



## **Massachusetts Cannabis Control Commission**

## **Public Record Request**

### Marijuana Product Manufacturer

**General Information:** 

 License Number:
 MP281644

 Original Issued Date:
 03/05/2020

 Issued Date:
 03/05/2020

 Expiration Date:
 03/05/2021

Payment Received: \$10000 Payment Required: \$10000

#### ABOUT THE MARIJUANA ESTABLISHMENT

Business Legal Name: Lazy River Products, LLC

Phone Number: Email Address: wcassotis@lazyriverproducts.com

978-549-2266

Business Address 1: 145 Broadway Rd Business Address 2:

Business City: Dracut Business State: MA Business Zip Code: 01826

Mailing Address 1: 155 Broadway Rd Mailing Address 2: Ste. 5

Mailing City: Dracut Mailing State: MA Mailing Zip Code: 01826

### CERTIFIED DISADVANTAGED BUSINESS ENTERPRISES (DBES)

Certified Disadvantaged Business Enterprises (DBEs): Not a

DBE

#### PRIORITY APPLICANT

Priority Applicant: no

Priority Applicant Type: Not a Priority Applicant

**Economic Empowerment Applicant Certification Number:** 

**RMD Priority Certification Number:** 

### RMD INFORMATION

Name of RMD:

Department of Public Health RMD Registration Number:

Operational and Registration Status:

To your knowledge, is the existing RMD certificate of registration in good

standing?:

If no, describe the circumstances below:

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#### PERSONS WITH DIRECT OR INDIRECT AUTHORITY

Person with Direct or Indirect Authority 1

Percentage Of Ownership: 100 Percentage Of Control: 100

Role: Executive / Officer Other Role: CEO

First Name: William Last Name: Cassotis Suffix:

Gender: Male User Defined Gender:

What is this person's race or ethnicity?: White (German, Irish, English, Italian, Polish, French)

Specify Race or Ethnicity:

#### **ENTITIES WITH DIRECT OR INDIRECT AUTHORITY**

No records found

#### CLOSE ASSOCIATES AND MEMBERS

Close Associates or Member 1

First Name: Mark Last Name: Leal Suffix:

Describe the nature of the relationship this person has with the Marijuana Establishment: Mark is the Director of Operations for Lazy River Products.

He will be working directly with other Department heads and other employees to further develop best practices.

Close Associates or Member 2

First Name: Kevin Last Name: Platt Suffix:

Describe the nature of the relationship this person has with the Marijuana Establishment: Kevin will be the Director of Cultivation for Lazy River

Products

### **CAPITAL RESOURCES - INDIVIDUALS**

**Individual Contributing Capital 1** 

First Name: William Last Name: Cassotis Suffix:

Types of Capital: Monetary/Equity Other Type of Capital: Total Value of the Capital Provided: \$12000000 Percentage of Initial Capital: 100

Capital Attestation: Yes

#### **CAPITAL RESOURCES - ENTITIES**

No records found

## BUSINESS INTERESTS IN OTHER STATES OR COUNTRIES

No records found

#### DISCLOSURE OF INDIVIDUAL INTERESTS

No records found

#### MARIJUANA ESTABLISHMENT PROPERTY DETAILS

Establishment Address 1: 145 Broadway Rd Dracut, MA 01826

Establishment Address 2:

Establishment City: Dracut Establishment Zip Code: 01826

Approximate square footage of the Establishment: 35000 How many abutters does this property have?: 112

Have all property abutters have been notified of the intent to open a Marijuana Establishment at this address?: Yes

#### HOST COMMUNITY INFORMATION

Host Community Documentation:

Document Category Document Name Type ID Upload

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				Date
Certification of Host	HCA - Certification Form 4.18.19.pdf	pdf	5cba4ce0f25dae4c6c3f1b10	04/19/2019
Community Agreement				
Community Outreach	CommunityOutreachAttestationForm.pdf	pdf	5cba4cf96b08e34c76329440	04/19/2019
Meeting				
Documentation				
Community Outreach	AttachmentA - Newspaper.pdf	pdf	5cba4d01cee9f84c3436525a	04/19/2019
Meeting				
Documentation				
Community Outreach	AttachmentB - TownOfficials.pdf	pdf	5cba4d138e20fa4c3aba6b6f	04/19/2019
Meeting				
Documentation				
Community Outreach	Lowell Sun -	pdf	5dbb242b73225f2fcd767067	10/31/2019
Meeting	CommunityOutreachNotice_LazyRiverProducts_01_21_2019.pdf			
Documentation				
Community Outreach	Attachment C - LRP Comminuty Outreach Abutters	pdf	5dbc73456b69bc42534014f6	11/01/2019
Meeting	Notices_Redacted 1 of 2.pdf			
Documentation				
Community Outreach	Attachment C - LRP Comminuty Outreach Abutters	pdf	5dbc734b57940c425e777cdb	11/01/2019
Meeting	Notices_Redacted 2 of 2.pdf			
Documentation				
Plan to Remain	Plan to Remain Compliant with Local Zoning revised.pdf	pdf	5dc0578d7aad8653363bae8a	11/04/2019
Compliant with Local				
Zoning				

Total amount of financial benefits accruing to the municipality as a result of the host community agreement. If the total amount is zero, please enter zero and provide documentation explaining this number.: \$

### PLAN FOR POSITIVE IMPACT

Plan to Positively Impact Areas of Disproportionate Impact:

Document Category	Document Name	Type	ID	Upload Date
Other	LAZY RIVER - Merrimack Valley Food Bank.pdf	pdf	5d962257a489aa1afc400dfa	10/03/2019
Plan for Positive Impact	Lazy River Products - Positive Impact Plan.pdf	pdf	5de7ff37a9ef3857c445c802	12/04/2019

### ADDITIONAL INFORMATION NOTIFICATION

Notification: I Understand

## INDIVIDUAL BACKGROUND INFORMATION

Individual Background Information 1

Role: Owner / Partner Other Role: CEO

First Name: William Last Name: Cassotis Suffix:

RMD Association: Not associated with an RMD

Background Question: no

Individual Background Information 2

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Role: Manager Other Role: Director of

Operations

First Name: Mark Last Name: Leal Suffix:

RMD Association: Not associated with an RMD

Background Question: no

Individual Background Information 3

Role: Manager Other Role: Dir of Cultivation

First Name: Kevin Last Name: Platt Suffix:

RMD Association: Not associated with an RMD

Background Question: no

#### **ENTITY BACKGROUND CHECK INFORMATION**

No records found

#### MASSACHUSETTS BUSINESS REGISTRATION

Required Business Documentation:

Document Category	Document Name	Туре	ID	Upload
				Date
Secretary of Commonwealth - Certificate of Good	Cerificate of Good Standing - Sec of	pdf	5cb1ef03df25934c58f847ed	04/13/2019
Standing	State.pdf			
Bylaws	Bylaws-1.pdf	pdf	5cb1ef79b1ec4a4c446c1687	04/13/2019
Bylaws	ByLaws- 2.pdf	pdf	5cb1ef93942dc34c4ebdf929	04/13/2019
Articles of Organization	Articles of Organization.pdf	pdf	5cb1efa6b10c2044c5596969	04/13/2019
Department of Revenue - Certificate of Good	Lazy River Products LLC - Tax Good	pdf	5cb88b32b1ec4a4c446c2016	04/18/2019
standing	Standing.PDF			

No documents uploaded

Massachusetts Business Identification Number: 001362915

Doing-Business-As Name: Lazy River Products

**DBA Registration City: Dracut** 

#### **BUSINESS PLAN**

Business Plan Documentation:

<b>Document Category</b>	Document Name	Туре	ID	Upload
				Date
Plan for Liability	Lazy River - Proof of Ins 4.18.19.pdf	pdf	5cbb1cf5f25dae4c6c3f1b8b	04/20/2019
Insurance				
Business Plan	Lazy River Products Business Plan - RFI Revised 11-01.pdf	pdf	5dbc7fe9e4e81a46aabdda23	11/01/2019
Proposed Timeline	Lazy River Products - Proposed Timeline Revised 12-4 cultivation & mfg.pdf	pdf	5de8010f40e348579197f8c3	12/04/2019

#### **OPERATING POLICIES AND PROCEDURES**

Policies and Procedures Documentation:

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Document Category Document Name		Туре	ID	Upload Date
Method used to produce products	2. LRP Methods Used to Produce Products (PM).pdf	pdf	5cb911d75c356a44cb768680	04/18/2019
Sample of unique identifying marks used for branding	3. LRP Samples of Unique Identifying Marks used for Branding (PM).pdf	pdf	5cba4acd73349d44fd62a2fe	04/19/2019
Separating recreational from medical operations, if applicable	4. LRP Separating Recreational from Medical Operations (PM).pdf	pdf	5cba4adae2695d45078d6d3b	04/19/2019
Inventory procedures	10. LRP Inventory Procedures (PM).pdf	pdf	5cba4b2eb1ec4a4c446c2333	04/19/2019
Maintaining of financial records	15. LRP Maintaining of Financial Records (PM).pdf	pdf	5cba4b87cee9f84c34365252	04/19/2019
Qualifications and training	17. LRP Qualifications and Training (PM).pdf	pdf	5cba4ba2b1ec4a4c446c2337	04/19/2019
Transportation of marijuana	9. LRP Transportation of Marijuana (PM).pdf	pdf	5da8de6a0724b82ff99cd36b	10/17/2019
Personnel policies including background checks	13. LRP Personnel Policies including background checks (PM).pdf	pdf	5da8dea790352a2b339ac2ff	10/17/2019
Record Keeping procedures	14. LRP Record Keeping Procedures (PM).pdf	pdf	5da8dec0d5c8962b282da290	10/17/2019
Qualifications and training	17. LRP Qualifications and Training (PM).pdf	pdf	5da8decdb207f82b12a92f08	10/17/2019
Restricting Access to age 21 and older	5. LRP Restricting Access to 21 and Older (PM).pdf	pdf	5dbc7d741218bf423dc35722	11/01/2019
Quality control and testing	11. LRP Quality Control and Testing (PM).pdf	pdf	5dbc7f6fe9a6f34232f3cba6	11/01/2019
Types of products Manufactured.	LRP Types of Products Manufactured  (PM).pdf	pdf	5dbc8e00c921cb46d2756744	11/01/2019
Prevention of diversion	7. LRP Prevention of Diversion (PM).pdf	pdf	5dbc8e1ae4e81a46aabdda74	11/01/2019
Storage of marijuana	8. LRP Storage of Marijuana (PM).pdf	pdf	5dbc8e38e9a6f34232f3cbef	11/01/2019
Security plan	6. Security Plan - (PM).pdf	pdf	5dbc8ea957940c425e777d6c	11/01/2019
Diversity plan	Lazy River Products Diversity Plan Master.pdf	pdf	5de801d226aa77532085e5e1	12/04/2019

#### **ATTESTATIONS**

I certify that no additional entities or individuals meeting the requirement set forth in 935 CMR 500.101(1)(b)(1) or 935 CMR 500.101(2)(c)(1) have been omitted by the applicant from any marijuana establishment application(s) for licensure submitted to the Cannabis Control Commission.: I Agree

I understand that the regulations stated above require an applicant for licensure to list all executives, managers, persons or entities having direct or indirect authority over the management, policies, security operations or cultivation operations of the Marijuana Establishment; close associates and members of the applicant, if any; and a list of all persons or entities contributing 10% or more of the initial capital to operate the Marijuana Establishment including capital that is in the form of land or buildings.: I Agree

I certify that any entities who are required to be listed by the regulations above do not include any omitted individuals, who by themselves, would be required to be listed individually in any marijuana establishment application(s) for licensure submitted to the Cannabis Control Commission.: | Agree

Notification: I Understand

I certify that any changes in ownership or control, location, or name will be made pursuant to a separate process, as required under 935 CMR 500.104(1), and none of those changes have occurred in this application.:

I certify that to the best knowledge of any of the individuals listed within this application, there are no background events that have arisen since the issuance of the establishment's final license that would raise suitability issues in accordance with 935 CMR 500.801.:

I certify that all information contained within this renewal application is complete and true.:

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### ADDITIONAL INFORMATION NOTIFICATION

Notification: I Understand

### COMPLIANCE WITH POSITIVE IMPACT PLAN

No records found

## COMPLIANCE WITH DIVERSITY PLAN

No records found

### PRODUCT MANUFACTURER SPECIFIC REQUIREMENTS

No records found

### **HOURS OF OPERATION**

Monday From: 7:00 AM	Monday To: 7:00 PM
Tuesday From: 7:00 AM	Tuesday To: 7:00 PM
Wednesday From: 7:00 AM	Wednesday To: 7:00 PM
Thursday From: 7:00 AM	Thursday To: 7:00 PM
Friday From: 7:00 AM	Friday To: 7:00 PM
Saturday From: 7:00 AM	Saturday To: 7:00 PM
Sunday From: 7:00 AM	Sunday To: 7:00 PM

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"Give Back, Grow, Succeed"

Business Plan 2019

This document includes confidential and proprietary information of and regarding Lazy River Products, LLC. This document is provided for informational purposes only.



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## **Executive Summary**

Lazy River Products is a vertically integrated cannabis cultivation and product development company who, at its core, will produce the highest quality cannabis and cannabis related products in the Northeast. On top of producing top quality flower Lazy River Products plans to focus on developing new and exciting products through its state-of-the-art Extraction Laboratory. Using ethanol and CO2 extraction methods Lazy River Products will be producing items such as wax, shatter, rosins and vape cartridges. Lazy River Products will also have a fully functioning commercial kitchen in which it will produce its own edibles, candies and other marijuana infused products. These goods will be branded and sold through Lazy River Products' own Retail Storefront, bringing its own products directly to the end user and ensuring Lazy River Products retains a bulk of its profits by eliminating middlemen and related mark ups.

## Mission

At Lazy River Products, it is our mission to be recognized as the Commonwealths premier fully integrated cannabis-based Product Development Company.

Our goal is to consistently deliver trusted small batch, craft quality products and exceptional service to our customers and the local communities for which we serve.

At our core we provide professional, compliant and socially responsible standards that raise the bar and will be the new definition for excellence in the Cannabis Industry here in Massachusetts.

We will always diligently work within each of the local communities we touch to help facilitate strategies to further enhance economic opportunity, build strong neighborhoods and provide a solid framework for quality growth and development.

"Give Back, Grow, Succeed"



# **Business & Industry Overview**

Cannabis in the United States has come a long way. Over the past few decades, the US has experienced an explosion of cannabis activity coupled with a flurry of legislature. In this past 2018 midterm election, 4 states (North Dakota, Michigan, Missouri, and Utah) had some form of marijuana legalization on the ballot with the only failure of legalization occurring to North Dakota's adult-use legislation. Americans are more in favor for marijuana than ever. A 2018 Pew Research Center study stated that 62% of Americans approve legalization of marijuana. This figure has doubled since 2000 when it was only at 31%.

This growth hasn't only taken place in the US. In general, global acceptance of cannabis has been growing and is expected to continue for the future. According to a Forbes article regarding a comprehensive study conducted by Arcview Market Research and BDS Analytics, "over the next 10 years the legal cannabis Industry will see much progress around the globe. Spending on legal cannabis worldwide is expected to hit \$57 Billion by 2027. The adult use (recreational) market will cover 67% of the spending; medical marijuana will make up the remaining 33%."

The article further states that "the largest group of cannabis buyers will be in North America, going from \$9.2 Billion in 2017 to \$47.3 Billion a decade later."

Nationally, ten states (Alaska, California, Colorado, Maine, Massachusetts, Michigan, Nevada, Oregon, Vermont, Washington) and the District of Columbia have legalized recreational, adultuse, marijuana. In addition to these states, 33 states allow for some form of medical marijuana.

- The marijuana industry will create an estimated \$28B-\$34B economic impact in 2018. By 2022, that could soar past \$75B annually. (Estimates for the industry's economic impact are based on retail marijuana sales and incorporates a multiplier of 3.5 for every \$1 consumers spend at dispensaries or rec stores, another \$2.50 in economic benefit is created in cities, states, and nationwide.)
- In 2017, sales of medical and recreational cannabis in the U.S. were nearly nine times higher than Oreo cookies and almost on par with America's collective spending on Netflix subscriptions.
- With the addition of California's recreational market sales in 2018, cannabis sales could easily eclipse McDonald's annual U.S. revenue.
- Total demand for marijuana in the U.S., including the black market, is around \$52.5 billion.

https://www.forbes.com/sites/thomaspellechia/2018/03/01/double-digit-billions-puts-north-america-in-the-worldwide-cannabis-market-lead/#2a604ef06510.



4

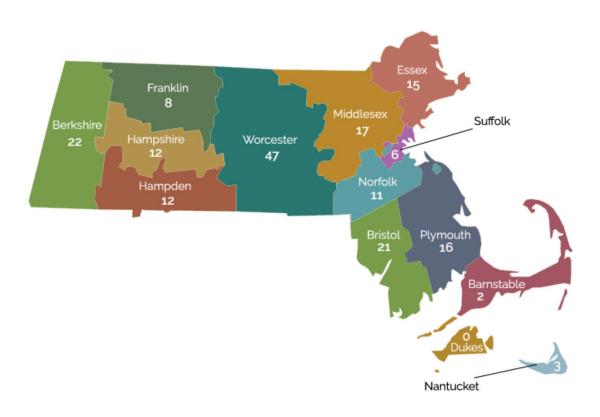
<sup>&</sup>lt;sup>1</sup>Geiger, Abigail, and Hannah Hartig. "62% of Americans Favor Legalizing Marijuana." Pew Research Center. October 08, 2018. Accessed November 27, 2018. http://www.pewresearch.org/fact-tank/2018/10/08/americans-support-marijuana-legalization/.

<sup>&</sup>lt;sup>2</sup> Pellechia, Thomas. "Legal Cannabis Industry Poised For Big Growth, In North America And Around The World." Forbes. March 01, 2018. Accessed November 27, 2018.

## Selection of Dracut

In November of 2016, 53.7% of the registered voters in the Commonwealth of Massachusetts (1,769,328 people) voted on Question 4 to legalize the sale of recreational marijuana. The Town of Dracut was one of the 51.5% of the Towns and Cities in Mass to welcome the new laws. Since the legislature passed, Massachusetts has formed the Cannabis Control Commission allowing for the development of sound laws regulating this new industry.

As of December 2018, there had been 190 Adult Use applications submitted to the Cannabis Control Commission, with less than 10% of those in Middlesex County, home of Dracut. With New Frontier Data projecting a market size of over \$1 Billion by 2020, Lazy River Products is poised to be an early entrant and capture market share among little competition.



At a Town meeting held back in November of 2017, the Town of Dracut rejected a moratorium on Adult Use Retail Cannabis better known as Article 22. The Townspeople voted to move legislation forward so Bylaws could be developed overseeing the new industry.

On June 4<sup>th</sup>, 2018 the Town unanimously passed Article 32. This article spanned a number of pages and included clarifications on things such as where these establishments could be located, the board of selectman's involvement and how these new institutions would be taxed.



On July 1<sup>st</sup>, 2018 the law passed allowing the sale of Adult Use, Recreational Marijuana. Since then the Executive Team Members at Lazy River Products have been working diligently to formalize the company strategy to bring premium craft cannabis, cannabis extracts and derivatives to the greater Dracut area through the Lazy River Products brand.

Lazy River Products is conveniently located off of Route 113, close to the intersection of Route 38. These two major thoroughfares give direct access to Dracut and Lazy River Products Retail and Production facilities to communities such as Methuen and Lawrence to the East, Tyngsboro to the West, Lowell and Chelmsford to the South. These are large communities with a combined population of 320,000 people and prospective customers.

## **Approach**

State-of-the-Art facilities, techniques and business practices are the cornerstone of Lazy River Products' business model. Lazy River Products' management team is led by seasoned business leaders and real estate developers who will leverage their skills to optimize the build out process. Lazy River Products' action plan spells out the steps it will take towards launch and growth of the company.

Lazy River Products plans to acquire a **Tier 3 Marijuana Cultivator** license, a **Marijuana Product Manufacturer** license, and a **Marijuana Retailer** license through Massachusetts' Cannabis Control Commission.

Lazy River Products plans to then outfit a two story, 35,000 square foot facility which will serve as a **co-located Production Facility and Dispensary.** 

Within this building, 31,000 square feet will be allocated for production, consisting of flower and veg rooms, trimming, packaging, extraction, processing, testing and storage areas, growing areas, extraction, lab, commercial kitchen and packaging facilities.

The remaining 4,000 square feet, on the ground floor will be outfitted as Lazy River Products' initial retail dispensary.

## **Economic Impact**

**Retail Sales** – Lazy River Products is primarily a product retailer, selling both its own branded line of products but also those of a few specialized manufacturers. Lazy River Products anticipates retail sales beginning in June 2020. Projected retail sales are detailed below.

Wholesale Sales – After the brand has sufficient traction in the market, Lazy River Products will then open up wholesale distribution channels, selling to operators in other communities, thus bringing additional revenue into the community. Taking this approach again ensures higher margins as demand grows for the Lazy River Products brand.



**Host Community Fees** – Lazy River Products has already secured its Host Community Agreement with the Town of Dracut. As a part of this agreement Lazy River Products will pay 3% of its gross sales to the town of Dracut to improve town infrastructure.

**Job Creation** – Lazy River Products intends to create numerous full-time jobs and opportunities and plans to make a best faith effort to employ at least 50% of its staff from the local Dracut community. Lazy River Products pays above minimum wage.

## **Full Time Employees**

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Total FTEs	5	27	36	43	46
Dispensary	-	9	15	17	19
Cultivation	-	3	6	11	12
Corporate	5	15	15	15	15

# **Projections**

	2019	2020	2021	2022	2023
Target Population	270.900	270,900	270.900	270.900	270,900
	270,000			,	•
Average Customers per Day		120.00	200.00	290.00	320.00
Sales Days per month		26.00	26.00	26.00	26.00
Average Purchase Amount	110.00	110.00	109.00	108.00	108.00
Percentage of Population		0.67%	1.92%	2.78%	3.07%
Retail Sales Total		2,402,400	6,801,600	9,771,840	10,782,720

Lazy River Products targets between 1-3% of the population of its surrounding areas, which accounts for competition, those unqualified to be customers and other market factors. We expect an adoption phase beginning with only 30-40 customers per day, scaling up to an average of over a hundred by the end of the first year of operations. With ample space and POS terminals at the dispensary, Lazy River Products will easily be able to serve this number of customers and more.

Lazy River Products projects an average ticket amount of \$110, which is lower than the current average recreational purchase in the state. The decrease is due to factors such as more product availability by the time of opening and slight market maturation.



## **Operating Statements**

	FY 2019		FY 2020		FY 2021		FY 2022		FY 2023
Flavor Calas			4 204 200		2 400 000		4 207 200		5 020 400
Flower Sales	-		1,321,320		3,400,800		4,397,328		5,930,496
Wholesale Sales	-		334,251		3,664,292		3,977,584		3,854,153
Edibles/MIPs Sales	 -	_	720,720	_	2,380,560	_	3,908,736	_	4,852,224
Total Revenue	\$ -	\$	2,376,291	\$	9,445,652	\$	12,283,648	\$	14,636,873
growth			-		+297%		+30%		+19%
Cultivation Payroll	53,438		433,676		679,835		1,068,144		1,199,899
Cultivation OpEx	239,333		748,852		2,691,266		3,086,597		3,310,128
S/Total COGS	\$ 292,771	\$	1,182,528	\$	3,371,101	\$	4,154,742	\$	4,510,027
	0%		50%		36%		34%		31%
Dispensary Payroll	23,201		642,419		1,204,603		1,407,701		1,616,609
Dispensary OpEx	2,500		101,967		136,435		168,097		194,808
Host Community Fees	-		81,285		293,370		378,509		449,106
S/Total Disp	\$ 25,701	\$	825,671	\$	1,634,407	\$	1,954,307	\$	2,260,524
	0%		35%		17%		16%		15%
Total Expenses	\$ 318,471	\$	2,008,199	\$	5,005,508	\$	6,109,049	\$	6,770,550
			85%		53%		50%		46%
Operating Result	\$ (318,471)	\$	368,092	\$	4,440,143	\$	6,174,598	\$	7,866,322
			15%		47%		50%		54%
G&A - Overhead	323,883		1,524,833		1,919,900		2,062,170		2,229,080
Charitable Contributions	-		30,000		250,000		250,000		250,000
Total Combined Expenses	\$ 323,883	\$	1,554,833	\$	2,169,900	\$	2,312,170	\$	2,479,080
EBITDA	\$ (642,355)	\$	(1,186,741)	\$	2,270,243	\$	3,862,429	\$	5,387,242

## **Capital requirements**

Lazy River Products is self-funded entirely by its founding members, putting it at less risk of facing delays due to a capital raise or lack of resources. This is a crucial piece to Lazy River Products success, allowing the company to move quickly and nimbly past any issues that may arise in the area of financing.

