

CANNABIS CONTROL COMMISSION

January 14, 2021 10:00AM

Remote
Participation via
Microsoft Teams
Live*

PUBLIC MEETING MINUTES

Documents:

- Application materials associated with:
 - o Berkshire Welco, LLC
 - o Canna Provisions, Inc.
 - o Caregiver-Patient Connection, LLC
 - o Coastal Cultivars, LLC
 - o Eagle Eyes Transport, Inc.
 - o Herbal Pathways, LLC
 - o Humboldt Masters, LLC
 - o In Good Health, Inc.
 - o Just Healthy, LLC
 - New England Treatment Access, LLC
 - o Phytotherapy, Inc.
 - o Sun Mass, Inc.
 - o Hidden Hemlock, LLC
 - Munro Associates LLC d/b/a The Vault
 - o Sira Naturals, Inc.
 - o Apical, Inc. (#MRR205641)
 - o Apothca, Inc. (#MRR205660)
 - o Apothea, Inc. (#MCR139938)
 - o Apothca, Inc. (#MPR243564)
 - o Apothca, Inc. (#MRR205674)
 - o Ascend Mass, LLC (#MR2R205645)
 - o Atlantic Medicinal Partners, Inc. (#MRR205636)
 - o Atlantic Medicinal Partners, Inc. (#MPR243554)
 - o Atlantic Medicinal Partners, Inc. (#MCR139911)
 - o Bask, Inc. (#MRR205658)
 - o Bask, Inc. (#MRR205662)



- o Berkshire Welco, LLC (#MCR139943)
- o Berkshire Welco, LLC (#MPR243566)
- Berkshire Welco, LLC (#MRR205653)
- Cannabis Connection, Inc. (#MRR205643)
- o Cannassist, LLC (#MRR139935)
- o Cannassist, LLC (#MPR243563)
- o Caregiver-Patient Connection, LLC (#MCR139936)
- o Community Growth Partners Great Barrington Operations LLC (#MRR205672)
- Cultivate Holdings LLC (#MRR205659)
- o D2N2, LLC (#MRR205654)
- o Elevated Gardens LLC (#MCR139940)
- o Four Daughters Compassionate Care, Inc. (#MRR205646)
- o Frozen 4, LLC (#MCR139932)
- o Garden Remedies, Inc. (#MRR205665)
- o Garden Remedies, Inc. (#MRR205657)
- o Garden Remedies, Inc. (#MRR205666)
- Greenstar Herbals, Inc. (#MRR205661)
- Health Circle, Inc. (#MCR139950)
- o Health Circle, Inc. (#MRR205667)
- o Health Circle, Inc. (#MPR243573)
- Herbal Pathways (#MRR205670)
- o In Good Health, Inc. (#MCR139945)
- o In Good Health, Inc. (#MPR243570)
- o LDE Holdings, LLC (#MCR139934)
- o LDE Holdings, LLC (#MPR243565)
- LDE Holdings, LLC (#MRR205663)
- o Mass Alternative Care, Inc. (#MRR205655)
- o Mass Alternative Care, Inc. (#MRR205656)
- Mass Alternative Care, Inc. (#MCR139931)
- Mass Alternative Care, Inc. (#MPR243562)
- o M3 Ventures, Inc. (#MRR205668)
- New Dia, LLC (#MRR205671)
- Nova Farms, LLC (#MRR205673)
- o Pharmacannis Massachusetts, Inc. (#MRR205644)
- Pharmacannis Massachusetts, Inc. (#MCR139937)
- o Pioneer Valley Extracts, LLC (#MPR243571)
- o Pleasantrees, Inc. (#MRR205651)
- o Pure Industries, Inc. (#MCR139946)
- o Rise Holdings, Inc. (#MCR139925)
- o Rise Holdings, Inc. (#MPR243559)
- o Riverrun Gardens, LLC (#MBR169267)
- Roaring Glen Farm LLC (#COR129707)
- o Royalston Farm LLC (#MCR139947)
- Sanctuary Medicinals, Inc. (#MRR205648)



- o Slang, Inc. (#MRR205682)
- o Silver Therapeutics, Inc. (#MCR139921)
- o Silver Therapeutics, Inc. (#MRR205642)
- o T. Bear Inc. (#MPR243557)
- o Temescal Wellness of Massachusetts, LLC (#MRR205647)
- o The Green Lady Dispensary, Inc. (#MCR139919)
- o The Heirloom Collective, Inc. (#MRR205669)
- o The Verb is Herb, LLC (#MRR205650)
- O Urban Grown Inc. (#MCR139939)
- o Wellman Farm, Inc. (#MCR139926)
- West Country Collective (#MCR139929)
- Western Front, LLC (#MRR205676)
- o Wiseacre Farm Inc. (#MCR139933)
- o Massmedicum Corp., Medical Marijuana Treatment Center
- Redi-Cypress Tree Management, Inc. (#RMD1587)
- o HVV Massachusetts, Inc. (#RMD1405)
- o The Green Lady Dispensary, Inc. (#RMD885)
- MD Holistics, Inc., Medical Marijuana Treatment Center
- o Apotho Therapeutics Plainville, LLC (#MR282388), Retail
- o Bask, Inc. (#MR282284), Retail
- Cultivauna, LLC (#MP281871), Product Manufacturer
- o DDM Sales, Inc. (#MR281981), Retail
- o Fernway, LLC (#MP281661), Product Manufacturer
- o Freshly Baked Company (#MB281402), Microbusiness
- o Full Harvest Moonz (#MR282474), Retail
- o Garden Wonders, Inc. (#MR281970), Retail
- Green Analytics Massachusetts, LLC (#IL281277), Independent Testing Laboratory
- o Green Meadows Farm, LLC (#MR282316), Retail
- o HAVN Extracts. LLC (#MP281627), Product Manufacturer
- o Health Circle, Inc. (#MR281426), Retail
- o Holyoke 420, LLC (#MR282703), Retail
- o Jamaco, LLC (#MC282136), Cultivation, Tier 2 / Indoor
- o Lazy River Products (#MR282562), Retail
- Neamat, LLC (#MC282693), Cultivation, Tier 2 / Outdoor
- New England Cannabis Corporation, Inc. (#MC281251), Cultivation, Tier 4 / Indoor
- New England Cannabis Corporation, Inc. (#MP281466), Product Manufacturer
- o Northempton Enterprises, Inc. (#MR282356), Retail
- o Nova Farms, LLC (#MR282516), Retail
- Ocean Breeze Cultivators, LLC (#MC281298), Cultivation, Tier 3 / Indoor
- Ocean Breeze Cultivators, LLC (#MP281663), Product Manufacturer
- o Pure Industries, Inc. (#MC281411), Cultivation, Tier 3 / Indoor
- Spencer House, LLC (#MR281885), Retail



