



Massachusetts Cannabis Control Commission

Marijuana Cultivator

General Information:

License Number: MC283354
Original Issued Date: 06/22/2021
Issued Date: 06/22/2021
Expiration Date: 06/22/2022

ABOUT THE MARIJUANA ESTABLISHMENT

Business Legal Name: M3 Ventures, Inc.

Phone Number: 617-686-5185
Email Address: lianne@mm-ma.org

Business Address 1: 9 Collins Avenue
Business City: Plymouth
Business State: MA
Business Zip Code: 02360
Business Address 2:
Mailing Address 1: 9 Collins Avenue
Mailing City: Plymouth
Mailing State: MA
Mailing Zip Code: 02360
Mailing Address 2:

CERTIFIED DISADVANTAGED BUSINESS ENTERPRISES (DBES)

Certified Disadvantaged Business Enterprises (DBEs): Not a DBE

PRIORITY APPLICANT

Priority Applicant: yes
Priority Applicant Type: RMD Priority
Economic Empowerment Applicant Certification Number:
RMD Priority Certification Number: RPA201874

RMD INFORMATION

Name of RMD: M3 Ventures, Inc.
Department of Public Health RMD Registration Number: RMD465
Operational and Registration Status: Obtained Final Certificate of Registration and is open for business in Massachusetts
To your knowledge, is the existing RMD certificate of registration in good standing?: yes
If no, describe the circumstances below:

PERSONS WITH DIRECT OR INDIRECT AUTHORITY

Person with Direct or Indirect Authority 1

Percentage Of Ownership: Percentage Of Control: 33
Role: Board Member
Other Role: President, General Counsel, Compliance Officer, Clerk

First Name: Krista Last Name: Ankner Suffix: Esq.

Gender: Female User Defined Gender:

What is this person's race or ethnicity?: White (German, Irish, English, Italian, Polish, French)

Specify Race or Ethnicity:

Person with Direct or Indirect Authority 2

Percentage Of Ownership: Percentage Of Control: 33

Role: Board Member Other Role: CEO and Treasurer

First Name: Jonathan Last Name: Herlihy Suffix:

Gender: Male User Defined Gender:

What is this person's race or ethnicity?: White (German, Irish, English, Italian, Polish, French)

Specify Race or Ethnicity:

Person with Direct or Indirect Authority 3

Percentage Of Ownership: Percentage Of Control:

Role: Executive / Officer Other Role:

First Name: Kevin Last Name: O'Reilly Suffix:

Gender: Male User Defined Gender:

What is this person's race or ethnicity?: White (German, Irish, English, Italian, Polish, French)

Specify Race or Ethnicity:

Person with Direct or Indirect Authority 4

Percentage Of Ownership: Percentage Of Control:

Role: Manager Other Role:

First Name: Keith Last Name: Tibbetts Suffix:

Gender: Male User Defined Gender:

What is this person's race or ethnicity?: White (German, Irish, English, Italian, Polish, French)

Specify Race or Ethnicity:

Person with Direct or Indirect Authority 5

Percentage Of Ownership: Percentage Of Control:

Role: Other (specify) Other Role: Provides financial management services pursuant to the Management Agreement between Triple M and M3 Ventures (as a Triple M employee)

First Name: Elizabeth Last Name: Nowlan Suffix:

Gender: Female User Defined Gender:

What is this person's race or ethnicity?: White (German, Irish, English, Italian, Polish, French)

Specify Race or Ethnicity:

Person with Direct or Indirect Authority 6

Percentage Of Ownership: Percentage Of Control: 33

Role: Board Member Other Role:

First Name: Alicia Last Name: Wyman Suffix:

Gender: Female User Defined Gender:

What is this person's race or ethnicity?: White (German, Irish, English, Italian, Polish, French)

Specify Race or Ethnicity:

Person with Direct or Indirect Authority 7

Percentage Of Ownership: Percentage Of Control:

Role: Manager Other Role:

First Name: Vincent Last Name: Villalpando Suffix:

Gender: Male User Defined Gender:

What is this person's race or ethnicity?: White (German, Irish, English, Italian, Polish, French)

Specify Race or Ethnicity:

Person with Direct or Indirect Authority 8

Percentage Of Ownership: Percentage Of Control:

Role: Manager Other Role:

First Name: Brian Last Name: Higgins Suffix:

Gender: Male User Defined Gender:

What is this person's race or ethnicity?: White (German, Irish, English, Italian, Polish, French)

Specify Race or Ethnicity:

Person with Direct or Indirect Authority 9

Percentage Of Ownership: Percentage Of Control:

Role: Manager Other Role:

First Name: Michael Last Name: Kinnealey Suffix:

Gender: Male User Defined Gender:

What is this person's race or ethnicity?: White (German, Irish, English, Italian, Polish, French)

Specify Race or Ethnicity:

Person with Direct or Indirect Authority 10

Percentage Of Ownership: Percentage Of Control:

Role: Manager Other Role:

First Name: Renee Last Name: Pannoni Suffix:

Gender: Female User Defined Gender:

What is this person's race or ethnicity?: White (German, Irish, English, Italian, Polish, French)

Specify Race or Ethnicity:

Person with Direct or Indirect Authority 11

Percentage Of Ownership: Percentage Of Control:

Role: Other (specify) Other Role: The trustee of the John V Thomas Revocable Trust which has loaned \$1M to M3 and invested in Triple M (the management company for M3).

First Name: John Last Name: Thomas Suffix: MD

Gender: Male User Defined Gender:

What is this person's race or ethnicity?: White (German, Irish, English, Italian, Polish, French)

Specify Race or Ethnicity:

ENTITIES WITH DIRECT OR INDIRECT AUTHORITY

Entity with Direct or Indirect Authority 1

Percentage of Control: Percentage of Ownership:

Entity Legal Name: Triple M Management Company, LLC Entity DBA: DBA

City: City:

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Entity Description: A management company providing turn key build-out of marijuana cultivation and processing facilities and retail dispensary storefronts, ongoing management items and services and start-up financing. Triple M Management Company, LLC's sole customer is M3 Ventures, Inc.

Foreign Subsidiary Narrative: Not applicable.

Entity Phone: 781-910-1142

Entity Email: bnowlan@triplem-llc.com

Entity Website:

Entity Address 1: 9 Collins Avenue

Entity Address 2:

Entity City: Plymouth

Entity State: MA

Entity Zip Code: 02360

Entity Mailing Address 1: 9 Collins Avenue

Entity Mailing Address 2:

Entity Mailing City: Plymouth

Entity Mailing State: MA

Entity Mailing Zip Code: 02360

Relationship Description: The Applicant entered into a Management Agreement (Management Agreement) with Triple M Management Company, LLC (Triple M). Under the Management Agreement, Triple M provides the Applicant with (1) turn-key build out of the Applicant's Cultivation/Processing Facility and retail dispensary locations for its 2 MTC/ME retail locations (Dispensaries); (2) all necessary equipment and supplies to operate the Cultivation/Processing facility and the Dispensaries; (3) day-to-day financial management; and (4) intellectual property and consulting regarding the cultivation and processing of marijuana, including the provision of individuals to the Applicant to cultivate and process marijuana (who provide such services as Registered Agents of the Applicant). In exchange for these items and services Triple M receives a Management Fee equal to 18% of the Applicant's sale subject to annual adjustment based on a third party appraisal of fair market value. Triple M has also provided the Applicant financing in the amount of a \$1.39M loan and a line of credit in the amount of \$3.5M, both of which bear interest at 8%. The Applicant also leases space from Triple M for its Cultivation/Processing Facility and its Dispensaries. Triple M's day to day authority over the Applicant is limited: financial management is subject to the Applicant's approval and the employees it makes available to the Applicant to cultivate and process does not give authority by Triple M to manage the Applicant's cultivation and processing as while providing such services to the Applicant they are under the direct control and supervision of the Applicants a Registered Dispensary agents of the Applicant. The Applicant is Triple M's sole customer. Triple M's loans to the Applicant result in it contributing more than 10% of the initial capital for the Applicant and the management fee results in it receiving more than 10% of the Applicant's profits.

Entity with Direct or Indirect Authority 2

Percentage of Control:

Percentage of Ownership:

Entity Legal Name: John V. Thomas Revocable Trust

Entity DBA:

DBA

City:

Entity Description: A trust which has loaned \$1M to the Applicant and holds an ownership interest in Triple M Management Company, LLC, the entity which provides turn-key management items and services to the Applicant.

Foreign Subsidiary Narrative: Not Applicable.

Entity Phone: 508-208-9493

Entity Email: jvt1948@gmail.com

Entity Website:

Entity Address 1: 620 North Street

Entity Address 2:

Entity City: Weymouth

Entity State: MA

Entity Zip Code: 02189

Entity Mailing Address 1: 620 North Street

Entity Mailing Address 2:

Entity Mailing City: Weymouth

Entity Mailing State: MA

Entity Mailing Zip Code:

02189

Relationship Description: The Trust is an investor in Triple M Management Company, which is the management company that provides management items and services and financing to the Applicant. The Trust has an 8% interest in Triple M Management Company. The Trust serves as a passive investor in Triple M Management Company. The Trust has also loaned \$1M to the Applicant and the combined total of the Trust's investment in Triple M Management Company as well as the loan to the Applicant exceeds 10% of the total initial capital for the Applicant.

CLOSE ASSOCIATES AND MEMBERS

No records found

CAPITAL RESOURCES - INDIVIDUALS

No records found

CAPITAL RESOURCES - ENTITIES

Entity Contributing Capital 1

Entity Legal Name: John V Thomas Revocable Trust

Entity DBA:

Email: jvt1948@gmail.com
Phone: 508-208-9493

Address 1: 620 North Street

Address 2:

City: Weymouth **State:** MA

Zip Code:
02189

Types of Capital: Monetary/Equity
Other Type of Capital: The Trust loaned \$1M to the Applicant and also invested \$1.3M in the Triple M Management Company, the management company that provides items, services and financing to the Applicant. The combined amount of the loan and the amount invested in Triple M Management Company exceeds 10% of the initial capital used to fund the Applicant's operations.

Total Value of Capital Provided: \$2300000
Percentage of Initial Capital: 11.31

Capital Attestation: Yes

Entity Contributing Capital 2

Entity Legal Name: Triple M Management Company, LLC

Entity DBA:

Email: bnowlan@triplem-llc.com
Phone: 617-686-5185

Address 1: 9 Collins Avenue

Address 2:

City: Plymouth **State:** MA

Zip Code: 02360

Types of Capital: Debt
Other Type of Capital:
Total Value of Capital Provided: \$4900000

Percentage of Initial Capital: 61.7

Capital Attestation: Yes

BUSINESS INTERESTS IN OTHER STATES OR COUNTRIES

No records found

DISCLOSURE OF INDIVIDUAL INTERESTS

Individual 1

First Name: Krista **Last Name:** Ankner **Suffix:** Esq.

Marijuana Establishment Name: M3 Ventures, Inc. **Business Type:** Marijuana Cultivator

Marijuana Establishment City: Plymouth **Marijuana Establishment State:** MA

Individual 2

First Name: Krista **Last Name:** Ankner **Suffix:** Esq.

Marijuana Establishment Name: M3 Ventures, Inc. **Business Type:** Marijuana Product Manufacture

Marijuana Establishment City: Plymouth **Marijuana Establishment State:** MA

Individual 3

First Name: Krista **Last Name:** Ankner **Suffix:** Esq.

Marijuana Establishment Name: M3 Ventures, Inc. **Business Type:** Marijuana Retailer

Marijuana Establishment City: Plymouth **Marijuana Establishment State:** MA

Individual 4

First Name: Krista **Last Name:** Ankner **Suffix:** Esq.

Marijuana Establishment Name: M3 Ventures, Inc. **Business Type:** Marijuana Retailer

Marijuana Establishment City: Mashpee **Marijuana Establishment State:** MA

Individual 5

First Name: Jonathan	Last Name: Herlihy	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Cultivator	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 6

First Name: Jonathan	Last Name: Herlihy	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Product Manufacture	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 7

First Name: Jonathan	Last Name: Herlihy	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Retailer	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 8

First Name: Jonathan	Last Name: Herlihy	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Retailer	
Marijuana Establishment City: Mashpee	Marijuana Establishment State: MA	

Individual 9

First Name: Kevin	Last Name: O'Reilly	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Cultivator	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 10

First Name: Kevin	Last Name: O'Reilly	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Product Manufacture	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 11

First Name: Kevin	Last Name: O'Reilly	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Retailer	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 12

First Name: Kevin	Last Name: O'Reilly	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Retailer	
Marijuana Establishment City: Mashpee	Marijuana Establishment State: MA	

Individual 13

First Name: Keith	Last Name: Tibbetts	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Cultivator	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 14

First Name: Keith	Last Name: Tibbetts	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Product Manufacture	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 15

First Name: Keith	Last Name: Tibbetts	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Retailer	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 16

First Name: Keith	Last Name: Tibbetts	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Retailer	
Marijuana Establishment City: Mashpee	Marijuana Establishment State: MA	

Individual 17

First Name: Elizabeth	Last Name: Nowlan	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Cultivator	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 18

First Name: Elizabeth	Last Name: Nowlan	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Product Manufacture	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 19

First Name: Elizabeth	Last Name: Nowlan	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Retailer	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 20

First Name: Elizabeth	Last Name: Nowlan	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Retailer	
Marijuana Establishment City: Mashpee	Marijuana Establishment State: MA	

Individual 21

First Name: Alicia	Last Name: Wyman	Suffix: Esq
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Cultivator	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 22

First Name: Alicia	Last Name: Wyman	Suffix: Esq
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Product Manufacture	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 23

First Name: Alicia	Last Name: Wyman	Suffix: Esq
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Retailer	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 24

First Name: Alicia	Last Name: Wyman	Suffix: Esq
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Retailer	
Marijuana Establishment City: Mashpee	Marijuana Establishment State: MA	

Individual 25

First Name: Vincent	Last Name: Villalpando	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Cultivator	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 26

First Name: Vincent	Last Name: Villalpando	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Product Manufacture	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 27

First Name: Vincent	Last Name: Vincent	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Retailer	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 28

First Name: Vincent	Last Name: Vincent	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Retailer	
Marijuana Establishment City: Mashpee	Marijuana Establishment State: MA	

Individual 29

First Name: Brian	Last Name: Higgins	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Cultivator	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 30

First Name: Brian	Last Name: Higgins	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Product Manufacture	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 31

First Name: Brian	Last Name: Higgins	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Retailer	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 32

First Name: Brian	Last Name: Higgins	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Retailer	
Marijuana Establishment City: Mashpee	Marijuana Establishment State: MA	

Individual 33

First Name: Michael	Last Name: Kinnealey	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Cultivator	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 34

First Name: Michael	Last Name: Kinnealey	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Product Manufacture	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 35

First Name: Michael	Last Name: Kinnealey	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Retailer	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 36

First Name: Michael	Last Name: Kinnealey	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Retailer	
Marijuana Establishment City: Mashpee	Marijuana Establishment State: MA	

Individual 37

First Name: Renee	Last Name: Pannoni	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Cultivator	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 38

First Name: Renee	Last Name: Pannoni	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Product Manufacture	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 39

First Name: Renee	Last Name: Pannoni	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Retailer	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 40

First Name: Renee	Last Name: Pannoni	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Retailer	
Marijuana Establishment City: Mashpee	Marijuana Establishment State: MA	

Individual 41

First Name: Renee	Last Name: Pannoni	Suffix:
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Retailer	
Marijuana Establishment City: Mashpee	Marijuana Establishment State: MA	

Individual 42

First Name: John	Last Name: Thomas	Suffix: MD
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Cultivator	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 43

First Name: John	Last Name: Thomas	Suffix: MD
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Product Manufacture	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 44

First Name: John	Last Name: Thomas	Suffix: MD
Marijuana Establishment Name: M3 Ventures, Inc.	Business Type: Marijuana Retailer	
Marijuana Establishment City: Plymouth	Marijuana Establishment State: MA	

Individual 45

First Name: John

Last Name: Thomas

Suffix: MD

Marijuana Establishment Name: M3 Ventures, Inc.

Business Type: Marijuana Retailer

Marijuana Establishment City: Mashpee

Marijuana Establishment State: MA

MARIJUANA ESTABLISHMENT PROPERTY DETAILS

Establishment Address 1: 9 Collins Avenue

Establishment Address 2:

Establishment City: Plymouth

Establishment Zip Code: 02360

Approximate square footage of the Establishment: 46000

How many abutters does this property have?: 13

Have all property abutters have been notified of the intent to open a Marijuana Establishment at this address?: Yes

Cultivation Tier:

Cultivation Environment:

FEE QUESTIONS

Cultivation Tier: Tier 01: up to 5,000 square feet Cultivation Environment: Outdoor

HOST COMMUNITY INFORMATION

Host Community Documentation:

Document Category	Document Name	Type	ID	Upload Date
Plan to Remain Compliant with Local Zoning	Plan to Remain Compliant with Local Zoning.pdf	pdf	602abd7ffade7a35e9f2fd5f	02/15/2021
Community Outreach Meeting Documentation	Courtyard Community Outreach Attestation 2021_03_11.pdf	pdf	604a2c20b64912358e31497c	03/11/2021
Certification of Host Community Agreement	HCA Certification 2021_03_11.pdf	pdf	604a2c2f4e7ce735949cf52f	03/11/2021

Total amount of financial benefits accruing to the municipality as a result of the host community agreement. If the total amount is zero, please enter zero and provide documentation explaining this number.: \$

PLAN FOR POSITIVE IMPACT

Plan to Positively Impact Areas of Disproportionate Impact:

Document Category	Document Name	Type	ID	Upload Date
Plan for Positive Impact	Updated M3 Positive Impact Plan.pdf	pdf	605cd62515bf0e07a4ba71a4	03/25/2021
Other	Evergreen House Letter 2021_03_23.pdf	pdf	605cd62f021c1507b3982971	03/25/2021
Other	Truning Point Letter 2021_03_25.pdf	pdf	605dc0153e0ae507c9311d11	03/26/2021

ADDITIONAL INFORMATION NOTIFICATION

Notification:

INDIVIDUAL BACKGROUND INFORMATION

Individual Background Information 1

Role: Board Member

Other Role: Also President, General Counsel, Compliance Officer and Clerk

First Name: Krista

Last Name: Ankner

Suffix: Esq.

RMD Association: RMD Manager

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Background Question: yes

Individual Background Information 2

Role: Board Member Other Role: Also CEO and Treasurer

First Name: Jonathan Last Name: Herlihy Suffix:

RMD Association: RMD Manager

Background Question: yes

Individual Background Information 3

Role: Executive / Officer Other Role:

First Name: Kevin Last Name: O'Reilly Suffix:

RMD Association: RMD Manager

Background Question: yes

Individual Background Information 4

Role: Other (specify) Other Role: Ms. Nowlan provides financial management services to the Applicant pursuant to the Management Agreement with Triple M Management Company

First Name: Elizabeth Last Name: Nowlan Suffix:

RMD Association:

RMD Staff

Background Question: yes

Individual Background Information 5

Role: Manager Other Role:

First Name: Keith Last Name: Tibbetts Suffix:

RMD Association: RMD Manager

Background Question: yes

Individual Background Information 6

Role: Board Member Other Role:

First Name: Alicia Last Name: Wyman Suffix: Esq

RMD Association: RMD Manager

Background Question: yes

Individual Background Information 7

Role: Manager Other Role:

First Name: Vincent Last Name: Villalpando Suffix:

RMD Association: RMD Manager

Background Question: yes

Individual Background Information 8

Role: Manager Other Role:

First Name: Brian Last Name: Higgins Suffix:

RMD Association: RMD Manager

Background Question: yes

Individual Background Information 9

Role: Manager Other Role:

First Name: Michael Last Name: Kinnealey Suffix:

Date generated: 09/24/2021

RMD Association: RMD Manager

Background Question: yes

Individual Background Information 10

Role: Manager

Other Role:

First Name: Renee

Last Name: Pannoni **Suffix:**

RMD Association: RMD Manager

Background Question: yes

Individual Background Information 11

Role: Other (specify) **Other Role:** Dr. Thomas loaned \$1M to the Applicant and is a Grantor to the John V Thomas Revocable Trust which is an investor in Triple M Management Company, which provides items, services and financing to the Applicant and as a result he has contributed more than 10% towards the Applicant's initial capital.

First Name: John

Last Name: Thomas

Suffix: MD

RMD Association: Not

associated with an

RMD

Background Question: yes

ENTITY BACKGROUND CHECK INFORMATION

Entity Background Check Information 1

Role: Other (specify)

Other Role: Management company that provides turn-key build out of the Applicant's facilities and on going management items, supplies and financing

Entity Legal Name: Triple M Management Company, LLC

Entity DBA:

Entity Description: Management Company

Phone: 781-910-1142

Email: bnowlan@triple-m-llc.com

Primary Business Address 1: 9 Collins Avenue

Primary Business Address 2:

Primary Business City: Plymouth

Primary Business State: MA

Principal Business Zip Code:
02360

Additional Information: The entity is the management company for the Applicant and in that role has certain indirect authority over the management, policies, security operations or cultivation operations of the Applicant. The Applicant was subject to a Cease and Desist Order on December 13, 2018, issued by the Department of Public Health, which was rescinded by the CCC on April 18, 2019. The Applicant was also subject to an order by the Massachusetts Department of Agriculture (MDAR), issued on January 30, 2019, ordering the destruction of all product cultivated by the Applicant and/or processed by the Applicant using the Applicant's cultivated plant material. On March 19, 2019 MDAR sent a letter to the Applicant acknowledging that the Applicant had complied with all aspects of the MDAR order. The Applicant completed its probationary period with the CCC as of December 31, 2019 without further incident.

