



Massachusetts Cannabis Control Commission

Marijuana Cultivator

General Information:

License Number: MC283761
Original Issued Date: 07/29/2024
Issued Date: 07/29/2024
Expiration Date: 07/29/2025

ABOUT THE MARIJUANA ESTABLISHMENT

Business Legal Name: Cloud 9 Cultivation LLC

Phone Number: 857-212-6238
Email Address: cloud9cultivation20@gmail.com

Business Address 1: 68 Carlisle Street	Business Address 2:	
Business City: Quincy	Business State: MA	Business Zip Code: 02171
Mailing Address 1: 68 Carlisle Street	Mailing Address 2:	
Mailing City: Quincy	Mailing State: MA	Mailing Zip Code: 02171

CERTIFIED DISADVANTAGED BUSINESS ENTERPRISES (DBES)

Certified Disadvantaged Business Enterprises (DBEs): Minority-Owned Business

PRIORITY APPLICANT

Priority Applicant: no
Priority Applicant Type: Not a Priority Applicant
Economic Empowerment Applicant Certification Number:
RMD Priority Certification Number:

RMD INFORMATION

Name of RMD:
Department of Public Health RMD Registration Number:
Operational and Registration Status:
To your knowledge, is the existing RMD certificate of registration in good standing?:
If no, describe the circumstances below:

PERSONS WITH DIRECT OR INDIRECT AUTHORITY

Person with Direct or Indirect Authority 1

Percentage Of Ownership: 100	Percentage Of Control: 100
Role: Owner / Partner	Other Role:

First Name: Dejon Last Name: Rice Suffix:
Gender: Male User Defined Gender:
What is this person's race or ethnicity?: Black or African American (of African Descent, African American, Nigerian, Jamaican, Ethiopian, Haitian, Somali)
Specify Race or Ethnicity:

ENTITIES WITH DIRECT OR INDIRECT AUTHORITY
No records found

CLOSE ASSOCIATES AND MEMBERS
No records found

CAPITAL RESOURCES - INDIVIDUALS
Individual Contributing Capital 1

First Name: Dejon Last Name: Rice Suffix:
Types of Capital: Monetary/Equity Other Type of Capital: Total Value of the Capital Provided: \$90000 Percentage of Initial Capital: 100
Capital Attestation: Yes

CAPITAL RESOURCES - ENTITIES
No records found

BUSINESS INTERESTS IN OTHER STATES OR COUNTRIES
No records found

DISCLOSURE OF INDIVIDUAL INTERESTS
No records found

MARIJUANA ESTABLISHMENT PROPERTY DETAILS

Establishment Address 1: RW Moore Avenue
Establishment Address 2: Lot 6E
Establishment City: Orange Establishment Zip Code: 01364
Approximate square footage of the Establishment: 16674 How many abutters does this property have?: 41
Have all property abutters have been notified of the intent to open a Marijuana Establishment at this address?: Yes
Cultivation Tier: Cultivation Environment:

FEE QUESTIONS

Cultivation Tier: Tier 02: 5,001 to 10,000 sq. ft. Cultivation Environment: Indoor

HOST COMMUNITY INFORMATION

Host Community Documentation:

Document Category	Document Name	Type	ID	Upload Date
Certification of Host Community Agreement	2022-04-26_Cloud 9 Cultivation_HCA Certification Form_executed.pdf	pdf	62cf25619ff117000833ccd7	07/13/2022
Plan to Remain Compliant with Local Zoning	2022-07-13 Cloud 9 Cultivation LLC - Plan to Remain Compliant with Local Zoning.pdf	pdf	62cf2bdb9ff117000833e72b	07/13/2022
Community Outreach Meeting Documentation	2022-06-30 Cloud 9 Cultivation LLC - COM Attestation (Final).pdf	pdf	62cf2f81f750650008ca5c78	07/13/2022
Community Outreach	2022-08-18 Cloud 9 Cultivation LLC - Virtual	pdf	62fe6dda44fa35000acec1f8	08/18/2022

Total amount of financial benefits accruing to the municipality as a result of the host community agreement. If the total amount is zero, please enter zero and provide documentation explaining this number.: \$

POSITIVE IMPACT PLAN

Positive Impact Plan:

Document Category	Document Name	Type	ID	Upload Date
Plan for Positive Impact	2022-08-22 Cloud 9 Cultivation - Positive Impact Plan.pdf	pdf	630407fad239e20007da298c	08/22/2022

ADDITIONAL INFORMATION NOTIFICATION

Notification:

INDIVIDUAL BACKGROUND INFORMATION

Individual Background Information 1

Role: Executive / Officer Other Role:

First Name: Dejon Last Name: Rice Suffix:

RMD Association: Not associated with an RMD

Background Question: no

ENTITY BACKGROUND CHECK INFORMATION

No records found

MASSACHUSETTS BUSINESS REGISTRATION

Required Business Documentation:

Document Category	Document Name	Type	ID	Upload Date
Secretary of Commonwealth - Certificate of Good Standing	2022-07-19 Cloud 9 Cultivation LLC - Certificate of Good Standing SOC.JPG	jpeg	62d6f9d9c4bff60009241da6	07/19/2022
Department of Revenue - Certificate of Good standing	2022-07-14 Cloud 9 Cultivation LLC - Certificate of Good Standing (DOR).pdf	pdf	62d6fa15c4bff60009241e5e	07/19/2022
Secretary of Commonwealth - Certificate of Good Standing	2022-07-14 Cloud 9 Cultivation LLC - Certificate of Good Standing (DUA Attestation).pdf	pdf	62d6fb7ac4bff600092422df	07/19/2022
Bylaws	2022-07-19 Cloud 9 Cultivation LLC - Operating Agreement.pdf	pdf	62d6fbb7c4bff60009242404	07/19/2022
Articles of Organization	2022-08-18 Cloud 9 Cultivation LLC - Amended Certificate of Organization.pdf	pdf	62fe6e6944fa35000acec527	08/18/2022

No documents uploaded

Massachusetts Business Identification Number: 001457149

Doing-Business-As Name:

DBA Registration City: Not Applicable

BUSINESS PLAN

Business Plan Documentation:

Document Category	Document Name	Type	ID	Upload Date
Business Plan	2022-07-13 Cloud 9 Cultivation - Business Plan.pdf	pdf	62cf41089ff1170008340c2e	07/13/2022
Plan for Liability Insurance	2022-07-19 Cloud 9 Cultivation LLC - Insurance Letter.pdf	pdf	62d6fc16c4bff600092425f9	07/19/2022
Proposed Timeline	2022-09-01 Cloud 9 Cultivation LLC - Proposed Timeline (Updated).pdf	pdf	6310c336d239e20007e6749b	09/01/2022

OPERATING POLICIES AND PROCEDURES

Policies and Procedures Documentation:

Document Category	Document Name	Type	ID	Upload Date
Security plan	2022-07-13 Cloud 9 Cultivation LLC - Security Plan.pdf	pdf	62cf46e09ff11700083410f6	07/13/2022
Storage of marijuana	2022-07-13 Cloud 9 Cultivation LLC - Storage of Marijuana.pdf	pdf	62cf46e19ff117000834110a	07/13/2022
Policies and Procedures for cultivating.	2022-07-13 Cloud 9 Cultivation LLC - Policies and Procedures for Cultivation.pdf	pdf	62cf46e2f750650008ca7cf0	07/13/2022
Prevention of diversion	2022-07-13 Cloud 9 Cultivation LLC - Prevention of Diversion.pdf	pdf	62cf46e3f750650008ca7d04	07/13/2022
Restricting Access to age 21 and older	2022-07-13 Cloud 9 Cultivation LLC - Restricting Access to Age 21+.pdf	pdf	62cf46e49ff117000834111e	07/13/2022
Quality control and testing	2022-07-13 Cloud 9 Cultivation LLC - Quality Control and Testing.pdf	pdf	62cf4715f750650008ca7d1e	07/13/2022
Record Keeping procedures	2022-07-13 Cloud 9 Cultivation LLC - Recordkeeping Procedures.pdf	pdf	62cf4716f750650008ca7d32	07/13/2022
Transportation of marijuana	2022-07-13 Cloud 9 Cultivation LLC - Transportation of Marijuana.pdf	pdf	62cf47179ff1170008341138	07/13/2022
Inventory procedures	2022-07-13 Cloud 9 Cultivation LLC - Inventory Procedures.pdf	pdf	62cf47189ff117000834114c	07/13/2022
Personnel policies including background checks	2022-07-13 Cloud 9 Cultivation LLC - Personnel Policies Including Background Check.pdf	pdf	62cf4719f750650008ca7d46	07/13/2022
Qualifications and training	2022-07-13 Cloud 9 Cultivation LLC - Qualifications and Training.pdf	pdf	62cf47369ff1170008341163	07/13/2022
Energy Compliance Plan	2022-07-13 Cloud 9 Cultivation LLC - Energy Compliance Plan.pdf	pdf	62cf4737f750650008ca7d5d	07/13/2022
Maintaining of financial records	2022-07-13 Cloud 9 Cultivation LLC - Maintaining of Financial Records.pdf	pdf	62cf47379ff1170008341177	07/13/2022
Diversity plan	2022-07-13 Cloud 9 Cultivation - Diversity Plan.pdf	pdf	62cf47549ff1170008341199	07/13/2022

ATTESTATIONS

I certify that no additional entities or individuals meeting the requirement set forth in 935 CMR 500.101(1)(b)(1) or 935 CMR 500.101(2)(c)(1) have been omitted by the applicant from any marijuana establishment application(s) for licensure submitted to the Cannabis Control Commission.: I Agree

I understand that the regulations stated above require an applicant for licensure to list all executives, managers, persons or entities having direct or indirect authority over the management, policies, security operations or cultivation operations of the Marijuana Establishment; close associates and members of the applicant, if any; and a list of all persons or entities contributing 10% or more of the initial capital to operate the Marijuana Establishment including capital that is in the form of land or buildings.: I Agree

I certify that any entities who are required to be listed by the regulations above do not include any omitted individuals, who by themselves, would be required to be listed individually in any marijuana establishment application(s) for licensure submitted to the Cannabis Control Commission.: I Agree

Notification:

I certify that any changes in ownership or control, location, or name will be made pursuant to a separate process, as required under 935 CMR 500.104(1), and none of those changes have occurred in this application.:

I certify that to the best knowledge of any of the individuals listed within this application, there are no background events that have arisen since the issuance of the establishment's final license that would raise suitability issues in accordance with 935 CMR 500.801.:

I certify that all information contained within this renewal application is complete and true.:

ADDITIONAL INFORMATION NOTIFICATION

Notification:

COMPLIANCE WITH POSITIVE IMPACT PLAN - PRE FEBRUARY 27, 2024

No records found

COMPLIANCE WITH DIVERSITY PLAN

No records found

HOURS OF OPERATION

Monday From: Open 24 Hours	Monday To: Open 24 Hours
Tuesday From: Open 24 Hours	Tuesday To: Open 24 Hours
Wednesday From: Open 24 Hours	Wednesday To: Open 24 Hours
Thursday From: Open 24 Hours	Thursday To: Open 24 Hours
Friday From: Open 24 Hours	Friday To: Open 24 Hours
Saturday From: Open 24 Hours	Saturday To: Open 24 Hours
Sunday From: Open 24 Hours	Sunday To: Open 24 Hours

Host Community Agreement Certification Form

Instructions

Certification of a host community agreement is a requirement of the application to become a Marijuana Establishment (ME) and Medical Marijuana Treatment Center (MTC). Applicants must complete items 1-3. The contracting authority for the municipality must complete items 4-8. Failure to complete a section will result in the application not being deemed complete. This form should be completed and uploaded into your application. Please note that submission of information that is “misleading, incorrect, false, or fraudulent” is grounds for denial of an application for a license pursuant to 935 CMR 500.400(2) and 501.400(2).

Certification

The parties listed below do certify that the applicant and municipality have executed a host community agreement on the specified date below pursuant to G.L. c. 94G § 3(d):

1. Name of applicant:

Cloud 9 Cultivation LLC

2. Name of applicant’s authorized representative:

Dejon Rice

3. Signature of applicant’s authorized representative:

Dejon Rice

4. Name of municipality:

Orange

5. Name of municipality’s contracting authority or authorized representative:

Alexander Wade



6. Signature of municipality's contracting authority or authorized representative:



7. Email address of contracting authority or authorized representative of the municipality (*this email address may be used to send municipal notices pursuant to 935 CMR 500.102(1) and 501.102(1).*):

awade@townoforange.org

8. Host community agreement execution date:

04/26/2022



PLAN TO REMAIN COMPLIANT WITH LOCAL ZONING

Cloud 9 Cultivation LLC proposes an Adult-Use Indoor Cultivator (Tier 2) at RW Moore Avenue, Lot 6E in Orange, MA. The Town of Orange has not adopted a zoning ordinance that specifically addresses marijuana uses. There are no public or private schools providing education in kindergarten or grades 1 through 12 within five hundred (500) feet of the proposed facility, measured property line to property line.

Cloud 9 Cultivation LLC is proposing to develop and operate a Marijuana Establishment in the Randall Pond Industrial Park more specifically at RW Moore Avenue, Lot 6E, Orange, MA. This site is located in the Residential/Commercial (B) zone, which the Board of Selectmen approved for the operation of a marijuana establishment pursuant to a Host Community Agreement.

No discretionary municipal approvals are required that are specific to a marijuana use at the property. The company will work diligently to obtain a building permit for the fit-out of its space if appropriate and will continue to work with officials from the Town of Orange to ensure the operations will have a positive impact on the community.

The Company hereby submits that it will continue to comply with all local and state requirements.

Community Outreach Meeting Attestation Form

Instructions

Community Outreach Meeting(s) are a requirement of the application to become a Marijuana Establishment (ME) and Medical Marijuana Treatment Center (MTC). 935 CMR 500.101(1), 500.101(2), 501.101(1), and 501.101(2). The applicant must complete each section of this form and attach all required documents as a single PDF document before uploading it into the application. If your application is for a license that will be located at more than one (1) location, and in different municipalities, applicants must complete two (2) attestation forms – one for each municipality. Failure to complete a section will result in the application not being deemed complete. Please note that submission of information that is “misleading, incorrect, false, or fraudulent” is grounds for denial of an application for a license pursuant to 935 CMR 500.400(2) and 501.400(2).

Attestation

I, the below indicated authorized representative of that the applicant, attest that the applicant has complied with the Community Outreach Meeting requirements of 935 CMR 500.101 and/or 935 CMR 501.101 as outlined below:

1. The Community Outreach Meeting was held on the following date(s):
2. At least one (1) meeting was held within the municipality where the ME is proposed to be located.
3. At least one (1) meeting was held after normal business hours (this requirement can be satisfied along with requirement #2 if the meeting was held within the municipality and after normal business hours).



4. A copy of the community outreach notice containing the time, place, and subject matter of the meeting, including the proposed address of the ME or MTC was published in a newspaper of general circulation in the municipality at least 14 calendar days prior to the meeting. A copy of this publication notice is labeled and attached as “Attachment A.”

a. Date of publication:

b. Name of publication:

5. A copy of the community outreach notice containing the time, place, and subject matter of the meeting, including the proposed address of the ME or MTC was filed with clerk of the municipality. A copy of this filed notice is labeled and attached as “Attachment B.”

a. Date notice filed:

6. A copy of the community outreach notice containing the time, place, and subject matter of the meeting, including the proposed address of the ME or MTC was mailed at least seven (7) calendar days prior to the community outreach meeting to abutters of the proposed address, and residents within 300 feet of the property line of the applicant’s proposed location as they appear on the most recent applicable tax list, notwithstanding that the land of the abutter or resident is located in another municipality. A copy of this mailed notice is labeled and attached as “Attachment C.” Please redact the name of any abutter or resident in this notice.

a. Date notice(s) mailed:

7. The applicant presented information at the Community Outreach Meeting, which at a minimum included the following:

- a. The type(s) of ME or MTC to be located at the proposed address;
- b. Information adequate to demonstrate that the location will be maintained securely;
- c. Steps to be taken by the ME or MTC to prevent diversion to minors;
- d. A plan by the ME or MTC to positively impact the community; and
- e. Information adequate to demonstrate that the location will not constitute a nuisance as defined by law.