- o Cultivate Holdings, LLC (#MTC-3193), Medical Marijuana Treatment Center
- o ACK Natural, LLC (#MCN281850), Cultivation, Tier 1 / Indoor
- o ACK Natural, LLC (#MPN281557), Product Manufacturer
- o ACK Natural, LLC (#MRN282038), Retail
- o Artis, LLC (#DOA100113), Delivery-Only
- o Belle Fleur Holdings, LLC (#MCN283095) Cultivation, Tier 11 / Indoor
- o Calverde Naturals, LLC (#MRN283208), Retail
- o Coastal Cultivars, LLC (#MPN281764), Product Manufacturer
- o Crabgrass, LLC (#MCN281593), Cultivation, Tier 5 / Indoor
- o Diem Lynn, LLC (#MRN283369), Retail
- o Good Feels, Inc. (#MPN281932), Product Manufacturer
- o JDM Sales, Inc. (#MRN283519), Retail
- o Lifted Luxury, Inc. (#MCN283014), Cultivation, Tier 1 / Indoor
- o Lifted Luxury, Inc. (#MPN281939), Product Manufacturer
- o Lifted Luxury, Inc. (#MRN283558), Retail
- o Local Roots NE, Inc. (#MRN283723), Retail
- o Mint Cultivation Facilities, LLC (#MCN282951), Cultivation, Tier 3 / Indoor
- o Nature's Remedy of MA, Inc. (#MCN282668), Cultivation, Tier 6 / Indoor
- o Patriot Care Corp. (#MRN281284), Retail
- o Regenerative, LLC (#MCN283091), Cultivation, Tier 2 / Indoor
- o Regenerative, LLC (#MPN281966), Product Manufacturer
- o Terrasol, LLC (#MRN282202), Retail
- o The Green Harbor Dispensary, LLC (#MPN281620), Product Manufacturer
- o Wellness Connection of MA, Inc. (#MRN281971), Retail
- o YouCanBeCo, LLC (#MPN281844), Product Manufacturer
- Meeting Materials Packet

In Attendance:

- Chairman Steven Hoffman
- Commissioner Bruce Stebbins
- Commissioner Jennifer Flanagan
- Commissioner Nurys Camargo

Minutes:

- 1) Call to Order
 - The Chairman recognized a quorum and called the meeting to order.
 - The Chairman gave notice that the meeting is being recorded.
- 2) Chairman's Comments and Updates 1:43
 - The Chairman welcomed new Commissioners and thanked the appointing authorities.



- The Chairman gave an overview of the new Commissioner onboarding, noting that Commissioner Concepcion will be participating as an observer for this meeting.
- The Chairman thanked the Legislature for restoring full funding of the Commission's budget and promised to use taxpayer funds efficiently and judiciously.
- The Chairman also thanked Commissioner Title for her service on the Commission, recognizing that the Commission did not get the opportunity to thank her publicly.
- Commissioner Camargo thanked the Chairman, the Executive Director, and Staff for the onboarding process. Commissioner Camargo also thanked the current and former Commissioners for their support. Commissioner Camargo expressed her excitement to work with staff and the constituents of the Commonwealth. Commissioner Camargo also thanked her appointing authorities.
- Commissioner Stebbins thanked his fellow Commissioners and the Commission staff for the onboarding process. Commissioner Stebbins thanked his appointing authority as well.
- Commissioner Flanagan welcomed all the new Commissioners.
- The Chairman gave an overview of the agenda.

3) Minutes for Approval – 10:45

- The Chairman noted there were two sets of minutes to approve and that the new Commissioners have reviewed these minutes and will vote based on their best knowledge that the minutes are an accurate representation of the meetings.
- August 17, 2020 CAB Joint meeting
 - o The Chairman asked if there were edits to the minutes.
 - o Commissioner Flanagan moved to approve the minutes.
 - o Commissioner Stebbins seconded the motion.
 - o The Chairman took a roll call vote:
 - Commissioner Camargo Yes
 - Commissioner Flanagan Yes
 - Commissioner Stebbins Yes
 - Chairman Hoffman Yes
 - o The Commission unanimously approved the minutes.
- August 28, 2020
 - o The Chairman asked if there were suggested edits minutes.
 - o Commissioner Flanagan moved to approve the minutes.
 - o Commissioner Camargo seconded the motion.
 - The Chairman took a roll call vote:
 - Commissioner Camargo Yes
 - Commissioner Flanagan Yes
 - Commissioner Stebbins Yes
 - Chairman Hoffman Yes
 - o The Commission unanimously approved the minutes.

