

CANNABIS CONTROL COMMISSION

**April 07, 2022  
10:00 AM**

**Via Remote Participation via [Microsoft Teams Live\\*](#)**

PUBLIC MEETING MINUTES

**Documents:**

- Application Materials associated with:
  - Staff Recommendations on Changes of Ownership
    - Four Daughters Compassionate Care, Inc.
    - Shine Diamond, LLC
    - Solurge, Inc.
    - ToroVerde (Massachusetts), Inc.
    - ToroVerde (Massachusetts) II, Inc.
    - ToroVerde (Massachusetts) III, Inc.
    - West County Collective
  - Staff Recommendations on Renewals
    - 27 Broom Street, LLC (#MPR243755)
    - 27 Broom Street, LLC (#MCR140193)
    - 27 Broom Street, LLC (#MCR140159)
    - AmeriCann Brands, Inc. (#MCR140194)
    - Bask, Inc. (#MPR243733)
    - Bask, Inc. (#MCR140169)
    - Beacon Compassion, Inc. (#MPR243746)
    - Beacon Compassion, Inc. (#MCR140186)
    - BWell Holdings, Inc (#MRR205997)
    - Canna 11 Holyoke, LLC (#MCR140199)
    - Cape Cod Grow Lab, LLC (#MPR243764)
    - Cape Cod Grow Lab, LLC (#MCR140201)
    - CastleRock Agricultural Enterprises Incorporated (#MCR140179)
    - CNA Stores, Inc. (#MRR206019)
    - CNA Stores, Inc. (#MRR205992)
    - Crabgrass LLC (#MCR140168)
    - Debilitating Medical Condition Treatment Centers (#MCR140192)
    - Elev8 Cannabis Inc (#MRR205983)
    - Evergreen Strategies, LLC (#MRR206038)
    - Evergreen Strategies, LLC (#MRR206037)



- Fernway LLC (#MPR243773)
- Galil Greenery LLC (#MRR206034)
- Green Railroad Group, Inc. (#MRR205982)
- Green World LLC (#MRR206012)
- Greener Leaf, Inc. (#MRR206011)
- Grow Team Gardens LLC (#MBR169286)
- Healthy Pharms, Inc. (#MRR205972)
- Healthy Pharms, Inc. (#MPR243725)
- Healthy Pharms, Inc. (#MCR140151)
- Hennep, Inc. (#MRR206005)
- HIGHMINDED LLC (#MRR206006)
- HIGHMINDED LLC (#MPR243745)
- Holistic Industries, Inc. (#MPR243754)
- Holistic Industries, Inc. (#MCR140188)
- Humboldt Masters LLC (#MPR243748)
- HumboldtEast LLC (#MCR140197)
- Hyecorp LLC (#MRR206033)
- In Good Health Inc. (#MRR206027)
- Lazy River Products, LLC (#MRR206010)
- Lazy River Products, LLC (#MCR140189)
- Legacy Foundation Group, LLC (#ILR267902)
- Mantis Management Group, LLC (#MCR140203)
- Morning Dew, LLC (#MBR169283)
- Native Sun Wellness Inc. (#MRR205996)
- Olde World Remedies, Inc. (#MRR206016)
- Paper Crane Provisions, LLC (#MCR140196)
- Platinum HydroLab, Inc (#MPR243751)
- Platinum HydroLab, Inc. (#MCR140165)
- Silver Therapeutics, Inc. (#MRR206023)
- The Old Bank, LLC (#MRR206040)
- Theory Wellness Inc (#MCR140187)
- Tower Three, LLC (#MCR140205)
- Alternative Compassion Services, Inc. (#RMD585)
- Briarleaf (#RMD1730)
- Curaleaf North Shore, Inc. (#RMD765)
- Green Gold Group, Inc. (#RMD786)
- Holistic Industries, Inc. d/b/a Liberty Cannabis (#RMD1526)
- Liberty Compassion d/b/a Affinty , RMD1465
- Mass Alternative Care, Inc. - Amherst (#RMD1527)
- Theory Wellness (#RMD305)
- Staff Recommendations on Final Licenses
  - 1Connection, LLC (#MR282401), Retail
  - Bud's Goods and Provisions, Corp. (#MR281774), Retail



- DB Delivery MA, LLC d/b/a Doobie (#MD1258), Marijuana Delivery Operator
- Debilitating Medical Condition Treatment Centers (#MP282067), Product Manufacturing
- Essex Apothecary, LLC (#MR283192), Retail
- Green Theory Cultivation, LLC (#MC282665), Cultivation, Tier 3 / Indoor
- Green Theory Cultivation, LLC (#MP281848), Product Manufacturing
- Impressed, LLC (#MC282148), Cultivation, Tier 3 / Indoor
- J & L Enterprises, Inc. (#MCN282392), Cultivation, Tier 1 / Indoor
- KCCS, LLC (#MR283970), Retail
- Northeast Alternatives, Inc. (#MCN282112), Cultivation, Tier 6 / Indoor
- Salisbury Cultivation and Product Manufacturing, LLC d/b/a Root and Bloom (#MC282530), Cultivation, Tier 3 / Indoor
- Salisbury Cultivation and Product Manufacturing, LLC d/b/a Leaf Laboratories (#MP281819), Product Manufacturing
- Shine Delivery, LLC (#DO100130), Marijuana Courier
- Vedi Naturals, LLC d/b/a Kosa (#MR283056), Retail
- Webber Road Ops, LLC d/b/a Pioneer Cannabis Company (#MR283559), Retail
- Beacon Compassion, Inc d/b/a HiFive (#MTC1729), Vertically Integrated Medical Marijuana Treatment Center
- Staff Recommendations on Provisional Licenses
  - Apothca, Inc. (#MRN284429), Retail
  - Baked Beans Farm, LLC (#MCN283400), Cultivation, Tier 2 / Indoor
  - Baked Beans Farm, LLC (#MPN282045), Product Manufacturing
  - Beacon Compassion, Inc. d/b/a HiFive (#MRN282271), Retail
  - BTE, Inc. (#MCN283668), Cultivation, Tier 11 / Outdoor
  - East Coast Remedies Corp. (#MRN282565), Retail
  - Kalyx, LLC (#MRN282687), Retail
  - Kapnos, Inc. (#MCN283154), Cultivation, Tier 2 / Indoor
  - LMCC, LLC (#MCN281565), Cultivation, Tier 2 / Indoor
  - LMCC, LLC (#MPN282039), Product Manufacturing
  - Mederi, Inc. (#MPN281806), Product Manufacturing
  - Relevant Energy Concepts, LLC (#MDA1259), Marijuana Delivery Operator
  - The Green Lady Dispensary, Inc. (#MCN283585), Cultivation, Tier 1 / Indoor
  - The Green Lady Dispensary, Inc. (#MPN282104), Product Manufacturing
  - Union Twist, Inc. (#MRN284038), Retail
  - Beacon Compassion, Inc. d/b/a HiFive (#RMDA3112), Vertically Integrated Medical Marijuana Treatment Center
- [Meeting Packet](#)
- Responsible Vendor Training applications