Entity Background Check Information 2

Role: Investor/Contributor

Other Role:

Entity Legal Name: John V Thomas Revocable Trust

Entity DBA:

Entity Description: Revocable Trust

Phone: 508-208-9493

Email: jvt1948@gmail.com

Primary Business Address 1: 620 North Street

Primary Business Address 2:

Primary Business City: Weymouth

Primary Business State: MA

Principal Business Zip Code:
02189

Additional Information: The trust invested \$1.3M in Triple M Management Company, the management company that provides management items, services and financing to the Applicant. That investment coupled with the grantor's personal loan of \$1M to the

Applicant causes the total capital contribution of John Thomas MD (through his Revocable Trust) to exceed 10% of capital. The Applicant was subject to a Cease and Desist Order on December 13, 2018, issued by the Department of Public Health, which was rescinded by the CCC on April 18, 2019. The Applicant was also subject to an order by the Massachusetts Department of Agriculture (MDAR), issued on January 30, 2019, ordering the destruction of all product cultivated by the Applicant and/or processed by the Applicant using the Applicant's cultivated plant material. On March 19, 2019 MDAR sent a letter to the Applicant acknowledging that the Applicant had complied with all aspects of the MDAR order. The Applicant completed its probationary period with the CCC as of December 31, 2019 without further incident.

MASSACHUSETTS BUSINESS REGISTRATION

Required Business Documentation:

Document Category	Document Name	Type	ID	Upload Date
Articles of Organization	Articles of Incorporation and Amendments.pdf	pdf	602c01c61c95e43696ccf27b	02/16/2021
Bylaws	Second Amendment and Restated Bylaws.pdf	pdf	602c01dc65c0d035fcc4e438	02/16/2021
Department of Revenue - Certificate of Good standing	2.18.2021 M3 DOR certificate of good standing.pdf	pdf	602fe280ffb50c07eaff8e88	02/19/2021
Secretary of Commonwealth - Certificate of Good Standing	Secretary of State Cert of Good Standing 2.19.21.pdf	pdf	6030206c36fab307c9b2bc46	02/19/2021
Department of Revenue - Certificate of Good standing	3.18.2021 DUEA Certificate of good standing.pdf	pdf	60538ad6694f45077ebc2a6d	03/18/2021

No documents uploaded

Massachusetts Business Identification Number: 001102121

Doing-Business-As Name: Triple M

DBA Registration City:

BUSINESS PLAN

Business Plan Documentation:

Document Category	Document Name	Type	ID	Upload Date
Business Plan	Plymouth AU 2020 Business Plan 09.29.2020.pdf	pdf	602c03a1238c3036b0f86cad	02/16/2021
Plan for Liability Insurance	2021 M3 Ventures Inc; Proof of Coverage.pdf	pdf	602fd8e85aed110812e48ac1	02/19/2021
Proposed Timeline	Updated Proposed Timeline Outdoor Cultivation.pdf	pdf	6054dc05d13a03079c5f6e46	03/19/2021

OPERATING POLICIES AND PROCEDURES

Policies and Procedures Documentation:

Document Category	Document Name	Type	ID	Upload Date
Storage of marijuana	Storage of Marijuana.pdf	pdf	602ec17c36fab307c9b2b6cb	02/18/2021
Transportation of marijuana	Transportation SOP.pdf	pdf	602ec4434bc57307f1ff2690	02/18/2021
Prevention of diversion	Prevention of Diversion.pdf	pdf	602ec4e859c4f4079dbb1f84	02/18/2021
Inventory procedures	Inventory Policy.pdf	pdf	602fbd1fb892bc07d32a4f8b	02/19/2021
Dispensing procedures	Dispensing Procedures.pdf	pdf	602fc40fc9a47307e6f6eb78	02/19/2021
Record Keeping procedures	Recordkeeping Policies.pdf	pdf	602fc6ea59c4f4079dbb21b5	02/19/2021

Maintaining of financial records	Financial Records Plan.pdf	pdf	602fc84affb50c07eaff8d81	02/19/2021
Qualifications and training	Qualifications and Training for Cultivation.pdf	pdf	602fccccffb50c07eaff8da5	02/19/2021
Energy Compliance Plan	Energy Efficiency Plan.pdf	pdf	602fd23e58692907c581a159	02/19/2021
Energy Compliance Plan	TripleM Envelope Lighting Letter 9.16.20.pdf	pdf	602fd2754768190803e0ffa8	02/19/2021
Energy Compliance Plan	Triple M HVAC Compliance Letter 11 25 2020.pdf	pdf	602fd2817fa14107d4031691	02/19/2021
Security plan	Updated Security Policy and Procedure.pdf	pdf	6054e301021c1507b398142e	03/19/2021
Quality control and testing	Quality Control and Testing Procedures.pdf	pdf	6054e937e5be0207aec726b7	03/19/2021
Personnel policies including background checks	Updated Personnel Policies.pdf	pdf	6054ee2759735d07bd821eba	03/19/2021
Policies and Procedures for cultivating.	Updated Cultivation Policy and Procedure.pdf	pdf	6054f0f87e61bd07773aa51b	03/19/2021
Diversity plan	Updated Diversity Plan.pdf	pdf	605dbffc4c3a6c079db3ee17	03/26/2021
Restricting Access to age 21 and older	Updated Restricting Access to Age 21 and Older 3.30.21.pdf	pdf	606383e0d90419077cc34cb4	03/30/2021

ATTESTATIONS

I certify that no additional entities or individuals meeting the requirement set forth in 935 CMR 500.101(1)(b)(1) or 935 CMR 500.101(2)(c)(1) have been omitted by the applicant from any marijuana establishment application(s) for licensure submitted to the Cannabis Control Commission.: I Agree

I understand that the regulations stated above require an applicant for licensure to list all executives, managers, persons or entities having direct or indirect authority over the management, policies, security operations or cultivation operations of the Marijuana Establishment; close associates and members of the applicant, if any; and a list of all persons or entities contributing 10% or more of the initial capital to operate the Marijuana Establishment including capital that is in the form of land or buildings.: I Agree

I certify that any entities who are required to be listed by the regulations above do not include any omitted individuals, who by themselves, would be required to be listed individually in any marijuana establishment application(s) for licensure submitted to the Cannabis Control Commission.: I Agree

Notification:

I certify that any changes in ownership or control, location, or name will be made pursuant to a separate process, as required under 935 CMR 500.104(1), and none of those changes have occurred in this application.:

I certify that to the best knowledge of any of the individuals listed within this application, there are no background events that have arisen since the issuance of the establishment's final license that would raise suitability issues in accordance with 935 CMR 500.801.:

I certify that all information contained within this renewal application is complete and true.:

ADDITIONAL INFORMATION NOTIFICATION

Notification:

COMPLIANCE WITH POSITIVE IMPACT PLAN

No records found

COMPLIANCE WITH DIVERSITY PLAN

No records found

HOURS OF OPERATION

Monday From: 7:00 AM	Monday To: 7:00 PM
Tuesday From: 7:00 AM	Tuesday To: 7:00 PM
Wednesday From: 7:00 AM	Wednesday To: 7:00 PM
Thursday From: 7:00 AM	Thursday To: 7:00 PM
Friday From: 7:00 AM	Friday To: 7:00 PM
Saturday From: 7:00 AM	Saturday To: 7:00 PM
Sunday From: 7:00 AM	Sunday To: 7:00 PM

Plan to Remain Compliant with Local Zoning:

The Applicant has received a special zoning permit as a Marijuana Establishment (defined to include Marijuana Cultivator, Marijuana Manufacturer and Marijuana Retailer), which was issued by the Town of Plymouth Zoning Board of Appeals on March 21, 2018. Such permit is required pursuant to Section 205-27(L) of Plymouth's Zoning Bylaw. The Applicant will adhere to the conditions of the special zoning permit. If there are any changes to the zoning bylaws that affect the Applicant's Marijuana Retailer, Marijuana Cultivator or Marijuana Processor license, the Applicant's zoning attorney will keep the Applicant apprised of any changes to the zoning bylaws and the Applicant will immediately comply.

By way of information, Section 205-27(L) provides that (1) a minimum of 2,000 feet is required between Marijuana Retailers, not including Marijuana Treatment Centers; (2) a minimum setback of 500 feet is required from any public or private school (with Kindergarten through Grade 12 students); (3) adequate provisions for security must be provided; (4) Advertisements, displays of merchandise, signs or any other exhibit depicting the activities of the dispensary placed within the interior of buildings or premises shall be arranged or screened to prevent public viewing from outside such building or premises; and (5) only one historic identification sign is allowed. All other identification signs are prohibited.

Community Outreach Meeting Attestation Form

Instructions

Community Outreach Meeting(s) are a requirement of the application to become a Marijuana Establishment (ME) and Medical Marijuana Treatment Center (MTC). 935 CMR 500.101(1), 500.101(2), 501.101(1), and 501.101(2). The applicant must complete each section of this form and attach all required documents as a single PDF document before uploading it into the application. If your application is for a license that will be located at more than one (1) location, and in different municipalities, applicants must complete two (2) attestation forms – one for each municipality. Failure to complete a section will result in the application not being deemed complete. Please note that submission of information that is “misleading, incorrect, false, or fraudulent” is grounds for denial of an application for a license pursuant to 935 CMR 500.400(2) and 501.400(2).

Attestation

I, the below indicated authorized representative of that the applicant, attest that the applicant has complied with the Community Outreach Meeting requirements of 935 CMR 500.101 and/or 935 CMR 501.101 as outlined below:

1. The Community Outreach Meeting was held on the following date(s): March 10, 2021
2. At least one (1) meeting was held within the municipality where the ME is proposed to be located.
3. At least one (1) meeting was held after normal business hours (this requirement can be satisfied along with requirement #2 if the meeting was held within the municipality and after normal business hours).



4. A copy of the community outreach notice containing the time, place, and subject matter of the meeting, including the proposed address of the ME or MTC was published in a newspaper of general circulation in the municipality at least 14 calendar days prior to the meeting. A copy of this publication notice is labeled and attached as "Attachment A."

a. Date of publication: 2/24/21

b. Name of publication: Old Colony Mem.

5. A copy of the community outreach notice containing the time, place, and subject matter of the meeting, including the proposed address of the ME or MTC was filed with clerk of the municipality. A copy of this filed notice is labeled and attached as "Attachment B."

a. Date notice filed: 2/16/21

6. A copy of the community outreach notice containing the time, place, and subject matter of the meeting, including the proposed address of the ME or MTC was mailed at least seven (7) calendar days prior to the community outreach meeting to abutters of the proposed address, and residents within 300 feet of the property line of the applicant's proposed location as they appear on the most recent applicable tax list, notwithstanding that the land of the abutter or resident is located in another municipality. A copy of this mailed notice is labeled and attached as "Attachment C." Please redact the name of any abutter or resident in this notice.

a. Date notice(s) mailed: 2/19/21

7. The applicant presented information at the Community Outreach Meeting, which at a minimum included the following:
- a. The type(s) of ME or MTC to be located at the proposed address;
 - b. Information adequate to demonstrate that the location will be maintained securely;
 - c. Steps to be taken by the ME or MTC to prevent diversion to minors;
 - d. A plan by the ME or MTC to positively impact the community; and
 - e. Information adequate to demonstrate that the location will not constitute a nuisance as defined by law.
8. Community members were permitted to ask questions and receive answers from representatives of the ME or MTC.



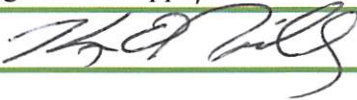
Name of applicant:

M3 Ventures, Inc.

Name of applicant's authorized representative:

Kevin O'Reilly

Signature of applicant's authorized representative:



ATTACHMENT A

Legal Notices

Community Outreach Meeting LEGAL NOTICE

Notice is hereby given that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for March 10, 2021 at 6:00 PM at Triple M, 9 Collins Avenue, Plymouth MA. The proposed Outdoor Cultivation expansion is anticipated to be located within the courtyard of the facility at 9 Collins Avenue. There will be an opportunity for the public to ask questions.

AD#13942458
OCM 2/24/21

RFP/ Housing Inspection Services

LEGAL NOTICE ADVERTISEMENT

Request for Proposals Housing Inspection Services

The Plymouth Housing Authority is soliciting proposals for contracted services for Housing Inspections Services, PSP 21-5. Interested applicants must meet the qualifications and experience that is required by the Plymouth Housing Authority as outlined in the RFP. The RFP and Contract Documents will be available for pick up at the Plymouth Housing Authority Office, 130 Court Street, Plymouth, MA 02360, Mon, Tues., Thurs., Fri., between 9 a.m. and 4 p.m. The documents may also be obtained electronically by emailing Chris Plourde, Asst. Facility Manager, at Ctempesta@plymha.org. The deadline for the RFP is Thursday, March 11, 2021 at 3:00 p.m.

AD#13942860
OCM 2/24/21

114 SANDWICH STREET LEGAL NOTICE NOTICE OF TIER CLASSIFICATION

PLYMOUTH FIRE
DEPARTMENT
114 SANDWICH
STREET
PLYMOUTH,
MASSACHUSETTS
4-28198

release of oil and/or hazardous materials has

shown as Map 58-40 and Map 58-42-1 on a certain plan of land entitled "Plan of Land in Kingston, Massachusetts, Sheet No. 1 of 1 Sheets, A.N.R. Subdivision Plan, 93 Main Street, Kingston, MA. Owner: Harbor Realty Trust, Jacqueline Sanderson & Charles Sanderson IV" said plan being dated January 26, 2007, prepared by Orwig Associates and being recorded in the Plymouth County Registry of Deeds as Plan #07-264 on April 24, 2007 in Plan Book 53, Page 30.

Parcel 2

A certain tract of or parcel of land, with the buildings thereon, located in the Town of Kingston, County of Plymouth and Commonwealth of Massachusetts being more particularly know as Tax Map 58, Lot 41, Howland's Lane, Kingston, MA and being shown as s Lot 1, 2, 3, and 4 on a plan of land entitled "A.N.R. Subdivision Plan, Howland's Lane Kingston, MA, Owner: Harbor Realty Trust, Jacqueline Sanderson and Charles T. Sanderson IV, Date: October 19, 2006" prepared by Orwig Associates to be recorded in Plymouth County Registry of Deeds.

For title to both parcels, see deed from Kingston 2 P LLC to D'St. Prie, LLC recorded on July 29, 2016 in Plymouth County Registry of Deeds, Book 47252, Page 84.

The Mortgagee reserved the right to postpone the sale to a later date by public proclamation at the time and date appointed for the sale and to further postpone any adjourned sale by public proclamation at the time and date appointed for the adjourned sale date.

Said premises will be sold subject to and with the benefit of all restrictions, easements, improvements, outstanding tax titles, mortgages, liens, rights of tenants and parties in possession, unpaid taxes, assessments or liens, having priority over the mortgage herein, if any.

21 SM 000175

ORDER OF NOTICE

TO: Gary M. Richards and Susan M. Richards

and to all persons entitled to the benefit of the Servicemembers Civil Relief Act, 50 U.S.C. c. 50 §3901 (et seq)

1 Oak Harborview Fund 2019-1 LLC

claiming to have an interest in a Mortgage covering real property in Plymouth, numbered 34 Fairview Lane, given by Gary M. Richards and Susan M. Richards to Quicken Loans Inc., dated December 15, 2006, and recorded in Plymouth County Registry of Deeds in Book 33962, Page 279, and now held by Plaintiff by assignment, have filed with this court a complaint for determination of Defendants' Servicemembers status.

If you now are, or recently have been, in the active military service of the United States of America, then you may be entitled to the benefits of the Servicemembers Civil Relief Act. If you object to a foreclosure of the above-mentioned property on that basis, then you or your attorney must file a written appearance and answer in this court at Three Pemberton Square, Boston, MA 02108 on or before 3/29/2021 or you may lose the opportunity to challenge the foreclosure on the ground of noncompliance with the Act.

Witness, Gordon H. Piper,
Chief Justice of this Court
on 2/12/2021

Attest:

Deborah J. Patterson
Recorder

AD#13942366
OCM 2/24/21

0 Firehouse Road
LEGAL NOTICE
PLYMOUTH CONSERVATION COMMISSION
508-747-1620 x10139

Pursuant to Governor Baker's March 12, 2020 Order Suspending Certain Provisions of the Open Meeting Law, G.L. c. 30A, §18, and the Governor's March 15, 2020 Order imposing strict limitation on the number of people that may gather in one place, a remote public hearing will be held on Tuesday, March 9, 2021 at 7:15 PM, to see if the Town will vote to amend its Zoning Bylaw, Section 206-1 - "Aquifer Protection District" as it relates to the delineation of the district and to amend the Town's Official Zoning Map to revise the boundaries of the Aquifer Protection District as set forth in the

William E Young, Jr. of Plymouth, MA and Jennifer E Ohlson of Plymouth MA has been informally appointed as the Personal Representative of the estate to serve without surety on the bond.

The estate is being administered under informal procedure by the Personal Representative under the Massachusetts Uniform Probate Code without supervision by the Court. Inventory and accounts are not required to be filed with the Court, but interested parties are entitled to notice regarding the administration from the Personal Representative and can petition the Court in any matter relating to the estate, including distribution of assets and expenses of administration. Interested parties are entitled to petition the Court to institute formal proceedings and to obtain orders terminating or restricting the powers of Personal Representatives appointed under informal procedure. A copy of the Petition and Will, if any, can be obtained from the Petitioner.

AD #13942623
OCM 2/24/21

PINEHILLS AQUIFER
LEGAL NOTICE
TOWN OF PLYMOUTH
PLANNING BOARD
508-747-1620,
ext. 10141

NOTICE OF PUBLIC HEARING

Pursuant to Governor Baker's March 12, 2020 Order Suspending Certain Provisions of the Open Meeting Law, G.L. c. 30A, §18, and the Governor's March 15, 2020 Order imposing strict limitation on the number of people that may gather in one place, a remote public hearing will be held on Tuesday, March 9, 2021 at 7:15 PM, to see if the Town will vote to amend its Zoning Bylaw, Section 206-1 - "Aquifer Protection District" as it relates to the delineation of the district and to amend the Town's Official Zoning Map to revise the boundaries of the Aquifer Protection District as set forth in the

from the Rear of Billington Street shared driveway to the Billington Street bridge that crosses Town Brook. Any person wishing to make comments may do so. PLYMOUTH CONSERVATION COMMISSION
Bruce Howard, Chairperson
AD#13942922
OCM 2/24/21

3 Swift Avenue
LEGAL NOTICE
PLYMOUTH CONSERVATION COMMISSION
508-747-1620 x10139

Pursuant to Governor Baker's March 12, 2020 Order Suspending Certain Provisions of the Open Meeting Law, G.L. c. 30A, §18, and the Governor's March 15, 2020 Order imposing strict limitation on the number of people that may gather in one place, this meeting will be conducted via remote participation to the greatest extent possible. Specific information and the general guidelines for remote participation can be found on the Town's website, at <https://www.plymouth-ma.gov/conservation-commission>

Notice is hereby given simultaneously in accordance with The Wetlands Protection Act, M.G.L. Chapter 131, Section 40 and The Town of Plymouth Wetlands Bylaw, Chapter §196, that a public hearing will be held Via Zoom on:

DATE: March 9, 2021
DAY: TUESDAY
TIME: 7:50 PM
PROJECT LOCATION:
3 Swift Avenue
PARCEL ID NO:
059-000-028-002 / 028-003
APPLICANT:
Richard A. Lowe
PCC-21-04R

PROJECT DESCRIPTION:
A Request for Determination of Applicability to replace / repair shed siding, roof shingles, windows, doors, frames as necessary, painting and cosmetics needed. Any person wishing to make comments may do so. PLYMOUTH CONSERVATION COMMISSION
Bruce Howard,
Chairperson

AD#13942930
OCM 2/24/21



If you are a fan
already a fan
To volunteer,

Spec

spe

ATTACHMENT B

Kevin O'Reilly

From: Kevin O'Reilly
Sent: Tuesday, February 16, 2021 3:22 PM
To: 'Clerk@plymouth-ma.gov'
Cc: Lianne Ankner
Subject: Community Outreach Meeting

Importance: High

Good Afternoon Pearl:

Triple M is in the process of applying for permission to expand our operations to conduct outdoor cultivation in the courtyard of our facility at 9 Collins Avenue. As part of the permit process, we are required to conduct a community outreach meeting, and file a copy of the community outreach notice containing the time, place, and subject matter of the meeting, including the proposed address with the clerk of the municipality. The Notice is provided below.

Thank you very much for your assistance. Please let me know if you require any additional information.
Kevin

Notice of Community Outreach Meeting

Notice is hereby given that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for March 10, 2021 at 6:00 PM at 9 Collins Avenue, Plymouth MA. The proposed Outdoor Cultivation expansion is anticipated to be located within the courtyard of the facility at 9 Collins Avenue. There will be an opportunity for the public to ask questions.

