

CANNABIS CONTROL COMMISSION

**September 17, 2021
10:00AM**

Via Remote Participation via [Microsoft Teams Live*](#)

PUBLIC MEETING MINUTES

Documents:

- Application materials associated with:
 - Staff Recommendations on Changes of Ownership
 - DMA Holdings LLC
 - Staff Recommendations on Renewals
 - 202 Trading Company, Inc. (#MRR205849)
 - 253 Organics, LLC (#MCR140047)
 - 253 Organics, LLC (#MRR205865)
 - Alternative Therapies Group, II, Inc. (#MRR205824)
 - Atlantic Medicinal Partners, Inc. (#MRR205716)
 - B Leaf Wellness Centre LLC (#MRR205866)
 - Berkshire Roots Inc. (#MRR205803)
 - Blackstone Valley Naturals, LLC (#MBR169277)
 - Bud's Goods & Provisions Corp. (#MCR140045)
 - Bud's Goods & Provisions Corp. (#MPR243654)
 - Budda Brothers 90 Sargeant Street LLC (#MCR140016)
 - Budda Brothers 90 Sargeant Street LLC (#MPR243625)
 - Cedar Roots LLC (#MCR140059)
 - Cedar Roots LLC (#MPR243658)
 - Cloud Creamery LLC (#MPR243660)
 - Coastal Solutions (#MTR263101)
 - Cosmopolitan Dispensary, Inc. (#MRR205847)
 - Cultivate Cultivation, LLC (#MCR140073)
 - Cultivate Cultivation, LLC (#MPR243675)
 - Cultivate Leicester, Inc. (#MRR205864)
 - Curaleaf North Shore, Inc. (#MCR140063)
 - Curaleaf North Shore, Inc. (#MPR243663)
 - Delta 420 LLC (#MRR205842)



- FFD Enterprises MA, Inc. (#MCR140032)
- FFD Enterprises MA, Inc. (#MPR243639)
- FFD Enterprises MA, Inc. (#MRR205796)
- Fresh Fields Lowell LLC (#MRR205814)
- Good Chemistry of Massachusetts, Inc. (#MRR205830)
- Green River Cannabis Company Inc (#MRR205855)
- Greenhouse Naturals LLC (#MRR205800)
- Grow Rite, LLC (#MCR140074)
- Harmony of MA, Inc. (#MRR205862)
- HVV Massachusetts, Inc. (#MCR140039)
- HVV Massachusetts, Inc. (#MPR243647)
- HVV Massachusetts, Inc. (#MRR205810)
- I.N.S.A., Inc. (#MCR140061)
- I.N.S.A., Inc. (#MPR243662)
- I.N.S.A., Inc. (#MRR205843)
- Late Spring, Inc. (#MRR205853)
- Littleton Apothecary LLC (#MRR205828)
- Local Roots NE Inc. (#MRR205851)
- MCR Labs, LLC (#ILR267895)
- Minuteman Farm, LLC (#MCR140067)
- Nature's Medicines, Inc. (#MCR140065)
- Nature's Medicines, Inc. (#MRR205845)
- Nature's Medicines, Inc. (#MRR205846)
- Nature's Medicines, Inc. (#MRR205825)
- NEO Manufacturing MA LLC (#MCR140057)
- NEO Manufacturing MA LLC (#MPR243659)
- New England Treatment Access, LLC (#MCR140053)
- New England Treatment Access, LLC (#MPR243651)
- New England Treatment Access, LLC (#MRR205840)
- New England Treatment Access, LLC (#MRR205839)
- New England Treatment Access, LLC (#MRR205835)
- New Leaf Enterprises, Inc. (#MRR205822)
- New Leaf Enterprises, Inc. (#MRR205820)
- Northeast Alternatives, Inc. (#MCR140062)
- Northeast Alternatives, Inc. (#MPR243672)
- Northeast Alternatives, Inc. (#MRR205857)
- Pharmacannis Massachusetts Inc. (#MRR205831)
- Pure Oasis LLC (#MRR205797)
- Silver Therapeutics, Inc. (#MMCR140077)



- Silver Therapeutics, Inc. (#MMPR243661)
- Silver Therapeutics, Inc. (#MMPR243678)
- Silver Therapeutics, Inc. (#MRR205870)
- Sira Naturals, Inc. (#MCR140058)
- Sira Naturals, Inc. (#MPR243665)
- Sira Naturals, Inc. (#MXR126659)
- The Healing Center LLC (#MRR205871)
- Team Green, LLC (#MRR205838)
- Terpene Journey, LLC (#MRR205791)
- The Heirloom Collective, Inc. (#MCR140054)
- The Heirloom Collective, Inc. (#MPR243657)
- Turning Leaf Centers Northampton, LLC (#MRR205778)
- Western Front, LLC (#MRR205827)
- Ermont, Inc. (#RMD225)
- Good Chemistry of Massachusetts, Inc. (#RMD3061)
- Holistic Health Group, Inc. (#RMD1566)
- M3 Ventures, Inc. (#RMD465)
- M3 Ventures, Inc. (#RMD806)
- Mass Wellspring, LLC (#RMD665)
- Mayflower Medicinals, Inc., Vertically Integrated Medical Marijuana Treatment Center
- Mission MA, Inc. (#RMD1125)
- New England Treatment Access, LLC (#RMD3028)
- Silver Therapeutics, Inc. (#RMD3059)
- Staff Recommendations on Final Licenses
 - 208 Worcester Street, LLC (#MR283652), Retail
 - Artis, LLC (#DO100113), Marijuana Courier
 - Caroline's Cannabis, LLC (#MR283694), Retail
 - CommCan, Inc. (#MR283001), Retail
 - Enlite Cannabis Dispensary, LLC (#MR281867), Retail
 - Four Daughters Compassionate Care, Inc. (#MC282243), Cultivation, Tier 4 / Indoor
 - Four Daughters Compassionate Care, Inc. (#MP281715), Product Manufacturer
 - Green Thumb Growers, LLC (#MB281692), Microbusiness
 - Heal Provincetown, Inc. (#MR282621), Retail
 - Herbal Pathways, LLC (#MR282037), Retail
 - Kaycha MA, LLC (#IL281349), Independent Testing Laboratory
 - Local Roots NE, Inc. (#MR283723), Retail