Capital Contribution	8,000,000
Cultivation Buildout	4,943,200
Dispensary Buildout	994,000
Burn	1,995,111
Total Need	7,932,311
	-
Total project Investment	7,932,311



## **Company Profile**

## Management

### William Cassotis - Chief Executive Officer

William began his career in technology. After many successful years, an opportunity presented itself to start a new business in a completely unrelated field. Over the past 15 years he has worked to help build that business and that brand into what it is today. What once was a 5 location, locally born concept developed into 1500 locations and ultimately a publically traded company that is #1 in its respective space.

William is a franchisee with a well-respected Health and Wellness Brand. He has 19 brick and mortar locations in Massachusetts and Southern New Jersey along with a back office and all of its resources in New Hampshire. This business does about \$30M a year in annual sales and has about 300 employees in total. With a well-oiled back office and a talented Executive Team William will have the time and focus required to make Lazy River Products into the dominant local brand here in Massachusetts.



### **Kevin Platt – Director of Horticulture and Cultivation Operations**

Kevin has 20 years of experience in marijuana cultivation procedures, product development, and cultivation management. Kevin has worked in California, Hawaii, and Maine over this time perfecting his craft and art. Kevin has worked with some of the leading people in their respective markets to develop the highest quality, craft cannabis in those markets. Currently, Kevin is one of the leading Cultivators in the state of Maine.

Kevin was hired initially by his former employer to set up and manage their current cultivation site, operating in the Portland area. Under Kevin's guidance, the operation significantly increased the amount of high quality product for their patients, as permitted by the State of Maine. Under Kevin's tutelage they have become one of the leading caregivers in all of Maine, certainly in Portland.

Kevin sees the tremendous opportunity here in Massachusetts and specifically in Dracut with the Lazy River Products Brand. Kevin really is a scientist who is a master of his craft. Lazy River Products is genuinely blessed to have Kevin on the Team leading the development of its core product.

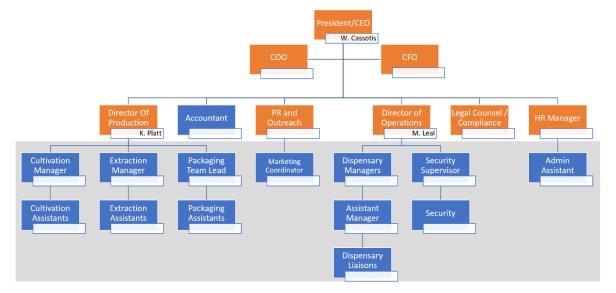
### Mark Leal – Director of Operations

After attending college, Mark accrued 20 years of experience working in technology as a Management Team lead. Mark's experience working in Executive Management coupled with his data and facility security experience puts him in a unique position to help run, oversee and secure Retail Operations and Production. Mark is going to play a pivotal role ensuring the day-to-day Retail Operations are running accordingly and that the entire Lazy River Products Company is upholding itself to the highest operational standards possible.

Mark's expertise and experience will guarantee Lazy River Products and its team members remain an example of how Licensed Marijuana Establishments should be run, maintained and secured.



# Organizational Hierarchy Chart



## Personnel

When hiring, Lazy River Products will seek out applicants that are not just qualified and experienced but also those that share Lazy River Products' vision, work ethic and values. All of the Lazy River Products' team members will strive to provide the highest quality products and experience to all our valued customers. Each employee will have a deep understanding of what we sell and the process it took for that product to get to the sales floor. They will be more than capable to provide an education to the novice user or engaging with a seasoned cannabis connoisseur.

Lazy River Products' employees will benefit from the company's dedication to excellence. Lazy River Products is committed to ensuring our employees obtain an intimate knowledge of the cannabis plant as well as expertise on product and public safety. Employee production and performance based incentives will be made available to all Lazy River Employees that qualify and excel in areas such as teamwork, high productivity and exceptional customer service.



## **Administrative Personnel**

#### Chief Executive Officer - CEO

- Responsible for providing direction for the business
- Creates, communicates and implements the organization's vision, mission, and overall direction leading the development and implementation of the overall organization's strategy
- Responsible for setting and changing prices and creating promotions, sales and specials
- Responsible for employee recruitment
- Responsible for payment of salaries
- Responsible for signing checks and documents on behalf of the company
- Evaluates the success of the organization

#### Chief Financial Officer - CFO

- Accountable for the administrative, financial, and risk management operations of the company
- Responsible for the development of a financial and operational strategy, metrics tied to that strategy, and the ongoing development and monitoring of control systems designed to preserve company assets and report accurate financial results
- Assist in formulating the company's future direction and supporting tactical initiatives
- Monitor and direct the implementation of strategic business plans
- Develop financial and tax strategies
- Manage the capital spending and budgeting processes
- Develop performance measures that support the company's strategic direction
- Oversee the issuance of financial information
- Personally review and approve all Form 8-K, 10-K, and 10-Q filings with the Securities and Exchange Commission (if the company is publicly held)
- Report financial results to the board of directors

### **Chief Operations Officer – COO**

- Oversees construction projects through approvals of equipment, construction and budgets
- Oversees the retail and cultivation operations through reporting from facility management team
- Oversees the human resources department with direct influence on growing the staff and maintaining human resources
- Coordinates the development and implementation of the staff on-boarding process to ensure the company mission, values and culture are conveyed with each new hire
- Responsible for community outreach through support of non-profit enterprises
- Creates promotional strategies for reaching new customers and demographics

### **Legal Counsel/Compliance**

- Creates company compliance statement and procedure manual in line with state requirements
- Creates, maintains and distributes compliance documents
- Trains staff in compliance procedures and standard operating procedures
- Ensures staff training is up to date and maintains staff training records
- Maintains staff required occupational documents



- Creates and maintains compliance logs and records
- Ensure facility compliance with all local, state, and federal regulations
- Maintains records of all facility licenses, assists owners with licensing renewals
- Coordinates with Security Company to ensure all security requirements are met and maintained

## **Human Resources Manager**

The Human Resources Manager has overall responsibility for all HR functions within Lazy River Products. These employee relations include:

- Recruitment and aspects of orientation
- Implementation and administration of human resources programs
- Create Employment policies
- Responsible for all employee records and organization

### **Security Supervisor**

The Security Supervisor is responsible for keeping the Lazy River Products facility, customers, and employees safe and secure.

- Security personnel duties
- Manage Security personnel and set schedules
- Ensuring accountability and compliance
- Review and maintain security procedures
- Oversee security systems and equipment
- Act as a liaison with local law enforcement

### Security

Security personnel are responsible for the safety and security of daily operations at Lazy River Products.

- Restricting access to only those 21 and older
- Monitor security cameras for suspicious activity
- Conducting regular security checks throughout and around the facilities
- Maintain daily security records
- Enforce the standard of conduct within the dispensary

## **Dispensary Manager**

- Responsible for managing the daily activities in the dispensary
- Responds to customer inquiries and complaints
- Responsible for dispensary inventory management and pricing
- Responsible for training and managing dispensary staff
- Responsible for processing staff requests to management
- Responsible for product acquisitions
- Responsible for keeping statistical and financial records of dispensary revenue
- Interfaces and maintains relationships with vendors
- Maintains sales floor stock and merchandising



- Supervises the sales staff
- Ensures staff has a daily cleaning schedule and duties are assigned
- Handles any other duty as assigned by the CEO

### PR/ Outreach Manager

Responsible for the formulization and implementation of community outreach programs along with handling all things related to public relations. The PR/ Outreach Coordinator enjoys going out into the public and building relationships and represents Lazy River Products in a professional and respectful manner.

- Responsible for being a main point of contact between the company and the public
- Presents educational material to employees, customers and management
- Prepares the surrounding community for the opening of Lazy River Products
- Conducts media outreach to journalists, bloggers and selected media
- Responsible for making Lazy River Products well known and well thought of by the community

### **Marketing Coordinator**

- Responsible for business development including preparing promotional materials, displays and community outreach
- Handles marketing services
- Prepares and maintains the company marketing budget
- Responsible for coordinating with Store Manager to provide appropriate inventory
- Responsible for generating and implementing marketing campaigns
- Responsible for maintaining company website

### Administrative Assistance/Front Desk

- Greets customers, checks identification, ensures credentials (with the assistance of security)
- Responsible for updating online and in-store menu as the inventory changes throughout the day
- Responsible for creating and maintaining an administrative record for the business
- Responsible for answering phones, providing information or directing calls to the appropriate staff member

### **Dispensary Liaison**

- Responsible for starting up and shutting down point of sales equipment daily
- Responsible for product knowledge and sales
- Customer interaction specialist
- Responsible for promoting the company's image
- Prepares inventory and sales reports at the end of every working week
- Handles financial transactions on behalf of the company
- Maintains a clean workspace
- Responsible for working within a regulatory framework. Will be held accountable for training received and to the rules provided in the employee handbook
- Responsible for recording and reporting marijuana waste
- Responsible for ensuring inventory is available for the consumer



Responsible for daily maintenance and sanitary condition of the facility, including removing all
waste and other discarded materials.

## **Cultivation Facility Personnel**

#### **Director of Production**

- Reporting to the board, position will ensure that operations are consistent with Lazy River Products' human resource and general operational structure
- Oversee the renovation and improvements of the cultivation facility
- Full P&L responsibility for Facility Operations
- Provide co-workers with guidance, supervision, training and coaching on best practices in plant care techniques and processing efficiency
- Ensure that all regulations and policies are being met
- Manage the company's operational activities to ensure maximum efficiency for the production of quality products on schedule and on budget
- Manage project activities throughout lifecycle, including the allocation of adequate resources, scheduling, documentation, budget and other factors
- Develop and implement production plans and create standard operating procedures in collaboration with other members of the team
- Participate in research and development projects related to growing and equipment
- Identify relevant training needs and training opportunities for all levels of production staff
- Ensure the optimal staffing of the team by recruiting, hiring, and training operations personnel and focusing on providing ongoing instruction and evaluation
- Long-term operational and budgetary planning, as well as daily oversight of Lazy River Products' unique growing and processing program, creating and communicating updates and plans
- Overall crop management with a focus on product quality and efficiency
- Oversee the climate and irrigation computerized control systems and pest and disease control
- Working with Processing and Quality Assurance/Quality Control to coordinate and complete appropriate harvest cycles.

### Roles During Facilities Development, Expansion and Acquisition:

- During facility development cycles, evaluate and make recommendations on facilities for potential acquisition and/or land required for production expansion projects
- Conduct cost-benefit analyses, throughput and operational analyses, risk analyses and ROI
  calculations to determine feasibility of development projects
- Lead the facilities design and execution team as the Company's subject matter expert during
  planning and operational start-up of cultivation facilities. Ensure design, materials and
  equipment are suitable for the intended use
- Establish a Project Charter and basis of design for each approved project, defining the projects goals, objectives, risks, assumptions, staffing levels, roles and responsibilities, work breakdown structure, milestones and deliverables
- Establish and deliver mechanisms for tracking project progress and reporting to stakeholders via a formal communications plan. Produce regular reports (status, escalations, etc.) on the progress of projects; deliver these reports during regular meetings
- Identify and resolve conflicts within project teams and associated work; create contingency plans to mitigate risk



### **Cultivation Manager**

The Cultivation Manager reports to the Director of Production and leads the Cultivation Assistants to produce craft marijuana.

- Ensuring regular and compliant production of dried marijuana that consistently meets product specifications
- Overseeing the purchase and inventory of all production materials
- Setting operating objectives for number of crop cycles per year, yield per crop cycle, labor rates per crop cycle, headcount, and waste reduction
- Preparing reports by using an ERP system, KPI and other related software
- Setting daily goals and monitoring production to ensure they are being achieved
- Troubleshooting production and quality issues
- Making recommendations to improve efficiencies and productivity
- Staying current with new methods and advances in production
- Implementing a sound pest and disease management strategy
- Establishing and maintaining a well-motivated and enthusiastic work force with a good working environment
- Ensuring fair discipline of employees when required
- Ensuring safe work habits and conditions

### **Cultivation Assistants**

Responsible for cleaning, general maintenance, repairs and limited grooming and cultivating of plants in Lazy River Products' marijuana facility. Work will be done inside a state-of-the-art growing facility. Primary responsibilities include:

- Supporting Director of Production and Cultivation Manager in all aspects of the marijuana grow operation
- Cloning, grooming, harvesting and processing product under the direction of the Cultivation Manager
- General maintenance of grow-op equipment
- Responsible for keeping the production area clean and ensuring a safe work environment
- Plant maintenance
- Cleaning warehouse/ production area (i.e. floor, gutters, harvesting trays and production equipment)
- Monitoring and maintenance such as:
  - Checking ventilation, lights, pumps and fans
  - Changing lights if needed
  - Checking reservoir water level and pump
  - Using a computerized monitoring system to check on:
  - Water level
  - Light
  - Temperature
  - Humidity
  - Carbon dioxide



## **Processing and Extraction Personnel**

## **Extraction Manager**

The Extraction Manager oversees all aspects of cannabis oil production and is responsible for producing cannabis derivatives (resin, stock cannabis oil (SCO), and finished cannabis oil (FCO) in compliance with applicable regulations. The Extraction Manager operates and maintains equipment related to cannabis derivative production, and is responsible for oil lab sanitation, including facilities, equipment and work surfaces. The Extraction Manager is responsible for all documentation related to oil production. The Extraction Manager is responsible for managing inventory of oil production materials as well as work scheduling.

- Decarboxylation
- Extraction
- SCO production
- FCO production
- Extraction Lab Sanitation
- Equipment maintenance
- Inventory
- Documentation
- Scheduling

### **Extraction Assistants**

Responsible for cleaning, general maintenance, repairs and limited operation of extraction machinery and equipment. Work will be done inside a state-of-the-art extraction area of the cultivation facility. Primary responsibilities include:

- Supporting the Extraction Manager in all aspects of the extraction process
- General maintenance of extraction equipment
- Preparing equipment and crude oil for extraction, winterization and distillation
- Responsible for keeping the extraction area clean and ensuring a safe work environment
- Limited plant material maintenance
- Routinely log and record maintenance, procedures, waste, supplies, etc.
- Monitoring and maintenance such as:
  - Checking ventilation, lights, pumps and fans
  - Changing lights if needed
  - Checking reservoir water level and pump
  - Using a computerized monitoring system to check on:
  - Water level
  - Light
  - Temperature
  - Humidity
  - Carbon dioxide



## **Packaging Manager**

The Packaging Manager is responsible for packaging dried marijuana, and marijuana infused products in compliance with federal regulations. The Packaging Manager operates and maintains equipment related to packaging dried marijuana and cannabis oil and is responsible for sanitation of facilities, equipment and work surfaces related to these activities. The Packaging Manager is responsible for all documentation related to packaging. The Packaging Manager is also responsible for trimming of dried marijuana, as well as work scheduling of the Packaging Team. The Packaging Manager assists during Harvest, as well as other Plant Production duties as required.

- Harvest
- Dry trim
- Dried marijuana packaging
- Cannabis oil packaging
- Packaging area sanitation
- Equipment sanitation and maintenance
- Documentation
- Work scheduling

### **Packaging Assistants**

Packaging Assistants work to provide daily are and focused attention necessary to trim, handle, and package Lazy River Product marijuana.



# **SWOT Analysis**

Lazy River Products takes an analytical approach to planning, launching and operating its business. Its SWOT analysis identifies the items Lazy River Products plans to navigate while executing its business plan.

Strengths	Weaknesses
<ul> <li>A Robust and dynamic team         <ul> <li>Professional and experienced leadership</li> <li>Industry leading strategic partners</li> </ul> </li> <li>Tested, reliable, and scalable cultivation design and systems</li> <li>Exceptional location</li> <li>Local municipal and community support</li> <li>Prime location</li> </ul>	<ul> <li>Inexperience with scaling a marijuana operation to degree proposed</li> <li>Initial outsourcing of edible production</li> </ul>
<ul> <li>Opportunities</li> <li>To build a brand hailed by the Commonwealth, the Commission, customers and competitors</li> <li>Capitalizing on early shortages and high market prices</li> <li>To build a diverse, empowered and local workforce</li> <li>Creating a vertically integrated company that maximizes tax advantages when possible</li> <li>To position LRP for potential future acquisition</li> </ul>	<ul> <li>Threats</li> <li>Future changes to local and state-wide regulations</li> <li>The negative stigma and historical implications of marijuana</li> <li>Competition</li> </ul>

# **Market Analysis and Competition**

# **Customer Demographics**

## **Population**

Lazy River Products understands that population and demographics play a key role in any retail store's success and believe that its dispensary will be no different. Lazy River Products assumes its target market to be the 270,900 reachable and accessible population in and surrounding its host community of Dracut, MA.

Community	Population 2010
Dracut	29,457
Lawrence	76,377
Lowell	106,519
Methuen	47,255
Tyngsborough	11,292
Total	270,900



Of this population, Lazy River Products can use historical data and research to refine its target audience within this population, with the goal of maximizes marketing effectiveness and accurately projecting product mix.

#### **Market Studies**

In May of 2017 a study was performed by the Cannabis Consumers Coalition out of Denver, CO. In this study to better understand the customer demographics of marijuana consumers, researchers found that the typical customer is more likely to be female than male, be 21-35 years of age, work as a "professional" and likely to spend at least \$200+ a month on cannabis.

The exact breakdown of respondents was as follows:

- Ages 21-35 made up 40.79% of the respondents
- Ages 30-45 made up 25.75% of the respondents
- Ages 46-55 made up 16.17% of the respondents
- Ages 56-65 made up 12.59% of the respondents

In this study, 58.27% of cannabis users were between the ages of 36 and 45 years, with 32.52% of cannabis users being over the age of 45.

Of the respondents, 42% spent more than \$200 or more a month on personal consumption of marijuana. 21.14% of those people spent \$300 or more a month.

The study found that 27.46% of the cannabis consumers have combined household incomes of over \$75,000 showing that cannabis consumers are professional, countering the negative stereotypes that cannabis consumers are lazy and unmotivated individuals.

Furthermore, Lazy River Products analyzed a June 2018 study conducted by the Department of Health in Massachusetts entitled "Marijuana Baseline Health Study Report of Findings" describing the patterns of use, methods of consumption and general perceptions of marijuana, among other areas of interest. This report can help us understand more as to who is likely to purchase Lazy River Products. This recent study reported that combusting dry flower was the most popular method of administration, followed by vaporizing concentrate and eating marijuana infused products.

Unlike the Cannabis Consumers Coalition study in Colorado, the DPH study reports that 21% adults in Massachusetts have used marijuana in the past 30 days; 26% of men and 17% of women. This study also found that the proportion of usage was higher in younger adults than older, with 54.4% of those 18-20 years old and 49.1% of those 21-25 years old. Only 18% of adults aged 26 and older had used marijuana in the past 30 days. As a concluding statement this study found: "Population groups such as men, White, non-Hispanic individuals and



individuals age 18-20 years had the highest prevalence of marijuana use, when compared to other groups".

### **Customer Loyalty**

Lazy River Products will depend largely on its loyal, local customers. Historically, dispensaries have seen close to 80% of retail revenue derived from 20% of its customers. Lazy River Products intends to run product promotions, local marketing tactics, surveys and loyalty benefits to ensure retention of its most loyal customers.

Lazy River Products plans to use its scientific approach and excellence in production to create the best craft cannabis that its loyal consumers demand, helping to bring them back multiple times. To its loyal customers, Lazy River Products' marijuana and marijuana products will speak for themselves, allowing other marketing efforts to focus on new customer acquisition.

### **Customer Matrix**

Using information from market studies and Lazy River Products' own market expertise, management will target customer as follows:

Priority	Label	Age	Product Type	
High	Young Adult	18-25	Vaporizers, high potency	
	Males		extracts	
High	Middle Class	26-55	Craft flower, edibles, topicals,	
	Earners		tinctures	
High	Repeat High	Any	Craft flower, premium	
	Spenders		products	

# Competition

Lazy River Products is aware of the increasing competition in Massachusetts as companies rush to enter the emerging industry. However, it is Lazy River Products' belief that in business, competition is good, and the company intends to use this to its advantage.

In the area surrounding Dracut, there is only one established Registered Medical Dispensary (RMD) in the bordering city of Lowell, MA, who was also granted a provisional license for adult use sales.

Although the company anticipates more applicants in the area, company calculations indicate there is ample demand in the area to support multiple dispensaries. Additionally, Lazy River Products anticipates new prospective customers to be awakened by the new availability of dispensary outlets in this area of the state. For reasons stated, Lazy River Products is well positioned to emerge as a top choice for consumers seeking options in the area.



Furthermore, ease of access has been identified as an advantage Lazy River Products holds over the local competition. The existing RMD is located off the Lowell connector in an area of the city that is difficult to access. Lazy River Products anticipates customers preferring a safer, more rural route with access that is not as congested with city traffic. The company feels strongly that the Merrimack River will be the divide that will ultimately separate our two markets. The driving reason behind this is the traffic patterns in relation to this natural border created by the river.

# **Operations**

## **Timeline**

Company Preparation and Licensing	Duration	Completion	
Secure municipality approvals	3 Months	March 2019	
<ul> <li>Prepare for CCC Application</li> </ul>	2 Months	March 2019	
<ul> <li>Develop SOP's</li> </ul>	1 Month	March 2019	
<ul> <li>Submit Application</li> </ul>		April 2019	
<ul> <li>Receive Provisional License Approval</li> </ul>	3 Months	June 2019	
Infrastructure			
<ul> <li>Design infrastructure</li> </ul>	2 Months	April 2019	
<ul> <li>Engage contractors</li> </ul>	1 Month	May 2019	
Complete Architectural	1 Month	July 2019	
Review			
Build out cultivation and	6 Months	December 2019	
dispensary			
Receive Final License Approval	1 Month	January 2020	
Start up			
<ul> <li>Execute hiring plan</li> </ul>	2 Months	February 2020	
<ul> <li>Implement SOP's</li> </ul>	4 Months	February 2020	
First grow cycle	4 Months	April 2020	
Prepare products for sale	2 Weeks	May 2020	
Execute marketing plan	2 Months	May 2020	
Launch			
Begin sales		June 2020	



## Cultivation

Lazy River Products, LLC has secured a favorable lease for a 35,000 square feet co-located facility located in Dracut, MA where production will be housed. This facility will be comprised of the Cultivation facility and associated areas, Extraction, Lab, and Packaging facilities. Here, Lazy River Products will develop its signature small craft quality marijuana and marijuana infused products.

Lazy River Products anticipates producing up to 3,600 pounds of product annually out of this facility once fully functional. From that production, Lazy River Products will sell prepackaged flower as well as a variety of Marijuana infused products. Lazy River Products' cultivation facility will feature state of the art equipment, security and processes to meet its product projections.

### **Equipment:**

Flower: Single level benching (mobile), HPS and LED lighting, fertigation – drip hydroponics, HVAC, dehumidification, fans, emergency lighting, CO2, and access for visible observation and control.

Vegetation: Single level benching, LEC lighting, fertigation – drip hydroponics, HVAC, dehumidification, fans, emergency lighting, and access for visible observation and control.

Propagation: Tiered racking/lighting system, LED lighting, fertigation – drip hydroponics, HVAC, fans, emergency lighting, and access for visible observation and control.

Mother: Tiered racking/lighting system, fertigation – drip hydroponics, HVAC, fans, emergency lighting, and access for visible observation and control. Use of mobile ladder system for access to second tier plants.

Harvest: Transport bins, branching equipment.

Dry: Hanger system – triple wires, HVAC, humidity control, and access for visible observation and control.

Cure: Storage shelving, HVAC, and humidity control.

Trim: Tables for hand trimming, trim machine(s), and bulk storage for extraction material.

Extraction: Ethanol and CO2 extraction systems, ethanol, work tables, storage shelving, packing areas, grinders, trays, bins.

