



Massachusetts Cannabis Control Commission

Marijuana Retailer

General Information:

License Number: MR283963
Original Issued Date: 11/02/2021
Issued Date: 11/10/2022
Expiration Date: 11/11/2023

ABOUT THE MARIJUANA ESTABLISHMENT

Business Legal Name: 617 Therapeutic Health Care, Inc.

Phone Number: 617-438-4234 Email Address: 617CCCapp@gmail.com

Business Address 1: 144 Bowdoin St Business Address 2:

Business City: Dorchester Business State: MA Business Zip Code: 02121

Mailing Address 1: 234 Copeland St. Mailing Address 2: Suite 210

Mailing City: Quincy Mailing State: MA Mailing Zip Code: 02169

CERTIFIED DISADVANTAGED BUSINESS ENTERPRISES (DBES)

Certified Disadvantaged Business Enterprises (DBEs): Not a

DBE

PRIORITY APPLICANT

Priority Applicant: no

Priority Applicant Type: Not a Priority Applicant

Economic Empowerment Applicant Certification Number:

RMD Priority Certification Number:

RMD INFORMATION

Name of RMD:

standing?:

Department of Public Health RMD Registration Number:

Operational and Registration Status:

To your knowledge, is the existing RMD certificate of registration in good

If no, describe the circumstances below:

PERSONS WITH DIRECT OR INDIRECT AUTHORITY

Person with Direct or Indirect Authority 1

Percentage Of Ownership: Percentage Of Control: 33.33

Role: Director Other Role:

First Name: Tsz Last Name: Chung Suffix:

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Gender: Male User Defined Gender:

What is this person's race or ethnicity?: Asian (Chinese, Filipino, Asian Indian, Vietnamese, Korean, Japanese)

Specify Race or Ethnicity:

Person with Direct or Indirect Authority 2

Percentage Of Ownership: Percentage Of Control: 33

Role: Director Other Role:

First Name: Richard Last Name: Gin Suffix:

Gender: Male User Defined Gender:

What is this person's race or ethnicity?: Asian (Chinese, Filipino, Asian Indian, Vietnamese, Korean, Japanese)

Specify Race or Ethnicity:

Person with Direct or Indirect Authority 3

Percentage Of Ownership: Percentage Of Control: 33

Role: Director Other Role:

First Name: Kwong Last Name: Chan Suffix:

Gender: Male User Defined Gender:

What is this person's race or ethnicity?: Asian (Chinese, Filipino, Asian Indian, Vietnamese, Korean, Japanese)

Specify Race or Ethnicity:

ENTITIES WITH DIRECT OR INDIRECT AUTHORITY

Entity with Direct or Indirect Authority 1

Percentage of Control: Percentage of Ownership: 100

Entity Legal Name: 617 Therapeutic Holding Company, LLC Entity DBA: DBA

City:

Entity Description: Holding company

Foreign Subsidiary Narrative:

Entity Phone: Entity Email: Entity Website:

Entity Address 1: Entity Address 2:

Entity City: Entity State: Entity Zip Code:

Entity Mailing Address 1: Entity Mailing Address 2:

Entity Mailing City: Entity Mailing State: Entity Mailing Zip Code:

Relationship Description: 617 Therapeutic Health Care, Inc. (617 Care) is a wholly owned subsidiary of 617 Therapeutic Holding Company, LLC. (617 Holding). All decisions related to the operations of 617 Care are under the authority of its Board of Directors.

The three Directors of 617 Care are also members and managers of 617 Holding.

CLOSE ASSOCIATES AND MEMBERS

No records found

CAPITAL RESOURCES - INDIVIDUALS

No records found

CAPITAL RESOURCES - ENTITIES

Entity Contributing Capital 1

Entity Legal Name: Oasis Spring LLC Entity DBA:

Email: 617THCtom@gmail.com Phone: 617-438-4234

Address 1: 168 Beacham St. Address 2:

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City: Everett State: MA Zip Code: 02149

Types of Capital: Debt Other Type of Capital: Total Value of Capital Provided: \$1981469 Percentage of Initial Capital: 47.52

Capital Attestation: Yes

Entity Contributing Capital 2

Entity Legal Name: 617 Therapeutic Holding Company, LLC Entity DBA:

Email: 617CCCapp@gmail.com Phone: 617-597-0111

Address 1: 168 Beacham St. Address 2:

City: Everett State: MA Zip Code: 02149

Types of Capital: Monetary/ Other Type of Capital: Total Value of Capital Provided: Percentage of Initial Capital:

Equity \$1465001 35.14

Capital Attestation: Yes

BUSINESS INTERESTS IN OTHER STATES OR COUNTRIES

No records found

DISCLOSURE OF INDIVIDUAL INTERESTS

No records found

MARIJUANA ESTABLISHMENT PROPERTY DETAILS

Establishment Address 1: 144 Bowdoin St.