Kevin O'Reilly
Chief Operating Officer
Triple M
9 Collins Avenue
Plymouth, MA 02360
508-747-1970
www.mm-ma.org



ATTACHMENT C



12/06/2017

10:48:27AM

Page

Town of Plymouth Abutters List

ParcelID	Location	Owner	Co-Owner	Mailing Address	City	State	Zip
101-000-028-007	40 GRISSOM RD	GRISSOM PARK CO INC		283 R WASHINGTON ST	NORWELL	MA	02061
101-000-028-008	GRISSOM RD	ALDER CO INC		283 R WASHINGTON ST	NORWELL	MA	02061
101-000-032B-004	6 APOLLO 11 RD	FLF REALTY LLC		P O BOX 1228	FALL RIVER	MA	02722
101-000-032B-005	14 APOLLO 11 RD	STSB REALTY TRUST		1 TREMONT ST	KINGSTON	MA	02364
101-000-032F-000	9 APOLLO 11 RD	A L P REALTY TRUST		9 APOLLO ELEVEN RD.	PLYMOUTH	MA	02360
101-000-032G-000	15 APOLLO 11 RD	HASSANWOOD REALTY TRUST		15 APOLLO ELEVEN ROAD	PLYMOUTH	MA	02360
101-000-032H-000	COLLINS AV	Industrial Trust COLLINS AVENUE PROPERTIES II - GRISSOM PARK CO INC		PO Box 12 PO BOX 831	Lingsdon FALL RIVER	MA	02364
101-000-033A-000	3 COLLINS AV	Eastman Industrial Products FURNACE COMPANY		3 Collins Ave 460 MIDDLESEX TURNPIKE	Plymouth BEDFORD	MA	02360
101-000-034B-000	9 COLLINS AV	COLLINS AVENUE, LLC		158 PEMBROKE ST	KINGSTON	MA	02364
101-000-037-001H	COLLINS AV	Industrial Trust COLLINS AVENUE PROPERTIES II - GRISSOM PARK CO INC		PO Box 12 ATTN: EDWARD G SIEGAL	Lingsdon FALL RIVER	MA	02364
101-037-001J-001	30 ALDRIN RD	ENT REALTY COLLINS AVE LLC		P.O. Box 12 30 ALDRIN RD	PLYMOUTH	MA	02360
101-037-001J-002	4 COLLINS AV	PLYMOUTH AREA COMMUNITY AC		4 COLLINS AV UNIT 2	PLYMOUTH	MA	02360
101-037-001J-003A	4 COLLINS AV	PLYMOUTH AREA COMMUNITY AC		COLLINS AV UNIT 2	PLYMOUTH	MA	02360
101-037-001J-003B	4 COLLINS AV	MEGRYCO, INC		4 COLLINS AV	PLYMOUTH	MA	02360
101-037-001J-004	4 COLLINS AV	4 COLLINS LLC		4 COLLINS AV UNIT 4	PLYMOUTH	MA	02360



February 18, 2021

Grissom Park Co

~~REDACTED~~
293 R Washington Street
Norwell, MA 02061

Dear ~~REDACTED~~,

Notice is hereby given that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for March 10, 2021 at 6:00 PM at 9 Collins Avenue, Plymouth MA. The proposed Outdoor Cultivation expansion is anticipated to be located within the courtyard of Triple M's building at 9 Collins Avenue. There will be an opportunity for the public to ask questions.

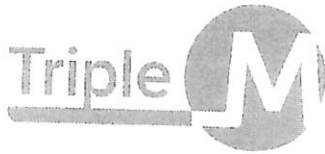
A photo of the proposed courtyard cultivation area is enclosed.

Please feel free to contact me at 508-747-1970 or via email at kevin@mm-ma.org if you require additional information.

Sincerely,

A handwritten signature in black ink, appearing to read "Kevin O'Reilly".

Kevin O'Reilly
COO



February 18, 2021

Alder Company, Inc.

[REDACTED]

293 R Washington Street
Norwell, MA 02061

Dear [REDACTED],

Notice is hereby given that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for March 10, 2021 at 6:00 PM at 9 Collins Avenue, Plymouth MA. The proposed Outdoor Cultivation expansion is anticipated to be located within the courtyard of Triple M's building at 9 Collins Avenue. There will be an opportunity for the public to ask questions.

A photo of the proposed courtyard cultivation area is enclosed.

Please feel free to contact me at 508-747-1970 or via email at kevin@mm-ma.org if you require additional information.

Sincerely,

A handwritten signature in black ink, appearing to read "Kevin O'Reilly".

Kevin O'Reilly
COO



February 18, 2021

~~REDACTED~~
FLF Realty, LLC
PO Box 1229
Fall River, MA 02722

Dear ~~REDACTED~~:

Notice is hereby given that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for March 10, 2021 at 6:00 PM at 9 Collins Avenue, Plymouth MA. The proposed Outdoor Cultivation expansion is anticipated to be located within the courtyard of Triple M's building at 9 Collins Avenue. There will be an opportunity for the public to ask questions.

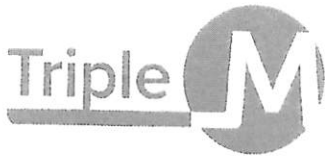
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Sincerely,

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Kevin O'Reilly
COO



February 18, 2021

~~Scott Brown~~

STS9 Realty Trust
1 Tremont Street
Kingston, MA 02364

Dear ~~Mr. Brown~~:

Notice is hereby given that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for March 10, 2021 at 6:00 PM at 9 Collins Avenue, Plymouth MA. The proposed Outdoor Cultivation expansion is anticipated to be located within the courtyard of Triple M's building at 9 Collins Avenue. There will be an opportunity for the public to ask questions.

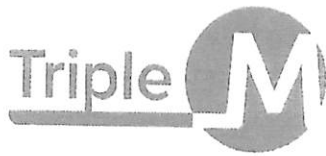
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Please feel free to contact me at 508-747-1970 or via email at kevin@mm-ma.org if you require additional information.

Sincerely,

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Kevin O'Reilly
COO



February 18, 2021

~~Alfred and Ronald Park~~
ALP Realty Trust
9 Apollo Eleven Road
Plymouth, MA 02360

Dear ~~Mr. [redacted]~~

Notice is hereby given that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for March 10, 2021 at 6:00 PM at 9 Collins Avenue, Plymouth MA. The proposed Outdoor Cultivation expansion is anticipated to be located within the courtyard of Triple M's building at 9 Collins Avenue. There will be an opportunity for the public to ask questions.

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Sincerely,

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Kevin O'Reilly
COO



February 18, 2021

[REDACTED]
Hasson-Wood Realty Trust
15 Apollo Eleven Road
Plymouth, MA 02360

Dear [REDACTED]:

Notice is hereby given that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for March 10, 2021 at 6:00 PM at 9 Collins Avenue, Plymouth MA. The proposed Outdoor Cultivation expansion is anticipated to be located within the courtyard of Triple M's building at 9 Collins Avenue. There will be an opportunity for the public to ask questions.

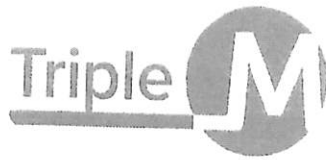
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Please feel free to contact me at 508-747-1970 or via email at kevin@mm-ma.org if you require additional information.

Sincerely,

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Kevin O'Reilly
COO



February 18, 2021

Industrial Trust
PO Box K
Kingston, MA 02364

Dear [REDACTED]

Notice is hereby given that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for March 10, 2021 at 6:00 PM at 9 Collins Avenue, Plymouth MA. The proposed Outdoor Cultivation expansion is anticipated to be located within the courtyard of Triple M's building at 9 Collins Avenue. There will be an opportunity for the public to ask questions.

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Sincerely,

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Kevin O'Reilly
COO



February 18, 2021

~~Redacted name~~

Eastern Industrial Products, Inc.
3 Collins Avenue
Plymouth MA 02360

Dear ~~Redacted name~~

Notice is hereby given that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for March 10, 2021 at 6:00 PM at 9 Collins Avenue, Plymouth MA. The proposed Outdoor Cultivation expansion is anticipated to be located within the courtyard of Triple M's building at 9 Collins Avenue. There will be an opportunity for the public to ask questions.

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Sincerely,

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Kevin O'Reilly
COO



February 18, 2021

ENT Realty, Collins Ave LLC
30 Aldrin Road
Plymouth, MA 02360

Dear [REDACTED]

Notice is hereby given that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for March 10, 2021 at 6:00 PM at 9 Collins Avenue, Plymouth MA. The proposed Outdoor Cultivation expansion is anticipated to be located within the courtyard of Triple M's building at 9 Collins Avenue. There will be an opportunity for the public to ask questions.

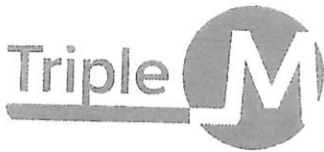
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Sincerely,

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Kevin O'Reilly
COO



February 18, 2021

[REDACTED]
PACTV
4 Collins Avenue
Plymouth, MA 02360

Dear [REDACTED]

Notice is hereby given that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for March 10, 2021 at 6:00 PM at 9 Collins Avenue, Plymouth MA. The proposed Outdoor Cultivation expansion is anticipated to be located within the courtyard of Triple M's building at 9 Collins Avenue. There will be an opportunity for the public to ask questions.

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Sincerely,

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Kevin O'Reilly
COO



February 18, 2021

[REDACTED]
Megryco, Inc.
4 Collins Avenue
Plymouth, MA 02360

Dear [REDACTED],

Notice is hereby given that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for March 10, 2021 at 6:00 PM at 9 Collins Avenue, Plymouth MA. The proposed Outdoor Cultivation expansion is anticipated to be located within the courtyard of Triple M's building at 9 Collins Avenue. There will be an opportunity for the public to ask questions.

A photo of the proposed courtyard cultivation area is enclosed.

Please feel free to contact me at 508-747-1970 or via email at kevin@mm-ma.org if you require additional information.

Sincerely,

A handwritten signature in black ink, appearing to read "KOR", with a long horizontal flourish extending to the right.

Kevin O'Reilly
COO



February 18, 2021

4 Collins, LLC
4 Collins Avenue, Unit 4
Plymouth, MA

Dear [REDACTED]

Notice is hereby given that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for March 10, 2021 at 6:00 PM at 9 Collins Avenue, Plymouth MA. The proposed Outdoor Cultivation expansion is anticipated to be located within the courtyard of Triple M's building at 9 Collins Avenue. There will be an opportunity for the public to ask questions.

A photo of the proposed courtyard cultivation area is enclosed.

Please feel free to contact me at 508-747-1970 or via email at kevin@mm-ma.org if you require additional information.

Sincerely,

A handwritten signature in black ink, appearing to read "Kevin O'Reilly".

Kevin O'Reilly
COO



Host Community Agreement Certification Form

Instructions

Certification of a host community agreement is a requirement of the application to become a Marijuana Establishment (ME) and Medical Marijuana Treatment Center (MTC). Applicants must complete items 1-3. The contracting authority for the municipality must complete items 4-8. Failure to complete a section will result in the application not being deemed complete. This form should be completed and uploaded into your application. Please note that submission of information that is "misleading, incorrect, false, or fraudulent" is grounds for denial of an application for a license pursuant to 935 CMR 500.400(2) and 501.400(2).

Certification

The parties listed below do certify that the applicant and municipality have executed a host community agreement on the specified date below pursuant to G.L. c. 94G § 3(d):

1. Name of applicant:

M3 Ventures, Inc.

2. Name of applicant's authorized representative:

Kevn O'Reilly

3. Signature of applicant's authorized representative:

4. Name of municipality:

Plymouth, Massachusetts

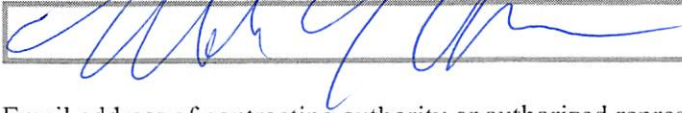
5. Name of municipality's contracting authority or authorized representative:

Melissa Arrighi, Town Manager



2/20/21

6. Signature of municipality's contracting authority or authorized representative:



7. Email address of contracting authority or authorized representative of the municipality (*this email address may be used to send municipal notices pursuant to 935 CMR 500.102(1) and 501.102(1).*):

MArrighi@plymouth-ma.gov

8. Host community agreement execution date:

4/24/18

M3 Positive Impact Plan

M3's Outdoor Cultivation location in Plymouth is not located in one of the 29 communities listed by the Cannabis Control Commission as a designated area of disproportionate impact. However, there are several towns that are "areas of disproportionate impact" that the Cannabis Control Commission ("CCC") has identified that surround Plymouth (Wareham (which abuts Plymouth), Abington, Braintree, Brockton and Taunton (collectively, "Neighboring Disproportionate Communities"). M3 will focus its Positive Impact Plan on the above-named Neighboring Disproportionate Communities as detailed below.

Goal #1: During each Calendar Year, 10% of M3's employed staff will reside in the above-listed Neighboring Communities.

Program # 1: M3 will post quarterly advertisements in the local newspaper, Patriot Ledger, stating that M3 is specifically looking for Massachusetts residents residing in the above-listed Neighboring Communities for employment.

Metrics #1: At the end of each Calendar Year, M3 will count the number of individuals hired who reside in the above-listed Neighboring Communities. This number will be compared to the total number of employees to ensure that 10% of all employed staff members fall within this goal.

Goal # 2: Providing financial assistance towards endeavors in the Neighboring Communities that will have a positive impact on the community as a whole.

Program #2: On June 1, 2021, M3 will donate \$15,000 to the Wareham Area Committee for the Homeless Turning Point Program (supporting homeless individuals in Wareham and the surrounding area) and \$15,000 to the Evergreen House (a sober home providing support to individuals in Wareham and the surrounding area).

Metrics for Goal #2: M3 will have delivered the above-listed checks on or before June 1, 2021.

M3 will adhere to the requirements set forth in 935CMR 500.105(4) which provides the permitted and prohibited advertising, branding, marketing, and sponsorship practices of Marijuana Establishments.

M3 attests that any actions taken, or programs instituted, by M3 will not violate the Commission's regulations with respect to limitations on ownership or control or other applicable state laws.



The Commonwealth of Massachusetts
William Francis Galvin

Minimum Fee: \$35.00

Secretary of the Commonwealth, Corporations Division
One Ashburton Place, 17th floor
Boston, MA 02108-1512
Telephone: (617) 727-9640

[Special Filing Instructions](#)

Articles of Organization

(General Laws, Chapter 180)

Federal Employer Identification Number: 001102121 (must be 9 digits)

ARTICLE I

The exact name of the corporation is:

MEDICAL MARIJUANA OF MASSACHUSETTS, INC.

ARTICLE II

The purpose of the corporation is to engage in the following business activities:

THE PURPOSE OF THE CORPORATION IS TO PROMOTE ACCESS TO HEALTH CARE IN THE COMMONWEALTH AND TO ENGAGE IN SUCH OTHER ACTIVITIES AS MAY BE CONDUCTED BY A CORPORATION ORGANIZED UNDER MASSACHUSETTS GENERAL LAWS CHAPTER 180. THE CORPORATION IS NOT ORGANIZED TO OPERATE A MEDICAL MARIJUANA TREATMENT CENTER OR ACQUIRE, CULTIVATE, POSSESS, TRANSFER, TRANSPORT, SELL OR DISTRIBUTE MARIJUANA UNLESS PROPERLY LICENSED IN ACCORDANCE WITH MASSACHUSETTS LAW.

ARTICLE III

A corporation may have one or more classes of members. If it does, the designation of such classes, the manner of election or appointments, the duration of membership and the qualifications and rights, including voting rights, of the members of each class, may be set forth in the by-laws of the corporation or may be set forth below:

THE CORPORATION WILL HAVE NO MEMBERS.

ARTICLE IV

Other lawful provisions, if any, for the conduct and regulation of the business and affairs of the corporation, for its voluntary dissolution, or for limiting, defining, or regulating the powers of the corporation, or of its directors or members, or of any class of members, are as follows:

(If there are no provisions state "NONE")

A. THE CORPORATION MAY BE A PARTNER, EITHER GENERAL OR LIMITED, IN ANY BUSINESS ENTERPRISE WHICH IT WOULD HAVE THE POWER TO CONDUCT BY ITSELF. B. NO OFFICER OR DIRECTOR SHALL BE PERSONALLY LIABLE TO THE CORPORATION FOR MONETARY DAMAGES FOR BREACH OF FIDUCIARY DUTY AS AN OFFICER OR DIRECTOR, NOTWITHSTANDING ANY PROVISION OF LAW IMPOSING SUCH LIABILITY; PROVIDED, HOWEVER, THAT THIS PROVISION SHALL NOT ELIMINATE THE LIABILITY OF AN OFFICER OR DIRECTOR, TO THE EXTENT THAT SUCH LIABILITY IS IMPOSED BY APPLICABLE LAW, (I) FOR ANY BREACH OF THE OFFICER'S OR DIRECTOR'S DUTY OF LOYALTY TO THE CORPORATION, (II) FOR ACTS OR OMISSIONS NOT IN GOOD FAITH OR WHICH INVOLVE INTENTIONAL MISCONDUCT OR A KNOWING VIOLATION OF LAW, (III) FOR ANY

TRANSACTION FROM WHICH THE OFFICER OR DIRECTOR DERIVED AN IMPROPER PERSONAL BENEFIT, OR (IV) PURSUANT TO MASSACHUSETTS GENERAL LAWS CHAPTER 180, SECTION 6C. IF CHAPTER 180 OF THE MASSACHUSETTS GENERAL LAWS IS AMENDED TO AUTHORIZE CORPORATE ACTION FURTHER ELIMINATING OR LIMITING THE PERSONAL LIABILITY OF OFFICERS OR DIRECTORS, THEN THE LIABILITY OF AN OFFICER OR DIRECTOR OF THE CORPORATION SHALL BE ELIMINATED OR LIMITED TO THE FULLEST EXTENT PERMITTED BY CHAPTER 180 OF THE MASSACHUSETTS GENERAL LAWS, AS SO AMENDED FROM TIME TO TIME.

Notes: The preceding four (4) articles are considered to be permanent and may only be changed by filing appropriate Articles of Amendment.

ARTICLE V

The by-laws of the corporation have been duly adopted and the initial directors, president, treasurer and clerk or other presiding, financial or recording officers, whose names are set out on the following page, have been duly elected.

ARTICLE VI

The effective date of organization of the corporation shall be the date approved and filed by the Secretary of the Commonwealth. If a *later* effective date is desired, specify such date which shall not be more than *thirty days* after the date of filing.

ARTICLE VII

The information contained in Article VII is not a permanent part of the Articles of Organization.

a. The street address (post office boxes are not acceptable) of the principal office of the corporation in Massachusetts is:

No. and Street: C/O ANKNER & LEVY, P.C.
116 HUNTINGTON AVENUE
City or Town: BOSTON State: MA Zip: 02116 Country: USA

b. The name, residential street address and post office address of each director and officer of the corporation is as follows:

Title	Individual Name First, Middle, Last, Suffix	Address (no PO Box) Address, City or Town, State, Zip Code	Expiration of Term
PRESIDENT	LIANNE ANKNER	226 BEACON STREET BOSTON, MA 02116 USA C/O ANKNER & LEVY, P.C., 116 HUNTINGTON AVENUE BOSTON, MA 02116 USA	Annual Meeting of Board
TREASURER	LIANNE ANKNER	226 BEACON STREET BOSTON, MA 02116 USA C/O ANKNER & LEVY, P.C., 116 HUNTINGTON AVENUE BOSTON, MA 02116 USA	Annual Meeting of Board
CLERK	LIANNE ANKNER	226 BEACON STREET BOSTON, MA 02116 USA C/O ANKNER & LEVY, P.C., 116 HUNTINGTON AVENUE BOSTON, MA 02116 USA	Annual Meeting of Board
DIRECTOR	LIANNE ANKNER	226 BEACON STREET BOSTON, MA 02116 USA C/O ANKNER & LEVY, P.C., 116 HUNTINGTON AVENUE BOSTON, MA 02116 USA	Annual Meeting of Board

c. The fiscal year (i.e., tax year) of the business entity shall end on the last day of the month of:
December

d. The name and business address of the resident agent, if any, of the business entity is:

Name: LIANNE ANKNER
No. and Street: C/O ANKNER & LEVY, P.C.
116 HUNTINGTON AVENUE
City or Town: BOSTON State: MA Zip: 02116 Country: USA

I/We, the below signed incorporator(s), do hereby certify under the pains and penalties of perjury that I/we have not been convicted of any crimes relating to alcohol or gaming within the past ten years. I/We do hereby further certify that to the best of my/our knowledge the above-named officers have not been similarly convicted. If so convicted, explain:

LIANNE ANKNER

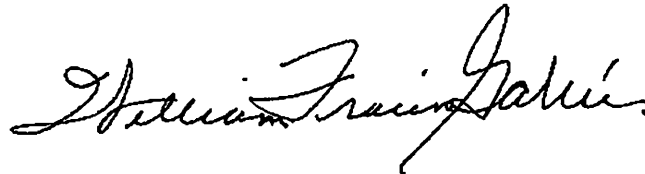
IN WITNESS WHEREOF AND UNDER THE PAINS AND PENALTIES OF PERJURY, I/we, whose signature(s) appear below as incorporator(s) and whose name(s) and business or residential address (es) beneath each signature do hereby associate with the intention of forming this business entity under the provisions of General Law, Chapter 180 and do hereby sign these Articles of Organization as incorporator(s) this 19 Day of March, 2013. (If an existing corporation is acting as incorporator, type in the exact name of the business entity, the state or other jurisdiction where it was incorporated, the name of the person signing on behalf of said business entity and the title he/she holds or other authority by which such action is taken.)