8. Community members were permitted to ask questions and receive answers from representatives of the ME or MTC.



Name of applicant:

Cloud 9 Cultivation

Name of applicant's authorized representative:

Dejon Rice

Signature of applicant's authorized representative:



BEACON HILL ROLL CALL

By BOB KATZEN

Beacon Hill Roll Call records local senators' and representatives' votes on roll calls from the week of June 13 to June 17.

\$350 million for roads, bridges (H 4638)

The House, 155 to 0, and the Senate, 38 to 0, approved and sent to Gov. Charlie Baker a \$350 million package that includes authorizing \$200 million in one-time funding for the maintenance and repair of local roads and bridges across the state to be distributed under the Chapter 90 program.

The package, a bond bill under which the funding would be borrowed by the state through the sale of bonds, also includes \$150 million to pay for bus lanes, improvement of public transit, electric vehicles and other state transportation projects.

"Chapter 90 provides vital road improvement funding to our communities," said Sen. John Keenan, the Senate vice chair of the Transportation Committee. "It is my hope that we will get to the point where we can provide a greater amount in a multi-year appropriation so that municipalities, big and small, will be able to more effectively plan."

Many local officials across the state continue to advocate for additional money, arguing that the cost of repairing roads has increased by up to 40% while the state has kept this funding flat at \$200 million for the past 11 years.

A "Yes" vote is for the bill. Rep. Natalie Blais — Yes Rep. Paul Mark — Yes Rep. Susannah Whipp — Yes

Sen. Joanne Comerford — Yes

Sen. Anne Gobi — Yes Sen. Adam Hinds — Yes

Election law changes (S 2924)

The House, 126 to 29, and the Senate on a voice vote without a roll call, approved and sent to Gov. Baker a conference committee version of a bill making permanent the mail-in and early voting options used in Massachusetts in 2020 amid the pandemic. The House and Senate approved different versions of the bill and a conference committee hammered out this compromise version, which does not include a section allowing same-day voter registration that was in the Senate version but not in the House one.

The measure requires the secretary of state to send mail-in ballot applications, with return postage, to registered voters before each presidential primary, state primary and biennial state election. It also allows voters to request a mail-in ballot for all elections in a single calendar year.

Other provisions include reducing the registration blackout period from 20 days prior to an election to 10 days; electronic voting options for voters with disabilities and military service members; allowing a voter with disabilities to request accommodations including an accessible electronic ballot application, ballot and voter affidavit that can be submitted electronically; ensuring that non-felons who are incarcerated who are eligible to vote are provided with voting information and materials to exercise their right to vote; and requiring the secretary of state to conduct a comprehensive public awareness campaign to publicize the new voting and registration options.

"I'm proud to see the (bill) pass in the House and make its way to the governor's desk," said Sen. Barry Finegold, D-Andover, Senate chair of the Committee on Election Laws and the bill's co-sponsor. "When more people participate in voting, democracy wins."

"I am concerned about the amount of money we are spending mailing out mail-in ballot applications when there are plenty of ways a voter can request a mail-in ballot if they want one," said Rep. Colleen Garry, D-Dracut, the only Democrat to vote against the measure. "I would rather see these funds go to something

more productive like free IDs so that everyone has an ID to vote, open bank accounts and get certain medications that require IDs. We are also putting a tremendous amount of work on our town clerks, especially in our smaller communities like in my district."

"We are thrilled that both the House and Senate have voted in support of the (bill)," said the group MassVOTE. "Even though this version of (the bill) does lack a provision we have long supported — election day registration — we are very glad to see that popular pro-voter policies like mail-in voting, expanded early voting and jail-based voting are included, and will soon become law."

"As a general rule, we should be promoting voting in person and on election day," said Paul Craney, spokesperson for the Massachusetts Fiscal Alliance. "Anytime a voter loses control of their ballot before it's given to an election official, it's possible it could be lost or altered. The postal service cannot guarantee a 100% delivery rate."

A "Yes" vote is for the bill. Rep. Natalie Blais — Yes Rep. Paul Mark — Yes Rep. Susannah Whipp — Yes

Comprehensive behavioral health package (H 4879)

The House, 155 to 0, approved a bill designed to make mental health care more accessible. Provisions include the implementation of the nationwide 988 hotline to access 24/7 suicide prevention and behavioral health crisis services; a public awareness campaign on the state's red flag laws that limit access to guns for people at risk of hurting themselves or others; creation of online portals that provide access to real-time data on youth and adults seeking mental health and substance use services, including a function that allows health care providers to search for open beds; giving the state additional tools to enforce existing parity laws that are aimed at providing equal benefits for physical and mental health treatment; and requiring insurance coverage of critical behavioral health services.

"Everyone deserves access to quality mental health services, yet far too many people face unnecessary barriers to care," said Rep. Adrian Madaro, D-East Boston, House chair of the Mental Health, Substance Use and Recovery Committee. "For too long, the health care system has not treated behavioral health as equal to physical health, creating obstacles in addressing the mental health crisis, which has only been exacerbated by the pandemic. That's why this timely piece of legislation makes critical steps toward prioritizing mental health services for people across the commonwealth, including our youth who have been acutely affected."

The Senate approved its own version of the bill in November. A House-Senate conference committee will likely hammer out a compromised version.

A "Yes" vote is for the bill. Rep. Natalie Blais — Yes Rep. Paul Mark — Yes Rep. Susannah Whipp — Yes

Also up on Beacon Hill

State of Massachusetts health care

Join the State House News Service and MASterList for an in-person convening of government and industry leaders on the challenges and opportunities within the state's health care system on Tuesday, June 28, at Massachusetts Continuing Legal Education (MCLE), 10 Winter Place in Boston. Doors open at 7:30 a.m. for networking and light refreshments, with the program beginning at 8:30 a.m. Sign up at bit.ly/3n8Evhl.

Sales tax holiday

The House and Senate set Saturday, Aug. 13, and Sunday, Aug. 14 as this year's sales tax holiday weekend. This will allow consumers to buy most products that cost under

\$2,500 on those two days without paying the 6.25% sales tax.

Supporters of the holiday say it has been in effect for many years, would boost retail sales and consumers would save millions of dollars. They argue that the state's sales tax revenue loss would be offset by increased revenue from the meals and gas tax revenue generated by shoppers on those two days.

Opponents of the bill say the state cannot afford the up to \$30 million estimated revenue loss and argued the holiday actually generates little additional revenue for stores because consumers typically buy the products even without the tax-free days. They say the Legislature should look at broader, deeper tax relief for individuals and businesses and not a tiny tax-free holiday.

Borrow \$5 billion for state projects (S 2920)

The Senate approved, on a voice vote without a roll call, a \$5 billion bond bill that borrows money for hundreds of construction projects — the majority involving maintenance and modernization projects of buildings related to health care, higher education, information technology, workforce development, the environment and affordable housing. Many of the buildings are decades old. The Senate added millions of dollars during consideration of the package. A key provision imposes a five-year moratorium on any prison or jail construction in Massachusetts.

"We need a five-year pause on new jail and prison construction and prison expansion to ensure that the pathways away from incarceration for women and for men, pathways that the House and Senate helped create, are being justly used and often used," said Sen. Jo Comerford, D-Northampton.

"This legislation represents the Senate's commitment to ensuring that our commonwealth's institutions are modernized while continuing to responsibly steward our state's fiscal health and strengthening our reputation as a good place to do business," said Sen. Nick Collins, D-Boston, Senate chair of the Committee on Bonding, Capital Expenditures and State Assets.

There were 174 amendments filed by members, many of which were offered by legislators for projects in their own district. Members pitched their amendments behind closed doors. In the end, there was debate on only a few individual amendments while most were bundled into two mega-amendments and approved or rejected on a voice vote without a roll call. The "Yes" mega-amendments included 127 amendments while the "No" ones included 18 amendments.

The House passed its own version of the package on May 19. A House-Senate conference committee will likely hammer out a compromise version that will then be sent to the governor.

Allow driver's licenses for illegal immigrants (H 4805)

The House and Senate held a ceremonial bill signing for legislation that would allow, starting July 1, 2023, undocumented/illegal immigrants to apply for a Massachusetts standard driver's license. The

SEE BEACON B5

SUDOKU ANSWER

Table with 9 rows and 9 columns of numbers representing a Sudoku solution.

LEGAL NOTICES



Legals

Notice is hereby given that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Friday, July 8, 2022 at 6:00 p.m. In light of COVID-19, it will be held via Zoom meeting. Join the meeting at https://us06web.zoom.us/j/88980642287 or by calling (929) 205-6099 and entering meeting ID 889 8064 2287. The proposed Adult-use Cultivator (Tier 2) is anticipated to be located at RW Moore Drive, Lot 6E, Orange, MA 01364. There will be an opportunity for the public to ask questions. June 24 336765

Legals

NOTICE OF PUBLIC HEARING In accordance with the provisions of Chapter 166, Section 22 of the General Laws, a Public Hearing will be held at the Ashfield Town Hall (412 Main Street) at 7:00 p.m. on the 5th day of July 2022 on the petition of Eversource Energy and Verizon New England, Inc. to erect a pole, anchor, and wires upon, along, under, or across one or more public ways in the Town of Ashfield at Spruce Corner Road. Select Board of the Town of Ashfield June 24 336499

Legals

Buckley-Greenfield HealthCare Center

LEGAL NOTICE

Public Announcement Concerning Buckley-Greenfield HealthCare Center

Notice is hereby given to announce the intent of the filing of a change of ownership application for the legal name Buckley HealthCare Center, LLC, also known as Buckley-Greenfield HealthCare Center, which is located at 95 Laurel Street, Greenfield, MA 01301. The facility has 120 skilled nursing beds. The new owner will be RC GREENFIELD LLC to be operated by RegalCare at Greenfield to be staying at the same location of 95 Laurel Street, Greenfield, MA 01301.

There will be no changes made to the bed capacity of the facility.

There will also be no changes made in the services of the health care facility.

"A public hearing may be requested upon petition by any group of ten adults. Such petition shall include the name, address and signature of each adult and designate one member as the representative of the group. Written comments concerning the applicant's ability to provide quality long-term care services and petitions for a public hearing may be addressed to the offices of the Department of Public Health, Division of Health Care Facility Licensure and Certification."

A request for hearing may be made for a period of 14 days following publication in the newspaper. Submission of comments can be sent to the below address:

Massachusetts Department of Public Health 67 Forest Street Marlborough, MA 01752 Email: HFLLicenseAction@Mass.Gov

June 24 336551

Legals

Town of Buckland Zoning Board of Appeals Planning Board Public Notice and Notice to Abutters

Abutters and the public are hereby notified Pursuant to MGL Chapter 40A Section 11, The Buckland Zoning Board of Appeals, with the Buckland Planning Board, will hold a (hybrid) joint public hearing on July 7, 2022, at 6:30 PM, at Buckland Town Hall, 17 State Street, Buckland, and via virtual link, to hear the following applications:

Vertex Towers, LLC, as represented by Parisi Law Associates, P.C.,

ZBA 2022-02: for Variances under Section 11-2 (c) of the Buckland Zoning Bylaws, Pursuant to: PB 2022- 02: for a Special Permit under Section 10, Bylaw for Personal Wireless Service Facilities in Buckland, MA; And with consideration for the Federal Telecommunications Act of 1996, Section 332 (c) (7), To construct a 150' monopole wireless communication tower, at 28 Martin Rd., Buckland, Map 8, Lot 60 and 61, Amos and Christopher Franceschelli, owners.

Application materials and other supporting documents are available for viewing on Town of Buckland website and at Buckland Town Hall during regular business hours, or by calling 413-625-6330.

Buckland is inviting you to a scheduled Zoom meeting.

Join Zoom Meeting: https://us02web.zoom.us/j/87396600829?pwd=4YR-vyz-VU5kIG_-hHgu-Yv7HTst_1

Meeting ID: 873 9660 0829 Passcode: 141192 One tap mobile: +16465588656,87396600829#...*141192# US (New York)

Dial by your location +1 646 558 8656 US (New York) Find your local number: https://us02web.zoom.us/j/87396600829?pwd=4YR-vyz-VU5kIG_-hHgu-Yv7HTst_1 June 24, July 1 336836

Legals

NOTICE The Orange Water Department will hold a Public Hearing at the Water Department Office on July 1st @ 4:00PM

OWD has proposed updates to its Rates & Fees Schedule to cover projected increases in materials & services, along with expenses related to replacement of aging infrastructure in conjunction with our Capital Improvement Plan.

The proposed schedule includes the equivalent of a \$2 addition to the quarterly basic service fee for the majority of customers & a 5% increase in water rates, increasing the cost from just under 51¢ of 1 Penny to just over 53¢ of 1 Penny/gallon for the main system, & from 79.6¢ to 83.6¢ of 1 Penny/gallon in Tully.

The projected increase in a typical bill due to these changes is \$40 per year, or \$3.33 per month for the majority of customers.

OWD works hard to keep water rates & fees as low as possible, & has not had an increase since 2015. Please attend the hearing to learn more. June 17, 24 335744

Legals

Commonwealth of Massachusetts The Trial Court Probate and Family Court Franklin Probate and Family Court 43 Hope Street Greenfield, MA 01301 (413) 774-7011 CITATION ON PETITION TO CHANGE NAME Docket No. FR22CO042CA In the matter of: Gertrude Julia Sierokoski

A Petition to Change Name of Adult has been filed by Gertrude Julia Sierokoski a/k/a Alice Mary Adams of Montague, MA requesting that the court enter a Decree changing their name to: Alice Mary Adams

IMPORTANT NOTICE Any person may appear for purposes of objecting to the petition by filing an appearance at: Franklin Probate and Family Court before 10:00 a.m. on the return day of 07/15/2022. This is NOT a hearing date, but a deadline by which you must file a written appearance if you object to this proceeding. WITNESS, Hon. Kathleen A. Sandman, First Justice of this Court. Date: June 17, 2022 John F. Merrigan, Register of Probate June 24 336492

Legals

Commonwealth of Massachusetts The Trial Court Probate and Family Court Franklin Probate and Family Court 43 Hope Street Greenfield, MA 01301 (413) 774-7011 CITATION ON PETITION FOR FORMAL ADJUDICATION Docket No. FR22PO05EA

Estate of: Linda J. Browning Date of Death: 04/13/2022 To all interested persons: A Petition for Formal Probate of Will with Appointment of Personal Representative has been filed by Charles E. Suprenant of Colrain, MA

requesting that the Court enter a formal Decree and Order and for such other relief as requested in the Petition. The Petitioner requests that: Charles E. Suprenant of Colrain, MA be appointed as Personal Representative(s) of said estate to serve Without Surety on the bond in unsupervised administration.

IMPORTANT NOTICE You have the right to obtain a copy of the Petition from the Petitioner or at the Court. You have a right to object to this proceeding. To do so, you or your attorney must file a written appearance and objection at this Court before: 10:00 a.m. on the return day of 07/07/2022. This is NOT a hearing date, but a deadline by which you must file a written appearance and objection if you object to this proceeding. If you fail to file a timely written appearance and objection followed by an affidavit of objections within thirty (30) days of the return day, action may be taken without further notice to you.

UNSUPERVISED ADMINISTRATION UNDER THE MASSACHUSETTS UNIFORM PROBATE CODE (MUPC)

A Personal Representative appointed under the MUPC in an unsupervised administration is not required to file an inventory or annual accounts with the Court. Persons interested in the estate are entitled to notice regarding the administration directly from the Personal Representative and may petition the Court in any matter relating to the estate, including the distribution of assets and expenses of administration.

WITNESS, Hon. Kathleen A. Sandman, First Justice of this Court. Date: June 09, 2022 John F. Merrigan, Register of Probate June 24 336251



REDUCE. REUSE. RECYCLE.

LEGAL NOTICE DEADLINES

Monday's paper Friday at 9am Tuesday's paper Friday at 3pm Wednesday's paper Monday at Noon Thursday's paper Tuesday at Noon Friday's paper Wednesday at Noon Saturday's paper Thursday at Noon



July 1, 2022

To Whom It May Concern:

Notice is hereby given that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Friday, July 8, 2022 at 6:00 p.m.

