the operations of a Marijuana Establishment, which satisfies one or more of the following criteria:

- a) An Owner that possesses a financial interest in the form of equity of 10% or greater in a Marijuana Establishment;
- b) A Person or Entity that possesses a voting interest of 10% or greater in a Marijuana Establishment or a right to veto significant events;
- c) A Close Associate;
- d) A Person or Entity that has the right to control or authority, through contract or otherwise including, but not limited to:
 1. To make decisions regarding operations and strategic planning, capital allocations, acquisitions and divestments;
 2. To appoint more than 50% of the directors or their equivalent;
 3. To appoint or remove Corporate-level officers or their equivalent;
 4. To make major marketing, production, and financial decisions;
 5. To execute significant (in aggregate of \$10,000 or greater) or exclusive contracts;
 - or
 6. To earn 10% or more of the profits or collect more than 10% of the dividends.



- e) A Court Appointee or assignee pursuant to an agreement for a general assignment or Assignment for the Benefit of Creditors; or
- f) A Third-party Technology Platform Provider that possesses any financial interest in a Delivery Licensee including, but not limited to, a Delivery Agreement or other agreement for services.

“A person or entity having indirect control” is defined as any person or entity having indirect control over operations of a Marijuana Establishment. It specifically includes any Person or Entity Having Direct Control over an indirect holding or parent company of the applicant, and the chief executive officer and executive director of those companies, or any person or entity in a position indirectly to control the decision-making of a Marijuana Establishment.

While the Commission included these definitions in its original regulations, applicants, Licensees and their representatives have raised questions over time with regard to the interpretation of these definitions to ensure that they are in compliance with the license cap limits. Additionally, as the industry has evolved, novel forms of corporate financing, organizational structure, and ownership have emerged both for companies first starting up as well as for increasingly frequent acquisitions, mergers, and restructuring of existing entities. In response to questions and concerns that have been raised, the Commission offers the following guidance to clarify definitions and terms.

1. Clarify “Close Associate”

“Close Associate” is defined in the regulations as:

A Person who holds a relevant managerial, operational or financial interest in the business of an applicant or Licensee and, by virtue of that interest or power, is able to exercise a significant influence over the corporate governance of a Marijuana Establishment, an MTC or Independent Testing Laboratory licensed under 935 CMR 500.000. A Close Associate is deemed to be a Person or Entity Having Direct or Indirect Control.

Under the Commission’s regulations, a Close Associate is considered to be a “Person or Entity Having Direct or Indirect Control.” Consequently, among other requirements, a Close Associate is subject to the limits on ownership and control in 935 CMR 500.050(1)(b).

To be a Close Associate, one must be able to exercise significant influence over the corporate governance and operations of a Marijuana Establishment (ME), Medical Marijuana Treatment Center (MTC), or Independent Testing Laboratory (ITL). The Commission considers someone to



have “significant influence” if that person has the power to make, veto, or control the operating and financial policy decisions of an entity. Someone who has the ability to make a decision that cannot be overridden has significant influence. Someone who has the power to bind the entity or otherwise to make decisions on behalf of the entity has significant influence.

The significant influence exercised by a Close Associate must be actual and not merely potential. So, simply holding a position or title does not make a person a Close Associate. A Close Associate is one who has the power, by contract or their authorized powers, duties, and actions, to bind the company or actually make decisions, as opposed to simply being able to give or offer potentially influential advice. A Close Associate is able to control, not just influence.

A Close Associate does not need to have a financial interest in the business of an applicant or a Licensee. A person with a financial interest in the business that is below the 10% ownership threshold may be a Close Associate, but only if that person is able to exercise control or otherwise has decision-making authority.

The Close Associate classification serves to capture individuals who have control, even if that individual does not hold an (Executive) position.

Examples:

- A consultant, a contractor, a former CEO, the director of cultivation, the director of a lab, a party to a contractual agreement, may all be Close Associates, but only if the particular person has control or decision-making authority.
- Former CEO of Licensee A sells company to Licensee B. Former CEO kept on by Licensee B to continue running the day-to-day operations of Licensee B and to utilize his or her expertise. Former CEO has no executive role or position in Licensee B, has an ownership stake of less than 10%, and is kept on the payroll without a formal position. This former CEO is a Close Associate if he or she makes decisions for the Licensee on a day-to-day basis, directly oversees and actually directs the operations of the Licensee with such directives being veto proof. The former CEO who plays a purely advisory role, but whose advice need not be heeded by the Licensee, is not a “Close Associate.”
- Consultants who are empowered by contract or other understanding to make and execute substantive policy and operation decisions for an applicant or Licensee are Close Associates. Consultants who consult and offer non-binding advice to company decision-makers, are not Close Associates, even if their advice is influential.
- A Close Associate is not an executive officer or board member who has significant influence on business. The Commission considered an executive officer or board member to be already covered by other categories under Person or Entity Having Direct Control. See Section 4 of this Guidance.



2. Clarify “Equity Holder”

Owner/Ownership, defined by the Commission’s regulations as any Equity Holder that possesses equity of 10.00% or more (10% threshold) in a ME, MTC, or ITL, is prima facie evidence of control. Through this guidance, the Commission clarifies that unexercised stock options, warrants, and/or convertible debt notes do not qualify as “possessing” equity and, therefore, is not included in the assessment of whether an individual or entity meets or exceeds the 10% threshold.

If and when stock options, warrants, and/or convertible debt are exercised or vest, the resultant equity ownership will be immediately considered as possession of equity to be assessed against the 10% threshold. As a reminder, the Commission must be notified through a Change of Ownership and Control application filed by the Licensee with the Commission. The Commission must approve the submitted change application prior to any individual or entity, who was not previously disclosed to the Commission, gaining control or ownership in a Licensee.

Similarly, equity for which an individual or entity holds the right of first refusal will not be counted against the 10% threshold until and unless equity is purchased based upon those rights.

As with all contracts between applicants/Licensees and third parties, the Commission will evaluate the terms of each contract to determine if they grant either direct or indirect control to those third parties, even if the equity ownership of the third party stays below the 10% threshold.

While future rights to equity will generally not be counted towards the 10% threshold until exercised, covenants and provisions that generally come with certain debt agreements or instruments may constitute control. However, the Commission will distinguish between contractual provisions that grant actual control or decision-making authority over the Licensee as opposed to contractual provisions that are merely protective of investments, but which do not equate with control. Contractual provisions that grant lenders the ability to make decisions affecting the day to day running of a Licensee, to pro-actively initiate actions on behalf of a Licensee, or to impose outcomes on the company may constitute control. In contrast, contractual provisions that recognize the collateralized nature of a secured lender’s investment and based on such recognition grant the lender the right to consent to the sale of an asset or to the sale of the business, are not control covenants. Likewise, contractual provisions that grant a secured lender consent or approval rights with regard to a Licensee or its parent incurring further indebtedness (much the way a home mortgage provider may have a right to consent to a home equity line of credit or a second mortgage) do not amount to control. Contractual provisions that simply give secured lenders the ability to prevent a company from overleveraging itself are not control covenants.



Note regarding Equity Benefits: The Commission’s regulations provide certain benefits for applicants and Licensees that are majority owned by Social Equity Program participants and Economic Empowerment Applicants (Equity Benefits). The purpose of Equity Benefits is to fulfill the Commission’s statutory mandate to promote and encourage participation in the cannabis industry by those who have been disproportionately harmed by cannabis prohibition.

The Commission encourages investment in businesses owned by Social Equity Program (SEP) Participants and Certified Economic Empowerment Applicants (EEA). The Commission does not, however, condone efforts to undermine the Commission’s mission, for example, by exploiting SEP and EEA statuses. The Commission will scrutinize agreements to assess egregious or deprecatory provisions. In a facts and circumstances analysis, contractual provisions that, taken together, are excessively disadvantageous to SEP Participants or EEAs may be deemed to establish an investor as a majority owner thereby disqualifying an entity of the Equity Benefits and assessing ownership with existing license caps.

Examples of excessively disadvantageous terms may include, without limitation: preferred returns or distributions of profits excessively disproportionate to the equity held and investment made; terms that do not account for the asset value of a License or the associated Equity Benefits; interest that are drastically higher than market rates; provisions that give an investor or class of investors the ability to elect a number of directors drastically disproportionate to their interest; payments based on revenue (rather than profits); stock options that are granted for no consideration to the current stock holder; contractual provisions that automatically convey ownership from one investor to another at the end of the exclusivity period, at the unilateral election of the receiving investor.

Note regarding Change of Ownership and Control Applications: While contracts submitted to the Commission for review may contain triggering events or future dates of conversion and/or exercising warrants pertaining to equity, nothing in this guidance shall preclude the Licensee from submitting a Change of Ownership and Control application for consideration and approval by the Commission prior to any contemplated changes being effectuated.

3. Clarify “Significant Event”

A person or entity that “possesses a voting interest of 10% or greater in a ME or MTC or a right to veto significant events” is considered to be a Person or Entity Having Direct Control.

In response to questions about what events constitute a “significant event,” the Commission provides the following examples:

Examples of “significant events” include, but are not limited to:



- mergers and acquisitions;
- applications for additional licenses;
- sale of the company;
- sale of license(s);
- hiring and firing of C-level executives;
- relocation of the ME, MTC, or ITL;
- restructuring of the company.

Examples of events that do not rise to the level of being significant:

- hiring and firing of consultants or employees other than C-level executives;
- nomination of C-level executives.

4. Clarify that a Member of the Board of Directors is a Person or Entity Having Direct (or Indirect) Control

Through this guidance, the Commission clarifies that a member of the board of directors or board of managers (Board Member) – for example a member of a board of directors or a board of managers – is presumed to be a

Person or Entity that has the right to control or authority [...] to make decisions regarding operations and strategic planning, capital allocations, acquisitions and divestment,

one of the criteria for being a Person or Entity Having Direct Control, defined in 935 CMR 500.002, 501.002.

This presumption arises because the board of directors generally has the power to make strategic planning, operational, financial, and other major and significant decisions for the company. Therefore, a Board Member is likely to meet this criterion, even where a single board member may not meet the definition of a Close Associate because the Board Member’s decisions, through its voting powers, may fail or be rejected.