- Renewal Certification: STIRM Group
- Guidance on Direct and Indirect Control
- Memorandum re: Proactive Outreach Policy
- Memorandum re: April 2022 Government Affairs Update
- Memorandum re: Executive Director Performance Evaluation

**In Attendance:**

- Chairman Steven Hoffman
- Commissioner Ava Callender Concepcion
- Commissioner Nurys Z. Camargo
- Commissioner Kimberly Roy
- Commissioner Bruce Stebbins

**Minutes:**

1) Call to Order

- The Chairman recognized a quorum and called the meeting to order.
- The Chairman gave notice that the meeting is being recorded.

2) Chairman's Comments and Updates

- The Chairman noted that the Massachusetts State Senate is taking up a piece of legislation that would, among other things, create a social equity fund, provide clarity around host community agreements, and provide a technical fix around social consumption. The Chairman thanked the Senate, Co-Chairs of the Joint Committee on Cannabis Policy, Sonia Chang-Diaz, and Daniel M. Donahue, all other members of the Joint Committee, and the House for their attention to the above-referenced piece of legislation. The Chairman also thanked his fellow Commissioners and Director of Government Affairs and Policy, Matt Giancola, for their work related to the above-referenced piece of legislation.
- Commissioner Stebbins thanked staff for the effort taken to prepare for the public meeting, and Legal Assistant Sabiel Rodriguez for helping prepare the March 10<sup>th</sup>, 2022, Commission public meeting minutes. Commissioner Stebbins also noted that he had a chance to attend the 2022 NECANN convention alongside Commissioner Camargo, Chief of Licensing and Enforcement, Yaw Gyebi, Associate Enforcement Counsel, Jacob Nielson, and Manager of Equity Programming & Strategic Partnerships, Silea Williams; and noted that the Executive Director participated on a panel. He said attending the convention's trade floor allowed him to see some of the industry's products and technological innovations.
- Commissioner Roy thanked the staff for the effort taken with respect to preparing for the public meeting. She also referenced her statements from the Commission's March public meeting regarding the dangers of home manufacturing and cannabis extraction and accidental, non-medical pediatric exposure to cannabis and thanked the Commission's Communications Department for their social media campaign



#420safety, as April is a big month in the cannabis industry. She noted that the campaign touches on all the public safety issues she has previously brought attention to and encouraged the public to follow the Commission on Facebook, Twitter, and Instagram to be kept up to date on Commission materials related to public health and public safety. She also thanked her fellow Commissioners for their robust legislative outreach. She thanked the legislatures from the House Ways and Means Committee and the Joint Committee on Cannabis Policy, whom she met with to discuss the piece of legislation. She also noted that the Commission would recognize the first Physician Assistant certified provider in the Commonwealth.

- Commissioner Concepcion thanked the New England School of Law Boston students and the Cannabis Law Society for inviting her to speak. She noted that New England School of Law Boston was one of the only law schools in the country and the only law school in the Commonwealth to have a cannabis law society. She provided an overview of her presentation and how she was introduced to cannabis law. She thanked the legislature for advancing a piece of legislation that addressed many of the Commission's priorities, including host community agreements, social consumption, and creating a social equity fund. She noted that the State Senate is considering and debating language that would further remove barriers to employment for those with previous criminal records.
- Commissioner Camargo thanked the staff for the effort taken with respect to preparing for the public meeting. She echoed the Chairman's comments related to the legislation that addressed many of the Commission's priorities and noted her optimism about the Senate hearing, especially as it relates to creating a social equity fund. She pointed out that the creation of the fund would allow public and private dollars to flow into the industry and make the industry more equitable.
- The Chairman gave an overview of the agenda.

### 3) Minutes for Approval – 00:15:21

- March 10, 2022
  - The Chairman asked if the Commissioners had a chance to review the minutes and whether there were questions or edits.
  - Commissioner Stebbins moved to approve the minutes for the March 10, 2022, Commission public meeting.
  - Commissioner Roy seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes
    - Commissioner Roy – Yes
    - Commissioner Stebbins – Yes
    - Chairman Hoffman – Yes
- The Commission unanimously approved the minutes for the March 10, 2022, Commission public meeting.