In order to increase accessibility during the COVID-19, it will be held via Zoom Meeting at:

Link: <https://us06web.zoom.us/j/88980642287>

Dial-in #: (929) 205-6099

Meeting ID: 889 8064 2287

The proposed Adult-Use Marijuana Cultivator (Tier 2) is anticipated to be located at RW Moore Drive, Lot 6E, Orange, MA 01364. There will be an opportunity for the public to ask questions.

Sincerely, on behalf of Cloud 9 Cultivation LLC,

Blake M. Mensing
Founder & Chief Counsel
The Mensing Group LLC
100 State Street, 9th Floor
Boston, MA 02109
Direct: (617) 333-8725
Email: Blake@MensingGroup.com



July 1, 2022

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Sincerely, on behalf of Cloud 9 Cultivation LLC,

Blake M. Mensing
Founder & Chief Counsel
The Mensing Group LLC
100 State Street, 9th Floor
Boston, MA 02109
Direct: (617) 333-8725
Email: Blake@MensingGroup.com



300 foot Abutters List Report

Orange, MA
June 30, 2022

Subject Property:

Abutters:

Parcel Number: 123-3
CAMA Number: 123-3
Property Address: 200 SHINGLE BROOK RD

Mailing Address: [REDACTED]

Parcel Number: 124-14
CAMA Number: 124-
Property Address: AIRPORT ST

Mailing Address: [REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14.1
Property Address: 31 C ST

Mailing Address: [REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14A
Property Address: ORANGE AIRPORT

Mailing Address: [REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14AA
Property Address: ORANGE AIRPORT

Mailing Address: [REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14B
Property Address: ORANGE AIRPORT

Mailing Address: [REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14BB
Property Address: ORANGE AIRPORT

Mailing Address: [REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14C
Property Address: ORANGE AIRPORT

Mailing Address: [REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14CC
Property Address: ORANGE AIRPORT

Mailing Address: [REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14D
Property Address: ORANGE AIRPORT

Mailing Address: [REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14DD
Property Address: ORANGE AIRPORT

Mailing Address: [REDACTED]



www.cai-tech.com

Data shown on this report is provided for planning and informational purposes only. The municipality and CAI Technologies are not responsible for any use for other purposes or misuse or misrepresentation of this report.



300 foot Abutters List Report

Orange, MA
June 30, 2022

Parcel Number: 124-14
CAMA Number: 124-14E
Property Address: ORANGE AIRPORT

Mailing Address: [REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14EE
Property Address: ORANGE AIRPORT

Mailing Address: [REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14F
Property Address: ORANGE AIRPORT

Mailing Address: [REDACTED]

Parcel Number: 124-14
CAMA Number: 124--14FF
Property Address: ORANGE AIRPORT

Mailing Address: [REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14G
Property Address: ORANGE AIRPORT

Mailing Address: [REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14H
Property Address: ORANGE AIRPORT

Mailing Address: [REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14I
Property Address: ORANGE AIRPORT

Mailing Address: [REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14J
Property Address: ORANGE AIRPORT

Mailing Address: [REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14K
Property Address: ORANGE AIRPORT

Mailing Address: [REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14L
Property Address: ORANGE AIRPORT

Mailing Address: [REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14M
Property Address: ORANGE AIRPORT

Mailing Address: [REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14N
Property Address: ORANGE AIRPORT

Mailing Address: [REDACTED]



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300 foot Abutters List Report

Orange, MA
June 30, 2022

Parcel Number: 124-14
CAMA Number: 124-14P
Property Address: ORANGE AIRPORT

Mailing Address:

[REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14Q
Property Address: ORANGE AIRPORT

Mailing Address:

[REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14R
Property Address: ORANGE AIRPORT

Mailing Address:

[REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14S
Property Address: ORANGE AIRPORT

Mailing Address:

[REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14T
Property Address: ORANGE AIRPORT

Mailing Address:

[REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14U
Property Address: ORANGE AIRPORT

Mailing Address:

[REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14V
Property Address: EAST RIVER ST

Mailing Address:

[REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14W
Property Address: ORANGE AIRPORT

Mailing Address:

[REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14X
Property Address: ORANGE AIRPORT

Mailing Address:

[REDACTED]

Parcel Number: 124-14
CAMA Number: 124-14Y
Property Address: ORANGE AIRPORT

Mailing Address:

[REDACTED]

Parcel Number: 129-11
CAMA Number: 129-11
Property Address: 34 R W MOORE AVE

Mailing Address:

[REDACTED]

Parcel Number: 129-6
CAMA Number: 129-6
Property Address: QUABBIN BLVD

Mailing Address:

[REDACTED]



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6/30/2022

Page 3 of 4



300 foot Abutters List Report

Orange, MA
June 30, 2022

Parcel Number: 129-7
CAMA Number: 129-7
Property Address: 154 QUABBIN BLVD

Mailing Address: [REDACTED]

Parcel Number: 129-9
CAMA Number: 129-9
Property Address: 150 QUABBIN BLVD

Mailing Address: [REDACTED]

Parcel Number: 250-12C
CAMA Number: 250-12C
Property Address: 56 R W MOORE AVE

Mailing Address: [REDACTED]

Parcel Number: 250-2
CAMA Number: 250-2
Property Address: 61 R W MOORE AVE

Mailing Address: [REDACTED]

Parcel Number: 250-4
CAMA Number: 250-4
Property Address: 52 R W MOORE AVE

Mailing Address: [REDACTED]

Parcel Number: 250-5
CAMA Number: 250-5
Property Address: 50 R W MOORE AVE

Mailing Address: [REDACTED]



www.cai-tech.com

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COMMUNITY OUTREACH MEETING - VIRTUAL MEETING SUPPLEMENT

Cloud 9 Cultivation LLC (“Cloud 9”) hosted a virtual Community Outreach Meeting on the Zoom platform on Friday, July 8, 2022 at 6:00pm. The virtual meeting was recorded and can be viewed at the link below:

https://youtu.be/4c5v9_CuaX4

Cloud 9 received permission from an authorized representative of the local municipality to host this meeting. That permission is reproduced on the next page.

The meeting had 3 attendees.



Quinn Heath <quinn@mensinggroup.com>

Permission to Host State Cannabis Informational Meeting Virtually

Alec Wade <awade@townoforange.org>
To: Quinn Heath <quinn@mensinggroup.com>

Tue, May 31, 2022 at 11:46 AM

Good Morning Quinn,

I'm just returning from vacation, apologies for the delayed response.

Yes, Orange has granted this permission in the past and grants the same permission to Cloud 9 Cultivation LLC. If you would like a formal letter, one can be provided.

Otherwise, please provide us with a photocopy of the newspaper add and letter sent, which can be provided by email. Please also advise after the meeting of attendance and summary of any concerns expressed.

Best Regards,

Alec

Director of Community Development

(978) 408-9453

Town of Orange

6 Prospect Street

Orange, MA 01364

[Quoted text hidden]

POSITIVE IMPACT PLAN

Cloud 9 Cultivation LLC (“Cloud 9 Cultivation” or the “Company”) is dedicated to serving and supporting those disproportionately harmed by cannabis prohibition, which the Cannabis Control Commission has identified as the following three Groups:

1. Past or present residents of the geographic areas of disproportionate impact (ADIs), which have been defined by the Commission and identified in its Guidance for Identifying Areas of Disproportionate Impact, including but not limited to Greenfield;
2. Massachusetts residents who have past drug convictions; and
3. Massachusetts residents with parents or spouses who have drug convictions.

To support such populations, Cloud 9 Cultivation LLC has created a Positive Impact Plan, summarized below, and has identified the Goal listed below, which shall be pursued by the Program outlined herein, and the progress of which shall be judged by the Measurements/Metrics as stated below, and adjusted as necessary.

Goal #1:

Provide at least 5 Massachusetts residents per year who have past drug convictions or who have parents or spouses who have had drug convictions with education and support relating to sealing criminal records to reduce barriers to entry in the cannabis industry and the workforce in general.

Program #1:

Host an annual record sealing workshop teaching which criminal records can be sealed and how to seal them. The workshop will also assist individuals through the sealing process with the courts or probation department. The workshop will be advertised in print and online sources to include ADI and local newspapers. The nearby geographic area of disproportionate impact of Greenfield will be targeted and specific sources utilized will include *The (Greenfield) Recorder*. The workshop will be held at Cloud 9 Cultivation LLC facilities, and will have a capacity of at least 5 participants. The topics for the workshops will include practical training and information that will assist Massachusetts residents to identify and seal eligible drug convictions.

Measurements & Metrics #1

Cloud 9 Cultivation will document the record sealing workshop date, the topics discussed, the number of attendees, to which targeted group the attendees belong and referral sources. Participating individuals or businesses will be asked to complete an assessment of the program

Cloud 9 Cultivation LLC

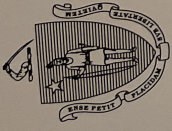
which will provide insight into the demographics of the attendees, the helpfulness and clarity of the topics presented as well as suggestions for future programs.

Disclosures

Cloud 9 Cultivation LLC acknowledges and will adhere to the requirements set forth in *935 CMR 500.105(4)* which provides the permitted and prohibited advertising, branding, marketing, and sponsorship practices of every Marijuana Establishment.

Any actions taken, or programs instituted, by Cloud 9 Cultivation, LLC will not violate the Commission's regulations with respect to limitations on ownership or control or other applicable state laws.

Cloud 9 Cultivation LLC understands that the progress or success of this plan must be demonstrated upon each annual license renewal period in conformity with *935 CMR 500.103(4)(b)*.



The Commonwealth of Massachusetts
Secretary of the Commonwealth
State House, Boston, Massachusetts 02133

William Francis Galvin
 Secretary of the
 Commonwealth

July 13, 2022

TO WHOM IT MAY CONCERN:

I hereby certify that a certificate of organization of a Limited Liability Company was filed in this office by

CLOUD 9 CULTIVATION LLC

in accordance with the provisions of Massachusetts General Laws Chapter 156C on **September 2, 2020**.

I further certify that said Limited Liability Company has filed all annual reports due and paid all fees with respect to such reports; that said Limited Liability Company has not filed a certificate of cancellation; that there are no proceedings presently pending under the Massachusetts General Laws Chapter 156C, § 70 for said Limited Liability Company's dissolution; and that said Limited Liability Company is in good standing with this office.

I also certify that the names of all managers listed in the most recent filing are: **DEJON RICE**

I further certify, the names of all persons authorized to execute documents filed with this office and listed in the most recent filing are: **DEJON RICE**

The names of all persons authorized to act with respect to real property listed in the most recent filing are: **DEJON RICE**

In testimony of which,

I have hereunto affixed the

Great Seal of the Commonwealth

on the date first above writtten.

William Francis Galvin

Secretary of the Commonwealth



Processed By:sam



CERTIFICATE OF GOOD STANDING AND/OR TAX COMPLIANCE



CLOUD 9 CULTIVATION LLC
68 CARLISLE ST
QUINCY MA 02171-1614

Why did I receive this notice?

The Commissioner of Revenue certifies that, as of the date of this certificate, CLOUD 9 CULTIVATION LLC is in compliance with its tax obligations under Chapter 62C of the Massachusetts General Laws.

This certificate doesn't certify that the taxpayer is compliant in taxes such as unemployment insurance administered by agencies other than the Department of Revenue, or taxes under any other provisions of law.

This is not a waiver of lien issued under Chapter 62C, section 52 of the Massachusetts General Laws.

What if I have questions?

If you have questions, call us at (617) 887-6400 or toll-free in Massachusetts at (800) 392-6089, Monday through Friday, 9:00 a.m. to 4:00 p.m..

Visit us online!

Visit mass.gov/dor to learn more about Massachusetts tax laws and DOR policies and procedures, including your Taxpayer Bill of Rights, and MassTaxConnect for easy access to your account:

- Review or update your account
- Contact us using e-message
- Sign up for e-billing to save paper
- Make payments or set up autopay

Edward W. Coyle, Jr., Chief
Collections Bureau

**Certificate of Good Standing or Compliance from the Massachusetts
Department of Unemployment Assistance Attestation Form**

Signed under the pains and penalties of perjury, I, Dejon Rice, an

authorized representative of Cloud 9 Cultivation LLC certify that

Cloud 9 Cultivation LLC does not currently have employees and is therefore unable
to register with the Massachusetts Department of Unemployment Assistance to obtain a Certificate
of Good Standing or Compliance.



Signature of Agent

Date 07 / 13 / 2022

Name: Dejon Rice

Title: Owner

Entity: Cloud 9 Cultivation LLC

TITLE	The Mensing Group LLC has sent you a document to review and...
FILE NAME	Unemployment Assi...tion.docx (2).pdf
DOCUMENT ID	77304480aa3e80963df5cc8e34fd722b343ae943
AUDIT TRAIL DATE FORMAT	MM / DD / YYYY
STATUS	● Signed

This document was requested on app.practicepanther.com and signed on app.practicepanther.com

Document History



SENT

07 / 13 / 2022

21:48:13 UTC

Sent for signature to Rice, Dejon
(cloud9cultivation20@gmail.com) from
cloud9cultivation20@gmail.com
IP: 24.34.140.230



VIEWED

07 / 13 / 2022

23:37:03 UTC

Viewed by Rice, Dejon (cloud9cultivation20@gmail.com)
IP: 172.58.221.82



SIGNED

07 / 13 / 2022

23:39:54 UTC

Signed by Rice, Dejon (cloud9cultivation20@gmail.com)
IP: 172.58.223.219



COMPLETED

07 / 13 / 2022

23:39:54 UTC

The document has been completed.

**OPERATING AGREEMENT
OF
CLOUD 9 CULTIVATION LLC**

This Operating Agreement (the "**Agreement**") of Cloud 9 Cultivation LLC (the "**Company**"), effective as of July 13, 2022, is entered into by Dejon Rice, as the single member of the Company (the "**Member**").

WHEREAS, the Company was formed as a limited liability company by filing a certificate of organization (the "**Certificate of Organization**") with the Secretary of the Commonwealth of Massachusetts pursuant to and in accordance with the Massachusetts Limited Liability Company Act, as amended from time to time (the "**MLLCA**"); and

WHEREAS, the Member agrees that the membership in and management of the Company shall be governed by the terms set forth herein.

NOW, THEREFORE, the Member agrees as follows:

1. **Name.** The name of the Company is Cloud 9 Cultivation LLC.
2. **General Character.** The general character of the business of the Company is to apply for licensure from the Massachusetts Cannabis Control Commission, and to engage in any activities directly or indirectly related or incidental thereto.
3. **Powers.** The Company shall have all the powers necessary or convenient to carry out the purposes for which it is organized, including the powers granted by the MLLCA.
4. **Records Address.** The address of the office in the Commonwealth of Massachusetts at which the Company will maintain its records as required by the MLLCA shall be as set forth in the Certificate of Organization or subsequent filing with the Secretary of the Commonwealth. The Company may at any time change this address by making the appropriate filing with the Secretary of the Commonwealth.
5. **Resident Agent.** The name and street address of the Company's resident agent in the Commonwealth of Massachusetts shall be as set forth in the Certificate of Organization or subsequent filing with the Secretary of the Commonwealth. The Company may at any time change this information by making the appropriate filing with the Secretary of the Commonwealth.
6. **Members.**

a. Initial Member. The Member owns 100% of the limited liability company interests of the Company. The name and the business, residence, or mailing address of the Member is as follows:

Dejon Rice
68 Carlisle Street
Quincy, MA 02171

b. Additional Members. One or more additional members may be admitted to the Company with the consent of the Member. Prior to the admission of any such additional

members to the Company, the Member shall amend this Agreement or adopt a new operating agreement to make such changes as the Member shall determine to reflect the fact that the Company shall have such additional members. Each additional member shall execute and deliver a supplement or counterpart to this Agreement, as necessary.

c. No Certificates for Limited Liability Company Interests. The Company will not issue any certificates to evidence ownership of limited liability company interests.