Establishment Address 2:

Establishment City: Boston Establishment Zip Code: 02122

Approximate square footage of the establishment: 2000 How many abutters does this property have?: 2

Have all property abutters been notified of the intent to open a Marijuana Establishment at this address?: Yes

HOST COMMUNITY INFORMATION

Host Community Documentation:

Document Category	Document Name	Туре	ID	Upload Date
Certification of Host	617 THC_144	pdf	6021b36f6d809f35defbb02f	02/08/2021
Community Agreement	Bowdoin_Dot_Form_HCA_Cert_SIGNED.pdf			
Community Outreach	Attachment A.pdf	pdf	6022726865c0d035fcc4cbaa	02/09/2021
Meeting Documentation				
Community Outreach	Attachment B.pdf	pdf	6022752a4cfbf7366ef3dc3a	02/09/2021
Meeting Documentation				
Community Outreach	617Care_COM_Attestation.pdf	pdf	60227c1e6902113684c6e573	02/09/2021
Meeting Documentation				
Community Outreach	Notice Regarding Community Outreach	pdf	60227cc81681d1368fdb442b	02/09/2021
Meeting Documentation	Attachment A (1).pdf			
Community Outreach	Attachment C v2.pdf	pdf	60938f002e7a1d0770d08dbf	05/06/2021
Meeting Documentation				
Plan to Remain Compliant	Plan to Remain Compliant with Local Zoning	pdf	60939196b15b20079555185e	05/06/2021
with Local Zoning	v2.pdf			

Total amount of financial benefits accruing to the municipality as a result of the host community agreement. If the total amount is zero, please enter zero and provide documentation explaining this number.: \$

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PLAN FOR POSITIVE IMPACT

Plan to Positively Impact Areas of Disproportionate Impact:

Document Category	Document Name	Type	ID	Upload Date
Other	Statements on Plan for Positive Impact for RFI 1.pdf	pdf	609395cfb15b200795551863	05/06/2021
Plan for Positive Impact	Care - Positive Impact Plan v5.pdf	pdf	610aa219b6c7ee37de462988	08/04/2021

ADDITIONAL INFORMATION NOTIFICATION

Notification:

INDIVIDUAL BACKGROUND INFORMATION

Individual Background Information 1

Role: Other Role:

First Name: Tsz Last Name: Chung Suffix:

RMD Association: Not associated with an RMD

Background Question: no

Individual Background Information 2

Role: Other Role:

First Name: Richard Last Name: Gin Suffix:

RMD Association: Not associated with an RMD

Background Question: no

Individual Background Information 3

Role: Other Role:

First Name: Kwong Last Name: Chan Suffix:

RMD Association: Not associated with an RMD

Background Question: no

ENTITY BACKGROUND CHECK INFORMATION

Entity Background Check Information 1

Role: Parent Company Other Role:

Entity Legal Name: 617 Therapeutic Holding Company, LLC Entity DBA:

Entity Description: Holding Company

Phone: 617-597-0111 Email: 617cccapp@gmail.com

Primary Business Address 1: 234 Copeland Street Primary Business Address 2: Suite 210

Primary Business City: Quincy Primary Business State: MA Principal Business Zip Code: 02169

Additional Information:

MASSACHUSETTS BUSINESS REGISTRATION

Required Business Documentation:

Document Category	Document Name	Туре	ID	Upload Date
Department of Revenue - Certificate of Good standing	Attestation-unemployment- Care-20210209 (1).pdf	pdf	6022f8874e95aa35cfc22e78	02/09/2021
Department of Revenue - Certificate of Good standing	MassTaxConnect - Cert of Good Standing 2.11.21.pdf	pdf	6030250a4bc57307f1ff2c1b	02/19/2021

Secretary of Commonwealth - Certificate of Good Standing	Care- cert of Good Standing .pdf	pdf	60302cc97fa14107d40319f2	02/19/2021
Bylaws	Care - Bylaws - signed.pdf	pdf	60302f154768190803e10308	02/19/2021
Articles of Organization	Care - Articles of Organization.pdf	pdf	60372eed36fab307c9b2cd27	02/25/2021

Certificates of Good Standing:

Document Category	Document Name	Type	ID	Upload
				Date
Department of Unemployment Assistance -	Bowdoin DUA Certificate	pdf	6318e302d239e20007ecd30d	09/07/2022
Certificate of Good standing	082222.pdf			
Department of Revenue - Certificate of Good	DOR COGS - Care (1).pdf	pdf	6318e40ad239e20007ecd823	09/07/2022
standing				
Secretary of Commonwealth - Certificate of Good	MA Secretary CGS.pdf	pdf	6318f47ad239e20007ed116a	09/07/2022
Standing				

Massachusetts Business Identification Number: 001344367

Doing-Business-As Name: 617 THC

DBA Registration City: Boston

BUSINESS PLAN

Business Plan Documentation:

Document Category	Document Name	Type	ID	Upload Date
Plan for Liability Insurance	Care-Plan for Obtaining Liability Insurance.pdf	pdf	6022d20deabbc336a11f6b8f	02/09/2021
Business Plan	617THCare CCC Business Plan v20210209-4mb.pdf	pdf	6022f250604cbb361670ef60	02/09/2021
Proposed Timeline	Care - Projected Timeline 0922.pdf	pdf	6320be1fd239e20007f42ac1	09/13/2022

