



## Cannabis Control Commission

Monthly Public Meeting

August 6, 2020 at 10:00 a.m. via Microsoft Teams Live





## Agenda

- 1. Call to Order
- 2. Chairman's Comments and Updates
- 3. Executive Director's Report
- 4. Enforcement Actions
- 5. Staff Recommendations on Changes of Ownership
- 6. Staff Recommendations on Changes of Location
- 7. Staff Recommendations on Renewals
- Staff Recommendations on Final Licenses
- g. Staff Recommendations on Provisional Licenses
- 10. Commission Discussion and Votes
- 11. New Business that the Chair did not Anticipate at the Time of Posting
- **12.** Next Meeting Date
- **13.** Adjournment





## Actuals vs. Budget, FY18-FY20

Account	FY18 Total Budget	FY18 Actuals	% of Budget	FY19 Total Budget	FY19 Actuals	% of Budget	FY20 Total Budget	FY20 Actuals*	% of Budget
CNB Operations	\$5,000,000	\$2,194,835	44%	\$8,487,870	\$6,236,665	73%	\$9,952,761	\$9,047,638	91%
Medical-Use of Marijuana	\$0	\$0	-	\$3,000,000	\$1,728,384	58%	\$3,266,981	\$2,719,372	83%
Public Awareness Campaign	\$2,000,000	\$0	0%	\$2,000,000	\$1,899,840	95%	\$1,000,000	\$1,000,000	100%
Total	\$7,000,000	\$2,194,835	31%	\$13,487,870	\$9,864,889	73%	\$14,219,742	\$12,767,010	90%

<sup>\*</sup>Note: FY20 actuals reflect spending as of 7/20/20 and FY20 actual for Public Awareness Campaign reflects expected spending based on pending invoices.



# FY20 Projected vs. Actuals

Account/Category	FY20 Projected	FY20 Actuals
CNB Operations	\$9,952,324	\$9,047,638
Administrative/Operational Expenses	\$547,313	\$678,114
Consultants and Contractors	\$1,656,038	\$824,989
Information Technology	\$1,959,616	\$1,989,642
Office Space	\$621,992	\$585,650
Payroll and Fringe	\$5,167,365	\$4,969,242
Medical-Use of Marijuana	\$3,266,859	\$2,719,372
Administrative/Operational Expenses	\$65,600	\$72,051
Consultants and Contractors	\$815,100	\$382,053
Information Technology	\$1,345,000	\$1,518,722
Payroll and Fringe	\$1,041,159	\$746,546
Public Awareness Campaign	\$1,000,000	\$1,000,000
Contractor	\$1,000,000	\$1,000,000
CNB Total	\$14,219,183	\$12,767,010



## FY21 Budget

- Legislature recently enacted interim budget through 10/31.
- CTR and A&F guidance indicate that departments should base spending decisions on the most conservative of the budget appropriations between the FY20 GAA and the Governor's FY21 budget.

• In the case of CNB, this would be a combination of both the FY20 GAA and the Governor's

budget:

Line Item	FY20 GAA	FY21 Gov.	FY21 Assumption
1070-0840	\$9,152,761	\$11,172,108	\$9,152,761
1070-0842	\$3,266,981	\$2,796,869	\$2,796,869
1070-0841	\$1,000,000	\$0	\$0
Total	\$13,419,742	\$13,968,977	\$11,949,630



# Highlights from Licensing Data\*

- 5 applications awaiting first review
- 44 applications awaiting staff recommendation
- 79 applications awaiting 3<sup>rd</sup> party responses
- 84,303 certified active patients
- 23 delivery pre-certifications approved
- 162 expedited applications



<sup>\*</sup>Additional data available at the end of slide presentation



The totals below are all license applications received to date.

Туре	#
Pending (All 4 packets submitted)	282
Withdrawn	631
Incomplete (Less than 4 packets submitted)	5,013
Denied	4
Approved: Delivery-Only Pre-Certification	23
Approved	547
Total	6,500

<sup>\*</sup>Additional data available at the end of slide presentation



The totals below are number of licenses approved by category.

Туре	#
Craft Marijuana Cooperative	1
Independent Testing Laboratory	6
Marijuana Cultivator	167
Marijuana Microbusiness	13
Marijuana Product Manufacturer	132
Marijuana Research Facility	0
Marijuana Retailer	222
Marijuana Third Party Transporter	1
Marijuana Transporter with Other Existing ME	_
License	5
Total	547

<sup>\*</sup>Additional data available at the end of slide presentation



The totals below are number of licenses approved by stage.