7. Management.

a. Authority; Powers and Duties of the Member. The Company shall be member-managed. The Member shall have exclusive and complete authority and discretion to manage the operations and affairs of the Company and to make all decisions regarding the business of the Company. Any action taken by the Member shall constitute the act of and serve to bind the Company. Persons dealing with the Company are entitled to rely conclusively on the power and authority of the Member as set forth in this Agreement. The Member shall have all rights and powers of a manager under the MLLCA, and shall have such authority, rights and powers in the management of the Company to do any and all other acts and things necessary, proper, convenient or advisable to effectuate the purposes of this Agreement.

b. Election of Officers; Delegation of Authority. The Member may, from time to time, designate one or more officers with such titles as may be designated by the Member to act in the name of the Company with such authority as may be delegated to such officers by the Member (each such designated person, an "**Officer**"). Any such Officer shall act pursuant to authority delegated to such Officer until that Officer is removed by the Member. Any action, including any debt contracted or liability incurred by or on behalf of the Company, taken by the Officer shall constitute the act of and serve to bind the Company. Persons dealing with the Company are entitled to rely conclusively on the power and authority of any Officer as set forth in this Agreement and any instrument designating such Officer and the delegated authority.

8. Liability of Member; Indemnification.

a. Liability of Member. Except as otherwise required in the MLLCA, the debts, obligations, and liabilities of the Company, whether arising in contract, tort, or otherwise, shall be solely the debts, obligations, and liabilities of the Company, and the Member shall not be personally liable for any such debt, obligation, or liability of the Company solely by reason of being or acting as a member of the Company.

b. Indemnification. To the fullest extent permitted under the MLLCA, the Member (irrespective of the capacity in which it acts) shall be entitled to indemnification and advancement of expenses from the Company for and against any loss, damage, claim, or expense (including attorneys' fees) whatsoever incurred by the Member relating to or arising out of any act or omission or alleged acts or omissions (whether or not constituting negligence or gross negligence) performed or omitted by the Member on behalf of the Company; provided, however, that any indemnity under this Section 8(b) shall be provided out of and to the extent of Company assets only, and neither the Member nor any other person shall have any personal liability on account thereof.

9. **Term.** The term of the Company shall be perpetual unless the Company is dissolved and terminated in accordance with Section 13.

10. Capital Contributions. The Member hereby agrees to contribute to the Company such cash, property, or services as determined by the Member from time to time, or loan funds to the Company, as the Member may determine in its sole and absolute discretion; provided, that absent such determination, Member is under no obligation whatsoever, express or implied, to make any such contribution or loan to the Company.

In no event shall the Member be required to contribute cash, property, or services in excess of \$10,000 in value.

11. Tax Status; Income and Deductions.

a. Tax Status. As long as the Company has only one member, it is the intention of the Company and the Member that the Company be treated as a disregarded entity for federal and all relevant state tax purposes and neither the Company nor the Member shall take any action or make any election which is inconsistent with such tax treatment. All provisions of this Agreement are to be construed to preserve the Company's tax status as a disregarded entity.

b. Income and Deductions. All items of income, gain, loss, deduction, and credit of the Company (including, without limitation, items not subject to federal or state income tax) shall be treated for federal and all relevant state income tax purposes as items of income, gain, loss, deduction, and credit of the Member.

12. Distributions. Distributions shall be made to the Member at the times and in the amounts determined by the Member.

13. Dissolution and Liquidation.

a. The Company shall dissolve, and its affairs shall be wound up, upon the first to occur of the following: (i) the written consent of the Member; (ii) the entry of a decree of judicial dissolution; or (iii) any other event or circumstance giving rise to the dissolution of the Company under Section 43 of the MLLCA, unless the Company's existence is continued pursuant to the MLLCA.

b. Upon dissolution of the Company, the Company shall immediately commence to wind up its affairs and the Member shall promptly liquidate the business of the Company. During the period of the winding up of the affairs of the Company, the rights and obligations of the Member under this Agreement shall continue.

c. In the event of dissolution, the Company shall conduct only such activities as are necessary to wind up its affairs (including the sale of the assets of the Company in an orderly manner), and the assets of the Company shall be applied as follows: (i) first, to creditors, to the extent otherwise permitted by law, in satisfaction of liabilities of the Company (whether by payment or the making of reasonable provision for payment thereof); and (ii) second, to the Member.

d. Upon the completion of the winding up of the Company, the Member shall file a certificate of cancellation in accordance with the MLLCA.

14. Miscellaneous.

a. Amendments. Amendments to this Agreement may be made only with the consent of the Member.

b. Governing Law. This Agreement and the rights and obligations of the parties hereunder shall be governed by and interpreted, construed, and enforced in accordance with the laws of the Commonwealth of Massachusetts, and, without limitation thereof, the MLLCA, without giving effect to principles of conflicts of law.

c. Severability. In the event that any provision of this Agreement shall be declared to be invalid, illegal or unenforceable in any jurisdiction, such provision shall survive to the extent it is not so declared, and the validity, legality and enforceability of the other provisions hereof shall not in any way be affected or impaired thereby, unless such action would substantially impair the benefits to any party of the remaining provisions of this Agreement.

d. No Third Party Beneficiaries. Nothing in this Agreement, either express or implied, is intended to or shall confer upon any person other than the parties hereto, and their respective successors and permitted assigns, any rights, benefits or remedies of any nature whatsoever under or by reason of this Agreement.

IN WITNESS WHEREOF, the undersigned have executed this Agreement to be effective as of the date first written above.


MEMBER:



Dejon Rice

COMPANY:

Cloud 9 Cultivation LLC, a Massachusetts
limited liability company



By: _____

Dejon Rice, SIGNING ON BEHALF OF THE
COMPANY, its sole member and Owner



The Commonwealth of Massachusetts
William Francis Galvin

Minimum Fee: \$100.00

Secretary of the Commonwealth, Corporations Division
 One Ashburton Place, 17th floor
 Boston, MA 02108-1512
 Telephone: (617) 727-9640

Certificate of Amendment

(General Laws, Chapter)

Identification Number: 001457149

The date of filing of the original certificate of organization: 9/2/2020

1.a. Exact name of the limited liability company: CLOUD 9 CULTIVATION LLC

1.b. The exact name of the limited liability company as amended, is: CLOUD 9 CULTIVATION LLC

2a. Location of its principal office:

No. and Street: 68 CARLISLE STREET
 City or Town: QUINCY State: MA Zip: 02171 Country: USA

3. As amended, the general character of business, and if the limited liability company is organized to render professional service, the service to be rendered:
APPLYING FOR LICENSE WITH THE CCC

4. The latest date of dissolution, if specified:

5. Name and address of the Resident Agent:

Name: DEJON RICE
 No. and Street: 68 CARLISLE STREET
 City or Town: QUINCY State: MA Zip: 02171 Country: USA

6. The name and business address of each manager, if any:

Title	Individual Name First, Middle, Last, Suffix	Address (no PO Box) Address, City or Town, State, Zip Code
MANAGER	DEJON RICE	68 CARLISLE STREET QUINCY, MA 02171 USA

7. The name and business address of the person(s) in addition to the manager(s), authorized to execute documents to be filed with the Corporations Division, and at least one person shall be named if there are no managers.

Title	Individual Name First, Middle, Last, Suffix	Address (no PO Box) Address, City or Town, State, Zip Code

8. The name and business address of the person(s) authorized to execute, acknowledge, deliver and record any recordable instrument purporting to affect an interest in real property:

Title	Individual Name First, Middle, Last, Suffix	Address (no PO Box) Address, City or Town, State, Zip Code
REAL PROPERTY	DEJON RICE	68 CARLISLE STREET QUINCY, MA 02171 USA

9. Additional matters:

10. State the amendments to the certificate:

REMOVAL OF MANAGER JERUSALEM ABRAHA

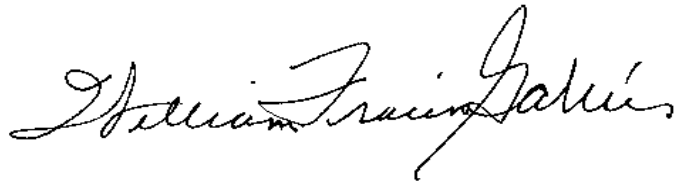
11. The amendment certificate shall be effective when filed unless a later effective date is specified:

**SIGNED UNDER THE PENALTIES OF PERJURY, this 22 Day of February, 2022,
BLAKE MENSING , Signature of Authorized Signatory.**

THE COMMONWEALTH OF MASSACHUSETTS

I hereby certify that, upon examination of this document, duly submitted to me, it appears that the provisions of the General Laws relative to corporations have been complied with, and I hereby approve said articles; and the filing fee having been paid, said articles are deemed to have been filed with me on:

February 21, 2022 02:59 PM

A handwritten signature in black ink, reading "William Francis Galvin". The signature is written in a cursive style with a large, prominent initial "W".

WILLIAM FRANCIS GALVIN

Secretary of the Commonwealth



2021 BUSINESS PLAN

Contact:

Dejon Rice

Email: cloud9cultivation20@gmail.com

Telephone: (857) 212-6238

MISSION STATEMENT

“The mission of Cloud 9 is to cultivate industry-leading cannabis and destigmatize its use in society by promoting its benefits.”

EXECUTIVE SUMMARY

Cloud 9 (“the Company”) is a Massachusetts-based company seeking an adult use cannabis cultivation license to operate an indoor grow facility in Massachusetts. The Company will develop a 100,000 square foot, state-of-the-art indoor cannabis cultivation facility located on a secure property zoned for industrial use. This newly constructed, energy-efficient building will provide the ultimate business environment for cannabis cultivation. The Company’s management team is led by Dejon Rice, a successful entrepreneur with the motivation and drive to succeed in this emerging industry. His work ethic and business acumen will be the key drivers that propel this venture toward a position of lasting success. Cloud 9 is a company that is built on strong social values and is committed to giving back to the families in the community it serves.

Investment Offering: Cloud 9 will invest \$14M into the project. The funds will be invested into the facility buildout, cultivation equipment, and working capital to cover operating expenses during the early stages of operation.

Market Opportunity: Massachusetts is the largest eastern state to fully legalize cannabis for both medical and recreational (adult) use, presenting unprecedented opportunities for entrepreneurs. Since recreational sales began in November 2018, the state reported over \$1 billion in non-medical cannabis sales in less than two years.¹ Massachusetts currently lacks the cultivation facilities needed to meet the state’s demand for cannabis, which has led to some of the highest wholesale cannabis prices in the United States. The market also lacks high-quality cannabis flower for connoisseurs seeking craft cannabis, presenting a lucrative opportunity for Cloud 9 to capitalize on this underserved market niche. Over the next three years to 2024, Massachusetts’ cannabis market is expected to grow at an annualized 22% to \$1.35 billion. During this period, the marijuana industry in the U.S is projected to hit \$26 billion.² As more states legalize recreational marijuana, medical consumers are increasingly purchasing their products through adult use dispensaries, which is contributing to the fast growth of the adult use market segment.³

Government Regulation: In 2014, the U.S. President signed into law historic provisions for marijuana, prohibiting the Department of Justice from using federal funding to limit states from implementing their own laws that authorize the use, distribution, possession, and cultivation of cannabis. These provisions have decreased the regulatory risk for industry operators and facilitated industry growth. The Massachusetts Marijuana Legalization Initiative allows for the lawful cultivation, processing and sale of recreational marijuana by persons 21 years of age or older, providing further legal protection to licensed marijuana companies in Massachusetts.

Products: Cloud 9 will specialize in cultivating high-yielding, premium-grade cannabis flower that is tailored toward achieving specific effects. The Company will utilize a perpetual, automated growing system and develop its own proprietary rare cannabis genetics, which will set it apart from the competition. All flower trim will be sold to third-party cannabis extraction manufacturers to be processed into premium cannabis-infused products.

Marketing: Marketing will be accomplished through a variety of channels, with networking through trade shows and relationship management as the primary drivers. As a B2B business, the focus of marketing will be toward licensed adult use dispensaries and processors in Massachusetts. Additionally, the Company will have a website, social media presence, and print marketing that will be placed in publications that are typically read by members of the target market.

¹ “Mass. retailers pass \$1 billion in cannabis sales.” Boston Business Journal. 2020. Obtained at www.bizjournals.com.

² “Medical & Recreational Marijuana Stores in the US.” IBISWorld. 2019. Obtained at www.ibisworld.com.

³ “Massive exodus of medical marijuana patients follow when states legalize recreational pot” The Oregonian. 2019 - Obtained at www.oregonlive.com

Goals: Cloud 9's goals are to: (1) Lead the market with product quality; (2) Serve as a model to regulatory authorities; (3) Empower the local economy through job opportunities; and (4) Develop a trusted and recognizable brand. By Year 3, the Company will reinvest its profit to double the size of its cultivation facility.

OBJECTIVES

The purpose of this plan is to provide investors with the information necessary to evaluate the scope and future growth of Cloud 9 in the marketplace. In addition to serving as a roadmap for management, the plan will show that:

1. A significant market opportunity exists when analyzing the current market demands and competitive landscape;
2. The management team set in place is qualified to execute on a well-thought-out operational, marketing and sales strategy, and
3. The correct capital structure will allow for a long-lasting, profitable business.



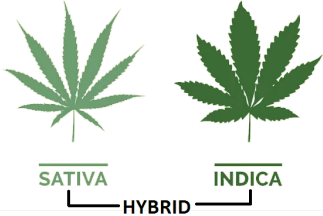
To achieve the Company's objectives, Cloud 9 will invest \$14M into start-up expenditures. The funding will be allocated in a variety of ways, including constructing the new facility, cultivation equipment, and developing a turnkey, state-of-the-art grow operation. The investment risk is minimal based on the management experience and strong growth rates of the Marijuana Growing industry in Massachusetts.

BUSINESS MODEL

Cloud 9 will cultivate and distribute several high-yielding, premium-grade cannabis strains, consisting of indicas, sativas and hybrids. The Company will acquire top-quality exotic cannabis genetics and develop proprietary strains, which will set it apart from the competition. A variety of different strains will be offered that target specific effects. The Company will focus on wholesaling branded cannabis flower to adult use dispensaries throughout Massachusetts. All trim will be sold to third party manufacturers of cannabis-infused products.

White Label Service: Cloud 9 will also offer a high-end custom white label service to business partners and brands looking to create high-quality cannabis product lines. A large array of cannabis flower products will be offered, all exclusively cultivated and manufactured by the Company. Cloud 9 will also offer custom packaging and labeling services to help brands improve their operational efficiency and focus on their core competencies.

PRODUCTS

Varieties/Products	Description
 <p>SATIVA</p>	The Company will produce Sativa through clones (cuttings) from the mother plant. Sativas grow long, lanky, and take their time to finish. The major recreational use of Sativa strains is to promote energy.
 <p>INDICA</p>	Indica has always been popular amongst growers because of its shorter flowering periods and higher yields. Shorter flowering periods mean plants mature and finish growing sooner as compared to sativa strains. The major recreational use of Indica strains is to promote relaxation.
 <p>SATIVA INDICA HYBRID</p>	Hybrid cannabis is a combination of indica and sativa strains. Hybrid is the most popular category among customers. Hybrids are typically classified as indica-dominant, sativa-dominant, or balanced. Many hybrid cannabis strains are developed to increase the THC percentage or enhance the effects of other strains.



MARKET ANALYSIS: MARIJUANA GROWING INDUSTRY IN THE U.S.⁴

Key Statistics Snapshot

Revenue

\$8.1bn

Annual Growth 14–19

25.7%

Annual Growth 19–24

12.7%

Profit

\$935.6m

Wages

\$2.1bn

Businesses

15,091

The Marijuana Growing industry, which includes establishments that grow marijuana for medical and recreational (adult) use, has flourished over the past five years to 2020. As more states legalize recreational marijuana, medical consumers are increasingly purchasing their products through recreational dispensaries, which is contributing to explosive growth in the adult use segment.⁵ Watershed legalization victories over recent years, including the latest 2020 election cycle, proved that the cannabis industry is one of the fastest growing industries in the US. In 2016 alone, eight states passed initiatives to legalize marijuana. Consumer attitudes are also accelerating legalization efforts at the state level. Gallup reports that an estimated 60.0% of U.S. citizens approve of legal access to adult use marijuana. The growing acceptance of marijuana is providing growers and investors with unprecedented opportunities. As a result, industry revenue grew an annualized 25.7% to \$8.1 billion over the five years to 2019.