- MJ's Market, Inc. (#MR281457), Retail
- New England Craft Cultivators, LLC (#MR283416), Retail
- Paper Crane Provisions, LLC (#MC283300), Cultivation, Tier 6 / Outdoor
- Pure Botanicals, LLC (#MC281770), Cultivation, Tier 1 / Indoor
- Royal Sun Farm, LLC (#MC282001), Cultivation, Tier 6 / Outdoor
- The Haven Center, Inc. (#MR281258), Retail
- Four Daughters Compassionate Care, Inc. (#MTC1691), Vertically Integrated Medical Marijuana Treatment Center
- Staff Recommendations on Provisional Licenses
 - Evokanna Labs, LLC (#MCN283141), Cultivation, Tier 4 / Indoor
 - Evokanna Labs, LLC (#MPN281969), Product Manufacturer
 - Evokanna Labs, LLC (#MXN281382), Transporter with Other ME License
 - Frozen 4 Corporation (#MCN283525), Cultivation, Tier 2 / Indoor
 - MAIA Advanced Organics, Inc. (#MCN283086), Cultivation, Tier 5 / Indoor
 - MAIA Advanced Organics, Inc. (#MPN281960), Product Manufacturer
 - Mass Cannabis Growers Cooperative (#CON281452), Craft Marijuana Cooperative, Tier 3 / Indoor
 - Misty Mountain Shop, LLC (#MRN282634), Retail
 - Neamat, LLC (#MPN282004), Product Manufacturer
 - North Country Production, LLC (#MCN283161), Cultivation, Tier 6 / Indoor
 - Pepperell Roots, LLC (#MCN283252), Cultivation, Tier 1 / Indoor
 - Pepperell Roots, LLC (#MPN282002), Product Manufacturer
 - Pepperell Roots, LLC (#MCN283254), Cultivation, Tier 6 / Indoor
 - Spencer House, LLC (#MRN284143), Retail
 - Sugar Grove, LLC (#MCN283194), Cultivation, Tier 2 / Indoor
 - Sugar Grove, LLC (#MPN282044), Product Manufacturer
 - The Heritage Club, LLC (#MRN282762), Retail
 - Verdant Reparative, Inc. (#MPN282085), Product Manufacturer
 - Verdant Reparative, Inc. (#MRN282752), Retail
 - Zip Run, Inc. (#DOA100102), Marijuana Courier
 - Alchemy League (#RMDA3481), Vertically Integrated Medical Marijuana Treatment Center
- [Meeting Packet](#)
- Job Description for Director of Testing



- Responsible Vendor Training Materials
 - Train to Tend
 - ELearn Cannabis Academy
 - Willow Street Legal, LLC
- Memorandum re: Schedule for Review and Approval of Executive Director's Performance Goals
- Memorandum re: Commission Consideration of Options to Extend or Reissue COVID-19 Curbside Order and the Telehealth Bulletin
- Memorandum re: Discussion on adding Lawrence to the current DIA list

In Attendance:

- Chairman Steven Hoffman
- Commissioner Ava Callender Concepcion
- Commissioner Nurys Z. Camargo
- Commissioner Kimberly Roy
- Commissioner Bruce Stebbins

Minutes:

- 1) Call to Order
 - The Chairman recognized a quorum and called the meeting to order.
 - The Chairman gave notice that the meeting is being recorded.
- 2) Chairman's Comments and Updates
 - The Chairman apologized for the last minute change for the date of the meeting and thanked everyone, inside and outside the Commission, for their flexibility.
 - Commissioner Roy thanked staff for their work preparing for the meeting.
 - Commissioner Stebbins noted that he was able to give a presentation to the Rotary Club in Springfield and thanked staff, in particular the Communications staff, for helping him prepare.
 - Commissioner Camargo thanked staff, in particular the Executive Director. Commissioner Camargo also noted that she and Commissioner Concepcion were invited by former Commissioner Title to a NECANN panel and expressed here excitement to be engaging with the community.
 - Commissioner Concepcion echoed Commissioner Camargo's thanks for the organizers and attendees at the NECANN conference.
 - The Chairman gave an overview of the agenda.
- 3) Minutes for Approval – 0:04:50
 - a. Executive Session Minutes
 - The Chairman gave an overview of the topic.



- The Chairman announced that at the Commission’s August meeting, the Commission conducted a periodic review of the minutes from executive sessions to determine if the purposes for entering executive session under the Open Meeting Law still apply. The Commission has determined that the minutes from three executive sessions warrant continued non-disclosure. Minutes for the executive session held on July 9, 2020, are being withheld because of ongoing discussions between the Commission and a labor organization. Minutes for the executive session held on October 8, 2020, are being withheld because information discussed are subject to non-disclosure pursuant to a court order. Minutes for the executive session held on November 19, 2020, are being withheld because information discussed is subject to nondisclosure pursuant to a court order and is subject to pending litigation. The Commission will vote today to approve all other previously withheld executive session minutes. For more information, please see the memorandum considered by the Commission, which is included in the August meeting materials.
- January 24, 2019
 - The Chairman asked if the Commissioners had a chance to review the minutes and whether there were questions or edits.
 - Commissioner Roy moved to approve the executive session minutes for the January 24, 2019, meeting.
 - Commissioner Stebbins seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the executive session minutes for the January 24, 2019, meeting.
- June 4, 2020
 - The Chairman asked if the Commissioners had a chance to review the minutes and whether there were questions or edits.
 - Commissioner Concepcion moved to approve the executive session minutes for the June 4, 2020, meeting.
 - Commissioner Camargo seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the executive session minutes for the June 4, 2020, meeting.



- June 17, 2021
 - The Chairman asked if the Commissioners had a chance to review the minutes and whether there were questions or edits.
 - Commissioner Stebbins moved to approve the executive session minutes for the June 17, 2021, meeting.
 - Commissioner Roy seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the executive session minutes for the June 17, 2021, meeting.
- July 15, 2021
 - The Chairman asked if the Commissioners had a chance to review the minutes and whether there were questions or edits.
 - Commissioner Camargo moved to approve the executive session minutes for the July 15, 2021, meeting.
 - Commissioner Concepcion seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the executive session minutes for the July 15, 2021, meeting.

b. Public Meeting Minutes

- August 12, 2021
 - The Chairman asked if the Commissioners had a chance to review the minutes and whether there were questions or edits.
 - Commissioner Roy moved to approve the minutes for the August 12, 2021, Commission public meeting.
 - Commissioner Stebbins seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes



- The Commission unanimously approved the minutes for the August 12, 2021, meeting.

4) Executive Director's Report – 00:12:32

- The Executive Director gave an overview of licensing data, as laid out on page 188 of the [meeting packet](#).
- Commissioner Concepcion asked a clarifying question with respect to the movement in the data slide for Economic Empowerment, Social Equity Program, and Disadvantaged Business Enterprise application status.
 - The Executive Director described how as applicants move through the process, they will move “downward” through the slide, and as numbers go down in one row of the spreadsheet, there should be corresponding increase in a lower row, commensurate with advancing toward commencing operations.
- Commissioner Camargo confirmed, with respect to Cultivation data, that it is not broken out by indoor and outdoor.
 - The Executive Director confirmed it is not, but stated that moving forward, that distinction can be made.
- The Chairman noted that caregiver regulations had changed and asked whether that has resulted in an increase in the number of caregivers registered.
 - The Executive Director said anecdotally, yes, but likely the regulatory change would result in the increase in the number of patients registered in relation to caregivers.
- Commissioner Roy noted that it seems like there were a large number of licenses that have expired and asked for explanation as to why a license might expire.
 - The Executive Director said that the license fee is expensive and given the requirement of vertical integration, is an intensive and complex process, so it can be a barrier to entry, and some folks may have pivoted to the adult-use market instead.
- The Executive Director gave an overview of Virtual Community Outreach Meetings Administrative Order allowing applicants and licensees to conduct community outreach meetings through April 1, 2022, subject to certain restrictions, including acceptance by the municipality, recordings, a neutral moderator, and submission of the recording with the application.
- The Executive Director updated that medical sales information has now been integrated into the open data platform and gave an overview of that data through July.
- The Executive Director gave an overview of the application process for Cohort 3 of the Social Equity Program, including the extension of the deadline for applying to the program to November 15, 2021. The Executive Director gave an overview of the engagement of a community outreach vendor to ensure a broad reach. The Executive Director noted that applications are reviewed on a rolling basis and made clear that immediately upon acceptance to the program, the benefits associated inure to the participant.