OPERATING POLICIES AND PROCEDURES

Policies and Procedures Documentation:

Document Category	Document Name	Туре	ID	Upload Date
Separating recreational from	Care-Separating Recreational from	pdf	602d5d6d10e86b36bb897ac3	02/17/2021
medical operations, if applicable	Medical Operations.pdf			
Prevention of diversion	Care Prevention of Diversion.pdf	pdf	603540514ec46c07be83c0ee	02/23/2021
Transportation of marijuana	Care - Transportation of marijuana.pdf	pdf	6035442ee8348307b312c525	02/23/2021
Inventory procedures	Care - Inventory procedures.pdf	pdf	60354915c9a47307e6f6f910	02/23/2021
Quality control and testing	Care - Quality control and testing.pdf	pdf	60354ac14768190803e10cf6	02/23/2021
Qualifications and training	Care - Qualifications and training.pdf	pdf	60359dc8cb9ce807dbbd7dd9	02/23/2021
Energy Compliance Plan	Care - Energy Compliance Plan.pdf	pdf	6035a1975aed110812e499fc	02/23/2021
Storage of marijuana	Care - Storage of Marijuana v2.pdf	pdf	6093a2508f80610756a12323	05/06/2021
Personnel policies including	Care- Personnel policies including	pdf	6093a60d85675207abc79f1e	05/06/2021
background checks	background checks v2.pdf			
Record Keeping procedures	Care - Record Keeping procedures v2.pdf	pdf	6093abd5e067a90777b4fe7c	05/06/2021
Maintaining of financial records	Care - Maintaining of financial records	pdf	6093b1f4e067a90777b4fe81	05/06/2021

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	v2.pdf			
Plan for obtaining marijuana or	Care-Plan for Obtaining Marijuana or	pdf	6320be67d239e20007f42b8f	09/13/2022
marijuana products	Marijuana Products 0922.pdf			
Dispensing procedures	Care - Dispensing procedures 0922.pdf	pdf	6320be9444fa35000aed32ce	09/13/2022
Restricting Access to age 21 and	Care-Restricting Access to Individuals	pdf	6320bec6d239e20007f42c4e	09/13/2022
older	Age 21 or Older 22.pdf			
Security plan	Care-Security Plan 22.pdf	pdf	6320beef44fa35000aed33ef	09/13/2022
Diversity plan	617 THC (Dorchester 2022) - Diversity	pdf	632db9592bb6940008504ba5	09/23/2022
	Plan.docx.pdf			
Diversity plan	617 THC (Dorchester 2022 updated) -	pdf	633719ae76c666000815adb5	09/30/2022
	Plan to Positively Impact.docx.pdf			

MARIJUANA RETAILER SPECIFIC REQUIREMENTS

No documents uploaded

No documents uploaded

ATTESTATIONS

I certify that no additional entities or individuals meeting the requirement set forth in 935 CMR 500.101(1)(b)(1) or 935 CMR 500.101(2)(c)(1) have been omitted by the applicant from any marijuana establishment application(s) for licensure submitted to the Cannabis Control Commission.: | Agree

I understand that the regulations stated above require an applicant for licensure to list all executives, managers, persons or entities having direct or indirect authority over the management, policies, security operations or cultivation operations of the Marijuana Establishment; close associates and members of the applicant, if any; and a list of all persons or entities contributing 10% or more of the initial capital to operate the Marijuana Establishment including capital that is in the form of land or buildings.: I Agree

I certify that any entities who are required to be listed by the regulations above do not include any omitted individuals, who by themselves, would be required to be listed individually in any marijuana establishment application(s) for licensure submitted to the Cannabis Control Commission.:

I Agree

Notification:

I certify that any changes in ownership or control, location, or name will be made pursuant to a separate process, as required under 935 CMR 500.104(1), and none of those changes have occurred in this application.: I Agree

I certify that to the best knowledge of any of the individuals listed within this application, there are no background events that have arisen since the issuance of the establishment's final license that would raise suitability issues in accordance with 935 CMR 500.801.: I Agree

I certify that all information contained within this renewal application is complete and true.: I Agree

ADDITIONAL INFORMATION NOTIFICATION

Notification:

COMPLIANCE WITH POSITIVE IMPACT PLAN Progress or Success Goal 1

Description of Progress or Success: 617 Therapeutic Health Care, Inc is currently provisionally licensed and not yet operational, so no progress can be reported regarding our Positive Impact Plan.