The Licensee has the burden of demonstrating to the Commission that a Board Member does not have the right to control or authority to make decisions regarding operations and strategic planning, capital allocations, acquisitions and divestment. For example, a Licensee can rebut the presumption of a Board Member’s control by submitting an affidavit that the Board Member is recused from all matters relating to or impacting its Massachusetts businesses. If a Board Member can demonstrate that on matters regarding operations and strategic planning, capital allocations, acquisitions and divestment, a given Board Member has a voting interest of less than 10%, they likely do not meet this criterion.



A Board Member may have direct or indirect control of a Licensee. To be a person with indirect control of a Licensee, one must meet the definition of a Person or Entity Having Direct Control for the Licensee's parent (or above) company. See Section 5 of this Guidance for more discussion about indirect control. Thus, where a person serves as a Board Member of a Licensee's parent company (or above), it is presumed that the Board Member is a person with indirect control over the Licensee.

As in the case of a Board Member's presumptive direct control of a Licensee, a Licensee may rebut the presumption of a Board Member's indirect control. The Licensee must demonstrate that decision-making authority of the board of the parent company is such that decisions by that board cannot and does not impact the Licensee's operations and strategic planning, capital allocations, acquisitions and divestment. For example, where approval by the board of a parent company is not required to transfer funds to the Licensee or to apply for additional Licenses in Massachusetts – this may indicate the board does not have indirect control over the Licensee.

5. Clarify “Indirect” Control

Through this guidance, the Commission clarifies as follows:

- 1) A person or entity will be deemed an Owner of a parent/grandparent company and, therefore, to have indirect control of a ME or MTC, if their equity holding in the parent/grandparent company of a Licensee gives them possession of equity that meets or exceeds 10% of the equity in the subsidiary ME.

Examples:

- Entity/Individual A owns 50% of the equity of Entity B which in turn owns 25% of the equity of Marijuana Establishment C. Entity/Individual A will be deemed an owner of Marijuana Establishment C (50% of 25%=12.5% which is above the 10% ownership threshold)
 - Entity/Individual W owns 50% of the equity of Entity X which in turn owns 25% of Entity Y which in turn owns 50% of Marijuana Establishment Z, then Entity/Individual A will not be deemed an owner of Marijuana Establishment Z (50% of 25% of 50%=6.25% which is below the 10% ownership threshold).
- 2) Even without meeting or exceeding the 10% threshold through equity held in a parent/grandparent entity, a parent/grandparent person/entity may be deemed as having indirect control of a Licensee if they have the power to exercise any of the authorities listed in the definition of persons or entities having direct control and as clarified in other sections of this guidance document with respect to that ME or MTC.
 - The Commission retains the rights to review all contracts and operating agreements between grandparent(s), parent(s) and MEs and MTCs and to determine whether the



parent/grandparent entity can exercise any of the aforementioned authorities that would cause the Commission to deem that the grandparent/parent had control of the ME/MTC.

Questions?

If you have additional questions regarding types of Marijuana Establishments, please contact the Commission at (774) 415-0200 or Commission@CCCMass.Com.

Draft



Memorandum

To: Commissioners
Cc: Shawn Collins, Executive Director; Cedric Sinclair, Chief Communications Officer
From: Matt Giancola, Director of Government Affairs and Policy
Date: April 7, 2022
Subject: April 2022 Government Affairs Update

Massachusetts State House Update

Legislative Meetings

Commissioner Kimberly Roy held meetings with Representative Daniel Donahue, Co-chair of the Joint Committee on Cannabis Policy, as well as Reps. Donald Berthiaume, Peter Durant, Joseph McKenna, Brian Murray, Todd Smola, and Timothy Whelan to discuss the Commission's FY 2023 public education budget request.

Outreach – Commission Recommendations

The Commission shared letters to the Legislature regarding the Commission's January public meeting approval of updates to OUI statutes and the municipal opt-in process for social consumption.

Commissioner Nurys Camargo, Chairman Steven Hoffman, Executive Director Shawn Collins, and Government Affairs met with Senate President Karen Spilka to discuss the Commission's recommendations on social equity funding, social consumption, and clarifications to HCA laws; as well as discussed the Commission's FY 2023 budget request.

Chairman Steven Hoffman, Commissioner Bruce Stebbins, and Government Affairs met with House Assistant Majority Leader Joseph Wagner to discuss the Commission's recommendations on social equity funding, social consumption, and clarifications to HCA laws; as well as discussed the Commission's FY 2023 budget request.

Chairman Hoffman and Government Affairs met with Sen. John Keenan to discuss the Commission's recommendations on social equity funding, social consumption, and clarifications to HCA laws.

Commissioner Ava Concepcion, Chairman Steven Hoffman, and Government Affairs met with Sen. William Brownsberger to discuss the Commission's recommendations on social equity funding, social consumption, and clarifications to HCA laws; as well as discussed the Commission's FY 2023 budget request.

Executive Branch Meetings



Commissioner Kimberly Roy had a meeting with the Executive Office of Public Safety and Security (EOPSS) regarding expungement.

Commissioner Concepcion met with Secretary Reidy and staff at the Executive Office of Public Safety and Security (EOPSS) to discuss opportunities for increased public awareness on criminal record sealing and expungement.

Commissioner Kimberly Roy met with the Worcester County Sheriff's Office to discuss the Commission's identified areas of disproportionate-impact and workforce development.

Federal Government Update

Commissioners Nurys Camargo, Ava Concepcion, and Government Affairs staff met with Congresswoman Ayanna Pressley to discuss social equity funding, the Commission's work on identifying areas of disproportionate impact, and offered an update on the licensed cannabis industry in the Commonwealth.

Municipal Update

Outreach – Commission Recommendations

Commissioner Bruce Stebbins and Government Affairs met with Town of Provincetown Town Manager Alex Morse, to discuss social consumption issues and the Commission's approval of a technical fix to the municipal opt-in process for social consumption.

Municipal Law Unit

The Attorney General's Municipal Law Unit (MLU) issued 0 marijuana-related decisions this month.



Memorandum

To: Commissioners
Cc: Shawn Collins, Executive Director; Cedric Sinclair, Chief Communications Officer
From: Matt Giancola, Director of Government Affairs and Policy
Date: March 18, 2022
Subject: Proactive Legislative Outreach Update

Since August 2021, the Commission has engaged in formal legislative outreach on three topics. The Commission has voted to support the creation of a social equity loan fund, updates to the Commonwealth's OUI statutes and calls for equitable and science-based enforcement, and technical fixes to social consumption provisions.

Government Affairs has worked with Commissioners and staff to convey these proposals to legislative and municipal leaders, state and local press, and external advocates. As the legislative calendar moves closer to its conclusion, it is necessary to now formalize an expanded outreach program in compliance with the Open Meeting Law and to foster success.

Government Affairs (GA) will conduct the following activities:

- 1) Schedule virtual engagements with legislators and municipal officials. GA will work with Executive Assistants to place holds on Commissioners' calendars for these meetings and will aim to hold these calls with two Commissioners present. GA will further ensure all interested Commissioners participate equally. The goal of these engagements is to discuss the Commission's formal approval of changes to the HCA process, social equity loan funding, social consumption, and updates to impaired driving laws.
- 2) Liaise with legislative staff to share subject-matter expertise on cannabis-related legislation under consideration.

To ensure consistent messaging to external stakeholders, and in compliance with the approved August 2021 Legislative and Executive Branch Outreach policy, Commissioners are required to provide notice to GA staff prior to conducting intergovernmental engagements, including municipal, legislative, and Executive Branch personnel. GA staff will provide support before, during, and after the engagement as needed to bring objective success.





Executive Summary

Calendar Year 2021 Executive Director – Performance Evaluation

Team Member: Shawn Collins, Executive Director

Consensus Reviewers: Commissioners Steven Hoffman, Nurys Camargo, Ava Concepcion, Kimberly Roy and Bruce Stebbins

Executive Summary Provided By: Commissioner Bruce Stebbins and Erika White, Chief People Officer

Date: April 4, 2022

PURPOSE:

The purpose of a consensus review is to provide a uniform and comprehensive organizational perspective on the strengths, developmental needs, and progress toward goals for the Executive Director. It synthesizes input from supervisors and speaks with one voice for the Commission without focusing on or identifying the input from specific individuals.

BACKGROUND:

At the Commission's meeting on November 18, 2021, the commission approved a new process for conducting a formal performance review of the Executive Director. Though a new performance evaluation tool is being developed for the Executive Director to assess the 2022 yearly performance, the Commission chose to use an existing form that still provides for each Commissioner to share their comments about the Executive Director's performance.

The form was provided to all Commissioners in December 2021 and were requested to be completed and sent to CCC Chief People Officer Erika White by January 15th. All Commissioner comments were compiled without attribution into one final comprehensive document and shared with the Executive Director on March 11, 2022. Commissioner Stebbins and CPO White met with Executive Director Collins on March 24th to review the document, discuss the contents, and hear about his efforts to address any major concerns raised in the review. Finally, there was discussion of a salary consideration. This executive summary provides an overview of the review.



SECTION 1: IMPORTANT MESSAGE

Impressed with Shawn's thoughtful and diligent approach to issues, ability to create a positive working relationship between staff and Commissioners and removing barriers within that communication process, the strong working relationship not only with direct reports but the entire team and focus on managing our regulatory authority during this COVID pandemic.

Shawn has been significantly responsible for the success of the agency and the industry to date. His leadership is exemplified by his extraordinary high standards for himself and others, exemplary work ethic and deep subject matter expertise. Shawn represents the agency professionally to both internal and external constituencies and, in actions and in words, demonstrates his commitment to adhere to the agency's Mission Statement. He has worked hard to make himself a more effective manager, making great strides in delegation and constructive feedback.

SECTION 2: PERFORMANCE VS. GOALS FOR CALENDAR YEAR 2021

Attached, for consideration, is the Executive Directors self-assessment of performance versus goals, which was reviewed and discussed at the Commission's November 2021 Public Meeting.