- 4) Executive Director's Report 13:20
 - The Executive Director welcomed the new Commissioners.
 - The Executive Director gave an overview of licensing data, as laid out starting on page 222 of the meeting packet.
 - The Executive Director discussed the newly promulgated regulations and the implementation of those regulations.
 - The Executive Director gave an overview of the memorandum he submitted to the Commission covering the sequence of the implementation.
 - The Executive Director indicated that a lot of processes will be automated, including the patient-caregiver application.
 - The Executive Director indicated that there will be updates to forms, guidance documents, and frequently asked questions documents based on updates to the regulations, noting that guidance documents will need to be approved by the Commission and will be brought to the Commission, in coordination with the Chairman, on a rolling basis.
 - o The Executive Director also gave an overview of the cost of these changes.
 - The Executive Director said it may take about 6-8 months to implement certain changes.
 - The Executive Director gave an overview of the changes to each the Social Equity Program, the Responsible Vendor Training program, and the Suitability Review Committee.
 - The Executive Director highlighted new delegations of authority from the Commission to the Executive Director spelled out in the regulations as well as new "form and manner" language, requiring new processes to be developed.
 - The Executive Director noted that the implementation of the regulations will be done by staff on top of their day to day responsibilities, so the changes will not be instant, but require thought, planning, and ensuring that ordinary business continues.
- 5) Staff Recommendations on Changes of Ownership 34:55
 - a. Berkshire Welco, LLC
 - Director Potvin presented the staff recommendation for Change of Ownership.
 - The Chairman asked for questions and comments.
 - Commissioner Stebbins moved to approve the Change of Ownership.
 - Commissioner Camargo seconded the motion.
 - The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - Commissioner Stebbins Yes
 - o Chairman Hoffman Yes
 - The Commission unanimously approved the Change of Ownership.



- b. Canna Provisions, Inc.
 - Director Potvin presented the staff recommendation for Change of Ownership.
 - The Chairman asked for questions and comments.
 - Commissioner Camargo moved to approve the Change of Ownership.
 - Commissioner Flanagan seconded the motion.
 - The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - Commissioner Flanagan Yes
 - Commissioner Stebbins Yes
 - o Chairman Hoffman Yes
 - The Commission unanimously approved the Change of Ownership.
- c. Caregiver-Patient Connection, LLC
 - Director Potvin presented the staff recommendation for Change of Ownership.
 - The Chairman asked for questions and comments.
 - Commissioner Stebbins moved to approve the Change of Ownership.
 - Commissioner Camargo seconded the motion.
 - The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - Commissioner Stebbins Yes
 - o Chairman Hoffman Yes
 - The Commission unanimously approved the Change of Ownership.
- d. Coastal Cultivars, LLC
 - Director Potvin presented the staff recommendation for Change of Ownership.
 - The Chairman asked for questions and comments.
 - Commissioner Flanagan moved to approve the Change of Ownership.
 - Commissioner Stebbins seconded the motion.
 - The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - Commissioner Stebbins Yes
 - o Chairman Hoffman Yes
 - The Commission unanimously approved the Change of Ownership.
- e. Eagle Eyes Transport, Inc.
 - Director Potvin presented the staff recommendation for Change of Ownership.
 - The Chairman asked for questions and comments.
 - Commissioner Camargo moved to approve the Change of Ownership.
 - Commissioner Flanagan seconded the motion.
 - The Chairman took a roll call vote:
 - o Commissioner Camargo Yes



- Commissioner Flanagan Yes
- Commissioner Stebbins Yes
- o Chairman Hoffman Yes
- The Commission unanimously approved the Change of Ownership.
- Commissioner Camargo asked if this was the first transporter license that is majority owned by minority individuals.
 - Director Potvin confirmed this.
 - o Commissioner Camargo noted the milestone of this approval.

f. Herbal Pathways, LLC

- Director Potvin presented the staff recommendation for Change of Ownership.
- The Chairman asked for questions and comments.
- Commissioner Stebbins moved to approve the Change of Ownership.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - o Commissioner Stebbins Yes
 - Chairman Hoffman Yes
- The Commission unanimously approved the Change of Ownership.

g. Humboldt Masters, LLC

- Director Potvin presented the staff recommendation for Change of Ownership.
- The Chairman asked for questions and comments.
- Commissioner Flanagan moved to approve the Change of Ownership.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - Commissioner Stebbins Yes
 - o Chairman Hoffman Yes
- The Commission unanimously approved the Change of Ownership.

h. In Good Health, Inc.

- Director Potvin presented the staff recommendation for Change of Ownership.
- The Chairman asked for questions and comments.
- Commissioner Camargo moved to approve the Change of Ownership.
- Commissioner Flanagan seconded the motion.
- The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - Commissioner Flanagan Yes
 - o Commissioner Stebbins Yes
 - o Chairman Hoffman Yes



• The Commission unanimously approved the Change of Ownership.

i. Just Healthy, LLC

- Director Potvin presented the staff recommendation for Change of Ownership.
- The Chairman asked for questions and comments.
- Commissioner Stebbins moved to approve the Change of Ownership.
- Commissioner Camargo seconded the motion.
- The Commission unanimously approved the Change of Ownership.

j. New England Treatment Access, LLC

- Director Potvin presented the staff recommendation for Change of Ownership.
- The Chairman asked for questions and comments.
- Commissioner Camargo moved to approve the Change of Ownership.
- Commissioner Flanagan seconded the motion.
- The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - o Commissioner Stebbins Yes
 - o Chairman Hoffman Yes
- The Commission unanimously approved the Change of Ownership.

k. Phytotherapy, Inc.

- Director Potvin presented the staff recommendation for Change of Ownership.
- The Chairman asked for questions and comments.
- Commissioner Flanagan moved to approve the Change of Ownership.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - o Commissioner Stebbins Yes
 - o Chairman Hoffman Yes
- The Commission unanimously approved the Change of Ownership.