In 2019, revenue grew an estimated 28% due to new legalization initiatives in this year. In 2016, more states passed legalization laws than any prior year. These legislative victories fueled strong growth for industry operations and provided many opportunities for growth. The licensing of commercial recreational marijuana growers in these states contributed to industry revenue growth of 36.8% in 2016, as new entrants flooded the market. Over the next four years to 2024, revenue is expected to increase an annualized 12.7% to \$14.7 billion. As recreational marijuana continues to be legalized and accepted by different states, profit for industry operators is anticipated to increase. The future of the industry remains uncertain, however, until the federal government definitively rules to decriminalize marijuana. Until then, the growing recreational cannabis legalization movement will generate an expanding consumer base for growers. Moreover, as surrounding nations, including Canada and Mexico, legalize cannabis, the US government will likely follow suit.

These growth trends bode extremely well for Cloud 9 and its business model of cultivating premium-grade marijuana.

RECREATIONAL MARIJUANA GROWTH OPPORTUNITIES

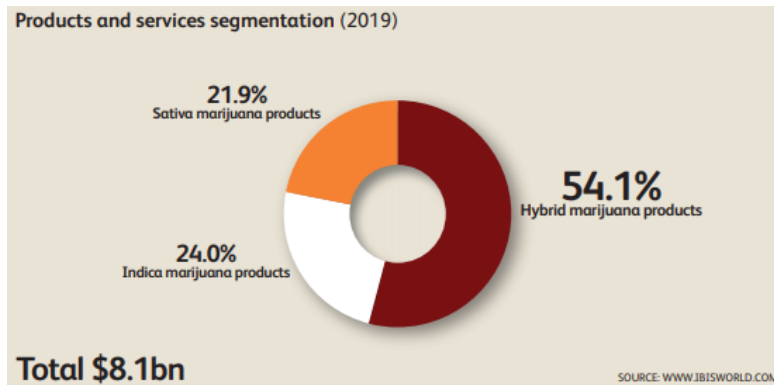
The legalization of recreational marijuana spurred the industry's more recent astronomical growth. Recreational marijuana users typically smoke to obtain a high, which affects the part of the brain that influences pleasure, memory, sensory and time perception, thinking, concentration and coordinated movement. At the outset of 2014, legal recreational marijuana use became a reality in Colorado, stimulating demand for industry products as hundreds of retail stores opened throughout the year. Washington followed in its implementation of its voter-approved law legalizing recreational cannabis consumption, and recreational marijuana sales began in the state in July of 2014. Since then, the number of states that have legalized recreational cannabis has risen to 15. California, Colorado and Washington account for 27.0%, 20.0% and 11.0% of the legal marijuana market, respectively, according to BDS Analytics.

⁴ "Medical & Recreational Marijuana Growing in the US." IBISWorld. 2019. Obtained at www.ibisworld.com.

⁵ "Massive exodus of medical marijuana patients follow when states legalize recreational pot" The Oregonian. 2019 - Obtained at www.oregonlive.com

According to a poll by the Pew Research Center, the public's support for recreational marijuana is rising. In 1969, only 12% of Americans were in favor of a regulated market; in 2000, the number rose to 31%, and, today, 62% of American voters support a legalized system.

PRODUCT SEGMENTATION



Products and services are segmented by the three categories of marijuana that are primarily used in the United States— indica, sativa and hybrid. According to Leafly, the top selling strains include Blue Dream, Girl Scout Cookie, Sour Diesel and Gorilla Glue #4.

Indica cannabis: In general, indica provides more physical relaxation in comparison with the second strain, sativa.

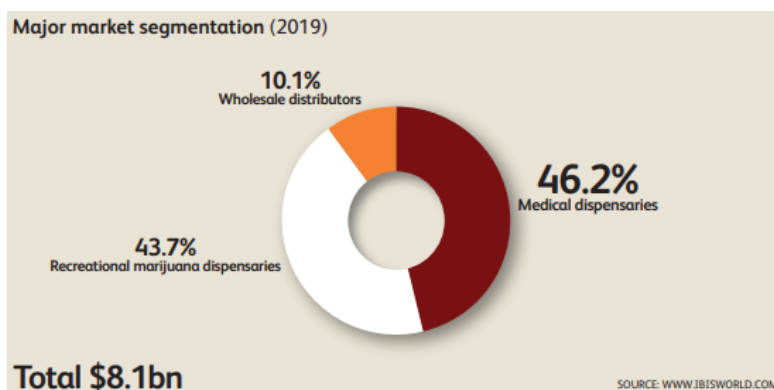
Common indica strains include Granddaddy Purple, Bubba Kush, Afghan Kush, Blue Cheese and Northern Lights. Over the past five years, demand for indica was relatively stable. In 2019, indica products generated an estimated 24.0% of total revenue.

Sativa cannabis: Pure sativa marijuana is used as a stimulant. Sativa is more popular for consumers during the day because it can increase alertness. Popular strains include Alaskan TF, Jesus OG, Haze and Trainwreck. Demand for sativa was relatively stable over the past five years because it fits a wide range of uses. In 2019, sativa products generated an estimated 21.9% of total revenue.

Hybrid: Hybrid, a combination of indica and sativa strains, is the most popular category, accounting for 54.1% of industry revenue. Sativa-dominant hybrid tends to be uplifting, while on the other hand, indica-dominant strains tend to be more relaxing.

Cloud 9's product mix of indica, sativa and hybrid strains will be in line with the relative market demand specified above.

MARKET SEGMENTATION



The market for the Marijuana Growing industry is heavily dependent on state regulation of cannabis. The sale of recreational cannabis is currently limited to the states that have passed legalization laws for adult full use. Although the sale of recreational marijuana only began in 2014, it grew to command nearly half of the customer market for legal marijuana in 2019.

Recreational dispensaries Recreational marijuana dispensaries accounted for 43.7% of total industry revenue in 2019. Recreational marijuana users typically smoke to obtain a "high," which affects the part of the brain that influences pleasure, memory, thinking, concentration, sensory and time perception and coordinated movement. Currently, legal recreational marijuana use is limited to the states of Alaska, California, Colorado,

Illinois, Maine, Massachusetts, Michigan, Oregon, Nevada, Vermont, Washington, Arizona, New Jersey, Montana, and South Dakota. Over the next five years, recreational users' share of the market is set to expand rapidly as additional states permit the purchase of cannabis for recreational use and pass legislation authorizing its sale.

Wholesale distributors: Marijuana growers sell to wholesalers that distribute marijuana to dispensaries depending on the law of the state they operate in. Considering that marijuana is still illegal at the federal level, most states require a license to transport marijuana products. This market segment ensures a product reaches retail locations (or dispensaries) legally, from testing to taxation. As the retail market for recreational marijuana products continues to increase, industry operators will likely want to use a distributor to operate efficiently and diminish regulatory problems. In 2019, wholesale distributors are anticipated to generate 10.1% of industry revenue.

MASSACHUSETTS MARIJUANA MARKET



Massachusetts is the largest eastern state to fully legalize cannabis for both medical and recreational use, presenting unprecedented opportunities for entrepreneurs. Massachusetts legalized medical and recreational marijuana in November 2012 and November 2016, respectively. On November 8, 2016, 1.7 million Massachusetts' voters approved Question 4, the ballot initiative that ended marijuana prohibition for recreational adult-use. Since recreational sales began in November 2018, the state reported over \$1 billion in non-medical

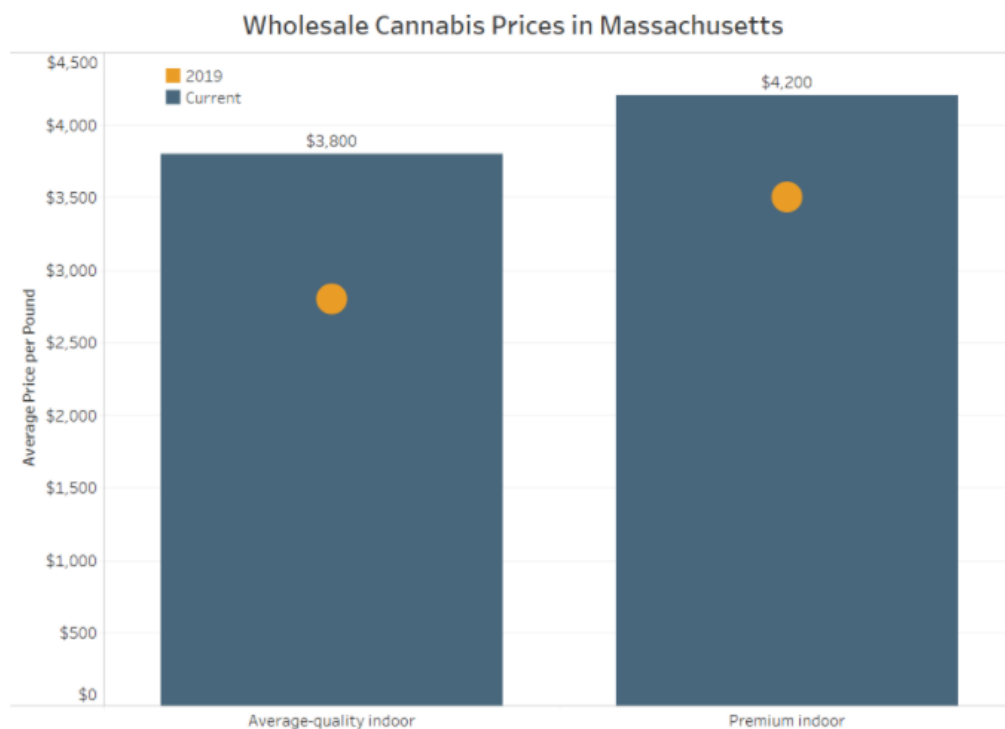
cannabis sales in less than two years, according to the Massachusetts Cannabis Control Commission.⁶ According to the Commission's Chairman Steven J. Hoffman, "This sales milestone represents licensees' ability to successfully support a safe, accessible and effective adult-use industry".

The first recreational marijuana sales began on November 20, 2018, when only two retailers were licensed for adult-use sales. As of October 2020, Massachusetts had more than 80 licensed recreational retailers and generated an estimated \$170 million in state tax revenue. From January 2020 to August 2020, monthly cannabis sales in Massachusetts grew by 53% from \$52 million to \$79.6 million.⁷ Massachusetts also stands out among other US cannabis markets with the largest average basket size this year, at \$96.34. Over the next three years to 2024, Massachusetts' cannabis market is expected to grow at an annualized 22% to \$1.35 billion.

Massachusetts currently lacks the cultivation facilities needed to meet the state's demand for cannabis. This supply shortage has led to some of the highest wholesale cannabis prices in the nation, with a pound of premium indoor flower currently selling for \$4,200 (more than double that of more established markets such as California). The market also has a lack of high-quality cannabis flower for connoisseurs, and craft cannabis has yet to arrive in Massachusetts, presenting a lucrative opportunity for Cloud 9 to capitalize on this underserved market niche.

⁶ "Mass. retailers pass \$1 billion in cannabis sales." Boston Business Journal. 2020. Obtained at www.bizjournals.com.

⁷ "The Massachusetts cannabis market: A high-level overview." Headset. 2020. Obtained at www.headset.io.



Source: *Marijuana Business Daily*

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TARGET MARKET

The primary target market for the strains being offered by Cloud 9 will be licensed adult use marijuana dispensaries throughout Massachusetts. Within this market, the Company will focus on targeting local high-end dispensaries looking to acquire rare, top-shelf marijuana flower, and develop strategic agreements with established wholesale distributors. All flower trim will be sold to local third-party adult use licensed extraction companies to be converted into premium marijuana-infused products.

OPERATIONAL STRATEGY

COMPANY STRUCTURE

Cloud 9 is registered as a limited liability company (LLC) in the State of Massachusetts. The Company is owned by Dejon Rice.

LOCATION ANALYSIS



Cloud 9 will develop a 100,000 sq. ft. industrial building located in Massachusetts for indoor cannabis cultivation. The Company will use the highest quality materials and equipment to develop the cultivation facility, which will increase the value of the asset and contribute to higher levels of quality control management. This newly constructed, energy-efficient, state-of-the-art facility will allow the Company to maximize cannabis production and profitability, while minimizing energy usage. The design of the

facility will allow the Company's growers to cultivate consistent cannabis from seed to sale in a controlled environment.

The buildout design will include the following:

- Heating and cooling systems
- Water collection systems
- Lighting systems
- Air filtration and circulation systems
- Irrigation system

The Floor Plan will include:

- Vegetative Growth Rooms
- Flowering Rooms
- Mother Room and Cloning Room
- Drying & Trimming Rooms
- Packaging Room

CULTIVATION PLAN



Cloud 9's cultivation methods will comprise both classic and contemporary horticultural elements to ensure year-round production of high-grade, exotic cannabis. Each grow room will include an amalgamation of the latest technologies to tightly control growing conditions and ensure worker well-being. Soil media will sit atop rolling benches, with plant canopies at ergonomic heights. Irrigation and fertigation will be done through a combination of automated, water-wise drip applications and by hand. The lighting system will include current, proven energy-efficient horticultural LED technology with dimmable photosynthetic photon flux density (PPFD) for dialing in optimal photosynthetically active radiation (PAR) values per variety and stage of growth. The grow rooms will be equipped with commercial-grade dehumidifiers, mini-split air conditioning units and closed-loop air circulation, filtration, smell-abatement and CO₂-augmentation systems, appropriately sized for each space. All lighting, irrigation and

climate features will be tied into a central control system.

All production spaces, including nursery and propagation, vegetative and flowering zones, will have separate environmental monitoring sensors tied into a central control system for regulation of relative humidity, temperature and CO₂. The Company will employ commercial-grade dehumidifiers, HVAC systems, and a sophisticated network of louvered vents and circulation and exhaust fans to regulate temperature and relative humidity. A geothermal heating and cooling system will be employed for further energy-efficient regulation of air and floor temperatures throughout the grow rooms. The grow system will have the ability to monitor and control conditions for the entire facility locally and remotely through the central control system. The system will have safeguards such as reducing CO₂ concentrations to safe levels during work events, and fail-safe characteristics of mission-critical control systems similar to those utilized in nuclear reactors and various military applications.

There are several advantages of using the cannabis growing system described above, which include the following.

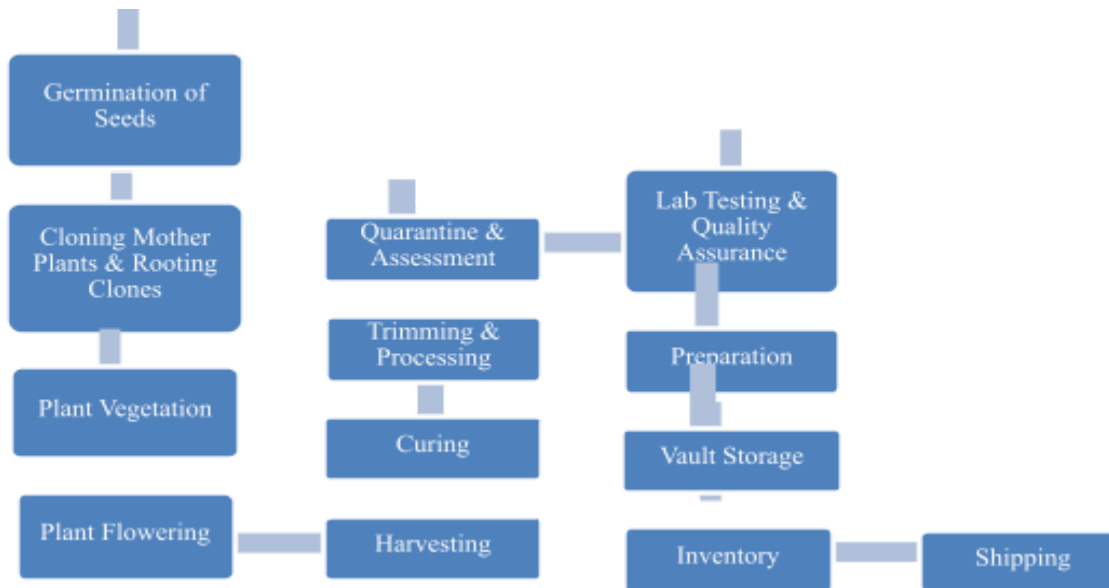
Higher quality: One of the key characteristics of the growing system is that it allows the production of high-quality cannabis.