- Commissioner Stebbins noted the hard work of Director of Equity Programing and Community Outreach Kevin Sibley working with applicants.
- Commissioner Stebbins asked whether there were ways to reach folks who do not live in an Area of Disproportionate Impact but are otherwise eligible for the program.
- The Executive Director gave an overview of some of the outreach work done to date, but also the forward-looking steps to take to ensure all steps necessary are being taken to accomplish the requisite outreach.
- The Executive Director noted that the LMS program allows for greater scale up of the program.
- Commissioner Concepcion asked, out of the 502 applications, how many have been approved for the program.
 - The Executive Director noted that about 100 applications have been approved and just over 200 applications have been reviewed to date, though approximately half required a request for more information.
- Commissioner Roy asked if the Executive Director could give the statistics from the first two cohorts for comparison purposes and asked whether the delivery licenses have increased interest in the program.
 - The Executive Director said he believes the delivery licenses have made a difference and noted that the first two cohorts combined had roughly 400 accepted participants.
- The Executive Director gave a demographic breakdown and the track selected of the Social Equity Program applicants to date.
- The Chairman asked whether the program has been modified to include delivery related curriculum.
 - The Executive Director gave an overview of how that might be addressed.
- Commissioner Camargo commented that in discussions she and Commissioner Stebbins have had with community members, there are questions about the ancillary track of the Social Equity Program and the importance of that track in building an equitable cannabis industry. Commissioner Camargo noted that it will be interesting to see the residency breakdown of the Social Equity Program participants when available.
 - The Executive Director noted that part of the breakdown with respect to the Ancillary Track, the benefits of the program for non-licensed entities may not be clear. This will require the Commission to be proactive about outreach.
- Commissioner Camargo expressed her appreciation for the information with respect to the status as a farmer as it relates to conversations with community members she has had, and the information helps focus outreach.
- Commissioner Concepcion asked that after the program participants have been identified, a similar breakdown of demographics.
- The Executive Director gave a hiring update, including with respect to the Desktop Support Analyst position currently open for applications, the Executive Assistant position that is in screening and interview stage, the 9 investigators that have been onboarded during August, and final candidates being screened for the Associate Enforcement Counsel, Constituent Services Associate, and Research Analyst positions.



The Executive Director thanked Chief People Officer Erika White, Human Resources Generalist Silea Williams, and Human Resources and Operations Project Coordinator Wendy Sanchez.

- The Executive Director gave an overview of the FY22 budget.
- Commissioner Roy thanked the Executive Director, and asked, as a revenue generating agency, the Commission's contribution to the Commonwealth.
 - The Executive Director stated that non-tax revenue generated by the Commission is approximately \$25,060,000, an approximate \$10,000,000 surplus after subtracting the Commission's budget appropriation. The Executive Director recognized Chief Financial and Administrative Officer Adriana León, for her work managing and forecasting the budget so effectively.
 - Commissioner Roy followed up to ask what time frame that revenue number applied to and if there was an estimate of the tax revenue generated from the industry.
 - The Executive director said the number given was for Fiscal Year 2021 and said he would bring back additional information at the next meeting.
- Commissioner Camargo asked about the Cannabis Regulation Fund and how that is being spent, expressing how members of the public would likely be interested to see how that money is being spent.
 - The Executive Director said that other than the appropriations to the Commission, it would require a review of the appropriations act to determine that and that he would report back.
- Commissioner Roy thanked the Executive Director for increasing the number of investigators, as that will support the Commission's goal of 100% compliance in an exponentially growing industry.

5) Staff Recommendations on Changes of Ownership – 01:05:45

a. DMA Holdings LLC

- Licensing Manager Defoe in presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- Commissioner Camargo moved to approve the Change of Ownership.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership.

6) Staff Recommendations on Renewals – 01:07:57



- Commissioner Camargo commented that she looks at renewals because it is an opportunity to see where licensees are with their Positive Impact Plans and Diversity Plans. Commissioner Camargo said that she can see progress among licensees. Commissioner Camargo gave a shout out to 253 Organics, LLC, Blackstone Valley Naturals, LLC, Cedar Roots LLC, Cloud Creamery LLC, Delta 420 LLC, Natural Medicines, Inc., Pharmacannis Massachusetts, Inc., Pure Oasis LLC, Sierra Naturals Inc., for their work contributing to their communities.
- The Chairman noted that Renewals will be considered as one or more rosters, subject to a Commissioner's request for individual treatment. The Commission will consider each for which a Commissioner requested individual treatment and then will consider the remaining applications in two rosters: (1) all other Adult-use applications; (2) the other medical-use renewals.
- Adult-Use Roster
 - Commissioner Stebbins moved to approve the remaining roster of adult-use Renewals.
 - Commissioner Roy seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the remaining roster of adult-use Renewals.
- Medical-Use Roster
 - Commissioner Camargo moved to approve the roster of medical-use Renewals.
 - Commissioner Concepcion seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the roster of medical-use Renewals.

- a. 202 Trading Company, Inc. (#MRR205849)
- b. 253 Organics, LLC (#MCR140047)
- c. 253 Organics, LLC (#MRR205865)
- d. Alternative Therapies Group, II, Inc. (#MRR205824)
- e. Atlantic Medicinal Partners, Inc. (#MRR205716)
- f. B Leaf Wellness Centre LLC (#MRR205866)



g. Berkshire Roots Inc. (#MRR205803)
h. Blackstone Valley Naturals, LLC (#MBR169277)
i. Bud's Goods & Provisions Corp. (#MCR140045)
j. Bud's Goods & Provisions Corp. (#MPR243654)
k. Budda Brothers 90 Sargeant Street LLC (#MCR140016)
l. Budda Brothers 90 Sargeant Street LLC (#MPR243625)
m. Cedar Roots LLC (#MCR140059)
n. Cedar Roots LLC (#MPR243658)
o. Cloud Creamery LLC (#MPR243660)
p. Coastal Solutions (#MTR263101)
q. Cosmopolitan Dispensary, Inc. (#MRR205847)
r. Cultivate Cultivation, LLC (#MCR140073)
s. Cultivate Cultivation, LLC (#MPR243675)
t. Cultivate Leicester, Inc. (#MRR205864)
u. Curaleaf North Shore, Inc. (#MCR140063)
v. Curaleaf North Shore, Inc. (#MPR243663)
w. Delta 420 LLC (#MRR205842)
x. FFD Enterprises MA, Inc. (#MCR140032)
y. FFD Enterprises MA, Inc. (#MPR243639)
z. FFD Enterprises MA, Inc. (#MRR205796)
aa. Fresh Fields Lowell LLC (#MRR205814)
bb. Good Chemistry of Massachusetts, Inc. (#MRR205830)
cc. Green River Cannabis Company Inc (#MRR205855)
dd. Greenhouse Naturals LLC (#MRR205800)
ee. Grow Rite, LLC (#MCR140074)
ff. Harmony of MA, Inc. (#MRR205862)
gg. HVV Massachusetts, Inc. (#MCR140039)
hh. HVV Massachusetts, Inc. (#MPR243647)
ii. HVV Massachusetts, Inc. (#MRR205810)
jj. I.N.S.A., Inc. (#MCR140061)
kk. I.N.S.A., Inc. (#MPR243662)
ll. I.N.S.A., Inc. (#MRR205843)
mm. Late Spring, Inc. (#MRR205853)
nn. Littleton Apothecary LLC (#MRR205828)
oo. Local Roots NE Inc. (#MRR205851)
pp. MCR Labs, LLC (#ILR267895)
qq. Minuteman Farm, LLC (#MCR140067)