Performance goals for the Calendar Year 2021, as set by Commission vote, are the following:

- 1) Maintain & improve FY19/20 levels of constituent service and support.
- 2) Complete rollout of Dynamics across all departments with 100% staff compliance on data entry
- 3) Expand data collection and organization throughout the agency and fully integrate into aspects of Commission functions, including policymaking, licensing, enforcement, social equity programming, research, hiring through robust and expanded open data model.
- 4) Complete agency-wide job classification study to ensure Commission continues to implement proper structure, identify similar roles across and within departments, and is built for long-term organizational success.
- 5) (a) Develop, submit, and secure a Fiscal Year 2021/2022 budget proposal that identifies and meets Commission's mission statement, strategic goals, and needs of overseeing a safe and equitable industry.
(b) Develop and execute a spending plan, within the allotted appropriations, that maintains sufficient and adequate Commission operations.
- 6) Continue to anticipate and meet all legislatively mandated deadlines for filing and reporting.
- 7) Continue to ensure Commission meets and exceeds all statutory mandates relating to research studies and develop mechanisms to share findings and expand public awareness with broad coalition of policymakers, researchers, regulators, and the general public, including, but not limited to hosting, sponsoring, or attending research conferences or summits.
- 8) In collaboration with Commissioners, begin to develop and deploy a 3-year strategic plan for the Social Equity Program that includes measurable goals and metrics, combined with robust data collection and tracking of cohort participants' success and satisfaction. Measures may include but are not limited to, total number of participants served, the overall satisfaction with the program, and the ability to identify and engage participants after their completion of their coursework.



- 9) Full roll-out of staff-wide performance management process including cascading goals to direct reports and all departments
- 10) Utilize the results and findings of the employee engagement survey to implement organizational, structural, or strategic change where necessary to maintain and build upon staff engagement and prepare to continue survey annually to monitor success.
- 11) Successfully onboard and fully integrate new Commissioners into ongoing Commission priorities, programming, and relevant operations with focus on facilitating collaboration amongst Commissioners and Commission staff.

THE EXECUTIVE DIRECTOR’S PERFORMANCE VERSUS GOALS RATED USING THE FOLLOWING SCALE:

- 1- MET ALL GOALS**
- 2- MOSTLY MET GOALS**
- 3- DID NOT MEET GOALS**

OVERALL RATING: 2 – MOSTLY MET GOALS

COMMENTS:

Feedback from commissioners provided that the Executive Director mostly met goals or goals were at least 50%-75% complete. Areas of focus moving forward are to continue on Goal #3, robust data collection to help drive decision making in the agency along with Goal #8, ensuring we develop the 3-year Social Equity Strategic Plan.

SECTION 3: JOB PERFORMANCE AND CRITICAL SKILLS:

Rating scale:

- 1- Strongly Disagree (Requires developmental focus [see Section 4])**
- 2- Disagree**
- 3- Agree**
- 4- Strongly Agree (Area of strength)**
- 5- N.A.: No opportunity to observe or evaluate**

***Ratings may include N.A. – not included in overall score**

- Overall Commissioners **Strongly Agree/Agree** - Shawn is performing well in the areas of Leadership, Management, and Individual Contribution.

SECTION 4: KEY DEVELOPMENTAL FOCUS

Beginning with the portion of his evaluation dealing with “Key Development Focus” and alignment with “Job Performance and Critical Skills”, the Executive Director acknowledged he reviewed all the comments and feedback shared with him through this section of his evaluation. He plans to address comments provided that may be viewed as agency action steps that could require engagement or approval of Commissioners.



The following steps and strategies were discussed with respect to his ongoing professional development:

- Continue to allow for working relationships between commissioners and staff. The Executive Director noted that allowing more opportunities for the team to interact with Commissioners is allowing him to have more time to focus on his annual goals.
- Support equity and inclusion throughout the Commission.
- Work with his direct reports to continue building the agency's capacity, focus on continued team building and maintaining "a top-notch agency" as it was described. The strength in the diversity of the team was also discussed.
- Lead to build the capacity and leadership growth of the entire team to always be prepared for any transitional change that may come to the Commission. He mentioned repeatedly how proud he is of the staff and their willingness not to shy away from addressing key issues.
- Utilize performance review effectively with staff to highlight staff success and address any areas of underperformance.
- Focus his skills and expertise on securing the necessary resources to operate the commission, complete its work and invest in staff.
- Adopt a more effective work-life balance and set that example for the rest of the team. The Executive Director's strengths of accountability and setting extremely high standards were noted.
- Consider opportunities to potentially utilize executive leadership and/or professional development programs and courses to continue to build on his skills and managing the continued growth of the agency.
- Continue professional engagement with the regulators from other jurisdictions that have legalized cannabis to provide him leadership opportunities as well as to promote the successful work Massachusetts has achieved in regulating this new industry.
- Utilize public presentation opportunities to update the Commission and highlight progress on any areas of his key development focus.

SECTION 5: SALARY CONSIDERATION

At the start of this portion of the performance review meeting to discuss salary consideration, the Executive Director offered that he would choose not to accept a salary increase at this time.

In 2021, the Commission awarded the Executive Director an increase of 3% bringing his salary to a total of \$201,880.00. His 2021 performance review results mirrored his 2020 performance review, and the Commission could consider a 2-3% increase.



SECTION 6: TEAM MEMBER RESPONSE AND FEEDBACK

I am grateful for the opportunity to respond to the thoughtful and thorough performance review process that has been deployed for CY21. CY21 represented significant change for the Commission the likes of which we haven't confronted in our still-short existence. We introduced 4 new Commissioners, continued to grow/expand our agency, and safely maintained a remote environment given the pandemic. True to form each task, challenge, issue, or charge was met with unrivaled energy, professionalism, and expertise by our team. The credit is theirs.

I want to acknowledge aspects of the evaluation that will weigh on me as an organizational leader. I will maintain focus on the structural dynamic of our agency, especially as it pertains to the working relationships between Commissioners and staff. Our professional staff are often best equipped to answer questions quickly, and Commissioners, as you mull ideas and seek partners to brainstorm alongside, deserve direct access to those individuals and the solutions they likely possess. We must ensure, however, that we continue to empower our staff and their managers to properly identify, set, and oversee workloads and tasks in accordance with declared and adopted goals set by the Commission.

Further, I want to ensure that we continue to aspire to demonstrate the potential of modern government. That, of course, could mean a lot of things to different people. From my standpoint, it is an agency that empowers its staff to contribute throughout a decision-making process, it is an agency that embraces data and information and shares it as widely as possible, and it is an agency that understands its mission and constituency and evolves regularly to meet and engage both. Specifically, that includes our ongoing commitment to staff engagement, equity, open data, robust and honest research, constituent service, access, and awareness as well as efficient but robust compliance processes. I continue to be confident that our staff can meet those objectives especially considering their results to date.

Personally, I understand my need to continue to grow and develop as a manager. Using tools available to me, including performance management, I intend to set clear expectations for our teams based on the adopted goals and use regular check-ins to identify issues and opportunities if/when they arise. Most especially, I intend to reflect on my own performance, my own style, and my own contributions and assess where I can learn or develop new skills, approach matters differently, or otherwise improve. I appreciate the Commission's insightful responses to this end and look forward to continuing our work together.

Lastly, I remain grateful to lead such a dynamic organization that over the last 4+ years has undertaken the remarkable task of building itself alongside a newly legal industry. This organization, of course, is comprised of people. Dedicated, talented, motivated, and mission-conscious people that the Commonwealth should be proud of. Together with the Commission, they have built the world-class agency we imagined upon the Commission's inception. It continues to be an amazing honor to work alongside them.





Cannabis Control Commission

Monthly Public Meeting

April 7, 2022 at 10:00 a.m. via Microsoft Teams Live

Agenda

- I. Call to Order
- II. Chairman's Comments and Updates
- III. Minutes for Approval
- IV. Executive Director's Report
- V. Staff Recommendations on Changes of Ownership
- VI. Staff Recommendations on Renewals
- VII. Staff Recommendations on Final Licenses
- VIII. Staff Recommendations on Provisional Licenses
- IX. Commission Discussion and Votes
- X. New Business that the Chair did not Anticipate at the Time of Posting
- XI. Next Meeting Date and Adjournment



Executive Director's Report

Highlights from Licensing Data*

- 15 applications awaiting first review
- 15 applications for Commission consideration
- 34 applications awaiting supplemental review
- 98,382 certified active patients
- 1 Registered Physician Assistant



* Additional data available at the end of slide presentation

Licensing Applications | April 7, 2022

The totals below are all license applications received to date.

Type	#	
Pending	244	
Withdrawn	1,095	→ 85%
Incomplete (Less than 4 packets submitted)	7,316	
Denied	4	
Approved: Delivery Pre-Certifications	156	
Approved: Delivery Endorsements	3	
Approved: Licenses	1,074	→ 10%
Total	9,892	

* Additional data available at the end of slide presentation

Licensing Applications | April 7, 2022

The totals below are number of licenses approved by category.

Type	#
Craft Marijuana Cooperative	4
Marijuana Courier	14
Marijuana Delivery Operator	18
Independent Testing Laboratory	20
Marijuana Cultivator	325
Marijuana Microbusiness	29
Marijuana Product Manufacturer	246
Marijuana Research Facility	0
Marijuana Retailer	407
Marijuana Third Party Transporter	4
Marijuana Transporter with Other Existing ME License	7
Total	1,074

* Additional data available at the end of slide presentation

Licensing Applications | April 7, 2022

The totals below are number of licenses approved by stage.

Type	#
Pre-Certified/Delivery Endorsed Microbusiness	158
Provisionally Approved	127
Provisional License	517
Final License	51
Commence Operations	380
Total	1,233

→ 30%

Provisionally approved means approved by the Commission but has not submitted license fee payment yet – provisional license has not started

Licensing Applications | April 7, 2022

Status	#
Application Submitted: Awaiting Review	15
Application Reviewed: More Information Requested	181
Application Deemed Complete: Awaiting 3 rd Party Responses	33
All Information Received: Awaiting Commission Consideration	15
Applications Considered by Commission (<i>includes Delivery Pre-Cert</i>)	1,237
Total	1,481



* Additional data available at the end of slide presentation



Licensing Applications | April 7, 2022

The totals below are distinct license numbers that have submitted all required packets.