LIANNE ANKNER

THE COMMONWEALTH OF MASSACHUSETTS

I hereby certify that, upon examination of this document, duly submitted to me, it appears that the provisions of the General Laws relative to corporations have been complied with, and I hereby approve said articles; and the filing fee having been paid, said articles are deemed to have been filed with me on:

March 19, 2013 09:41 AM

A handwritten signature in black ink, reading "William Francis Galvin". The signature is written in a cursive style with a large, stylized initial "W".

WILLIAM FRANCIS GALVIN

Secretary of the Commonwealth



The Commonwealth of Massachusetts
William Francis Galvin

Minimum Fee: \$15.00

Secretary of the Commonwealth, Corporations Division
One Ashburton Place, 17th floor
Boston, MA 02108-1512
Telephone: (617) 727-9640

[Special Filing Instructions](#)

Articles of Amendment

(General Laws, Chapter 180, Section 7)

Identification Number: 001102121

We, JONATHAN HERLIHY ☒ President ☐ Vice President,

and LIANNE ANKNER ☒ Clerk ☐ Assistant Clerk,

of MEDICAL MARIJUANA OF MASSACHUSETTS, INC.

located at: 9 COLLINS AVENUE PLYMOUTH, MA 02630 USA

do hereby certify that these Articles of Amendment affecting articles numbered:

☒ Article 1

☐ Article 2

☐ Article 3

☐ Article 4

(Select those articles 1, 2, 3, and/or 4 that are being amended)

of the Articles of Organization were duly adopted at a meeting held on 11/30/2017, by vote of: 0 members, 3 directors, or 0 shareholders,

being at least two-thirds of its members/directors legally qualified to vote in meetings of the corporation (or, in the case of a corporation having capital stock, by the holders of at least two thirds of the capital stock having the right to vote therein):

ARTICLE I

The exact name of the corporation, **as amended**, is:
(Do not state Article I if it has not been amended.)

TRIPLEXM CORP.

ARTICLE II

The purpose of the corporation, **as amended**, is to engage in the following business activities:
(Do not state Article II if it has not been amended.)

ARTICLE III

A corporation may have one or more classes of members. **As amended**, the designation of such classes, the manner of election or appointments, the duration of membership and the qualifications and rights, including voting rights, of the members of each class, may be set forth in the by-laws of the corporation or may be set forth below:

ARTICLE IV

As amended, other lawful provisions, if any, for the conduct and regulation of the business and affairs of the corporation, for its voluntary dissolution, or for limiting, defining, or regulating the powers of the business entity, or of its

directors or members, or of any class of members, are as follows:
(If there are no provisions state "NONE")

The foregoing amendment(s) will become effective when these Articles of Amendment are filed in accordance with General Laws, Chapter 180, Section 7 unless these articles specify, in accordance with the vote adopting the amendment, a *later* effective date not more than *thirty days* after such filing, in which event the amendment will become effective on such later date.

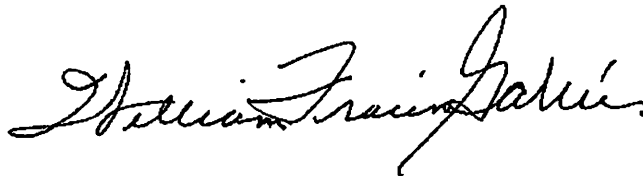
Later Effective Date:

**Signed under the penalties of perjury, this 1 Day of December, 2017, JONATHAN HERLIHY, its ,
President / Vice President,
LIANNE ANKNER, Clerk / Assistant Clerk.**

THE COMMONWEALTH OF MASSACHUSETTS

I hereby certify that, upon examination of this document, duly submitted to me, it appears that the provisions of the General Laws relative to corporations have been complied with, and I hereby approve said articles; and the filing fee having been paid, said articles are deemed to have been filed with me on:

December 01, 2017 01:14 PM

A handwritten signature in black ink, reading "William Francis Galvin". The signature is written in a cursive style with a large, stylized "G" at the end.

WILLIAM FRANCIS GALVIN

Secretary of the Commonwealth



The Commonwealth of Massachusetts
William Francis Galvin

Minimum Fee: \$15.00

Secretary of the Commonwealth, Corporations Division
One Ashburton Place, 17th floor
Boston, MA 02108-1512
Telephone: (617) 727-9640

Articles of Amendment

(General Laws, Chapter 180, Section 7)

Identification Number: 001102121

We, JONATHAN HERLIHY ☒ President ☐ Vice President,

and LIANNE ANKNER ☒ Clerk ☐ Assistant Clerk ,

of TRIPLEXM CORP.

located at: 9 COLLINS AVENUE PLYMOUTH , MA 02630 USA

do hereby certify that these Articles of Amendment affecting articles numbered:

☒ Article 1 ☐ Article 2 ☐ Article 3 ☐ Article 4

(Select those articles 1, 2, 3, and/or 4 that are being amended)

of the Articles of Organization were duly adopted at a meeting held on 12/4/2017 , by vote of: 0 members, 3 directors, or 0 shareholders,
being at least two-thirds of its members/directors legally qualified to vote in meetings of the corporation (or, in the case of a corporation having capital stock, by the holders of at least two thirds of the capital stock having the right to vote therein):

ARTICLE I

The exact name of the corporation, **as amended**, is:
(Do not state Article I if it has not been amended.)

MM-MA.ORG, INC.

ARTICLE II

The purpose of the corporation, **as amended**, is to engage in the following business activities:
(Do not state Article II if it has not been amended.)

ARTICLE III

A corporation may have one or more classes of members. **As amended**, the designation of such classes, the manner of election or appointments, the duration of membership and the qualifications and rights, including voting rights, of the members of each class, may be set forth in the by-laws of the corporation or may be set forth below:

ARTICLE IV

As amended, other lawful provisions, if any, for the conduct and regulation of the business and affairs of the corporation, for its voluntary dissolution, or for limiting, defining, or regulating the powers of the business entity, or of its

directors or members, or of any class of members, are as follows:
(If there are no provisions state "NONE")

The foregoing amendment(s) will become effective when these Articles of Amendment are filed in accordance with General Laws, Chapter 180, Section 7 unless these articles specify, in accordance with the vote adopting the amendment, a *later* effective date not more than *thirty days* after such filing, in which event the amendment will become effective on such later date.

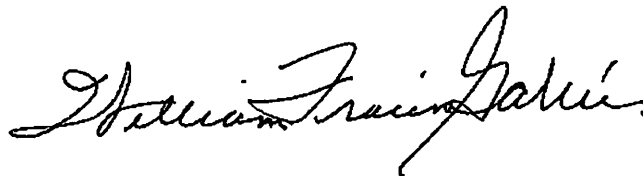
Later Effective Date:

Signed under the penalties of perjury, this 4 Day of December, 2017, JONATHAN HERLIHY, its ,
President / Vice President,
LIANNE ANKNER, Clerk / Assistant Clerk.

THE COMMONWEALTH OF MASSACHUSETTS

I hereby certify that, upon examination of this document, duly submitted to me, it appears that the provisions of the General Laws relative to corporations have been complied with, and I hereby approve said articles; and the filing fee having been paid, said articles are deemed to have been filed with me on:

December 04, 2017 11:06 AM

A handwritten signature in black ink, reading "William Francis Galvin". The signature is written in a cursive, flowing style with a large initial 'W' and 'G'.

WILLIAM FRANCIS GALVIN

Secretary of the Commonwealth



The Commonwealth of Massachusetts
William Francis Galvin

Minimum Fee: \$15.00

Secretary of the Commonwealth, Corporations Division
One Ashburton Place, 17th floor
Boston, MA 02108-1512
Telephone: (617) 727-9640

Articles of Amendment

(General Laws, Chapter 180, Section 7)

Identification Number: 001102121

We, JONATHAN HERLIHY ☒ President ☐ Vice President,

and LIANNE ANKNER ☒ Clerk ☐ Assistant Clerk ,

of MM-MA.ORG, INC.

located at: 9 COLLINS AVENUE PLYMOUTH , MA 02630 USA

do hereby certify that these Articles of Amendment affecting articles numbered:

☒ Article 1 ☐ Article 2 ☐ Article 3 ☐ Article 4

(Select those articles 1, 2, 3, and/or 4 that are being amended)

of the Articles of Organization were duly adopted at a meeting held on 12/7/2017 , by vote of: 0 members, 3 directors, or 0 shareholders, being at least two-thirds of its members/directors legally qualified to vote in meetings of the corporation (or, in the case of a corporation having capital stock, by the holders of at least two thirds of the capital stock having the right to vote therein):

ARTICLE I

The exact name of the corporation, **as amended**, is:
(Do not state Article I if it has not been amended.)

M3 VENTURES, INC.

ARTICLE II

The purpose of the corporation, **as amended**, is to engage in the following business activities:
(Do not state Article II if it has not been amended.)

ARTICLE III

A corporation may have one or more classes of members. **As amended**, the designation of such classes, the manner of election or appointments, the duration of membership and the qualifications and rights, including voting rights, of the members of each class, may be set forth in the by-laws of the corporation or may be set forth below:

ARTICLE IV

As amended, other lawful provisions, if any, for the conduct and regulation of the business and affairs of the corporation, for its voluntary dissolution, or for limiting, defining, or regulating the powers of the business entity, or of its

directors or members, or of any class of members, are as follows:
(If there are no provisions state "NONE")

The foregoing amendment(s) will become effective when these Articles of Amendment are filed in accordance with General Laws, Chapter 180, Section 7 unless these articles specify, in accordance with the vote adopting the amendment, a *later* effective date not more than *thirty days* after such filing, in which event the amendment will become effective on such later date.

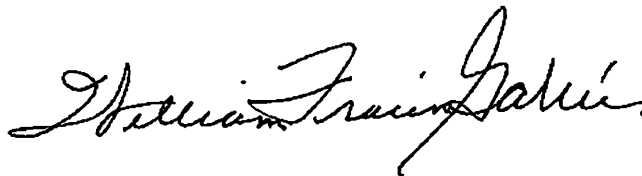
Later Effective Date:

**Signed under the penalties of perjury, this 8 Day of December, 2017, JONATHAN HERLIHY, its ,
President / Vice President,
LIANNE ANKNER, Clerk / Assistant Clerk.**

THE COMMONWEALTH OF MASSACHUSETTS

I hereby certify that, upon examination of this document, duly submitted to me, it appears that the provisions of the General Laws relative to corporations have been complied with, and I hereby approve said articles; and the filing fee having been paid, said articles are deemed to have been filed with me on:

December 08, 2017 08:25 AM

A handwritten signature in black ink, reading "William Francis Galvin". The signature is written in a cursive, flowing style with a large initial 'W' and 'G'.

WILLIAM FRANCIS GALVIN

Secretary of the Commonwealth

CERTIFICATE

The undersigned, the Clerk of M3 Ventures, Inc. (formerly known as Medical Marijuana of Massachusetts, Inc. (the "Organization"), hereby certifies that attached hereto is a true and accurate copy of the Second Amended and Restated Bylaws of the Organization duly adopted by the Board of Directors of the Organization on April 14, 2016.

IN WITNESS WHEREOF, the undersigned has executed this Certificate as an instrument under seal as of this 14th day of May, 2018.



Lianne Ankner, Clerk

**SECOND AMENDED AND RESTATED BYLAWS
OF
MEDICAL MARIJUANA OF MASSACHUSETTS, INC.**

Effective April 14, 2016

ARTICLE 1

NAME, PURPOSES, LOCATION,
CORPORATE SEAL AND FISCAL YEAR

1.1 Name and Purposes. The name and purposes of the Organization shall be as set forth in the Articles of Organization of the Organization in effect from time to time (“Articles of Organization”), and shall at all times operate on a non-profit basis for the benefit of Registered Qualifying Patients (as that term is defined in 105 CMR 725.004) and shall ensure that revenue of the Organization is used solely in furtherance of its non-profit purpose.

1.2 Location. The principal office of the Organization in the Commonwealth of Massachusetts shall initially be located at the place set forth in the Articles of Organization of the Organization. The Directors may change the location of the principal office in the Commonwealth of Massachusetts effective upon the filing of a certificate or annual report with the Secretary of the Commonwealth.

1.3 Corporate Seal. The Directors may adopt and alter the seal of the Organization.

1.4 Fiscal Year. The fiscal year of the Organization shall, unless otherwise decided by the Directors, end on December 31 in each year.

ARTICLE 2

MEMBERSHIP

The Organization shall have no members. Any membership action or vote required or permitted by law shall be taken in the same manner by action or vote of the Directors of the Organization.

ARTICLE 3

BOARD OF DIRECTORS

3.1 Powers. The affairs of the Organization shall be managed by the Board of Directors, who shall have and may exercise all the powers of the Organization.

3.2 Composition, Number and Election. The Board of Directors shall be comprised of five (5) individuals, two (2) of whom shall have no financial or ownership relationship with Triple M Management Company, LLC. The Directors shall be elected by the Directors at each annual meeting. The Directors shall determine the term to be served by each Director, which terms may be equal or staggered in the Directors’ discretion.

3.3 Committees. The Board of Directors may elect or appoint one or more committees and may delegate to any such committee or committees any or all of its powers; provided that any committee to which the powers of the Board of Directors are delegated shall consist solely of Directors. Unless the Board of Directors otherwise designates, committees shall conduct their affairs in the same manner as is provided in these Bylaws for the Board of Directors. The members of any committee shall remain in office at the pleasure of the Board of Directors.

3.4 Suspension or Removal. A Director may be removed or suspended with or without cause by vote of all of the Directors then in office approving such approval with the exception of the affected Director. A Director may be removed with cause only after reasonable notice and opportunity to be heard.

3.5 Resignation. A Director may resign by delivering his or her written resignation to the President, Treasurer or Clerk of the Organization, to a meeting of the Board of Directors, or to the Organization at its principal office. Such resignation shall be effective upon receipt (unless specified to be effective at some other time) and acceptance thereof shall not be necessary to make it effective unless it so states.

3.6 Vacancies. Any vacancy in the Board of Directors may be filled in accordance with Section 3.2. The Directors may exercise all their powers notwithstanding the existence of one or more vacancies in the Board of Directors.

3.7 Annual Meeting. The annual meeting of the Board of Directors shall be held on such date and at such hour and place as the Directors or an officer designated by the Directors shall determine. In the event that no date for the annual meeting is established or such meeting has not been held on the date so determined, a special meeting in lieu of the annual meeting may be held with all of the force and effect of an annual meeting.

3.8 Regular and Special Meetings. Regular meetings of the Directors may be held at such places and at such times as the Directors may determine. Special meetings of the Directors may be held at any time and at any place when called by the President or by any two or more Directors.

3.9 Notice for Meetings. Five (5) business days' notice by mail, electronic mail, facsimile, telephone or other verbal communication shall be given for an annual or special meeting unless shorter notice is adequate under the circumstances. No notice need be given for a regular meeting as long as the schedule of regular meetings has previously been given to each Director. Whenever notice of a meeting is required, such notice need not be given to any Director if a written waiver of notice, executed before or after the meeting, is filed with the records of the meeting, or to any Director who attended the meeting without protesting prior thereto or at its commencement the lack of notice to such Director. Neither such notice nor waiver of notice need specify the purposes of the meeting, unless otherwise required by law, the Articles of Organization or these Bylaws.

3.10 Quorum. At any meeting of the Board of Directors a majority of the Directors then in office shall constitute a quorum. Any meeting may be adjourned by a majority of the votes cast upon the question, whether or not a quorum is present, and the meeting may be held as adjourned without further notice.

3.11 Action by Vote. When a quorum is present at any meeting, eighty percent (80%) of the Directors then in office who are present and shall decide any questions by an affirmative vote, including election of officers, unless otherwise provided by law, the Articles of Organization, or these Bylaws.

3.12 Action by Writing. Any action required or permitted to be taken at any meeting of the Board of Directors may be taken without a meeting if all the Directors consent to the action in writing, or to the extent permitted by law, by electronic means, and such written or electronic consents, as applicable, are filed with the records of the meetings of the Directors. Such consents shall be treated for all purposes as a vote at a meeting.

3.13 Presence through Communications Equipment. Unless otherwise provided by law or by the Articles of Organization, members of the Board of Directors or any committee designated thereby may participate in a meeting of such Board or committee by means of a conference telephone or similar communications equipment by means of which all persons participating in the meeting can hear each other at the same time, and participation by such means shall constitute presence in person at a meeting.

3.14 Compensation. Directors shall be entitled to receive for their services such reasonable amount, if any, as the Board of Directors may from time to time determine, which may include reasonable expenses of attendance at meetings. Directors shall not be precluded from serving the Organization in any other capacity and receiving reasonable compensation for any such services. In the event of the resignation or, except where expressly provided otherwise in a duly authorized written agreement with the Organization, the removal of a Director in accordance with Section 3.4 above, such Director shall have no right to any compensation for any period following his or her resignation or removal, or any right to damages on account of such removal, whether his or her compensation be by the month, the year, or otherwise, unless the Board of Directors shall in its discretion provide for such compensation.

ARTICLE 4

OFFICERS AND AGENTS

4.1 Number and Qualification. The officers of the Organization shall be a President, Treasurer, Clerk and such other officers, if any, as the Directors may determine. The Organization may also have such agents, if any, as the Directors may appoint. An officer may but need not be a Director. The Clerk shall be a resident of Massachusetts unless the Organization has a resident agent duly appointed for the purpose of service of process. A person may hold more than one office at the same time. If required by the Directors, any officer shall give the Organization a bond for the faithful performance of his or her duties in such amount and with such surety or sureties as shall be satisfactory to the Board of Directors.

4.2 Election. The President, Treasurer and Clerk shall be elected by the Board of Directors for one (1) year terms at every annual meeting of the Board of Directors or special meeting in lieu thereof. Other officers, if any, may be elected by the Board of Directors at any time.

4.3 Tenure. The President, Treasurer and Clerk elected at annual meetings shall each hold office until the next annual meeting of the Board of Directors following their election, and

until his or her successor is chosen and qualified, and each other officer shall hold office until the next annual meeting of the Board of Directors unless a shorter period shall have been specified by the terms of his or her election or appointment, or in each case until he or she sooner dies, resigns, is removed or becomes disqualified. Each agent shall retain his or her authority at the pleasure of the Board of Directors.

4.4 Chairman of the Board of Directors. If a chairman of the Board of Directors is elected, he or she shall preside at all meetings of the Board of Directors, except as the Board of Directors shall otherwise determine, and shall have such other powers and duties as may be determined by the Board of Directors.

4.5 President and Vice President. The President shall be the chief executive officer of the Organization and, subject to the control of the Board of Directors, shall have general charge and supervision of the affairs of the Organization. If no chairman of the Board of Directors is elected, the President shall preside at all meetings of the Board of Directors.

The vice president or vice presidents, if any, shall have such duties and powers as the Board of Directors shall determine. The vice president, or first vice president if there is more than one, shall have and may exercise all the powers and duties of the President during the absence of the President or in the event of his or her inability to act.

4.6 Treasurer. The Treasurer shall be the chief financial officer and the chief accounting officer of the Organization. He or she shall be in charge of its financial affairs, funds, securities and valuable papers and shall keep full and accurate records thereof. He or she shall have such other duties and powers as designated by the Board of Directors or the President. He or she shall also be in charge of the Organization's books of account and accounting records and of its accounting procedures.

4.7 Clerk. The Clerk shall record and maintain records of all proceedings of the Board of Directors in a book or series of books kept for that purpose, which book or books shall be kept within the Commonwealth at the principal office of the Organization or at the office of its Clerk or of its resident agent and shall be open at all reasonable times to the inspection of any Director. Such book or books shall also contain records of all meetings of incorporators and the original, or attested copies, of the Articles of Organization and Bylaws and names of all Directors and the address of each. If the clerk is absent from any meeting of Directors, a temporary clerk chosen at the meeting shall exercise the duties of the Clerk at the meeting.

4.8 Salaries. Salaries of the officers, if any, may be fixed from time to time by the Board of Directors, and no officer shall be prevented from receiving such salary by reason of the fact that he or she is also a Director of the Organization. In the event of the resignation or, except where expressly provided otherwise in a duly written agreement with the Organization, the removal of an officer in accordance with Section 4.9 below, such officer shall have no right to any compensation for any period following his or her resignation or removal, or any right to damages on account of such removal, whether his or her compensation be by the month, the year, or otherwise, unless the Board of Directors shall in its discretion provide for such compensation.

4.9 Suspension or Removal. An officer may be suspended or removed with or without cause by vote of all of Directors then in office approving such suspension or removal

(with the exception of any Director who is the subject of the proposed suspension or removal) at any special meeting called for such purpose or at any regular meeting.