4) Executive Director's Report – 00:16:35

- The Executive Director gave an overview of licensing data, starting on page 174 of the [Meeting Packet](#).
- The Chairman asked if the Executive Director had noted any changes in demographics of approved and pending marijuana establishment agents year to year.
  - The Executive Director specified that he had not noted any changes in demographics of approved and pending marijuana establishment agents year to year but would confirm and report back to the Commission at a later public meeting.
- Commissioner Roy noted that one-hundred-fifty entities make up the Commonwealth's marijuana supply chain.
  - The Executive Director confirmed and noted that the one hundred and fifty entities rely upon and flow through ten Independent Testing Laboratories.
- The Chairman noted that ten Independent Testing Laboratories are still in the queue and asked a clarifying question regarding the capacity of the ten Independent Testing Labs that have commenced operation.
  - The Executive Director noted that he had not analyzed the capacity of the ten Independent Testing Laboratories but noted the time frames of certain tests and the fact that some tests take up to seventy-two hours to complete. He also noted regulatory changes that have made Independent Testing Laboratories licenses more appealing for folks. He also noted that the Commission is working to finalize a Request for Response (RFR) on laboratories and testing services to advise and consult the Commission regarding testing and laboratories.
- Commissioner Roy requested a slide that would show progress or changes to the marijuana supply chain year over year.
  - The Executive Director noted that he would work to develop a slide that shows any changes to the supply chain.
- Commissioner Camargo thanked constituents, farmers, and specifically minority farmers for their outreach regarding issues faced by outdoor cultivators.
- Commissioner Roy noted that ninety-four Medical Treatment Centers (MTCs) are servicing almost one-hundred-thousand certified active patients. She also stated that three-hundred-ninety-four providers serve almost one-hundred-thousand certified active patients.
- The Executive Director gave an overview of the DEI Workgroups and provided an update on their work.
- Commissioner Camargo thanked the Executive Director for providing an overview of the DEI Workgroups, the staff that make up the DEI Workgroups, and the Steering Committee members for their work and leadership on the topic.
- The Chairman thanked Executive Director for providing an overview of the DEI Workgroups, the Staff that make up the DEI Workgroups, and the Steering Committee members for their work and leadership on the topic.



- Commissioner Roy thanked the House Ways and Means Committee for listening to her plea for funds for public education and awareness.

5) Staff Recommendations on Changes of Ownership – 00:50:00

- Commissioner Roy requested a condition to apply to all applications.
  - Proposed condition: To help ensure compliance with 500.104(5), 501.104(5), it is required that an update be provided to the Commission within 5 days of any changes, modifications, or implementation issues by new ownership of prior ownerships' Commission approved Diversity Plan and/or Positive Impact Plan, including but not limited to goals, programs, measurements, and accountability.
- Commissioner Camargo asked a clarifying question regarding the condition.
  - Commissioner Roy clarified that licensees must report any changes in or additions to the content of the information contained in any document to the Commission within five business days after such change or addition.
- The Chairman specified that the condition requires that if there is any change, the Commission needs to be notified within five days of the change and not within five days of the change of ownership.
  - Commissioner Roy noted that the Chairman was correct.
  - Commissioner Camargo thanked Commissioner Roy for the clarification.

1. Four Daughter Compassionate Care, Inc.

- Licensing Manager Annie DiMare (Licensing Manager DiMare) presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- Commissioner Camargo moved to approve the Change of Ownership, subject to the condition requested by Commissioner Roy.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership, subject to the condition requested by Commissioner Roy.

2. Shine Diamond, LLC

- Licensing Manager DiMare presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- Commissioner Concepcion moved to approve the Change of Ownership, subject to the condition requested by Commissioner Roy.





- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership, subject to the condition requested by Commissioner Roy.

### 3. Solurge, Inc.

- Licensing Manager DiMare presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- Commissioner Roy moved to approve the Change of Ownership, subject to the condition requested by Commissioner Roy.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership, subject to the condition requested by Commissioner Roy.

### 4. ToroVerde (Massachusetts), Inc.

- Licensing Manager DiMare presented the Staff Recommendation for Change of Ownership.
- The Chairman asked for questions or comments.
- Commissioner Stebbins moved to approve the Change of Ownership, subject to the condition requested by Commissioner Roy.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership, subject to the condition requested by Commissioner Roy.





5. ToroVerde (Massachusetts) II, Inc.
  - Licensing Manager DiMare presented the Staff Recommendation for Change of Ownership.
  - The Chairman asked for questions or comments.
  - Commissioner Camargo moved to approve the Change of Ownership, subject to the condition requested by Commissioner Roy.
  - Commissioner Concepcion seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes
    - Commissioner Roy – Yes
    - Commissioner Stebbins – Yes
    - Chairman Hoffman – Yes
  - The Commission unanimously approved the Change of Ownership, subject to the condition requested by Commissioner Roy.
6. ToroVerde (Massachusetts) III, Inc.
  - Licensing Manager DiMare presented the Staff Recommendation for Change of Ownership.
  - The Chairman asked for questions or comments.
  - Commissioner Concepcion moved to approve the Change of Ownership, subject to the condition requested by Commissioner Roy.
  - Commissioner Roy seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes
    - Commissioner Roy – Yes
    - Commissioner Stebbins – Yes
    - Chairman Hoffman – Yes
  - The Commission unanimously approved the Change of Ownership, subject to the condition requested by Commissioner Roy.
7. West County Collective
  - Licensing Manager DiMare presented the Staff Recommendation for Change of Ownership.
  - The Chairman asked for questions or comments.
  - Commissioner Roy moved to approve the Change of Ownership, subject to the condition requested by Commissioner Roy.
  - Commissioner Stebbins seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes
    - Commissioner Roy – Yes



- Commissioner Stebbins – Yes
- Chairman Hoffman – Yes
- The Commission unanimously approved the Change of Ownership, subject to the condition requested by Commissioner Roy.

The Commission took a 7-minute break, returning at 11:10 AM (01:10:02)

#### 6) Staff Recommendations on Renewals

- Commissioner Camargo noted that she reviews Renewals and looks forward to the renewals portion of the meeting because it allows the Commission to see the equity mandate come to life. Commissioner Camargo gave a shout-out to certain Renewal applicants for their work in their Diversity Plan and Positive Impact Plan, including 27 Broom Street, LLC, BWell Holdings, Inc., CNA Stores, Inc., Fernway LLC, HIGHMINDED LLC, Olde World Remedies, Inc., and Hennep, Inc. She also noted that twenty-eight renewals up for Commission vote and consideration have commenced operations and have donated an estimated three-hundred-fourteen dollars to communities that have been disproportionately impacted by the War on Drugs. Commissioner Camargo also thanked licensing staff for their work as it relates to reviewing Renewals.
- The Chairman thanked Commissioner Camargo for her leadership and work as it relates to the Renewals.
- Commissioner Stebbins thanked Commissioner Camargo for her leadership and work as it relates to the Renewals. He praised certain Renewal applicants for their Diversity Plans and Positive Impact Plans. He also raised an issue related to the requests from licensees to host communities for the municipal cost associated with an operation of a marijuana establishment and noted that some licensees are not giving host communities adequate time to respond before their renewal applications. He pointed out that the request to the host community is a regulatory requirement; thus, licensees should not wait to comply with this requirement and give the host community a reasonable amount of time to respond to the request before the renewal process.
- The Chairman noted that Renewals would be considered as one or more rosters, subject to a Commissioner's request for conditions. There are three rosters: (1) Elev8 Cannabis Inc (2) all other Adult-use applications, and (2) all medical-use renewals.
- Elev8 Cannabis Inc.
  - The Chairman asked for questions or comments.
  - Commissioner Stebbins moved to approve the roster of adult-use Renewals.
  - Commissioner Concepcion seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Recused
    - Commissioner Concepcion – Yes
    - Commissioner Roy – Yes
    - Commissioner Stebbins – Yes
    - Chairman Hoffman – Yes