Туре	#
Provisionally Approved	80
Provisional License	314
Final License	22
Commence Operations	131
Total	547

Provisionally approved means approved by the Commission but has not submitted license fee payment yet – provisional license has not started

<sup>\*</sup>Additional data available at the end of slide presentation



Status	#
Application Submitted: Awaiting Review	5
Application Reviewed: More Information Requested	154
Application Deemed Complete: Awaiting 3 <sup>rd</sup> Party Responses	79
All Information Received: Awaiting Staff Recommendation	44
Applications Considered by Commission	574
Total	856



<sup>\*</sup>Additional data available at the end of slide presentation



The totals below are distinct license numbers that have submitted all required packets.

#### The 856 applications represent 465 separate entities

Туре	#
RMD Priority	240
Economic Empowerment Priority	37
Expedited Review	162
General Applicant	417
Total	856

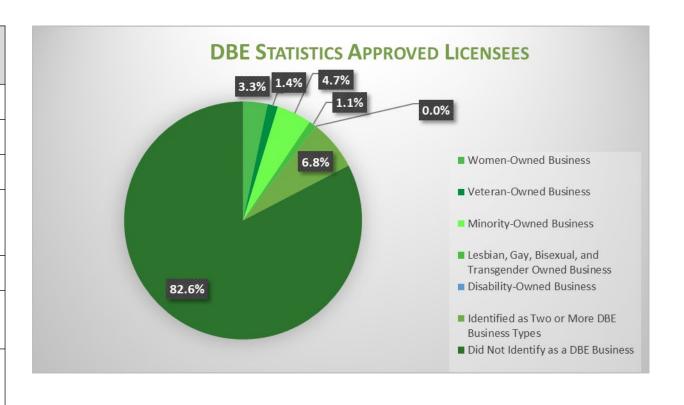
Expedited Applications			
Expedited: License Type	22		
Expedited: Social Equity Participant	52		
Expedited: Disadvantaged Business Enterprise	72		
Expedited: Two or More Categories	16		
Total	162		

<sup>\*</sup>Additional data available at the end of slide presentation



#### **COMMONWEALTH OF MASSACHUSETTS** Disadvantaged Business Enterprise Statistics for Approved Licensees

		% of
Туре	#	Group
Women-Owned Business	19	3.3%
Veteran-Owned Business	8	1.4%
Minority-Owned Business	27	4.7%
Lesbian, Gay, Bisexual, and		
Transgender Owned Business	6	1.1%
Disability-Owned Business	0	0%
Identified as Two or More DBE		
Business Types	39	6.8%
Did Not Identify as a DBE		
Business	471	82.6%
Total	570	100%

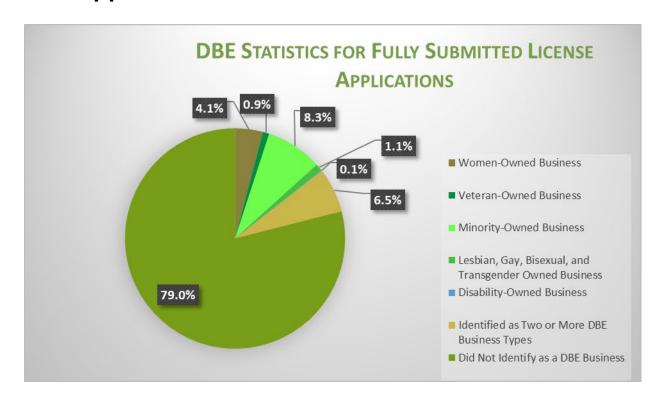


<sup>\*</sup>Additional data available at the end of slide presentation



## Disadvantaged Business Enterprise (DBE) Statistics for Fully Submitted License Applications

		% of
Туре	#	Group
Women-Owned Business	35	4.1%
Veteran-Owned Business	8	0.9%
Minority-Owned Business	71	8.3%
Lesbian, Gay, Bisexual, and		
Transgender Owned Business	9	1.1%
Disability-Owned Business	1	0.1%
Identified as Two or More DBE		
Business Types	56	6.5%
Did Not Identify as a DBE		
Business	676	79%
Total	856	100%