Greater Yields: Compared to other cannabis cultivation methods, the Company will be able to produce higher yields from a particular plot size.

Safer for Consumption: The Company's cultivation methods provide less risk of pest infestation and disease. In addition to reducing growing costs, this also results in a much safer product for cannabis consumers.

More Growing Control: The growing system will provide the Company with much more control over the growing environment than they would have with other growing methods. This helps in monitoring factors that can influence the quality and potency of the plant, as well as its yield and growing period — resulting in better overall quality of cannabis.

OPERATIONAL FLOWCHART



KEYS TO SUCCESS

Cloud 9 will adhere to the following key success factors in operating its business⁸:

Ability to attract community support: Cannabis establishments that attract community support will benefit from reduced complaints from neighbors and a better ability to build positive brand name recognition.

Understanding government policies and their implications: Cannabis legislation is complicated at all levels of the government. Successful operators must be able to navigate the regulatory landscape at both the state and federal level.

Fast adjustments to changing regulations: Regulations are constantly changing. Industry operators must comply with the latest legislation or endure fines and arrest, and they must be able to adjust to changing regulations quickly and smoothly.

Development of effective marijuana strains: Growers that can develop the most potent and effective strains can potentially attract greater demand for their products.

Marketing of differentiated products⁹: Cannabis establishments must properly promote their products, given the differentiated nature of cannabis products. Promotional efforts are essential to attracting new customers.

⁸ "Medical & Recreational Marijuana Growing in the US." IBISWorld. 2019. Obtained at www.ibisworld.com.

⁹ "Medical & Recreational Marijuana Stores in the US." IBISWorld. 2019. Obtained at www.ibisworld.com.

BRANDING AND MARKETING

Cloud 9 will strive to meet the following branding and marketing objectives as it accomplishes specific keys to success:

BRANDING GOALS

- Become a recognized market leader in the Marijuana Growing industry in Massachusetts.
- Develop a brand that is well known for providing premium cannabis flower at competitive prices.
- Remain attuned to the marketplace and integrate products into the business mix that meet the needs of the targeted audience.

MARKETING STRATEGIES

Marketing for Cloud 9 will be done through the following:

Trade Shows

- Through trade shows and conventions, Cloud 9 will generate integrity and connections within the Marijuana Growing Industry. Trade Shows will allow the Company to showcase its latest products, as well as study the activities of its rivals and learn about recent market trends and opportunities.
- Participation in business events, conferences, and festivals including;
 - 2021 New England Cannabis Convention (NECANN Boston) from September 10th – 12th in Boston, MA
 - 2021 Cannabis World Congress & Business Expo from November 3rd – 4th in Boston, MA
 - State Cannabis Cup competitions



Networking

- Networking will be a low-cost means for Cloud 9 to generate partnerships with industry associations, wholesale buyers, and dispensary owners/managers.
- Word of mouth will play a vital role.



Internet/Social Media

- Clear display of disclaimer to sell products.
- The Search Engine Optimized website will direct traffic searching for marijuana growers in Massachusetts.
- The website will list all the products provided by Cloud 9.
- AdWords - Testing various keywords to select familiar to the topic and at the same time acceptable by Google's algorithm such as green, recreational, 420, relaxing, stimulating, enhanced, adult use, natural, and others.
- The Company will also ensure its presence and positive consumer reviews at Weedmaps, Leafly, Stickyguide.com, cannasaver.com, cannabiscouponcodes.com, weedealio.com, Wikileaf, and Yelp.



Direct Sales & Print

- The Company will employ an in-house dedicated sales team to market its products.
- Advertising and PR in thematic magazines such as Dope, Cannabis Now, 420 Magazine, High Times, Marijuana Venture, and MG Magazine.

COMPETITIVE ANALYSIS

Cloud 9 is keenly aware that it must consistently analyze the local competitive landscape to accelerate its position in the marketplace. As the Company builds its position and competitive advantages, it will continue to execute a marketing plan that highlights the benefits of its services.

Competitive Landscape: According to IBISWorld, cannabis cultivators primarily compete on product price and quality. As such, industry operators must be able to provide competitive prices. Cannabis can have diverse properties and qualities, and only cultivators that can consistently cultivate high-quality cannabis will attract demand from customers. Dispensaries can source cannabis from many different cultivation licensees in Massachusetts, making it easy to only acquire products from the lowest-priced vendors. As more cultivation licenses are granted in Massachusetts, competition will become more intense in the long run.

COMPETITIVE ADVANTAGES

The following is a listing of the primary competitive advantages of the Company upon entering the market.

- Knowledge and experience of the management team
- State-of-the-art cultivation facility
- Highly technical and fully controllable cultivation techniques
- Handcrafted plants and organic product lines
- Premium flower products at a competitive price
- High-quality products command premium pricing that is more resilient to commoditization
- Wide variety of cannabis strains tailored towards helping specific health ailments
- Proprietary, custom cannabis genetics
- Custom white label service
- Industry-leading employee training
- Strict adherence to industry laws and regulations
- Strong focus on customer service
- Marketing strategy
- Unwavering commitment to community empowerment

BARRIERS TO ENTRY¹⁰

Prospective cannabis operators contend with minimal barriers to entry in terms of capital costs. However, the federal classification of marijuana as a Schedule I controlled substance contributes to medium barriers to entry. This is keeping some large companies out of the industry and providing lucrative opportunities for entrepreneurs. Over the past five years, a large number of operators entered the Marijuana industry due to favorable policy stances from the Obama administration.

In response to changing public sentiment, the United States House of Representatives voted in 2014 to restrict the Drug Enforcement Agency (DEA) from using funds to target marijuana growers and dispensaries. State regulation in Colorado has also benefited industry operators by legalizing recreational marijuana and providing more concrete regulation on marijuana growing. Over the past five years, barriers to entry have decreased because several states and Washington, DC passed legislation legalizing some

Barriers to Entry checklist

Competition	High
Concentration	Low
Life Cycle Stage	Growth
Capital Intensity	Medium
Technology Change	Low
Regulation and Policy	Heavy
Industry Assistance	High

SOURCE: WWW.IBISWORLD.COM

¹⁰ "Medical & Recreational Marijuana Growing in the US." IBISWorld. 2019. Obtained at www.ibisworld.com.

level of marijuana cultivation and retail. Many states and local jurisdictions are limiting the number of cannabis licenses issued, which greatly increases the value of cannabis companies for licensees.

RISK ANALYSIS

Revenue is growing fast for the Marijuana industry in the US due to the growing legalization movement, and adult use cannabis is now legal in 15 U.S. states. Due to these explosive industry growth rates, the risks involved with Cloud 9 will be minimal. In order to face the risks as a new business in the marketplace, the Company will implement a highly effective marketing campaign, build industry connections and communicate its value to potential customers while focusing on how it uniquely fills a market need.

SWOT ANALYSIS

The following is a listing of the key strengths and weaknesses of Cloud 9, as well as the opportunities and threats that exist within the marketplace.

Strengths	Weaknesses
<ul style="list-style-type: none"> ● Knowledge and work ethic of the owners ● Experience of the Master Grower ● Ability to grow high quality and consistent products ● Exceptional customer service ● State-of-the-art automated cultivation facility ● High yields with no use of growth regulators ● Premium products at an unbeatable price ● Niche market focus ● Ideal location for growing 	<ul style="list-style-type: none"> ● The Company needs funding and working capital for a successful launch ● As a new business, the Company must build its brand and credibility
Opportunities	Threats
<ul style="list-style-type: none"> ● Strong growth rates of the cannabis industry in Massachusetts and the U.S. ● Cannabis tourism in Massachusetts ● The growth in the popularity of recreational cannabis use ● Ability to grow the business by launching additional cultivation facilities ● Expansion into processing and dispensary locations to become vertically integrated ● Potential to expand to other U.S. states ● Eventual legalization of recreational cannabis in more states across the U.S. 	<ul style="list-style-type: none"> ● Business cycle in the U.S. economy leads to market fluctuations ● Larger companies that have more resources and the ability to reach deeper into the market. ● Changes in laws and regulations

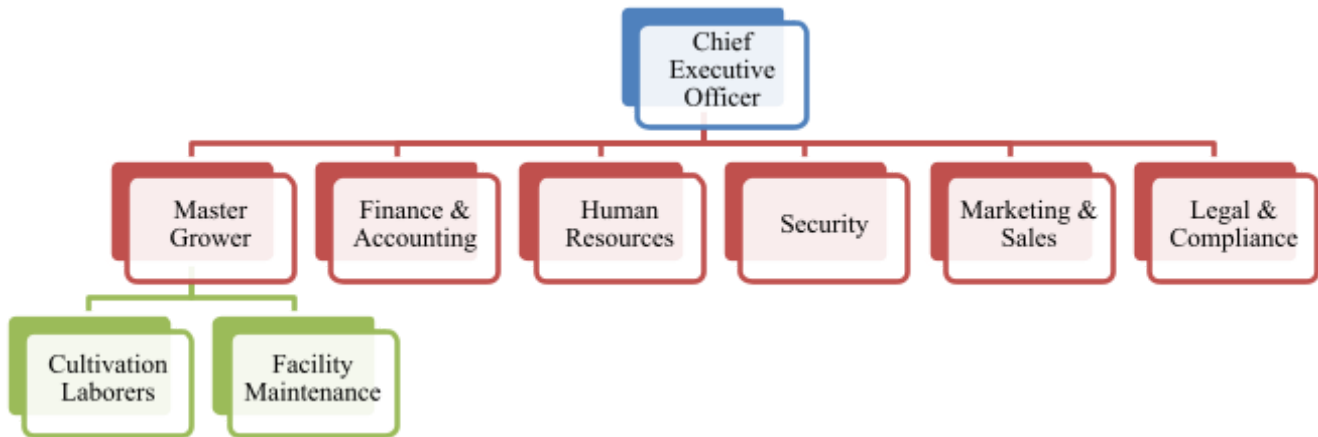
MANAGEMENT

Dejon Rice, CEO

Dejon Rice is a motivated entrepreneur with years of successful business experience. As the President and CEO at Boston's Bridge To Excellence, Inc., a non-profit mentoring program that encourages academic enrichment through corporate partnerships, Dejon is committed to capitalizing on positive opportunities that will allow him to give back to his community. With versatile experience in sales, marketing, administration, community relations and project management, Dejon has the skill set, mentality and drive to create a trusted and respected cultivation operation.

ORGANIZATIONAL CHART

The following chart presents the organizational structure of Cloud 9.



COMMUNITY ENGAGEMENT PLAN



Cloud 9 will contribute to the development of positive relationships with its community members and help with the smooth transition into a legal, transparent, and competitive adult use cannabis marketplace in the state of Massachusetts. The Company recognizes its product may not be for everybody, but those customers who enjoy recreational marijuana will have safe access to clean, high-quality, laboratory tested products. It is the Company's ambition to support community programs that benefit local homeless shelters, drug addiction therapy and drug prevention initiatives, and those who have been disproportionately impacted by the prohibition of cannabis.

Cloud 9 has a sincere desire to engage with its local community and to help make it a safer and more prosperous area for all community members. The Company will exert a concentrated effort to provide economic empowerment in the communities it serves through the creation of high-paying jobs, increased tax revenue, and financial donations.



CHARLES RIVER
INSURANCE

7-8-22

To Whom It May Concern,

My name is Bill Perrier and I am a licensed insurance agent for Charles River Insurance Brokerage in Framingham, MA. I am part of a team of insurance professionals that research cannabis insurance solutions and provide coverage for retail dispensaries, cultivation centers, manufactures, wholesalers, transporters, CBD companies and adult use home delivery businesses.

I have spoken with Dejon Rice of Cloud 9 Cultivation LLC regarding his cannabis operation and his insurance policy will include general and product liability each with \$1,000,000 occurrence/\$2,000,000 aggregate and a deductible no larger than \$5,000.

Respectfully,

Bill Perrier

Sales Executive

Charles River Insurance Brokerage

508-740-3082

bperrier@charlesriverinsurance.com

www.charlesriverinsurance.com

RESTRICTING ACCESS TO AGE 21 OR OLDER

Cloud 9 Cultivation LLC (“Cloud 9 Cultivation” or “the Company”) is a marijuana establishment as defined by 935 CMR 500.002. The Company sets forth the following policies and procedures for restricting access to marijuana and marijuana infused products to individuals over the age of twenty-one (21) pursuant to the Cannabis Control Commission’s (the “Commission”) regulations at 935 CMR 500.105(1)(p). This regulation states that written operating procedures for the Company shall include “[p]olicies and procedures to prevent the diversion of marijuana to individuals younger than 21 years old.”

A. COMPLIANCE WITH 935 CMR 500.105(1)(p)

The Company incorporates and adopts herein by reference, all of the provisions for the prevention of diversion outlined in the Company’s Standard Operating Procedure for the Prevention of Diversion. The provisions detailed in the Company’s Standard Operating Procedure for the Prevention of Diversion apply to the prevention of diversion of marijuana and marijuana infused products to all minors and all individuals under the age of twenty-one (21).

B. SPECIFIC PROVISIONS FOR RESTRICTING ACCESS TO AGE 21 AND OLDER

As stated above, the Company incorporates herein, all provisions for the prevention of diversion of marijuana and marijuana infused product to individuals under the age of twenty-one (21) as detailed in the Company’s Standard Operating Procedure for the Prevention of Diversion. Specific provisions regarding restricting access to individuals age twenty-one (21) and older include the following:

1. The Company will only employ marijuana establishment agents, as defined by the Commission’s definitions at 935 CMR 500.002, who are at least twenty-one (21) years old.
2. The Company will only allow visitors, age twenty-one (21) or older, at the Company’s facilities. The Company defines visitors in accordance with the Commission’s definitions at 935 CMR 500.002. The Company will designate an authorized agent to check the identification of all visitors entering the Company’s facilities and entry shall only be granted to those aged twenty-one (21) or older. Acceptable forms of currently valid identification include:
 - a. A motor vehicle license;
 - c. A government-issued identification card;
 - d. A government-issued passport; and
 - e. A United States-issued military identification card.

QUALITY CONTROL AND TESTING

Pursuant to 935 CMR 500.160, Cloud 9 Cultivation LLC (“Cloud 9 Cultivation “ or “the Company”) will not sell or market any marijuana product that has not been tested by licensed Independent Testing Laboratories. Testing of marijuana products shall be performed by an Independent Testing Laboratory in compliance with the Protocol for Sampling and Analysis of Finished Marijuana and Marijuana Products, as amended in November 2016 and published by the Massachusetts Department of Public Health. Every marijuana product sold will have a set of specifications which define acceptable quality limits for cannabinoid profile, residual solvents, metals, bacteria, and pesticides. Cloud 9 Cultivation shall implement a written policy for responding to laboratory results that indicate contaminant levels that are above acceptable levels established in DPH protocols identified in 935 CMR 500.160(1) and subsequent notification to the Commission of such results. Results of any tests will be maintained by Cloud 9 Cultivation for at least one year in accordance with 935 CMR 500.160 (5). All transportation of marijuana to or from testing facilities shall comply with 935 CMR 500.105(13) and any marijuana product returned to Cloud 9 Cultivation by the testing facility will be disposed of in accordance with 935 CMR 500.105(12). Cloud 9 Cultivation shall never sell or market adult-use marijuana products that have not first been tested by an Independent Testing Laboratory and deemed to comply with the standards required under 935 CMR 500.160.

Cloud 9 Cultivation’s policies include requirements for handling of marijuana, pursuant to 935 CMR 500.105(3), including sanitary measures that include, but are not limited to: hand washing stations; sufficient space for storage of materials; removal of waste; clean floors, walls and ceilings; sanitary building fixtures; sufficient water supply and plumbing; and storage facilities that prevent contamination. All Cloud 9 Cultivation staff will be trained and ensure that marijuana and marijuana products are handled with the appropriate food handling and sanitation standards. Cloud 9 Cultivation will ensure the proper equipment and storage materials, including adequate and convenient hand washing facilities; food-grade stainless steel tables; and temperature- and humidity- control storage units, refrigerators, and freezers.