MIPs Lab: Work tables, vacuum ovens, storage shelving, scales, and specific equipment based on desired product development.

Packaging: Packaging equipment and packaging material.



### **Security:**

Lazy River Products will implement perimeter and interior intrusion detection Alarm Systems to include protection of all movable accessible openings and acoustic window coverage. This system will include volumetric devices where applicable.

- Panic Alarm (Hold-Up) Devices
- Wall Strobes
- CO2 Monitoring Devices
- Video Surveillance Systems
- Video Recording Systems
- Video Management Systems
- Electronic Access Control Systems (Card Access)
- Request to Exit Motion Detectors
- UPS Battery Back-Up Systems
- Access Control Power Supply
- Water Sensors

### **Processes:**

Lazy River Products has detailed, established written operating policies and procedures for the cultivation team in order for operations to occur in a standardized matter that combines best business practices and regulatory compliance. Throughout the entire cultivation process, mandatory reporting is at the forefront of regular procedures to ensure the accurate tracking and record keeping of business operations. Lazy River Products' constant reporting processes cover not only metrics such as quantities of flower and canopy space but also include the processes of monitoring plants for pests, contaminants and overall health. Lazy River Products will also acquire the services of an authorized seed-to-sale tracking software that not only tracks plants but also can provide real time information. One of the most important aspects of the Lazy River Products cultivation processes is the cleanliness and sanitization of the facility. There are daily procedures in place to ensure the facility is clean and equipment is sanitized at the close of every day. This allows employees to start the next working day without having to take time to clean areas. If at any point marijuana becomes contaminated or deemed otherwise unsellable during the cultivation processes, Lazy River Products segregates the designated marijuana, potentially studying it in a lab setting, and disposes of it pursuant to laws and regulations.



Lazy River Products will use nutrients and fertilizer in the cultivation process to maximize the quality of products offered. Nutrients are mixed and carefully monitored by staff to ensure plants received appropriate amounts and that they produce the best yields. Lazy River Products has several in-house recipes and recipe protocols to ensure consistency to quality. Lazy River Products also intends to use rockwool, an inorganic insulator popularly used as a soilless growing medium in gardening and hydroponics to be used in cultivation operations. Rockwool is lightweight, reusable and provides a sterile growing environment for plants.

Lazy River Products cultivation will begin with healthy female plants to be used as progenitor ("mother") plants. These plants are not intended to grow to maturity for potential sale as they are the source for clones and are destroyed after around 10 months. Clones will be cut from mother plants around every 3 weeks, as advised by our Director of Horticulture. Clones are then moved away from the mother plants into a separate area to propagate, which normally takes around 10 to 20 days. Once propagated, plants move into vegetation rooms, where they will grow for around 7 weeks before moving on to the next stage of cultivation.

Once ready to be harvested, Lazy River Products plants are cut, removed from grow rooms, and trimmed before being placed in drying rooms. Flower is dried and cured before packaging to remove moisture and allow organic material to go through its post-life process, giving the flower the high level, craft quality demanded by Lazy River Products and our customers. Once dried and cured, the plants go onto processing stages. Lazy River Products' processing stages include, fine trimming and packaging, extraction, and transportation.

In the beginning of Lazy River Products' processing procedures, all flower is finely trimmed by hand. Here the marijuana is manicured and inspected for a final time for any signs of poor health, pests, etc. Trimmed flower will either be packaged for individual sale at Lazy River Products Retail locations or bundled into bulk packages for wholesale purposes. Flower is carefully weighed and recorded before being packaged by Lazy River Products employees and subsequent secure storage.

Marijuana trimmings, designated flower for extraction and flower deemed unacceptable for sale due to Lazy River Products' cosmetic standards are sent to extraction for additional processing. The use of trimmings and flower not up to Lazy River Products cosmetic standards in the extraction process fully utilizes supply and maximizes efficiency. Flower material for extraction is gathered when trimmed, keeping different strands separate. When flower material for extraction is not being prepped for immediate extraction, it is stored securely.

The Lazy River Products extraction process will use a closed loop hydrocarbon system using ethanol and butane as main solvents. Hydrocarbon extraction is a clean method that leaves minimal to zero residue when utilized properly. With proper procedures and processes, the extracted material is clean and contains high levels of cannabinoids and terpenes. Hydrocarbon systems typically have faster cycle times when compared to Supercritical CO2 extraction. In the process, the solvent then gets passed through the marijuana, where many active compounds



are captured. The fluid then moves further along the machine where differing pressures and temperatures strip away only the desired cannabinoids and terpenes away. What is left is the raw ("crude") oil that must be refined and further processed prior to final sale.

Before final sale, Lazy River Products' extracted marijuana is refined through winterization and distillation processes. At its core, distillation is when a solvent is heated up to vaporize certain compounds then condensing the desired compounds, effectively removing undesirables. The winterization process deals with the lipids and waxes that can have negative effects on the oil. Lipids and waxes can affect the appearance of oil while also altering smoothness and flavor. When winterized, the oil is mixed with a polar solvent that separates the lipids and waxes that allow for easy filtration and a purer product.

Once through the Lazy River Products processes of extraction and refinement, the oil is ready for final sale. Oil is loaded into the cartridge filler which fills the disposable, one use cartridges before getting packaged in Lazy River Products branded packaging.

### **Production Projections:**

Flower Rooms	0	8	8	8	
Lights per room	50	50	50	50	
LBS per light	2.0	2.0	2.2	2.5	
Avg Harvest per Month	0	3	4	2.5	
Monthly Yield	-	300	440	500	
Annual Yield		3,600	5,280	6,000	
Amidai field	_	3,000	3,280	0,000	
	Estimated Flower/MIPs Demand Ratio				
	40%	55% 45%	50% 50%	45% 55%	
	Year 1	2020	2021	2022	
	Total Yield (gr)	Total Yield (gr)	Total Yield (gr)	Total Yield (gr)	
	-	1,632,933	2,394,968	2,721,554	
-					
Total Flower Yield (lb)	-	3,600	5,280	6,000	
Flower Testing/Yield Loss (lb)	-	36	53	60	
Net Flower Yield (lb)	-	3,564	5,227	5,940	
Flower retained for retail distribution (lb)	-	1,960	2,614	2,673	
Flower retained for MIPs Processing/Lab (lb)	_	1,604	2,614	3,267	
Trim Production (lb)	_	534.60	, 784.05	891.00	
MIPS Production (gr)	-	53,348	85,353	105,079	
MIPS Production (mg)	-	36,373,572	58,324,812	71,938,843	
, 3		, ,	, ,		
Dispensary Flower Demand (lb)	-	289	861	1,163	
Dispensary MIPs Demand (mg)	-	108,108	357,084	586,310	
Flower Remaining for Wholesale (lb)	-	1,671	1,753	1,510	
MIPS remaining for wholesale (mg)	-	36,265,464	57,967,728	71,352,532	



## Retail

Lazy River Products' Retail Storefront will be a state of the art dispensary combining aesthetics with functionality and security. Located on the south side of the building, this 4,000 square foot Retail Dispensary will rival the cleanest, most well organized big box retailers in business today. Construction on the Retail Space will occur as the Production facility nears completion Q4 of 2019. The time spent building out the Retail Space will give Lazy River Products time to set up and fine tune grow operations while also hiring and training new employees handling sales. In regard to parking, there is more than enough to accommodate any existing tenants and their clients as well as the numbers of customers expected by Lazy River Products.

As the proverbial face of the company, the retail dispensary will incorporate a contemporary, brand themed lobby to give the best experience to Lazy River Product customers. The Lazy River Product dispensary will be safe and secure implementing strict security measures and state of the art security systems to ensure dispensary processes occur without issues.

## **Dispensary Design**

Lazy River Products aims to create a unique feel to their dispensary, combining a sleek, contemporary Apple Store aura with the Lazy River Products, outdoor focused theme. Put together, Lazy River Products can administer a warm and consumer friendly atmosphere that helps distinguish and maximize the Lazy River Products customer experience.

The Lazy River Products dispensary will incorporate the Lazy River Products brand by outfitting the interior with reclaimed wood. The ceilings will be 15 feet high, reinforcing the openness of the great outdoors that also allows the customer to feel more comfortable. The river seen in the Lazy River Products logo will be incorporated into the dispensary design in the form of indoor water features, adding to a soothing ambiance.

The dispensary aims not to bring only the great outdoors inside, but to also combine the outdoor brand with a modern, stylish twist.



"Nature Meets Apple store"



## **Security Systems**

State of the art security systems will be in place at the Lazy River Product dispensary. Security features will include soundless panic alarms, high definition cameras, a professionally trained security staff and more to ensure the safety and security of Lazy River Product customers, employees, and product.

## **Equipment:**

- State of the Art Vault with Fireproof Walls
- Panic Alarm (Hold-Up) Devices
- Wall Strobes
- 360 Degree Cameras
- Video Surveillance Systems
- Video Recording Systems
- Video Management Systems
- Electronic Access Control Systems (Card Access)
- Request to Exit Motion Detectors
- UPS Battery Back-Up Systems
- Access Control Power Supply
- Water Sensors
- Glass Break Detectors

## **Process**

Lazy River Products plans to be vertically integrated, growing and supplying the marijuana that it eventually sells at the Lazy River Products retail location. Regardless of the form the marijuana comes in (flower, infused edible, oil), once the marijuana is packaged and ready for final sale, it is transported to the retail location. Lazy River Products' packaging utilizes regulatory compliant packaging incorporating the Lazy River Products brand.

At the dispensary, products are counted and logged before being accepted into the facility, ensuring no diversion occurred during transportation. Once confirmed and accepted, the product moves into the secure safe. Inside the Lazy River Products dispensary safe is ample storage for product including refrigeration storage for designated infused edibles ensuring quality is maintained. Using first-in-first-out processes, marijuana products are rotated into front storage, accessible only to dispensary employees. Lazy River employees take product from front storage when their direct supply is low.

At the Lazy River Products dispensary, customers will enter through the main entrance before being greeted by a Lazy River Products employee at the front desk who checks identifications, ensuring nobody younger than 21 is permitted into the dispensary.

Once past the front desk, customers walk into the lobby where they may enter a queue to receive individualized attention from a Lazy River Products employee behind the counter.



Customers may also walk around the lobby viewing products on display, reading educational material or perusing ancillary products such as grinders and personal smell-proof containers.

Once in the queue at in front of a Lazy River Products employee, customers request the marijuana product(s) desired. Lazy River Products' dispensary employees are trained to conduct all business matters with customers in a polite and respectful way while using opportunities to cross-sell products to the customer. Once the transaction is completed, the employee thanks the customer for coming in before they depart. Customers exit the dispensary through the same way they entered.

## **Future Growth**

Lazy River Products aims to open two additional Retail Storefronts and Cultivation Centers in municipalities yet to be determined. This will take place after the launch of the initial dispensary.

## **Products**

Lazy River Products will produce small batch, craft marijuana and marijuana infused products including concentrates in the forms of shatter, wax, rosin and vapor cartridges. Initially, focus will not be on the production of infused edible products. Lazy River Products intends to outsource infused edible production to allow the company to improve already established business operations. Lazy River Products will be working with a few different vendors in Massachusetts that will supply retail operations with product to fill any immediate demand. Lazy River Products sees a greater, immediate use of the acquired space available for the cultivation of flower and extraction, lab-based products. The concentrates portion of the marijuana industry is what Lazy River Products feels is the future of where the business is headed.

While flower is still most popular, concentrates (including vapor cartridges) and edibles continue to capture larger market share in legal Adult Use states as more consumers opt for hydrocarbon free consumption methods. In Q1 2016, Colorado saw concentrate sales rise by 125% and edibles by 53% year over year, compared to flower growth of 11%. While flower sales still make up the bulk total revenue (around 50-55%) of retail stores nationally, that's significantly down (from 70-80%) in just a few short years.

## Flower

The vast majority of the public greatly underestimate the challenges that come with developing quality marijuana products successfully. There are many circumstances, anticipated and unanticipated, that can go wrong from environmental related issues that can cause molding to



pests that can destroy entire crops. Lazy River Products' Director of Horticulture and Cultivation Operations' expansive experience in marijuana cultivation will greatly reduce the effect of these circumstances. Valuable knowledge will be passed down to a select few Team Members who will aid in the cultivation of Lazy River Products' craft marijuana. The Lazy River Products Cultivation Team will be utilizing custom-created environments conducive to maximizing an individual strain's cannabinoid and terpene yields. By utilizing a series of microclimates, Lazy River Products will be able to offer customers a wide range of favorite varieties and strains. Lazy River Products will constantly strain to produce the newest, trending strains and phenotypes for the ever-growing genetics program. Using experience gained as a Head Cultivator in Portland, ME, Lazy River Products' Director of Horticulture and Cultivation Operations has optimized and stabilized the following strains to be initially grown at Lazy River Products:

- Punch Breath
- Kobe
- Purple Starburst
- Purple Punch 2.0
- Cherry Punch
- Banana Punch
- Mimosa
- Orangeade
- Wedding Crasher
- Tahoe OG
- Alien OG
- Fruit Tree

The Executive Team feels Lazy River Products has a competitive advantage over many other cultivators who plan on hiring teams when their license is secured because they won't have an established team with dialed in genetics.

## Concentrates

Concentrates are cannabis-derived extracts that contain concentrated amounts of Tetrahydrocannabinol (THC) and a multiplicity of other cannabinoids and terpenes.

"When it comes to ease of use, profitability and functionality, one cannabis product stands tall above the rest. You may know them as preloaded cannabis oil vape cartridges, hash oil vape pens, or even disposable wax pens. These relatively new and exciting devices have permeated the cannabis concentrate market over the last several



years, quickly becoming the go-to concentrate –based product for both the novice and accustomed cannabis fans."<sup>3</sup>

The original concentrate, hashish, has been produced for millennia and is still popular in North Africa, the Middle East and Europe. A result of the physical agitation of the flower, hash typically contains a percentage of THC, with the rest being made up of inactive plant material. The last decade has seen a tremendous advance in cannabis extraction technology. No longer limited to physical extraction methods, solvent based extraction produces a vastly superior product. The DEA's website talks more about this.

"Modern marijuana concentrates contain extraordinarily high THC levels ranging from 40 to 80 percent THC amounts. This form of marijuana can be up to four times stronger in THC content than high grade or top shelf marijuana, which normally measures around 20% THC levels."<sup>4</sup>

Lazy River Products' highly skilled Master Technician will produce a line of the most praised concentrates predominantly extracted from the plants biomass which is extremely rich in terpenes and cannabinoids. Varieties will include:

- Wax
- Rosin
- Shatter
- Sauce or HTFSE (High Terpene Full Spectrum Extract)
- HTE (High Terpene Extract)
- Vapor Cartridges

Disposable cartridges are filled with cannabis extract oil and attach directly to a battery that powers a small element which in turn vaporizes the oil. Vapor cartridges are becoming increasingly popular due to their convenience, portability, and subtlety of use. The oil used in vapor cartridges is typically extracted from excess waste biomass from the flower, more commonly known as "trim". Despite their high margin, cannabis vape products and cartridges are also extremely economical for the customer. A 500mg cartridge will provide an average of 150-200 clean and flavorful hits without the waste and smell of hydrocarbon combustion.

Lazy River Products plans to produce the highest quality pre-filled, full spectrum cartridges following suit with other high quality, premier products in its portfolio. These cartridges won't contain the typical vegetable glycerin or propylene glycol distillates that other manufacturers

<sup>&</sup>lt;sup>4</sup> "The Facts About Marijuana Concentrates." Just Think Twice. Accessed December 1, 2018. https://www.justthinktwice.gov/drugs/marijuana.



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<sup>&</sup>lt;sup>3</sup> Bennett, Patrick. "Everything You Need to Know About Pre-Filled Oil Vape Cartridges." Leafly. August 28, 2018. Accessed November 28, 2018. https://www.leafly.com/news/strains-products/what-are-pre-filled-cannabis-oil-vape-cartridges.

tend to use. Lazy River Products plans to only use natural cannabis derived terpenes to improve both the flavor and effect.

"Pre-filled, full spectrum cartridges are hard to come by and are only offered in certain markets; their price tends to reflect their rarity as well. If you're fortunate enough to live in a market where these products are available, it's highly recommended to fork up the extra cash to give one a shot. In terms of strain comparability, the flavor on a full spectrum cartridge is incredibly similar to what you would experience in a strain."

#### **Pricing**

Although cannabis has been enjoying its time with relative price inelasticity in new markets, in the end, it's a commodity, not dissimilar to hops, a plant with a long history of legal sales. If you look at the price distribution, you'll notice a wide price variance (\$10.62-\$25.00+).

The lower end in quality suffers greater pricing pressure as competition increases. Due to the consistent quality we plan to produce with Kevin and our Team, we anticipate we will always be able to command prices on the top end of the curve in our market, even as a commoditized good.

It's important to note that even today in this market, local competition is currently selling their product to Lowell, MA medical patients for \$350 per oz. or \$5,600 per lb. With the increased demand for product for the foreseeable future in the recreational market, it isn't unreasonable to think these prices could go higher or at least remain constant as the demand may outweigh the available supply

We like the model of having one centralized facility fueling production to meet our own customers' demands. This allows us to take advantage of some industry tax benefits, centralize our resources and control costs to maximize profits. We manufacture the product and sell it direct to our own consumer, there's no one in the middle and that's the way we'd like to keep it.

Our pricing reflects our small craft mindset and is representative of the quality our customers expect and enjoy.

Lazy River Products projected pricing is based on a number of factors including industry expertise and currently market prices in MA.

Our pricing model will assume the following:

Sale Price – Retail Flower

\$240.00 per oz / \$3,840 per lb

<sup>&</sup>lt;sup>5</sup> Bennett, Patrick. "Everything You Need to Know About Pre-Filled Oil Vape Cartridges." Leafly. August 28, 2018. Accessed December 01, 2018. https://www.leafly.com/news/strains-products/what-are-pre-filled-cannabis-oil-vape-cartridges.

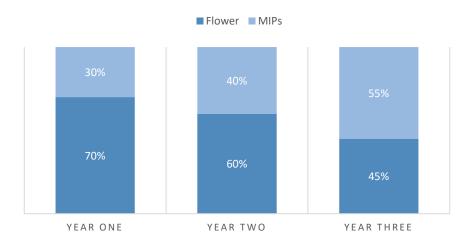


Sale Price – Retail Oil Concentrates \$50 per gram / \$22,680 per lb

Wholesale Price – Flower \$104 per oz / 1664 per lb

Lazy River Products expects demand to trend from a majority of flower sales towards a majority of infused product sales. Lazy River Products intends to adapt its production techniques to account for changing industry trends, to provide customers with the products they desire.

#### FLOWER VS. MIPS PRODUCTION





#### Creating the Craft

Due to the increasing demand for Massachusetts marijuana, there is and will be a continued rush to push supply. Naturally, businesses will get caught up in filling that demand by rushing processes to speed up production and increase yields. Lackluster techniques such as improper curing, auto trimming and rushed harvesting will all contribute to a product lacking in quality.

Lazy River Products is dedicated to only produce and sell meticulously cultivated cannabis and will initially only trim by hand. Technological advances like automated trimmers can create efficiency but will only be implemented so long as they don't take away from the quality of Lazy River Products' flower.

Our handcrafted techniques and devotion to our product is what makes Lazy River Products a unique and promising company at the forefront of cannabis in Massachusetts. From our premier quality products to our exceptional service to our customers and our community, we are the new definition of excellence in craft marijuana.

"Give Back, Grow, Succeed"







Date:

4/19/2019

Company:

Lazy River Products LLC

Subject:

Insurance for CCC

To whom it may concern,

I, Chad Hancock of Kane Insurance, licensed in both NH (2032741) and MA (1938363) will be providing all the insurance required by the CCC for licensing of a fully operational cannabis growing, processing, and retail facility. Please see below the coverage and limits that will be fully underwritten and ready to activate when Lazy River Products LLC has completed the build out for the grow facility.

General Liability:

Each Occurrence

\$1,000,000

Fire Damage

\$1,000,000

Medical Expense

\$5,000

Personal Advertising Injury

\$1,000,000

General Aggregate

\$2,000,000

Products / Completed Agg

\$2,000,000

Hired and Nonowned Auto

\$1,000,000

Worker's Comp

\$500,000 / \$500,000/ \$500,000

Umbrella @ \$4,000,000 minimum: Will cover all limits listed above with the exception of Med Expense.

Additional Liability Coverage being rated but not limit to...

**Employee Benefits Liability** 

\$1,000,000

**Professional Liability** 

\$1,000,000

**Employment Practices Liab** 

\$1,000,000

Cyber Liability

\$1,000,000

All coverage identified above has been in the rating process since 4/11/2019. We should have formal proposals early next week.

Sincerely,

Chad Hancock

Portsmouth:

Bedford:

242 State Street

3 Bedford Farms, Ste 306 Bedford, NH 03110

Portsmouth, NH 03801



### **Host Community Agreement Certification Form**

The applicant and contracting authority for the host community must complete each section of this form before uploading it to the application. Failure to complete a section will result in the application being deemed incomplete. Instructions to the applicant and/or municipality appear in italics. Please note that submission of information that is "misleading, incorrect, false, or fraudulent" is grounds for denial of an application for a license pursuant to 935 CMR 500.400(1).

Applicant
I, (insert name) certify as an authorized representative of lary River Products, Lic (insert name of applicant) that the applicant has executed a host community agreement with Dract Massachusetts (insert name of host community) pursuant to G.L.c. 94G § 3(d) on December 26 <sup>th</sup> , 20/8 (insert date).
Signature of Authorized Representative of Applicant
Host Community
I, JAMES A. BUGGAL , (insert name) certify that I am the contracting authority or have been duly authorized by the contracting authority for name of host community) to certify that the applicant and ICWN OF DEACHT (insert name)
name of host community) to certify that the applicant and (insert name of host community) has executed a host community agreement pursuant to G.L.c. 94G § 3(d) on
DECEMBER 16. 2018 (insert date).
Signature of Contracting Authority or Authorized Representative of Host Community

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Town Clerk Dracut Town Hall 62 Arlington Street Dracut, MA 01826

Re: Notice of Intent to Abutters for Proposed Marijuana Establishment

At 145 Broadway Road, Dracut, MA

#### Dear Sir/Madam:

Attached please find a copy of the Notice of Intent to Abutters for Proposed Marijuana Establishment to be located at 145 Broadway Road, Dracut, Massachusetts. Said notice was provided to all abutters within 300 feet of the subject property.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

James Duggan, Town Manager Dracut Town Hall 62 Arlington Street Dracut, MA 01826

RE: Notice of Intent to Abutters for Proposed Marijuana Establishment At 145 Broadway Road, Dracut, MA

Dear Mr. Duggan:

Attached please find a copy of the Notice of Intent to Abutters for Proposed Marijuana Establishment to be located at 145 Broadway Road, Dracut, Massachusetts. Said notice was provided to all abutters within 300 feet of the subject property.

Sincerely,

William Cassotis, Principal
Lazy River Products, LLC
145 Broadway Road, Unit 2
Dracut, MA 01826
Email Address: info@lazyriverproducts.info

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Planning Board Dracut Town Hall 62 Arlington Street Dracut, MA 01826

Re: Notice of Intent to Abutters for Proposed Marijuana Establishment

At 145 Broadway Road, Dracut, MA

#### Dear Sir/Madam:

Attached please find a copy of the Notice of Intent to Abutters for Proposed Marijuana Establishment to be located at 145 Broadway Road, Dracut, Massachusetts. Said notice was provided to all abutters within 300 feet of the subject property.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Elizabeth Ware, Director of Community Development Dracut Town Hall 62 Arlington Street Dracut, MA 01826

RE: Notice of Intent to Abutters for Proposed Marijuana Establishment At 145 Broadway Road, Dracut, MA

Dear Ms. Ware:

Attached please find a copy of the Notice of Intent to Abutters for Proposed Marijuana Establishment to be located at 145 Broadway Road, Dracut, Massachusetts. Said notice was provided to all abutters within 300 feet of the subject property.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

AlbehmantB

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Board of Selectman Dracut Town Hall 62 Arlington Street Dracut, MA 01826

Re: Notice of Intent to Abutters for Proposed Marijuana Establishment

At 145 Broadway Road, Dracut, MA

#### Dear Sir/Madam:

Attached please find a copy of the Notice of Intent to Abutters for Proposed Marijuana Establishment to be located at 145 Broadway Road, Dracut, Massachusetts. Said notice was provided to all abutters within 300 feet of the subject property.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Peter Bartlett, Dracut Police Chief 110 Loon Hill Road Dracut, MA 01826

RE: Notice of Intent to Abutters for Proposed Marijuana Establishment

At 145 Broadway Road, Dracut, MA

Dear Chief Peter Bartlett:

Attached please find a copy of the Notice of Intent to Abutters for Proposed Marijuana Establishment to be located at 145 Broadway Road, Dracut, Massachusetts. Said notice was provided to all abutters within 300 feet of the subject property.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC Address. 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 241 Broadway Rd., Unit 51

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. -7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 241 Broadway Rd., Unit 52

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 241 Broadway Rd., Unit 53

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. -7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2

Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 241 Broadway Rd., Unit 54

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 241 Broadway Rd., Unit 55

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 241 Broadway Rd., Unit 56

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. -7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely.