4.10 Resignation. An officer may resign by delivering his or her written resignation to the President, Treasurer or Clerk of the Organization, to a meeting of the Board of Directors, or to the Organization at its principal office. Such resignation shall be effective upon receipt (unless specified to be effective at some other time), and acceptance thereof shall not be necessary to make it effective unless it so states.

4.11 Vacancies. If the office of any officer becomes vacant, the Board of Directors may elect a successor. Each such successor shall hold office for the unexpired term and, in the case of the President, Treasurer and Clerk, until his or her successor is elected and qualified, or in each case until he or she sooner dies, resigns, or is removed or becomes disqualified.

ARTICLE 5

EXECUTION OF PAPERS

Except as the Board of Directors may generally or in particular cases authorize the execution thereof in some other manner, all deeds, leases, transfers, contracts, bonds, notes, checks, drafts and other obligations made, accepted or endorsed by the Organization shall be signed by the President or by the Treasurer.

ARTICLE 6

INDEMNIFICATION

The Organization shall, to the maximum extent legally permissible, indemnify each of its Directors and officers against all liabilities and expenses which he/she has reasonably incurred by reason of, in connection with, or arising out of any actual or threatened proceeding in which he/she may be or become involved by reason of his/her being or having been such a Director or officer; provided, however, that such indemnification is only permissible if the Board of Directors has determined, by a majority vote of disinterested Directors, that such Director or officer: (1) acted in good faith in the reasonable belief that his/her action was in the best interests of the Organization (or that his/her conduct was at least not opposed to the best interests of the Organization) and in the case of a criminal proceeding, he/she had no reasonable cause to believe his/her conduct was unlawful, or (2) to the extent that such matter relates to service with respect to an employee benefit plan, he/she acted in the best interests of the participants or beneficiaries of such employee benefit plan and at least not opposed to the best interests of the Organization, or (3) acted in such a manner as to avail himself/herself of the limitation of personal liability for monetary damage for breach of fiduciary duty as a Director, or (4) was the prevailing party, on the merits or otherwise, in the defense of any proceeding to which such Director or officer was a party because he/she was a Director or officer of the Organization; and provided further that, in the event that a settlement of any such proceeding is proposed or effected, indemnification will only be made if the Board of Directors, based upon the advice of counsel, resolves that such settlement is in the best interest of the Organization.

The indemnification provided for herein shall include payment by the Organization of reasonable expenses incurred in defending a proceeding in advance of the final disposition of

such proceeding if the Director or officer provides the Organization with (1) a written affirmation of his/her good faith belief that he/she has met the relevant standard of conduct described in this Article to entitle him/her to indemnification, and (2) a written unlimited general obligation by him/her to repay such payment if the Board of Directors determines, in accordance with this Article, that he/she is not entitled to indemnification. Any such indemnification shall be provided although the person to be indemnified is no longer an officer or Director of the Organization or of such other organization. The indemnification provided hereunder shall inure to the benefit of the heirs, executors and administrators of persons entitled to indemnification hereunder. The right of indemnification hereby provided shall not be exclusive of or affect any other rights to which any Director or officer may be entitled. Nothing contained in this Article shall affect any rights to indemnification to which corporate personnel other than Directors and officers may be entitled by contract or otherwise under law.

The Board of Directors shall have the power to purchase and maintain insurance on behalf of any person to whom it may provide indemnification as set forth above, against any liability incurred by him/her in any such capacity, or arising out of his/her status as such, whether or not the Organization would actually have the power to indemnify him/her against such liability under the terms hereof.

ARTICLE 7

CONFLICT OF INTEREST

The purpose of the conflict of interest policy is to protect the Organization's interest when it is contemplating entering into a transaction or arrangement that might benefit the private interest of a director or officer of the Organization to ensure that the revenue of the Organization is used solely in furtherance of its non-profit purpose (pursuant to 105 CMR 725.100). For purposes of this policy, a potential conflict of interest exists when an Interested Person (defined below) has a Financial Interest (defined below).

Section 7.1 Definitions.

- (a) Interested Person. Any director or officer who has a direct or indirect Financial Interest, as defined below, is an Interested Person.
 - (b) Financial Interest. A person has a Financial Interest if the person has, directly or indirectly, through business, investment or family:
 - (i) an ownership or investment interest in any entity with which the Organization has a transaction or arrangement (or is contemplating entering into such transaction or arrangement); or
 - (ii) a compensation arrangement with any entity or individual with which the Organization has a transaction or arrangement (or is contemplating entering into such transaction or arrangement); or
 - (iii) a potential ownership or investment interest in, or potential compensation arrangement with any entity or individual with which the
-

Organization has a transaction or arrangement (or is contemplating entering into such transaction or arrangement); or

(iv) a director, officer, trustee or other management position with any entity with which the Organization has a transaction or arrangement (or is contemplating entering into such transaction or arrangement).

- (c) Compensation. Compensation includes direct and indirect remuneration. Compensation also includes gifts or favors that are substantial in nature.

Section 7.2 Duty to Disclose. An Interested Person must disclose the existence of his or her Financial Interest to the Organization and must be given the opportunity to disclose all material facts to the directors considering the proposed transaction or arrangement (or, to the extent not previously disclosed, an already existing transaction or arrangement).

Section 7.3 Procedures for Addressing the Conflict of Interest.

- (a) The Interested Person may make a presentation at the board meeting, and may also be present during the discussion of, and the vote on, the transaction or arrangement that results in the potential conflict of interest.
- (b) After exercising due diligence, the board shall determine by a majority vote of the disinterested directors, even though the disinterested directors be less than a quorum, whether the transaction or arrangement is fair and reasonable to the Organization and is solely in furtherance of its non-profit purpose, notwithstanding the existence of the Interested Person's Financial Interest in the proposed transaction or arrangement, and shall make its decision as to whether to enter into the transaction or arrangement in conformity with such determination.

ARTICLE 8

AMENDMENTS

These Bylaws may be altered, amended or repealed in whole or in part by vote of a the Directors.



Commonwealth of Massachusetts
Department of Revenue
Geoffrey E. Snyder, Commissioner

mass.gov/dor

Letter ID: L0914279744
Notice Date: February 18, 2021
Case ID: 0-001-102-701



CERTIFICATE OF GOOD STANDING AND/OR TAX COMPLIANCE



M3 VENTURES, INC
9 COLLINS AVE
PLYMOUTH MA 02360-4808

Why did I receive this notice?

The Commissioner of Revenue certifies that, as of the date of this certificate, M3 VENTURES, INC is in compliance with its tax obligations under Chapter 62C of the Massachusetts General Laws.

This certificate doesn't certify that the taxpayer is compliant in taxes such as unemployment insurance administered by agencies other than the Department of Revenue, or taxes under any other provisions of law.

This is not a waiver of lien issued under Chapter 62C, section 52 of the Massachusetts General Laws.

What if I have questions?

If you have questions, call us at (617) 887-6400 or toll-free in Massachusetts at (800) 392-6089, Monday through Friday, 9:00 a.m. to 4:00 p.m..

Visit us online!

Visit mass.gov/dor to learn more about Massachusetts tax laws and DOR policies and procedures, including your Taxpayer Bill of Rights, and MassTaxConnect for easy access to your account:

- Review or update your account
- Contact us using e-message
- Sign up for e-billing to save paper
- Make payments or set up autopay

Edward W. Coyle, Jr., Chief
Collections Bureau



The Commonwealth of Massachusetts
Secretary of the Commonwealth
State House, Boston, Massachusetts 02133

William Francis Galvin
Secretary of the
Commonwealth

Date: February 18, 2021

To Whom It May Concern :

I hereby certify that according to the records of this office,
M3 VENTURES, INC.

is a domestic corporation organized on **March 19, 2013**

I further certify that there are no proceedings presently pending under the Massachusetts General Laws Chapter 180 section 26 A, for revocation of the charter of said corporation; that the State Secretary has not received notice of dissolution of the corporation pursuant to Massachusetts General Laws, Chapter 180, Section 11, 11A, or 11B; that said corporation has filed all annual reports, and paid all fees with respect to such reports, and so far as appears of record said corporation has legal existence and is in good standing with this office.



In testimony of which,
I have hereunto affixed the
Great Seal of the Commonwealth
on the date first above written.

William Francis Galvin

Secretary of the Commonwealth

Certificate Number: 21020456370

Verify this Certificate at: <http://corp.sec.state.ma.us/CorpWeb/Certificates/Verify.aspx>

Processed by: smc



THE COMMONWEALTH OF MASSACHUSETTS
EXECUTIVE OFFICE OF LABOR AND WORKFORCE DEVELOPMENT
DEPARTMENT OF UNEMPLOYMENT ASSISTANCE

Charles D. Baker
GOVERNOR

Karyn E. Polito
LT. GOVERNOR



330014118

Rosalin Acosta
SECRETARY

Richard A. Jeffers
DIRECTOR

M3 Ventures, Inc.
9 Collins Ave
Plymouth, MA 02360-4808

EAN: 22054132
March 18, 2021

Certificate Id:46327

The Department of Unemployment Assistance certifies that as of 3/18/2021 ,M3 Ventures, Inc. is current in all its obligations relating to contributions, payments in lieu of contributions, and the employer medical assistance contribution established in G.L.c.149,§189.

This certificate expires in 30 days from the date of issuance.

Richard A. Jeffers, Director

Department of Unemployment Assistance

M3 Ventures, Inc.
d/b/a Triple M
Plymouth Adult Use Business Plan
2021-2025

Executive Summary

Pursuant to 935 CMR 500.101(2)(e)7, the following is a summary of the business plan for M3 Ventures, Inc.'s (Triple M) renewal application for its adult-use Marijuana Establishment in Plymouth.

Triple M's adult use dispensary located at 9 Collins Avenue in Plymouth, opened on February 1, 2020. Triple M has been successfully operating its Registered Marijuana Treatment Center (MTC) at this same location since receiving DPH approval in February 2018. Triple M's Cultivation/Processing facility is co-located in the same building.

On March 25, 2020, the Governor implemented an emergency order to limit the spread of the coronavirus and the state's adult use dispensaries were ordered closed. On May 25, 2020, under the state's reopening plan, adult use marijuana Retailers were allowed to fulfill online and phone orders and offer curbside pickup to customers. In accordance with the order, Triple M had no adult sales for a period of 61-days.

In compliance with the Cannabis Control Commission (CCC) regulations, the adult use dispensary and the medical dispensary are separate and distinct. Based on the CCC's coronavirus re-opening process, Triple M created a public relations campaign to create awareness of its ordering ahead process and curbside pick-up. In addition, based on the floor space in the adult use and medical dispensaries, Triple M is capable of having a limited number of customers being served within each dispensary while maintaining a safe social distancing environment for customers and staff.

Adult Use License Town of Plymouth

Triple M's facility at 9 Collins Avenue is located within the designated area approved by the Town. Other than a letter of support or non-opposition from the Select Board, Plymouth does not require a Special Permit or other approval to operate as an adult use marijuana cultivator or processor (but does require such

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d/b/a Triple M
Plymouth Adult Use Business Plan
2021-2025

operations to be located in designated areas within the Town). Triple M continues to maintain a sound working relationship with the Town Administration, Police Chief and Fire Chief, and the community as a whole.

Adult Use Sales

Triple M's Plymouth cultivation, processing, and retail operations have successfully managed its commitment to producing, processing, and dispensing quality cannabis prepared as dry flower as well as numerous processed products. Triple M will continue its objective to strive to be the state's most reputable company for both the production and the sale of medical and adult use cannabis. Triple M believes that for the continued success of the adult use and medical cannabis business, the company must continue to leverage being vertically integrated.

Triple M has been operating a successful cultivation and processing operation since August 2017. Cultivation and processing will continue to be Triple M's focus and will remain its core platform to generating and retaining medical and adult use customers for the long-term. Triple M believes its commitment to cultivating and processing superior products in the state will serve to strategically position the company to persevere and survive what is projected to be an extremely competitive business. Since Triple M is a co-located marijuana operation (CMO), it ensures that it maintains an adequate supply of inventory for its medical marijuana patients based on the last six months of medical marijuana sales.

Triple Ms' timeline has the company preparing architectural plans for submittal to the CCC during the last quarter of 2020. The plans will include the expansion of the cultivation & processing functions within the vacant space within the Plymouth facility. These plans have Triple M doubling the size of its existing cultivation and processing areas. The expansion of the company's cultivation and processing operations will serve to allow the company to better meet the forecasted needs of the medical and adult use markets.

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When initially engineering the cultivation space, Triple M was cognizant of the energy consumption and invested in LED cultivation lights, as well as utilizing a natural gas chiller for the facility's cooling needs. The company's cultivation expansion plans will take into consideration similar energy efficiency delivery methods to meet the CCC's energy efficiency requirements.

Market Size and Development

Triple M's financial forecast utilizes the actual adult use sales coupled with the US Census data, to prepare the 2021 -2025 projections. The Company defined the segment of the Plymouth County population at 309,350 citizens with 227,630 individuals over 21 years of age. This forecast does assume a certain percentage of the state tourism industry will potentially visit the Plymouth dispensary for one-time sales, but tourism is subject to the status of the coronavirus during the summer of 2021 and thereafter.

Estimating Triple M's Plymouth Adult Use sales becomes more challenging as Plymouth County, the South Shore, and Cape Cod experiences an increase in the number of Adult Use dispensaries. The Town of Plymouth is allowing four dispensaries. The second store opened in September 2020 and another dispensary is under construction with an opening planned for the latter part of 2021.

Triple M's Mashpee Adult Use dispensary is projected to open in the first quarter of 2021. Triple M anticipates many of the Plymouth adult use customers originate on Cape Cod and once Mashpee opens, will elect to visit Mashpee adult use dispensary instead of driving off Cape.

Marketing Plan

Triple Ms' marketing strategy is based primarily on word-of-mouth referrals from customer satisfaction with the service provided by the Triple M staff members and the quality and variety of the Triple M products. Triple M continues to experience a demand for their flower that is "sold-out" within a day or two even with the company's self-imposed daily limit of a 1/4 ounce of flower per customer. The customers consider Triple M's flower to be superior.

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Triple M will continue to utilize the company's website and social media applications to deliver accurate and timely information to its 21+ year audience. Triple M's major challenge is continuing to build a sustainable and repeatable path to contact potential customers. Triple M will continue to utilize its quality products and its customer satisfaction as the primary marketing strategy for the adult use dispensary. Triple M has learned since opening in February 2020, that the adult use customer base knows what they want and if their needs are not satisfied, they will simply not return to the subject dispensary. Triple M's marketing strategies will continue to occur on site: 1) Cultivate and produce great products; 2) Provide well-trained customer service orientated staff; and 3) Meet and exceed the customers' expectations.

Adult Use Dispensary Operations

Triple M has been operating the adult use dispensary 10-hours a day, Monday through Saturday, and Sundays from Noon to 5:00 PM. Triple M's adult use staff have been well trained in customer satisfaction and now includes social distancing as well. Triple M understands that the adult use and medical customers expect first-class treatment. With competition now in place, and more on the horizon, Triple M will continue to listen to customers and implement enhancements to assist in earning and building upon customer loyalty.

Financial Plan

Triple M's business plan of investing in operating two medical dispensaries proved to be a sound decision during the coronavirus closure of the adult use dispensaries. Triple M's 2020 medical sales allowed the company to cover ongoing operating expenses. During the adult use closure, Triple M experienced an increase in the number of medical patients visiting the dispensary and a corresponding increase in medical sales. As stated above, Triple M's planned expansion of the cultivation area in 2021 will allow the company the ability to provide more of its own products to meet the company's forecasted medical and adult use customers' needs. With the CCC review and approval of Triple M's Mashpee 2021 adult use license, the company anticipates the forecasted growth in sales will provide the company

M3 Ventures, Inc.
d/b/a Triple M
Plymouth Adult Use Business Plan
2021-2025

with the required cash flow to conduct the construction of the cultivation and processing operations at the Triple M Plymouth co-located facility.

Triple M's five-year financial pro-forma follows this summary. The pro-forma uses the following to prepare the projections: 1) Triple M Plymouth's actual adult use sales for the period of February through September 2020, projected through year-end; 2) US Census data for Plymouth County and the South Shore; 3) Estimated Tourism; 4) Approximations of the number of adult use dispensaries opening along the South Shore and Plymouth during the next 5-years; and 5) Increase in the number of adult users.

The projected sales for Triple M Plymouth Adult Use first year of operations (2020) is estimated to reach \$9.5M; 2021 increases 15% to \$14.5M; 2022 increases 5% to \$15.2M; 2023 increases 5% to \$16M; 2024 increase 2% to \$16.3M; and 2025 increase 2% to \$16.6M. Taxes and Management Fees represent 57% of sales and are assessed as follows: Federal/State Taxes 29%; Plymouth Local Impact Fee 3%; and Triple M Management Fee 25%. Operating expenses are estimated to average 35%. Triple M's Net Income is projected to average 8% during the period of 2021 to 2025.

Conclusion

Triple M is pleased to have this opportunity to re-submit its renewal application to the CCC for review, comment, and consideration. Triple M will continue to serve the medical marijuana patients who have elected to purchase products from our Mashpee and Plymouth dispensaries. Triple M understands that the CCC, with their review and re-approval of Triple M's application, is entrusting Triple M's leadership team with an incredible opportunity to strive to become one of the best adult use and medical operators in the state. Triple M will continue to meet and exceed all of CCC's expectations.

M3 Venture's Inc. Plymouth Recreational Pro-forma

Sales Estimates		2020	2021	2022	2023	2024	2025
Number of Months		9	12	12	12	12	12
Sales Per Month		\$1,050,000	\$1,207,500	\$1,267,875	\$1,331,269	\$1,357,894	\$1,385,052
Projected Increase in Sales		n/a	115%	105%	105%	102%	102%
Customers Per Day		459	528	554	582	593	605
Customers Per Hour		49	57	60	63	64	65
Sales Per Year		\$9,450,000	\$14,490,000	\$15,214,500	\$15,975,225	\$16,294,730	\$16,620,624
Customers Visits Per Year		123,529	189,412	198,882	208,826	213,003	217,263
Annual Sales		\$9,450,000	\$14,490,000	\$15,214,500	\$15,975,225	\$16,294,730	\$16,620,624
Taxes And Fees		2020	2021	2022	2023	2024	2025
Federal and State Corporate Tax	-29%	-\$2,740,500	-\$4,202,100	-\$4,412,205	-\$4,632,815	-\$4,725,472	-\$4,819,981
Plymouth Community Impact Fee	-3%	-\$283,500	-\$434,700	-\$456,435	-\$479,257	-\$488,842	-\$498,619
Triple M Management Fee	-25%	-\$2,362,500	-\$3,622,500	-\$3,803,625	-\$3,993,806	-\$4,073,682	-\$4,155,156
Total Taxes and Fees	-57%	-\$5,386,500	-\$8,259,300	-\$8,672,265	-\$9,105,878	-\$9,287,996	-\$9,473,756
		-57%	-57%	-57%	-57%	-57%	-57%
Net Sales After Taxes & Fees		\$4,063,500	\$6,230,700	\$6,542,235	\$6,869,347	\$7,006,734	\$7,146,868
Expenses		2020	2021	2022	2023	2024	2025
Management Staff		-\$1,072,720	-\$1,179,992	-\$1,297,991	-\$1,427,790	-\$1,570,569	-\$1,727,626
Dispensary Staff		-\$1,422,225	-\$2,180,745	-\$2,289,782	-\$2,404,271	-\$2,452,357	-\$2,501,404
General & Administrative		-\$1,106,250	-\$1,475,000	-\$1,548,750	-\$1,626,188	-\$1,707,497	-\$1,792,872
Total Expenses		-\$3,601,195	-\$4,835,737	-\$5,136,523	-\$5,458,249	-\$5,730,423	-\$6,021,902
		-38%	-33%	-34%	-34%	-35%	-36%
Net Income		\$462,305	\$1,394,963	\$1,405,712	\$1,411,098	\$1,276,311	\$1,124,966
Profit or Loss		5%	10%	9%	9%	8%	7%



M3VENTU-01

SCOOTs

CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

2/11/2021

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Gordon Atlantic Insurance 306 Washington Street Norwell, MA 02061	CONTACT NAME: Stephanie Coots	
	PHONE (A/C, No, Ext): (781) 659-2262 204	FAX (A/C, No): (781) 659-4725
E-MAIL ADDRESS: stephanie@gordonatlanticinsurance.com		
INSURED M3 Ventures, Inc. 9 Collins Ave. Plymouth, MA 02360	INSURER(S) AFFORDING COVERAGE	
	INSURER A : Trisura Specialty Insurance Company	
	INSURER B : MAPFRE - COMMERCE	
	INSURER C : Protective Insurance	
	INSURER D : Hudson Specialty Insurance Company	
	INSURER E :	
INSURER F :		

COVERAGES

CERTIFICATE NUMBER:

REVISION NUMBER:


THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: <input checked="" type="checkbox"/> POLICY <input type="checkbox"/> PROJECT <input type="checkbox"/> LOC OTHER:			TRQSG00134600	1/17/2021	1/17/2022	EACH OCCURRENCE \$ 5,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 250,000 MED EXP (Any one person) \$ Excluded PERSONAL & ADV INJURY \$ 1,000,000 GENERAL AGGREGATE \$ 5,000,000 PRODUCTS - COMP/OP AGG \$ Excluded \$
B	AUTOMOBILE LIABILITY <input type="checkbox"/> ANY AUTO OWNED AUTOS ONLY <input checked="" type="checkbox"/> SCHEDULED AUTOS <input checked="" type="checkbox"/> HIRED AUTOS ONLY <input checked="" type="checkbox"/> NON-OWNED AUTOS ONLY			LP7735	4/2/2020	4/2/2021	COMBINED SINGLE LIMIT (Ea accident) \$ 1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ \$
	UMBRELLA LIAB <input type="checkbox"/> OCCUR EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE DED <input type="checkbox"/> RETENTION \$						EACH OCCURRENCE \$ AGGREGATE \$ \$
C	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) <input checked="" type="checkbox"/> Y / N N If yes, describe under DESCRIPTION OF OPERATIONS below		N / A	SS-2308177-01	8/1/2020	8/1/2021	<input checked="" type="checkbox"/> PER STATUTE <input type="checkbox"/> OTH-ER E.L. EACH ACCIDENT \$ 1,000,000 E.L. DISEASE - EA EMPLOYEE \$ 1,000,000 E.L. DISEASE - POLICY LIMIT \$ 1,000,000
A	Products Liability			TRQSPL00134600	1/17/2021	1/17/2022	Combined Limit \$ 5,000,000
D	Management Liability			HFP-HS-NPP-6734	8/31/2020	8/31/2021	Aggregate \$ 2,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

CERTIFICATE HOLDER

CANCELLATION

M3 Ventures, Inc. Proof of Coverage	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.
	AUTHORIZED REPRESENTATIVE 

RECORD KEEPING PROCEDURES

General

All records are maintained in either electronic or paper format. If in paper format, the records will remain in a locked cabinet with access to such records by Dispensary Agents who have a need to access or create such records in accordance with their job function. If in electronic format, access to such records are protected by a password that will be available only to Dispensary Agents who have a need to access or create such records in accordance with their job function. All electronic records are backed-up on a server that is maintained off site.