rr. Nature's Medicines, Inc. (#MCR140065)

ss. Nature's Medicines, Inc. (#MRR205845)

tt. Nature's Medicines, Inc. (#MRR205846)

uu. Nature's Medicines, Inc. (#MRR205825)

- Commissioner Camargo requested a condition.
 - Proposed condition: Within 30 days, applicant to clarify if the \$5,000 donation to the NAACP for New Bedford is per license or per the four licenses.
- Commissioner Camargo moved to approve the Renewals, subject to the condition requested by Commissioner Camargo.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Renewals, subject to the condition requested by Commissioner Camargo.

vv. NEO Manufacturing MA LLC (#MCR140057)

ww. NEO Manufacturing MA LLC (#MPR243659)

xx. New England Treatment Access, LLC (#MCR140053)

yy. New England Treatment Access, LLC (#MPR243651)

zz. New England Treatment Access, LLC (#MRR205840)

aaa. New England Treatment Access, LLC (#MRR205839)

- Commissioner Camargo requested a condition.
 - Proposed condition: Within 90 days applicant to provide partnership letter from Western, MA college.
- Commissioner Roy moved to approve the Renewals, subject to the condition requested by Commissioner Camargo.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Renewals, subject to the condition requested by Commissioner Camargo.



bbb. New England Treatment Access, LLC (#MRR205835)

- Commissioner Stebbins moved to approve the Renewal, subject to the condition requested by Commissioner Camargo.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Renewal, subject to the condition requested by Commissioner Camargo.

ccc. New Leaf Enterprises, Inc. (#MRR205822)

ddd. New Leaf Enterprises, Inc. (#MRR205820)

eee. Northeast Alternatives, Inc. (#MCR140062)

fff. Northeast Alternatives, Inc. (#MPR243672)

ggg. Northeast Alternatives, Inc. (#MRR205857)

hhh. Pharmacannis Massachusetts Inc. (#MRR205831)

iii. Pure Oasis LLC (#MRR205797)

jjj. Silver Therapeutics, Inc. (#MMCR140077)

kkk. Silver Therapeutics, Inc. (#MMPR243661)

lll. Silver Therapeutics, Inc. (#MMPR243678)

mmm. Silver Therapeutics, Inc. (#MRR205870)

nnn. Sira Naturals, Inc. (#MCR140058)

ooo. Sira Naturals, Inc. (#MPR243665)

ppp. Sira Naturals, Inc. (#MXR126659)

qqq. The Healing Center LLC (#MRR205871)

rrr. Team Green, LLC (#MRR205838)

sss. Terpene Journey, LLC (#MRR205791)

ttt. The Heirloom Collective, Inc. (#MCR140054)

uuu. The Heirloom Collective, Inc. (#MPR243657)

vvv. Turning Leaf Centers Northampton, LLC (#MRR205778)

www. Western Front, LLC (#MRR205827) (end of Adult-Use)

xxx. Ermont, Inc. (#RMD225)

yyy. Good Chemistry of Massachusetts, Inc. (#RMD3061)

zzz. Holistic Health Group, Inc. (#RMD1566)

aaaa. M3 Ventures, Inc. (#RMD465)



bbbb. M3 Ventures, Inc. (#RMD806)

cccc. Mass Wellspring, LLC (#RMD665)

dddd. Mayflower Medicinals, Inc., Vertically Integrated Medical Marijuana Treatment Center

eeee. Mission MA, Inc. (#RMD1125)

ffff. New England Treatment Access, LLC (#RMD3028)

gggg. Silver Therapeutics, Inc. (#RMD3059)

7) Staff Recommendations on Final Licenses – 01:21:43

- The Chairman noted that the Commission considers Final Licenses as a roster unless a Commissioner requests otherwise. There are two rosters; (1) all adult-use licenses; (2) and (2) the sole medical-use license.

- Adult-Use Roster

- Commissioner Concepcion moved to approve the roster of adult-use Final Licenses.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the roster of adult-use Final Licenses.

- Medical-Use Final License

- Commissioner Roy moved to approve the medical-use Final License.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the medical-use Final License.

a. 208 Worcester Street, LLC (#MR283652), Retail

b. Artis, LLC (#DO100113), Marijuana Courier

c. Caroline's Cannabis, LLC (#MR283694), Retail

d. CommCan, Inc. (#MR283001), Retail

e. Enlite Cannabis Dispensary, LLC (#MR281867), Retail

f. Four Daughters Compassionate Care, Inc. (#MC282243), Cultivation, Tier 4 / Indoor



- g. Four Daughters Compassionate Care, Inc. (#MP281715), Product Manufacturer
- h. Green Thumb Growers, LLC (#MB281692), Microbusiness
- i. Heal Provincetown, Inc. (#MR282621), Retail
- j. Herbal Pathways, LLC (#MR282037), Retail
- k. Kaycha MA, LLC (#IL281349), Independent Testing Laboratory
- l. Local Roots NE, Inc. (#MR283723), Retail
- m. MJ's Market, Inc. (#MR281457), Retail
- n. New England Craft Cultivators, LLC (#MR283416), Retail
- o. Paper Crane Provisions, LLC (#MC283300), Cultivation, Tier 6 / Outdoor
- p. Pure Botanicals, LLC (#MC281770), Cultivation, Tier 1 / Indoor
- q. Royal Sun Farm, LLC (#MC282001), Cultivation, Tier 6 / Outdoor
- r. The Haven Center, Inc. (#MR281258), Retail (end of Adult-Use)

- s. Four Daughters Compassionate Care, Inc. (#MTC1691), Vertically Integrated Medical Marijuana Treatment Center

The Commission took a brief recess until 11:35 A.M. (01:34:40).

8) Staff Recommendations on Provisional Licenses

- The Chairman noted that the Commission will consider each Provisional License application individually and will work to reconcile any duplicative conditions requested by the Commissioners.

- a. Evokanna Labs, LLC (#MCN283141), Cultivation, Tier 4 / Indoor
 - Licensing Manager Defoe presented the Staff Recommendation for all three Evokanna Labs, LLC Provisional Licenses, subject to separate votes.
 - The Chairman asked for questions or comments.
 - Commissioner Stebbins moved to approve the Provisional License.
 - Commissioner Roy seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the Provisional License.