COMPLIANCE WITH DIVERSITY PLANDiversity Progress or Success 1

Description of Progress or Success: 617 Therapeutic Health Care, Inc is currently provisionally licensed and not yet operational, so no progress

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HOURS OF OPERATION

Monday From: 10:00 AM Monday To: 8:00 PM

Tuesday From: 10:00 AM Tuesday To: 8:00 PM

Wednesday From: 10:00 AM Wednesday To: 8:00 PM

Thursday From: 10:00 AM Thursday To: 8:00 PM

Friday From: 10:00 AM Friday To: 8:00 PM

Saturday From: 10:00 AM Saturday To: 6:00 PM

Sunday From: 12:00 PM Sunday To: 6:00 PM



Host Community Agreement Certification Form

Instructions

Certification of a host community agreement is a requirement of the application to become a Marijuana Establishment (ME) and Medical Marijuana Treatment Center (MTC). Applicants must complete items 1-3. The contracting authority for the municipality must complete items 4-8. Failure to complete a section will result in the application not being deemed complete. This form should be completed and uploaded into your application. Please note that submission of information that is "misleading, incorrect, false, or fraudulent" is grounds for denial of an application for a license pursuant to 935 CMR 500.400(2) and 501.400(2).

Certification

The parties listed below do certify that the applicant and municipality have executed a host community agreement on the specified date below pursuant to G.L. c. 94G § 3(d):

l.	Name of applicant:
2.	Name of applicant's authorized representative:
	Tsz (Tom) Chung
3.	Signature of applicant's authorized representative:
4.	Name of municipality:
	Boston, MA
5.	Name of municipality's contracting authority or authorized representative:

1

6.	Signature of municipality's contracting authority or authorized representative:
	ROUT AND.
7.	Email address of contracting authority or authorized representative of the municipality (this
	email address may be used to send municipal notices pursuant to 935 CMR 500.102(1) and
	501.102(1).):
8.	Host community agreement execution date:



Payment Receipt

Lynch Associates, Inc 12 Post Office Sq., 6th Fl Boston, MA 02109

2/6/2019

Thank you for placing your advertisement in The Boston Globe.

Your payment and order information are below. If there are any questions, please contact the Advertising Department at 617-929-1500 or email classified@globe.com.

PAYMENT INFORMATION:

Total Order Price: \$184.30
Payment Method: Visa
Payment Amount \$184.3

ORDER INFORMATION:

Title:

Boston Globe

BOSTOII GIODE

Start date: 2/11/2019

Order Number:

Number of Days:

Classification:

377906

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Public Notice of Community Mtg exploit or repurpose any content

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Section/Page/Zone:

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Publication Date: 02/11/2019
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Color Type: on the

Client Name: Advertiser:

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Insertion Number

The Boston Globe

Ad Number:



NU, BC freshmen take center stage at Beanpot

By Andrew Mahoney

There was a recurring theme in the first round of the Beanpot last week. In both games, goals were hard to come by with Boston College and Northeastern advancing to Monday night's championship game with 2-1 victores. And in each contest, the winning goal was scored by a freshman.

Both of BC's goals against Harvard came from freshmen, with Patrick Glies taking a nice feed from junior Graham McPhee for the first goal of his career.

The Eagles (10-13-3) were able to take care of business in regulation, when Jack McBain skated along the left boards, dished the puck ahead to fellow freshman Oliver Walhstrom, and cut back to the center for a give-and-go to deposit Wahlstrom's pass into the back of the Crimson net with 7:38 remaining.

Wahlstrom has three goals and five assists in his last eight games, including three multipoint outings. The Quincy native is starting to show why he was selected by the New York Islanders with the All wowerd links of the 2018 NSM. There was a recurring theme in the first

why he was selected by the New York Islanders

why he was selected by the New York Islanders with the 11th overall pick of the 2018 NHL Draft.

"He started slow with us. He was a high draft pick, 18 years old, and comes into a new program for him," said coach Jerry York. "Twe sen it over the years that it, just takes a while to adjust. Expectations are through the roof.

"The reality is that he say young kid, a very good player going against much older players, or took him a while to adjust to it.

"I think playing at the World Juniors gave him confidence. He's going to have a luge impact on the success in front of us as we look at the rest of our casson."

Northeastern freshman Tyler Madden was a learnmate of Wahlstrom's on the US team that

Northeastern freshman Tyler Madden was a teanmate of Wablistrom's on the US team that took the silver medal at the World Junior Championship, and he does not appear to suffer from a lack of confidence.

"It think he's had confidence his whole life," said Huskies coach Jim Madigan. "He's a confident young man. He hasn't played any differently from the beginning of the year to what he is now. What has happened, he's become a little



BC's Jack McBain jumps for joy after scoring the eventual winner over Harvard.

more seasoned and experienced."

Madden buried the winner for the Huskies 51 seconds into overtime in the first round of the Beanpot against Boston University, scoring on a breakaway to send No. 13 Northeastern (16-9-1) to the final for the second year in a row. Madden celebrated in style, sliding on his back to make a snow angel as he was mobbed by his teammates. That followed his celebration last month against UMass, in which he skated along the boards before dropping to the Ice in a feetfirst slide while using his stick as a kayak paddle.

"There's confidence and there's cockiness "There's confidence and there's cockiness. Then there's arrogance," said Madigan, The doesn't have that. He's just a confident young man, and he's doing it on a big stage." Harvard (12-73) and BU (10-13-3) will meet in Monday's consolation game at 4:30 p.m.