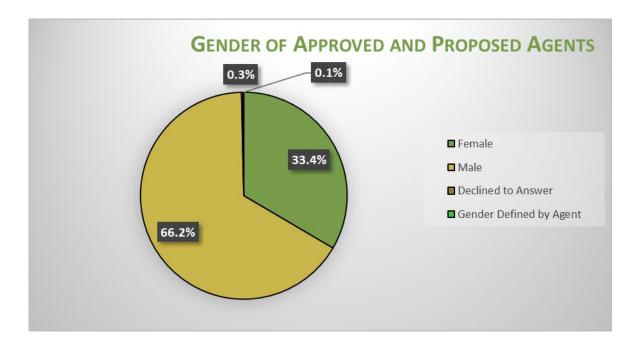
<sup>\*</sup>Additional data available at the end of slide presentation



### Agent Applications | August 6, 2020

### **Demographics of Approved and Pending Agents**

Gender	#	%
Female	3,065	33.4%
Male	6,066	66.2%
Declined to Answer	23	0.3%
Gender Defined by Applicant	10	0.1%
Total	9,164	100%

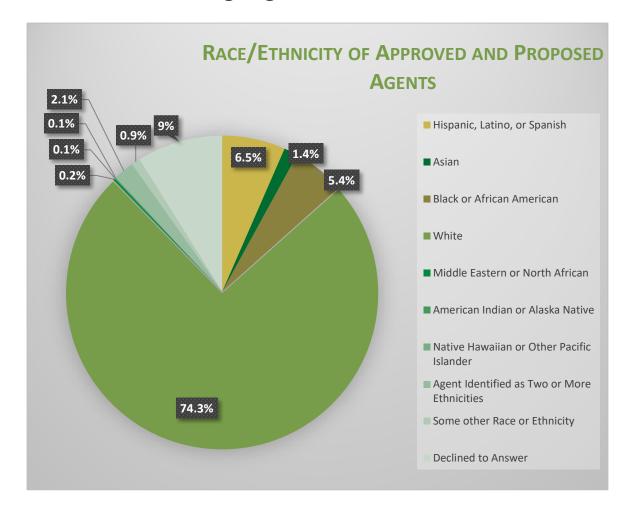


<sup>\*</sup>Additional data available at the end of slide presentation



## Agent Applications | August 6, 2020 Demographics of Approved and Pending Agents

Race/Ethnicity	#	%	
Hispanic; Latino; Spanish	600	6.5%	
Asian	131	1.4%	
Black; African American	498	5.4%	
White	6,809	74.3%	
Middle Eastern; North African	17	0.2%	
American Indian; Alaska Native	10	0.1%	
Native Hawaiian; Other Pacific Islander	5	0.1%	
Identified as Two or More Ethnicities	196	2.1%	
Other Race or Ethnicity	83	0.9%	
Declined to Answer	815	8.9%	
Total	9,164	100%	



<sup>\*</sup>Additional data available at the end of slide presentation



## MMJ Licensing Data | August 6, 2020

MTC License Applications		
Pending-Application of Intent Stage	36	
Pending-Management and Operations Profile Stage	8	
Pending-Siting Profile Stage	7	
Application Expired	103	
Application Withdrawn	3	
Total	157	

MTC Licenses	#
Provisional	61
Final	13
Commence Operations	64
License Expired	28
Total	166

<sup>\*</sup>Additional data available at the end of slide presentation



## MMJ Agent and Program Data | August 6, 2020

MTC Agent Applications	#
Pending-MTC Agent Applications	12
Pending-Laboratory Agents	0
Revoked	3
Surrendered	2,835
Expired	686
Active	7,195
Total	10,731

The numbers below are a snapshot of the program for the month of July.

MMJ Program	#
Certified Patients	90,287
Certified Active Patients	84,303
Active Caregivers	7,692
Registered Certifying Physicians	269
Registered Certifying Nurse Practitioners	81
Ounces Sold	71,051

<sup>\*</sup>Additional data available at the end of slide presentation





## **Enforcement Actions**

a. Revolutionary Clinics II, Inc.





## Staff Recommendations: Changes of Ownership

- a. Beacon Compassion, Inc.
- b. Ganesh Wellness, Inc.
- c. Holyoke Gardens, LLC
- d. Ipswich Pharmaceutical Associates, Inc.
- e. Life Essence, Inc.
- f. Nova Farms, LLC





# Staff Recommendations: Changes of Location

a. Emerald Grove, Inc.