- b. Evokanna Labs, LLC (#MPN281969), Product Manufacturer
 - The Chairman asked for questions or comments.
 - Commissioner Roy moved to approve the Provisional License.
 - Commissioner Concepcion seconded the motion.



- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the Provisional License.
- c. Evokanna Labs, LLC (#MXN281382), Transporter with Other ME License
- The Chairman asked for questions or comments.
 - Commissioner Concepcion moved to approve the Provisional License.
 - Commissioner Camargo seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the Provisional License.
- d. Frozen 4 Corporation (#MCN283525), Cultivation, Tier 2 / Indoor
- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
 - The Chairman asked for questions or comments.
 - Commissioner Stebbins requested two conditions.
 - Proposed conditions:
 - Prior to Final Application for Licensure, review Positive Impact Plan and consider a strategy for outreach to residents of nearby Disproportionate Impact designated community of Mansfield for employment and provide any update.
 - Prior to Final Application for Licensure, clarify reference to Diversity Plan in Positive Impact Plan and provide any update.
 - Commissioner Roy commended the applicant for the generosity displayed in the Positive Impact Plan and the investment in the community.
 - Commissioner Camargo moved to approve the Provisional License, subject to the conditions requested by Commissioner Stebbins.
 - Commissioner Stebbins seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes



- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Stebbins.

e. MAIA Advanced Organics, Inc. (#MCN283086), Cultivation, Tier 5 / Indoor

- Licensing Manager Defoe presented the Staff Recommendation for both MAIA Advanced Organics, Inc. Provisional Licenses, subject to separate votes.
- The Chairman asked for questions or comments.
- Commissioner Stebbins requested a condition to apply to both licenses.
 - Proposed condition: Prior to Final Application for Licensure, review Positive Impact Plan and consider a strategy for outreach to residents of nearby Disproportionate Impact designated community of Fitchburg for employment and provide any update.
- Commissioner Roy requested a condition to apply to both licenses.
 - Proposed condition: Prior to Final application for Licensure, please update Diversity Plan under programs section, namely sub-section six to also include veterans in hiring advertisements.
- Commissioner Stebbins moved to approve the Provisional License, subject to the conditions requested by Commissioners Stebbins and Roy.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Stebbins and Roy.

f. MAIA Advanced Organics, Inc. (#MPN281960), Product Manufacturer

- The Chairman asked for questions or comments.
- Commissioner Roy moved to approve the Provisional License, subject to the conditions requested by Commissioners Stebbins and Roy.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Stebbins and Roy.



g. Mass Cannabis Growers Cooperative (#CON281452), Craft Marijuana Cooperative, Tier 3 / Indoor

- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Camargo requested a condition.
 - Proposed Condition: Prior to final license applicant to clarify what the “Membership Lottery” means as part of their Positive Impact Plan.
- Commissioner Roy requested a condition.
 - Proposed condition: Prior to Final application for Licensure, please update Diversity and Inclusion plan under the program section to also include veterans publications/ job sites and other veteran outreach strategies when advertising employment opportunities.
- Commissioner Stebbins commended this applicant, and its Diversity Plan included a goal to buy goods and services from a diverse group of vendors and noted how that goal is supported by individuals joining the ancillary track of the Social Equity Program.
- Commissioner Concepcion moved to approve the Provisional License, subject to the conditions requested by Commissioners Camargo and Roy.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Camargo and Roy.

h. Misty Mountain Shop, LLC (#MRN282634), Retail

- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Roy requested two conditions.
 - Proposed conditions:
 - Prior to Final application for Licensure, the applicant shall ensure compliance with 935 CMR 500.050(7)(c), namely, not providing direct or indirect compensation to Independent Testing Laboratories, in the execution of its Plan to Positively Impact Disproportionately Harmed People as a condition of licensure.
 - Consumer Education Compliance condition: Prior to final licensure, and upon receiving a commence operations notice, the applicant shall ensure full compliance with all consumer education material requirements



applicable to its license type in accordance with 935 CMR 500.140(6)(a)-(j)

- Commissioner Stebbins requested a condition.
 - Proposed condition: Prior to Final Application for Licensure, review diversity hiring goals and projected number of employees and provide any updates.
- Commissioner Camargo moved to approve the Provisional License, subject to the conditions requested by Commissioner Stebbins and Roy.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Stebbins and Roy.

i. Neamat, LLC (#MPN282004), Product Manufacturer

- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Concepcion requested a condition.
 - Proposed condition: Provide greater detail on who the positive impact plan is intended to benefit and how selected clean-up locations will impact the specified cohort.
- Commissioner Stebbins moved to approve the Provisional License, subject to the condition requested by Commissioner Concepcion.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Concepcion.

j. North Country Production, LLC (#MCN283161), Cultivation, Tier 6 / Indoor

- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Concepcion commented that with respect to the Security Plan, which included a letter from the Holyoke of the Chief of Police noting that North Country had



submitted its security plan and sought approval. Commissioner Concepcion wanted to commend North Country for taking those extra steps.

- Commissioner Roy requested a condition, commenting that the Positive Impact Plan includes support for Holyoke Community College, and noted how Community Colleges in the Commonwealth are largely located in Areas of Disproportionate Impact and incredible resources to the public of the Commonwealth.
 - Proposed condition: Prior to Final application for Licensure, please update Diversity Plan under programs section, namely sub-section one to also include veterans in aforementioned notices.
- Commissioner Roy moved to approve the Provisional License, subject to the condition requested by Commissioner Roy.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Roy.

k. Pepperell Roots, LLC (#MCN283252), Cultivation, Tier 1 / Indoor

- Licensing Manager Defoe presented the Staff Recommendation for the two colocated Pepperell Roots, LLC Provisional Licenses.
- The Chairman asked for questions or comments.
- Commissioner Stebbins requested two conditions to apply to all three Pepperell Roots, LLC licenses.
 - Proposed conditions:
 - Prior to Final Application for Licensure, provide clarification to CCC Licensing staff whether Positive Impact Plan educational sessions require an admittance fee and if educational sessions are related to recruiting potential employees.
 - Prior to Final Application for Licensure, review Positive Impact Plan and any strategy for outreach to residents of nearby Disproportionate Impact designated community of Lowell for employment and provide any update.
- Commissioner Concepcion moved to approve the Provisional License, subject to the conditions requested by Commissioner Stebbins.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes



- Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by commissioner Stebbins.

l. Pepperell Roots, LLC (#MPN282002), Product Manufacturer

- The Chairman asked for questions or comments.
- Commissioner Camargo moved to approve the Provisional License, subject to the conditions requested by Commissioner Stebbins.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by commissioner Stebbins.

m. Pepperell Roots, LLC (#MCN283254), Cultivation, Tier 6 / Indoor

- Licensing Manager Defoe presented the Staff Recommendation for the Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Stebbins moved to approve the Provisional License, subject to the conditions requested by Commissioner Stebbins.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by commissioner Stebbins.

n. Spencer House, LLC (#MRN284143), Retail

- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Concepcion requested a condition.
 - Proposed condition: Prior to final licensure, applicant must amend its security plan to state that the appropriate Law Enforcement Authorities and the Commission shall be notified of any breach of security or other reportable incident defined in 500.110(9).