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2

Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 241 Broadway Rd., Unit 57

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2

Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 241 Broadway Rd., Unit 58

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 253 Broadway Rd., Unit 59

Dracut, MA 01826

Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 253 Broadway Rd., Unit 60

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 253 Broadway Rd., Unit 61

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 253 Broadway Rd., Unit 62

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC
Address: 145-155 Broadway Road

145-155 Broadway Road Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 253 Broadway Rd., Unit 63

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 253 Broadway Rd., Unit 64

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 253 Broadway Rd., Unit 65

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 1

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 60 Florry Drive, Unit 1

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 24 Florry Drive

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 44 Florry Drive

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. -7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 60 Florry Drive, Unit 2

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 60 Florry Drive, Unit 3

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 60 Florry Drive, Unit 4

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 60 Florry Drive, Unit 5

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 60 Florry Drive, Unit 6

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2

Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 60 Florry Drive, Unit 7

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 60 Florry Drive, Unit 8

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 60 Florry Drive, Unit 9

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 60 Florry Drive, Unit 10

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. -7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2

Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 60 Florry Drive, Unit 11

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. -7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2

Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 60 Florry Drive, Unit 12

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 60 Florry Drive, Unit 13

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 60 Florry Drive, Unit 14

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Draeut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 60 Florry Drive, Unit 15

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. -7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 60 Florry Drive, Unit 16

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. -7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2

Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 60 Florry Drive, Unit 17

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2

Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 60 Florry Drive, Unit 18

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. -7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 60 Florry Drive, Unit 19

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2

Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC
Address: 145-155 Broadway Boad

ddress: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 60 Florry Drive, Unit 20

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely.

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 60 Florry Drive, Unit 21

Dracut, MA 01826

### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 60 Florry Drive, Unit 22

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 60 Florry Drive, Unit 24

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 60 Florry Drive, Unit 25

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 60 Florry Drive, Unit 26

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 60 Florry Drive, Unit 27

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 60 Florry Drive, Unit 28

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 60 Florry Drive, Unit 29

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 60 Florry Drive, Unit 30

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 60 Florry Drive, Unit 31

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 60 Florry Drive, Unit 32

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 290 Fox Ave.,

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 297 Fox Ave.,

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 226 Loon Hill Road

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 250 Loon Hill Road

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. -7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2

Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 60 Florry Drive, Unit 23

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 17 Blackberry Fields Rd.

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. -7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 80 Broadway Rd.

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 100 Broadway Rd.

Dracut, MA 01826

#### Dear Abutter

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC
Address: 145-155 Broadway Bond

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 103 Broadway Rd.

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 114 Broadway Rd.

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 121 Broadway Rd.

Dracut, MA 01826

### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 140 Broadway Road

Dracut, MA 01826

### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 145 Broadway Road

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. -7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 150 Broadway Road

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. -7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 177 Broadway Road

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-1

145-155 Broadway Road Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 187 Broadway Road

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 195 Broadway Road

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. -7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 200 Broadway Road

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 204 Broadway Road

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 225 Broadway Road

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-15

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 231 Broadway Road

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 341 Broadway Road

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 315 Broadway Road, Unit 1

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. -7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2

Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 315 Broadway Road, Unit 2

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 315 Broadway Road, Unit 3

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 315 Broadway Road, Unit 4

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 315 Broadway Road, Unit 5

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 315 Broadway Road, Unit 6

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 1

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 315 Broadway Road, Unit 7

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 315 Broadway Road, Unit 8

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 315 Broadway Road, Unit 9

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely.

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 315 Broadway Road, Unit 10

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. -7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2

Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 315 Broadway Road, Unit 11

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 315 Broadway Road, Unit 12

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 315 Broadway Road, Unit 13

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 261 Broadway Rd., Unit 21

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 261 Broadway Rd., Unit 22

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 261 Broadway Rd., Unit 23

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 261 Broadway Rd., Unit 24

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 261 Broadway Rd., Unit 25

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2

Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 261 Broadway Rd., Unit 26

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2

Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 261 Broadway Rd., Unit 27

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 261 Broadway Rd., Unit 28

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 1

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 261 Broadway Rd., Unit 29

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 261 Broadway Rd., Unit 30

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 247 Broadway Rd., Unit 31

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC
Address: 145-155 Broadway Pood

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 247 Broadway Rd., Unit 32

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 247 Broadway Rd., Unit 33

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 247 Broadway Rd., Unit 34

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

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Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 247 Broadway Rd., Unit 35

Dracut, MA 01826

## Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. -7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2

Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 247 Broadway Rd., Unit 36

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 247 Broadway Rd., Unit 37

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

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Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 247 Broadway Rd., Unit 38

Dracut, MA 01826

## Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

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Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 247 Broadway Rd., Unit 39

Dracut, MA 01826

# Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

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Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 247 Broadway Rd., Unit 40

Dracut, MA 01826

# Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. -7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

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Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2

Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 247 Broadway Rd., Unit 41

Dracut, MA 01826

# Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

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Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 247 Broadway Rd., Unit 42

Dracut, MA 01826

# Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

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Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 247 Broadway Rd., Unit 43

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 247 Broadway Rd., Unit 44

Dracut, MA 01826

#### Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

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Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 247 Broadway Rd., Unit 45

Dracut, MA 01826

# Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

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Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address:

145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter

Abutter Address: 241 Broadway Rd., Unit 46

Dracut, MA 01826

# Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. -7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2

Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 241 Broadway Rd., Unit 47

Dracut, MA 01826

# Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. -7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

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Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:



Abutter Address: 241 Broadway Rd., Unit 48

Dracut, MA 01826

### Dear Abutter

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

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Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 241 Broadway Rd., Unit 49

Dracut, MA 01826

# Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Landowner: STILIAN BROADWAY LLC

Address: 145-155 Broadway Road

Dracut, MA 01826

Date Notice Sent: January 18, 2019

Abutter:

Abutter Address: 241 Broadway Rd., Unit 50

Dracut, MA 01826

# Dear Abutter:

The purpose of this letter is to serve as a notice that a Community Outreach Meeting for a proposed Marijuana Establishment is scheduled for Tuesday, January 29, 2019 from 5:00 p.m. – 7:00 p.m. at the American Legion Post 315, located at 574 Broadway Road, Dracut, MA 01826. The proposed marijuana licensed cultivation, manufacturing and processing facility and retail store is anticipated to be located at 145 Broadway Road, Dracut, MA 01826. There will be an opportunity for the public to ask questions.

The records of the Town of Dracut's Assessor's office show that you own property with a boundary within three hundred feet from the property line of the proposed establishment. This letter is to meet the notice requirement as set out by the Commonwealth of Massachusetts Cannabis Control Commission.

Sincerely,

William Cassotis, Principal Lazy River Products, LLC 145 Broadway Road, Unit 2 Dracut, MA 01826

Attachment A

## **PUBLIC NOTICE**

# **COMMUNITY OUTREACH MEETING**

Notice is hereby given that a Community Outreach Meeting for a Proposed Marijuana Establishment is scheduled for Tuesday January 29th, 2019, from 5 p.m. – 7:00 p.m. at the American Legion Post 315 located at 574 Broadway Rd. Dracut, MA 01826. The proposed Marijuana Licensed [Cultivation, Manufacturing AND Processing Facility] and Marijuana Licensed [Retail Store] is anticipated to be located at 145 Broadway Rd. Dracut, MA 01826. There will be an opportunity for the public to ask questions.



# **Community Outreach Meeting Attestation Form**

The applicant must complete each section of this form and initial each page before uploading it to the application. Failure to complete a section will result in the application being deemed incomplete. Instructions to the applicant appear in italics. Please note that submission of information that is "misleading, incorrect, false, or fraudulent" is grounds for denial of an application for a license pursuant to 935 CMR 500.400(1).

to 935	CMR 500.400(1).
require	illiam Cassotis, (insert name) attest as an authorized representative of River Products, LLC (insert name of applicant) that the applicant has complied with the ements of 935 CMR 500 and the guidance for licensed applicants on community outreach, as d below.
1.	The Community Outreach Meeting was held on(insert date).
2.	A copy of a notice of the time, place, and subject matter of the meeting, including the proposed address of the Marijuana Establishment, was published in a newspaper of general circulation in the city or town on
3.	A copy of the meeting notice was also filed on \( \lambda \frac{1}{8}/19 \) (insert date) with the city or town clerk, the planning board, the contracting authority for the municipality, and local licensing authority for the adult use of marijuana, if applicable. A copy of the municipal notice is attached as Attachment B (please clearly label the municipal notice in the upper right-hand corner as Attachment B and upload it as part of this document).
4.	Notice of the time, place and subject matter of the meeting, including the proposed address of the Marijuana Establishment, was mailed on

Initials of Attester: wo



- 5. Information was presented at the community outreach meeting including:
  - a. The type(s) of Marijuana Establishment to be located at the proposed address;
  - b. Information adequate to demonstrate that the location will be maintained securely;
  - c. Steps to be taken by the Marijuana Establishment to prevent diversion to minors;
  - d. A plan by the Marijuana Establishment to positively impact the community; and
  - e. Information adequate to demonstrate that the location will not constitute a nuisance as defined by law.
- 6. Community members were permitted to ask questions and receive answers from representatives of the Marijuana Establishment.

Initials of Attester: <u>W5</u>し

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FAX • 1-978-970-4723

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**Public Notice** 

**Tyngsborough** 

the Board of Selectmen

acting as the Local Licensing Authority (LLA)

will hold a public hearing on January 28, 2019 at 6:15 PM at Town Hall

(25 Bryants Lane) to

consider an application

for a Transfer of Common

Victualler License for

Madurai Indian Kitchen

located at

18 Pondview Place.

January 14 & 21, 2019

**Public Notice** 

The ad deadline is 4:30pm for publication the following day. (Friday @ 4:30pm for publication Sunday or Monday).

HOURS OF OPERATION: MON. - FRI. 8AM - 5PM











POLICIES/ADJUSTMENTS: Please check your ad and report errors immediately. Adjustments to billing will be made to the incorrect portion of the first insertion only. We are not responsible for failure to publish and reserve the right to reject, edit or cancel any ad. All ads are subject to credit approval or prepayment prior to publication. We accept Visa, Mastercard, AMEX, cash or check only

# **Public Notice**

CARE AND PROTECTION, **TERMINATION OF** PARENTAL RIGHTS, SUMMONS BY PUBLICATION, DOCKET NUMBER: 18CP0079LO, Trial Court of Massachusetts, Juvenile Court Department, COMMONWFALTH OF MASSACHUSETTS, Middlesex County Juvenile

Court, 89 Appleton Street, Lowell, MA 01852 TO: Marco Ellison and any unknown/unnamed father of Austin Paris Cash: A petition has been presented to this court by DCF - Lowell, seeking, as to the following child,

Austin Cash, that said child be found in need of care and protection and committed to the Department of Children and Families. The court may dispense the rights of the person(s) named herein to receive notice of

or to consent to any legal proceeding affecting the adoption, custody, or guardianship or any other disposition of the child named herein, if it finds that the child is in need of care and protection and that the best interests of the child would be served by said disposition. You are hereby ORDERED

to appear in this court, at the court address set forth above, on 04/16/2019, 08:30 AM Hearing on Merits (CR/CV)

You may bring an attorney with you. If you have a right to an attorney and if the court determines that you are indigent, the court will appoint an attorney to represent you. If you fail to annear, the court may proceed on that date and any date thereafter with a trial on the merits of the petition and an adjudication of this matter For further information call the Office of the Clerk-Manistrate at 978-441-2630. WITNESS: Hon. Jay D.

January 18, 21, 28, 2019

Blitzman, FIRST JUSTICE

Elizabeth Sheehy,

Clerk-Magistrate, DATE

ISSUED: 01/10/2019

The Congregational Church in North Chelmsford at 15 Princeton St., North Chelmsford, MA 01863. **Annual Corporation** Meetingwill be held on Monday, January 28th at 7:30PM Judy A. Metz, Clerk

January 21, 2019

CARE AND PROTECTION. TERMINATION OF PARENTAL RIGHTS,

SUMMONS BY PUBLICATION, DOCKET NUMBER: 17CP0262LO, Trial Court of Massachusetts, Juvenile Court Department COMMONWEALTH OF MASSACHUSETTS, Middlesex County Juvenile Court, 89 Appleton Street, Lowell, MA 01852 TO: Kevin R Cleef and any unknown/unnamed father of Axel Cleef: A petition has been presented to this court by DCF - Lowell,

seeking, as to the following child, Axel Cleef, that said child be found in need of care and protection and committed to the Department of Children and Families. The court may dispense the rights of the person(s) named herein to receive notice of or to consent to any legal proceeding affecting the adoption, custody, or guardianship or any other

disposition of the child named herein, if it finds that the child is in need of care and protection and that the best interests of the child would be served by said disposition. You are hereby ORDERED

to appear in this court, at the court address set forth above, on 04/08/2019, 08:30 AM Hearing on Merits (CR/CV)

You may bring an attorney with you. If you have a right to an attorney and if the court determines that you are indigent, the court will appoint an attorney to represent you. If you fail to appear, the court may proceed on that date and any date thereafter with a trial on the merits of the

petition and an adjudication of this matter For further information call the Office of the Clerk-Magistrate at 978-441-2630. WITNESS: Hon. Jay D. Blitzman, FIRST JUSTICE Elizabeth Sheehy, Clerk-Magistrate, DATE ISSUED: 12/06/2018

January 14, 21, 28 2019

# **Public Notice**

Tyngsborough- the Board of Selectmen, acting as the Local Licensing Authority (LLA) will hold a public hearing on Monday, January 28, 2019 at 6:00 **PM** in the Community Room at Town Hall (25

Bryants Lane) to hear an application for a change of classification for **Bridgeview Convenience** (168 Middlesex Road). The applicant is requesting to change their license classification from Off Premise Wine & Malt to Off Premise All Alcohol.

January 14, 21, 2019

# **Public Notice**

COMMONWEALTH OF MASSACHUSETTS LAND COURT
DEPARTMENT OF THE TRIAL COURT 2018 SM 007423 ORDER OF NOTICE

TO: BEATRICE R. DELMORE and to all persons entitled to the benefit of the Servicemembers Civil Relief Act, 50 U.S.C. ch. 50, § 3901 (et seq.). WILMINGTON SAVINGS FUND SOCIETY, FSB. D/B/A CHRISTIANA TRUST, NOT INDIVIDUALLY BUT AS TRUSTEE FOR HILLDALE TRUST claiming to have an interest in a Mortgage covering real property in Lowell, numbered 75 Sayles Street, given by BEATRICE R. DELMORE to Bank of

America, N.A., dated February 20, 2007, and recorded in the Middlesex County (Northern District) Registry of Deeds in Book 21018, Page 241, and now held by the plaintiff by assignment, has filed with this court a complaint for determination of Defendant's/Defendants Servicemembers status. If you now are, or recently have been, in the active military service of the United States of America, then you may be entitled to the benefits of the Servicemembers Civil Relief Act. If you object to a foreclosure of the above-mentioned property on that basis, then you or your attorney must file a written

appearance and answer in this court at Three Pemberton Square, Boston, MA 02108 on or before February 11, 2019 or you may be forever barred from claiming that you are entitled to the benefits of said Act.

Witness,

Gordon H. Piper, Chief Justice of this Court on December 27, 2018 Attest: Deborah J. Patterson Recorder File No.: 1506-FAY-2022

January 21, 2019

NOTICE OF MORTGAGEE'S SALE OF REAL ESTATE Premises: 200 Trotting Park Road. Lowell, Massachusetts

By virtue and in execution of the Power of Sale contained in a certain mortgage given by Neang P. Lim to World Savings Bank, FSB, said mortgage dated March 10, 2006, and recorded in the Middlesex County (Northern District) Registry of Deeds, in Book 19900 at Page 118 and now held by Wilmington Savings Fund Society, FSB d/b/a Christina Trust, not in its individual capacity but solely as the Trustee for the Brougham Fund II Trust by virtue of an assignment from Wilmington Savings Fund Society, FSB, not in its

individual capacity but solely as Trustee for the
PrimeStar-H Fund I Trust to Wilmington Savings Fund Society, FSB d/b/a Christina Trust, not in its individual capacity but solely as the Trustee for the Brougham Fund II Trust dated October 25, 2016 and recorded January 16, 2017 in Middlesex County

(Northern District) Registry of Deeds in Book 30820 Page 191, previously assigned by Citibank, N.A., as Trustee for CMLTI Asset Trust to Wilmington Savings Fund Society, FSB, not in its individual capacity but solely as Trustee for the PrimeStar-H Fund I Trust by virtue of an assignment dated August 7, 2014 and recorded August 25. 2014 in Middlesex County (Northern District) Registry of Deeds in Book 28418 Page 252, previously assigned by Wells Fargo Bank, N. A. s/b/m Wachovia Mortgage, FSB f/k/a World Savings

Bank, FSB to Citibank, N.A., as Trustee for CMLTI Asset Trust dated September 12, 2013 and recorded September 23, 2013 in Middlesex County (Northern District) Registry of Deeds in Book 27695 Page 41 for breach of the conditions in said mortgage and for the purpose of foreclosing the same, will be sold at Public Auction on January 29, 2019 at 11:00 AM Local Time upon the premises, all and singular the

premises described in said mortgage, to wit:

Property Address: 200 Trotting Park Road, Lowell, Massachusetts The land in Lowell, Middlesex County, Massachusetts, situated on the Westerly side of Trotting Park Road and being shown as Lot 4A on a plan of land entitled, "Compiled" Subdivision Plan of Land in Lowell, Middlesex County, Massachusetts, prepared for: Ronald and Dorothy Nordstrom, #200 Trotting Park Road; Lowell, Massachusetts dated November 9, 1990, which plan is recorded at Plan Book 176. Plan 58.

Easterly by Trotting Park Road, as shown on said plan, three distances totaling 75.00 feet; Easterly, Northeasterly and Northerly by a curved line by land of George and Sandra Lewis, 225.50 feet; Northerly by land of said George and Sandra Lewis, 225.50 feet;

Westerly by land of said George and Sandra Lewis, 18.00 feet;

Southerly by Lot 4B, as shown on said plan, 98.39 feet; Westerly by Lot 4B, as shown on said plan, 58.57 feet; and
Southwesterly by Lot. 4B, as shown on said plan, 150.

00 feet. Containing 14,361 square feet, according to said plan The description of the property that appears in the

mortgage to be foreclosed shall control in the event of a typographical error in this publication. For Mortgagors' Title see deed dated January 14, 2005, and recorded in Book 18311 at Page 208 with the Middlesex County (Northern District) Registry of Deeds. TERMS OF SALE: Said premises will be sold and conveyed subject to all liens, encumbrances, unpaid taxes, tax titles, municipal liens and assessments, if any,

which take precedence over the said mortgage above described.
FIVE THOUSAND (\$5,000.00) Dollars of the purchase price must be paid by a certified check, bank treasurer's or cashier's check at the time and place of the sale by the purchaser. The balance of the purchase price shall be paid in cash, certified check, bank treasurer's or cashier's check within sixty (60) days after the date of sale.

Other terms to be announced at the sale BENDETT & MCHUGH, PC 270 Farmington Avenue Farmington, CT 06032 Attorney for Wilmington Savings Fund Society, FSB d/b/a Christina Trust, not in its individual capacity but solely as the Trustee for the Brougham Fund II Trust Present Holder of the Mortgage (860) 677-2868

January 7, 14, 21, 2019

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seeking bids to purchase 36 medium-duty passenger bus that is handicap accessible and

has a secure cargo area. Sealed bids will be received at the Office of the City of Lowell Purchasing Agent, City Hall. Room #60, 375 Merrimack St., Lowell, MA

01852 until 11:00 a.m. on February 5, 2019. Information regarding this project may be obtained by contacting P. Michael Vaughn, Chief

Procurement Officer/Purchasing Agent, City of Lowell, (978) 970-4110, at the above address, E¬mail pmvaughn@lowellma.gov or from the City of Lowell website at www.lowellma. gov/purchasing

January 21, 2019

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# **Public Notice**

PUBLIC NOTICE COMMUNITY OUTREACH MEETING

Notice is hereby given that a Community Outreach Meeting for a Proposed Marijuana Establishment is scheduled for Tuesday January 29th, 2019, from 5 p.m. - 7:00 p.m. at the American Legion Post 315 located at 574 Broadway Rd. Dracut, MA 01826. The proposed Marijuana Licensed [Cultivation, Manufacturing AND

Processing Facility] and Marijuana Licensed [Retail Store] is anticipated to be located at 145 Broadway Rd. Dracut, MA 01826. There will be an opportunity for the public

to ask questions.

January 21, 2019

#### **Public Notice Public Notice**

COMMONWEALTH OF MASSACHUSETTS LAND COURT
DEPARTMENT OF THE TRIAL COURT 18SM007673

ORDER OF NOTICE
To: Katelyn W. Wiseheart, Individually and as Personal Representative of the Estate of David B. Penney, Jr. and to all persons entitled to the benefit of the Servicemembers Civil Relief Act, 50 U.S.C. c. 50 §3901

et seq.: Nationstar Mortgage LLC d/b/a Mr. Cooper claiming to have an interest in a Mortgage covering real property in Lowell, numbered 57 Harland Avenue, given by David B. Penney, Jr. to Mortgage Electronic Registration Systems, Inc. acting solely as a nominee for LendUS, LLC dba Regency Mortgage, dated December 29, 2017, and recorded in Middlesex County (Northern District) Registry of Deeds in Book 31768, Page 188, and now held by the Plaintiff by assignment,

has/have filed with this court a complaint for determination of Defendant's/Defendants' Servicemembers status. If you now are, or recently have been, in the active military service of the United States of America, then you may be entitled to the benefits of the Servicemembers Civil Relief Act. If you object to a foreclosure of the above mentioned property on that basis, then you or your attorney must file a written

appearance and answer in this court at **Three Pemberton Square, Boston, MA 02108** on or before February 25, 2019 or you will be forever barred from claiming that you are entitled to the benefits of said Act. Witness,

GORDON H. PIPER, Chief Justice of said Court on January 11, 2019. Attest:Deborah J. Patterson Recorder 18-033580

January 21, 2019

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11' Cadillac SRX auto, 69,162 miles stk# H1901801...\$14,698

11' Audi A6 auto, 75,727 miles, stk# H182017.....\$14,998 16' Ford Fusion SE

auto, 20,926 miles, stk# H190134.....\$14,998 16' Ford Escape SE

auto, 25,225 miles, stk# H182043.....\$16,698 16' Chrysler Town + Country Touring

auto, 57,353 miles, stk# HP62571.....\$16,998 16' Ford Explorer XLT auto. 24.975 miles

stk# HP6249XX...\$28,498 10' Subaru Impreza I auto, 97,456 miles, stk# H182123......\$8,998

09' Honda Civic LX

auto, 79,712miles stk# H190148......\$8,998 10' Honda CR-V LX

auto, 96k miles, stk# H181031.....\$10,698 12' Honda Civic LX

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12' Toyota Prius Plug-In auto 36 096 miles stk# H182120.....\$13,498

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13' Honda CR-V EX auto, 82,440 miles stk# H190424.....\$14,998

13' Honda CRV- EX-L auto, 96,129 miles,

stk# H1901521...\$14,998 11' Honda Pilot EX

auto, 68,439 miles, stk# H190367...\$16,998

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12' Escape XLS stk# 27050-1......\$7,999 13' Taurus SEL,

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awd, leather, roof stk# 26225-1.....\$10,989

awd, leather, roof, maroon stk# 69937-2.....\$11,799 14' Fusion Energy Titanium roof, navigation stk# 69934-2.....\$11,999

14' Escape SE Red, fwd, roof stk# 26438-1.....\$12,799

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11' GMC Acadia awd, nav., roof stk# 69937-2.....\$11,999

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10' Mazda 5- Hatchback,

stk#K5727A.....\$7,999 auto, 74,826 miles stk#13816B... ..\$8,999

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(978)337-3200 6 positions - Temporary/seasonal work on a nursery/ vegetable farm, planting, cultivating, harvesting greenhouse/bedding plants, sunflowers, and produce, from 2/1/2019 to 10/31/2019 at Cupp & Sons, LLC, Littleton MA and multiple worksites within Middlesex county. This job requires a minimum of one month of prior verifiable employment experience on a vegetable farm or nursery including tractor operation experience. Saturday work required. Must be able to lift/carry 60 lbs. \$13.25/hr or current applicable AEWR. Raise/bonus at employer retion. Workers are quaranteed 3/4 of world total period. Work tools, supplies, equipment supplied by employer without charge to worker. Housing with kitcher facilities provided at no cost to only those workers who are not reasonably able to return same day to their place of residence at time of recruitment. Transportation and subsistence expenses to work site will be paid to nonresident workers not later than upon completion of 50% of the job contract. Interviews required. Apply for this job at nearest State Workforce Agency in state in which this ad appears, or Department of Career Services, Central Programs-FLC- Non Agriculture 19 Staniford Street, Hurley Blvd, Boston, MA

# Job Order #11579731

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Two special permits and a license were required to permit Lazy River Products, LLC to obtain local permits to expand an existing non-conforming building to accommodate the cultivation, manufacturing, and retail sales operations of Lazy River Products, LLC at 145 Broadway Road, Dracut, Massachusetts.