# Staff Recommendations: Renewals

- a. Boston Bud Factory (#MRR205592)
- b. Boston Bud Factory (#MPR243527)
- c. LC Square, LLC (#MCR139881)
- d. Curaleaf Massachusetts Inc. (#MRR205603)
- e. Curaleaf Massachusetts Inc. (#MRR205605)
- f. Commcann, Inc. Vertically Integrated Medical Marijuana Treatment Center
- g. Commcan, Inc. (#RMD1445)
- h. Commonwealth Alternative Care, Inc. (#RMD785)
- i. Good Chemistry of Massachusetts, Inc. (#RMD725)
- j. Rise Holdings, Inc. (#RMD645)





# Staff Recommendations: Final Licenses

- a. Apothca, Inc. (#MR282730), Retail
- b. ARL Healthcare, Inc. (#MC281622), Cultivation, Tier 4 / Indoor
- c. ARL Healthcare, Inc. (#MP281681), Product Manufacturer
- d. ARL Healthcare, Inc. (#MR282382), Retail
- e. Boston Bud Factory, Inc. (#MP281397), Product Manufacturer
- f. BWell Holdings, Inc. (#MR282825), Retail
- g. Community Growth Partners, Great Barrington Operation, LLC (#MR282695), Retail
- h. Green Biz, LLC (#MR281490), Retail
- i. Holistic Health Group, Inc. (#MC282488), Cultivation, Tier 5 / Outdoor
- j. Holistic Industries, Inc. (#MR282605), Retail





# Staff Recommendations: Final Licenses

- k. JustinCredible Cultivation, LLC (#MC281313), Cultivation, Tier 1 / Indoor
- l. Mass Alternative Care, Inc. (#MR282062), Retail
- m. Mission MA, Inc. (#MC281288), Cultivation, Tier 1 / Indoor
- n. Mission MA, Inc. (#MP281312), Product Manufacturer
- o. Mission MA, Inc. (#MR281259), Retail
- p. The Heirloom Collective, Inc. (#MR283029), Retail
- q. Western Front, LLC (#MR281907), Retail
- r. Holistic Industries, Inc. (#MTC1526), Vertically Integrated Medical Marijuana Treatment Center
- s. Mass Alternative Care, Inc. (#MTC1527), Vertically Integrated Medical Marijuana Treatment Center
- t. The Green Lady Dispensary (#MTC885), Vertically Integrated Medical Marijuana Treatment Center





- a. 1622 Medical, LLC. Vertically Integrated Medical Marijuana Treatment Center
- b. ACK Natural, LLC (#MCN281850), Cultivation, Tier 1 / Indoor
- c. ACK Natural, LLC (#MPN281557), Product Manufacturer
- d. ACK Natural, LLC (#MRN282038), Retail
- e. Apotho Therapeutics Plainville, LLC (#MRN282388), Retail
- f. Atlas Marketplace & Delivery, LLC (#MTN281393), Third-Party Transporter
- g. Buddies Ice Cream, Inc. (#MBN281755), Microbusiness
- h. Bud's Goods and Provisions Corp. (#MCN282717), Cultivation, Tier 9 / Outdoor
- i. Calyx & Pistils, Inc. (#MCN281797), Cultivation, Tier 3 / Indoor
- j. CCC Wellfleet NV, LLC (#MRN282685), Retail





- k. Cloud Creamery (#MPN281412), Product Manufacturer
- l. G7 Lab, LLC (#ILN281334), Independent Testing Laboratory
- m. Ganesh Wellness, Inc. (#MRN282740), Retail
- n. Green Theory Cultivation, LLC (#MCN282665), Cultivation, Tier 2 / Indoor
- o. Green Theory Cultivation, LLC (#MPN281848), Product Manufacturer
- p. Green Thumb Growers, LLC (#MBN281692), Microbusiness
- q. GTE Taunton, LLC (#MRN282958), Retail
- r. High Five, Inc. (#MCN282478), Cultivation, Tier 3 / Indoor
- s. Higher Purpose Corporation (#MCN281756), Cultivation, Tier 3 / Indoor
- t. Higher Purpose Corporation (#MPN281514), Product Manufacturer