1. Sun Mass, Inc.

- Director Potvin presented the staff recommendation for Change of Ownership.
- The Chairman asked for questions and comments.
- Commissioner Stebbins moved to approve the Change of Ownership.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - o Commissioner Stebbins Yes
 - o Chairman Hoffman Yes



- The Commission unanimously approved the Change of Ownership.
- 6) Staff Recommendations on Changes of Location 53:27
 - a. Hidden Hemlock, LLC
 - Director Potvin presented the staff recommendation for Change of Location.
 - The Chairman asked for questions and comments.
 - Commissioner Camargo moved to approve the Change of Location.
 - Commissioner Flanagan seconded the motion.
 - The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - Commissioner Flanagan Yes
 - o Commissioner Stebbins Yes
 - Chairman Hoffman Yes
 - The Commission unanimously approved the Change of Location.
 - b. Munro Associates LLC d/b/a The Vault
 - Director Potvin presented the staff recommendation for Change of Location.
 - The Chairman asked for questions and comments.
 - Commissioner Flanagan moved to approve the Change of Location.
 - Commissioner Stebbins seconded the motion.
 - The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - Commissioner Stebbins Yes
 - Chairman Hoffman Yes
 - The Commission unanimously approved the Change of Location.
 - c. Sira Naturals, Inc.
 - Director Potvin presented the staff recommendation for Change of Location.
 - The Chairman asked for questions and comments.
 - Commissioner Stebbins moved to approve the Change of Location.
 - Commissioner Camargo seconded the motion.
 - The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - o Commissioner Stebbins Yes
 - Chairman Hoffman Yes
 - The Commission unanimously approved the Change of Location.
- 7) Staff Recommendations on Renewals 59:40

• The Chairman noted that it is the Commission's practice to consider renewals as a roster. There will be two renewals: one for adult-use and one for medical-use.

• Adult-use

- The Chairman asked for additional question and comments.
- o Commissioner Stebbins moved to approve the roster of adult-use renewals.
- o Commissioner Camargo seconded the motion.
- o The Chairman took a roll call vote:
 - Commissioner Camargo Yes
 - Commissioner Flanagan Yes
 - Commissioner Stebbins Yes
 - Chairman Hoffman Yes
- o The Commission unanimously approved the roster of adult-use renewals.

Medical-Use

- o The Chairman asked for additional questions and comments.
- o Commissioner Flanagan moved to approve the roster of medical-use renewals.
- o Commissioner Stebbins seconded the motion.
- o The Chairman took a roll call vote:
 - Commissioner Camargo Yes
 - Commissioner Flanagan Yes
 - Commissioner Stebbins Yes
 - Chairman Hoffman Yes
- o The Commission unanimously approved the roster of medical-use renewals.
- a. Apical, Inc. (#MRR205641)
- b. Apothca, Inc. (#MRR205660)
- c. Apothca, Inc. (#MCR139938)
- d. Apothca, Inc. (#MPR243564)
- e. Apothca, Inc. (#MRR205674)
- f. Ascend Mass, LLC (#MR2R205645)
- g. Atlantic Medicinal Partners, Inc. (#MRR205636)
- h. Atlantic Medicinal Partners, Inc. (#MPR243554)
- i. Atlantic Medicinal Partners, Inc. (#MCR139911)
- j. Bask, Inc. (#MRR205658)
- k. Bask, Inc. (#MRR205662)
- 1. Berkshire Welco, LLC (#MCR139943)
- m. Berkshire Welco, LLC (#MPR243566)
- n. Berkshire Welco, LLC (#MRR205653)
- o. Cannabis Connection, Inc. (#MRR205643)
- p. Cannassist, LLC (#MRR139935)
- q. Cannassist, LLC (#MPR243563)
- r. Caregiver-Patient Connection, LLC (#MCR139936)
- s. Community Growth Partners Great Barrington Operations LLC (#MRR205672)



- t. Cultivate Holdings LLC (#MRR205659)
- u. D2N2, LLC (#MRR205654)
- v. Elevated Gardens LLC (#MCR139940)
- w. Four Daughters Compassionate Care, Inc. (#MRR205646)
- x. Frozen 4, LLC (#MCR139932)
- y. Garden Remedies, Inc. (#MRR205665)
- z. Garden Remedies, Inc. (#MRR205657)
- aa. Garden Remedies, Inc. (#MRR205666)
- bb. Greenstar Herbals, Inc. (#MRR205661)
- cc. Health Circle, Inc. (#MCR139950)
- dd. Health Circle, Inc. (#MRR205667)
- ee. Health Circle, Inc. (#MPR243573)
- ff. Herbal Pathways (#MRR205670)
- gg. In Good Health, Inc. (#MCR139945)
- hh. In Good Health, Inc. (#MPR243570)
- ii. LDE Holdings, LLC (#MCR139934)
- jj. LDE Holdings, LLC (#MPR243565)
- kk. LDE Holdings, LLC (#MRR205663)
- 11. Mass Alternative Care, Inc. (#MRR205655)
- mm. Mass Alternative Care, Inc. (#MRR205656)
- nn. Mass Alternative Care, Inc. (#MCR139931)
- oo. Mass Alternative Care, Inc. (#MPR243562)
- pp. M3 Ventures, Inc. (#MRR205668)
- gg. New Dia, LLC (#MRR205671)
- rr. Nova Farms, LLC (#MRR205673)
- ss. Pharmacannis Massachusetts, Inc. (#MRR205644)
- tt. Pharmacannis Massachusetts, Inc. (#MCR139937)
- uu. Pioneer Valley Extracts, LLC (#MPR243571)
- vv. Pleasantrees, Inc. (#MRR205651)
- ww. Pure Industries, Inc. (#MCR139946)
- xx. Rise Holdings, Inc. (#MCR139925)
- vy. Rise Holdings, Inc. (#MPR243559)
- zz. Riverrun Gardens, LLC (#MBR169267)
- aaa. Roaring Glen Farm LLC (#COR129707)
- bbb. Royalston Farm LLC (#MCR139947)
- ccc. Sanctuary Medicinals, Inc. (#MRR205648)
- ddd. Slang, Inc. (#MRR205682)
- eee. Silver Therapeutics, Inc. (#MCR139921)
- fff. Silver Therapeutics, Inc. (#MRR205642)
- ggg. T. Bear Inc. (#MPR243557)
- hhh. Temescal Wellness of Massachusetts, LLC (#MRR205647)
- iii. The Green Lady Dispensary, Inc. (#MCR139919)
- jjj. The Heirloom Collective, Inc. (#MRR205669)
- kkk. The Verb is Herb, LLC (#MRR205650)