M3 Ventures (the Company) makes its records available for inspection by CCC, upon request. In addition to the specific record retention requirements noted below, in the event of the closure of the Company, all records shall be maintained for at least two (2) years in a form and location acceptable to CCC.

Personnel Records

The Company shall maintain personnel records for at least 3 years after termination of the individual's affiliation with the Company. The Company maintains the following personnel records for each Dispensary Agent:

1. Job description for each employee and volunteer position, as well as organizational charts consistent with the job descriptions.
2. Personnel record for each Dispensary Agent to include the following:
 - (a) Full name, address and telephone details of each Dispensary Agent.
 - (b) A copy of the application (and all supporting materials) that the Company submitted to CCC on behalf of the prospective Dispensary Agent to become a Registered Agent;
 - (c) Documentation of verification of references;
 - (d) The job description or employment (or independent contractor) contract that includes duties, authority, responsibilities, qualifications, and supervision;
 - (e) Documentation of all required training, including training regarding privacy and confidentiality requirements, and the signed statement of the individual indicating the date, time, and place he or she received said training and the topics discussed, including the name and title of presenters as well as the training materials provided;
 - (f) Documentation of periodic performance evaluations;
 - (g) Record of any disciplinary action taken; and

- (h) Documentation regarding completed responsible vendor training, once implemented by the CCC, to be retained for four (4) years;
 - (i) Documentation of annual eight-hour related duty training.
3. All CORI reports obtained in connection with the registration of each Dispensary Agent (to be kept separate from the general personnel files of each Dispensary Agent).
 4. All results of new and on-going Dispensary Agent background information checks.

Business Records

The Company maintains manual and/or computerized records of the following:

1. Staffing Plan;
2. List of all board members and executives of the Company (which shall be provided upon request by any individual);
3. Training materials for Dispensary Agents based on job description;
4. Inventory records, including seed-to-sale tracking records for all marijuana and Final Marijuana Products created and maintained in accordance with the Company's Inventory Policies and Procedures for a period of two (2) years;
5. Pricing lists of its Final Marijuana Product for a period of two (2) years;
6. Financial records are kept in accordance with general accounting principles and include the following:
 - a. Assets and liabilities, for a period of six (6) years;
 - b. Copies of the most recent third party financial audit for a period of six (6) years;
 - c. Monetary transactions, for a period of four (4) years;
 - d. Books of accounts, which include journals, ledgers, and supporting documents, agreements, checks, invoices, and vouchers, for a period of six (6) years;
 - e. Sales records that (a) for Medical Marijuana sales indicates the name of the Patient or Personal Caregiver to whom marijuana and MIPs have been dispensed, including the quantity, form, and cost, and (b) for Adult Use Marijuana sales indicates quantity, form and cost of marijuana products, each for a period of for a period of four (4) years;
 - f. Salary and wages paid to each employee, stipend paid to each board member, and any executive compensation, bonus, benefit, or item of value paid to any individual affiliated with the Company, including members of the Company as a

non-profit corporation (if any) while the individual is affiliated with the Company and for a period of three (3) years thereafter;

7. Waste Logbook entries created pursuant to the Waste Disposal Policy and Procedure for two (2) years;
8. The Company's Operations Manual, Staff Member Handbook, standard operating procedures and personnel policies and procedures and former versions of the same will be maintained for a period for a period of two (2) years;
9. Governing Documents of the Company, as amended, including Articles of Organization, Bylaws, and minutes of meetings of the Company;
10. Results from testing for Environmental Media and Final Product Testing for one (1) year;
11. Laboratory Manifests, Returning Laboratory Manifests, and Transfer Manifests for one (1) year;
12. All records pertaining to Patients will be maintained by the Company for a period of two (2) years after the last transaction between the Patient and the Company; and
13. All documentation related to an incident that is reportable in accordance with the Company's Incident Reporting Policy and Procedure for at least one (1) year.

The Company will provide to any individual upon request, the names of all board members, executives and members of the Company as a non-profit corporation (if any).

FINANCIAL RECORDS PLAN

Financial records are kept in accordance with general accounting principles and include the following:

1. Assets and liabilities, for a period of six (6) years;
2. Copies of the most recent third party financial audit for a period of six (6) years;
3. Monetary transactions, for a period of four (4) years;
4. Pricing lists of its Final Marijuana Product for a period of two (2) years;
5. Books of accounts, which include journals, ledgers, and supporting documents, agreements, checks, invoices, and vouchers, for a period of six (6) years;
6. Sales records that (a) for Medical Marijuana sales indicates the name of the Patient or Personal Caregiver to whom marijuana and MIPs have been dispensed, including the quantity, form, and cost, and (b) for Adult Use Marijuana sales indicates quantity, form and cost of marijuana products, each for a period of four (4) years; and
7. Salary and wages paid to each employee, stipend paid to each board member, and any executive compensation, bonus, benefit, or item of value paid to any individual affiliated with the Company, including members of the Company as a non-profit corporation (if any) while the individual is affiliated with the Company and for a period of three (3) years thereafter.

Financial records are maintained for at least a two (2) year period following closure of the Company, or longer, as noted above (or below).

With respect to Adult Use sales: the Company allocates the adult use tax of 20% to recreational sales and reports/pays the same to the Commonwealth.

The Company complies with 803 CMR 62C.25:1 and Record Retention and DOR Directive 16-1 regarding recordkeeping requirements. In general, the Company's POS system record **all** transactions in a manner that will allow the DOR to verify what was sold and whether the appropriate amount of tax was collected. In particular, the Company maintains a complete and accurate record of the gross receipts/expenditures from all purchases and sales, whether or not taxable.

Further, the Company maintains daily records of all non-cash transactions affecting accounts payable, records of all cash receipts and cash disbursements, including any check transactions, documents which evidence the original transaction, and records or lists concerning inventories, fixed assets or prepaid items, and a ledger to which totals from the journal, cash journal and

other records have been periodically posted. The ledger clearly classifies the individual accounts receivable and payable and the capital account.

All such are easily locatable, and organized and in such form so that the DOR can ascertain whether liability for tax is incurred and, if so, the amount of liability. All such records are made available to the DOR upon request and are preserved for no less than 6 years.

The Company's POS systems' sales and transactions are made through a computer system. The system records what is being sold, the selling price, and the quantity sold. It then calculates the total due, including tax, and how much change is due.

Each POS transaction record provides enough detail to independently determine the taxability of each sale and the amount of tax due and collected. Detailed information required for each sales transaction includes, but is not limited to the: individual item(s) sold, selling price, tax due, invoice number, date of sale, method of payment, and POS terminal number and POS transaction number.

The Company's electronic records permit the direct reconciliation of the receipts, invoices, and other source documents with the entries in the books and records and on the returns of a taxpayer. The Company's POS system maintains auditable internal controls to ensure the accuracy and completeness of the transactions recorded in the POS system. The records provide the opportunity to trace any transaction back to the original source or forward to a final total (i.e., audit trail details).

The Company does not utilize software or other methods to manipulate or alter sales data, and engages a third party consultant to audit its computers each month to conform no such software has been installed. In the event an audit reveals that such software has been installed or other methods have been utilized to manipulate or alter sales data, the Company will immediately disclose the information to the CCC, cooperate in any investigation, and take such other action directed by the CCC. The Company maintains the records that demonstrates the monthly audit for a period of two (2) years.

Updated Qualifications and Training

All personnel receive job-specific training prior to performing job functions and, on an annual basis, 8 hours of ongoing training hereafter. The training includes review of standard operating policies and procedures applicable to each position, in-service training with department directors, hands-on training and training on individual personnel issues. In addition, all owners, managers and employees must complete a minimum of four hours of Basic Core Curriculum Responsible Vendor Program within 90 days of being hired. Thereafter, on an annual basis all such individuals shall undergo a minimum of four hours of Advanced Core Curriculum Responsible Vendor Program training. Documentation of personnel training must be retained for four (4) years. The following are descriptions of the qualifications for each category of personnel at the Marijuana Cultivator facility:

Position	Duties	Qualifications
Chief Executive Officer	Has general charge and control over the strategic vision of the business and affairs of the Company and reports to the Board of Directors.	Over 20 years experience of running and managing a business, with demonstrated leadership capabilities.
President/General Counsel	Has general supervision and oversight of the business and operations of the Company. Monitors the Company's compliance with laws and provides legal advice on transactional and governance matters. Reports to the Board of Directors.	Over 20 years experience providing regulatory and transactional legal services to health care providers; over 7 years of operating a start-up business.
Chief Operating Officer	Oversees the day-to-day operations of the Company, creates operations strategies and policies, and oversees human resource management. Reports to the CEO.	Over 20 years experience of operational management of a business or non-profit, with demonstrated leadership capabilities.

Position	Duties	Qualifications
Master Grower	Manage a large-scale commercial cannabis cultivation operation. Supervises the Growers and Trimmers in all daily activities in connection with all cycles of cultivation. Ensures a crop cycle for a perpetual harvest meeting the market needs of the company's customers. Develops and implements best practices in terms of pest and disease management. Train and manage all employees involved in the cultivating operations. Reports to the Cultivation Business Manager	<ul style="list-style-type: none"> • At least 21 • Bachelor's Degree preferred • Over 4 years' experience as a commercial grower • Demonstrated significant knowledge and experience in cannabis cultivation. • Demonstrated leadership qualities • Demonstrated knowledge in disease and insect management • Strong attention to detail • Ability to lift up to 50lbs and perform manual labor tasks
Cultivation Business Manager	Design and implement SOPs for all tasks in grow cycle: cloning, transplanting, propagation, flowering and harvest. On a daily basis, ensure that the growers manually log in the Additives Log the following: (1) nutrient application, (2) 25b pesticides, (3) 25b root applications, and (4) fertilizing applications. Creates and manages Cultivation staff work schedules and ensures that the	<ul style="list-style-type: none"> • At least 21 • Bachelor's Degree preferred • Prior experience in management required • Strong attention to detail • Ability to lift up to 50lbs and perform manual labor tasks

	<p>Cultivation staff adhere to their assigned work schedules</p> <p>Develops utilization plans to maximize efficiency in operations.</p> <p>Monitors performance metrics and criteria with respect to each phase of cultivation. Manages environmental controls. Manages all cultivation inventory in Metrc/Leaflogix (from clones, to vegetative state, to flowering)</p> <p>Works with COO on budget needs for cultivation operations.</p>	
Growers	<p>Responsible for daily activities of cultivation grow: cleaning, mixing soil, planting, pruning, cloning, watering, staking and chopping plants for harvest. Reports to the Director of Cultivation.</p>	<ul style="list-style-type: none"> • At least 21 • Demonstrated strong and reliable work ethic • Ability to lift up to 50lbs and perform manual labor tasks
Trimmers	<p>Trim the plant by hand and by using an auger; weighing and packaging flower bud.</p>	<ul style="list-style-type: none"> • At least 21 • Demonstrated strong and reliable work ethic • Capable of long periods of time using focused fine motor skills



Triple M Energy Efficiency and Conservation Policy and Procedure

Adopted: 3.1.19; Amended 9.21.20

The Applicant is applying for a Marijuana Establishment Outdoor Cultivation license. With the exception of LED lights during the early vegetative state, there will only be natural unfiltered sunlight used in the outdoor grow. The Applicant uses well water to supplement any needs of the plants that can't be met using rainwater. The following details the Applicant's Energy Efficiency and Conservation Policy and Procedure with respect to its Indoor Cultivation operations, and, where applicable, the Outdoor Cultivation operations.

1. Identification of potential energy use reduction opportunities (including but not limited to natural lighting, heat recovery ventilation and energy efficiency measures), and a plan for implementation of such opportunities.

Triple M houses its co-located indoor operations (cultivation, processing and dispensing) in a 46,000 square foot former manufacturing facility that was constructed in 1969 at 9 Collins Avenue, in Plymouth, MA. Buildout of the facility has been broken up into two phases.

To date, Triple M has completed Phase 1 and renovated approximately 26,000 ft² of existing manufacturing space into cultivation, processing and office/dispensing space. This buildout includes marijuana grow rooms and additional auxiliary harvesting operation spaces, a processing lab, product vaults, offices, and patient dispensary areas.

Phase 2 is planned for 2021 and will renovate a large portion of the remaining 20,000 square foot building footprint into additional grow and dry/trim space.

The indoor grow rooms, mother room and cloning room constitute a 24/7 cooling and dehumidification load during grow periods. Triple M worked with its local utility (Eversource) and Demand Management Institute (DMI), an energy reduction consulting service, during initial construction and its most recent renovation to implement a number of energy saving measures.

The most significant measure implemented during building renovation is the use of 100% of LED lights rather than HPS for all growing operations, which has resulted in significant energy savings. The high performance LED grow lights reduce facility lighting power and produce additional energy savings associated with a decrease in total system load.

All of Triple M's grow lights are LED lights listed on Design Lights Consortium Solid-state Horticultural Lighting Qualified Products List (Horticultural QPL), and lighting Photosynthetic Efficacy and are at least 15% above the minimum Horticultural QPL threshold rounded up to the nearest .01 umol/J (micromoles per joule). Room lighting is staged to provide an even electric load, with no more than 3 rooms of grow lighting fixtures on at a time.

Grow process heating and cooling loads are served by four-pipe AHUs, one for each room. Chilled water is provided by one CH200X Tecogen gas engine-driven chiller. The chiller operates to maintain a 37°F chilled glycol setpoint. Heat is recovered from the engine jacket



and exhaust air stream to offset the hot water heating load at the facility. The remaining heat rejection load is rejected at a closed-circuit cooling tower. The remaining hot water heating load is provided by Viessman condensing boilers.

Triple M regularly reviews interval meter data via the Eversource Energy Profiler Online (EPO) service hosted by Schneider Electric. The EPO service provides analysis tools to organize, graph, and report interval data to help assess load and usage profiles.

Triple M also contracted with Eversource and DMI in November 2019 to conduct a walk-through of the facility to review operations and provide energy-saving recommendations. DMI submitted a Scoping Study Report on January 10, 2020 and participated in a follow-up review conference with Eversource to review their recommendations on March 9, 2020. An additional review of the facility at 9 Collins Avenue was conducted by the engineering firm of Wozny/Barbar & Associates, who issued their report and recommendations on August 28, 2020.

As a result of the recommendations, Triple M implemented the following:

Room lighting is staged to provide an even electric load; evaluating humidity sensors in each grow room to ensure sensor reading is representative of the actual space conditions; adjusting placement of ambient and dry bulb sensors on cooling tower to ensure they are not in direct sunlight; reviewing all Air Handling Unit (AHU) set points and settings to ensure efficiency; installation of Variable Frequency Drives (VFDs) to control the fan speeds of the grow room AHUs (energy savings may be achieved by reducing AHU fan motor speed when grow lights are de-energized and the sensible load in the space is low); implementation of economizers to rely on outdoor air to cool grow rooms; and reduction of chilled water temperature.

In addition to implementing recommended on-site efficiencies, and obtaining significant electric savings through the use of LED lights and a gas-fired chiller, Triple M switched electric suppliers from Eversource to Constellation New Energy in 2020, which resulted in 23.2% of the 9 Collins Avenue facility power coming from renewable resources. Working through Constellation, Triple M began participating in Demand Reduction Programs through CPower and ISO New England. Triple M participates in Targeted Dispatch Events and reduced power loads.

2. Consideration of opportunities for renewable energy generation, including, where applicable, submission of building plans showing where energy generators could be placed on the site, and an explanation of why the identified opportunities were not pursued, if applicable.

In addition to the energy saving measures listed above, Triple M examined the use of solar panels during the initial building renovation in 2017. However, engineering studies found that the building roof (constructed in 1969), in combination with the new rooftop air handling units could not accommodate the additional load. Triple M is currently looking into installing solar panel carports on its upper parking lot.



The 9 Collins Avenue facility has 46,000 square feet of usable space. Currently, only 21,000 square feet is utilized for the Triple M's co-located cannabis operations. Triple M plans to renovate the unused portion of the building into expanded cultivation and processing operations, in the future.

As part of their 2019 review, Triple M asked DMI to provide suggestions on energy saving measures for the future expansion in Phase 2 construction.

- DMI recommended Triple M consider installing two natural gas engine-driven chillers (one as back-up). The gas engine-driven chiller would completely offset the chiller electrical load and allow for heat recovery savings.
 - Cost savings may be realized through switching from electrically-sourced cooling to natural gas sourced cooling. The cost to implement the measure is the incremental cost between an electric chiller and the natural gas engine driven chiller, along with ongoing engine maintenance.
 - Triple M asked DMI for their opinion on installing a Combined Heat & Power (CHP) system with the planned new construction. In order to operate a CHP system at maximum efficiency, all of the waste heat from the engine must be recovered and used within the facility. Since the majority of the existing hot water heating load is served by waste heat from the existing gas engine-driven chiller, and it is expected that the new phase will utilize high performance air side equipment with built in energy recovery, DMI felt it is likely that a new gas engine-driven chiller would be preferable to serve the new loads. If the heating loads are already served by a waste heat source, the new CHP plant would need absorption chillers to maximize operating efficiency, which increases system complexity and maintenance costs.
3. Strategies to reduce electric demand (such as lighting schedules, active load management and energy storage).

As described above, Triple M uses LED lights for its grow operations, the operation of the lights in the flower rooms are staggered, and dimmers are used to create additional load reduction opportunities.

Also, as described above, Triple M has utilized the services of DMI to review and implement a number of best-practices (listed in Section 1) to reduce energy load. Other Demand Management activities are described below.

4. Engagement with energy efficiency programs offered pursuant to M.G.L. c. 25, § 21, or through municipal lighting plants.

Triple M has been actively engaged with Eversource, DMI and the Town of Plymouth's Energy Officer to identify and implement energy saving programs since renovations began at its growing facility in 2015. Utilizing Eversource's MassSave program, Triple M engaged the



Demand Management Institute (DMI) in 2017 and 2019 to audit the facility and provide energy reduction recommendations.

In addition to implementing recommended on-site efficiencies, and obtaining significant electric savings through the use of LED lights and a gas-fired chiller, Triple M switched electric suppliers from Eversource to Constellation New Energy earlier this year, which resulted in 23.2% of the 9 Collins Avenue facility power coming from renewable resources. Working through Constellation, Triple M began participating in Demand Reduction Programs through CPower and ISO New England. Triple M participated in two Targeted Dispatch Events and reduced power load on July 20th and August 11th.

5. Specific Energy Efficiency Standards for Triple M's Cultivation Facility.

HVAC:

Triple M has a yearly maintenance contract with Phoenix Air Services for all Air Handling Units (AHUs), Roof Top Units (RTUs), Boilers and associated equipment. As part of that contract, filters and belts are inspected and changed twice per year.

Building Maintenance System:

Triple M monitors and controls HVA operations, including AHUs, RTUs, chilled water, CO2 and boiler systems via a Honeywell BAS unit. Service and preventative maintenance for this system is provided by O'Leary Temperature Controls. This includes an annual review of automation set points and software upgrades, as well as emergency service.

Quest Dehumidification Units:

Triple M has six (6) Quest mini-split units installed in the Mother's Room, Vegetation Room, Product Vault and Labeling/Packaging Room. Triple M has a yearly maintenance contract with Phoenix Air Services for these units, including having the filters changed every 4 months

Chiller and Boilers:

Chilled water is provided by one CH200X Tecogen gas engine-driven chiller. Heat is recovered from the engine jacket and exhaust air stream to offset the hot water heating load at the facility. The remaining heat rejection load is sent to a closed-circuit cooling tower. The remaining hot water heating load is provided by Viessman condensing boilers. Triple M has an annual service contract, which includes regular maintenance and diagnostics for the chiller with Tecogen. The boilers are serviced by Phoenix Air Services.