The 1,481 applications represent 819 separate entities

Type	#
MTC Priority	255
Economic Empowerment Priority	114
Expedited Review	515
General Applicant	597
Total	1,481

Expedited Applications	
Expedited: License Type	73
Expedited: Social Equity Participant	227
Expedited: Disadvantaged Business Enterprise	144
Expedited: Two or More Categories	71
Total	515

* Additional data available at the end of slide presentation

Licensing Applications | April 7, 2022

Of 1,233 applications approved by the Commission, the following applications have Economic Empowerment Priority Review, Social Equity Program Participant, and/or Disadvantaged Business Enterprise status. Please note, applicants may hold one or more statuses.

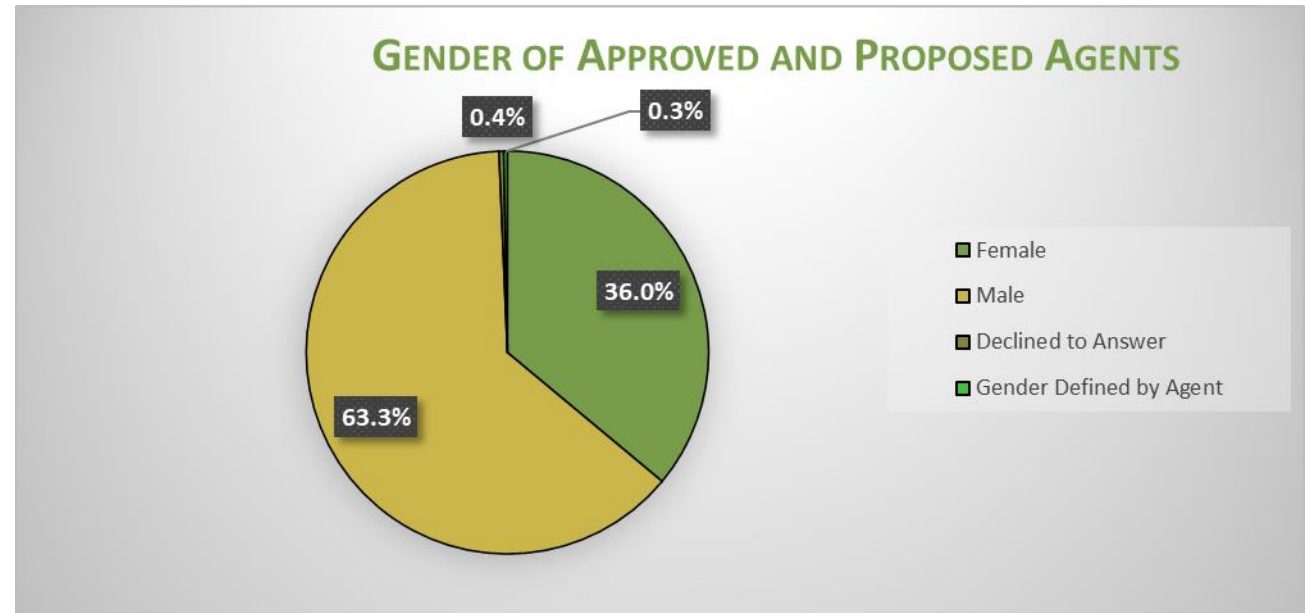
Type	Economic Empowerment	Social Equity Program	Disadvantaged Business Enterprise	TOTAL
Pre-Certified/Delivery Endorsed Microbusiness	36 (+1)	125 (+7)	21	182 (+8)
Provisionally Approved	11 (-2)	13 (-4)	20 (-8)	44 (-14)
Provisional License	29 (+3)	59 (+7)	107 (+12)	195 (+22)
Final License	1 (-1)	6 (+1)	1 (-2)	8 (-2)
Commence Operations	12 (+1)	17 (+2)	37 (+1)	66 (+4)
Total	89 (+2) 7.2%	220 (+13) 17.8%	186 (+3) 15.0%	495 (+18) 40.1%

* Additional data available at the end of slide presentation

Agent Applications | April 7, 2022

Demographics of Approved and Pending Marijuana Establishment Agents

Gender	#	%
Female	7,058	36%
Male	12,393	63.3%
Declined to Answer	73	0.4%
Gender Defined by Applicant	58	0.3%
Total	19,582	100.0%

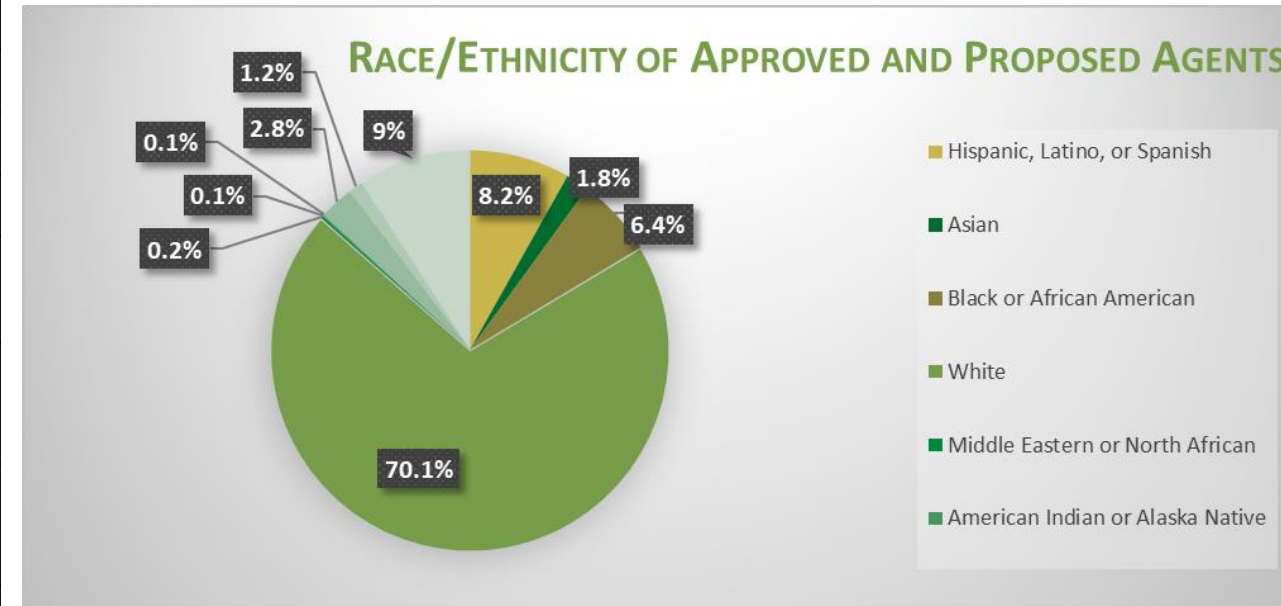


* Additional data available at the end of slide presentation

Agent Applications | April 7, 2022

Demographics of Approved and Pending Agents

Race/Ethnicity	#	%
Hispanic; Latino; Spanish	1,598	8.2%
Asian	362	1.8%
Black; African American	1,258	6.4%
White	13,719	70.1%
Middle Eastern; North African	37	0.2%
American Indian; Alaska Native	23	0.1%
Native Hawaiian; Other Pacific Islander	10	0.1%
Identified as Two or More Ethnicities	547	2.8%
Other Race or Ethnicity	226	1.2%
Declined to Answer	1,802	9.2%
Total	19,582	100.0%



* Additional data available at the end of slide presentation

Licensing Applications | April 7, 2022

TYPE	PENDING APPLICATION	PRE-CERTIFIED/ ENDORSEMENT	INITIAL LICENSE DENIED	PROVISIONALLY APPROVED	PROVISIONAL LICENSE	FINAL LICENSE	COMMENCE OPERATION	TOTAL
Craft Marijuana Cooperative	2	-	0	1	3	0	0	6
Marijuana Courier License	9	-	0	-	6	1	7	23
Marijuana Courier Pre-Certification	12	85	-	-	-	-	-	97
Independent Testing Laboratory	1	-	0	4	6	0	10	21
Marijuana Cultivator	59	-	2	47	178	20	80	386
Marijuana Delivery Operator License	7	-	0	-	16	2	0	25
Marijuana Delivery Operator Pre-Certification	15	71	-	-	-	-	-	86
Marijuana Microbusiness	6	-	0	7	15	1	6	35
Marijuana Product Manufacturer	46	-	1	38	131	13	64	293
Marijuana Research Facility	7	-	0	0	0	0	0	7
Marijuana Retailer	71	-	1	28	160	12	207	479
Marijuana Transporter with Other Existing ME License	1	-	0	2	2	1	2	8
Microbusiness Delivery	0	-	0	0	0	0	1	3
Third Party Transporter	8	-	0	0	0	1	3	12
Total	244	158	4	127	517	51	380	1,481

Licensing Applications | April 7, 2022

The totals below are the number of cultivation licenses approved by stage.