Ill. Urban Grown Inc. (#MCR139939)

mmm. Wellman Farm, Inc. (#MCR139926)

nnn. West Country Collective (#MCR139929)

ooo. Western Front, LLC (#MRR205676)

ppp. Wiseacre Farm Inc. (#MCR139933) (end of Adult-Use)

qqq. Massmedicum Corp., Medical Marijuana Treatment Center

rrr. Redi-Cypress Tree Management, Inc. (#RMD1587)

sss. HVV Massachusetts, Inc. (#RMD1405)

ttt. The Green Lady Dispensary, Inc. (#RMD885)

uuu. MD Holistics, Inc., Medical Marijuana Treatment Center

8) Staff Recommendations on Final Licenses – 1:04:48

- The Chairman noted that the Commission considers Final Licenses as a roster unless a Commissioner requests otherwise. No Commissioner requested individual consideration, so the Final Licenses will be considered as a single roster.
- The Chairman asked for question and comments and then for a motion to approve the roster of Final Licenses.
- Commissioner Camargo moved to approve the roster of adult-use Final Licenses.
- Commissioner Flanagan seconded the motion.
- The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - Commissioner Flanagan Yes
 - Commissioner Stebbins Yes
 - Chairman Hoffman Yes
- The Commission unanimously approved the roster of Final Licenses.
- a. Apotho Therapeutics Plainville, LLC (#MR282388), Retail
- b. Bask, Inc. (#MR282284), Retail
- c. Cultivauna, LLC (#MP281871), Product Manufacturer
- d. DDM Sales, Inc. (#MR281981), Retail
- e. Fernway, LLC (#MP281661), Product Manufacturer
- f. Freshly Baked Company (#MB281402), Microbusiness
- g. Full Harvest Moonz (#MR282474), Retail
- h. Garden Wonders, Inc. (#MR281970), Retail
- i. Green Analytics Massachusetts, LLC (#IL281277), Independent Testing Laboratory
- j. Green Meadows Farm, LLC (#MR282316), Retail
- k. HAVN Extracts. LLC (#MP281627), Product Manufacturer
- 1. Health Circle, Inc. (#MR281426), Retail
- m. Holyoke 420, LLC (#MR282703), Retail
- n. Jamaco, LLC (#MC282136), Cultivation, Tier 2 / Indoor
- o. Lazy River Products (#MR282562), Retail
- p. Neamat, LLC (#MC282693), Cultivation, Tier 2 / Outdoor
- q. New England Cannabis Corporation, Inc. (#MC281251), Cultivation, Tier 4 / Indoor



- r. New England Cannabis Corporation, Inc. (#MP281466), Product Manufacturer
- s. Northempton Enterprises, Inc. (#MR282356), Retail
- t. Nova Farms, LLC (#MR282516), Retail
- u. Ocean Breeze Cultivators, LLC (#MC281298), Cultivation, Tier 3 / Indoor
- v. Ocean Breeze Cultivators, LLC (#MP281663), Product Manufacturer
- w. Pure Industries, Inc. (#MC281411), Cultivation, Tier 3 / Indoor
- x. Spencer House, LLC (#MR281885), Retail
- y. Cultivate Holdings, LLC (#MTC-3193), Medical Marijuana Treatment Center
- 9) Staff Recommendations on Provisional Licenses 1:06:19
 - The Chairman noted that the Commission considers provisional licenses separately but will group together applications from the same entity for the sake of the remote meeting.
 - a. ACK Natural, LLC (#MCN281850), Cultivation, Tier 1 / Indoor
 - b. ACK Natural, LLC (#MPN281557), Product Manufacturer
 - c. ACK Natural, LLC (#MRN282038), Retail
 - Director Potvin presented the staff recommendations for all three Provisional License applications for ACK Natural, LLC.
 - Commissioner Flanagan requested three conditions:
 - o Proposed conditions.
 - Resubmit plan to include more than a donation.
 - Specify which cohort you are seeking to impact.
 - Clarify how a donation to CultivatEd will directly impact specified cohort.
 - Commissioner Camargo requested three condition:
 - o Proposed conditions:
 - Resubmit any local community engagement besides a donation.
 - Resubmit Diversity Plan to include how many employees will be hired. Can they add directly to first year of plan if a one year plan?
 - The Chairman asked for questions and comments.
 - Commissioner Camargo moved to approve the Cultivation Provisional License, subject to the conditions requested by Commissioners Flanagan and Camargo.
 - Commissioner Stebbins seconded the motion.
 - The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - Commissioner Flanagan Yes
 - o Commissioner Stebbins Yes
 - Chairman Hoffman Yes
 - The Commission unanimously approved the Cultivation Provisional License, subject to the conditions requested by Commissioners Flanagan and Camargo.
 - Commissioner Stebbins moved to approve the Product Manufacturer Provisional License, subject to the conditions requested by Commissioners Flanagan and Camargo.



- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - Commissioner Stebbins Yes
 - Chairman Hoffman Yes
- The Commission unanimously approved the Product Manufacturer Provisional License, subject to the conditions requested by Commissioners Flanagan and Camargo.
- Commissioner Camargo moved to approve the Retail Provisional License, subject to the conditions requested by Commissioners Flanagan and Camargo.
- Commissioner Stebbins seconded the motion.
- The Commission unanimously approved the Retail Provisional License, subject to the conditions requested by Commissioners Flanagan and Camargo.
- d. Artis, LLC (#DOA100113), Delivery-Only
 - Director Potvin presented the staff recommendation for Provisional License.
 - The Chairman asked for questions and comments.
 - Commissioner Camargo moved to approve the Provisional License.
 - Commissioner Stebbins seconded the motion.
 - The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - Commissioner Stebbins Yes
 - o Chairman Hoffman Yes
 - The Commission unanimously approved the Provisional License.
- e. Belle Fleur Holdings, LLC (#MCN283095) Cultivation, Tier 11 / Indoor
 - Director Potvin presented the staff recommendation for Provisional License.
 - Commissioner Flanagan requested four conditions.
 - o Proposed conditions:
 - Resubmit Positive Impact Plan to include more than a donation.
 - Specify which cohort you are seeking to impact.
 - Clarify how a donation to New England Veterans Alliance will directly impact the specified cohort.
 - Clarify how a donation to Massachusetts Recreational Consumer Council will directly impact the specified cohort.
 - Commissioner Camargo requested two conditions.
 - o Proposed conditions:
 - Resubmit to include any local community engagement besides donation.
 - Resubmit Diversity Plan to include how many employees will be hired. Can they add directly to first year of plan if a one year plan?