Cloud 9 Cultivation’s Director of Compliance will provide quality control oversight over all marijuana products purchased from wholesale suppliers and sold to licensed adult-use cannabis retail establishments within the Commonwealth of Massachusetts. All Cloud 9 Cultivation staff will immediately notify the Director of Compliance of any actual or potential quality control issues, including marijuana product quality, facility cleanliness/sterility, tool equipment functionality, and storage conditions. All issues with marijuana products or the facility will be investigated and immediately rectified by the Director of Compliance, including measures taken, if necessary, to contain and dispose of unsafe products. The Director of Compliance will closely monitor product quality and consistency, and ensure expired products are removed and disposed.

Pursuant to 935 CMR 500.120(14), Cloud 9 Cultivation will provide a quality control sample of marijuana flower to its employees for the purpose of ensuring product quality and determining whether to make the product available to consumers. Such quality control samples will not be consumed by Cloud 9 Cultivation staff on the premises, be sold to another licensee or consumer, and will be tested in accordance with 935 CMR 500.160. All quality control samples provided to Cloud 9 Cultivation staff will be assigned a sequential alphanumeric identifier and entered into

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the Seed-to-Sale SOR in a manner determined by the Commission, and will be designated as a “Quality Control Sample.” All quality control samples will have a label affixed to them in accordance with 935 CMR 500.120(14)(e). Upon providing a quality control sample to Cloud 9 Cultivation staff, Cloud 9 Cultivation will record the reduction in quantity of the total weight or item under the alphanumeric sequence associated with the quality control sample, the date and time the sample was given to the employee, the agent registration number of the employee receiving the sample, and the name of the employee.

All Cloud 9 Cultivation staff will receive relevant quality assurance training and provide quality assurance screening of marijuana flower, to ensure it is well cured and free of seeds, stems, dirt, and contamination, as specified in 935 CMR 500.105(3)(a), and meets the highest quality standards. All staff will wear gloves when handling marijuana and marijuana products, and exercise frequent hand washing and personal cleanliness, as specified in 935 CMR 500.105(3)(b)(2). All phases of cultivation, processing, and packaging of marijuana will take place in a limited access area of Cloud 9 Cultivation.

Pursuant to 935 CMR 500.105(3) Cloud 9 Cultivation will handle and process in a safe and sanitary manner. Cloud 9 Cultivation will process the leaves and flowers of the female marijuana plant only, which will be:

1. Well cured and generally free of seeds and stems;
2. Free of dirt, sand, debris, and other foreign matter;
3. Free of contamination by mold, rot, other fungus, and bacterial diseases;
4. Prepared and handled on food-grade stainless steel tables; and
5. Packaged in a secure area.

All contact surfaces, including utensils and equipment, will be maintained in a clean and sanitary condition. Such surfaces will be cleaned and sanitized as frequently as necessary to protect against contamination, using a sanitizing agent registered by the US Environmental Protection Agency (EPA), in accordance with labeled instructions. Equipment and utensils will be so designed and of such material and workmanship as to be adequately cleanable;

All toxic items will be identified, held, and stored in a manner that protects against contamination of marijuana products, as established in 935 CMR 500.105(3).

As established in 935 CMR 500.105(3), Cloud 9 Cultivation will provide its employees with adequate, readily accessible toilet facilities that are maintained in a sanitary condition and in good repair.

Storage and transportation of finished products will be under conditions that will protect them against physical, chemical, and microbial contamination as well as against deterioration of finished products or their containers.

Cloud 9 Cultivation management and inventory staff will continuously monitor quality assurance of marijuana products and processes, and prevent and/or mitigate any deficiencies, contamination, or other issues which could harm product safety.

Any spoiled, contaminated, dirty, spilled, or returned marijuana products are considered

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marijuana waste and will follow Cloud 9 Cultivation procedures for marijuana waste disposal, in accordance with 935 CMR 500.105(12). Marijuana waste will be regularly collected and stored in the secure-access, locked inventory vault.

Litter and waste will be properly removed, disposed of so as to minimize the development of odor and minimize the potential for the waste attracting and harboring pests. The operating systems for waste disposal will be maintained in an adequate manner pursuant to 935 CMR 500.105(12);

Pursuant to 935 CMR 500.105(11)(a)-(e), Cloud 9 Cultivation shall provide adequate lighting, ventilation, temperature, humidity, space and equipment, in accordance with applicable provisions of 935 CMR 500.105 and 500.110. Cloud 9 Cultivation will have a separate area for storage of marijuana that is outdated, damaged, deteriorated, mislabeled, or contaminated, or whose containers or packaging have been opened or breached, unless such products are destroyed. Cloud 9 Cultivation storage areas will be kept in a clean and orderly condition, free from infestations by insects, rodents, birds and any other type of pest. The Cloud 9 Cultivation storage areas will be maintained in accordance with the security requirements of 935 CMR 500.110.

All testing results will be maintained by Cloud 9 Cultivation for no less than one year in accordance with 935 CMR 500.160(3).

Pursuant to 935 CMR 500.160(11), no marijuana product shall be sold or marketed for sale that has not first been tested and deemed to comply with the Independent Testing Laboratory standards.

Cloud 9 Cultivation will notify the Commission within 72 hours of any laboratory testing results indicating contamination if contamination cannot be remediated and disposal of the production batch is necessary, in accordance with 935 CMR 500.160(2).

RECORDKEEPING PROCEDURES

Cloud 9 Cultivation LLC (“Cloud 9 Cultivation” or the “Company”) records shall be available to the Cannabis Control Commission (“CCC”) upon request pursuant to 935 CMR 500.105(9). Cloud 9 Cultivation shall maintain records in accordance with generally accepted accounting principles. All written records required in any section of 935 CMR 500.000 are subject to inspection, in addition to written operating procedures as required by 935 CMR 500.105(1), inventory and transfer records as required by 935 CMR 500.105(8) and seed-to-sale SOR Electronic tracking system records for all marijuana products are required by 935 CMR 500.105(8)(e).

Personnel records will also be maintained, in accordance with 935 CMR 500.105(9)(d), including but not limited to job descriptions and/or employment contracts each employee, organizational charts, staffing plans, periodic performance evaluations, verification of references, employment contracts, documentation of all required training, including training regarding privacy and confidentiality agreements and the signed statement confirming the date, time and place that training was received, record of disciplinary action, notice of completed responsible vendor training and eight-hour duty training, personnel policies and procedures, including at a minimum the following: code of ethics; and whistle-blower policy, and background checks obtained in accordance with 935 CMR 500.030. Personnel records will be maintained for at least 12 months after termination of the individual’s affiliation with Cloud 9 Cultivation, in accordance with 935 CMR 500.105(9)(d)(2). Additionally, business records will be maintained in accordance with 935 CMR 500.105(9)(e) as well as waste disposal records pursuant to 935 CMR 500.105(9)(f), as required under 935 CMR 500.105(12). Furthermore, Cloud 9 Cultivation shall keep these waste records for at least three years, in accordance with 935 CMR 500.105(12).

VISITOR LOG

Cloud 9 Cultivation will maintain a visitor log that documents all authorized visitors to the facility, including outside vendors, contractors, and visitors, in accordance with 935 CMR 500.110(4)(e). All visitors must show proper identification and be logged in and out; that log shall be available for inspection by the Commission at all times.

REAL-TIME INVENTORY RECORDS

Cloud 9 Cultivation will maintain real-time inventory records, including at minimum, an inventory of all marijuana plants, marijuana seeds, and clones in any phase of development, marijuana and marijuana products received from wholesalers, ready for sale to wholesale customers, and all damaged, defective, expired, or contaminated marijuana and marijuana products awaiting disposal, in accordance with 935 CMR 500.105(8)(c) and (d). Real-time inventory records may be accessed via METRC, the Commonwealth’s seed-to-sale tracking software of record. Cloud 9 Cultivation will continuously maintain hard copy documentation of all inventory records. The record of each inventory shall include, at a minimum, the date of inventory, a summary of inventory findings, and the names, signatures, and titles of the individuals who conducted the inventory.

MANIFESTS

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Cloud 9 Cultivation will maintain records of all manifests for no less than one year and make them available to the Commission upon request, in accordance with 935 CMR 500.105(13)(f). Manifests will include, at a minimum, the originating Licensed Marijuana Establishment Agent's ("LME") name, address, and registration number; the names and registration number of the marijuana establishment agent who transported the marijuana products; the names and registration number of the marijuana establishment agent who prepared the manifest; the destination LME name, address, and registration number; a description of marijuana products being transported, including the weight and form or type of product; the mileage of the transporting vehicle at departure from origination LME and the mileage upon arrival at the destination LME, as well as the mileage upon returning to the originating LME; the date and time of departure from the originating LME and arrival at destination LME; a signature line for the marijuana establishment agent who receives the marijuana; the weight and inventory before departure and upon receipt; the date and time that the transported products were re-weighted and re-inventoried; the name of the LME agent at the destination LME who re-weighted and re-inventoried products, and the vehicle make, model, and license plate number. Cloud 9 Cultivation will maintain records of all manifests.

INCIDENT REPORTS

Cloud 9 Cultivation will maintain incident reporting records notifying appropriate law enforcement authorities and the Commission about any breach of security immediately, and in no instance, more than 24 hours following the discovery of the breach, in accordance with 935 CMR 500.110(9). Incident reporting notification shall occur, but not be limited to, during the following occasions: discovery of discrepancies identified during inventory; diversion, theft, or loss of any marijuana product; any criminal action involving or occurring on or in the Marijuana Establishment premises; and suspicious act involving the sale, cultivation, distribution, processing or production of marijuana by any person; unauthorized destruction of marijuana; any loss or unauthorized alteration of records relating to marijuana; an alarm activation or other event that requires response by public safety personnel or security personnel privately engaged by the Marijuana Establishment; the failure of any security alarm due to a loss of electrical power or mechanical malfunction that is expected to last more than eight hours; or any other breach of security.

Cloud 9 Cultivation shall, within ten calendar days, provide notice to the Commission of any incident described in 935 CMR 500.110(9)(a) by submitting an incident report in the form and manner determined by the Commission which details the circumstances of the event, any corrective action taken, and confirmation that the appropriate law enforcement authorities were notified. Cloud 9 Cultivation shall maintain all documentation relating to an incident for not less than one year or the duration of an open investigation, whichever is longer, and made available to the Commission and law enforcement authorities upon request.

TRANSPORTATION LOGS

In the event that Cloud 9 Cultivation operates its own vehicle to transport marijuana products, it will maintain a transportation log of all destinations traveled, trip dates and times, starting and ending mileage of each trip, and any emergency stops, including the reason for the stop, duration, location, and any activities of personnel existing the vehicle, as required by 935 CMR 500.105(13). Cloud 9 Cultivation shall retain all transportation logs for no less than a year and

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make them available to the Commission upon request.

SECURITY AUDITS

Cloud 9 Cultivation will, on an annual basis, obtain at its own expense, a security system audit by a vendor approved by the Commission, in accordance with 935 CMR 500.110(10). A report of the audit will be submitted, in a form and manner determined by the Commission, no later than 30 calendar days after the audit is conducted. If the audit identifies concerns related to Cloud 9 Cultivation's security system, Cloud 9 Cultivation will also submit a plan to mitigate those concerns within ten business days of submitting the audit.

CONFIDENTIAL RECORDS

Cloud 9 Cultivation will ensure that all confidential information, including but not limited to employee personnel records, financial reports, inventory records and manifests, business plans, and other documents are kept safeguarded and private, in accordance with 935 CMR 500.105(1)(l). All confidential hard copy records will be stored in lockable filing cabinets within the Director of Compliance's Office. No keys or passwords will be left in locks, doors, in unrestricted access areas, unattended, or otherwise left accessible to anyone other than the responsible authorized personnel. All confidential electronic files will be safeguarded by a protected network and password protections, as appropriate and required by the Commission. All hard copy confidential records will be shredded when no longer needed.

Following the closure of the Marijuana Establishment, all records will be kept for at least two years at Cloud 9 Cultivation's sole expense and in a form and location acceptable to the Commission, pursuant to 935 CMR 500.105(9)(g).

Pursuant to 935 CMR 500.105(9)(d), the following personnel records shall be maintained:

1. Job description for each agent;
2. A personnel record for each agent;
3. A staffing plan that will demonstrate accessible business hours and safe cultivation conditions;
4. Personnel policies and procedures; and
5. All background check reports obtained in accordance with 935 CMR 500.030.

In accordance with 935 CMR 500.105(9)(e), the following business records shall be maintained:

1. Assets and liabilities;
2. Monetary transactions;
3. Books of accounts;
4. Sales records; and
5. Salary and wages paid to each employee.

PERSONNEL POLICIES INCLUDING BACKGROUND CHECKS

Cloud 9 Cultivation LLC (“Cloud 9 Cultivation” or the “Company”) has drafted and instituted these personnel policies to provide equal opportunity in all areas of employment, including hiring, recruitment, training and development, promotions, transfers, layoff, termination, compensation, benefits, social and recreational programs, and all other conditions and privileges of employment, in accordance with applicable federal, state, and local laws. Cloud 9 Cultivation shall make reasonable accommodations for qualified individuals with demonstrated physical or cognitive disabilities, in accordance with all applicable laws. In accordance with 935 CMR 500.101(3)(a), Cloud 9 Cultivation is providing these personnel policies, including background check policies, for its Marijuana Establishment.

Management is primarily responsible for seeing that equal employment opportunity policies are implemented, but all members of the staff share the responsibility for ensuring that, by their personal actions, the policies are effective and apply uniformly to everyone. Any employee, including managers, that Cloud 9 Cultivation determines to be involved in discriminatory practices are subject to disciplinary action and may be terminated. Cloud 9 Cultivation strives to maintain a work environment that is free from discrimination, intimidation, hostility, or other offenses that might interfere with work performance. In keeping with this desire, we will not tolerate any unlawful harassment of employees by anyone, including any manager, co-worker, vendor or clients.

In accordance with 935 CMR 500.105(1), General Operational Requirements for Marijuana Establishments, Written Operating Procedures, as a Marijuana Establishment, Cloud 9 Cultivation has and follows a set of detailed written operating procedures for each location. Cloud 9 Cultivation has developed and will follow a set of such operating procedures for each facility. Cloud 9 Cultivation’s operating procedures shall include, but are not necessarily limited to the following:

- (a) Security measures in compliance with 935 CMR 500.110;
- (b) Employee security policies, including personal safety and crime prevention techniques;
- (c) A description of the Marijuana Establishment’s hours of operation and after-hours contact information, which shall be provided to the Commission, made available to law enforcement officials upon request, and updated pursuant to 935 CMR 500.000.
- (d) Storage and waste disposal of marijuana in compliance with 935 CMR 500.105(11);
- (e) Description of the various strains of marijuana to be cultivated, processed or sold, as applicable, and the form(s) in which marijuana will be sold;
- (f) Procedures to ensure accurate recordkeeping, including inventory protocols for transfer and inventory in compliance with 935 CMR 500.105(8) and (9);
- (g) Plans for quality control, including product testing for contaminants in compliance with 935 CMR 500.160;
- (h) A staffing plan and staffing records in compliance with 935 CMR 500.105(9)(d);
- (i) Emergency procedures, including a disaster plan with procedures to be followed in case of fire or other emergencies;
- (j) Alcohol, smoke, and drug-free workplace policies;

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- (k) A plan describing how confidential information will be maintained;
- (l) A policy for the immediate dismissal of any marijuana establishment agent who has:
 - 1. Diverted marijuana, which shall be reported to law enforcement officials and to the Commission;
 - 2. Engaged in unsafe practices with regard to operation of the Marijuana Establishment, which shall be reported to the Commission; or
 - 3. Been convicted or entered a guilty plea, plea of nolo contendere, or admission to sufficient facts of a felony drug offense involving distribution to a minor in the Commonwealth, or a like violation of the laws of any other jurisdiction.
- (m) A list of all board members and executives of a Marijuana Establishment, and members, if any, of the licensee shall be made available upon request by any individual. 935 CMR 500.105(1) (n) Requirement may be fulfilled by placing this information on the Marijuana Establishment's website.
- (o) Policies and procedures for the handling of cash on Marijuana Establishment premises including, but not limited to, storage, collection frequency, and transport to financial institution(s), to be available upon inspection.
- (p) Policies and procedures to prevent the diversion of marijuana to individuals younger than 21 years old.
- (q) Policies and procedures for energy efficiency and conservation that shall include:
 - 1. Identification of potential energy use reduction opportunities (including but not limited to natural lighting, heat recovery ventilation and energy efficiency measures), and a plan for implementation of such opportunities;
 - 2. Consideration of opportunities for renewable energy generation, including, where applicable, submission of building plans showing where energy generators could be placed on the site, and an explanation of why the identified opportunities were not pursued, if applicable;
 - 3. Strategies to reduce electric demand (such as lighting schedules, active load management and energy storage); and
 - 4. Engagement with energy efficiency programs offered pursuant to M.G.L. c. 25, § 21, or through municipal lighting plants.