- The Commission approved Elev8 Cannabis Inc. Renewal by a vote of four in favor to one recusal.
- Adult-Use
  - The Chairman asked for questions or comments.
  - Commissioner Camargo moved to approve the remaining roster of adult-use Renewals.
  - Commissioner Concepcion seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes
    - Commissioner Roy – Yes
    - Commissioner Stebbins – Yes
    - Chairman Hoffman – Yes
  - The Commission unanimously approved the remaining roster of adult-use Renewals.
- Medical-Use
  - The Chairman asked for questions or comments.
  - Commissioner Roy moved to approve the roster of medical-use Renewals.
  - Commissioner Stebbins seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes
    - Commissioner Roy – Yes
    - Commissioner Stebbins – Yes
    - Chairman Hoffman – Yes
  - The Commission unanimously approved the roster of medical-use Renewals.

1. 27 Broom Street, LLC (#MPR243755)
2. 27 Broom Street, LLC (#MCR140193)
3. 27 Broom Street, LLC (#MCR140159)
4. AmeriCann Brands, Inc. (#MCR140194)
5. Bask, Inc. (#MPR243733)
6. Bask, Inc. (#MCR140169)
7. Beacon Compassion, Inc. (#MPR243746)
8. Beacon Compassion, Inc. (#MCR140186)
9. BWell Holdings, Inc (#MRR205997)
10. Canna 11 Holyoke, LLC (#MCR140199)
11. Cape Cod Grow Lab, LLC (#MPR243764)
12. Cape Cod Grow Lab, LLC (#MCR140201)
13. CastleRock Agricultural Enterprises Incorporated (#MCR140179)
14. CNA Stores, Inc. (#MRR206019)
15. CNA Stores, Inc. (#MRR205992)



16. Crabgrass LLC (#MCR140168)
17. Debilitating Medical Condition Treatment Centers (#MCR140192)
18. Elev8 Cannabis Inc (#MRR205983)
19. Evergreen Strategies, LLC (#MRR206038)
20. Evergreen Strategies, LLC (#MRR206037)
21. Fernway LLC (#MPR243773)
22. Galil Greenery LLC (#MRR206034)
23. Green Railroad Group, Inc. (#MRR205982)
24. Green World LLC (#MRR206012)
25. Greener Leaf, Inc. (#MRR206011)
26. Grow Team Gardens LLC (#MBR169286)
27. Healthy Pharms, Inc. (#MRR205972)
28. Healthy Pharms, Inc. (#MPR243725)
29. Healthy Pharms, Inc. (#MCR140151)
30. Hennep, Inc. (#MRR206005)
31. HIGHMINDED LLC (#MRR206006)
32. HIGHMINDED LLC (#MPR243745)
33. Holistic Industries, Inc. (#MPR243754)
34. Holistic Industries, Inc. (#MCR140188)
35. Humboldt Masters LLC (#MPR243748)
36. HumboldtEast LLC (#MCR140197)
37. Hyecorp LLC (#MRR206033)
38. In Good Health Inc. (#MRR206027)
39. Lazy River Products, LLC (#MRR206010)
40. Lazy River Products, LLC (#MCR140189)
41. Legacy Foundation Group, LLC (#ILR267902)
42. Mantis Management Group, LLC (#MCR140203)
43. Morning Dew, LLC (#MBR169283)
44. Native Sun Wellness Inc. (#MRR205996)
45. Olde World Remedies, Inc. (#MRR206016)
46. Paper Crane Provisions, LLC (#MCR140196)
47. Platinum HydroLab, Inc (#MPR243751)
48. Platinum HydroLab, Inc. (#MCR140165)
49. Silver Therapeutics, Inc. (#MRR206023)
50. The Old Bank, LLC (#MRR206040)
51. Theory Wellness Inc (#MCR140187)
52. Tower Three, LLC (#MCR140205) (End of Adult-Use)
53. Alternative Compassion Services, Inc. (#RMD585)
54. Briarleaf (#RMD1730)
55. Curaleaf North Shore, Inc. (#RMD765)
56. Green Gold Group, Inc. (#RMD786)
57. Holistic Industries, Inc. d/b/a Liberty Cannabis (#RMD1526)
58. Liberty Compassion d/b/a Affinty (RMD1465)
59. Mass Alternative Care, Inc. - Amherst (#RMD1527)



## 60. Theory Wellness (#RMD305)

### 7) Staff Recommendations on Final Licenses – 01:23:18

- The Chairman noted that Final Licenses would be considered as one roster.
- Commissioner Roy noted her reasoning behind adding a blanked condition on all provisional licenses regarding the Responsible Vendor Training Program (RVT program.) Commissioner Roy noted that the compliance rate had increased since she implemented her blanket condition.
- The Chairman asked for questions or comments.
- Commissioner Stebbins moved to approve the roster of Final Licenses.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the roster of Final Licenses.