- The Chairman asked for questions and comments.
- Commissioner Flanagan moved to approve the Provisional License, subject to the conditions requested by Commissioners Flanagan and Camargo.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - Commissioner Stebbins Yes
 - o Chairman Hoffman Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Flanagan and Camargo.

f. Calverde Naturals, LLC (#MRN283208), Retail

- Director Potvin presented the staff recommendation for Provisional License.
- The Chairman asked for questions and comments.
- Commissioner Camargo moved to approve the Provisional License.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - o Commissioner Stebbins Yes
 - o Chairman Hoffman Yes
- The Commission unanimously approved the Provisional License.

g. Coastal Cultivars, LLC (#MPN281764), Product Manufacturer

- Director Potvin presented the staff recommendation for Provisional License.
- Commission Stebbins requested a condition:
 - Proposed condition: Move \$10,000 grant to Disabled American Veterans of Massachusetts to Positive Impact Plan of application, unless there is direct assistance with hiring.
- The Chairman asked for questions and comments.
- Commissioner Flanagan moved to approve the Provisional License, subject to the condition requested by Commissioner Stebbins.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - o Commissioner Stebbins Yes
 - o Chairman Hoffman Yes
- The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Stebbins.
- h. Crabgrass, LLC (#MCN281593), Cultivation, Tier 5 / Indoor



- Director Potvin presented the staff recommendation for Provisional License.
- Commissioner Flanagan requested a condition.
 - o Proposed condition: Resubmit plan to include more than hiring.
- The Chairman asked for questions and comments.
- Commissioner Camargo moved to approve the Provisional License, subject to the condition requested by Commissioner Flanagan.
- Commissioner Flanagan seconded the motion.
- The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - o Commissioner Stebbins Yes
 - o Chairman Hoffman Yes
- The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Flanagan.
- i. Diem Lynn, LLC (#MRN283369), Retail
 - Director Potvin presented the staff recommendation for Provisional License.
 - Commissioner Camargo requested a condition.
 - Proposed condition: Resubmit Positive Impact Plan to include any local community engagement besides donation.
 - Commissioner Flanagan requested a condition.
 - o Proposed condition: clarify how a donation to CultivatEd will directly impact residents of Lynn.
 - The Chairman asked for questions and comments.
 - Commissioner Stebbins moved to approve the Provisional License, subject to the conditions requested by Commissioners Camargo and Flanagan.
 - Commissioner Camargo seconded the motion.
 - The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - Commissioner Stebbins Yes
 - o Chairman Hoffman Yes
 - The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Camargo and Flanagan.
- j. Good Feels, Inc. (#MPN281932), Product Manufacturer
 - Director Potvin presented the staff recommendation for Provisional License.
 - The Chairman asked for questions and comments.
 - Commissioner Flanagan moved to approve the Provisional License.
 - Commissioner Stebbins seconded the motion.
 - The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes



- o Commissioner Stebbins Yes
- o Chairman Hoffman Yes
- The Commission unanimously approved the Provisional License.

k. JDM Sales, Inc. (#MRN283519), Retail

- Director Potvin presented the staff recommendation for Provisional License.
- Commissioner Stebbins requested a condition.
 - Proposed condition: Prior to application for Final License, identify target organization or educational institutions for student internships and confirm that students will be over the age of 21.
- The Chairman asked for questions and comments.
- Commissioner Stebbins moved to approve the Provisional License, subject to the condition requested by Commissioner Stebbins.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - Commissioner Flanagan Yes
 - o Commissioner Stebbins Yes
 - o Chairman Hoffman Yes
- The Commission unanimously approved the Provisional License.

The Commission took a recess, returning at 1:59:40

- 1. Lifted Luxury, Inc. (#MCN283014), Cultivation, Tier 1 / Indoor
- m. Lifted Luxury, Inc. (#MPN281939), Product Manufacturer
- n. Lifted Luxury, Inc. (#MRN283558), Retail
 - Director Potvin presented the staff recommendation for all three Provisional Licenses for Lifted Luxury, Inc.
 - Commissioner Stebbins requested a condition:
 - o Proposed condition: prior to final application for licensure, identify strategies for promoting the licensee's \$5,000 scholarship program.
 - The Chairman asked for questions and comments.
 - Commissioner Stebbins moved to approve the Cultivation Provisional License, subject to the condition requested by Commissioner Stebbins.
 - Commissioner Camargo seconded the motion.
 - The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - Commissioner Stebbins Yes
 - o Chairman Hoffman Yes
 - The Commission unanimously approved the Cultivation Provisional License, subject to the condition requested by Commissioner Stebbins.