Water Tower:

Triple M uses an Evapco Cooling Tower for the facility's cultivation cooling needs. Triple M has an annual maintenance contract with Aqua Laboratories to provide the following services:

- Provide sufficient water treatment chemicals for the cooling tower to control scale and corrosion.
- Monitor systems and adjust chemical balance and other systems' controls.
- Perform on-site testing of and systems' operating conditions and water quality every month for cooling towers during equipment operation.



- Provide written reports of testing, monitoring, and adjustment activity.
- Make recommendations to improve conditions and quality.
- conduct laboratory testing and system disinfections on an as needed basis.

Mechanical repairs to the cooling tower and annual cleanings are provided through the maintenance contract with Phoenix Air Services.

Lighting:

Triple uses 378 LED lights manufactured by Fluence Bioengineering, Austin TX for cultivation operations. Lights are checked daily by cultivation staff and inefficient/faulty light bars, wiring, and ballasts are replaced with new units provided by Fluence.

Record Keeping:

Triple M maintains operations manuals for the equipment described above. A log is maintained in the Cultivation Office of all maintenance and repairs performed.

Russell Scott Steedle & Capone Architects Inc.

763 Massachusetts Ave. • Cambridge, MA 02138 • 617-661-7775 • www.rssc-architects.com

16 September 2020

RE: Triple M – Energy Compliance
9 Collins Avenue, Plymouth, MA

BUILDING ENVELOPE

9 Collins Avenue is an existing Type Factory Industrial F-1 building that was renovated in 2016 to become a Marijuana Treatment Center and Cultivation Facility. The applicable Codes for Massachusetts at the time of the renovation were the International Existing Building Code (IEBC) and the International Energy Conservation Code (IECC), 2012 Editions. The renovation included the addition of insulation to all exterior walls that met the Thermal Resistance Requirements of IECC-C402.2. The roof with existing insulation entirely above the roof deck was grandfathered per IEBC-811.1. At the time of the 2016 renovation, the building envelope met the current Building and Energy Codes.

An IECC-2012 COMcheck analysis of the building with the existing grandfathered roof yields an Envelope that fails by 5%. (Appendix A) When the roof is replaced, increasing the insulation to R-31 will make the building pass COMcheck with IECC-2012. (Appendix B) Increasing the insulation to R-38 will make the building pass COMcheck with the current edition IECC-2015. (Appendix C)

HORTICULTURAL LIGHTING

The facility currently has six (6) Grow Rooms, a Early Veg Room, and a Moms Room. The rooms are equipped with all LED Horticultural Lighting Equipment (HLE). The HLE are listed on the Design Lights Consortium (DLC) Horticultural Qualified Products List (QPL) and are at the Commission Photosynthetic Photon Efficacy (PPE) metric of at least 2.2 umol/J. In addition the Horticultural Lighting Power Density (HLPD) in wattage per square foot of canopy area is below 50 W/sf for all equipment as summarized below.

Room	Fixture	Fixture Watts	Fixture Quantity	Canopy per Fixture	Room Watts	Room Canopy Area	Watts per sq. ft.
Grow 1	SpydrxPlus	660	45	16	29,700	720	41.25
Grow 2	SpydrxPlus	660	60	16	39,600	960	41.25
Grow 3	SpydrxPlus	660	45	16	29,700	720	41.25
Grow 4	SpydrxPlus	660	60	16	39,600	960	41.25
Grow 5	RAZRx	508	51	18	25,908	912	28.41
Grow 6	Spydr 2P	645	56	16	36,120	896	40.31
Room Totals					200,628	5,170	38.81

Room	Fixture	Fixture Watts	Fixture Quantity	Canopy per Fixture	Room Watts	Room Canopy Area	Watts per sq. ft.
Clones	RAZRx	114	12	9	1,368	108	12.67
Veg.	RAZRx	114	27	8 or 10	3,078	240	12.83
Room Totals					4,446	348	12.78

Room	Fixture	Fixture Watts	Fixture Quantity	Canopy per Fixture	Room Watts	Room Canopy Area	Watts per sq. ft.
Mothers	Ray66	125	80	4.5	10,000	360	27.78
	RAZRx	114	4	6	456	24	19.00
Room Totals					10,456	384	27.23

Grand Totals					215,530	5,902	36.52
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Respectfully Submitted,



James P. Steedle
MA Registered Architect #7985

Attachments: COMcheck Building Envelope Analysis



COMcheck Software Version COMcheckWeb

Envelope Compliance Certificate

Project Information

Energy Code: 2012 IECC
 Project Title: M3 Ventures Renovation 2016
 Location: Plymouth, Massachusetts
 Climate Zone: 5a
 Project Type: New Construction
 Vertical Glazing / Wall Area: 6%

Construction Site:

Owner/Agent:

Designer/Contractor:

Additional Efficiency Package(s)

High efficiency HVAC. Systems that do not meet the performance requirement will be identified in the mechanical requirements checklist report.

Building Area

Floor Area

1-Manufacturing facility : Nonresidential	17437
2-Retail : Nonresidential	3260
3-Office : Nonresidential	3244

Envelope Assemblies

Assembly	Gross Area or Perimeter	Cavity R-Value	Cont. R-Value	Proposed U-Factor	Budget U- Factor ^(a)
Roof: Insulation Entirely Above Deck, [Bldg. Use 1 - Manufacturing facility]	17437	---	21.6	0.045	0.039
Roof: Insulation Entirely Above Deck, [Bldg. Use 2 - Retail]	3260	---	21.6	0.045	0.039
Roof: Insulation Entirely Above Deck, [Bldg. Use 3 - Office]	3244	---	21.6	0.045	0.039
Ext. Wall: Concrete Block, 8in., Partially Grouted, Cells Empty, Light Density, Furring: Metal, [Bldg. Use 1 - Manufacturing facility]	6643	21.0	0.0	0.112	0.078
Door: Insulated Metal, Swinging, [Bldg. Use 1 - Manufacturing facility]	42	---	---	0.133	0.370
Window: Metal Frame with Thermal Break: Fixed, Perf. Specs.: Product ID Product Label, SHGC 0.40, [Bldg. Use 1 - Manufacturing facility] (b)	50	---	---	0.380	0.380
Ext. Wall: Concrete Block, 8in., Partially Grouted, Cells Empty, Light Density, Furring: Metal, [Bldg. Use 2 - Retail]	1054	18.0	1.5	0.099	0.078
Door: , Perf. Specs.: Product ID Product Label, SHGC 0.40, PF 0.60, [Bldg. Use 2 - Retail] (b)	42	---	---	0.650	0.770
Ext. Wall: Concrete Block, 8in., Partially Grouted, Cells Empty, Light Density, Furring: Metal, [Bldg. Use 2 - Retail]	1428	18.0	0.0	0.116	0.078
Window: Metal Frame with Thermal Break: Fixed, Perf. Specs.: Product ID Product Label, SHGC 0.40, [Bldg. Use 2 - Retail] (b)	376	---	---	0.380	0.380
Ext. Wall: Concrete Block, 8in., Partially Grouted, Cells Empty, Light Density, Furring: Metal, [Bldg. Use 3 - Office]	2039	18.0	0.0	0.116	0.078
Door: Insulated Metal, Swinging, [Bldg. Use 3 - Office]	42	---	---	0.133	0.370
Door: , Perf. Specs.: Product ID Product Label, SHGC 0.40, [Bldg. Use 3 - Office] (b)	21	---	---	0.650	0.770
Window: Metal Frame with Thermal Break: Fixed, Perf. Specs.: Product ID Product Label, SHGC 0.40, [Bldg. Use 3 - Office] (b)	208	---	---	0.380	0.380

Assembly	Gross Area or Perimeter	Cavity R-Value	Cont. R-Value	Proposed U-Factor	Budget U- Factor ^(a)
Floor: Unheated Slab-On-Grade, Vertical 4 ft., [Bldg. Use 1 - Manufacturing facility] (c)	437	---	10.0	0.480	0.540
Floor: Unheated Slab-On-Grade, Vertical 4 ft., [Bldg. Use 2 - Retail] (c)	177	---	10.0	0.480	0.540
Floor: Unheated Slab-On-Grade, Vertical 4 ft., [Bldg. Use 3 - Office] (c)	126	---	10.0	0.480	0.540

(a) Budget U-factors are used for software baseline calculations ONLY, and are not code requirements.

(b) Fenestration product performance must be certified in accordance with NFRC and requires supporting documentation.

(c) Slab-On-Grade proposed and budget U-factors shown in table are F-factors.

Envelope FAILS: Design 5% worse than code



COMcheck Software Version COMcheckWeb

Envelope Compliance Certificate

Project Information

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 Project Title: M3 Ventures Renovation 2016
 Location: Plymouth, Massachusetts
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 Project Type: New Construction
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Designer/Contractor:

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3-Office : Nonresidential	3244

Envelope Assemblies

Assembly	Gross Area or Perimeter	Cavity R-Value	Cont. R-Value	Proposed U-Factor	Budget U- Factor ^(a)
Roof: Insulation Entirely Above Deck, [Bldg. Use 1 - Manufacturing facility]	17437	---	31.0	0.031	0.039
Roof: Insulation Entirely Above Deck, [Bldg. Use 2 - Retail]	3260	---	31.0	0.031	0.039
Roof: Insulation Entirely Above Deck, [Bldg. Use 3 - Office]	3244	---	31.0	0.031	0.039
Ext. Wall: Concrete Block, 8in., Partially Grouted, Cells Empty, Light Density, Furring: Metal, [Bldg. Use 1 - Manufacturing facility]	6643	21.0	0.0	0.112	0.078
Door: Insulated Metal, Swinging, [Bldg. Use 1 - Manufacturing facility]	42	---	---	0.133	0.370
Window: Metal Frame with Thermal Break: Fixed, Perf. Specs.: Product ID Product Label, SHGC 0.40, [Bldg. Use 1 - Manufacturing facility] (b)	50	---	---	0.380	0.380
Ext. Wall: Concrete Block, 8in., Partially Grouted, Cells Empty, Light Density, Furring: Metal, [Bldg. Use 2 - Retail]	1054	18.0	1.5	0.099	0.078
Door: , Perf. Specs.: Product ID Product Label, SHGC 0.40, PF 0.60, [Bldg. Use 2 - Retail] (b)	42	---	---	0.650	0.770
Ext. Wall: Concrete Block, 8in., Partially Grouted, Cells Empty, Light Density, Furring: Metal, [Bldg. Use 2 - Retail]	1428	18.0	0.0	0.116	0.078
Window: Metal Frame with Thermal Break: Fixed, Perf. Specs.: Product ID Product Label, SHGC 0.40, [Bldg. Use 2 - Retail] (b)	376	---	---	0.380	0.380
Ext. Wall: Concrete Block, 8in., Partially Grouted, Cells Empty, Light Density, Furring: Metal, [Bldg. Use 3 - Office]	2039	18.0	0.0	0.116	0.078
Door: Insulated Metal, Swinging, [Bldg. Use 3 - Office]	42	---	---	0.133	0.370
Door: , Perf. Specs.: Product ID Product Label, SHGC 0.40, [Bldg. Use 3 - Office] (b)	21	---	---	0.650	0.770
Window: Metal Frame with Thermal Break: Fixed, Perf. Specs.: Product ID Product Label, SHGC 0.40, [Bldg. Use 3 - Office] (b)	208	---	---	0.380	0.380

Assembly	Gross Area or Perimeter	Cavity R-Value	Cont. R-Value	Proposed U-Factor	Budget U- Factor ^(a)
Floor: Unheated Slab-On-Grade, Vertical 4 ft., [Bldg. Use 1 - Manufacturing facility] (c)	437	---	10.0	0.480	0.540
Floor: Unheated Slab-On-Grade, Vertical 4 ft., [Bldg. Use 2 - Retail] (c)	177	---	10.0	0.480	0.540
Floor: Unheated Slab-On-Grade, Vertical 4 ft., [Bldg. Use 3 - Office] (c)	126	---	10.0	0.480	0.540

(a) Budget U-factors are used for software baseline calculations ONLY, and are not code requirements.

(b) Fenestration product performance must be certified in accordance with NFRC and requires supporting documentation.

(c) Slab-On-Grade proposed and budget U-factors shown in table are F-factors.

Envelope PASSES: Design 1% better than code

Envelope Compliance Statement

Compliance Statement: The proposed envelope design represented in this document is consistent with the building plans, specifications, and other calculations submitted with this permit application. The proposed envelope systems have been designed to meet the 2012 IECC requirements in COMcheck Version COMcheckWeb and to comply with any applicable mandatory requirements listed in the Inspection Checklist.

Name - Title

Signature

Date



COMcheck Software Version COMcheckWeb

Envelope Compliance Certificate

Project Information

Energy Code: 2015 IECC
 Project Title: M3 Ventures Analysis
 Location: Plymouth, Massachusetts
 Climate Zone: 5a
 Project Type: New Construction
 Vertical Glazing / Wall Area: 6%

Construction Site:

Owner/Agent:

Designer/Contractor:

Additional Efficiency Package(s)

Enhanced Interior Lighting Controls

Building Area

Floor Area

1-Manufacturing Facility : Nonresidential	17437
2-Retail : Nonresidential	3260
3-Office : Nonresidential	3244

Envelope Assemblies

Assembly	Gross Area or Perimeter	Cavity R-Value	Cont. R-Value	Proposed U-Factor	Budget U- Factor ^(a)
Roof: Insulation Entirely Above Deck, [Bldg. Use 1 - Manufacturing Facility]	17437	---	38.0	0.026	0.032
Roof: Insulation Entirely Above Deck, [Bldg. Use 2 - Retail]	3260	---	38.0	0.026	0.032
Roof: Insulation Entirely Above Deck, [Bldg. Use 3 - Office]	3244	---	38.0	0.026	0.032
Floor: Unheated Slab-On-Grade, Vertical 4 ft., [Bldg. Use 1 - Manufacturing Facility] (c)	437	---	10.0	0.480	0.540
Floor: Unheated Slab-On-Grade, Vertical 4 ft., [Bldg. Use 2 - Retail] (c)	177	---	10.0	0.480	0.540
Floor: Unheated Slab-On-Grade, Vertical 4 ft., [Bldg. Use 3 - Office] (c)	126	---	10.0	0.480	0.540
NORTH					
Ext. Wall: Concrete Block, 8in., Partially Grouted, Cells Empty, Light Density, Furring: Metal, [Bldg. Use 1 - Manufacturing Facility]	2408	21.0	0.0	0.112	0.090
Ext. Wall: Concrete Block, 8in., Partially Grouted, Cells Empty, Light Density, Furring: Metal, [Bldg. Use 2 - Retail]	70	18.0	0.0	0.116	0.090
EAST					
Ext. Wall: Concrete Block, 8in., Partially Grouted, Cells Empty, Light Density, Furring: Metal, [Bldg. Use 1 - Manufacturing Facility]	3157	21.0	0.0	0.112	0.090
Door: Insulated Metal, Swinging, [Bldg. Use 1 - Manufacturing Facility]	21	---	---	0.133	0.370
Window: Metal Frame with Thermal Break: Fixed, Perf. Specs.: Product ID Product Label, SHGC 0.25, [Bldg. Use 1 - Manufacturing Facility] (b)	50	---	---	0.380	0.380
Ext. Wall: Concrete Block, 8in., Partially Grouted, Cells Empty, Light Density, Furring: Metal, [Bldg. Use 2 - Retail]	1054	18.0	1.5	0.099	0.090

Assembly	Gross Area or Perimeter	Cavity R-Value	Cont. R-Value	Proposed U-Factor	Budget U- Factor ^(a)
Door: , Perf. Specs.: Product ID Product Label, SHGC 0.40, PF 0.60, [Bldg. Use 2 - Retail] (b)	42	---	---	0.380	0.770
Window: Metal Frame with Thermal Break: Fixed, Perf. Specs.: Product ID Product Label, SHGC 0.40, PF 0.60, [Bldg. Use 2 - Retail] (b)	14	---	---	0.380	0.380
Window: Metal Frame with Thermal Break: Fixed, Perf. Specs.: Product ID Product Label, SHGC 0.25, [Bldg. Use 2 - Retail] (b)	128	---	---	0.380	0.380
SOUTH					
Ext. Wall: Concrete Block, 8in., Partially Grouted, Cells Empty, Light Density, Furring: Metal, [Bldg. Use 1 - Manufacturing Facility]	518	21.0	0.0	0.112	0.090
Door: Insulated Metal, Swinging, [Bldg. Use 1 - Manufacturing Facility]	21	---	---	0.133	0.370
Ext. Wall: Concrete Block, 8in., Partially Grouted, Cells Empty, Light Density, Furring: Metal, [Bldg. Use 2 - Retail]	1078	18.0	0.0	0.116	0.090
Window: Metal Frame with Thermal Break: Fixed, Perf. Specs.: Product ID Product Label, SHGC 0.25, [Bldg. Use 2 - Retail] (b)	208	---	---	0.380	0.380
Ext. Wall: Concrete Block, 8in., Partially Grouted, Cells Empty, Light Density, Furring: Metal, [Bldg. Use 3 - Office]	896	18.0	0.0	0.116	0.090
Window: Metal Frame with Thermal Break: Fixed, Perf. Specs.: Product ID Product Label, SHGC 0.25, [Bldg. Use 3 - Office] (b)	208	---	---	0.380	0.380
Door: Insulated Metal, Swinging, [Bldg. Use 3 - Office]	21	---	---	0.133	0.370
WEST					
Ext. Wall: Concrete Block, 8in., Partially Grouted, Cells Empty, Light Density, Furring: Metal, [Bldg. Use 1 - Manufacturing Facility]	560	21.0	0.0	0.112	0.090
Ext. Wall: Concrete Block, 8in., Partially Grouted, Cells Empty, Light Density, Furring: Metal, [Bldg. Use 2 - Retail]	280	18.0	0.0	0.116	0.090
Window: Metal Frame with Thermal Break: Fixed, Perf. Specs.: Product ID Product Label, SHGC 0.25, [Bldg. Use 2 - Retail] (b)	26	---	---	0.380	0.380
Ext. Wall: Concrete Block, 8in., Partially Grouted, Cells Empty, Light Density, Furring: Metal, [Bldg. Use 3 - Office]	863	18.0	0.0	0.116	0.090
Door: Insulated Metal, Swinging, [Bldg. Use 3 - Office]	21	---	---	0.133	0.370
Door: , Perf. Specs.: Product ID Product Label, SHGC 0.25, [Bldg. Use 3 - Office] (b)	21	---	---	0.380	0.770

(a) Budget U-factors are used for software baseline calculations ONLY, and are not code requirements.

(b) Fenestration product performance must be certified in accordance with NFRC and requires supporting documentation.

(c) Slab-On-Grade proposed and budget U-factors shown in table are F-factors.

Envelope PASSES: Design 0.5% better than code

Envelope Compliance Statement

Compliance Statement: The proposed envelope design represented in this document is consistent with the building plans, specifications, and other calculations submitted with this permit application. The proposed envelope systems have been designed to meet the 2015 IECC requirements in COMcheck Version COMcheckWeb and to comply with any applicable mandatory requirements listed in the Inspection Checklist.

Name - Title

Signature

Date

November 25, 2020

Re: Triple M – HVAC Systems Energy Compliance
9 Collins Avenue, Plymouth, MA

HVAC & Dehumidification Systems

Wozny Barbar & Associates has reviewed the HVAC documentation sent to us including various correspondence, reports, equipment submittals and HVAC construction drawings which are dated July 15, 2016 as prepared by C.A Crowley engineering for Triple M located at 9 Collins Ave. Wozny Barbar & Associates, Inc is not the engineer of record we are only providing a review of the document and compliance with the current International Energy Efficiency Code as adopted by Massachusetts.

We have prepared a summary of the HVAC equipment capacities including the total tons of refrigeration and total tons of dehumidification. The capacities are based on the equipment shop drawings provided from the equipment manufacture. This equipment has been evaluated to determine the equipment has been sized to meet the loads of the areas served.

This review was for the following areas:

- Original Cultivation Space
- New Moms and Early Veg Space

The summary of our review is as follows:

HVAC and dehumidification systems must meet Massachusetts Building Code requirements and all Massachusetts amendments (780 CMR State Building Code), IECC Section C.403 or ASHRAE Chapter 6 as applied or incorporated by reference in (780 CMR: State Building Code).

1. The total number of tons of refrigeration (TR) indicated in the submittals provided is as follows:

- Grow Room #1: AHU-1 – 169.7 MBH = 14 tons.
- Grow Room #2: AHU-2 – 213.5 MBH = 17.7 tons.
- Grow Room #3: AHU-3 – 169.7 MBH = 14 tons.
- Grow Room #4: AHU-4 – 205.2 MBH = 17.1 tons.
- Grow Room #5: AHU-5 – 289.0 MBH = 24 tons.

Systems Compliance Review

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- Grow Room #6: AHU-6 – 318.1 MBH = 26 tons.
- Clone & Veg Room: DX Split system 0.5 Tons.
- Mothers Room: DX Split system - 2.5 Tons.