1. 1Connection, LLC (#MR282401), Retail
2. Bud's Goods and Provisions, Corp. (#MR281774), Retail
3. DB Delivery MA, LLC d/b/a Doobie (#MD1258), Marijuana Delivery Operator
4. Debilitating Medical Condition Treatment Centers (#MP282067), Product Manufacturing
5. Essex Apothecary, LLC (#MR283192), Retail
6. Green Theory Cultivation, LLC (#MC282665), Cultivation, Tier 3 / Indoor
7. Green Theory Cultivation, LLC (#MP281848), Product Manufacturing
8. Impressed, LLC (#MC282148), Cultivation, Tier 3 / Indoor
9. J & L Enterprises, Inc. (#MCN282392), Cultivation, Tier 1 / Indoor
10. KCCS, LLC (#MR283970), Retail
11. Northeast Alternatives, Inc. (#MCN282112), Cultivation, Tier 6 / Indoor
12. Salisbury Cultivation and Product Manufacturing, LLC d/b/a Root and Bloom (#MC282530), Cultivation, Tier 3 / Indoor
13. Salisbury Cultivation and Product Manufacturing, LLC d/b/a Leaf Laboratories (#MP281819), Product Manufacturing
14. Shine Delivery, LLC (#DO100130), Marijuana Courier
15. Vedi Naturals, LLC d/b/a Kosa (#MR283056), Retail
16. Webber Road Ops, LLC d/b/a Pioneer Cannabis Company (#MR283559), Retail
17. Beacon Compassion, Inc d/b/a HiFive (#MTC1729), Vertically Integrated Medical Marijuana Treatment Center

### 8) Staff Recommendations on Provisional Licenses – 01:25:44

- Commissioner Stebbins noted that some licensees have utilized the strategies expressed in the Guidance in their Diversity Plans. He thanked the staff for their work and leadership on the Diversity Plan Guidance. He requested that provisional



applicants explore utilizing the state's Supplier Diversity Office to help find some of the certified suppliers and urged one applicant to pursue certification as a women-owned business. He also requested that if an applicant donated to a charity as a part of their Positive Impact Plan that the Commission receive a letter from the charity that utilizes an official letterhead or email signature.

- Commissioner Roy requested a blanket condition to apply to all Provisional Licenses.
  - Proposed Blanket Condition: Prior to performing job functions, all provisional licensees shall ensure that all current Marijuana Establishment, Medical Treatment Center, and Independent Testing Laboratory Agents involved in the handling or sale of Marijuana for adult and medical use shall have attended and successfully completed the Basic Core Curriculum of the Responsible Vendor Training Program to be designated a "Responsible Vendor" and provide a "certificate of completion" to the Commission upon request. In addition, all newly hired employees involved in the handling or sale of marijuana or marijuana products must also successfully complete the Basic Core Curriculum of the Responsible Vendor Training Program within 90 days of hire, in compliance with 935 CMR 500.105(2) or 935 CMR 501.105(2).

1. Apothca, Inc. (#MRN284429), Retail

- Licensing Manager DiMare presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Roy requested a condition.
  - Proposed condition: Prior to final licensure, and upon receiving a commence operations notice, applicant shall ensure full compliance with consumer education material requirements in accordance with 935 CMR 500.140 (6), namely bullet seven by adding the telephone number for the Massachusetts Substance Use Helpline.
- Commissioner Stebbins requested two conditions.
  - Proposed Conditions:
    - Prior to Final Application for Licensure, review Positive Impact Plan and consider focus of plan for host Area of Disproportionate Impact designated community of Boston and provide any update in accordance with 935 Code Mass. Regs. § 500.101(1)(a)11.
    - Prior to Final Application for Licensure, identify any spending goals with LGBTQ or Disabled Citizen-owned certified businesses.
- Commissioner Camargo moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes



- Chairman Hoffman – Yes
  - The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
2. Baked Beans Farm, LLC (#MCN283400), Cultivation, Tier 2 / Indoor
- Licensing Manager DiMare presented the Staff Recommendation for both Baked Beans Farm, LLC Provisional Licenses.
  - The Chairman asked for questions or comments.
  - Commissioner Camargo requested a condition to apply to both Baked Beans Farm, LLC Provisional Licenses.
    - Proposed condition: Prior to final license applicant to clarify, edit and resubmit an updated Positive Impact Plan, that explains how working with the City of Beverly “promotes and encourages full participation in the regulated cannabis industry by individuals from communities disproportionately harmed by cannabis prohibition and enforcement and to positively impact those communities under M.G.L. c. 94G, § 4 in Massachusetts which is currently not a Disproportionately Impacted Area as defined by the CCC.
  - Commissioner Roy requested a condition to apply to both Baked Beans Farm, LLC Provisional Licenses.
    - Proposed condition: Prior to final licensure please inform the Commission of your “Additional Operational Plans for Indoor Marijuana Cultivators and Marijuana Product Manufacturers” as it relates to Quality Control Samples in accordance with 935 CMR 500.120 (14), 500.130 (9).
  - Commissioner Concepcion moved to approve the Provisional License, subject to the conditions requested by Commissioners Camargo and Roy.
  - Commissioner Roy seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes
    - Commissioner Roy – Yes
    - Commissioner Stebbins – Yes
    - Chairman Hoffman – Yes
  - The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Camargo and Roy.
3. Baked Beans Farm, LLC (#MPN282045), Product Manufacturing
- The Chairman asked for questions or comments.
  - Commissioner Roy moved to approve the Provisional License, subject to the conditions requested by Commissioners Camargo and Roy.
  - Commissioner Stebbins seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes





- Commissioner Roy – Yes
- Commissioner Stebbins – Yes
- Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Roy.

4. Beacon Compassion, Inc. d/b/a HiFive (#MRN282271), Retail

- Licensing Manager DiMare presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Roy gave a shout-out to Beacon Compassion Inc. for their complete consumer education material requirements and for including the Massachusetts Substance Use Helpline as a part of their plan. She also noted the work of East Coast Remedies Corp. and Union Twist, Inc. for including the Massachusetts Substance Use Helpline and the delayed effects of edibles Marijuana as a part of their consumer education material.
- Commissioner Stebbins moved to approve the Provisional License, subject to the condition requested by Commissioner Roy.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Roy.