- Commissioner Stebbins requested two conditions.
 - Proposed conditions:
 - Prior to Final Application for Licensure, contact CCC Licensing Division for an update to confirm your training and recruitment partners eligibility to support your activities.
 - Prior to Final Application for Licensure, review diversity hiring goals and projected number of employees and provide any updates.
 - Commissioner Roy moved to approve the Provisional License, subject to the conditions requested by Commissioners Concepcion and Stebbins.
 - Commissioner Concepcion seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Concepcion and Stebbins.
- o. Sugar Grove, LLC (#MCN283194), Cultivation, Tier 2 / Indoor
- Licensing Manager Defoe presented the Staff Recommendation for both Sugar Cove, LLC Provisional Licenses, subject to separate votes.
 - The Chairman asked for questions or comments.
 - Commissioner Stebbins requested a condition to apply to both licenses.
 - Proposed condition: Prior to Final Application for Licensure, review Positive Impact Plan and any strategy for outreach to residents of nearby Disproportionate Impact designated community of Fitchburg for employment and provide any updates.
 - Commissioner Concepcion moved to approve the Provisional License, subject to the condition requested by Commissioner Stebbins.
 - Commissioner Camargo seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Stebbins.
- p. Sugar Grove, LLC (#MPN282044), Product Manufacturer
- The Chairman asked for questions or comments.



- Commissioner Camargo moved to approve the Provisional License, subject to the condition requested by Commissioner Stebbins.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Stebbins.

q. The Heritage Club, LLC (#MRN282762), Retail

- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Roy requested a condition, commenting that this applicant’s demonstrated generosity in their Positive Impact Plan.
 - Requested condition: Prior to Final application for Licensure, please update Diversity and Inclusion plan namely under “advertise all job postings section” to also include veterans publications/ job sites and other veteran outreach strategies when advertising employment opportunities.
- Commissioner Camargo echoed Commissioner Roy’s comments and commended the applicant for its focus on supporting its local community.
- Commissioner Stebbins moved to approve the Provisional License, subject to the condition requested by Commissioner Roy.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Roy.

r. Verdant Reparative, Inc. (#MPN282085), Product Manufacturer

- Licensing Manager Defoe presented the Staff Recommendation for both Verdant Reparative, Inc. Provisional Licenses, subject to separate votes.
- The Chairman asked for questions or comments.
- Commissioner Stebbins requested a condition to apply only to the Product Manufacturer license.



- Prior to Final Application for Licensure for Production, identify any hiring goals for women, minorities, veterans, individuals with disabilities and LGBTQ residents.
 - Commissioner Roy moved to approve the Provisional License, subject to the condition requested by Commissioner Stebbins.
 - Commissioner Concepcion seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Recused
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission approved the Provisional License by a vote of four in favor and one refusal, subject to the condition requested by Commissioner Stebbins.
- s. Verdant Reporative, Inc. (#MRN282752), Retail
- The Chairman asked for questions or comments.
 - Commissioner Concepcion moved to approve the Provisional License.
 - Commissioner Stebbins seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Recused
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission approved the Provisional License by a vote of four in favor and one refusal.
- t. Zip Run, Inc. (#DOA100102), Marijuana Courier
- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
 - The Chairman asked for questions or comments.
 - Commissioner Stebbins moved to approve the Provisional License
 - Commissioner Roy seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
 - The Commission unanimously approved the Provisional License.



u. Alchemy League (#RMDA3481), Vertically Integrated Medical Marijuana Treatment Center

- Licensing Manager Defoe presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Roy moved to approve the Provisional License
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License.

- Commissioner Stebbins clarified that the second vote with respect to Sugar Grove LLC was for MPN282044 rather than MCN283194.

The Commission took a break until 12:45 P.M (2:44:41).

9) Commission Discussion and Votes

a. Timeline for Executive Director Performance Review Process

- Commissioner Stebbins gave an overview of his memorandum regarding Schedule for Review and Approval of Executive Director's Performance Goals.
- Commissioner Stebbins moved to approve the schedule as outlined in the memorandum regarding Schedule for Review and Approval of Executive Director's Performance Goals.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the motion.

b. Possible Extension of COVID-19 Administrative Actions

- The Executive Director gave an overview of the topic.
- The Chairman noted that he usually reserves his comments until other Commissioners have had the chance to speak, but in this instance, he would take the liberty to make a comment at the start. The Chairman said that there are two issues on the table from his perspective, first, the merits of the policy and second the process of changing the



policy. The Chairman noted that as a matter of process, he is strongly opposed to the process in this instance. The Chairman noted that over the past four years, the Commission has drafted and amended its regulations through a thorough deliberative process. He recognized that new Commissioners may see areas for improvement in the regulations as well, which the Chairman noted was the desired outcome of rotating Commissioners. The Chairman said he believes changes to the regulations should be made through the statutorily established regulatory change process, which includes staff work, Commission discussion and vote on proposed changes to the regulations, hearings, public comment, and final draft regulations. The Chairman said that, as painful and time consuming as amending the regulations can be, waivers are intended to be done in a one-off manner to address a unique hardship by suggesting an alternative that still satisfies the spirit of the regulations, rather than addressing changes of general applicability. The Chairman expressed his concern that this could create a precedent to change the regulations by way of a waiver, rather than the appropriate Administrative Procedure Act process.

- Commissioner Roy said that she largely agrees with the Chairman's analysis but stated that she is comfortable moving forward in this way because of concerns about rising Delta variant rates and because the order creates a temporary change to the regulations, rather than a permanent one, and therefore, believes it is appropriate in this context.
- The Chairman clarified that Commissioner Roy's perspective pertains to the telehealth waiver or whether it also applies to curbside sales as well.
 - Commissioner Roy said that her perspective applies to curbside sales as pertains to medical.
- Commissioner Camargo echoed Commissioner Roy's statements and recommended revisiting the topic early in the new calendar year.
- Commissioner Stebbins asked the Executive Director with respect to how the waiver request process would work, especially given the number of certifying healthcare providers and asked what the timeline might be for approving waivers. Commissioner Stebbins also asked whether there might be a scenario in which one waiver might be approved and another not being denied.
 - The Executive Director said that he believes it would only take a few days to consider waivers. The Executive Director noted that notice would be sent to anyone who previously requested and was granted a waiver in this regard. The Executive Director said that likely no one would be denied, but there may be additional information if the request was incomplete. The Executive Director also clarified that the requirement that healthcare providers establish a bona fide relationship with patients is not being waived.
 - Deputy General Counsel Pauline Nguyen said that the process is relatively streamlined. The Deputy General Counsel noted that the ongoing nature of the pandemic is the essential basis for a waiver.
- Commissioner Concepcion wanted to highlight a distinction between the two actions in the orders, noting that curbside sales align with what is in the regulations. With respect to telehealth, however, it is a variation from the regulations. Commissioner Concepcion noted that it is helpful to know that other agencies have allowed telehealth.