#### PLANNING BOARD SPECIAL PERMIT

In order to modify/expand one of the buildings at the site to be utilized as a cultivation, manufacturing and retail operations, a special permit from the Planning Board was required to ensure expansion of the facility and proposed operations would not have an adverse impact on the abutting neighborhood and would be consistent and in harmony with the purpose and intent of the Dracut Zoning By-Laws.

The Board approved the project on or about July 12, 2019, and the Planning Board Special Permit was recorded at the Middlesex North District Registry of Deeds on October 3, 2019.

The approved permit provides for the right for the Board to review site operations to ensure compliance with the terms of the special permit. A copy of the recorded permit is annexed hereto as Exhibit 1.

#### LICENSE AND SELECTMAN SPECIAL PERMIT

In order to obtain approval to establish and operate the cultivation, manufacturing and retails sales operations at the site, a Selectman Site Plan Special Permit was required. The permit application required a detailed plan of operations, a traffic study, and a security plan approved by the Dracut Police Department.

After several hearings, the Selectmen voted to approve the special permit subject to restrictions in operations as noted in the permit, and compliance with the security plan and operational plans incorporated in the decision.

The special permit was approved by the Selectmen on July 29, 2019 and recorded with Middlesex North District Registry of Deeds on August 21, 2019. A copy of the recorded special permit is annexed hereto as Exhibit 2.

The special permit provides for periodic reviews of the operation to ensure compliance with the terms of the agreement.

A license to operate the facility under the terms described in the Exhibit 3 letter was also approved on or about July 21, 2019.

Copies of relevant sections of the Dracut Zoning By-Laws applicable to the project are annexed as Exhibit 4.

Please review and get back to me with any questions.

Lazy River Products, LLC plans to abide by and remain compliant with the Town of Dracut, MA with regard to the Towns Bylaws governing Cannabis and Cannabis based businesses operating within the Town limits. On June 4<sup>th</sup>, 2018 The Town of Dracut formed Article 34 establishing Table 2.11.30. This table indicates that Marijuana Establishments operating in Dracut, MA will be restricted to I-1 zoned districts. The property at145 Broadway Rd. Dracut, MA 01826 where Lazy River Products, LLC will be located is currently in the appropriately zoned area and has no plans to change that.

William Cassotis

Date

4.18-19

President/CEO

**Lazy River Products** 

Page 1

# Delaware The First State

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY THE ATTACHED IS A TRUE AND CORRECT COPY OF THE CERTIFICATE OF FORMATION OF "LAZY RIVER PRODUCTS, LLC", FILED IN THIS OFFICE ON THE TWENTY-SIXTH DAY OF SEPTEMBER, A.D. 2018, AT 5:20 O'CLOCK P.M.

TANYS OF THE PARTY OF THE PARTY

Authentication: 203512486

Date: 09-28-18

State of Delaware
Secretary of State
Division of Corporations
Delivered 05:20 PM 09/26/2018
FILED 05:20 PM 09/26/2018
SR 20186856376 - File Number 7074861

# Certificate of Formation

of

# Lazy River Products, LLC

Pursuant to the provisions of Section 18-201 of the Limited Liability Company Act of the State of Delaware (the "Act"), the undersigned, being duly authorized, hereby certifies and states as follows:

- 1. <u>Name of the Limited Liability Company</u>. The name of the limited liability company formed hereby is Lazy River Products, LLC (the "LLC").
- 2. Registered Agent and Office of the LLC. The address of its registered office in the State of Delaware is: 850 New Burton Road, Suite 201, Dover, Delaware 19904. The name of its registered agent at such address is Cogency Global Inc.
- 3. IN WITNESS WHEREOF, the undersigned hereby affirms that the facts stated herein are true, this 26<sup>th</sup> day of September, 2018.

Andrew D. Myers, an Authorized Person

# **Limited Liability Company Agreement**

# Of

# Lazy River Products, LLC

This Limited Liability Company Agreement ("**Agreement**") of Lazy River Products, LLC (the "**Company**"), effective as of September 27, 2018 (the "**Effective Date**"), is entered into by and between the Company and William Cassotis, as the sole member of the Company (the "**Member**").

**WHEREAS**, the Company was formed as a limited liability company on September 26, 2018 by the filing of a Certificate of Formation with the Secretary of State of the State of Delaware pursuant to and in accordance with the Delaware Limited Liability Company Act, as amended from time to time (the "Act"); and

WHEREAS, the Member agrees that the membership in and management of the Company shall be governed by the terms set forth herein.

NOW, THEREFORE, the Member agrees as follows:

- 1. Name. The name of the Company is Lazy River Products, LLC
- 2. <u>Purpose</u>. The purpose of the Company is to engage in any lawful act or activity for which limited liability companies may be formed under the Act and to engage in any and all activities necessary or incidental thereto.
  - 3. Principal Office; Registered Agent.
  - (a) <u>Principal Office</u>. The location of the principal office of the Company shall be 145 Broadway Rd., Unit 2, Dracut, MA 01826, or such other location as the Member may from time to time designate.
  - (b) Registered Agent. The registered agent of the Company for service of process in the State of Delaware and the registered office of the Company in the State of Delaware shall be that person and location reflected in the Certificate of Formation. In the event the registered agent ceases to act as such for any reason or the registered office shall change, the Member shall promptly designate a replacement registered agent or file a notice of change of address, as the case may be, in the manner provided by law.

## 4. Members.

(a) <u>Initial Member</u>. The Member owns 100% of the membership interests in the Company. The name and the business, residence, or mailing address of the Member are as follows:

Name

Address

William Cassotis

145 Broadway Rd., Unit 2 Dracut, Massachusetts 01826

- (b) <u>Additional Members</u>. One or more additional members may be admitted to the Company with the consent of the Member. Prior to the admission of any such additional members to the Company, the Member shall amend this Agreement to make such changes as the Member shall determine to reflect the fact that the Company shall have such additional members. Each additional member shall execute and deliver a supplement or counterpart to this Agreement, as necessary.
- (c) <u>Membership Interests; Certificates</u>. The Company will not issue any certificates to evidence ownership of the membership interests.

# 5. <u>Management</u>.

- (a) Authority; Powers and Duties of the Member. To the extent provided in the by-laws, the operations and affairs of the Company and the making of all decisions regarding the business of the Company shall be controlled by the board of directors. Any action taken by the director shall constitute the act of and serve to bind the Company. Persons dealing with the Company are entitled to rely conclusively on the power and authority of the directors as set forth in this Agreement. The directors shall have all rights and powers of a manager under the Act, and shall have such authority, rights, and powers in the management of the Company to do any and all other acts and things necessary, proper, convenient, or advisable to effectuate the purposes of this Agreement.
- (b) <u>Election of Board of Directors</u>. The Company will be managed by a board of directors comprised of directors, each of which directors will be appointed by the Member as provided in the Company's by-laws, which directors will have such authority as provided in the Company's by-laws.
- (c) <u>Election of Officers; Delegation of Authority</u>. The Member may, from time to time, designate one or more officers with such titles as may be designated by the Member to act in the name of the Company with such authority as may be delegated to such officers by the Member (each such designated person, an "**Officer**"). Any such Officer shall act pursuant to such delegated authority until such Officer is removed by the Member. Any action taken by an Officer designated by the Member pursuant to authority delegated to such Officer shall constitute the act of and serve to bind the Company. Persons dealing with the Company are entitled to rely conclusively on the power and

authority of any officer set forth in this Agreement and any instrument designating such officer and the authority delegated to him or her.

# 6. <u>Liability of Member; Indemnification</u>.

- (a) <u>Liability of Member</u>. Except as otherwise required in the Act, the debts, obligations, and liabilities of the Company, whether arising in contract, tort, or otherwise, shall be solely the debts, obligations, and liabilities of the Company, and the Member shall not be obligated personally for any such debt, obligation, or liability of the Company solely by reason of being the Member or participating in the management of the Company.
- (b) <u>Indemnification</u>. To the fullest extent permitted under the Act, the Member (irrespective of the capacity in which it acts) shall be entitled to indemnification and advancement of expenses from the Company for and against any loss, damage, claim, or expense (including attorneys' fees) whatsoever incurred by the Member relating to or arising out of any act or omission or alleged acts or omissions (whether or not constituting negligence or gross negligence) performed or omitted by the Member on behalf of the Company; provided, however, that any indemnity under this Section 6(b) shall be provided out of and to the extent of Company assets only, and neither the Member nor any other person shall have any personal liability on account thereof.
- 7. <u>Term.</u> The term of the Company shall be perpetual unless the Company is dissolved and terminated in accordance with Section 11.
- 8. <u>Initial Capital Contributions</u>. The Member hereby agrees to contribute to the Company such cash, property, or services as determined by the Member.

# 9. Tax Status; Income and Deductions.

- (a) <u>Tax Status</u>. As long as the Company has only one member, it is the intention of the Company and the Member that the Company be treated as a disregarded entity for federal and all relevant state tax purposes and neither the Company nor the Member shall take any action or make any election which is inconsistent with such tax treatment. All provisions of this Agreement are to be construed so as to preserve the Company's tax status as a disregarded entity.
- (b) <u>Income and Deductions</u>. All items of income, gain, loss, deduction, and credit of the Company (including, without limitation, items not subject to federal or state income tax) shall be treated for federal and all relevant state income tax purposes as items of income, gain, loss, deduction, and credit of the Member.
- 10. <u>Distributions</u>. Distributions shall be made to the Member at the times and in the amounts determined by the Member.

# 11. <u>Dissolution</u>; Liquidation.

- (a) The Company shall dissolve, and its affairs shall be wound up upon the first to occur of the following: (i) the written consent of the Member; or (ii) any other event or circumstance giving rise to the dissolution of the Company under Section 18-801 of the Act, unless the Company's existence is continued pursuant to the Act.
- (b) Upon dissolution of the Company, the Company shall immediately commence to wind up its affairs and the Member shall promptly liquidate the business of the Company. During the period of the winding up of the affairs of the Company, the rights and obligations of the Member under this Agreement shall continue.
- (c) In the event of dissolution, the Company shall conduct only such activities as are necessary to wind up its affairs (including the sale of the assets of the Company in an orderly manner), and the assets of the Company shall be applied as follows: (i) first, to creditors, to the extent otherwise permitted by law, in satisfaction of liabilities of the Company (whether by payment or the making of reasonable provision for payment thereof); and (ii) thereafter, to the Member.
- (d) Upon the completion of the winding up of the Company, the Member shall file a Certificate of Cancellation in accordance with the Act.

## 12. Miscellaneous.

- (a) <u>Amendments</u>. Amendments to this Agreement may be made only with the consent of the Member.
- (b) <u>Governing Law</u>. This Agreement shall be governed by and construed in accordance with the internal laws of the State of Delaware without giving effect to any choice or conflict of law provision or rule (whether of the State of Delaware or any other jurisdiction).
- (c) <u>Severability</u>. In the event that any provision of this Agreement shall be declared to be invalid, illegal, or unenforceable, such provision shall survive to the extent it is not so declared, and the validity, legality, and enforceability of the other provisions hereof shall not in any way be affected or impaired thereby, unless such action would substantially impair the benefits to any party of the remaining provisions of this Agreement.

[SIGNATURE PAGE FOLLOWS]

IN WITNESS WHEREOF, the undersigned has executed this Agreement to be effective as of the date first above written.

MEMBER:

William Cassotis

COMPANY:

Lazy River Products, LLC, a Delaware limited liability company

William Cassotis, its sole member

Section 3.6. VACANCIES. Vacancies and newly created Managerships, whether resulting from an increase in the size of the Board of Managers, or due to the death, resignation, disqualification or removal of a Manager or otherwise, may be filled by election at an annual or special meeting of Members called for that purpose by the Members or the affirmative vote of a majority of the remaining Managers then in office, even though less than a quorum of the Board of Managers.

A vacancy that will occur at a specific later date may be filled before the vacancy occurs, but the new Manager may not take office until the vacancy occurs. Any elected to fill a vacancy shall serve until the next Members' meeting at which Managers are elected.

Section 3.7. MEETINGS OF MANAGERS. A regular meeting of the newly-elected Board of Managers shall be held without other notice immediately following each annual meeting of Members, at which the board shall elect officers and transact any other business as shall come before the meeting. Other regular and special meetings of the Managers may be held at such times and places within or outside the State of Delaware as the Managers may fix. Special meetings of the Board of Managers may be called by the President, by the Chairman of the Board, if any, by the Secretary, by any two Managers, or by one Manager in the event that there is only one Manager.

Section 3.8. MEETINGS OF MANAGERS BY REMOTE COMMUNICATION. The Board of Managers may permit any or all Managers to participate in any meeting by, or conduct the meeting through the use of, any means of communication by which all Managers participating may simultaneously hear each other during the meeting. A Manager participating in a meeting by this means is considered to be present in person at the meeting.

Section 3.9. NOTICE OF MANAGERS' MEETINGS. Regular meetings may be held without notice of the date, time, place, or purpose of the meeting. All special meetings of the Board of Managers shall be held upon not less than two (2) days' notice. Such notice shall state:

- (a) the date and time of the meeting;
- (b) the place of the meeting;
- (c) the purpose or purposes for which the meeting is called if the meeting is a special meeting.

The Company or person calling the meeting shall give notice of the meeting to each Manager personally, by telephone or voice mail, by mail, by electronic transmission if consented to by the Manager, or by messenger or delivery service. Notice to each Manager shall also be given by electronic transmission at the Manager's last known e-mail address.

A written waiver of the required notice signed by a Manager entitled to the notice, before or after the meeting, is the equivalent of giving notice to the Manager who signs the waiver. A Manager's attendance at any meeting shall constitute a waiver of notice of the meeting, except where the Manager attends a meeting for the express purpose of objecting to the transaction of any business on the grounds that the meeting is not lawfully called or convened.

Section 3.10. QUORUM AND ACTION OF MANAGERS. A majority of the number of Managers shall constitute a quorum for the transaction of business. The act of the majority of the Managers present at a meeting at which a quorum is present at the time of the act shall be the act of the Board of Managers, unless the act of a greater number is required by law, the Certificate of Formation, or these Bylaws. The Managers at a meeting for which a quorum is not present may adjourn the meeting until a time and place as may be determined by a vote of the Managers present at that meeting.

Section 3.11. COMPENSATION. Managers shall not receive any stated salary for their services, but by resolution of the Board of Managers a fixed sum and expenses of attendance, if any, may be allowed for attendance at any meeting of the Board of Managers or committee thereof. A Manager shall not be precluded from serving the Company in any other capacity and receiving compensation for services in that capacity.

Section 3.12. ACTION BY MANAGERS WITHOUT A MEETING. Unless otherwise provided by these Bylaws, any action required or permitted to be taken at a meeting of the Board of Managers or any committee thereof may be taken without a meeting if all members of the Board of Managers, or all committee members then appointed, consent to such action in writing or by electronic transmission and the writings or electronic transmissions are filed with the minutes of the proceedings of the Board of Managers.

Section 3.13. COMMITTEES OF THE BOARD OF MANAGERS. The Board of Managers, by resolution adopted by a majority, may designate one or more Managers to constitute one or more committees, to exercise the authority of the Board of Managers to the extent provided in the resolution of the Board of Managers and allowed under the law of the State of Delaware.

# **ARTICLE IV**

## **OFFICERS**

Section 4.1. POSITIONS AND APPOINTMENT. The officers of the Company shall be appointed by the Board of Managers and shall

be a President, a Treasurer, a Secretary, and any other officers, including assistant officers and agents, as may be deemed necessary by the Board of Managers. Any two or more offices may be held by the same person.

Each officer shall serve until a successor is elected and qualified or until the death, resignation or removal of that officer. Vacancies or new offices shall be filled at the next regular or special meeting of the Board of Managers. Election or appointment of an officer or agent shall not of itself create contract rights.

Section 4.2. REMOVAL AND RESIGNATION. Any officer appointed or elected by the Board of Managers may be removed with or without cause by the affirmative vote of the majority of the Board of Managers at any regular or special meeting. Any officer or assistant officer appointed by an authorized officer may be removed at any time with or without cause by any officer with authority to appoint such officer or assistant officer. Removal shall be without prejudice to the contract rights, if any, of the officer so removed.

Any officer may resign at any time by delivering notice to the Company. Resignation is effective when the notice is delivered unless the notice provides a later effective date.

Any vacancies may be filled in accordance with Section 4.1 of these Bylaws.

Section 4.3. POWERS AND DUTIES OF OFFICERS. The powers and duties of the officers of the Company shall be as provided from time to time by resolution of the Board of Managers or by direction of an officer authorized by the Board of Managers to prescribe the duties of other officers. In the absence of such resolution, the respective officers shall have the powers and shall discharge the duties customarily and usually held and performed by like officers of Companies similar in organization and business purposes to the Company subject to the control of the Board of Managers.

# **ARTICLE V**

# INDEMNIFICATION OF MANAGERS AND OFFICERS

The Company shall indemnify a Manager or officer who was wholly successful, on the merits or otherwise, in the defense of any proceeding to which he or she was a party because he or she was a Manager or officer of the Company against reasonable expenses incurred by him or her in connection with the proceeding.

The Company may, to the fullest extent permitted by law, indemnify each person who may serve or who has served at any time as a Manager or officer of the Company or of any of its subsidiaries, or who at the request of the Company may serve or at any time has served as a Manager, officer, administrator or trustee of, or in a similar capacity with, another organization or any employee benefit plan, against all expenses and liabilities, including counsel fees, reasonably incurred by or imposed upon such person in connection with any proceeding in which he may become involved by reason of his serving or having served in such capacity.

The indemnification provided hereunder shall inure to the benefit of the heirs, executors and administrators of a Manager, officer or other person entitled to indemnification hereunder.

The foregoing right of indemnification shall be in addition to and not exclusive of any other rights which such Manager or officer or other person may be entitled under the Certificate of Formation, any agreement, or pursuant to any action taken by the Managers or Members of the Company or otherwise.

# **ARTICLE VI**

# SHARE CERTIFICATES AND TRANSFER

Section 6.1. CERTIFICATES REPRESENTING SHARES. Shares may be certificated or uncertificated. If the shares are uncertificated, the Company shall record any share transfer in the Company's books and records. In the event the shares are certificated, the certificates representing shares of the Company shall state:

- (a) the name of the Company and that it is organized under the laws of the State of Delaware;
- (b) the name of the person to whom issued;
- (c) the number and class of shares and the designation of the series, if any, which the certificate represents; and
- (d) a conspicuous statement setting forth restrictions on the transfer of the shares, if any.
- No share shall be issued until the consideration therefor, fixed as provided by law, has been fully paid.

Section 6.3. REGISTERED MEMBERS. The Company may treat the registered owner of any shares issued by the Company as the holder in fact thereof, for purposes of voting those shares, receiving distributions thereon or notices in respect thereof, transferring those shares, exercising rights of dissent with respect to those shares, exercising or waiving any preemptive right with respect to those shares, entering into agreements with respect to those shares in accordance with the laws of the State of Delaware, or giving proxies with respect to those shares.

Neither the Company nor any of its officers, Managers, employees, or agents shall be liable for treating that person as the owner of those shares at that time for those purposes, regardless of whether that person possesses a certificate for those shares and shall not be bound to recognize any equitable or other claim to or interest in such share or shares on the part of any other person, whether or not it shall have express notice thereof, except as otherwise provided by law.

Section 6.4. LOST CERTIFICATES. The Company may issue a new certificate for its shares in place of any certificate theretofore issued and alleged by its owner of record or such owner's authorized representative to have been lost, stolen, or destroyed if the Company, transfer agent, or registrar is not on notice that such certificate has been acquired by a bona fide purchaser.

A new certificate may be issued in lieu of any certificate previously issued that has become defaced or mutilated upon surrender for cancellation of a part of the old certificate sufficient, in the opinion of the Secretary and the transfer agent or the registrar, if any, to identify the owner of the defaced or mutilated certificate, the number of shares represented thereby, and the number of the certificate and its authenticity and to protect the Company and the transfer agent or the registrar against loss or liability. When sufficient identification for such defaced or mutilated certificate is lacking, a new certificate may be issued upon compliance with all of the conditions set forth in this Section in connection with the replacement of lost, stolen, or destroyed certificates.

# **ARTICLE VII**

# **MISCELLANEOUS**

Section 7.1. SEAL. The Company may adopt a corporate seal in a form approved by the Board of Managers. The Company shall not be required to use the corporate seal and the lack of the corporate seal shall not affect an otherwise valid contract or other instrument executed by the Company.

Section 7.2. CHECKS, DRAFTS, ETC. All checks, drafts or other instruments for payment of money or notes of the Company shall be signed by an officer or officers or any other person or persons as shall be determined from time to time by resolution of the Board of Managers.

Section 7.3. FISCAL YEAR. The fiscal year of the Company shall be as determined by the Board of Managers.

Section 7.4. CONFLICT WITH APPLICABLE LAW OR CERTIFICATE OF FORMATION. These Bylaws are adopted subject to any applicable law and the Certificate of Formation. Whenever these Bylaws may conflict with any applicable law or the Certificate of Formation, such conflict shall be resolved in favor of such law or the Certificate of Formation.

Section 8.5. INVALID PROVISIONS. If any one or more of the provisions of these Bylaws, or the applicability of any provision to a specific situation, shall be held invalid or unenforceable, the provision shall be modified to the minimum extent necessary to make it or its application valid and enforceable, and the validity and enforceability of all other provisions of these Bylaws and all other applications of any provision shall not be affected thereby.

## ARTICLE VIII

# AMENDMENT OF BYLAWS

Section 8.1. MEMBERS. These Bylaws may be amended, repealed, or otherwise altered by the Members.

Section 8.2. BOARD OF MANAGERS. As authorized by the Certificate of Formation, the Board of Managers may also make, amend, or repeal, subject to any provision of the Delaware Limited Liability Company Act, the Certificate of Formation, or a bylaw adopted by the Members that reserves the power exclusively to the Members or otherwise restricts the authority of the Board of Managers.

# BYLAWS OF LAZY RIVER PRODUCTS, LLC

# ARTICLE I

# OFFICES AND RECORDS

Section 1.1. PRINCIPAL OFFICE. The principal office of Lazy River Products, LLC (the "Company") shall be within or without the State of Delaware as set forth in the Company's Certificate of Formation or subsequent filing with the State of Delaware.

**Section 1.2. OTHER OFFICES**. The Company may also have other offices at any places, within or without the State of Delaware, as the Board of Managers may designate, or as the business of the Company may require or as may be desirable.