TYPE	PENDING APPLICATION	PRE-CERTIFIED/ ENDORSEMENT	INITIAL LICENSE DENIED	PROVISIONALLY APPROVED	PROVISIONAL LICENSE	FNAL LICENSE	COMMENCE OPERATION	TOTAL
Marijuana Cultivator (Indoor)	45	-	1	40	163	16	65	330
Marijuana Cultivator (Outdoor)	14	-	1	7	15	4	15	56
Total	59	-	2	47	178	20	80	386

* Additional data available at the end of slide presentation

Cultivation Applications | April 7, 2022

TYPE	PENDING APPLICATION	INITIAL LICENSE DENIED	PROVISIONALLY APPROVED	PROVISIONAL LICENSE	FINAL LICENSE	COMMENCE OPERATION	TOTAL
Cultivation Tier 1 (Up to 5,000 sq. ft.)	14	0	4	35	4	13	70
Cultivation Tier 2 (5,001-10,000 sq. ft.)	13	0	14	45	6	21	99
Cultivation Tier 3 (10,001-20,000 sq. ft.)	4	2	9	44	1	12	72
Cultivation Tier 4 (20,001-30,000 sq. ft.)	2	0	4	14	2	8	30
Cultivation Tier 5 (30,001-40,000 sq. ft.)	4	0	6	7	1	6	24
Cultivation Tier 6 (40,001-50,000 sq. ft.)	3	0	4	10	3	4	24
Cultivation Tier 7 (50,001-60,000 sq. ft.)	2	0	1	5	0	3	11
Cultivation Tier 8 (60,001-70,000 sq. ft.)	1	0	0	2	0	1	4
Cultivation Tier 9 (70,001-80,000 sq. ft.)	3	0	1	2	1	2	9
Cultivation Tier 10 (80,001-90,000 sq. ft.)	0	0	0	0	1	5	6
Cultivation Tier 11 (90,001-100,000 sq. ft.)	13	0	4	14	1	5	37
Total	59	2	47	178	20	80	386
Total Maximum Canopy (Sq. Ft.)	2,380,000	40,000	1,440,000	4,705,000	620,000	2,555,00	11,740,000

57%

15%

MMJ Licensing and Registration Data | April 7, 2022

The numbers below are a snapshot of the program for the month of March.

MTC Licenses	#
Provisional	39
Final	5
Commence Operations	94
License Expired	43
Total	181

MMJ Program	#
Certified Patients	104,377
Certified Active Patients	98,382
Active Caregivers	8,021
Registered Certifying Physicians	291
Registered Certifying Nurse Practitioners	102
Physicians Assistants	1
Ounces Sold	83,726

* Additional data available at the end of slide presentation

Commission Diversity, Equity, and Inclusion Committees

- Commission has two DEI committees comprised of agency staff that volunteered to lend their voices to Commission’s simultaneous equity-based work as both policymaker and employer.
- Loosely defined or described as being “internal” (Commission Voices) and “external” (Access & Equity) focused.



Access and Equity

Purpose

- Promote a diverse, equitable, and inclusive industry – mitigate harm from War on Drugs in disproportionately impacted areas; lower barriers to entry into the cannabis industry in Massachusetts.

Goals

- Assist the agency to develop policies and procedures to encourage and enable full participation in the marijuana industry by people from communities that have previously been disproportionately harmed by marijuana prohibition and enforcement and positively impact those communities.

Commission Voices

Purpose

- Promote a diverse, equitable and inclusive workforce by fostering an environment where Commission employees feel safe, included, have a voice, and can achieve success without barriers.
- Create mission-driven goals and initiatives across Commission departments that cascade to our workforce.

Goals

- Propose programs and initiatives to promote a diverse, inclusive, and equitable workforce.
- The group will define goals, measure performance, assess policies and procedures, and make recommendations.

Equity Groups - Membership

- Each group includes employee representatives volunteering from across the Commission from various departments.
- Groups are empowered to fully develop their individual charters, goals, metrics and meeting schedules.
- The Steering Committee will update the Executive Director on a monthly basis to ensure accountability and transparency throughout the Commission.

DEI Groups - Membership

- **Commission Voices:**
 - Jasmine Dryden, Constituent Services Associate
 - Rebecca Kwakye, Investigations & Enforcement Assistant
 - Olivia Laramie, Project Coordinator - Research
 - Marianne Sarkis, Director of Data Analytics
- **Access & Equity:**
 - Andrew Carter, Associate Enforcement Counsel
 - Tiixa Chukwuezi, Licensing Specialist
 - Meghan Dube, Project Manager – Operations
 - Sabiel Rodriguez, Legal Assistant

Steering Committee

- **Steering Committee Members:**
 - Erika White, Chief People Officer
 - Yaw Gyebi, Jr., Chief of Investigations & Enforcement
 - Alisa Stack, Chief Operating Officer
 - Cedric Sinclair, Chief Communications Officer
 - Adriana León, Chief Financial & Accounting Officer
- The purpose of the Commission's DEI Steering Committee is to guide, support and direct the Commission's mission, vision and values toward diversity, equity and inclusion.



Commission Updates

- First commence operations has been provided for Delivery Operator, which formally initiates the 3-year exclusivity window – (April 1, 2025)
 - Commission staff will return to the Commission in coming months with recommendations regarding metrics for evaluating effectiveness of 36-month exclusivity period.
- Commission has launched social media campaign urging consumer responsibility ahead of 4/20 - look for #420Safety.
 - Content will be available on Facebook, Twitter, and Instagram



Hiring Update

Associate Enforcement Counsel

Project Coordinators, Equity Programming and Community Outreach

- Onboarded 3/28
-

Budget Director

Manager, Government Affairs and Policy

Multimedia Content Producer

- Final Candidates' Stage
-

Multimedia Content Producer


Project Coordinator, Investigations & Enforcement

- Initial Screening and Interview Process
-

Data Manager

- Currently posted, apply by 4/15 at 5:00PM





Staff Recommendations on Licensure



Staff Recommendations: Changes of Ownership

1. Four Daughters Compassionate Care, Inc.
2. Shine Diamond, LLC
3. Solurge, Inc.
4. ToroVerde (Massachusetts), Inc.
5. ToroVerde (Massachusetts) II, Inc.
6. ToroVerde (Massachusetts) III, Inc.
7. West County Collective



Staff Recommendations: Renewals

1. 27 Broom Street, LLC (#MPR243755)
2. 27 Broom Street, LLC (#MCR140193)
3. 27 Broom Street, LLC (#MCR140159)
4. AmeriCann Brands, Inc. (#MCR140194)
5. Bask, Inc. (#MPR243733)
6. Bask, Inc. (#MCR140169)
7. Beacon Compassion, Inc. (#MPR243746)
8. Beacon Compassion, Inc. (#MCR140186)
9. BWell Holdings, Inc (#MRR205997)
10. Canna 11 Holyoke, LLC (#MCR140199)
11. Cape Cod Grow Lab, LLC (#MPR243764)
12. Cape Cod Grow Lab, LLC (#MCR140201)
13. CastleRock Agricultural Enterprises Incorporated (#MCR140179)
14. CNA Stores, Inc. (#MRR206019)
15. CNA Stores, Inc. (#MRR205992)
16. Crabgrass LLC (#MCR140168)
17. Debilitating Medical Condition Treatment Centers (#MCR140192)
18. Elev8 Cannabis Inc (#MRR205983)
19. Evergreen Strategies, LLC (#MRR206038)
20. Evergreen Strategies, LLC (#MRR206037)
21. Fernway LLC (#MPR243773)
22. Galil Greenery LLC (#MRR206034)
23. Green Railroad Group, Inc. (#MRR205982)
24. Green World LLC (#MRR206012)

Staff Recommendations: Renewals

25. Greener Leaf, Inc. (#MRR206011)
26. Grow Team Gardens LLC (#MBR169286)
27. Healthy Pharms, Inc. (#MRR205972)
28. Healthy Pharms, Inc. (#MPR243725)
29. Healthy Pharms, Inc. (#MCR140151)
30. Hennen, Inc. (#MRR206005)
31. HIGHMINDED LLC (#MRR206006)
32. HIGHMINDED LLC (#MPR243745)
33. Holistic Industries, Inc. (#MPR243754)
34. Holistic Industries, Inc. (#MCR140188)
35. Humboldt Masters LLC (#MPR243748)
36. HumboldtEast LLC (#MCR140197)
37. Hyecorp LLC (#MRR206033)
38. In Good Health Inc. (#MRR206027)
39. Lazy River Products, LLC (#MRR206010)
40. Lazy River Products, LLC (#MCR140189)
41. Legacy Foundation Group, LLC (#ILR267902)
42. Mantis Management Group, LLC (#MCR140203)
43. Morning Dew, LLC (#MBR169283)
44. Native Sun Wellness Inc. (#MRR205996)
45. Olde World Remedies, Inc. (#MRR206016)
46. Paper Crane Provisions, LLC (#MCR140196)
47. Platinum HydroLab, Inc (#MPR243751)
48. Platinum HydroLab, Inc. (#MCR140165)
49. Silver Therapeutics, Inc. (#MRR206023)

50. The Old Bank, LLC (#MRR206040)
51. Theory Wellness Inc (#MCR140187)
52. Tower Three, LLC (#MCR140205)
53. Alternative Compassion Services, Inc. (#RMD585)
54. Briarleaf (#RMD1730)
55. Curaleaf North Shore, Inc. (#RMD765)
56. Green Gold Group, Inc. (#RMD786)
57. Holistic Industries, Inc. d/b/a Liberty Cannabis (#RMD1526)
58. Liberty Compassion d/b/a Affinty , RMD1465
59. Mass Alternative Care, Inc. - Amherst (#RMD1527)
60. Theory Wellness (#RMD305)



Staff Recommendations: Final Licenses

1. 1Connection, LLC (#MR282401), Retail
2. **Bud's Goods and Provisions, Corp. (#MR281774), Retail**
3. DB Delivery MA, LLC d/b/a Doobie (#MD1258), Marijuana Delivery Operator
4. Debilitating Medical Condition Treatment Centers (#MP282067), Product Manufacturing
5. Essex Apothecary, LLC (#MR283192), Retail
6. Green Theory Cultivation, LLC (#MC282665), Cultivation, Tier 3 / Indoor
7. Green Theory Cultivation, LLC (#MP281848), Product Manufacturing
8. Impressed, LLC (#MC282148), Cultivation, Tier 3 / Indoor




Staff Recommendations: Final Licenses

9. J & L Enterprises, Inc. (#MCN282392), Cultivation, Tier 1 / Indoor
10. KCCS, LLC (#MR283970), Retail
11. Northeast Alternatives, Inc. (#MCN282112), Cultivation, Tier 6 / Indoor
12. Salisbury Cultivation and Product Manufacturing, LLC d/b/a Root and Bloom (#MC282530), Cultivation, Tier 3 / Indoor
13. Salisbury Cultivation and Product Manufacturing, LLC d/b/a Leaf Laboratories (#MP281819), Product Manufacturing
14. Shine Delivery, LLC (#DO100130), Marijuana Courier
15. Vedi Naturals, LLC d/b/a Kosa (#MR283056), Retail
16. Webber Road Ops, LLC d/b/a Pioneer Cannabis Company (#MR283559), Retail
17. Beacon Compassion, Inc d/b/a HiFive (#MTC1729), Vertically Integrated Medical Marijuana Treatment Center