- u. HumboldtEast, LLC (#MPN281679), Product Manufacturer
- v. I.N.S.A., Inc. (#MRN282632), Retail
- w. J & L Enterprises, Inc. (#MCN282392), Cultivation, Tier 2 / Indoor
- x. KRD Growers, Inc. (#MCN282173), Cultivation, Tier 2 / Indoor
- y. KRD Growers, Inc. (#MPN281683), Product Manufacturer
- z. KRD Growers, Inc. (#MRN282670), Retail
- aa. Mainely Productions, LLC (#MCN281899), Cultivation, Tier 2 / Indoor
- bb. Mainely Productions, LLC (#MPN281751), Product Manufacturer
- cc. MedMen Boston, LLC (#MRN282091), Retail
- dd. Neamat, LLC (#MCN282693), Cultivation, Tier 9 / Outdoor





ee. New England Craft Cultivators, LLC (#MRN283367), Retail

ff. New England Craft Cultivators, LLC (#MRN283416), Retail

gg. NS AJO Holdings, Inc. (#MRN283095), Retail

hh. Pleasant Hill Growers, LLC (#MBN281781), Microbusiness

ii. Solar Therapeutics, Inc. (#MRN282948), Retail

jj. Southcoast Apothecary, LLC (#MRN283075), Retail

kk. Team Green, LLC (#MRN281281), Retail

ll. The Holistic Concepts, Inc. (#MRN283012), Retail

mm. Turning Leaf Centers Otis (#MCN282213), Cultivation, Tier 7 / Indoor

nn. Turning Leaf Centers Otis (#MPN281704), Product Manufacturer

oo. Turning Leaf Centers Otis (#MRN282126), Retail





pp. Uma Flowers, LLC (#MRN283143), Retail

qq. Vedi Naturals, LLC (#MRN283056), Retail

rr. Western Front, LLC (#MRN283179), Retail

ss. Z & T, Inc. (#MRN283213), Retail









## Commission Discussion & Votes

- a. Middlesex Integrated Medicine
- b. METRC Guidance
- c. Social Equity Program Strategic Goals & Objectives
- d. Regulatory Petition Delegation





## Lessons Learned: Cohort 1

- Management of multiple courses across six vendors and various locations throughout the
   Commonwealth was a challenge
- Multiple vendors teaching the same courses in different locations meant not all
  participants received the same course delivery, despite best efforts
- Scheduling, location, and accessibility were challenges noted by participants and vendors alike
- Operating without a learning management system (LMS) made it difficult to coordinate accommodations for participants who could not attend the live classes
- Regular conversations with vendors and participants illustrated that a refined approach to the course work, course delivery, and schedules should be considered





## Changes made to Cohort 2 based on lessons learned from Cohort 1

## Eligibility

Change from 400% FPL to 400% AMI

Change applied to all applicants, including those before November 1

## Applicatio n

Language updated for ease of applying

Additional questions for data collection

## Benefits

Immediate
accrual upon
acceptance into
the program

This includes access to exclusive license types

## Program

Streamlined courses and delivery; Reduced number of vendors

Implemented Talent LMS



## Social Equity Program: Cohort 2 Overview









## Regulatory Calendar

#### July 20

- Public meeting for vote on proposed regulations
- Public comment period opens

#### August 3

Public Hearing on proposed regulations

#### August 6

 Regularly scheduled monthly Commission meeting

#### August 14

End of public comment period

#### September 10

 Regularly scheduled monthly Commission meeting

#### September 24

 Public meeting for vote on final regulations





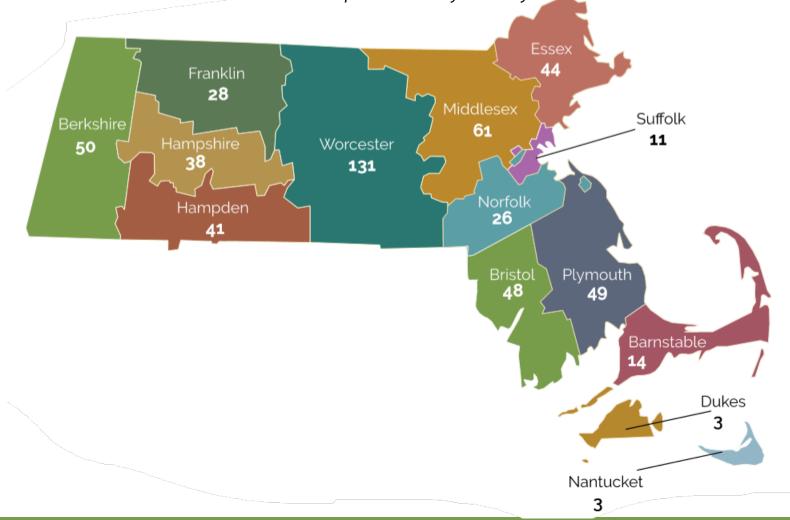
The totals below are applications that have submitted all four packets and are pending review.