- Commissioner Camargo moved to approve the Product Manufacturer Provisional License, subject to the condition requested by Commissioner Stebbins.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - o Commissioner Stebbins Yes
 - o Chairman Hoffman Yes
- The Commission unanimously approved the Product Manufacturer Provisional License, subject to the condition requested by Commissioner Stebbins.
- Commissioner Stebbins moved to approve the Retail Provisional License, subject to the condition requested by Commissioner Stebbins.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - o Commissioner Stebbins Yes
 - Chairman Hoffman Yes
- The Commission unanimously approved the Retail Provisional License, subject to the condition requested by Commissioner Stebbins.
- o. Local Roots NE, Inc. (#MRN283723), Retail
 - Director Potvin presented the staff recommendation for Provisional License.
 - The Chairman asked for questions and comments.
 - Commissioner Camargo moved to approve the Provisional License.
 - Commissioner Stebbins seconded the motion.
 - The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - Commissioner Flanagan Yes
 - o Commissioner Stebbins Yes
 - Chairman Hoffman Yes
 - The Commission unanimously approved the Provisional License.
- p. Mint Cultivation Facilities, LLC (#MCN282951), Cultivation, Tier 3 / Indoor
 - Director Potvin presented the staff recommendation for Provisional License.
 - Commissioner Flanagan requested four conditions.
 - o Proposed conditions:
 - Resubmit Positive Impact Plan to include more than donations.
 - Specify which cohort you are seeking to impact.
 - Clarify how a donation to New England Veterans Alliance will directly impact the specified cohort.



- Clarify how a donation to Massachusetts Recreational Consumer Council will directly impact the specified cohort.
- Commissioner Camargo requested a condition:
 - Proposed condition: Resubmit Positive Impact Plan to include any local community engagement besides donation.
- Commissioner Stebbins requested a condition.
 - Proposed condition: Prior to final application provide background on how support for donation to the New England Veterans Alliance will benefit veterans residing in central and western Massachusetts.
- The Chairman asked for questions and comments.
- Commissioner Flanagan moved to approve the Provisional License, subject to the conditions requested by Commissioners Flanagan, Camargo, and Stebbins.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - Commissioner Flanagan Yes
 - o Commissioner Stebbins Yes
 - Chairman Hoffman Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Flanagan, Camargo, and Stebbins.
- q. Nature's Remedy of MA, Inc. (#MCN282668), Cultivation, Tier 6 / Indoor
 - Director Potvin presented the staff recommendation for Provisional License.
 - The Chairman asked for questions and comments.
 - Commissioner Camargo moved to approve the Provisional License.
 - Commissioner Flanagan seconded the motion.
 - The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - Commissioner Stebbins Yes
 - o Chairman Hoffman Yes
 - The Commission unanimously approved the Provisional License.
- r. Patriot Care Corp. (#MRN281284), Retail
 - Director Potvin presented the staff recommendation for Provisional License.
 - Commissioner Camargo requested a condition.
 - O Proposed condition: With respect to the Positive impact Plan, provide clarification on whether the 250 returning citizens training will occur prior to or after release and where such training will be held.
 - Commissioner Stebbins requested 3 conditions.
 - o Proposed conditions:
 - Prior to application for Final License, identify organizations or school districts that will receive \$2,500 scholarships.



- Prior to application for Final License, provide detail on types of the four events.
- The Chairman asked for questions and comments.
- Commissioner Camargo commented that she is looking forward to seeing the metrics of the program to train people for reentry.
- Commissioner Stebbins moved to approve the Provisional License, subject to the conditions requested by Commissioners Camargo and Stebbins.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - Commissioner Stebbins Yes
 - Chairman Hoffman Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Camargo and Stebbins.
- s. Regenerative, LLC (#MCN283091), Cultivation, Tier 2 / Indoor
- t. Regenerative, LLC (#MPN281966), Product Manufacturer
 - Director Potvin presented the staff recommendation for both Provisional License applications for Regenerative, LLC.
 - Commissioner Stebbins requested a condition:
 - o Proposed condition: Prior to application for final licensure, identify hiring goals for veterans and persons with disabilities.
 - The Chairman asked for questions and comments.
 - Commissioner Flanagan moved to approve the Provisional License for Cultivation, subject to the condition requested by Commissioner Stebbins.
 - Commissioner Camargo seconded the motion.
 - The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - o Commissioner Stebbins Yes
 - Chairman Hoffman Yes
 - The Commission unanimously approved the Provisional License, subject to the condition requested by Commissioner Stebbins.
 - Commissioner Stebbins moved to approve the Product Manufacturer Provisional License, subject to the condition requested by Commissioner Stebbins.
 - Commissioner Flanagan seconded the motion.
 - The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - o Commissioner Stebbins Yes
 - Chairman Hoffman Yes



• The Commission unanimously approved the Product Manufacturer Provisional License, subject to the condition requested by Commissioner Stebbins.

u. Terrasol, LLC (#MRN282202), Retail

- Director Potvin presented the staff recommendation for Provisional License.
- Commissioner Flanagan requested a condition.
 - o Proposed condition: Resubmit Diversity Plan to include more than just hiring.
- Commissioner Camargo requested two conditions.
 - o Proposed condition:
 - With respect to Positive Impact Plan, resubmit to include more detail on metrics.
 - With respect to Diversity Plan, resubmit to include metrics or percentage of number of employees to be hired.
- The Chairman asked for questions and comments.
- Commissioner Camargo moved to approve the Provisional License, subject to the conditions requested by Commissioners Flanagan and Camargo.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - Commissioner Flanagan Yes
 - o Commissioner Stebbins Yes
 - o Chairman Hoffman Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Flanagan and Camargo.

v. The Green Harbor Dispensary, LLC (#MPN281620), Product Manufacturer

- Director Potvin presented the staff recommendation for Provisional License.
- The Chairman asked for questions and comments.
- Commissioner Flanagan moved to approve the Provisional License.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - o Commissioner Stebbins Yes
 - o Chairman Hoffman Yes
- The Commission unanimously approved the Provisional License.

w. Wellness Connection of MA, Inc. (#MRN281971), Retail

- Director Potvin presented the staff recommendation for Provisional License.
- Commissioner Flanagan requested a condition:
 - o Proposed condition: Resubmit plan to include more than hiring.
- Commissioner Camargo requested a condition:



- Proposed condition: Resubmit Positive Impact Plan to include any local community engagement besides donation.
- The Chairman asked for questions and comments.
- Commissioner Stebbins moved to approve the Provisional License, subject to the conditions requested by Commissioners Flanagan and Camargo.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - o Commissioner Stebbins Yes
 - Chairman Hoffman Yes
- The Commission unanimously approved the Provisional License, subject to the conditions requested by Commissioners Flanagan and Camargo.

x. YouCanBeCo, LLC (#MPN281844), Product Manufacturer

- Director Potvin presented the staff recommendation for Provisional License.
- The Chairman asked for questions and comments.
- Commissioner Flanagan moved to approve the Provisional License.
- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - o Commissioner Stebbins Yes
 - o Chairman Hoffman Yes
- The Commission unanimously approved the Provisional License.