Staff Recommendations: Provisional Licenses

1.	Apothca, Inc. (#MRN284429), Retail		Operator
2.	Baked Beans Farm, LLC (#MCN283400), Cultivation,	Tier 2 / Indoor	13. The Green Lady Dispensary, Inc. (#MCN283585), Cultivation, Tier 1 /
3.	Baked Beans Farm, LLC (#MPN282045), Product	Manufacturing	Indoor
4.	Beacon Compassion, Inc. d/b/a HiFive (#MRN282271), Retail		14. The Green Lady Dispensary, Inc. (#MPN282104), Product
5.	BTE, Inc. (#MCN283668), Cultivation, Tier 11 /		Manufacturing
	Outdoor		15. Union Twist, Inc. (#MRN284038), Retail
6.	East Coast Remedies Corp. (#MRN282565), Retail		16. Beacon Compassion, Inc. d/b/a HiFive (#RMDA3112), Vertically Integrated
7.	Kalyx, LLC (#MRN282687), Retail		Medical Marijuana Treatment Center
8.	Kapnos, Inc. (#MCN283154), Cultivation, Tier 2 /	Indoor	
9.	LMCC, LLC (#MCN281565), Cultivation, Tier 2 / Indoor		
10.	LMCC, LLC (#MPN282039), Product Manufacturing		
11.	Mederi, Inc. (#MPN281806), Product Manufacturing		
12.	Relevant Energy Concepts, LLC (#MDA1259),	Marijuana Delivery	



Commission Discussion & Votes



The Commission is in
recess until



Commission Discussion & Votes

- Responsible Vendor Training Renewals
- Regulatory Review Process
- Guidance on Direct and Indirect Control
- Update on Legislative Outreach
- Vote to Participate in Mediation Regarding Commission Governance
- Closeout of Calendar Year 2021 Executive Director Performance Review



Regulatory Process Proposal

Phase 1 – Today - August/September 2022

Commissioners identify topics for internal discussion/research utilizing Project Charter format (based on staffing availability).

Survey staff involved in previous regulatory rounds for feedback/suggestions – may impact future phases.

Continue to monitor and engage in legislative process considering many pending items would require regulatory work (i.e. HCA, social consumption). Formal legislative process concludes July 31, 2022.

Phase 2 – October 2022 - February 2023*

Identify scope of proposals and establish or continue working groups (incorporating Commissioner/staff feedback) to begin drafting regulations for Commission consideration.

Meet jointly with Cannabis Advisory Board and engage other relevant state agencies to gather feedback and insight into proposals.

Conduct related listening sessions with general public, including licensees, patients, and other stakeholders.

Phase 3 – February - June 2023*

Commission discussion and vote on draft regulations, including staff presentation and consideration of implementation timeline.

Public hearing and public comment period on draft regulations. Modify accordingly, as determined by the Commission.

Ensure adequate time to understand cost and implementation implications for final regulations as well as vetting of language with other state agencies, internal departments, and impact on existing programs.

Discuss and vote on final regulations for promulgation.

*Commission may choose to review, evaluate, and adjust schedule between phases.

Commission Discussion & Votes

- Guidance on Direct and Indirect Control



Update on Legislative Outreach

- Since August 2021:
 - Three Approved Statements of Commission Policy
 - Social Equity Funding
 - Social Consumption
 - Operating Under the Influence
- Commissioner and staff outreach to legislators has resulted in expanded understanding of cannabis-related issues on Beacon Hill.



Update on Legislative Outreach

- Government Affairs will begin proactive outreach to legislative officials to schedule Commissioner engagements:
 - In accordance with Open Meeting Law;
 - To maximize the Commission's subject-matter expertise;
 - To serve as a resource for legislators and their staff
- All Commissioners will have the opportunity to participate
- Prior notice of Commissioner and staff engagement with the Legislature and Executive Branch is required, per policy





Commission Discussion & Votes

- Vote to Participate in Mediation Regarding Commission Governance
- Closeout of Calendar Year 2021 Executive Director Performance Review





Upcoming Meetings & Adjournment

Upcoming Meetings and Important Dates

Next Meeting Date:
May 12

- Monthly Public Meeting
 - Remote via Teams
 - 10:00 AM



2022 Public Meeting Schedule

Public Meeting dates are tentative and subject to change

June 9

October 13

July 14

November 10

August 11

December 8

September 8



Additional Licensing Data



Licensing Applications | April 7, 2022

The totals below are applications that have submitted all four packets and are pending review.

Type	#
Craft Marijuana Cooperative	2
Delivery-Only Provisional Licensure (Part 2)	9
Delivery-Only Pre-Certification (Part 1)	12
Independent Testing Laboratory	1
Marijuana Cultivator	59
Marijuana Delivery Operator Provisional License (Part 2)	7
Marijuana Delivery Operator Pre-Certification (Part 1)	15
Marijuana Microbusiness	6
Marijuana Product Manufacturer	46
Marijuana Research Facility	7
Marijuana Retailer	71
Marijuana Transporter with Other Existing ME License	1
Microbusiness Delivery Endorsement	0
Third Party Transporter	8
Total	244

Adult Use Agent Applications | April 7, 2022

41,225 Total Agent Applications:

224
Total
Pending

{ 214 Pending Establishment Agents
10 Pending Laboratory Agents

- 1,987 Withdrawn
- 2,152 Incomplete
- 2,113 Expired
- 15,385 Surrendered
- 5 Denied / 1 Revoked
- 19,358 Active

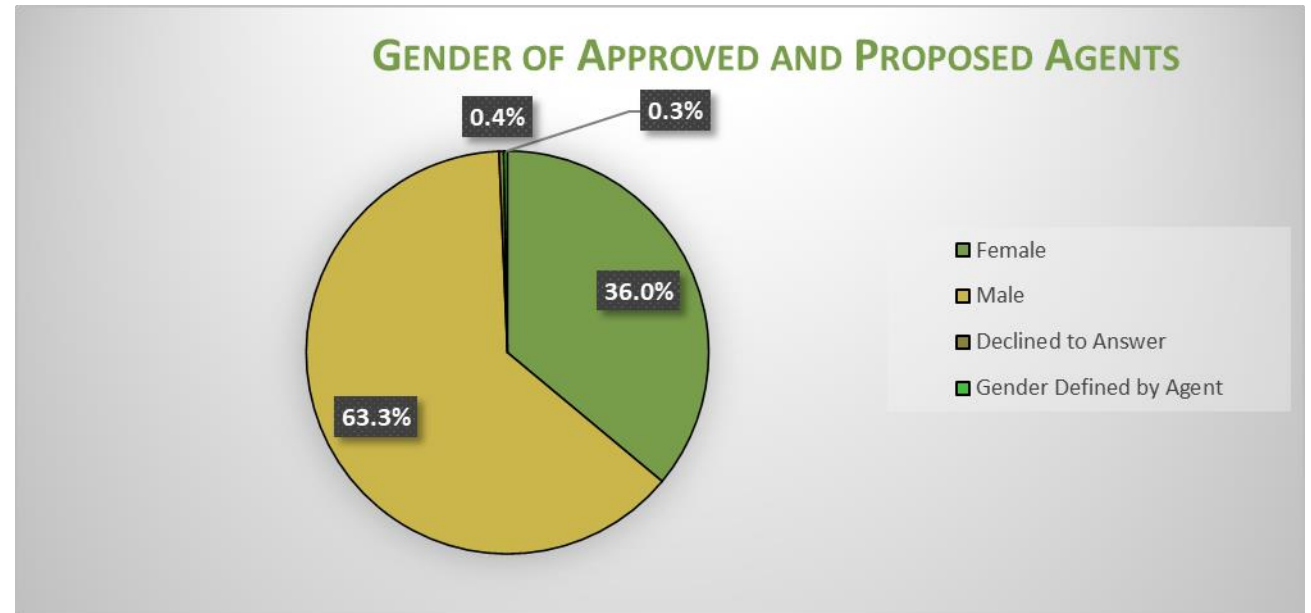
Of 224 Total Pending:

- 64 not yet reviewed
- 155 CCC requested more information
- 5 awaiting third party response
- 0 Review complete; awaiting approval

Agent Applications | April 7, 2022

Demographics of Approved and Pending Marijuana Establishment Agents

Gender	#	%
Female	7,058	36%
Male	12,393	63.3%
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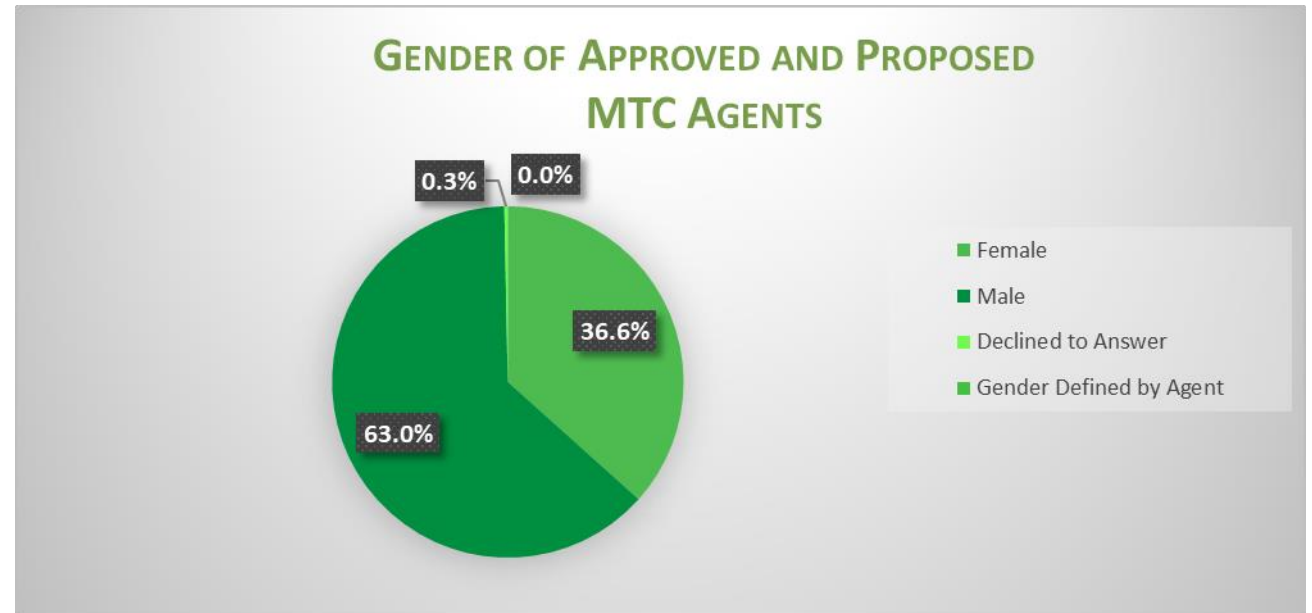