- Commissioner Roy suggested establishing an affirmative date to review the order.
- Commissioner Camargo recommended the January meeting for that review date, which would allow for the collection and consideration of data.
- The Chairman commented that, though he will vote no, he wants to be clear that his vote is based on concerns about process, and not the merits of the matters. He expressed that he believes this process sets a concerning precedent, but he is not opposed to telehealth or curbside.
- Commissioner Concepcion moved, relying on its authority under G. L. c. 94G, § 4 (a), c. 94I, and the associated regulations, and in recognition of the continuing risks posed by COVID-19, that the Commission extend the availability of medical curbside operations and the telehealth waiver process. Consistent with its prior delegation of authority the Commission directs the Executive Director, and his delegees, to take all necessary steps to reissue the following:
 1. The Final Administrative Order Allowing Curbside Operations, which would allow Medical Marijuana Treatment Centers (MTCs) only to conduct curbside transfers for the sale of medical-use marijuana or marijuana products; and
 2. The Bulletin on Telehealth Consultations for Patients, which would allow Certifying Healthcare Providers to submit a new waiver request under 935 Code Mass Regs. § 501.850 (2), specifically, a waiver of the requirement under 935 Code Mass Regs. § 501.002, that the provider conducts an in-person visit for the initial patient certification.

Both of these administrative orders and the delegations of authority to the Executive Director will be reviewed at the Commission's January 2022 meeting.

- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – No
- The Commission approved the motion by a vote of four in favor and one against.

c. Job Description: Director of Testing

- The Executive Director gave an overview of the topic and job description.
- Commissioner Camargo expressed her view that this role is needed and important to the maturation of the industry.
- The Chairman confirmed that this job description was accounted for in the budget.
- Commissioner Camargo moved to approve the job description.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes



- Commissioner Stebbins – Yes
- Chairman Hoffman – Yes
- The Commission unanimously approved the job description.

d. Responsible Vendor Training Applicants

- Research Project Coordinator Olivia Laramie gave an overview of the topic and each applicant.
- The Chairman noted that all three applications will be considered as a roster.
- i. Train to Tend
- ii. ELearn Cannabis Academy
- iii. Willow Street Legal, LLC
- The Chairman asked for questions or comments.
- Commissioner Concepcion requested a condition.
- Commissioner Roy confirmed that these would be added to the existing roster of RVT Trainers, rather than replacing some.
- Commissioner Camargo noted that this is another method of entry into the cannabis industry, and perhaps could be an avenue for Social Equity Program participants in the Ancillary Track.
- Commissioner Stebbins moved to approve the roster of Responsible Vendor Training applications.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously approved the roster of Responsible Vendor Training.

10) New Business the Chair Did Not Anticipate at the Time of Posting – 03:26:16

a. Discussion on adding Lawrence to the current Area of Disproportionate Impact list

- The Chairman introduced the topic.
- Commissioner Camargo thanked the Chairman for the opportunity to address her fellow Commissioners, staff, and the public. Commissioner Camargo acknowledged, as the Chairman did, that the matter about to be discussed by the Commission was not on the agenda. Commissioner Camargo said she did not want to compromise process or disregard the work of Commission staff and community members already ongoing with respect to the second report regarding Areas of Disproportionate Impact. Commissioner Camargo said she would like her fellow Commissioners to just think about this as a critical and urgent exception to the overall process. Commissioner Camargo referred to a recent memo she sent raising her concerns around the omission of the City of



Lawrence from both the first Disproportionate Impact Area study in 2018 and the most recent study released in March of this year, on which the Commission has not yet voted. Commissioner Camargo said that in the interest of justice, she hoped her fellow Commissioners also understand the sense of urgency with adding the City of Lawrence to the Commission's current list of 29 cities and towns designated as Area of Disproportionate Impact. Commissioner Camargo recognized that her colleagues may be asking, "*Commissioner Camargo, why Lawrence and why now?*" Commissioner Camargo said she can explain why Lawrence and why now. Commissioner Camargo said she knows better now, and, after 9 months in this role, regulating a 2-billion-dollar industry for the first state in the country to mandate equity and inclusion to those disproportionately harmed by the war on drugs, that the data is telling us a story, a story that the Commission may not be able to go back and rewrite. Commissioner Camargo said that in light of the Commission's Social Equity Program application extension, for which she thanks the Executive Director, the omission of the City of Lawrence from being designated an Area of Disproportionate Impact for the past four years has created inequalities in the Commission's programming and mission. Therefore, Commissioner Camargo said it is imperative that the Commission make an exception to the overall process before it is too late for one of the communities most disproportionately harmed by the war on drugs in Massachusetts. Commissioner Camargo said that she honestly thinks everyone on the Commission agrees that Lawrence would fall in the top tier of any list and therefore should have been on the list designating Areas of Disproportionate Impact. Commissioner Camargo noted that the Social Equity Program's Latinx enrollment does not represent the disproportionate impact that the War on Drugs has had on the Lawrence community. Commissioner Camargo noted that, while the Commonwealth's Latinx community represents 12% of the state's population, only 11% of Cohort One identified as Latinx, with a modest increase in Cohort Two with 20% of the enrollment identifying as Latinx. Commissioner Camargo also noted the following facts about Lawrence:

- Lawrence poverty rate is 24.2% (1 out of every 4 residents lives in poverty).
- Lawrence is 82% Latinx with a median income of \$44,618.
- Lawrence ranks 9th in cities that release the most inmates back into their community and, like many, they have been disproportionately impacted by the War on Drugs. From January to May of this year the Essex County daily inmate count ranked highest. Data will show Lawrence as one of the leading contributing towns when it comes those numbers.
- Lawrence has historically been disfranchised, from school receivership in 2011 until recently, to its poverty levels, over policing, and even negative comments from elected officials from a neighboring state – creating a narrative that continues to disenfranchise the Lawrence community.

Commissioner Camargo asked her fellow Commissioners whether they can really think of a community like Lawrence that has been disproportionately impacted by the War on Drugs and can continue to leave it behind, creating more barriers for access, employment, resources, and a chance to create generational wealth. Commissioner Camargo said the fact that the City of Lawrence was not identified as an Area of



Disproportionate Impact in twice in four years, for whatever reason, is unacceptable. Commissioner Camargo said she believes everything the former Commissioners, including the Chairman and the Executive Director, have created was in the spirit of the Commission's mission, including the development of the regulations, hiring practices, the Economic Empowerment Applicant, the Social Equity Program, priority inspections and waivers, etc. Commissioner Camargo said, however, that notwithstanding those efforts, Lawrence has been missing in action, which is why she is raising this issue now. Commissioner Camargo reiterated that the answer to "why Lawrence why Now" is that it is in the interest of justice. Commissioner Camargo expressed her hope that her fellow Commissioners also understand the sense of urgency with adding the City of Lawrence to the Commission's current list of the 29 cities and towns.