Туре	#
Craft Marijuana Cooperative	2
Delivery-Only Provisional License	1
Delivery-Only Pre-Certification (Part 1)	10
Independent Testing Laboratory	3
Marijuana Cultivator	81
Marijuana Microbusiness	5
Marijuana Product Manufacturer	60
Marijuana Research Facility	5
Marijuana Retailer	105
Marijuana Transporter with Other Existing ME License	2
Microbusiness Delivery Endorsement	1
Third Party Transporter	7
Total	282



The totals below are the total number of licenses by county.

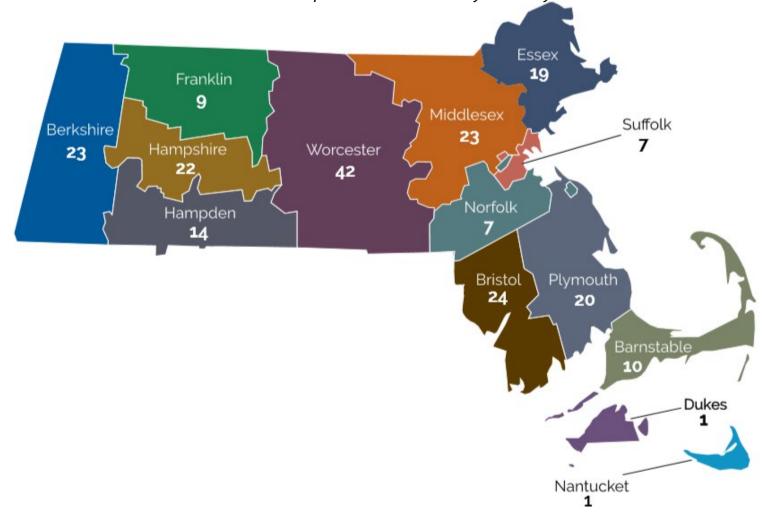
COUNTY	#	+/-
BARNSTABLE	14	+2
BERKSHIRE	50	+8
BRISTOL	48	+6
DUKES	3	+3
ESSEX	44	+4
FRANKLIN	28	+3
HAMPDEN	41	+10
HAMPSHIRE	38	+2
MIDDLESEX	61	+4
NANTUCKET	3	
NORFOLK	26	+4
PLYMOUTH	49	+1
SUFFOLK	11	
WORCESTER	131	+23
TOTAL	547	+70





The totals below are the total number of retail licenses by county.

COUNTY	#	+/-
BARNSTABLE	9	+1
BERKSHIRE	20	+3
BRISTOL	18	+6
DUKES	0	+1
ESSEX	19	
FRANKLIN	8	+1
HAMPDEN	9	+5
HAMPSHIRE	20	+2
MIDDLESEX	20	+3
NANTUCKET	1	
NORFOLK	5	+2
PLYMOUTH	20	
SUFFOLK	7	
WORCESTER	35	+7
TOTAL	191	+31





TYPE	PENDING APPLICATION	PRE- CERTIFIED/ ENDORSEMENT	INITIAL LICENSE DENIED	PROVISIONALL Y APPROVED	PROVISIONAL LICENSE	FINAL LICENSE	COMMENCE	T O T A L
Craft Marijuana Cooperative	2	-	0	0	1	0	0	3
Delivery-Only Provisional License (Part 2)	1	-	0	0	0	0	0	1
Delivery Pre-Certification (Part 1)	10	23	0	0	0	0	0	33
Independent Testing Laboratory	3	-	0	1	3	0	2	9
Marijuana Cultivator	81	-	2	21	103	11	32	250
Marijuana Microbusiness	5	_	0	4	7	0	2	18
Marijuana Product Manufacturer	60	-	1	18	79	6	29	193
Marijuana Research Facility	5	_	0	0	0	0	0	5
Marijuana Retailer	105	-	1	34	120	5	63	328
Marijuana Transporter with Other Existing ME License	2	1	0	2	1	0	2	7
Microbusiness Delivery	1	-	0	0	0	0	0	1
Third Party Transporter	7	_	0	0	0	0	1	8
Total	282	23	4	80	314	22	131	856



#### Adult Use Agent Applications | August 6, 2020

#### 15,606 Total Agent Applications:

156 Total Pending

- • 142 Pending Establishment Agents
- 14 Pending Laboratory Agents
- 809 Withdrawn
- 1,439 Incomplete
- 265 Expired
- 3,929 Surrendered
- 9,008 Active

#### Of Total Pending:

- 35 not yet reviewed
- 109 CCC requested more information
- 12 awaiting third party response
- o Review complete; awaiting approval