Total tons of refrigeration for the facilities Grow Rooms and Early Veg room and Moms Room is 115.8 tons (TR).

2. The total number of tons of de-humidification (Latent Capacity MBH) indicated in the submittals provided is as follows:

- Grow Room #1: AHU-1 – 115.8 MBH = 9.7 Tons.
- Grow Room #2: AHU-2 – 78.3 MBH = 6.5 Tons.
- Grow Room #3: AHU-3 – 115.8 MBH = 9.7 Tons.
- Grow Room #4: AHU-4 – 74.3 MBH = 6.2 Tons.
- Grow Room #5: AHU-5 – 84.9 MBH = 7.1 Tons.
- Grow Room #6: AHU-6 – 69.2 MBH = 5.8 Tons.
- Clone & Veg Room: DX Split system 1.5 MBH = 0.125 Tons.
- Mothers Room: DX Split system – 7.5 MBH = .625 Tons.

Total tons of dehumidification (TD) for the Grow Rooms and Early Veg room and Moms Room is 45.75 tons (TD).

3. Energy recovery equipment has been installed as part of the ventilation system.
4. This review determined that Exhaust fans EF-6 & EF-8 that were designed for the building included a carbon odor mitigation filter to be installed in the systems to filter the air being exhaust form certain areas that were the potting room and the vault.

The cooling and dehumidification capacity of the air handling units serving the Grow rooms based on the 2014 drawings, appear to have been originally sized to meet the cooling requirements for these rooms to meet temperature and humidity conditions for the rooms of 65°F at 45%-50% Relative Humidity (RH) during the flowering mode.

Our calculations of the grow rooms, when the plants are in the flowering mode, has identified that the cooling equipment has been properly sized for the rooms to meet the total cooling tonnage and dehumidification tonnage for the rooms.

Systems Compliance Review

Triple M Ventures

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The Ductless DX split AC units are high efficiency units and meet the energy code for the apparent spaces served.

The current outdoor air requirement to meet code does not dictate the use of an energy recovery unit to be installed.

Should you have any questions, please do not hesitate to call us.

Thank you,

Wozny Barbar & Associates

Consulting Engineers

Zbigniew Wozny, P.E., LEED



Quality Control Procedures

The Applicant ensures that only the leaves and flowers of the female marijuana plant are processed. All flower is well cured and generally free of seeds and stems; free of dirt, sand, debris, and other foreign matter; free of contamination by mold, rot, other fungus, and bacterial diseases; prepared and handled on food-grade stainless steel tables; and packaged in a secure area that is locked and monitored by video coverage surveillance at all times.

All agents whose job includes contact with marijuana are subject to the requirements for food handlers specified in 105 CMR 300.000. An agent handling marijuana shall at all times use latex gloves made available by the Applicant and shall have their hair secured with a hair net or other hat.

Any agent working in direct contact with marijuana shall conform to sanitary practices while on duty, including: maintaining adequate personal cleanliness; and washing hands appropriately at the beginning of each shift, after using the toilet facilities, when returning from break and at any time that the agents' hands are soiled. Hand-washing facilities are located in production areas, toilet facilities and where good sanitary practices require employees to wash and sanitize their hands.

There is sufficient space for placement of equipment and storage of materials as is necessary for the maintenance of sanitary operations.

Litter and waste is removed on a daily basis so as to minimize the development of odor and the potential for the waste attracting and harboring pests.

All floors, walls, and ceilings are constructed in such a manner that they may be adequately kept clean and in good repair. All contact surfaces, shall be maintained, cleaned, and sanitized as frequently as necessary to protect against contamination. All stainless steel work surfaces are cleaned at the end of each shift.

All toxic items shall be identified, held, and stored in a hazardous chemical locked closet which protects against contamination of marijuana.

The Applicant uses both well water and PWS, ensuring a water supply sufficient for necessary operations. Plumbing is of adequate size and design and maintained to carry sufficient quantities of water to required locations throughout the establishment. The establishment provides its employees with adequate, readily accessible toilet facilities.

Storage and transportation of finished products is done under conditions that protects them against physical, chemical, and microbial contamination.

Lab Testing Procedures

No marijuana may be sold or otherwise marketed for adult use that is not capable of being tested by Independent Testing Laboratory. The Applicant will notify the Commission within 72 hours of any laboratory testing results indicating contamination if contamination cannot be remediated and disposal of the production batch is necessary.

Applicant tests its Finished Plant Material and Final Marijuana Products for cannabinoid profile (e.g., percentage by dry weight of THC, CBD, THCa and CBDa) as well as contaminants (metals, biologicals, pesticides and VEA) in accordance with CCC's Finished Product Testing Protocol.

- *Finished Plant Material* means flowers of the female marijuana plant that have been trimmed and dried.
- *Final Marijuana Product* means Flower Bud, Pre-Rolls (and infused prerolls), Concentrates (distillate, RSO, crumble, sugar wax, shatter, vapes), Extracts (kief), and MIPs.

Plant Material

- (1) Each Cultivation Batch must be tested before the Finished Plant Material can be sold as a Final Marijuana Product (e.g., either Flower Bud or Pre-Rolls) for cannabinoid profile, metals, pesticides and biological contaminants. If the Finished Plant Material passes CCC's "All Uses" for metal contaminant limits and passes CCC's pesticide and biological contaminant limits, then the Finished Plant Material may be sold as Final Marijuana Product (e.g., Flower Bud or Pre-Rolled Cigarettes).
- (2) All plant material not intended to be sold as Final Marijuana Product (e.g., Flower Bud or Pre-Rolls) but it intended for processing (e.g., trim, shake, spoiled bud or flower that fails any contaminant testing other than pesticides) can only be used for processing if it is first tested contaminant testing for pesticides and heavy metals. Any plant material intended for processing that fails heavy metals cannot be used for whole plant extraction.
- (3) If any plant material fails CCC's pesticide testing limits, Applicant must notify CCC as described below in the section entitled "CCC Notification".

Concentrates

- (1) All Concentrates intended for sale as Final Marijuana Products must be further tested for cannabinoid profile, metals, biological contaminants and residual solvents (ethanol). In addition, any vapes must be tested to confirm the non-presence of VEA.
- (2) If any Concentrates fail any testing for metals, residual solvents or biological contaminants, then follow the steps below in the section entitled "Remediate/Reanalyze".

Extracts

- (1) All Extracts intended for sale as Final Marijuana Products must be further tested for cannabinoid profile, metals, and biological contaminants.
- (2) If any Extract fails any testing for metals, residual solvents or biological contaminants, then transfer the kief to the lab for processing and note that the kief has failed contaminant testing and cannot be used for whole plant extract items (e.g., tincture/honey) or a concentrate (other than vapes) but can be used to be processed into distillate oil.

Marijuana Infused Products (MIPs)

- (1) Each MIP Production Batch must each be tested for cannabinoid profile and biological contaminants.
- (2) MIPs Production Batches need not have additional testing for metals, pesticides and residual solvents.
- (3) If any MIPs fails CCC's biological contaminant testing requirement, then they may be re-tested once, if they fail again then they must be discarded.
- (4) If any MIPs fail any testing for metals, residual solvents or biological contaminants, then follow the steps below in the section entitled "Remediate/Reanalyze".

Remediate/Reanalyze

Upon receipt of a COA that indicates that a Concentrate or MIP has failed a contaminant test, then Applicant shall either remediate or reanalyze as follows:

- (1) Remediate: If Applicant remediates a Concentrate or MIP, it shall submit a new test sample to a licensed independent testing lab (ITL) for a full-panel test. Any failing Concentrate or MIP may be remediated a maximum of two times. Any Concentrate or MIP that fails two attempts at remediation must be destroyed and Applicant must provide notice to the CCC as described below in "CCC Notification". Applicant can choose to use the same ITL that initially determined the Concentrate or MIP had failed or use another ITL.
- (2) Reanalyze: If Triple chooses to have the Concentrate or MIP sample reanalyzed (rather than remediated), a sample from the same batch must be submitted for reanalysis at the ITL that provided the original failed result. If the sample passes all previously failed tests at the initial ITL, a sample from the same batch previously tested shall be submitted to a second ITL other than the initial ITL for a Second Confirmatory Test. If the Concentrate or MIP passes the Second Confirmatory Test then it may be sold. Otherwise, Applicant must either remediate the Concentrate or MIP as noted above or destroy the product and provide notice to the CCC in the manner described below in "CCC Notification".

CCC Notification

- (1) Within 72 hours after receipt of a COA that alerts Applicant to the fact the product cannot be remediated Applicant shall notify the CCC.
- (2) In the notice, Applicant shall describe a proposed plan of action for both the destruction of the contaminated product and the assessment of the source of contamination. The destruction of any product shall be done in accordance with Applicant's Solid and Liquid Marijuana Waste Disposal SOP.
- (3) Applicant shall also notify the CCC of any information regarding contamination as specified by the CCC or immediately upon request by the CCC.

Personnel Policies and Procedures

Registration Requirement

Each board member, director, employee (including a consultant or contractor who provides on-site services to the Applicant relating to the cultivation, harvesting, preparation, packaging, storage, testing, or dispensing of marijuana), executive, manager and volunteer associated with the Applicant is a "Dispensary Agent".

Each Dispensary Agent must be registered with CCC. The Applicant applies for a Dispensary Agent registration for each of its Dispensary Agents.

For each individual who wishes to be a Dispensary Agent at the Applicant, and who the Applicant wishes to be associated with it, the Applicant shall:

1. Require the individual to provide a copy of his or her driver's license, government-issued identification card, or other verifiable identity document acceptable to CCC.
2. Confirm that the individual is at least 21 years old.
3. Require the individual to complete and sign a CCC-issued application for registration pursuant to the MMJ Online System User Manual.
4. Require the individual to complete and sign a CCC-issued application for registration.
5. Require the individual to sign an attestation whereby the individual certifies that (1) he or she has never been convicted of a felony drug offense in Massachusetts, or a like violation of the laws of another state, the United States or a military, territorial, or Indian tribal authority; and (2) will not engage in the diversion of marijuana.
6. Obtain a CORI report for the individual (which must be obtained within 30 calendar days prior to submission of the application for registration).
7. For individuals who will serve as a member of the Applicant's staff, verify and document the individual's references.
8. Require the individual to provide all other information required by CCC in connection with registration of Dispensary Agents.

Prior to submitting an application on behalf of a Dispensary Agent to become registered and/or a renewal application, as applicable), the Applicant engages CSI, Inc. to perform and manage background checks mandated by CCC. In the event that the individual is disqualified to be a registered Dispensary Agent due to the presence of a disqualifying offense (as noted in CCC's Guidance for Registered Marijuana Dispensaries Regarding Background Checks, as amended from time to time "Background Check Guidance"), the individual's association with the Applicant will be immediately terminated. In

the event that the individual's background check reveals a Non-Disqualifying Offense or Information, as noted in the Background Check Guidance, then the Applicant shall consider whether the offense or information renders the individual unsuitable on the basis of the factors listed in the Background Check Guidance. If the Applicant determines that in evaluating such factors the individual's background does not generally pose an unacceptable risk of harm to the public health, safety or welfare and particularly does not pose a risk of harm to Patients, Personal Caregivers, Customers, Dispensary Agents or others associated with the Applicant, then the Applicant shall make a written determination regarding the finding. In the event that any Dispensary Agent's association with the Applicant shall be terminated based on the findings of the background check, the Applicant shall work with CSI, Inc. to manage the process to ensure compliance with Federal and state law. Each Dispensary Agent will carry his/her registration card at all times while in possession of marijuana, including at all times while at the Applicant's Cultivation Facility or Retail Dispensaries or while transporting marijuana.

The Applicant shall notify CCC no more than one (1) business day after a Dispensary Agent ceases to be associated with the Applicant. The Applicant shall notify CCC as soon as possible, but in any event within five business days, after any changes to the Dispensary Agent's name, email, address or phone number submitted to CCC in connection with a Dispensary Agent registration, or after discovery that a registration card has been lost or stolen.

The Applicant renews each Dispensary Agent's registration card on an annual basis, submitting the required information within 30 days prior to the registration card's expiration. In connection with the renewal of the Dispensary Agent's registration card, the Applicant engages CSI, Inc. to perform a background check as outlined above.

Organizational Chart

The Company's CEO and COO maintain an updated organizational chart, which is available upon request.

Staffing Plan

The Company has adopted a comprehensive Staffing Plan to facilitate accessible business hours and safe cultivation conditions. The Company's current Staffing Plan is maintained by the Company's COO and is available upon request.

Job Descriptions

The Company maintains a job description for each position at the Company. The job description outlines the essential duties and responsibilities of the position. When the duties and/or responsibilities of a position change, the Company revises the job description to reflect those changes. The Company's President, COO and the Human Resources Manager maintain the current job descriptions for each position at the Company, and is available upon request.

Training for Dispensary Agents

The Company requires all Dispensary Agents to undergo a comprehensive training program to ensure they perform their job functions at a high level. The Company tailors training to the roles and

responsibilities of the job function of each Dispensary Agent. Additional training includes the Confidentiality Policy and Procedure (see Section 14 of this Manual) as well as each other Policy and Procedure in this Manual, to the extent applicable to each such Dispensary Agent's role with the Company, and any other topic specified by CCC.

At a minimum, Dispensary Agents are trained upon hire prior to performing any job function and thereafter receive 8 hours of on-going training annually, which shall include at least four hours of Responsible Vendor Training (RVT). Initially, the Dispensary Agent shall take the Basic Core Curriculum and thereafter shall take Advanced Core Curriculum.

The Company documents all required training and obtains a signed statement from each Dispensary Agent indicating the date, time, and place he or she received training and the topics discussed, including the name and title of presenters.

Performance Evaluations and Disciplinary Action

1. The Company performs and documents periodic performance evaluations for each of its staff Dispensary Agents.
2. In addition to the disciplinary action provisions contained in the Staff Member Handbook, the Company shall immediately dismiss any Dispensary Agent who has:
 - (a) diverted marijuana or Final Marijuana Product, and the Company shall report such incident to law enforcement officials, CCC, or
 - (b) engaged in unsafe practices with regard to operation of the Company, and the Company shall report such incident to CCC and to the CCC, or
 - (c) been convicted or entered a guilty plea, plea of nolo contendere, or admission to sufficient facts of a felony drug offense involving distribution to a minor in the Commonwealth, or a like violation of the laws of another state, the United State or a foreign jurisdiction, or a military, territorial, or Native American tribal authority.
3. The Company shall document any disciplinary action(s) taken.

Personnel Policies

The Applicant has the following personnel policies:

1. Staff Member Handbook, which addresses the following:
 - a. Equal Opportunity and Non-Discrimination
 - b. Non-Harassment Policy
 - c. Workplace Safety
 - d. Workplace Violence Prevention
 - e. Drug and Alcohol Use
 - f. Security Inspections

- g. Personal Relationships in the Workplace
- h. Paid Time Off
- i. Sick Time Policy
- j. Personnel Files
- k. Electronic Communications Policy
- l. Resignation/Exit Interview
- m. Leaves of Absence
- n. Compensation, Performance Reviews
 - i. Documenting Hours Worked – Tsheets
 - ii. Paid/Unpaid Breaks
 - iii. Holiday Pay/Premium Pay
 - iv. Overtime
 - v. Performance, Appraisal, Evaluation, Salary Reviews
 - vi. Job Opportunities – Promotion and Lateral Transfer
- o. Open Door Policy
- p. Registered Dispensary Agent requirement
- q. Smoking areas outside of building
- r. Prohibition on Tipping or Accepting Gratuities
- s. Employee Benefits
 - i. Insurance Benefits
 - ii. 401(k) Retirement Plan
 - iii. PTO, overtime and breaks
- 2. Emergency Preparedness
- 3. Staff Member Security Policy and Procedure
- 4. Standard Operating Procedures for each department
- 5. Confidentiality of Patient/Consumer Information
- 6. Dress Code, Personal Cleanliness and Infection Control Policy
- 7. Mandatory Safety Standards for Workplaces and the Sector Specific Safety Protocols and Best Practices for Manufacturing adopted by Governor Baker resulting from COVID-19 in connection with the operation of its business during COVID-19
- 8. Restrictions on Staff Member's Purchase of Product
- 9. Home Growing Policy to comply with State law
- 10. Code of Ethics and Whistleblower protection
- 11. Rights of Disabled Persons in the Workplace

The Applicant's alcohol, smoke, and drug-free workplace policies is as follows: M3 maintains a smoke-free work environment. Staff members are not permitted to smoke in the building, office, lobbies, lunch rooms, rest rooms or directly outside the entrance of any M3 dispensary/cultivation building. Staff members are prohibited from smoking or vaping any medical marijuana at any location of M3 properties. If you have to smoke, you must obtain permission from your supervisor to have a smoking break and you must use the designated staff member smoking area. Please utilize the time clock for all smoking breaks unless they occur when you are punched out for lunch. Staff members must wash their hands upon return. In accordance with M3's smoke-free workplace policy, off-site staff meetings will also be smoke-free.

The Applicant's plan about how confidential information will be maintained is as follows: Information held by the Applicant about current or former Patients, Personal Caregivers, adult Customers and

Dispensary Agents is confidential and shall not be disclosed without the written consent of the individual to whom the information applies; provided, however, that CCC may access such information to carry out their respective official duties; and provided further, that the Applicant shall make available such information to law enforcement, and shall make such information available pursuant to an order from a court of competent jurisdiction or as otherwise required by law.

All Patient and Personal Caregiver information will be entered into the Applicant's Database (LeafLogix). All electronic information will be backed up on a regular basis. Access to Patient and Personal Caregiver information from the Applicant's Database will be password protected and access will be limited to the Executive Management Team and the Dispensary Agents who have a need to access such information to fulfill their job functions and all such individuals will have been trained on professional conduct, ethics and state and federal laws regarding confidentiality.

Any Patient or adult use Customer information maintained in paper format will be stored in a locked cabinet with access limited to those Dispensary Agents who have a need to access such information, based on their job functions and all such individuals will have been trained on professional conduct, ethics and state and federal laws regarding confidentiality. Any hard-copy information not stored will be shredded and disposed of in a secure trash receptacle.

Dispensary Agents are required to report any suspicious or unauthorized use of information (including but not limited to Personal information) collected and maintained by the Applicant. *935 CMR500.105(1)*

M3 Diversity Plan

M3 Diversity Plan is designed to promote equity among members of the “Equity Pool”, defined to include the following demographics:

1. Persons of Color;
2. Women;
3. Veterans;
4. People with disabilities; and
5. People who are lesbian, gay, bisexual, transgender, queer and/or questioning their sexual and/or gender identity (LGBTQ+)

M3’s Measuring Period for its Diversity Plan is the Calendar Year.

Goal #1: During each Measuring Period, M3’s goal is to have a workforce comprised of the following:

- 40% women
- 20% persons of color
- 10% veterans
- 10% persons with disabilities
- 10% LGBTQ+

Program #1: M3 will post quarterly advertisements in the local newspaper, The Patriot Ledger, stating that M3 is specifically looking for women, minorities, veterans, persons with disabilities and members of the LGBTQ+ community to work for M3.

Metrics #1: M3 will count the number of hired individuals who are women, minorities, veterans, persons with disabilities, and members of the LGBTQ+ community (to the extent they self-identify as such). This number will be compared to the total number of individuals in M3’s workforce to ensure the percentage of all of members of the Equity Pool in comparison to M3’s total workforce falls within the percentage goals stated above.

Goal # 2: M3’s second goal is to promote individuals it hires in the Equity Pool. Specifically, during the Measuring Period 25% of M3’s promotions during the Measuring Period will derive from members of the Equity Pool.

Program #2: M3 will advance persons in the Equity Pool against all other equally qualified candidates for promotion.

Metrics for Goal #2: M3 will count the total number of members of its workforce who were promoted during the Measuring Period and will separately count the number of members of the Equity Pool who were promoted during the Measuring Period. M3 will then divide the number of promoted workforce members of the Equity Pool into the total number of members who were promoted to ensure that at least 25% of M3’s promotions were awarded to members of the Equity Pool.

In addition to the above-listed goals and metrics, 50% of M3's Executive Management Team are women and 66% of its Board of Directors are women.

M3 will adhere to the requirements set forth in 935CMR 500.105(4) which provides the permitted and prohibited advertising, branding, marketing, and sponsorship practices of Marijuana Establishments.

M3 attests that any actions taken, or programs instituted, by the applicant will not violate the Commission's regulations with respect to limitations on ownership or control or other applicable state laws.

Restricting Access to Age 21 and Older for M3 Ventures

All employees and registered agents must be 21 years of age or older. All visitors must be 21 years of age or older.

The applicant reviews each individual's government issued photo identification upon entry to the premises to ensure the age requirement is met.

The applicant is a CMO. All consumers entering its retail location must be 21 years of age or older; provided, however, that a marijuana for medical use registered patient who is at least 18 but younger than 21 may access the Registered Marijuana Dispensary upon proof of his/her patient registration card issued by CCC as well as proof of identification; and provided further that a marijuana for medical use registered patient who is younger than 18 may access the Registered Marijuana Dispensary only if he/she can provide proof his his/her patient registration card issued by the CCC and only while accompanied by a personal caregiver who is at least 18 years old who can produce a personal caregiver registration card issued by the CCC as well as proof of identification.