5. BTE, Inc. (#MCN283668), Cultivation, Tier 11 / Outdoor

- Licensing Manager DiMare presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Roy requested a condition.
  - Proposed condition: Prior to final licensure please inform the Commission of your Additional Operational Plans for Outdoor Marijuana Cultivators as it relates to Quality Control Samples in accordance with 935 CMR 500.120 (14).
- Commissioner Stebbins requested a condition.
  - Proposed condition: Prior to Final Application for Licensure, review Positive Impact Plan and consider any strategy for nearby Area of Disproportionate Impact designated communities of Greenfield and North Adams and provide any update in accordance with 935 Code Mass. Regs. § 500.101(1)(a)11.



- Commissioner Camargo moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
  - Commissioner Concepcion seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes
    - Commissioner Roy – Yes
    - Commissioner Stebbins – Yes
    - Chairman Hoffman – Yes
  - The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
6. East Coast Remedies Corp. (#MRN282565), Retail
- Licensing Manager DiMare presented the Staff Recommendation for Provisional License.
  - The Chairman asked for questions or comments.
  - Commissioner Concepcion moved to approve the Provisional License, subject to the condition requested by Commissioner Roy.
  - Commissioner Roy seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes
    - Commissioner Roy – Yes
    - Commissioner Stebbins – Yes
    - Chairman Hoffman – Yes
  - The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Roy.
7. Kalyx, LLC (#MRN282687), Retail
- Licensing Manager DiMare presented the Staff Recommendation for Provisional License.
  - The Chairman asked for questions or comments.
  - Commissioner Roy requested a condition.
    - Proposed condition: Prior to final licensure, and upon receiving a commence operations notice, the applicant shall ensure full compliance with consumer education material requirements in accordance with 935 CMR 500.140 (6), namely bullet seven by adding the telephone number for the Massachusetts Substance Use Helpline.
  - Commissioner Roy moved to approve the Provisional License, subject to the conditions requested by Commissioner Roy.
  - Commissioner Stebbins seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes



- Commissioner Concepcion – Yes
    - Commissioner Roy – Yes
    - Commissioner Stebbins – Yes
    - Chairman Hoffman – Yes
  - The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Roy.
8. Kapnos, Inc. (#MCN283154), Cultivation, Tier 2 / Indoor
- Licensing Manager DiMare presented the Staff Recommendation for Provisional License.
  - The Chairman asked for questions or comments.
  - Commissioner Roy requested a condition.
    - Proposed condition: Prior to final licensure please inform the Commission of your Additional Operational Plans for Indoor Marijuana Cultivators as it relates to Quality Control Samples in accordance with 935 CMR 500.120 (14).
  - Commissioner Stebbins requested a condition.
    - Proposed condition: Prior to Final Application for Licensure, identify any spending goals with LGBTQ or Disabled Citizen-owned certified businesses.
  - Commissioner Stebbins moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
  - Commissioner Camargo seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes
    - Commissioner Roy – Yes
    - Commissioner Stebbins – Yes
    - Chairman Hoffman – Yes
  - The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.

The Commission took a 10-minute break, returning at 11:55 AM (01:55:14)

9. LMCC, LLC (#MCN281565), Cultivation, Tier 2 / Indoor
- Licensing Manager DiMare presented the Staff Recommendation for both LMCC, LLC Provisional Licenses subject to separate votes.
  - The Chairman asked for questions or comments.
  - Commissioner Roy requested a condition to apply to both LMCC, LLC Provisional Licenses.
    - Proposed condition: Prior to final licensure please inform the Commission of your “Additional Operational Plans for Indoor Marijuana Cultivators and Marijuana Product Manufacturers” as it relates to Quality Control Samples in accordance with 935 CMR 500.120 (14), 500.130 (9).



- Commissioner Stebbins requested a condition to apply to both LMCC, LLC Provisional Licenses.
  - Proposed condition: Prior to Final Application for Licensure, contact CCC Licensing Division with an update to confirm your training and recruitment partners and eligibility to support your activities.
- Commissioner Camargo moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.

#### 10. LMCC, LLC (#MPN282039), Product Manufacturing

- The Chairman asked for questions or comments.
- Commissioner Concepcion moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioner Roy and Stebbins.

#### 11. Mederi, Inc. (#MPN281806), Product Manufacturing

- Licensing Manager DiMare presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Concepcion commended Mederi, Inc.’s Positive Impact Plan, especially related to their work, to remove the misconception that a CORI record bars an individual from participating in the cannabis industry.
- Commissioner Roy requested a condition.
  - Proposed condition: Prior to final licensure please inform the Commission of your “Additional Operational Plans for Marijuana Product Manufacturers” as it relates to Quality Control Samples in accordance with 935 CMR 500.130 (9).



- Commissioner Stebbins requested a condition.
  - Proposed condition: Prior to Final Application for Licensure, contact CCC Licensing Division with an update to confirm your training and recruitment partners and eligibility to support your activities.
- Commissioner Concepcion moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.

#### 12. Relevant Energy Concepts, LLC (#MDA1259), Marijuana Delivery Operator

- Licensing Manager DiMare presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Concepcion commended Relevant Energy Concepts, LLC Positive Impact Plan, especially related to their work, to remove the misconception that a CORI record bars an individual from participating in the cannabis industry.
- Commissioner Roy commended Relevant Energy Concepts, LLC for having consumer education materials which is a requirement under the Commission's regulations.
- Commissioner Stebbins moved to approve the Provisional License, subject to the condition requested by Commissioner Roy.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Camargo, Stebbins, and Roy.

#### 13. The Green Lady Dispensary, Inc. (#MCN283585), Cultivation, Tier 1 / Indoor

- Licensing Manager DiMare presented the Staff Recommendation for both The Green Lady Dispensary, Inc. Provisional Licenses subject to separate votes.
- The Chairman asked for questions or comments.



- Commissioner Concepcion commended The Green Lady Dispensary, Inc.’s Positive Impact Plan, especially as it relates to their work to remove the misconception that a CORI record bars an individual from participating in the cannabis industry.
- Commissioner Roy commended The Green Lady Dispensary, Inc., for their Quality Control Plan in accordance with 500.120 and 500.130.
- Commissioner Camargo moved to approve the Provisional License, subject to the condition requested by Commissioners Roy.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioners Roy.