10) Commission Discussion and Votes

- a. Election of Commission Secretary and Commission Treasurer 2:37:16
 - The Chairman gave an overview of the topic.
 - Commissioner Flanagan moved to appoint Commissioner Stebbins as Commission Secretary.
 - Commissioner Camargo seconded the motion.
 - The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - o Commissioner Stebbins Abstained
 - Chairman Hoffman Yes
 - The Commission approved the motion by a vote of four in favor and one abstention.
 - Commissioner Flanagan moved to appoint Commissioner Camargo as Commission Treasurer.



- Commissioner Stebbins seconded the motion.
- The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - Commissioner Stebbins Yes
 - o Chairman Hoffman Yes
- The Commission unanimously approved the motion.

b. Executive Director Goals – 2:40:06

- The Chairman gave an overview of the topic.
- Commissioner Flanagan asked whether the Executive Director has had his annual performance evaluation.
 - O The Chairman said that a review is in progress and will be circulated to other Commissioners soon.
- The Executive Director gave an overview of the Executive Directors goals set in November of 2019 and the status of each.
- The Chairman asked for questions or comments regarding the Executive Director's goals.
- Commissioner Flanagan expressed concern with respect to the strategic plan for social equity. Commissioner Flanagan also expressed her belief that there needs to be clarity around the meaning of "success" of social equity program participants. Commissioner Flanagan also indicated that this goal should be removed to allow new Commissioners to get involved in development/improvement of the plan. Commissioner Flanagan also cited the difficulties working remotely creates for clarifying and meeting a goal relating to an equity plan. Commissioner Flanagan noted that with new Commissioners and the transition of staff, it may make more sense to remove this as a goal for the Executive Director and allow new staff and Commissioners to coalesce around the desired outcomes of a plan. Commissioner Flanagan indicated that, because more Commission level discussion and deliberation is needed with respect to the plan, it could be hard to establish this as a metric against which the Executive Director will be measured.
- The Chairman recognized Commissioner Flanagan's concern, but noted that the limits of the Open Meeting Law make it difficult of Commissioners to control this directly and keep it moving forward. The Chairman expressed his view that having this as part of the goals for the Executive Director is important to allow staff to continue developing aspects of the plan, but that would not negate Commission level leadership to continue.
- Commissioner Camargo asked, if this is removed as a goal for the Executive Director where it goes in terms of identifying it as a priority. Commissioner Camargo also asked about the ability to condition the goal, similar to a license decision. Commissioner Camargo indicated that a year to develop an equity plan may be insufficient, especially given the need to hire a Director of Equity Programming and Community Outreach.
- The Chairman expressed that this is important and overdue and therefore believes it should be included in the goals. The Chairman also distinguished that the goal was to develop a plan, not to fully implement the plan, and recognized that even after a plan is developed, as it is implemented, it may change based on what is working and what is not working.



- Commissioner Camargo asked about the timeline for developing and implementing a plan, including the development of a plan and hiring staff.
- The Executive Director indicated that there would need to be some time taken to accomplish this goal, considering the implementation of the recently amended regulations, but also with respect to clearly defining what "success" looks like. The Executive Director indicated that staff could work directly with Commissioners, but there would need to be some deliberation and discussion in open meeting by the Commission in order to resolve any outstanding questions and issues. In light of these considerations, having the goal completed in six months would not be realistic without sacrificing some other initiative.
- Commissioner Stebbins noted that the Fiscal Year is half complete and that a key position needs to be filled. Therefore, Commissioner Stebbins recommended that Goal 8 be modified to read "begin to develop a three year strategic plan," removing reference to deployment of the plan. This would give some breathing room in terms of accomplishing the goal in light of other factors.
- The Executive Director expressed his appreciation for Commissioner Stebbins's suggestion, and further suggested adding language indicating that this work would be done in coordination with the Commission, to further clarify expectations.
- Commissioner Camargo indicated that the timeline for the goal needs to be extended in order to set the Executive Director and Commission up for success in achieving the goal.
- The Chairman indicated that Commissioner Stebbins's suggestion helps mitigate the risk of the goal being unreasonable.
- Commissioner Camargo accepted that change to address her concern.
- The Chairman suggested tabling this discussion until the February meeting, folding in the modifications that resulted from this discussion and including Commissioner Concepcion.

11) New Business the Chairman Did Not Anticipate at the Time of Posting – 3:13:00

- The Chairman noted that there was an application for licensure that was not posted as part of the agenda, and it was an oversight on the part of the Commission and the therefore, the Chairman would like to consider this application in order to avoid any delay and hardship caused by that delay.
- Director Potvin presented the staff recommendation for Final License for New Dia, LLC.
- The Chairman asked for questions and comments.
- Commissioner Stebbins moved to approve the Final License.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - o Commissioner Stebbins Yes
 - Chairman Hoffman Yes
- The Commission unanimously approved the Final License.



• The Chairman extended thanks to Director of Government Affairs and Policy, Matt Giancola, for his administration of the meeting.

12) Next Meeting Date – 3:19:25

- The next meeting is scheduled for February 11, 2021.
- The Chairman gave a tentative meeting schedule for the remainder of the calendar year.

13) Adjournment – 3:20:00

- Commissioner Flanagan moved to adjourn.
- Commissioner Camargo seconded the motion.
- The Chairman took a roll call vote:
 - o Commissioner Camargo Yes
 - o Commissioner Flanagan Yes
 - o Commissioner Stebbins Yes
 - Chairman Hoffman Yes
- The Commission unanimously voted to adjourn.