Follow Andrew Mahoney on Twitter @GlobeMahoney.

Vonn wins bronze in her finale

By Andrew Dampf and Steve Douglas

ARE, Sweden - Lindsey Vonn walked off with her career haul of medals in her right hand, the gold, silver, and bronze clinking to gether almost weighing her down.

gether almost weighing her down.
Or was it the bulging knee braces and metal
support rods inside her vast array of broken
bones?
Whatever it was, the sound was a reminder
of what Vonn has come to symbolize — an athiete who battled back from one major injury after another throughout her career to win more
ski races than any other woman.
Add one more — final — comeback to the
list.

ist.

Five days after crashing in super-G — a fall that knocked the wind out of her and left her with a black eye and a bruised rib — and three



Lindsey Vonn, in her final race before retiring, takes flight in the downhill.

months after tearing a ligament in her left knee. womms and usuring a ugament in her left knee, Vonn won the bronze medal in the world cham-pionship downhill Sunday in the final race of her career.

She's shed so many tears that there are none left — just like she no longer has any cartilage in

left — Just Ilke she no longer has any cartilage in her knees.

"I'm literally tapped out, I can't cry anymore," the 34-year-old Vonn said. "I want to cry but it's dry... It's not an easy thing to feel your bones hitting together and continue to push through it.

"Of course I'm sore. Even before the crash I was sore. So I'm Just sore on top of sore. Myneck is killing me," Vonn said. "But at the end of the day no one cares if my neck hurts: they only care if I win ... I knew that I was capable of pushing through the pain one last time and I did that ... Every athlete has their own obstaces and I faced mine head on today and I conquered them."

As soon as she exited the finish area, Vonn

As soon as she exited the finish area, Vonn

As soon as she exited the finish area, Vonn embraced Ingemar Stenmark, the only skier to win more World Cup races — 86 to 82. The third skier on the course, Vonn had a big smile on her face when she came down with the fastest run to that point.

Eventually, Ilka Stuhec of Slovenia beat Vonn and took gold. Stuhec finished 0.23 seconds ahead of silver medalist Corinne Suter of Switzerland and 0.49 shead of Vonn. Von became the first female skier to medal at six world champlonship.

came the first fermale skier to mean as as won-championships. Vonn eclipsed her own record from two years ago for oldest woman to win a medal at a worlds. Now she can finally let her body heal and move onto the next phase of her life. "The nice thing is that, in the real world I'm actually pretty young," she said. I have felt really ly old for a long time, because I'm racing with wirth that are like 15 years younger than me. So girls that are like 15 years younger than me. So now, in the real world, I'm normal."

ATLANTIC	GP	W	L	OL	Pts	ROW	GF	GΛ
Tampa Bay	56	41	11	4	86	37	217	156
Toronto	55	34	18	3	71	34	195	157
BOSTON	56	31	17	8	70	30	162	145
Montreal	56	31	18	7	69	29	172	162
Buffalo	55	27	21	7	61	23	162	170
Florida	54	23	23	8	54	21	168	189
Detroit	56	21	28	7	49	19	156	186
Ottawa	55	21	29	5	47	21	172	201
METROPOLITAN	GP	W	L	OL	Pts.	ROW	GF	GA
NY Islanders	55	33	16	6	72	30	160	133
Washington	55	30	18	7	67	27	186	176
Columbus	54	31	20	3	65	31	177	167
Pittsburgh	55	28	20	7	53	27	189	172
Carolina	56	28	22	6	62	27	163	163
Philadelphia	55	25	23	7	57	23	161	182
NY Rangers	55	24	23	8	56	18	156	182
New Jersey	55	21	26	8	50	20	159	186

	WEST	ERN	C	NF	REN	CE		
CENTRAL	GP	w	L	OL	Pts.	ROW	GF	GA
Winnipeg	56	35	18	3	73	33	194	160
Nashville	58	33	20	5	71	32	180	151
Dallas	55	28	22	5	61	28	142	140
St. Louis	54	27	22	5	59	27	155	159
Minnesota	56	27	24	5	59	26	156	162
Colorado	55	22	22	11	55	22	180	183
Chicago	56	23	24	9	55	22	182	203
PACIFIC	GP	W	L	OL	Pts.	ROW	GF	GA
Calgary	55	34	15	6	74	34	202	161
San Jose	56	33	16	7	73	33	203	175
Wgas	57	31	22	4	66	29	170	157
Vancouver	56	25	24	7	57	23	162	174
Arizona	55	24	26	5	53	22	145	161
Edmonton	55	24	26	5	53	21	159	184
Los Angeles	55	23	27	5	51	21	132	165
Anaheim ROW – Regulation	56 on plus over	21	26 vrs	9	51	18	127	182