14. The Green Lady Dispensary, Inc. (#MPN282104), Product Manufacturing

- The Chairman asked for questions or comments.
- Commissioner Concepcion moved to approve the Provisional License, subject to the condition requested by Commissioners Roy.
- Commissioner Roy seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Roy.

15. Union Twist, Inc. (#MRN284038), Retail

- Licensing Manager DiMare presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Concepcion commended Union Twist, Inc.’s Positive Impact Plan, especially as it relates to their work to remove the misconception that a CORI record bars an individual from participating in the cannabis industry.
- Commissioner Stebbins requested a condition.
  - Proposed condition: Prior to Final Application for Licensure, review Positive Impact Plan and consider focus of plan for host Area of Disproportionate Impact designated community of Boston and provide any update in accordance with 935 Code Mass. Regs. § 500.101(1)(a)11.



- Commissioner Stebbins clarified that his condition for Union Twist, Inc. was to review their Positive Impact Plan to see how it might impact their host community of Boston.
- Commissioner Roy moved to approve the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Roy and Stebbins.

16. Beacon Compassion, Inc. d/b/a HiFive (#RMDA3112), Vertically Integrated Medical Marijuana Treatment Center

- Licensing Manager DiMare presented the Staff Recommendation for Provisional License.
- The Chairman asked for questions or comments.
- Commissioner Stebbins moved to approve the Provisional License, subject to the condition requested by Commissioner Roy.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Roy.

9) Commission Discussion and Votes – 02:17:59

1. Responsible Vendor Training Renewal Applications

i. STIRM Group

- Research Project Coordinator Olivia Laramie (Research Project Coordinator Laramie) gave updates and presented the application for Responsible Vendor Training certification renewal.
- Commissioner Camargo moved to approve the Responsible Vendor Training Renewal.
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:





- Commissioner Camargo – Yes
- Commissioner Concepcion – Yes
- Commissioner Roy – Yes
- Commissioner Stebbins – Yes
- Chairman Hoffman – Yes
- The Commission unanimously approved the Responsible Vendor Training Renewal.

## 2. Regulatory Review Process

- The Executive Director and General Counsel Christine Baily (General Counsel Baily) gave an update and overview on the topic.
- The Chairman thanked both Executive Director and General Counsel Baily for their work and leadership on the topic and noted his support for the process.
- Commissioner Stebbins noted that as the industry is adequately regulated, nothing required the Commission's immediate attention and stated his support for the proposed process. He further noted his appreciation of the flexibility of the timeline and the fact that staff is a part of the process.
- Commissioner Roy thanked the Chairman, the Executive Director, and General Counsel Baily for their work and leadership on the topic. She recommended including farmers and the medical side of the industry in phase two of the process. She also asked a clarifying question regarding staff presentations.
  - The Executive Director clarified that the term stakeholder in phase two of the process is intentionally broad and meant to include farmers, veterans, patients, and other stakeholders in the industry. He further noted that staff presentations would occur at a Commission public meeting.
- Commissioner Camargo thanked the Executive Director and General Counsel Baily for their work and leadership on the topic and noted how the process could be used in the future.
- Commissioner Concepcion thanked both the Executive Director and General Counsel Christine Baily for their work and leadership on the topic.
  - General Counsel Baily noted the maturation of the Commission as it related to its approach to regulatory review and promulgation and noted the maturation of the industry.
- The Chairman noted that per his view, the Commission is comfortable with the proposed process, and a motion and vote were not needed.
  - The Executive Director confirmed that a motion and a vote were not needed.
  - General Counsel Baily noted that she agreed with the Executive Director.
- Commissioner Roy asked that members of working group(s) be identified.
  - The Executive Director noted that he would provide further clarity and identify any working groups once established.
- Commissioner Stebbins asked a question regarding the Open Meeting Law implication of having more than two commissioners on a topic of mutual interest.
  - The Executive Director noted that ideally, no more than two Commissioners would work on a topic. Therefore, he reiterated that he invited Commissioners



- to identify and provide a list of any topic of interest they may have to ensure proper allocation of staff resources and proper pairing of Commissioners.
  - The Chairman provided further background regarding the approach the Commission had taken in the past related to topics and pairing of Commissioners.
- Commissioner Camargo noted Commissioner Roy's ask and requested that this approach be adopted across the board at the Commission to increase transparency with Commissioners.
  - The Chairman thanked Commissioner Camargo and eluted to the later discussion related to legislative outreach, coordination, and transparency.
- Commissioner Roy asked if there was a cap on topics that Commissioners could consider.
  - The Executive Director noted that there is no cap but recommended an approach that integrated an order of magnitude.
  - General Counsel Baily noted that the hope would be that Commissioners have access to legal staff, and subject matter experts to ensure that Commissioners can make the best recommendations when contemplating policy changes.
- The Chairman further clarified the next steps and thanked the Executive Director and General Counsel Baily for their work and leadership on their work on the topic.

The Commission took a 30-minute break, returning at 1:30 PM (03:30:14)

### 3. Guidance on Direct and Indirect Control

- The Chairman and Commissioner Stebbins gave an update and overview on the topic.
- Commissioner Camargo thanked the Chairman and Commissioner Stebbins for their work and leadership on the topic and encouraged the public's participation in the comment period.
- Commissioner Roy thanked the Chairman, Commissioner Stebbins, and staff for their work and leadership on the topic, especially regarding educating licensees to be mindful of predatory lenders.
- Commissioner Stebbins moved to approve the Guidance on Direct and Indirect Control draft and begin the public comment period.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the Guidance on Direct and Indirect Control draft and begin the public comment period.