- Commissioner Stebbins thanked Commissioner Camargo and the Chairman for putting this important topic before the Commission. Commissioner Stebbins spoke with Director of Equity Programming and Community Outreach Sibley about the opportunities to accomplish the Commission's statutory mandate. Commissioner Stebbins noted that in the most recent Disproportionate Impact Study was missing with respect to Lawrence, researchers stated that data indices suggest Lawrence would most likely be included in the list of communities. Commissioner Stebbins noted the data presented at each meeting shows the lack of diversity in ownership in the industry as well as in the demographic makeup of Registered Agents. Commissioner Stebbins also noted that, without an established time frame for Cohort 4 of the Social Equity Program, waiting for cohort 4 would leave a lot of people out of the benefits of that program. In light of the extension of the Social Equity Program, there is an opportunity to include Lawrence residents as part of cohort 3. Commissioner Stebbins suggested that an approval of this designation today should come with the condition that the city of Lawrence officially request that designation.
- Commissioner Camargo thanked Commissioner Stebbins for his comment and added that she has received a lot of communication from community members, residents, organizations, and leaders, all advocating for the designation of Lawrence as an Area of Disproportionate Impact.
- Commissioner Roy thanked Commissioner Camargo for her commitment to the topic. Commissioner Roy said that Commissioners agree that Lawrence should be added to the list of Areas of Disproportionate Impact but expressed concerns about process. Commissioner Roy noted that there may be other communities that would be designated as Areas of Disproportionate Impact as a result of the recent study, and therefore, would respectfully ask for this discussion to be postponed until the next meeting.
- Commissioner Concepcion thanked Commissioner Camargo. Commissioner Concepcion asked questions about the parameters of the current request and some more information about Lawrence in comparison to the other municipalities that Commissioner Roy mentioned.
- Commissioner Camargo said that it is well recognized that Lawrence should have been included in the original list, and so is asking that Lawrence be included in the list now, to allow for Social Equity eligibility, and contributions through Positive Impact Plans.



Commissioner Camargo noted that there are other towns and cities still being analyzed by UMass, but Lawrence's exclusion previously and at this time creates a disparity that creates a unique moment and sense of urgency compared to other municipalities, which may or may not ultimately end up on the list, but Lawrence, by all measures, should definitely be on the list. Commissioner Camargo recognized that this request is a deviation from the process. Commissioner Camargo noted she is not seeking to change or stop the ongoing process to otherwise identify other municipalities as Area Disproportionate Impact but noted that that process could go on for some time, and in that time, one of the largest cities in the Commonwealth is being further disproportionately impacted.

- Commissioner Concepcion noted that she previously asked for a robust process for destination Areas of Disproportionate impact and asked Commissioner Camargo to describe the exigent circumstances that necessitates Lawrence to be considered outside that process. Commissioner Concepcion noted that there may be areas of Boston, for example, that should be designated as an Area of Disproportionate Impact.
- Commissioner Camargo recognized that much of Boston has already been designated an Area of Disproportionate Impact, largely because of outreach by the Commission to the city for arrest data. Commissioner Camargo said the urgency is created by the time it will take to complete the robust process discussed, and by the time that process is complete, the opportunity for folks to benefit from that designation continues to disenfranchise Lawrence residents. Commissioner Camargo reiterated that by all data indices available, Lawrence should have been included initially but for a lack of arrest data being reported to a given database. Commissioner Camargo noted that some additional outreach by the Commission to Lawrence might have resolved that issue, but in the meantime, Lawrence is not getting any piece of the pie, whereas Boston and other communities are at least getting some of the pie.
- Commissioner Roy asked Commissioner Camargo if she had the opportunity request from Lawrence the data needed to confirm this designation.
- Commissioner Camargo said that she has not been able to confirm that Lawrence would give the data, but noted that if the Commission officially reached out, as it had with respect to Boston, it may be open to providing the data.
- The Chairman noted that based on his recollection, the Commission had reached out to Lawrence for data when it reached out to Boston.
- Commissioner Roy noted that Lawrence has prohibited cannabis businesses in its jurisdiction, so this would allow for the residency requirement for Social Equity Program, but she is concerned with recognizing Lawrence when other municipalities, under the recent study, scored high in the indices for inclusion on the list of Areas of Disproportionate Impact.
- Commissioner Camargo clarified that Lawrence should have been included initially as a result of the first study, as well as the second study, whereas other municipalities would be added simply as a result of the second study, so making this exception with respect to Lawrence is a little different than the other municipalities.
- The Executive Director noted that staff members are working to assess the study and developing a recommendation for the Commission. The Executive Director said he



could not give a definite deadline for that recommendation but anticipates it will bleed into the new year. The Executive Director defended the study, noting that going into the second report, it was known that Boston data was missing, and it was discovered during the second phase of the report that Lawrence data was missing.

- Commissioner Camargo recognized the Executive Director's comments but noted that additional outreach could have been done and creativity could have been exercised to address the shortcomings in the study.
- Commissioner Concepcion echoed a distinction Commissioner Camargo made that Lawrence was left out of both iterations of the study because of lack of data, which is indicative of inequity itself, whereas other municipalities that might be included as a result of the second study because the data was available, and that is a persuasive consideration. Commissioner Concepcion therefore suggested limiting the effect of the decision any vote today to recognizing Lawrence as an Area of Disproportionate Impact to eligibility for the Social Equity Program until further study can be completed with respect to Lawrence and other municipalities.
- Commissioner Camargo acknowledged that this is a deviation from the planned process but her viewpoint with respect to the urgency involved. Commissioner Camargo said she welcomed Commissioner Concepcion's suggestion.
- Commissioner Roy recommended that the topic be postponed until the next meeting and make an appeal to the City of Lawrence for the data, in order to consider it then, with the ultimate goal of adding Lawrence as an Area of Disproportionate Impact.
- Commissioner Stebbins asked that if there is a postponement of the question, that it not limit staff's ability to do aggressive outreach in communities like Lawrence to participate in the cohort 4 of the social Equity Program.
- Commissioner Roy moved to postpone to the next meeting the question of designating the City of Lawrence as an Area of Disproportionate Impact, to appeal to the City of Lawrence to provide enforcement data in order to designate the City of Lawrence as an Area of Disproportionate Impact, which would allow residents of Lawrence one month to apply for the Social Equity Program after such designation and to robustly enhance community outreach to residents of the City of Lawrence and other identified areas, with the ultimate goal of designating the City of Lawrence as an Area of Disproportionate impact.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – No
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission approved the motion by a vote of four in favor and one opposed.
- Commissioner Concepcion wanted to reiterate for the public that the new deadline for cohort 4 of the Social Equity Program begins on November 15.
- Commissioner Camargo thanked all the Commissioners for the discussion and insights.



- The Chairman thanked Commissioner Camargo for her leadership on this topic and her graciousness in postponing the question.
- Commissioner Roy also thanked Commissioner Camargo for her leadership on the topic.

11) Next Meeting Date

- The Next meeting date will be October 14, 2020, at 10 A.M

12) Adjournment

- Commissioner Stebbins moved to adjourn the meeting.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - Commissioner Camargo – Yes
 - Commissioner Concepcion – Yes
 - Commissioner Roy – Yes
 - Commissioner Stebbins – Yes
 - Chairman Hoffman – Yes
- The Commission unanimously voted to adjourn the meeting.

