

FFD Enterprises MA, Inc.

MRN284920

APPLICATION OF INTENT REVIEW

1. Name and address of the proposed Marijuana Establishment:

FFD Enterprises MA, Inc. d/b/a Fine Fettle
175 Memorial Avenue, West Springfield, MA 01089

2. Type of license sought (if cultivation, its tier level and outside/inside operation) and information regarding the application submission:

Retail

The application was reopened two (2) times for additional information.

3. The applicant is a licensee or applicant for other Marijuana Establishment and/or Medical Marijuana Treatment Center license(s):

Type	Status	Location
Product Manufacturing	Commence Operations	West Tisbury
Cultivation, Tier 1/Indoor	Commence Operations	West Tisbury
(up to 5,000 sq. ft.)	_	-
Retail	Commence Operations	West Tisbury
Cultivation, Tier 2/Outdoor	Final License	Hinsdale
(5,001 - 10,000 sq. ft.)		
Retail	Commence Operations	Rowley
MTC	Commence Operations	West Tisbury-West Tisbury
MTC	Commence Operations	Hinsdale-Rowley

4. List of all required individuals and their roles in the Marijuana Establishment:

Individual	Role
Henry Zachs	Person Having Direct/Indirect Control
Benjamin Zachs	Person Having Direct/Indirect Control

Provisional License Executive Summary 1



Eric Zachs	Person Having Direct/Indirect Control
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5. List of all required entities and their roles in the Marijuana Establishment:

Entity	Role
Zafa XXV, LLC	Entity Having Direct/Indirect Control
ZAFA II, LLC	Entity Having Direct/Indirect Control

6. Applicant's priority status:

General Applicant

- 7. The applicant and municipality executed a Host Community Agreement on April 7, 2023.
- 8. The applicant conducted a community outreach meeting on April 24, 2023 and provided documentation demonstrating compliance with Commission regulations.
- 9. The Commission received a municipal response from the City/Town of Springfield on June 22, 2023 stating the applicant was in compliance with all local ordinances or bylaws.
- 10. The applicant proposed the following goals for its Plan to Positively Impact Disproportionately Harmed People:

#	Goal	
1	Recruit at least 25% of its workforce that are Massachusetts residents of West	
	Springfield and Massachusetts residents who have, or have parents or spouses	
	who have, past drug convictions.	
2	Provide industry specific educational programs and informational sessions	
	geared towards individuals that are Massachusetts residents of West	
	Springfield and Massachusetts residents who have, or have parents or spouses	
	who have, past drug convictions at least twice a year.	

BACKGROUND CHECK REVIEW

- 11. There were no disclosures of any past civil or criminal actions, occupational license issues, or marijuana-related business interests in other jurisdictions.
- 12. There were no concerns arising from background checks on the individuals or entities associated with the application.

MANAGEMENT AND OPERATIONS PROFILE REVIEW

13. The applicant states that it can be operational within four (4) months of receiving the provisional license(s).

Provisional License Executive Summary 2



14. The applicant's proposed hours of operation are the following:

Day(s)	Hours of Operation
Monday-Sunday	8:00 a.m. to 10:00 p.m.

- 15. The applicant submitted all required summaries of plans, policies, and procedures for the operation of the proposed establishment. The summaries were determined to be substantially compliant with the Commission's regulations.
- 16. The applicant proposed the following goals for its Diversity Plan:

#	Goal	
1	Recruit Women (50%), Minorities (50%), Persons with Disabilities (10%) and	
	Veterans (10%) and L.G.B.T.Q. +. (10%) for its hiring initiatives.	
2	Offer 100% of advancement opportunities to management and executive	
	positions internally, thereby providing opportunities to its diverse workforce.	
3	Ensure 100% of its employees receive training on diversity and sensitivity.	

17. Plan for obtaining marijuana or marijuana products (if applicable):

The applicant will obtain marijuana or marijuana products by contracting with other licensed establishments.

RECOMMENDATION

Commission staff recommend provisional licensure with the following conditions:

- 1. Final license is subject to inspection to ascertain compliance with Commission regulations.
- 2. Final license is subject to inspection to ascertain compliance with applicable state laws, local codes, ordinances or bylaws, and local licensing requirements.
- 3. The applicant shall cooperate with and provide information to Commission staff.
- 4. Provisional licensure is subject to the payment of the appropriate license fee.
- 5. Prior to final licensure, consider review and update diversity hiring goals in Diversity Plan based on statistics of host community and region in accordance with 935 CMR 500.101(1)(c)(8)(k) and provide any updates to licensing.

The applicant has demonstrated compliance with the laws and regulations of the Commonwealth and suitability for licensure. Therefore, the applicant is recommended for provisional licensure.