50M - 500n	ation plus overtime was		
	SUNDAYS	RESULTS	
At BOSTON 2	Colorado 1 (OT)	At New Jersey 3	Carolina
St. Louis 5	at Nashville 4 (OT)	At NY Islanders 2	Minnesota
At Chicago 5	Detroit 2	Tampa Bay 5	at Florida
Winnipeg 3	at Buffalo 1	At NY Rangers 4	Toronto
	MONDAY	'S GAMES	

Pittsourgit at Plinauciptila	_	San Jose at Vancouver	10
Los Angeles at Washington	7		

	SATURDAY	S RESULTS	
BOSTON 5 Los	Angeles 4 (OT)	At Arizona 3	Dal
Buffato 3	Detroit I	San Jose 5	at Edmont
nnesota 4 a	t New Jersey 2	Toronto 4 a	t Montreal 3
NY Islanders 40	colorado 3 (OT)	At Tampa Bay 5	Pittsbur
Philadelphia 6	Anaheim 2	Florida 5 at V	ashington 4
St. Louis 3	Nashville 2	At Vancouver 4	Calgary 3
Ottawa 5	Winnipeg 2	Columbus 4	at Ves

			JE	TS	3,	SABI
Winnipe-t.		1	2	-	3	(h
Buffalo	0	1	0	-	1	12
First period						0.0
Morrow, Wpg I						
Bynapien, Wool		ΨL.	163	4, 24	Mt.	
Buf (holding), 15 Second pervis		_				29
5 (Little), 7:01.	2. Rooff	nie.	20	there	18	44
Darsin, Skinne	17:15	LP	cna	bei	-	

islang), 1759.
Third benod: 1, Winnipeg, Wheeler I/Morrissy, Schustele), 1805, 4, Winnes, Scherber 28 Wheeler, frouba, 1831 (an). Persibas — None.
Shots on goal — Winnipeg 11-9-9 —
8, Buffasi (4-1) 9 — 18.
Power plays — Winnipeg 0-1; Buffalo

BLUES 5, PREDATORS 4 First period - None, Penalties - Fis s. Nah (alashing), 7:32, Edmundson, Ma. (alashing), 10:13, Subban, Nah (el-bowing), 14:31.

A Not is starting, 1-25. Commenter of the service (Col.) or servic

DEVILS 3, HURRICANES 2

George - Detroit, Berner 5-13-2-175 George - Detroit, Berner 5-13-2-175 snets-13 sevesu. Chicago, Ward 11-6-4 (6 shots-43 sevesu. Referees - Dan O'Holforan, Justin stepere, Lineamen - Ryan Gallowly, Brandon Granyketz. A - 11,941 (19,717), T - 2-31.

ISLANDERS 2, WILD 1

RANGERS 4, LEAFS 1

RAMEGES 4, LEAFS 1
Treated 18 8 - 1
Treated 19 7 - 1
Trea

LEGAL NOTICES LEGAL NOTICES LEGAL NOTICES LEGAL NOTICES

The Comman management of the US Department of Instance and words, of the model, the Tradition is a like in plant of device objects that an elected by the Comman or man. First and the Instance of the Instance of the American or the Instance of the American or the Instance of the Instan



it is imporpared that these regulations will not go into effect before 3/22/2019.

WHO: 617 Therapeutic Health Care

many of the product o WHERE HOLLAND COM-MUNITY CENTER IS Ciney Street Dixthester, MA



The Boston Blobe



Home of Community

Service of Community

Ser

TO GLOBE NEWSPAPER CO., INC.,

For Advertising in the BOSTON GLOBE

Lynch Associates 12 Post Office Sq., 6th Floor Boston, MA 02109

LEGAL NOTICE

METING-DORCHESTER
Please join 617 Therapeutic Health Care for a Community Outreach Meeting as we share our plans for a proposed Marijuana Establishment. The proposed Marijuana Retailer is anticipated to be located at 144 Bowdoin Street, Dorchester, MA 02121.

In this meeting, we will discuss security, diversion prevention, community involvement and planning, and general operating information for the proposed facility. There will be an opportunity for the public to ask questions.

WHO: 617 Therapeutic Health Care

WHAT: Community OUT-REACH meeting to discuss A proposed Marijuana RETAILER in dorchester.

WHEN: Tuesday February 19, 2019 - 6.30pm

WHERE: HOLLAND COMMUNITY CENTER 85 Olney Street. Dorchester, MA 02121

I, Christopher Zito, hereby certify that I am an *Advertising Sales Representative* of the Boston Globe Media Partners, LLC., publishers of the Boston Globe; that the advertisement below has been inserted in said newspaper one time on Monday, February 11, 2019 and that it is charged at the usual rates.

Boston, Mass – February 11, 2019

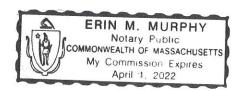
Personally appeared before me and made oath that the above statement subscribed to by her is true.....

Suffolk ss.