#### 4. Update on Legislative Outreach

- Commissioner Concepcion, the Chairman and Director of Government Affairs and Policy Matt Giancola (Director Giancola) gave an update and overview on the topic.
- Commissioner Stebbins thanked Commissioner Concepcion, the Chairman, and Director Giancola for their work and leadership on the topic and noted that the Commission had previously voted to adopt the legislative outreach policy. He further noted that as a regulator, he believes that when the Commission sees some intended outcomes of the statute not being met, it had a right and responsibility to bring attention to those issues and bring them in front of policymakers to allow them the opportunity to make corrections as they see fit. He also noted that the Commission used this approach to take a position on three critical issues that were impacting the industry. He pointed out that the process has worked and requested that the Commission abide by the policy.
- Commissioner Roy thanked Commissioner Concepcion and the Chairman for their leadership on the topic and noted the policy's implications on the regulatory review process.
- Commissioner Concepcion requested that Director Giancola provide further clarity on the prior notice requirement of the policy.
  - Director Giancola provided further clarity on the prior notice requirement of the Legislative and Executive Branch policy.
- Commissioner Roy asked a clarifying question regarding the need to provide prior notice of engagement with the Legislative and Executive Branch.
  - Director Giancola noted that currently, notice is provided to Commissioners at each monthly public meeting and requests that Commissioners give notice to the Government Affairs and Policy department before engagements, so that he can provide the necessary resources and information to Commissioners.
  - Commissioner Concepcion noted that the approved policy is that Commissioners rely on Director Giancola to schedule Commissioner engagement and pointed out the importance of going through the Government Affairs and Policy to limit ex-parte communications.
- Commissioner Roy asked a follow-up question regarding the prior notice requirement and whether Commissioners will know about each other's meetings or engagements until they have already occurred.
  - The Chairman noted that he hoped that Director Giancola would provide Commissioners with feedback on Commissioner's meetings if they overlap.
  - Director Giancola noted that he hoped to share that kind of feedback with Commissioners before any engagement, especially if an outside official reaches out to the Commission to give the Commissioner all the necessary information.
- Commissioner Camargo thanked Commissioner Concepcion, the Chairman, and Director Giancola for their work and leadership on the topic and noted that it would be beneficial to know what Commissioners are advocating for, as historically, it was not always clear. She further stated that strengthening the process would further transparency.



- The Chairman noted that he is looking for Commissioners to update or coordinate through Director Giancola regarding engagements with the Legislative and Executive Branch. He also stated that he is looking for Director Giancola to keep Commissioners updated regarding Commission outreach to the Legislative and Executive Branch.
    - Commissioner Concepcion noted that Commissioners have previously voted to adopt the policy and approach, so it would not be a new commitment but a recommitment to the policy.
5. Vote to Participate in Mediation Regarding Commission Governance.
- The Chairman and Commissioner Concepcion gave an update and overview on the topic.
  - Commissioner Stebbins thanked the Chairman and Commissioner Concepcion for their leadership and work on the topic.
  - The Chairman thanked The Executive Director and members of the working group: Chief Operating Officer Alisa Stack, Chief of Investigations and Enforcement Yaw Gyebi, Deputy General Counsel Pauline Nguyen, and Chief Financial and Administrative Officer Adriana Leon.
  - The Chairman moved to have the Commission participate in mediation between the Commissioners and staff leadership, for the purpose of finding common ground and obtaining buy-in from all parties, in our efforts to establish a durable and effective governance structure.
  - Commissioner Concepcion seconded the motion.
  - The Chairman took a roll call vote:
    - Commissioner Camargo – Yes
    - Commissioner Concepcion – Yes
    - Commissioner Roy – Yes
    - Commissioner Stebbins – Yes
    - Chairman Hoffman – Yes
  - The Commission unanimously approved the move to have the Commission participate in mediation between the Commissioners and staff leadership, for the purpose of finding common ground and obtaining buy-in from all parties, in our efforts to establish a durable and effective governance structure.

The Commission took a 5-minute break, returning at 2:15 PM (04:15:54)

6. Closeout of Calendar Year 2021 Executive Director Performance Review.
- Commissioner Stebbins gave an update and overview on the topic and thanked Chief People Officer Erika White and Chief Operations Officer Alisa Stack for their assistance. He thanked the Executive Director for participating in what is a public process.
  - The Executive Director noted the public aspect of his role and performance review process; he noted his appreciation of the fact that he serves in a position of public



trust. He also thanked the Commission for their feedback regarding his performance evaluation and noted his acceptance of the constructive and positive feedback.

- The Chairman thanked Commissioner Stebbins for his work and leadership on the topic.
- Commissioner Stebbins gave an update and overview of the Executive Director's salary consideration and noted that the Executive Director had offered to forego a two to three percent merit-based pay raise. Commissioner Stebbins noted that he appreciates the Executive Director's leadership in that regard and noted his willingness to accept the Executive Director's request to forego a merit-based salary increase. He clarified that ultimately, it is up to the Commission to decide whether to accept or deny the offer.
- Commissioner Roy thanked Commissioner Stebbins for his work and leadership on the topic and noted that she would be inclined to support a merit-based raise even though the Executive Director offered to forego a merit-based raise.
- Commissioner Camargo thanked Commissioner Stebbins and Chief People Officer, Erika White for their work and leadership on the topic and noted her support for the Executive Director's request to forego a merit-based pay raise.
- Commissioner Concepcion noted her support of the Executive Director's request to forego a merit-based pay raise.
- The Chairman noted his support for the Executive Director's request to forego a merit-based pay raise but reserves the right to revisit and reconsider the topic at a later public meeting and asked the Commission if it agreed with that approach.
  - Commissioners Camargo, Concepcion, Roy, and Stebbins noted their approval of the Chairman's approach to revisit and reconsider the topic at a later public meeting if it deems it appropriate.

#### 10) New Business the Chair Did Not Anticipate at the Time of Posting – 04:33:43

- No new items were identified.

#### 11) Next Meeting Date

- The Chairman noted that the next meeting would be on May 12th, 2022
- The Chairman gave a tentative schedule for the remainder of the calendar year.

#### 12) Adjournment – 04:34:26

- Commissioner Stebbins moved to adjourn
- Commissioner Concepcion seconded the motion.
- The Chairman took a roll call vote:
  - Commissioner Camargo – Yes
  - Commissioner Concepcion – Yes
  - Commissioner Roy – Yes
  - Commissioner Stebbins – Yes
  - Chairman Hoffman – Yes
- The Commission unanimously approved the motion.