# **ARTICLE II**

## **MEMBERS**

Section 2.1. PLACE OF MEETING. Meetings of the members (each a "Member") shall be held either at the principal office of the Company or at any other place designated by the Board of Managers, either within or without the State of Delaware, as shall be designated in the notice of the meeting or executed waiver of notice.

Section 2.2. MEETINGS OF MEMBERS BY REMOTE COMMUNICATION. The Board of Managers may authorize Members not physically present at a meeting of Members to participate in a meeting of Members by means of remote communication and be deemed present and entitled to vote at the meeting, subject to any guidelines and procedures adopted by the Board of Managers.

The Board of Managers may also authorize that any annual or special meeting of Members shall be held solely by means of remote communication as set out this Section 2.2 without a physical assembly of Members.

**Section 2.3. ANNUAL MEETING.** An annual meeting of Members, for the purpose of electing Managers and transacting any other business as may be brought before the meeting, shall be held on the first Wednesday in May, or such other date as the Board of Managers may determine.

Failure to hold the annual meeting at the designated time shall not affect the validity of any action taken by the Company. If the Board of Managers fails to call the annual meeting, any Member may make demand in writing to any officer of the Company that an annual meeting be held.

Section 2.4. SPECIAL MEMBERS' MEETINGS. Special meetings of the Members may be called:

- (a) by the Board of Managers;
- (b) by the President;
- (c) upon the demand of the holders of at least twenty-five percent (25%), or such lesser percentage as the Certificate of Formation may permit, of all the votes entitled to be cast on any issue proposed to be considered at the proposed special meeting.

Only business within the purposes described in the Company's meeting notice may be conducted at a special meeting of the Members.

Section 2.5. RECORD DATE FOR MEMBER ACTION. For the purpose of determining Members entitled to notice of or to vote at any meeting of Members or any adjournment thereof, the record date shall be:

- (a) on the date fixed by the Board of Managers in the notice of the meeting;
- (b) at the close of business on the day before the first notice is delivered to Members, if no date is fixed by the Board of Managers; or
- (c) on the day before the Members' meeting, if no notice of meeting is mailed to Members

For action by consent of the Members without a meeting, the record date for Members entitled to approve the action subject of the consent shall be:

- (a) on the date fixed by the Board of Managers; or
- (b) the date that the first Member signs the written consent, if no date is fixed by the Board of Managers.

A record date fixed under this Section may not be more than seventy (70) days before the meeting or action requiring a determination of Members. A determination of Members entitled to notice of or to vote at a Members' meeting is effective for any adjournment of the meeting unless the Board of Managers fixes a new record date, which it shall do if the meeting is adjourned to a date more than one hundred twenty (120) days after the date fixed for the original meeting.

Section 2.6. NOTICE OF MEMBERS' MEETING. Written notice of any annual or special meeting of Members shall be given to any Member entitled to notice not less than ten (10) days nor more than sixty (60) days before the date of the meeting. The Company is required to give notice only to Members entitled to vote at the meeting. The Company shall give written notice to any Member entitled to notice by mail or by electronic transmission. Written notice by mail is effective on deposit in the United States mail, if mailed postpaid and correctly addressed to the Member's address shown in the Company's current record of Members. Written notice by electronic transmission is effective by (a) facsimile telecommunication when directed to a number furnished by the Member for the purpose; (b) email when directed to an email address furnished by the Member for the purpose; (c) posting on an electronic network together with separate notice to the Member of such specific posting, directed to an email address furnished by the Member for the purpose; or (d) any other form of electronic transmission when directed to the Member in the manner specified by the Member.

Any person entitled to notice of a meeting may sign a written waiver of notice either before or after the time of the meeting. The participation or attendance at a meeting of a person entitled to notice constitutes waiver of notice, except where the person attends for the specific purpose of objecting to the lawfulness of the convening of the meeting.

Section 2.7. VOTING LISTS. The officer or agent having charge of the share transfer records for shares of the Company shall prepare an alphabetical list of all Members entitled to notice of the meeting, arranged by voting group and by class and series of share, with the address of and the number of shares held by each Member. The list shall be available for inspection by any Member beginning two (2) business days after notice of the meeting is given at the principal place of business of the Company or if the meeting will be held at another location, at a place in the city where the meeting will be held, which shall be identified in the meeting notice.

The list shall also be produced and kept open at the time and place of the meeting and shall be subject to the inspection of any Member during the whole time of the meeting.

Section 2.8. QUORUM OF MEMBERS. A quorum shall be present for action on any matter at a Member meeting if a majority of the votes entitled to be cast on the matter by a voting group is represented at the meeting in person or by proxy. A voting group includes all shares of one or more classes or series that are entitled, to vote and to be counted together collectively on a matter at a meeting of Members.

Once a quorum for a voting group has been established at a meeting, the Members in that voting group represented in person or by proxy at the meeting are deemed present for quorum purposes for the remainder of the meeting and for any adjournment unless: (a) the Member attends the meeting solely to object to defective notice or the conduct of the meeting on other grounds and does not vote the shares or take any other action at the meeting; or (b) the meeting is adjourned and a new record date is set for the adjourned meeting.

The Members in a voting group represented in person or by proxy at a meeting of Members, even if not comprising a quorum, may adjourn the meeting as to the voting group until a time and place as may be determined by a vote of the holders of a majority of the shares of the voting group represented in person or by proxy at that meeting. If the meeting is adjourned for more than one hundred twenty (120) days after the date fixed for the original meeting, a new quorum for the meeting must be established.

Section 2.10. VOTING OF SHARES. Each outstanding share, regardless of class, shall be entitled to one vote on each matter submitted to a vote at a meeting of Members.

Section 2.11. VOTING BY PROXY OR NOMINEE. Shares of the Company's stock owned by the Company itself or by another Company or entity, the majority of the voting stock or interest of which is owned or controlled by the Company, shall not be voted, directly or indirectly, at any meeting, and shall not be counted in determining the total number of outstanding shares at any given time. Nothing in this section shall be construed as limiting the right of the Company or any domestic or foreign Company or other entity to vote shares, held or controlled by it in a fiduciary capacity, or with respect to which it otherwise exercises voting power in a fiduciary capacity.

A Member may vote either in person or by proxy executed in writing by the Member or his or her attorney-in-fact. An appointment of a proxy is effective when received by the Secretary or other officer or agent authorized by the Company to tabulate votes. No proxy shall be valid after eleven (11) months from the date of its execution unless otherwise provided in the proxy. A proxy shall be revocable unless the proxy form conspicuously states that the proxy is irrevocable and the proxy is coupled with an interest as defined in the Massachusetts Limited Liability Company Act. An appointment made irrevocable is revoked when the interest with which it is coupled is extinguished. The death or incapacity of the Member appointing a proxy shall not affect the right of the Company to accept the proxy's authority unless notice of the death or incapacity is received by the Secretary or other officer or agent authorized to tabulate votes before the proxy exercises his or her authority under the appointment.

Shares owned by another Company, domestic or foreign, may be voted by any officer, agent, or proxy as the bylaws of that Company may authorize or, in the absence of authorization, as the Board of Managers of that Company may determine.

An administrator, executor, guardian, or conservator may vote shares held in that fiduciary capacity if the shares forming a part of an estate are in the possession and forming a part of the estate being served by the fiduciary, either in person or by proxy, without a transfer of the shares into the fiduciary's name. A trustee may vote shares standing held in trustee's name, either in person or by proxy, but no trustee shall be entitled to vote shares held by him or her without a transfer of the shares into his or her name as trustee.

A receiver may vote shares standing in the name of a receiver and may vote shares held by or under the control of a receiver without the transfer thereof into the receiver's name if authority so to do be contained in an appropriate order of the court by which the receiver was appointed.

A Member whose shares are pledged shall be entitled to vote the shares until the shares have been transferred into the name of the pledgee, and thereafter the pledgee shall be entitled to vote the shares transferred, subject to any agreements containing restrictions on the hypothecation, assignment, pledge, or voluntary or involuntary transfer of shares.

Section 2.12. ACTION BY MEMBERS WITHOUT A MEETING. Any action required or permitted to be taken at any annual or special meeting of Members may be taken without a meeting, if a consent or consents in writing, setting forth the action so taken, shall have been signed by the holder or holders of shares with at least the minimum number of votes necessary to take the action at a meeting at which all Members entitled to vote on the action are present and voting. The action shall be evidenced by one or more written consents that (a) describe the action taken, (b) are signed by Members having the requisite votes, (c) bear the date of the signatures of such Members, and (d) are delivered to the Company for inclusion with the records of meetings within sixty (60) days of the earliest dated consent delivered to the Company.

If the action to be taken pursuant to the consent of voting Members without a meeting is one for which notice to all Members would be required by law if the action were to be taken at a meeting, then the Company shall, at least seven (7) days before the action is taken, give notice in the manner specified by Section 2.6 to all nonvoting Members.

# ARTICLE III

# **MANAGERS**

Section 3.1. BOARD OF MANAGERS. All corporate power shall be exercised by or under the authority of, and the business and affairs of the Company shall be managed under the direction of, the Board of Managers, except such powers expressly conferred upon or reserved to the Members, and subject to any limitations set forth by law, by the Certificate of Formation or by these Bylaws. Managers need not be residents of the State of Delaware or Members of the Company. Managers shall be appointed by the Members.

**Section 3.2. NUMBER OF MANAGERS.** The number of Managers shall be four (4) provided that the number may be increased or decreased from time to time by an amendment to these Bylaws or resolution adopted by Members holding a majority of all outstanding shares. No decrease in the number of Managers shall have the effect of decreasing the number of Managers below the minimum number of individuals permitted by law, nor shall have the effect of shortening the term of any incumbent Manager.

**Section 3.3. TERM OF OFFICE**. At the first annual meeting of Members and at each annual meeting thereafter, the holders of shares entitled to vote in the election of Managers shall elect Managers to hold office until the next succeeding annual meeting, the Manager's successor has been selected and qualified, or the Manager's earlier death, resignation, or removal.

Despite the expiration of a Manager's term, he or she shall continue to serve until his or her successor is elected and qualified or until there is a decrease in the number of Managers.

**Section 3.4. REMOVAL**. Managers may be removed from office at any time with or without cause by the Members entitled to elect them. A Manager may be removed by Members or Managers only at a meeting called for that purpose, for which the notice must state that the purpose, or one of the purposes, of the meeting is removal of the Manager or Managers.

**Section 3.5. RESIGNATION**. Except as otherwise required in the Company's Operating Agreement, a Manager may resign at any time by giving notice in the form of an executed resignation to the Board of Managers, its chairman, or to the Company. A resignation is effective when the notice is delivered unless the notice specifies a future date. Acceptance of the resignation shall not be required to make the resignation effective. The pending vacancy may be filled before the effective date in accordance with Section 3.6 of these Bylaws, but the successor shall not take office until the effective date.

Letter ID: L2005861248 Notice Date: April 18, 2019 Case ID: 0-000-744-014

## CERTIFICATE OF GOOD STANDING/TAX COMPLIANCE REQUEST STATUS

#### - ԱԻՐԻՐԻ-ԱՎԱՐԱՐԱԿԻՐԻ ԱՐԱՐԱՐԱՐԱՐԻ ԱՐԱՐԱՐԻՐԻ ԱՐԱՐԻՐԻ ԱՐԱՐԻՐԻ ԱՐԱՐԻՐԻ ԱՐԱՐԻՐԻ ԱՐԱՐԻՐԻ ԱՐԱՐԻՐԻ ԱՐԱՐԻՐԻ ԱՐԱՐԻՐԻ ԱՐԱՐԻ

ANNA O. CHAN LAZY RIVER PRODUCTS, LLC 1 BOSTON PL FL 37 BOSTON MA 02108-4407

#### Why did I receive this notice?

We received your request for a Certificate of Good Standing and/or Tax Compliance for LAZY RIVER PRODUCTS, LLC. As of the date of this notice, the Commissioner of Revenue is unable to certify whether you are in compliance with your tax obligations under Chapter 62C of the Massachusetts General Laws.

According to our records, you're not registered with the Department of Revenue. As a result, we don't know if you have any outstanding liabilities. We're also unable to determine if you're legally required to file and pay taxes in Massachusetts.

#### What if I have questions?

If you have questions, call us at (617) 887-6400 or toll-free in Massachusetts at (800) 392-6089, Monday through Friday, 8:30 a.m. to 4:30 p.m.

#### Visit us online!

Visit mass.gov/dor to learn more about Massachusetts tax laws and DOR policies and procedures, including your Taxpayer Bill of Rights, and MassTaxConnect for easy access to your account:

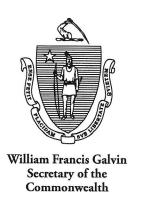
- Review or update your account
- Contact us using e-message
- Sign up for e-billing to save paper
- Make payments or set up autopay

Use the confirmation code below to print another copy of this letter or to review your submission. Confirmation Code: kckcqy

Edward W. Coyle, Jr., Chief

end b. Glor

Collections Bureau



# The Commonwealth of Massachusetts Secretary of the Commonwealth State House, Boston, Massachusetts 02133

## **April 8, 2019**

#### TO WHOM IT MAY CONCERN:

I hereby certify that a certificate of registration of a Foreign Limited Liability Company was filed in this office by

#### LAZY RIVER PRODUCTS, LLC

in accordance with the provisions of Massachusetts General Laws Chapter 156C on **January 9, 2019**.

I further certify that said Limited Liability Company has filed all annual reports due and paid all fees with respect to such reports; that said Limited Liability Company has not filed a certificate of cancellation or withdrawal; and that, said Limited Liability Company is in good standing with this office.

I also certify that the names of all managers listed in the most recent filing are: WILLIAM CASSOTIS, CHAD FITTON, KEVIN PLATT, MARK LEAL

I further certify that the name of persons authorized to act with respect to real property instruments listed in the most recent filings are: **WILLIAM CASSOTIS** 



In testimony of which,

I have hereunto affixed the

Great Seal of the Commonwealth
on the date first above written.

Secretary of the Commonwealth

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## **Diversity Plan**

This Diversity Plan will outline the Goals, Programs, and Measurements defined by the Cannabis Control Commission ("CCC" or "Commission") of the initiative(s) Lazy River Products plans to engage in, in order to promote equity within the company in favor of the following demographics:

- 1. Minorities
- 2. Women
- 3. Veterans
- 4. People with Disabilities
- 5. People of all gender identities and sexual orientations

Lazy River Products will adhere to the requirements set forth in 935 CMR 500.105(4) which provides the permitted and prohibited advertising, branding, marketing, and sponsorship practices of Marijuana Establishments. Any actions taken, or programs instituted, by Lazy River Products will not violate the Commission's regulations with respect to limitations on ownership or control or other applicable state laws.

#### Goals

- 1. Increasing the number of individuals falling into the above-listed demographics working in the establishment and providing tools to ensure their success
  - a. Lazy River Products intends to have at least 20% of yearly new hires be minorities, women, veterans, people with disabilities, or individuals of the LGBTQ community
  - Lazy River Products will host bi-annual internal training workshops that focus on topics such as public speaking, professional development, resume writing, management, and leadership
- 2. Distributing quarterly internal workplace newsletters that encourage current employees to recommend individuals falling into the above-listed demographics for employment

#### **Programs**

Program One: Increasing the number of individuals falling into the above-listed demographics working in the establishment and providing tools to ensure their success.

Lazy River Products will promote a diverse workforce by ensuring that at least 20% of annual hires fall into the above-listed demographics. To promote the employment of diverse individuals at Lazy River Products, recruiters will post job openings on directed outlets, including the Minority Professional Network (<a href="www.mpndiversityjobs.com">www.mpndiversityjobs.com</a>), and will also promote job openings at local organizations dedicated to promoting the wellbeing of the aforementioned demographics, as needed.

Lazy River Products will also annually attend the Boston Bilingual and Diversity job fair, where it will be able to educate and promote diverse hiring and connect with potential candidates, all of which must be 21 years or older.

To promote equity among employees, management will organize bi-annual internal training workshops that focus on topics such as public speaking, professional development, resume writing, management, and leadership. All Lazy River Products employees will be permitted to attend these training sessions.

Program Two: Distributing internal workplace newsletters that encourage current employees to recommend individuals falling into the above-listed demographics for employment.

As part of efforts to increase the number of individuals falling into the above-listed demographics working in the establishment, Lazy River Products will distribute internal workplace newsletters, at least once a quarter, to current employees encouraging them to recommend diverse individuals for employment.

#### Measurements

Lazy River Products has outlined methods in which the goals and programs will be tracked and measured for success. Measuring the success of programs is critical in being able to accurately report to the Commission when applying to renew the license. One month before the submission to renew a Lazy River Products license, designated Lazy River Products agents, including members of management, will meet to review the Diversity Plan. In the internal review, Lazy River Products will evaluate the plan and measurements, analyzing successes and failures, and addressing potential adjustments. The General Manager is responsible for guiding and ensuring the success of this plan and will update the CEO on progress on a monthly basis.

**Program One Metrics:** To track Lazy River Products' goal of hiring 20% of its workforce from individuals in the above-listed groups, Human Resources will keep record of relevant information, so employee composition can be easily tracked. The number of individuals hired who are minorities, women, veterans, people with disabilities, or members of the LGBTQ community will be counted and assessed from the total number of individuals hired to ensure at least 20% of all individuals hired fall within this goal. Human Resources will also keep record of specific local outreach efforts for employment, including job postings and job fair participation. Lazy River Products will also track the number and subject matter of internal trainings offered and performed, and to whom. Human Resources will report progress of these metrics to the CEO on a monthly basis.

**Program Two Metrics:** The internal workplace newsletter will be circulated by Human Resources, and Human Resources will keep an electronic copy of each newsletter as record and will also keep record of the number of new employees hired through this program. Human Resources will report progress of these metrics to the CEO on a quarterly basis.

# Maintaining of Financial Records

Lazy River Products ("LRP") maintains financial information on the accrual basis in accordance with Generally Accepted Accounting Principles ("GAAP"). LRP intends to allow as many standard forms of payment but understands the potential limitations associated with operating regarding cash intensive transactions. To ensure accuracy, security and data integrity, the Company utilizes several procedures:

- Recordkeeping: LRP will maintain business records compliant with the regulations set forth in 935 CMR 500. These records along with any other records outlined in 935 CMR 500 will be immediately available to the Commission upon request. Business and financial records will be maintained in accordance with generally accepted account principles. Financial records maintained by LRP include but are not limited:
  - Assets and liabilities;
  - Monetary transactions;
  - Books of accounts which include journals, ledgers, and supporting documents, agreements, checks, invoices and vouchers;
  - Sales records including the quantity, form and cost of marijuana products
  - Salary and wages paid to each employee, stipend paid to each board member, and any executive compensation, bonus, benefit, or item of value paid to any individual affiliated with a Marijuana Establishment, including members of the nonprofit corporation, if any.

LRP maintains accounting records in QuickBooks Enterprise. This system supports detailed transaction data for Company purchases, inventory valuation, revenue and payroll. QuickBooks is hosted via virtual private network through Right Networks. Data is stored on a secure server, as well as backed up to local computers daily. Supporting documentation for transactions are stored on Dropbox (a third-party data storage provider) via secure server. System access is limited to users with need and each user has security settings specific to their role.

 Accounting Review: LRP will engage with a third-party accounting firm to review annual financial reports for compliance with GAAP. The LRP accountant will also perform bank reconciliations once a month.

Tax: LRP will engage with a third-party tax service to prepare and file federal, state and other tax returns to ensure compliance.

Per the closure of the LRP facility, all records including business and financial records, will be maintained securely by LRP at the cost of LRP.



# Handling Cash

(Storage, Collection Frequency, and Transport) At the end of every day, LRP staff will collect the cash from their respective register and reconcile. After a successful reconciliation, the cash will be bundled together before given to a designated employee who will place the cash into a lockbox located within the locked safe. Only the Dispensary Manager, Controller & Accountant have access to the safe and lockbox. Cash will get picked up by a courier, scheduled at the discretion of the Controller. The courier will meet at the dispensary once a week to drive and deposit money in an unmarked vehicle, making sure to randomize the route and remain in communication with the Controller, who will monitor the drop remotely.



# Personnel Policies Including Background Checks

Lazy River Products ("LRP") will apply for registration of all its board members, directors, employees, executives, managers, and volunteers who are associated with LRP as Marijuana Establishment Agents. Applications will comply with 935 CMR 500.030. All LRP individuals applying for registration will have signed and notarized CORI Acknowledgement Form, pursuant to 803 CMR 2.09. Applicants will also give authorization to obtain a full set of fingerprints in accordance with M.G.L. c. 94G, § 21. For extensive details on LRP personnel initially registering to be Marijuana Establishment Agents, see the LRP Background Check document(s). LRP's facility is an alcohol, smoke, and drug-free workplace.

Once a licensed Marijuana Establishment, personnel in Human Resources are held responsible for the proper registration of new agents.

## **Equal Opportunity**

It is LRP policy to provide equal opportunity in all areas of employment, including recruitment, hiring, training and development, promotions, transfers, termination, layoff, compensation, benefits, social and recreational programs, and all other conditions and privileges of employment, in accordance with applicable federal, state, and local laws. LRP will make reasonable accommodations for qualified individuals with known disabilities, in accordance with applicable law. Management is primarily responsible for seeing that equal employment opportunity policies are implemented, but all members of the staff share the responsibility for ensuring that, by their personal actions, the policies are effective and apply uniformly to everyone. Any employee, including managers, determined by LRP to be involved in discriminatory practices are subject to disciplinary action and may be terminated. LRP strives to maintain a work environment that is free from discrimination, intimidation, hostility, or other offenses that might interfere with work performance. In keeping with this desire, we will not tolerate any unlawful harassment of employees by anyone, including any manager, co-worker, vendor or clients.

# Record Keeping

LRP keep various records in regard to personnel and personnel policies included the records outlined in 935 CMR 500.105(9)(d). These records will include but won't be limited to the following:

- Job descriptions for each employee and volunteer position, as well as organizational charts consistent with the job descriptions;
- A personnel record for each marijuana establishment agent. These records shall be maintained for at least 12 months after termination of the individual's affiliation with the Marijuana Establishment and shall include, at a minimum, the following: o all materials submitted to the Commission pursuant to 935 CMR 500.030(2);



- documentation of verification of references;
- the job description or employment contract that includes duties, authority, responsibilities, qualifications, and supervision
- documentation of all required training, including training regarding privacy and confidentiality requirements, and the signed statement of the individual indicating the date, time, and place he or she received said training and the topics discussed, including the name and title of presenters;
- documentation of periodic performance evaluations;
- a record of any disciplinary action taken; and
- notice of completed responsible vendor and eight-hour related duty training.
- A staffing plan that will demonstrate accessible business hours and safe cultivation conditions;
- Personnel policies and procedures; and
- All background check reports obtained in accordance with 935 CMR 500.030.

LRP's Human Resources department is ultimately responsible for the keeping and maintenance of these confidential records in compliance with 935 CMR 500.105(1).

#### Immediate Termination

LRP has an immediate termination policy that applies to LRP staff who have diverted marijuana, engaged in unsafe practices with regard to the operation of the dispensary, or been convicted or entered a guilty plea, plea of nolo contendere, or admission to sufficient facts of a felony drug offense involving the distribution to a minor pursuant 935 CMR 500.105(1).

For incidents related to diversion or unsafe practices, LRP will report such findings to the Cannabis Control Commission ("CCC" or "Commission") and/or law enforcement official when applicable.

# Training

LRP will ensure that all of its marijuana establishment agents complete training prior to performing any job functions. Training is tailored to roles and responsibilities of the job and will include a Responsible Vendor Program. LRP agents will also receive at least 8 hours of on-going training annually. For more, see the LRP Qualifications and Training document.

## Structural Failure or Power Loss

If the LRP dispensary experiences a structural failure or power loss, an authorized LRP manager will be the one to decide if evacuation is necessary. If evacuation is deemed necessary, the designated LRP manager will verbally transmit the evacuation message or sound the evacuation alarm, depending on the severity of the evacuation. Scenarios exist where only a section of the facility may lose power. To ensure the type of power failure, employees are trained to check



separate sections to confirm how much of the facility has lost power. If the entire facility has lost power, staff will move to the facility common area and using emergency lighting, maneuver through the facility towards exits. Once everyone is outside, the facility is locked and secured.