* Additional data available at the end of slide presentation

Agent Applications | April 7, 2022

Demographics of Approved and Pending Medical Marijuana Treatment Center Agents

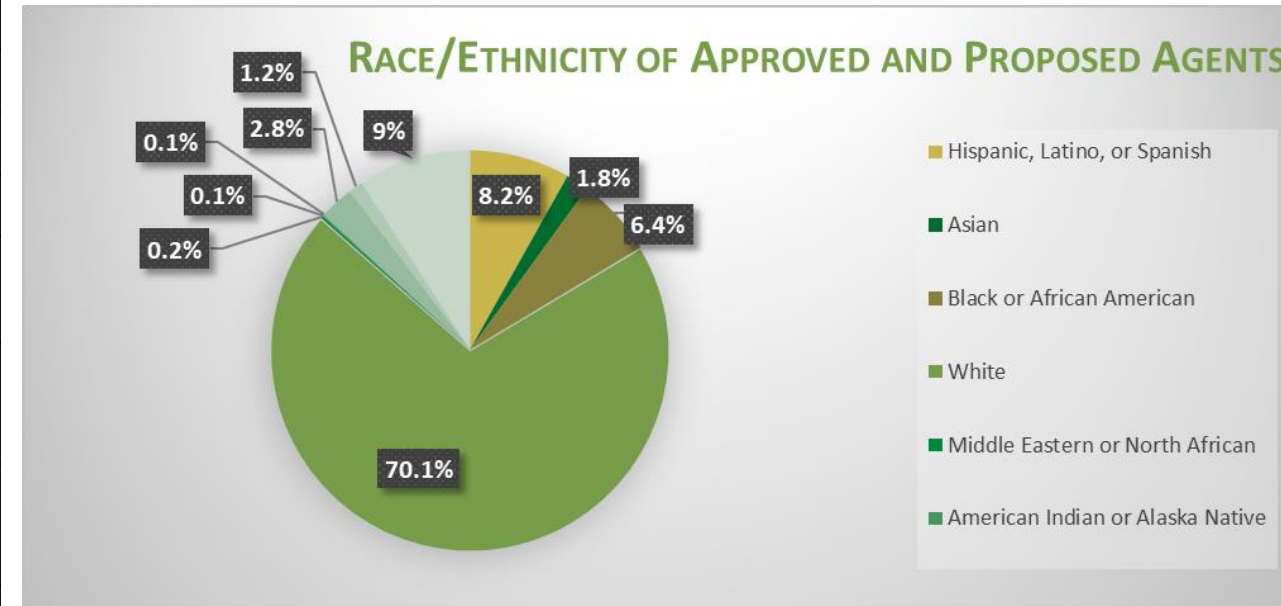
Gender	#	%
Female	3,345	36.6%
Male	5,757	63%
Declined to Answer	29	0.3%
Gender Defined by Applicant	0	0.0%
Total	9,131	100.0%



Agent Applications | April 7, 2022

Demographics of Approved and Pending Agents

Race/Ethnicity	#	%
Hispanic; Latino; Spanish	1,598	8.2%
Asian	362	1.8%
Black; African American	1,258	6.4%
White	13,719	70.1%
Middle Eastern; North African	37	0.2%
American Indian; Alaska Native	23	0.1%
Native Hawaiian; Other Pacific Islander	10	0.1%
Identified as Two or More Ethnicities	547	2.8%
Other Race or Ethnicity	226	1.2%
Declined to Answer	1,802	9.2%
Total	19,582	100.0%

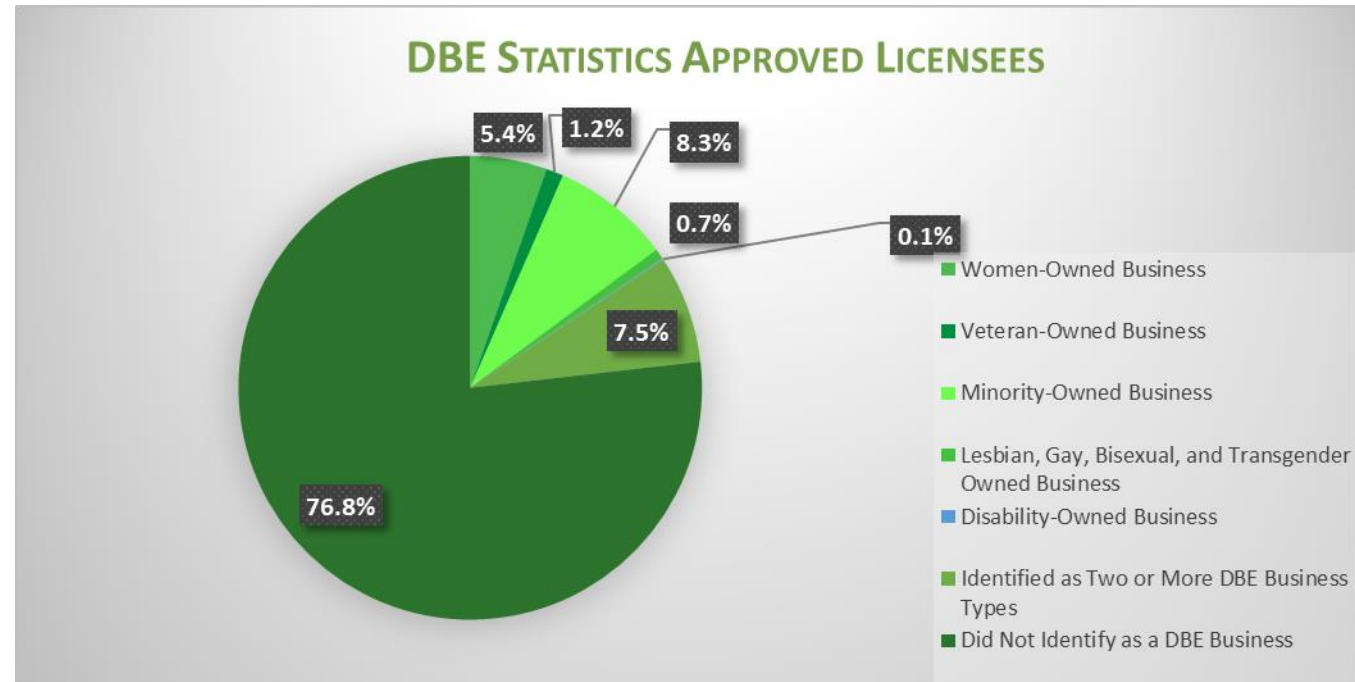


* Additional data available at the end of slide presentation

Licensing Applications | April 7, 2022

Disadvantaged Business Enterprise Statistics for Approved Licensees

Type	#	% of Group
Women-Owned Business	66	5.4%
Veteran-Owned Business	15	1.2%
Minority-Owned Business	102	8.3%
Lesbian, Gay, Bisexual, and Transgender Owned Business	9	0.7%
Disability-Owned Business	1	0.1%
Identified as Two or More DBE Business Types	93	7.5%
Did Not Identify as a DBE Business	947	76.8%
Total	1,233	100.0%

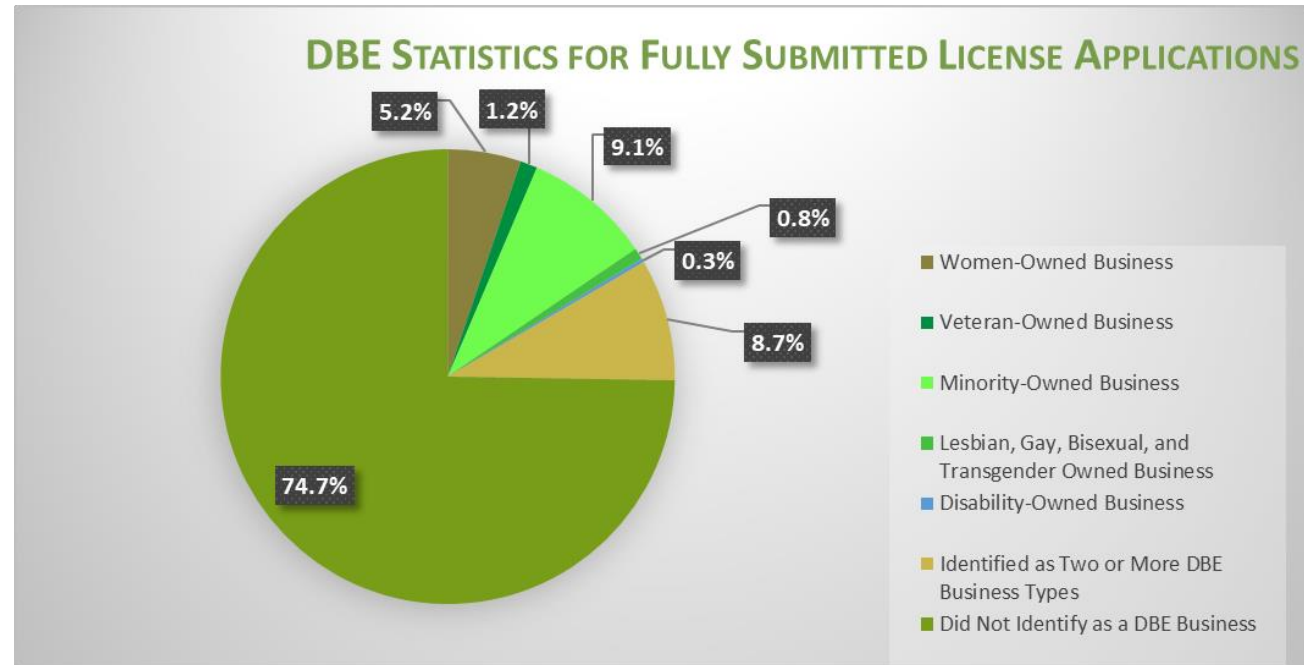


* Additional data available at the end of slide presentation

Licensing Applications | April 7, 2022

Disadvantaged Business Enterprise (DBE) Statistics for Fully Submitted License Applications