In accordance with 935 CMR 500.105(2)(b), all of Cloud 9 Cultivation's current agents, managers and employees involved in the handling and sale of marijuana will successfully complete a Responsible Vendor Training Program, and once designated a "Responsible Vendor." Once a marijuana establishment is designated a Responsible Vendor, all of Cloud 9 Cultivation's Agents that are involved in the handling and sale of marijuana for adult use will successfully complete the Basic Core Curriculum within 90 days of hire. This program shall then be completed at a minimum of eight hours by Cloud 9 Cultivation's agents annually, with the exception for agents classified as Administrative Employees may participate in the Responsible Vendor Training Program on a voluntary basis. Cloud 9 Cultivation shall maintain records of responsible vendor training compliance, pursuant to 935 CMR 500.105(2)(b)(4)(g). Responsible vendor training shall include: marijuana's effect on the human body; diversion prevention; compliance with all tracking requirements; identifying acceptable forms of ID, including spotting and confiscating fraudulent ID; and key state and local laws affecting marijuana establishment agents..

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All employees of Cloud 9 Cultivation will be duly registered as marijuana establishment agents and have to complete a background check in accordance with 935 CMR 500.030(1). All marijuana establishment agents will complete a training course administered by Cloud 9 Cultivation and complete a Responsible Vendor Program in compliance with 935 CMR 500.105(2)(b). Employees will be required to receive a minimum of eight hours of on-going training annually pursuant to 935 CMR 500.105(2)(a).

In accordance with 935 CMR 500.105(9), General Operational Requirements for Marijuana Establishments, Recordkeeping, Cloud 9 Cultivation's personnel records will be available for inspection by the Commission, upon request. Cloud 9 Cultivation's records shall be maintained in accordance with generally accepted accounting principles. Written records that are required and are subject to inspection include, but are not necessarily limited to, all records required in any section of 935 CMR 500.000, in addition to the following:

The following Cloud 9 Cultivation personnel records:

1. Job descriptions for each employee and volunteer position, as well as organizational charts consistent with the job descriptions;
2. A personnel record for each of Cloud 9 Cultivation's marijuana establishment agents. Such records shall be maintained for at least 12 months after termination of the individual's affiliation with Cloud 9 Cultivation and shall include, at a minimum, the following:
 - a. all materials submitted to the Commission pursuant to 935 CMR 500.030(2);
 - b. documentation of verification of references;
 - c. the job description or employment contract that includes duties, authority, responsibilities, qualifications, and supervision
 - d. documentation of all required training, including training regarding privacy and confidentiality requirements, and the signed statement of the individual indicating the date, time, and place he or she received said training and the topics discussed, including the name and title of presenters;
 - e. documentation of periodic performance evaluations;
 - f. a record of any disciplinary action taken; and
 - g. notice of completed Responsible Vendor Training Program and in-house training for Cloud 9 Cultivation agents required under 935 CMR 500.105(2).
3. A staffing plan that will demonstrate accessible business hours and safe cultivation conditions;
4. Personnel policies and procedures, including at a minimum, the following:
 - a. Code of Ethics;
 - b. Whistle-blower policy and
5. All background check reports obtained in accordance with M.G.L. c. 6 §172, 935 CMR 500.030.

Following closure of a Marijuana Establishment, all records will be kept for at least two years at the expense of the Marijuana Establishment and in a form and location acceptable to the Commission. Cloud 9 Cultivation understands that in the event that Cloud 9 Cultivation were to close, all records will be kept for at least two years at the expense of Cloud 9 Cultivation and in a form and location acceptable to the Commission.

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QUALIFICATIONS AND TRAINING

Cloud 9 Cultivation LLC (“Cloud 9 Cultivation” or the “Company”) shall, pursuant to 935 CMR 500.105(2)(a), ensure that all marijuana establishment agents complete the minimum training requirements prior to performing job functions. Marijuana establishment agents will receive a total of eight hours of training that will be tailored to the role and responsibilities of the designated job function at Cloud 9 Cultivation. Marijuana establishment agents will be trained for one week before acting as an agent. At a minimum, marijuana establishment agents shall receive a total of eight hours of on-going training annually. New marijuana establishment agents will receive employee orientation prior to beginning work with Cloud 9 Cultivation. Each department manager will provide orientation for agents assigned to their department. Orientation will include a summary overview of all the training modules.

In accordance with 935 CMR 500.105(2)(b)(1), all current marijuana establishment agents of Cloud 9 Cultivation involved in the handling and sale of marijuana at the time of licensure or licensure renewal, will have successfully completed a Responsible Vendor Training (“RVT”) Program, and be designated a “responsible vendor.” In accordance with 935 CMR 500.105(2)(b)(1)(a)-(c), a marijuana establishment agent at Cloud 9 Cultivation will be enrolled in the Basic Core Curriculum of the RVT program, and successfully complete the course within 90 days of hire. Upon the completion of the Basic Core Curriculum, the marijuana establishment agent will be eligible to enroll in the Advanced Core Curriculum if Cloud 9 Cultivation deems it appropriate. Administrative employees at Cloud 9 Cultivation that do not handle or sell marijuana, may voluntarily participate in the four-hour RVT requirement, but may take a Responsible Vendor Training Program.

Cloud 9 Cultivation will comply with 935 CMR 500.105(2)(b)(3) by requiring all marijuana establishment agents who have completed the Basic Core Curriculum, and are involved in the handling and sale of marijuana enroll in and complete the four-hour RVT requirement annually. This will ensure that Cloud 9 Cultivation maintains its designation as a Responsible Vendor.

Cloud 9 Cultivation shall maintain records of responsible vendor training compliance, pursuant to 935 CMR 500.105(2)(a)(5). Responsible vendor training shall include: marijuana’s effects on the human body; diversion prevention and prevention of sales to minors; compliance with seed-to-sale tracking requirements; identifying acceptable forms of ID along with spotting and confiscating fraudulent ID; and key state and local laws.

All of Cloud 9 Cultivation’s employees will be registered as marijuana establishment agents, in accordance with 935 CMR 500.030. All Cloud 9 Cultivation employees will be duly registered as marijuana establishment agents and have to complete a background check in accordance with 935 CMR 500.030(2). All registered agents of Cloud 9 Cultivation shall meet suitability standards of 935 CMR 500.800.

Training will be recorded and retained in the marijuana establishment agents’ files. Cloud 9 Cultivation shall retain all training records for four (4) years as required by 935 CMR 500.105(2)(a)(5). All marijuana establishment agents will have continuous quality training and a minimum of 8 hours annual on-going training.

ENERGY COMPLIANCE PLAN

Cloud 9 Cultivation LLC (“Cloud 9 Cultivation” or the “Company”) will work with our architect and engineer to identify as many energy saving strategies as possible. In addition, Cloud 9 Cultivation will implement, as much as is feasible, the following energy saving strategies:

- Increasing or adding insulation.
- Installing ‘smart’ thermostats to identify periods where heating/cooling loads can be reduced
- Installing LED lighting
- Ensuring that the restrooms use low flow toilets and sinks.
- Coordinating with the HVAC contractor to identify any energy saving opportunities.
- Evaluating the efficacy of switching the kitchen(s) in the space to on-demand hot water heaters.
- Installing Photovoltaic panels
- Increase daylight into work areas
- Minimize night work
- Source raw materials only from suppliers that also implement energy saving measures
- Install bike racks to encourage bike use by employees
- Sustainable packaging of products
- Recycling

In the future, any replacements or upgrades of heating/cooling, lighting, and plumbing will include energy efficiency as part of its criteria for evaluation.

Cloud 9 Cultivation will investigate rooftop solar arrays to generate electricity, and rooftop solar hot water to provide both hot water and heat for the space.

Cloud 9 Cultivation acknowledges that if a Provisional License is issued, Cloud 9 Cultivation, at the Architectural Review stage, will submit further information to demonstrate actual consideration of energy reduction opportunities, use of renewable energy and renewable energy generation, including a list of opportunities that were considered and information that demonstrates actual engagement with energy efficiency programs and any financial incentives received. This information will include whether opportunities are being implemented, will be implemented at a later date, or are not planned to be implemented.

Cloud 9 Cultivation will also include a summary of information that was considered to make the decision (i.e. costs, available incentives, and bill savings). Cloud 9 Cultivation will engage in

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either a Mass Save audit or coordinate with our local municipal electric company to conduct an audit, which will be included in the summary.

As part of our written operating procedures we will conduct an annual energy audit and request regular meetings with our municipal utilities to identify energy efficiency programs, incentives, opportunities, and areas for Cloud 9 Cultivation to optimize its energy usage.

Cloud 9 Cultivation is committed to considering how to optimally use energy early in the facility design process and continually assess new opportunities for reduced energy usage and costs.

Cloud 9 Cultivation will use best management practices to reduce energy and water usage, engage in energy consideration, and mitigate other environmental impacts.

Cloud 9 Cultivation will meet all applicable environmental laws and regulations; receive permits and other applicable approvals, including those related to water quality and solid and hazardous waste management, as a requirement of obtaining a final license.

MAINTAINING OF FINANCIAL RECORDS

Cloud 9 Cultivation LLC (“Cloud 9 Cultivation” or the “Company”) policy is to maintain financial records in accordance with 935 CMR 500.105(9)(e). The records will include manual or computerized records of assets and liabilities, monetary transactions; books of accounts, which shall include journals, ledgers, and supporting documents, agreements, checks, invoices and vouchers; sales records including the quantity, form, and cost of marijuana products; and salary and wages paid to each employee, or stipends paid to each board member, executive compensation, bonus, benefit, or item of value paid to any any persons having direct or indirect control over the marijuana establishment.

Furthermore, Cloud 9 Cultivation will implement the following policies for Recording Sales:

- (a) Cloud 9 Cultivation will utilize a point-of-sale system approved by the Commission, in consultation with the Massachusetts Department of Revenue (“DOR”).
- (b) Cloud 9 Cultivation may also utilize a sales recording module approved by the DOR.
- (c) Cloud 9 Cultivation will not utilize any software or other methods to manipulate or alter sales data at any time or under any circumstances.
- (d) Cloud 9 Cultivation will conduct a monthly analysis of its equipment and sales data to determine that no software has been installed that could be utilized to manipulate or alter sales data and that no other methodology has been employed to manipulate or alter sales data. Cloud 9 Cultivation will maintain records that it has performed the monthly analysis and produce it upon request to the Commission. If Cloud 9 Cultivation determines that software has been installed for the purpose of manipulation or alteration of sales data or other methods have been utilized to manipulate or alter sales data:
 - i. it will immediately disclose the information to the Commission;
 - ii. it will cooperate with the Commission in any investigation regarding manipulation or alteration of sales data; and
 - iii. take such other action directed by the Commission to comply with 935 CMR 500.105.
- (e) Cloud 9 Cultivation will comply with 830 CMR 62C.25.1: Record Retention and DOR Directive 16-1 regarding recordkeeping requirements.
- (f) Cloud 9 Cultivation will adopt separate accounting practices at the point-of-sale for marijuana and marijuana product sales, and non-marijuana sales.
- (g) Cloud 9 Cultivation will allow the Commission and the DOR to audit and examine the point-of-sale system used by a cultivator in order to ensure compliance with Massachusetts tax laws and 935 CMR 500.120.

Following the closure of Cloud 9 Cultivation, all records will be kept for at least two years, at Cloud 9 Cultivation’s sole expense, and in a form and location acceptable to the Commission, in accordance with 935 CMR 500.105(9)(g). Cloud 9 Cultivation shall keep financial records for a minimum of three years from the date of the filed tax return, in accordance with 830 CMR 62C.25.1(7) and 935 CMR 500.120(12).

DIVERSITY PLAN

Cloud 9 Cultivation LLC (“Cloud 9 Cultivation” or the “Company”) is committed to actively promoting diversity, inclusion, and cultural competency, by implementing programmatic and operational procedures and policies that will help to make Cloud 9 Cultivation a leader and champion of diversity, both locally and throughout the broader Massachusetts cannabis industry.

Town Specific Data - According to 2021 Census information, Orange has a population of approximately 7,577 people. Orange is approximately 54.4% female and 45.6% male. Of the Orange population, approximately 19.9% is age 65 and older. Approximately 570 veterans live in Orange. According to census data, the population of Orange is approximately 95.8% White, 0.9% Black or African American, and 2.6% Hispanic or Latino. Approximately 18.0% of Orange, MA is living with a disability.

Cloud 9 Cultivation’s commitment to diversity is reflected in the following Goals, which shall be pursued through the Programs outlined herein, and the progress of which shall be judged by the Measurements/ Metrics as stated below, and adjusted as needed if necessary:

Goal #1: Achieve at least the goals below for our hiring and staffing:

Veterans -	15%
People with Disabilities -	15%
LGBTQ+ individuals -	10%
Women -	50%
People of color, particularly Black, African American, Hispanic, Latinx, and Indigenous people -	10%

Programs to Achieve Diversity Goal #1:

- Increase diversity of the make-up of our staff by actively seeking out people who are members of the groups specified above, through in-house hiring initiatives and participation in online diversity job boards at least once a year and as frequently as needed as staffing needs dictate. Sources utilized will include: The Daily Athol News.

Measurements and Metrics for Diversity Goal #1:

- Cloud 9 Cultivation personnel files shall be evaluated on an annual basis to determine how many employees are members of the groups above that occupy positions within

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the company and that number shall be divided by Cloud 9 Cultivation's total staffing at its facility to determine the percentage achieved.

Goal #2: Enhance workforce diversity by contracting with diverse businesses. Cloud 9 Cultivation shall strive to employ at least the following percentages of its contractors, subcontractors, and suppliers from the following groups specified in the paragraph below:

- Minority Business Enterprise - 5%
- Women Business Enterprise - 5%
- Veteran Business Enterprise - 5%
- LGBT Business Enterprise - 5%
- Disability-Owned Business Enterprise - 5%

Programs to Achieve Diversity Goal #2:

Cloud 9 Cultivation will make good faith efforts to employ contractors, subcontractors, and suppliers who are listed in the Commonwealth of Massachusetts Directory of Certified Businesses as being a business from the categories above, with particular consideration given to businesses classified as Disadvantaged Business Enterprises.

Cloud 9 Cultivation seeks to have diversity across the listed demographic groups and measure those against the primary ownership of all of our contracted partners. We will strive to not limit our contractual relationships to a single disadvantaged business entity ("DBE") category and will instead seek a variety of qualifying businesses to contract with and will judge the mix of those relationships.

Measurements and Metrics for Diversity Goal #2:

Cloud 9 Cultivation shall maintain a list of active contractors, subcontractors, and suppliers and compare that list annually to the Massachusetts Directory of Certified Businesses to determine progress towards the goals listed above.

Our goals are objectively reasonable.

Cloud 9 Cultivation's goals for this Establishment are objectively reasonable because of the facts (the demographics listed in the paragraph above) and our ability to advertise job positions in the Daily Athol News.

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Cloud 9 Cultivation acknowledges that the progress or success of our plan will be documented upon renewal (one year from provisional licensure, and each year thereafter).

Cloud 9 Cultivation will adhere to the requirements set forth in 935 CMR 500.105(4) which provides the permitted and prohibited advertising, branding, marketing, and sponsorship practices of Marijuana Establishments.

Cloud 9 Cultivation acknowledges that any actions taken, or programs instituted will not violate the Commission's regulations with respect to limitations on ownership or control or other applicable state laws.