Notary Public

My Commission Expires:

Ad# 377906/617 Therapeutic Meeting





Notice of Public Meeting

Notice is hereby given that a Community Outreach Meeting for a Proposed Cannabis Establishment is scheduled for:

Date: Tuesday February 19, 2019

Time: 6:30PM

Location: Holland Community Center

85 Olney Street

Dorchester, MA 02121

The Proposed Cannabis Establishment is anticipated to be located at:

144 Bowdoin Street Dorchester, MA 02121

There will be an opportunity for the public to ask questions.

If you have any questions about this meeting or have comments about the proposal please contact:

Christine Brandao
Mayor's Office of Neighborhood Services
Christine.brandao@boston.gov
617-635-1880

Please note, the city does not represent the owner(s)/developer(s)/attorney(s). The purpose of this meeting is to get community input and listen to the community's positions on this proposal. This flyer has been dropped off by the proponents per the city's request



Community Outreach Meeting Attestation Form

Instructions

Community Outreach Meeting(s) are a requirement of the application to become a Marijuana Establishment (ME) and Medical Marijuana Treatment Center (MTC). 935 CMR 500.101(1), 500.101(2), 501.101(1), and 501.101(2). The applicant must complete each section of this form and attach all required documents as a single PDF document before uploading it into the application. If your application is for a license that will be located at more than one (1) location, and in different municipalities, applicants must complete two (2) attestation forms – one for each municipality. Failure to complete a section will result in the application not being deemed complete. Please note that submission of information that is "misleading, incorrect, false, or fraudulent" is grounds for denial of an application for a license pursuant to 935 CMR 500.400(2) and 501.400(2).

Attestation

I, the below indicated authorized representative of that the applicant, attest that the applicant has complied with the Community Outreach Meeting requirements of 935 CMR 500.101 and/or 935 CMR 501.101 as outlined below:

1. The Community Outreach Meeting was held on the following date(s):

2/19/2019

- 2. At least one (1) meeting was held within the municipality where the ME is proposed to be located.
- 3. At least one (1) meeting was held after normal business hours (this requirement can be satisfied along with requirement #2 if the meeting was held within the municipality and after normal business hours).

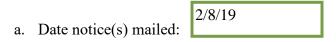
4. A copy of the community outreach notice containing the time, place, and subject matter of the meeting, including the proposed address of the ME or MTC was published in a newspaper of general circulation in the municipality at least 14 calendar days prior to the meeting. A copy of this publication notice is labeled and attached as "Attachment A."

a.	Date of publication:	2/11/19
b.	Name of publication:	Boston Globe

5. A copy of the community outreach notice containing the time, place, and subject matter of the meeting, including the proposed address of the ME or MTC was filed with clerk of the municipality. A copy of this filed notice is labeled and attached as "Attachment B."

ล	Date notice filed:	2/7/19
и.	Date Hotice Hiea.	

6. A copy of the community outreach notice containing the time, place, and subject matter of the meeting, including the proposed address of the ME or MTC was mailed at least seven (7) calendar days prior to the community outreach meeting to abutters of the proposed address, and residents within 300 feet of the property line of the applicant's proposed location as they appear on the most recent applicable tax list, notwithstanding that the land of the abutter or resident is located in another municipality. A copy of this mailed notice is labeled and attached as "Attachment C." Please redact the name of any abutter or resident in this notice.



- 7. The applicant presented information at the Community Outreach Meeting, which at a minimum included the following:
 - a. The type(s) of ME or MTC to be located at the proposed address;
 - b. Information adequate to demonstrate that the location will be maintained securely;
 - c. Steps to be taken by the ME or MTC to prevent diversion to minors;
 - d. A plan by the ME or MTC to positively impact the community; and
 - e. Information adequate to demonstrate that the location will not constitute a nuisance as defined by law.
- 8. Community members were permitted to ask questions and receive answers from representatives of the ME or MTC.

Name	of	anı	nli	cant:
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617 Therapeutic Health Care, Inc.

Name of applicant's authorized representative:

Tsz K Chung

Signature of applicant's authorized representative:

3

617 Therapeutic Health Care, Inc. Notice Regarding Community Outreach Attachment A

The official Community Outreach Meeting for 617 Therapeutic Health Care's proposed Marijuana Establishment was held on February 19, 2019, as scheduled by the City of Boston Office of Neighborhood Services. At the time of the meeting, the requirement per CCC Guidance Document "Guidance for Applicants on Community Outreach" required publication "at least 7 days prior" to the meeting. Though the 04.09.20 Attestation Form now seeks proof of publication at least 14 days prior to the meeting, please note that the attached documentation demonstrates compliance with the rules as were applicable at that time.