## Robbery

LRP employees are instructed to never risk their life for merchandise or money as those can be replaced. In the event of a robbery, LRP employees are trained to remain calm while not trying to outsmart or verbally confront the individual. If possible while remaining safe, LRP employees should get the tracker into the bag with what the individual is requesting. If staff feel safe, they may push the panic button which will notify authorities. If unable to push a panic button, staff are instructed to call 911 when possible.

If, when opening, the dispensary looks to have been broken into, staff are not to enter but rather alert authorities and management and flee to a safe space.

## Fire Emergencies

The LRP dispensary will be equipped with fire alarm systems that include smoke detectors and pull-down alarms that notify the local fire department when triggered. The emergency response system is also equipped with sirens and flashing strobe lights that activate in times of emergencies. At the signal of a fire emergency, employees are to evacuate immediately. Employees are trained for fires and are educated on some of the dangers when fleeing a fire, for example the varied toxicity of smoke and the importance of avoiding it. When fires are noticed by employees and not severe, employees are to immediately notify management. For more serious fires, the fire alarm is triggered before notification of management. Employees are trained to use fire extinguishers and are made familiar of their locations during training.

# Bomb or Terrorist Threat (Call)

In the event of a bomb threat, LRP trains employees to handle them in an inconspicuous manner until the threat can be identified to be serious. When a call comes into the facility that identifies itself as a bomb threat, LRP employees are instructed to keep the caller on the line as long as possible. If the caller doesn't give specific details to a bomb, employees are to inquire. LRP trains employees to pay attention to the phone call, specifically for anything that could help in identifying the caller (male or female, other sounds giving locational clues). Immediately after the caller hangs up, the employee receiving the call must report the information to law enforcement authorities. Management will be notified after.



# Qualifications and Training

Lazy River Products ("LRP") will hire and train agents in compliance with the regulations outlined by the Cannabis Control Commission ("CCC" or the "Commission") in 935 CMR 500.105. Outlined in this document is a list of anticipated positions and their respective qualifications, followed by an overview of employee trainings. LRP will ensure that all employees are trained in job specific duties prior to performing job functions. General trainings will also include Responsible Vender Training, health and sanitation, legal compliance, security, inventory monitoring and reporting, and product education described below.

When hiring, Lazy River Products will seek out applicants that are not just qualified and experienced but also those that share Lazy River Products' vision, work ethic and values. All of the Lazy River Products' team members will strive to provide the highest quality products and experience to all our valued customers. Each employee will have a deep understanding of what we sell and the process it took for that product to get to the sales floor. They will be more than capable to provide an education to the novice user or engaging with a seasoned cannabis connoisseur.

Lazy River Products' employees will benefit from the company's dedication to excellence. Lazy River Products is committed to ensuring our employees obtain an intimate knowledge of the cannabis plant as well as expertise on product and public safety. Employee production and performance-based incentives will be made available to all Lazy River Employees that qualify and excel in areas such as teamwork, high productivity and exceptional customer service.

#### Administrative Personnel

#### **Chief Executive Officer – CEO**

- Responsible for providing direction for the business
- Creates, communicates and implements the organization's vision, mission, and overall direction leading the development and implementation of the overall organization's strategy
- Responsible for setting and changing prices and creating promotions, sales and specials
- Responsible for employee recruitment
- Responsible for payment of salaries
- Responsible for signing checks and documents on behalf of the company
- Evaluates the success of the organization

#### Chief Financial Officer – CFO

- Accountable for the administrative, financial, and risk management operations of the company
- Responsible for the development of a financial and operational strategy, metrics tied to that strategy, and the ongoing development and monitoring of control systems designed to preserve company assets and report accurate financial results



Assist in formulating the company's future direction and supporting tactical initiatives

- Monitor and direct the implementation of strategic business plans
- Develop financial and tax strategies
- Manage the capital spending and budgeting processes
- Develop performance measures that support the company's strategic direction
- Oversee the issuance of financial information
- Personally review and approve all Form 8-K, 10-K, and 10-Q filings with the Securities and Exchange Commission (if the company is publicly held)
- Report financial results to the board of directors

#### **Chief Operations Officer – COO**

- Oversees construction projects through approvals of equipment, construction and budgets
- Oversees the retail and cultivation operations through reporting from facility management team
- Oversees the human resources department with direct influence on growing the staff and maintaining human resources
- Coordinates the development and implementation of the staff on-boarding process to ensure the company mission, values and culture are conveyed with each new hire
- Responsible for community outreach through support of non-profit enterprises
- Creates promotional strategies for reaching new customers and demographics

#### **Legal Counsel/Compliance**

- Creates company compliance statement and procedure manual in line with state requirements
- Creates, maintains and distributes compliance documents
- Trains staff in compliance procedures and standard operating procedures
- Ensures staff training is up to date and maintains staff training records
- Maintains staff required occupational documents
- Creates and maintains compliance logs and records
- Ensure facility compliance with all local, state, and federal regulations
- Maintains records of all facility licenses, assists owners with licensing renewals
- Coordinates with Security Company to ensure all security requirements are met and maintained

#### **Human Resources Manager**

The Human Resources Manager has overall responsibility for all HR functions within Lazy River Products. These employee relations include:

- Recruitment and aspects of orientation
- Implementation and administration of human resources programs
- Create Employment policies
- Responsible for all employee records and organization

#### **Security Supervisor**



The Security Supervisor is responsible for keeping the Lazy River Products facility, customers, and employees safe and secure.

- Security personnel duties
- Manage Security personnel and set schedules
- Ensuring accountability and compliance
- Review and maintain security procedures
- Oversee security systems and equipment
- Act as a liaison with local law enforcement

#### Security

Security personnel are responsible for the safety and security of daily operations at Lazy River Products.

- Restricting access to only those 21 and older
- Monitor security cameras for suspicious activity
- Conducting regular security checks throughout and around the facilities
- Maintain daily security records
- Enforce the standard of conduct within the dispensary

#### **Dispensary Manager**

- Responsible for managing the daily activities in the dispensary
- Responds to customer inquiries and complaints
- Responsible for dispensary inventory management and pricing
- Responsible for training and managing dispensary staff
- Responsible for processing staff requests to management
- Responsible for product acquisitions
- Responsible for keeping statistical and financial records of dispensary revenue
- Interfaces and maintains relationships with vendors
- Maintains sales floor stock and merchandising
- Supervises the sales staff
- Ensures staff has a daily cleaning schedule and duties are assigned
- Handles any other duty as assigned by the CEO

#### PR/ Outreach Manager

Responsible for the formulization and implementation of community outreach programs along with handling all things related to public relations. The PR/ Outreach Coordinator enjoys going out into the public and building relationships and represents Lazy River Products in a professional and respectful manner.

- Responsible for being a main point of contact between the company and the public
- Presents educational material to employees, customers and management
- Prepares the surrounding community for the opening of Lazy River Products
- Conducts media outreach to journalists, bloggers and selected media
- Responsible for making Lazy River Products well known and well thought of by the community



#### **Marketing Coordinator**

 Responsible for business development including preparing promotional materials, displays and community outreach

- Handles marketing services
- Prepares and maintains the company marketing budget
- Responsible for coordinating with Store Manager to provide appropriate inventory
- Responsible for generating and implementing marketing campaigns
- Responsible for creating and implementing discount/coupon programs
- Responsible for maintaining company website

#### **Administrative Assistance/Front Desk**

- Greets customers, checks identification, ensures credentials (with the assistance of security)
- Responsible for updating online and in-store menu as the inventory changes throughout the day
- Responsible for creating and maintaining an administrative record for the business
- Responsible for answering phones, providing information or directing calls to the appropriate staff member

#### **Dispensary Liaison**

- Responsible for starting up and shutting down point of sales equipment daily
- Responsible for product knowledge and sales
- Customer interaction specialist
- Responsible for promoting the company's image
- Prepares inventory and sales reports at the end of every working week
- Handles financial transactions on behalf of the company
- Maintains a clean workspace
- Responsible for working within a regulatory framework. Will be held accountable for training received and to the rules provided in the employee handbook
- Responsible for recording and reporting marijuana waste
- Responsible for ensuring inventory is available for the consumer
- Responsible for daily maintenance and sanitary condition of the facility, including removing all waste and other discarded materials.

#### Cultivation Facility Personnel

#### **Director of Production**

- Reporting to the board, position will ensure that operations are consistent with Lazy River Products' human resource and general operational structure
- Oversee the renovation and improvements of the cultivation facility
- Full P&L responsibility for Facility Operations
- Provide co-workers with guidance, supervision, training and coaching on best practices in plant care techniques and processing efficiency
- Ensure that all regulations and policies are being met



 Manage the company's operational activities to ensure maximum efficiency for the production of quality products on schedule and on budget

- Manage project activities throughout lifecycle, including the allocation of adequate resources, scheduling, documentation, budget and other factors
- Develop and implement production plans and create standard operating procedures in collaboration with other members of the team
- Participate in research and development projects related to growing and equipment
- Identify relevant training needs and training opportunities for all levels of production staff
- Ensure the optimal staffing of the team by recruiting, hiring, and training operations personnel and focusing on providing ongoing instruction and evaluation
- Long-term operational and budgetary planning, as well as daily oversight of Lazy River Products' unique growing and processing program, creating and communicating updates and plans
- Overall crop management with a focus on product quality and efficiency
- Oversee the climate and irrigation computerized control systems and pest and disease control
- Working with Processing and Quality Assurance/Quality Control to coordinate and complete appropriate harvest cycles.

#### **Cultivation Manager**

The Cultivation Manager reports to the Director of Production and leads the Cultivation Assistants to produce craft marijuana.

- Ensuring regular and compliant production of dried marijuana that consistently meets product specifications
- Overseeing the purchase and inventory of all production materials
- Setting operating objectives for number of crop cycles per year, yield per crop cycle, labor rates per crop cycle, headcount, and waste reduction
- Preparing reports by using an ERP system, KPI and other related software
- Setting daily goals and monitoring production to ensure they are being achieved
- Troubleshooting production and quality issues
- Making recommendations to improve efficiencies and productivity
- Staying current with new methods and advances in production
- Implementing a sound pest and disease management strategy
- Establishing and maintaining a well-motivated and enthusiastic work force with a good working environment
- Ensuring fair discipline of employees when required
- Ensuring safe work habits and conditions

#### **Cultivation Assistants**

Responsible for cleaning, general maintenance, repairs and limited grooming and cultivating of plants in Lazy River Products' marijuana facility. Work will be done inside a state-of-the-art growing facility. Primary responsibilities include:



 Supporting Director of Production and Cultivation Manager in all aspects of the marijuana grow operation

- Cloning, grooming, harvesting and processing product under the direction of the Cultivation Manager
- General maintenance of grow-op equipment
- Responsible for keeping the production area clean and ensuring a safe work environment
- Plant maintenance
- Cleaning warehouse/ production area (i.e. floor, gutters, harvesting trays and production equipment)
- Monitoring and maintenance such as:
  - Checking ventilation, lights, pumps and fans
  - Changing lights if needed
  - Checking reservoir water level and pump
  - Using a computerized monitoring system to check on:
  - Water level
  - Light
  - Temperature
  - Humidity
  - Carbon dioxide

#### Processing and Extraction Personnel

#### **Extraction Manager**

The Extraction Manager oversees all aspects of cannabis oil production and is responsible for producing cannabis derivatives (resin, stock cannabis oil (SCO), and finished cannabis oil (FCO) in compliance with applicable regulations. The Extraction Manager operates and maintains equipment related to cannabis derivative production, and is responsible for oil lab sanitation, including facilities, equipment and work surfaces. The Extraction Manager is responsible for all documentation related to oil production. The Extraction Manager is responsible for managing inventory of oil production materials as well as work scheduling.

- Decarboxylation
- Extraction
- SCO production
- FCO production
- Extraction Lab Sanitation
- Equipment maintenance
- Inventory
- Documentation
- Scheduling

#### **Extraction Assistants**



Responsible for cleaning, general maintenance, repairs and limited operation of extraction machinery and equipment. Work will be done inside a state-of-the-art extraction area of the cultivation facility. Primary responsibilities include:

- Supporting the Extraction Manager in all aspects of the extraction process
- General maintenance of extraction equipment
- Preparing equipment and crude oil for extraction, winterization and distillation
- Responsible for keeping the extraction area clean and ensuring a safe work environment
- Limited plant material maintenance
- Routinely log and record maintenance, procedures, waste, supplies, etc.
- Monitoring and maintenance such as:
  - Checking ventilation, lights, pumps and fans
  - Changing lights if needed
  - Checking reservoir water level and pump
  - Using a computerized monitoring system to check on:
  - Water level
  - Light
  - Temperature
  - Humidity
  - Carbon dioxide

#### **Packaging Manager**

The Packaging Manager is responsible for packaging dried marijuana, and marijuana infused products in compliance with federal regulations. The Packaging Manager operates and maintains equipment related to packaging dried marijuana and cannabis oil and is responsible for sanitation of facilities, equipment and work surfaces related to these activities. The Packaging Manager is responsible for all documentation related to packaging. The Packaging Manager is also responsible for trimming of dried marijuana, as well as work scheduling of the Packaging Team. The Packaging Manager assists during Harvest, as well as other Plant Production duties as required.

- Harvest
- Dry trim
- Dried marijuana packaging
- Cannabis oil packaging
- Packaging area sanitation
- Equipment sanitation and maintenance
- Documentation
- Work scheduling

#### **Packaging Assistants**

Packaging Assistants work to provide daily are and focused attention necessary to trim, handle, and package Lazy River Product marijuana.





LRP will hire all employees on a probationary basis at first. During this probationary period, employees will complete a comprehensive training program and will be evaluated for suitability in a restricted-access environment. Training will be customized based on the role of the employee and will include, at minimum, a Responsible Vendor Program. Prior to performing any job functions employees will learn the responsibilities of their position and how the position operates on a daily basis. A component of this part of training is done in a shadowing context. New hires will spend time following around their supervisor and current agents working the same role. New hires will be able to visually experience a regular day in this position and will be able to ask questions. LRP ensures that all hired staff will complete training prior to performing job functions. Training will be held on-site and will cover the following:

- 1. Health and Sanitation;
- 2. Legal Compliance;
- 3. Safety and Security;
- 4. Inventory Monitoring and Reporting/Recordkeeping;
- 5. Marijuana Product Education; and
- 6. Job Specific Roles.

## **Annual Training**

Pursuant 935 CMR 500.105(2)(a), LRP maintains that all its agents receive at least eight hours of on-going training annually. This training could cover a variety of topics ranging from updated laws and regulations to cannabis education. The General Manager is ultimately responsible for the topics covered in annual on-going training and is assisted by the Human Resources Manager who is ultimately responsible for ensuring all LRP agents complete annual training. LRP will utilize both internal and external experts and professionals in fostering on-going training. On-going training will be recorded and stored along with an individual's personnel records.

# Responsible Vendor Training

By July 1, 2019, all current owners, manager, and employees with LRP will have attended and successfully completed a responsible vendor program. Once all agents have successfully attended and completed a responsible vendor program, LRP will be designated as "responsible vendor", a status LRP will maintain so long as operations continue. All new employees of LRP will also participate in a responsible vendor training program within their first 90 days of service to maintain LRP's status as a responsible vendor. Once an agent has completed a responsible vendor training program, they must complete the program annually to ensure LRP maintains status as a responsible vendor. LRP will maintain records of Responsible Vendor Training compliance for at least 4 years pursuant 935 CMR 500.105(2). Administrative employees who do not handle or sell marijuana may take the Responsible Vendor program voluntarily.

# Health and Sanitation

LRP will provide thorough training to all facility employees to mitigate potential sanitation or safety risks. An emphasis will be placed on the regular cleaning and sanitation of all areas where products and customers may be present.



Health and sanitation training will focus primarily on contamination prevention and employees will learn best practices for preventing contamination of marijuana products from biological contaminants (e.g. parasites, mold, bacteria), physical contaminants (e.g. dirt, dust, glass) and chemical contaminants (e.g. cleaning compounds, sanitizing agents, solvents). Training will primarily focus on the below topics:

- 1. Inventory inspections Procedure for inspecting marijuana products for signs of damage (e.g. water damage), pests and expiration dates.
- 2. Cleaning and sanitizing Procedures for:
  - a) regular cleaning of equipment, utensils and surfaces to protect against contamination; and
  - b) cleaning and sanitization of display cabinets, countertops and other service areas at the beginning and end of each shift, and throughout the day as needed.
- 3. Storage of chemicals Procedures for identifying and storing chemicals, including cleaning compounds, sanitizing agents and solvents.
- 4. Handling of marijuana products Protocol for proper sanitation and personal hygiene prior to handling any marijuana product.

Health and sanitation training will also include the protocol for handling, storing and disposing of marijuana waste. Additional details related to health and sanitation may be found in the Quality Control and Testing document.

## Legal Compliance

Legal compliance training will educate employees on Applicable Law, particularly as Applicable Law informs the day-to-day operations of the Center. Training will cover:

- 1. Inventory tracking compliance;
- 2. Required labeling and packaging of marijuana products;
- 3. Daily purchasing limits;
- 4. Recordkeeping and confidentiality;
- 5. Prevention of illegal diversion of marijuana; and
- 6. Disposal of marijuana waste.

Employees will complete initial legal compliance training at new employee orientation and will receive additional training from time-to-time as necessary to track any relevant changes to Applicable Law.

# Security

Each successful employee applicant shall undergo safety and security training before beginning work. As a part of the employee orientation process, all employees will be provided with a copy of the final security plan, as well as security and safety training. Security and safety training shall consist of examination and discussion of the security plan, premises orientation, emergency training, and situational training.

Initial employee safety and security training shall include:



- 1. Building orientation and access authority which shall include:
  - The proper use of employee's access badge for entry into the premises and main building entrance;
  - b) The proper use of employee's access badge for entry into employee's authorized access areas;
  - c) Facility standard business hours and protocol for entry and exit outside standard business hours;
  - d) The proper use of employee's agent card;
  - e) Employee's authorized entry and exit points;
  - f) Employee's locker; and
  - g) Restroom and sink facilities.
- 2. Measures and controls for the prevention of diversion, theft or loss of marijuana which shall include:
  - a) Necessity of keeping all limited access areas always locked and secured;
  - b) Prohibited activities such as entrance into unauthorized access areas;
  - c) Awareness of video monitoring; and
  - d) Requirement to report any unusual activity, security concern, or loitering.
- 3. Procedures and instructions for responding to an emergency that will include:
  - a) Accident prevention training;
  - b) How to respond to an emergency;
  - c) Emergency service provider location;
  - d) Emergency service contact information;
  - e) Emergency first aid kit locations; and
  - f) Emergency exits and panic button locations.

# Inventory Monitoring and Reporting

Inventory Monitoring and Reporting/Recordkeeping training will focus on making all employees proficient in LRP's inventory tracking and point of sale systems and protocols for recordkeeping. The Center will utilize the point of sale system training program and resources to provide handson, situational training to employees on the protocols and procedures required by the Inventory and Recordkeeping Plan. Employees will also be trained to recognize counterfeit currency and will receive general fraud protection training.

#### Product Education

The Company will provide comprehensive training of employees regarding various aspects of marijuana use. Such training will aim to provide all employees with a thorough understanding of the following:

1. The various marijuana strains, and the benefits and drawbacks of each;



2. The various marijuana products and consumption methods, and the benefits and drawbacks of each;

- 3. The various cannabinoids (including THC and CBD) found in marijuana products and the benefits and drawbacks of each;
- 4. Dosage information, cannabinoid content and serving size for different marijuana products.
- 5. Warnings for different marijuana products. Marijuana product education training sessions will be held periodically to keep employees informed on new marijuana products and information on marijuana strains.



# Qualifications and Training

## **Training**

Lazy River Product ("LRP") will hire all employees on a probationary basis at first. During this probationary period, employees will complete a comprehensive training program and will be evaluated for suitability in a restricted-access environment. Training will be customized based on the role of the employee and will include, at minimum, a Responsible Vendor Program. Prior to performing any job functions employees will learn the responsibilities of their position and how the position operates on a daily basis. A component of this part of training is done in a shadowing context. New hires will spend time following around their supervisor and current agents working the same role. New hires will be able to visually experience a regular day in this position and will be able to ask questions. LRP ensures that all hired staff will complete training prior to performing job functions. Training will be held on-site and will cover the following:

- 1. Health and Sanitation;
- 2. Legal Compliance;
- 3. Safety and Security;
- 4. Inventory Monitoring and Reporting/Recordkeeping;
- 5. Marijuana Product Education; and
- 6. Job Specific Roles.

# **Annual Training**

Pursuant 935 CMR 500.105(2)(a), LRP maintains that all its agents receive at least eight hours of on-going training annually. This training could cover a variety of topics ranging from updated laws and regulations to cannabis education. The General Manager is ultimately responsible for the topics covered in annual on-going training and is assisted by the Human Resources Manager who is ultimately responsible for ensuring all LRP agents complete annual training. LRP will utilize both internal and external experts and professionals in fostering on-going training. On-going training will be recorded and stored along with an individual's personnel records.

# Responsible Vendor Training

By July 1, 2019, all current owners, manager, and employees with LRP will have attended and successfully completed a responsible vendor program. Once all agents have successfully attended and completed a responsible vendor program, LRP will be designated as "responsible vendor", a status LRP will maintain so long as operations continue. All new employees of LRP will also participate in a responsible vendor training program within their first 90 days of service to maintain LRP's status as a responsible vendor. Once an agent has completed a responsible vendor training program, they must complete the program annually to ensure LRP maintains status as a responsible vendor. LRP will maintain records of Responsible Vendor Training compliance for at least 4 years. Administrative employees who do not handle or sell marijuana may take the Responsible Vendor program voluntarily.



#### Health and Sanitation

LRP will provide thorough training to all facility employees to mitigate potential sanitation or safety risks. An emphasis will be placed on the regular cleaning and sanitation of all areas where products and customers may be present.

Health and sanitation training will focus primarily on contamination prevention and employees will learn best practices for preventing contamination of marijuana products from biological contaminants (e.g. parasites, mold, bacteria), physical contaminants (e.g. dirt, dust, glass) and chemical contaminants (e.g. cleaning compounds, sanitizing agents, solvents). Training will primarily focus on the below topics:

- 1. Inventory inspections Procedure for inspecting marijuana products for signs of damage (e.g. water damage), pests and expiration dates.
- 2. Cleaning and sanitizing Procedures for:
  - a) regular cleaning of equipment, utensils and surfaces to protect against contamination; and
  - b) cleaning and sanitization of display cabinets, countertops and other service areas at the beginning and end of each shift, and throughout the day as needed.
- 3. Storage of chemicals Procedures for identifying and storing chemicals, including cleaning compounds, sanitizing agents and solvents.
- 4. Handling of marijuana products Protocol for proper sanitation and personal hygiene prior to handling any marijuana product.

Health and sanitation training will also include the protocol for handling, storing and disposing of marijuana waste. Additional details related to health and sanitation may be found in the Quality Control and Testing document.

# **Legal Compliance**

Legal compliance training will educate employees on Applicable Law, particularly as Applicable Law informs the day-to-day operations of the Center. Training will cover:

- 1. Inventory tracking compliance;
- 2. Required labeling and packaging of marijuana products;
- 3. Daily purchasing limits;
- 4. Recordkeeping and confidentiality;
- 5. Prevention of illegal diversion of marijuana; and
- 6. Disposal of marijuana waste.

Employees will complete initial legal compliance training at new employee orientation and will receive additional training from time-to-time as necessary to track any relevant changes to Applicable Law.

# Security

Each successful employee applicant shall undergo safety and security training before beginning work. As a part of the employee orientation process, all employees will be provided with a copy of the final security plan, as well as security and safety training. Security and safety training shall



consist of examination and discussion of the security plan, premises orientation, emergency training, and situational training.

Initial employee safety and security training shall include:

- 1. Building orientation and access authority which shall include:
  - a) The proper use of employee's access badge for entry into the premises and main building entrance;
  - b) The proper use of employee's access badge for entry into employee's authorized access areas;
  - c) Facility standard business hours and protocol for entry and exit outside standard business hours;
  - d) The proper use of employee's agent card;
  - e) Employee's authorized entry and exit points;
  - f) Employee's locker; and
  - g) Restroom and sink facilities.
- 2. Measures and controls for the prevention of diversion, theft or loss of marijuana which shall include:
  - a) Necessity of keeping all limited access areas always locked and secured;
  - b) Prohibited activities such as entrance into unauthorized access areas;
  - c) Awareness of video monitoring; and
  - d) Requirement to report any unusual activity, security concern, or loitering.
- 3. Procedures and instructions for responding to an emergency that will include:
  - a) Accident prevention training;
  - b) How to respond to an emergency;
  - c) Emergency service provider location;
  - d) Emergency service contact information;
  - e) Emergency first aid kit locations; and
  - f) Emergency exits and panic button locations.