Type	#	% of Group
Women-Owned Business	77	5.2%
Veteran-Owned Business	18	1.2%
Minority-Owned Business	134	9.1%
Lesbian, Gay, Bisexual, and Transgender Owned Business	12	0.8%
Disability-Owned Business	4	0.3%
Identified as Two or More DBE Business Types	128	8.7%
Did Not Identify as a DBE Business	1,104	74.7%
Total	1,477	100.0%



* Additional data available at the end of slide presentation

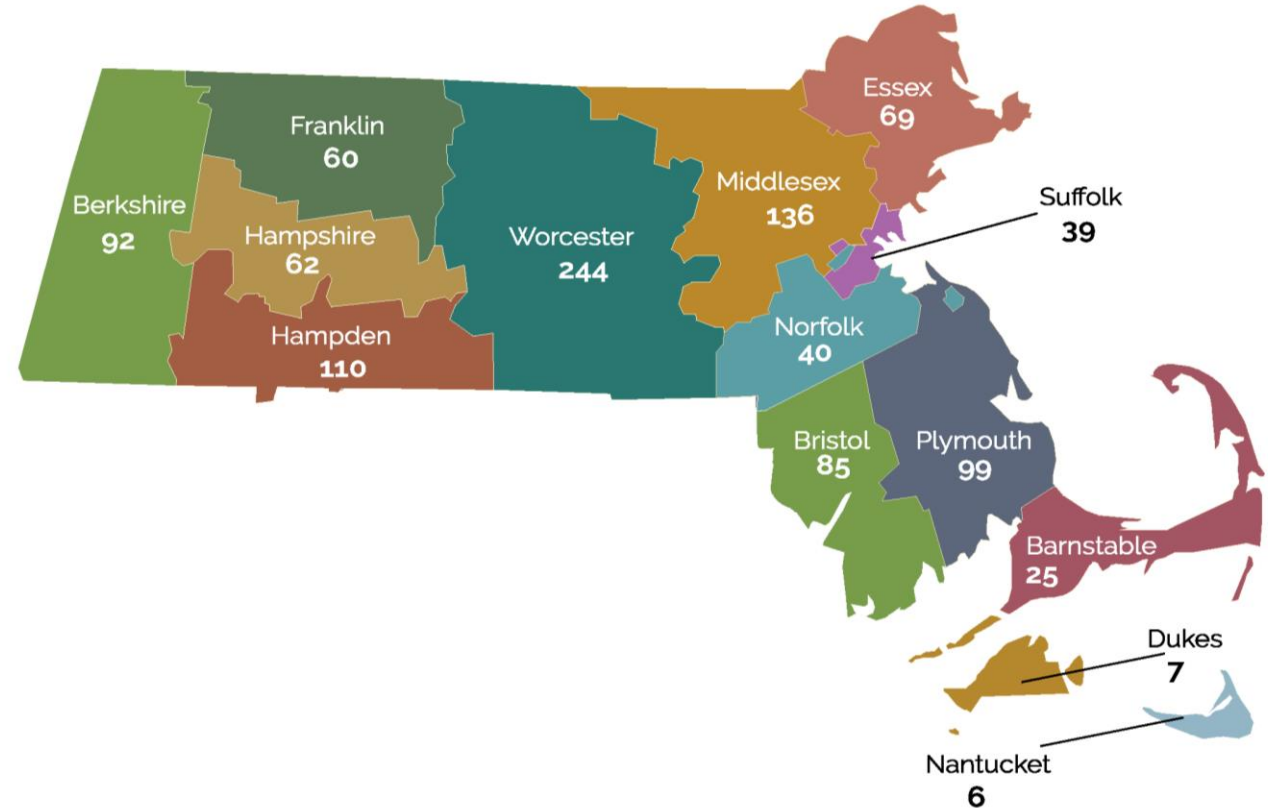
Medical Use Agent Application | April 7, 2022

MTC Agent Applications	#
Pending MTC Agent Applications	14
Pending Laboratory Agent Applications	0
Incomplete	48
Revoked	14
Denied	30
Surrendered	10,063
Expired	1,697
Active	9,117
Total Agent Applications	20,983

Marijuana Establishment Licenses | April 7, 2022

The totals below are the total number of licenses by county.

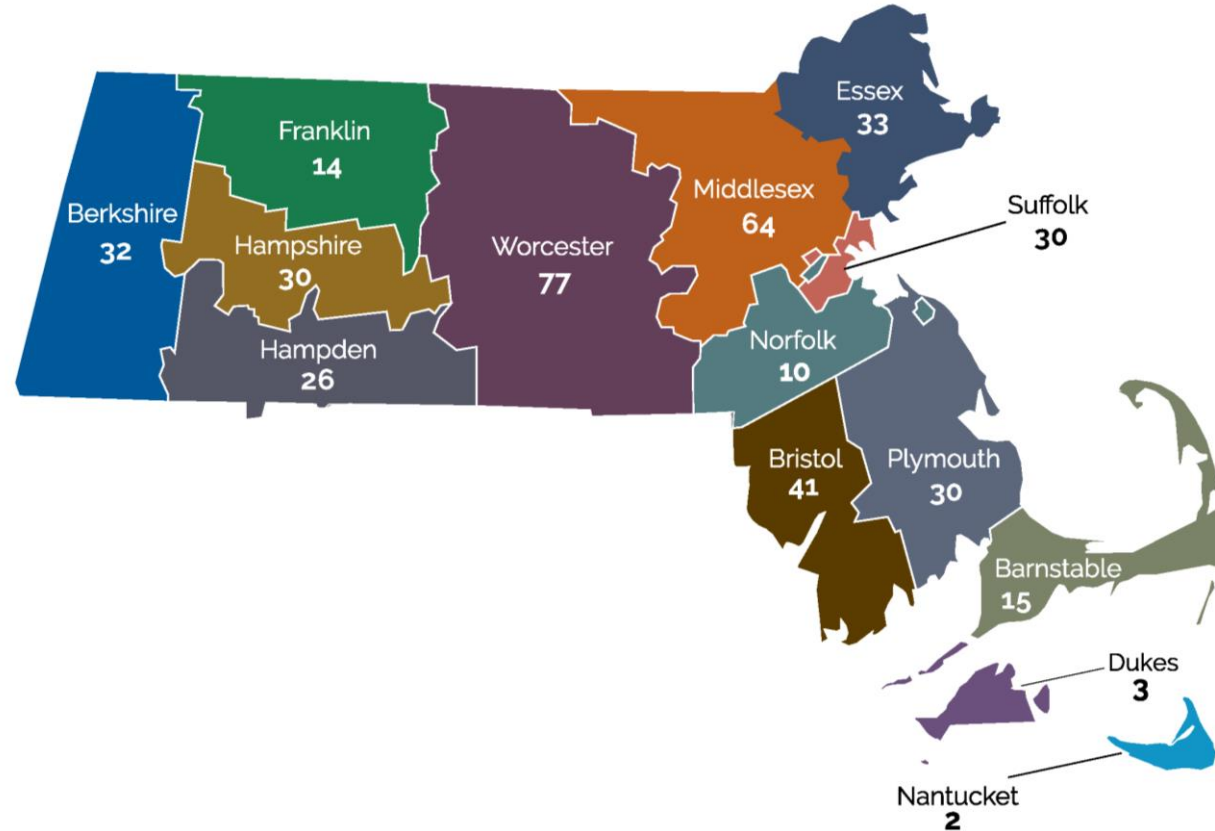
COUNTY	#	+/-
BARNSTABLE	25	0
BERKSHIRE	92	2
BRISTOL	85	2
DUKES	7	0
ESSEX	69	2
FRANKLIN	60	5
HAMPDEN	110	6
HAMPSHIRE	62	2
MIDDLESEX	136	0
NANTUCKET	6	0
NORFOLK	40	0
PLYMOUTH	99	2
SUFFOLK	39	5
WORCESTER	244	6
TOTAL	1,074	32



Marijuana Retailer Licenses | April 7, 2022

The totals below are the total number of retail licenses by county.

COUNTY	#	+
BARNSTABLE	15	0
BERKSHIRE	32	0
BRISTOL	41	0
DUKES	3	0
ESSEX	33	0
FRANKLIN	14	1
HAMPDEN	26	1
HAMPSHIRE	30	1
MIDDLESEX	64	0
NANTUCKET	2	0
NORFOLK	10	1
PLYMOUTH	30	1
SUFFOLK	30	4
WORCESTER	77	1
TOTAL	407	10



The totals below are the total number of MTC (Dispensing) licenses by county.

COUNTY	#
BARNSTABLE	5
BERKSHIRE	4
BRISTOL	12
DUKES	1
ESSEX	11
FRANKLIN	2
HAMPDEN	13
HAMPSHIRE	9
MIDDLESEX	27
NANTUCKET	2
NORFOLK	8
PLYMOUTH	14
SUFFOLK	9
WORCESTER	21
TOTAL	138