# Inventory Monitoring and Reporting

Inventory Monitoring and Reporting/Recordkeeping training will focus on making all employees proficient in LRP's inventory tracking and point of sale systems and protocols for recordkeeping. The Center will utilize the point of sale system training program and resources to provide handson, situational training to employees on the protocols and procedures required by the Inventory and Recordkeeping Plan. Employees will also be trained to recognize counterfeit currency and will receive general fraud protection training.

#### **Product Education**



The Company will provide comprehensive training of employees regarding various aspects of marijuana use. Such training will aim to provide all employees with a thorough understanding of the following:

- 1. The various marijuana strains, and the benefits and drawbacks of each;
- 2. The various marijuana products and consumption methods, and the benefits and drawbacks of each;
- 3. The various cannabinoids (including THC and CBD) found in marijuana products and the benefits and drawbacks of each;
- 4. Dosage information, cannabinoid content and serving size for different marijuana products.
- 5. Warnings for different marijuana products. Marijuana product education training sessions will be held periodically to keep employees informed on new marijuana products and information on marijuana strains.



# Quality Control and Testing

#### Introduction

Lazy River Products ("LRP") will remain compliant with 935 CMR 500.160 regarding the testing of marijuana and marijuana products. LRP will not sell or otherwise market marijuana or marijuana products that are not capable of being tested by Independent Testing Laboratories, except as allowed under 935 CMR 500.000. No marijuana or marijuana product will be sold or otherwise marketed for adult use that has not first been tested by an Independent Testing Laboratory and deemed to comply with the standards required under 935 CMR 500.160. LRP will have a written response policy pursuant to 935 CMR 500.160(2) when testing results indicate contaminant levels above the acceptable levels established by the DPH. LRP will notify the Commission with 72 hours of any laboratory testing indicating that the contamination cannot be remediated and the disposal of the production batch. LRP will describe the proposed plan of action for both the proper disposal of the contaminated product along with an assessment of the source of contamination to the Commission. All testing will be held for at least one year. LRP agents will handle marijuana pursuant to all the rules and regulations outlined in 935 CMR 500.105(3). LRP product manufacturing facility will only process the leaves and flowers of female marijuana plants which are:

- Well cured and generally free of seeds and stems
- Free of dirt, sand, debris and other foreign matter
- Free of contamination by mold, rot, other fungus, and bacterial diseases
- Prepared and handled on food-grade stainless steel tables; and
- Packaged in a secure area.

LRP will maintain testing results received via transportation manifests in compliance with 935 CMR 500.000 et seq and the record keeping policies described herein and will maintain the results of all testing for at least one year.

All transportation of marijuana and marijuana products to and from Independent Testing Laboratories providing marijuana testing services will comply with 935 CMR 500.105(13). All storage of LRP's marijuana at a laboratory providing marijuana testing services will comply with 935 CMR 500.105(11). All excess marijuana will be disposed of in compliance with 935 CMR 500.105(12) by the designated authorized LRP Agent.

#### Sanitization and Cleanliness

Designated, applicable areas of the facility, including utensils, equipment and infrastructure, that aren't clean and sanitized are sanitized with Lazy River Products ("LRP") and Cannabis Control Commission ("CCC" or "Commission") approved cleaning agents at the end of every work day as part of end of day procedures and as frequently as necessary to protect against contamination.



Cleaning and sterilization are ongoing efforts by staff to virtually eliminate risk of internal and external contaminants. Staff shower and dress in sanitary scrubs at the start of each shift, reducing the threat of external environmental factors. Staff also are required to wash their hands before the start of each shift as they change into work attire in the employee locker rooms. Staff may also wash their hands in any bathroom or one of the multiple hand washing stations. LRP agents working at the product manufacturing facility are subject to the requirements for food handlers specified in 105 CMR 300.000. Any and all toxic items will be identified, labelled and stored in preventative matter to ensure there is no contamination with marijuana pursuant 935 CMR 500.105(3). All LRP staff will be trained to properly dispose of litter and waste to minimize the development of odor and the potential for the waste to attract or harbor pests.

Many cleaning and general maintenance procedures related to the processing of marijuana can be found in the Methods Used to Produce Products document within this application packet.

# Facility Design

The proposed facility is designed to allow for enough space for placement of equipment and storage materials as is necessary for maintenance of sanitary operations pursuant 935 CMR 500.105(3). Design feature include the following:

- Hand-washing facilities shall be in production areas and where good sanitary practices require employees to wash and sanitize their hands, per 935 CMR 500.105(3).
- The water supply shall be enough for necessary operations, per 935 CMR 500.105(3).
- Plumbing shall be of adequate size and design and maintained to carry sufficient quantities of water to required locations throughout the establishment, per 935 CMR 500.105(3).
- Employees will be provided with adequate, readily accessible toilet facilities.
- The operating systems for waste disposal will be maintained in an adequate manner pursuant to 935 CMR 500.105(12).
- Floors, walls, and ceilings will be constructed in such a manner that they may be adequately kept clean and in good repair, per 935 CMR 500.105(3)(b)6.
- There will be adequate safety lighting in all processing and storage areas, as well as areas where equipment or utensils are cleaned.
- Finished product storage areas are designed to protect them against physical, chemical, and microbial contamination.

# Testing and Sampling

LRP prepares for 3<sup>rd</sup> party testing methodically and with organization as priority. LRP plans on doing some testing and sampling in-house (mold, mildew, potency, etc.) but doesn't anticipate beginning operations in this manner. A third-party Independent Testing Laboratory that is licensed by the Commission is utilized for testing marijuana products for contaminants. No



marijuana is sold or otherwise marketed for adult use that is not capable of being tested by an Independent Testing Laboratory. All inventory is clearly labelled, helping keep untested product from tested. Inventory undergoing compliance testing is only released upon approved test results.

Additional policies and procedures regarding the transportation of marijuana for testing purposes by LRP may be found in the Transportation of Marijuana document.

#### Quarantine and Failed Tests

In instances of failed compliance tests, all (if any) contaminated inventory associated with a failed compliance test is immediately segregated and labeled as failed. Contaminated product that cannot be remedied is thoroughly researched to locate the cause of contamination and subsequently set up for proper disposal. Disposal activities will render the product unrecognizable and unusable. Upon the completion of product batch research, LRP will notify the Commission of its findings no more than 72 hours after receiving the results of the laboratory results.

# Waste Disposal

LRP disposes of all waste in accordance to 935 CMR 500.110 12. Any product deemed unfit for sale follows strict protocol for proper handling and disposal. Marijuana awaiting disposal has its own storage area, separate from other storage areas. Only designated, authorized LRP agents can complete waste disposal procedures. Besides the General Manager, Security Director, and Inventory Manager, all other agents need to be authorized. For all LRP procedures involving the disposal of waste containing cannabis, at least two LRP agents will be present for the entirety of the process. The agents will witness and document exactly how the cannabis was handled and disposed of. A Waste Disposal Report will include, at minimum, the date, type and quantity disposed, the location, and the names of the agents who conducted the process. LRP will ensure that the entirety of the waste disposal is clearly caught on camera.

All waste is rendered useless in the grinding room. Before rendering the product useless, LRP agents are trained to log the appropriate information to regards to quantity, weight, storage bin details, relevant time and dates, and anything else required by the Commission. Once the designated agents receive clearance from authorized management, they will sign out the dumpster key and remove the designated bin or container from the quarantined area. The LRP agents will then mix the marijuana waste with solid waste product, rendering it unusable and unrecognizable. Next, agents will place the mix into an industrial trash bag to be mixed further with liquid dish detergent. The trash bag will be placed into the locked dumpster before agents sign off on the report and filing it away. The grinding room is near the exit where LRP's dumpsters are located in order for a smooth and swift transfer.



# **Record Keeping Procedures**

Lazy River Products ("LRP") maintains various records associated with business activities that need to be properly kept for future reference. Records maintained by LRP will be made available to the Cannabis Control Commission ("CCC" or "Commission"), upon request. When possible, records are retained electronically and saved redundantly to avoid total loss. Following the potential closure of the prospective LRP product manufacturing facility, all records will be kept for at least 2 years at the expense of LRP in a form and location acceptable to the Commission. Types of records include all records required in any section of 935 CMR 500.000 in addition to the records outlined in 935 CMR 500.105(9):

- Financial Records: Maintained in accordance with generally accepted accounting principles ("GAAP") and kept electronically pursuant 935 CMR 50.105(9). Financial business records will include, but not be limited to assets and liabilities, monetary transactions, books of accounts, sales records. salaries and wages and additional records outlined in 935 CMR 500.105 (9)(e). For additional information, including policies and procedures related to financial records, see the LRP Maintenance of Financial Records document.
- 2. Personnel Records: Maintained electronically and for at least 12 months after an employee is terminated. Personnel records will contain all the information outlined in 935 CMR 500.105(9)(d), including a staffing plan that will demonstrate accessible business hours and safe work conditions. LRP will also maintain records of responsible vendor training program compliance for four years and make them available to inspection by the Commission or any other applicable licensing authority upon request during normal business hours. After an employee is hired by LRP, a personnel file will be created containing information such as their job description, resume, application, copy of government issued license, emergency contacts, background checks, and other details as specified by the Commission. Employee records get updated by administrative employees as necessary with information like the completion of required training and disciplinary measures. For more, view the Policies and Procedures Including Background Checks document within this application packet section.
- 3. Trainings: Maintained electronically, LRP will maintain records of Responsible Vendor Training program compliance for four years. LRP agents will complete other trainings that may not be outlined by the Commission in 935 CMR 500. These other trainings LRP may complete will be recorded but will not be held for four years similar to the Responsible Vendor Trainings. Training records will be held along with an employee's personnel records.
- 4. **Contracts:** Maintained electronically and in hard-copy format. Contracts are retained indefinitely or until deemed unnecessary. From inception, LRP will create a file, physical or virtual, that will contain all contracts LRP has with other companies. Contracts get added once signed and will remain indefinitely in the database.



5. **Written Operating Procedures:** As required by 935 CMR 500.105(1) and maintained electronically. The Company expects these documents to evolve with the business; therefore, they are retained and updated into perpetuity. Written Operating Procedures are housed in a database that employees have limited access to.

- 6. **Inventory Records:** Maintained electronically via the state appointed cannabis tracking system. Detailed inventory records are maintained as required by 935 CMR 500.105(8)(e). Every inventory record will include, at minimum, the date of inventory, a summary of inventory findings, and the names, signatures and titles of those who conducted the inventory. Summarized inventory detail is maintained in accordance with financial record standards. If inventory records were taken by use of an oral recording device, they are promptly transcribed. For additional inventory policies and procedures, see the Inventory Procedures document.
- 7. Security Records: LRP will maintain and keep all 24-hour recordings from all video cameras for at least 90 calendar days that will be made immediately available to the Commission upon request. Other security related records LRP maintains are security maintenance check reports, visitor logs, and daily security walk-through reports Recordings will not be destroyed or altered and will be retained as long as necessary if LRP is aware of a pending criminal, civil or administrative investigation or legal proceeding for which the recording may contain relevant information. All recordings will be maintained in a secure location to prevent theft, loss, destruction and alterations. For more information on the security system, security cameras, and other details specific to security, see the LRP Security Plan document.
- 8. **Transportation Records**: Maintained electronically or in hard-copy format, transportation records are any and all records not defined elsewhere in this document that include, but not limited to: manifest records, vehicle registration and inspection documentation, and drivers' licenses. For extra policies and procedures related to transportation, see the Transportation of Marijuana document.
- 9. Pesticide and Nutrition Records: Maintained in either hard-copy format or electronically. Daily logs associated with plant nutrition are maintained in each respective operating department. Generally, these records will contain 90 days of data, at which time they are transferred into archive via limited-access filing cabinet. Archived data is maintained for 3 years.
- 10. Waste Disposal Records: Maintained either in hard-copy format or electronically as required under 935 CMR 500.105(12), waste disposal records will include, at minimum, the date, type and quantity disposed or handled, the manner of the disposal or other handling, the location and the names of the LRP agents present with their signatures. Logs associated with waste are readily available with 90 days of data, at which time they are transferred into archive via limited-access filing cabinet. Archived data is maintained for 3 years pursuant 935 CMR 500.105(12). Waste disposal procedures can be found in the LRP Quality Control and Testing document.
- 11. **Maintenance Records:** Maintained in electronic and hard-copy format. Work orders associated with building or equipment maintenance are retained for 3 years.



12. **Visitor Logs:** Maintained in electronic and hard-copy format. Visitor logs are retained for 3 years.

- 13. **Seed-to-Sale Tracking Records:** Tracking records for all marijuana products as required by 935 CMR 500.105(8)(e).
- 14. **Incident Reporting:** LRP will notify appropriate law enforcement authorities and the Commission of any breach of security immediately and, in no instance, more later than 24 hours following discovery of the breach. Notification shall occur, but not be limited to, the occasions listed in 935 CMR 500.110(7)(a).

# Confidentiality

LRP will maintain a high level of confidentiality in all aspects of business operations, only allowing accessibility to those who are authorized. This policy is maintained throughout the entire company and not only applicable to records and recordkeeping. All records will be kept confidential through an electronic safeguard system, including a network firewall. All equipment will be monitored for accuracy and efficiency monthly, using a third-party specialized vendor. Credentials will be verified by the Human Resources Manager. Network health reports will be communicated monthly to the Chief Compliance Officer for review.

## **Visitor Record Keeping**

Any individual seeking access to an LRP Marijuana Establishment must have a reasonable need for access. Before being admitted into the facility, the visitor must receive a visitor identification badge. Visitors receive a badge after being positively identified by security as being at least 21 years old. Security personnel will check visitors from their station at the security desk immediately behind the main entrance to the facility, noting the visitors name, arrival time, and purpose of visit in the Visitor Log. Visitors must also leave behind their proof of identification with security for the entirety of their stay. Identification will be returned to the visitor at the end of their visit. Visitors must always also have their visitor badge visibly displayed throughout their visit. Upon the departure of the visitor, the Visitor Log will be updated with the time they left and any relevant notes. Additional details on visitor/non-consumer access can be found in the Security Plan document of this application.

# Inventory Counts

LRP's will have a designated employee who monitors inventory and assumes the most responsibility regarding inventory records. One of these responsibilities is to conduct a monthly audit of the facilities inventory. A daily inventory count is conducted at the end of each business day. All inventory counts include, at minimum, the date, summary of inventory findings, and the names, signatures and titles of the individuals who conducted the count. If there are any discrepancies, the Dispensary Manager is notified, and a discrepancy count is carried out. If, after the discrepancy count, the cause discrepancy isn't identified or is identified to be from diversion, the appropriate steps are taken by LRP staff and the Commission and appropriate law enforcement authorities are notified.



## **SOP** Housing

Written standard operating procedures (SOPs), training modules and other related documents such as the human resources manual, live in a centralized, electronic database, available to all Company employees. These materials are reviewed at least once a year by the General Manager and Human Resources Manager. Through the database, employees are able to review operating procedures and improve their skills. The database is secure and allows for confidentiality of inhouse policies and procedures.

## Recording Diversion, Theft, and Loss

Upon a breach of security as outlined by 935 CMR 500.110(7)(a) the Commission and law enforcement authorities are notified immediately. LRP staff will fill out an incident report for breaches of security along with any other events deemed appropriate by management. Agents who witnessed, discovered, encountered or were otherwise involved in the incident, will be required to fill out an incident report. For every incident, the Security Manager also fills out the Security Manager incident report and both are filed and stored in a secure manner.



# Restricting Access to Ages 21 and Older

In alignment with the emphasis placed on restricting the of accessibility of Marijuana Establishments to qualified individuals, including those 21 years old and older, Lazy River Products ("LRP") has policies and procedures in place to meet and/or exceed the requirements set by the Commission. Pursuant to 935 CMR 500.050(5)(b), the LRP product manufacturing facility will only be accessible to individuals 21 years of age or older with a verified and valid, government-issued photo ID. The facility is not open to the public and anyone requesting access must have reason to enter the facility. Upon entry to the LRP facility premises, an LRP agent will immediately inspect the individual's proof of identification and determine the individual's age, in accordance with 935 CMR 500.140(2). Individuals who cannot provide a valid, government-issued photo ID will be denied access past the security check-in desk and asked to leave. All employees and registered agents of LRP will be at least 21 years of age or older, pursuant to 935 CMR 500.029.

#### Main Entrance Check-In Duties

In the LRP product manufacturing facility, there is a person trap immediately following the main entrance where individuals check-in. It is company policy to have at least one Security agent present at a check-in desk. The security room is located adjacent to the person trap and has a window to allow for communication. From this security room, Security personnel are able to monitor cameras as well as confirming government ID's ensuring all are qualified customers.

- All IDs must be unexpired and there are no exceptions made regarding accepted photo IDs. Forms of government-issued photo IDs accepted by LRP are:
  - Driver's License
  - Government-Issued ID Card
  - Military ID card
  - Passport or Passport ID Card

LRP agents also must check-in, providing their government issued ID and LRP credentials. Once confirmed, the LRP agent may enter the locker rooms and proceed with their daily duties. If the individual requesting access is a contractor or visitor with a reasonable need to visit (deliveries, interviews, repairs, etc.), they must follow the LRP procedure for Contractor/Visitor access. For more about this procedure, see the Security Plan document within the relevant application packet section.

# General Accessibility

LRP will remain compliant with accessibility rules outlined by the Commission in 935 CMR 500.110. with a heightened focus on the restriction of access to those under 21 years old. All emergency exits and access points are secure and locked during both operating and non-operating hours with cameras angled to properly monitor those areas. LRP security specifics, such as the facility's alarm and surveillance systems, can be found within the Security Plan document within the relevant application section.

# Separating Recreational from Medical Operations

Lazy River Products ("LRP") plans on only offering adult-use or recreational marijuana and marijuana products to its consumers. As such, LRP doesn't have extensive policies and procedures outlining the separation of medical marijuana from adult-use. LRP ensures no medical marijuana or marijuana intended for medical use is taken into the facility through thorough intake policies and procedures, detailed in the Transportation of Marijuana document.



## Positive Impact Plan

This Positive Impact Plan will outline the Goals, Programs, and Measurements defined by the Cannabis Control Commission ("CCC" or "Commission") of the initiative(s) Lazy River Products plans to engage in, in order to positively impact areas of disproportionate impact as defined the by Commission. Lazy River Products is located in Dracut, MA, which is not considered an area of disproportionate impact, thus has selected the city of Lowell as an area which it will positively impact. Lazy River Products will work with The Merrimack Valley Food Bank ("the Bank"), a 501C-3 non-profit organization located on Broadway Street in Lowell that provides food and personal care items to emergency feeding programs serving the low-income, homeless and hungry throughout Lowell. Lazy River Products has contacted and established a relationship with the Bank and plans to positively impact Lowell through programs listed within this plan. Lazy River Products firmly believes that to achieve community relations' success, leadership must drive these initiatives. Lazy River Products will adhere to the requirements set forth in 935 CMR 500.105(4) which provides the permitted and prohibited advertising, branding, marketing, and sponsorship practices of Marijuana Establishments. Any actions taken, or programs instituted, by Lazy River Products will not violate the Commission's regulations with respect to limitations on ownership or control or other applicable state laws.

#### Goals

The goal of Lazy River Products' Positive Impact Plan is to assist in reducing barriers to entry into the cannabis industry to individuals located in areas of disproportionate impact, mainly in Lowell, Massachusetts. Specifically, Lazy River Products will strive to prioritize the hiring of individuals from Areas of Disproportionate Impact, assist Lowell organizations whose missions are to improve Areas of Disproportionate Impact, and develop the workforce of Lowell's Areas of Disproportionate Impact. Furthermore, Lazy River Products will use its resources and business assets to provide community services, skill development and education opportunities.

#### **Specific Goals:**

- Have 33% of employees deriving from Areas of Disproportionate Impact
- Lazy River Products' employees completing 4 hours of community service and volunteer work with the Merrimack Valley Food Bank annually, 2 hours every 6 months.
- Annually hold a holiday food drive supporting the Merrimack Valley Food Bank
- Donate money annually through sponsorship opportunities and regular donations, up to \$5,000 annually.
- Organize or host 3 educational, training or skill development events annually.

#### **Programs**

Lazy River Products will develop specific programs to effectuate its stated goals to positively affect areas of disproportionate impact. The below details actions, activities, and processes that will be utilized to achieve the outlined goals that Lazy River Products plans to implement:

When hiring, Lazy River Products will strive to employ individuals who come from Areas of Disproportionate Impact.

- Human Resources and employees tasked with hiring new employees will prioritize individuals coming from Areas of Disproportionate Impact, with an emphasis on areas within Lowell, as defined by the Commission.
  - When hiring, Lazy River Products will list job postings in local Lowell newspapers that cover the entire city. Additionally, Lazy River Products will list job postings at a community college or technical school in efforts expose the postings to individuals who may come from areas of disproportionate impact.
  - Lazy River Products will prioritize applicants with listed addresses from Areas of
    Disproportionate Impact. Human Resources and those who assist in the hiring process
    are required to enter all Lowell addresses provided by applicants into the US Census
    Bureau tool used to determine areas of disproportionate impact. Applicants who have a
    home address located within an area of disproportionate impact receive priority status.
- Lazy River Products will require the company and its employees to give back to the Lowell community through volunteering and community service opportunities.
  - Lazy River Products has contacted and developed a relationship with the Merrimack Valley Food Bank who will be the main organization as to which employees can volunteer through. The Bank has several volunteer opportunities throughout the year for company employees to engage in such as filling bags with food for their Operation Nourish children's feeding program and delivering groceries for their Mobile Pantry program. Employees may volunteer through other organizations but must seek approval from Human Resources before time devoted is counted regarding this Plan. Employees are required to volunteer 2 hours every 6 months.
  - In addition to volunteer opportunities, the Bank has several sponsorship opportunities that Lazy River Products will engage in such as their wine tasting and golf tournament fundraising events.
  - Annually, Lazy River Products will hold a holiday food drive during the month of December, where customers may donate food and other related resources at the company retail facility. Upon the end of the food drive, all donations will go toward the Merrimack Valley Food Bank.
- Lazy River Products will assist in workforce development of Areas of Disproportionate Impact
  within Lowell by assisting in the formation and implementation of classes and education
  sessions, fostering business-related and other skills to Lowell citizens. Lazy River Products will
  use the knowledge of its employees, drawing from all departments in these sessions. Examples
  for classes and sessions could be:
  - Steps to Starting a Business
  - The Science of Cultivation
  - Maintaining Peer Communication in a Digital World

#### Measurements

Lazy River Products has outlined methods in which the goals and programs will be tracked and measured for success. Much of the measurements will be a function of Human Resources, who have the resources and abilities to track the success of the Plan. Measuring the success of programs is critical in being able to accurately report to the Commission when applying to renew the license.

In tracking efforts to employ individuals from Areas of Disproportionate Impact, Human Resources will record individuals' home address at the time of employment keep track of the number of employees deriving from Areas of Disproportionate Impact compared to the total number of employees.

Through Lazy River Products' Human Resources department and payroll system, tracking of community service hours will be simple. In the beginning, Lazy River Products will only allow an employee's time spent at the Merrimack Valley Food Bank to count toward their annual goal. If employees feel strongly about an alternative organization, they may suggest it to Lazy River Products, who will ensure the authenticity of the group to confirm time spent is positively impacting an Area of Disproportionate Impact. Employees report their time at the end of the month to be recorded by Human Resources.

Lazy River Products will keep track of the number of educational programs held and the attendees. Additionally, Lazy River Products will track the amount of resources spent on the education programs through actual events put on, and any financial support, tracked through accounting processes.

Annually, starting in year one, one month before the submission to renew an LRP license, designated LRP agents, including members of management will meet to review the Plan. In the internal review, LRP will evaluate the plan and its measurements, analyzing the successes and failure, addressing potential adjustments.