PostNet MA101

6 Liberty Square Boston, MA 02109 857-350-3064

Invoice#

27471

Clerk

Clerk

Date

02/08/2019 10:39 AM

Account

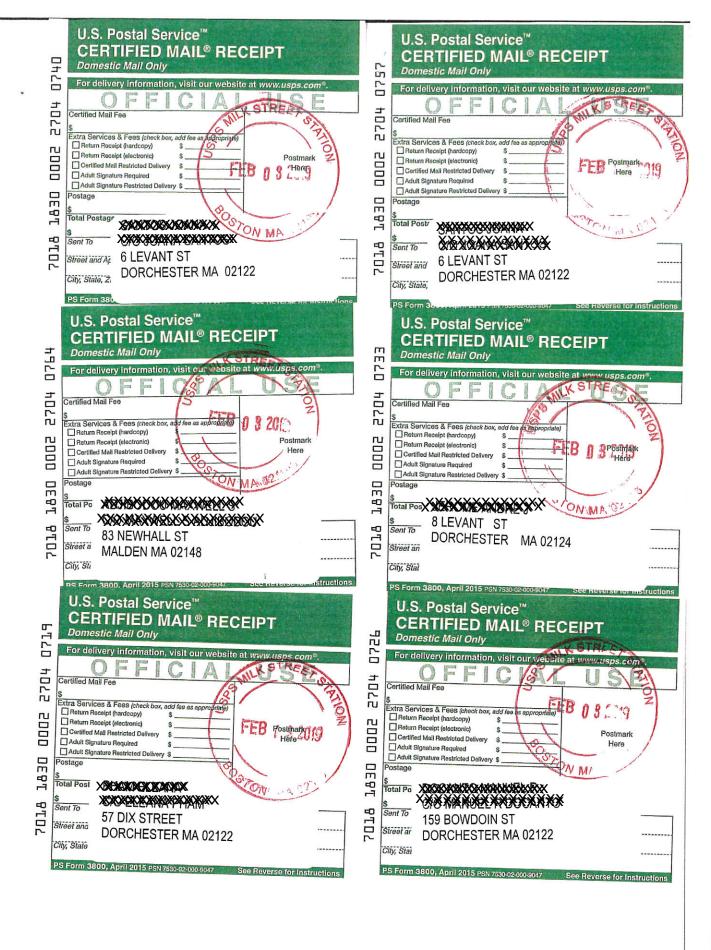
010074278452

Lynch Associates

Description SKU#	Price	Qty	Ext. Price
Envelope 67EPS	0.35	69	24.15 t
Print- B&W- 8.5 X 11 Single 220811	0.10	69	6.90 t
Print- Color- 8.5 X 11 Single 230811	0.44	69	30.36 t
Stuff and seal per Envelope 21STUFFSEALPERENV	0.25	69	17.25 t
Postage and Application 07POSTAGEAPPLICATION	0.80	69	55.20
USPS Shipping 02	7.00	69	483.00
		Sub-Total:	\$616.86
		Sale Tax:	\$4.92
		Total:	\$621.78
		CCard Charge:	\$621.78
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I agree to pay the above amount according to the card user agreement. (merchant agreement if credit voucher)



617 Therapeutic Health Care Plant to Remain Compliant with Local Zoning

617 Therapeutic Health Care (the "Company") is proposing to develop and operate a Marijuana Establishment at 144 Bowdoin St, Dorchester, MA 02122. This site is located more than ½ mile from another retailer, as required by the City of Boston Ordinance, which permits the operation of a Marijuana Establishment, specifically a Marijuana Retailer. The City requires approval by the Boston Cannabis Board (BCB), which the Company received on November 18, 2020. Furthermore, the City requires the Company to enter into a Host Community Agreement, which the Company did on December 2, 2020. Lastly, the Company must appear before the City of Boston Zoning Board of Appeals (ZBA) for a Conditional Use Permit, which was approved by the ZBA on May 4, 2021.

The Company has discussed its marijuana retail facility with City officials, appeared before and received approval from the Boston Cannabis Board, entered into a host community agreement with the City and been approved for a Conditional Use Permit by the ZBA.

The Company plans to continue to work with officials from the City to ensure the operations will have a positive impact on the community and will work diligently to obtain all necessary approvals and permitting.

The Company hereby submits that it will continue to comply with all local and state requirements and its Manager, Richard Gin, will be responsible for ongoing compliance with local and state rules and regulations.

Attestation of Response to Municipal Cost Letter

I, Richard Gin, of 617 Therapeutic Health Care, Inc. (617 THC) hereby certify that on September 12, 2022, 617 THC sent formal notice to the City of Boston requesting from our host community any records of any costs to the City reasonably related to the operation of our establishment. As of September 21, 2022, the City of Boston has not responded to the aforementioned inquiry.

Richard Gin Name September 22, 2022

Date

September 12, 2022

Jasmin Winn Manager, Boston Cannabis Board 1 City Hall Square, Room 809 Boston, MA 02201

Dear Jasmin,

As you know, this office represents 617 Therapeutic Health Care, Inc. (the "Company") in connection with the licensing and permitting of its marijuana establishment located at 144 Bowdoin Street in Dorchester (the "Establishment"). The Company's license from the Cannabis Control Commission ("CCC") for the Establishment is up for renewal, and as part of its renewal process, the Company is required to request the records of any costs incurred by its host municipality, reasonably related to the operation of the marijuana establishment for the preceding year.

Accordingly, pursuant 935 CMR 500.103(4)(f) and the CCC's renewal application requirements, we are respectfully requesting the records of any costs incurred by the Town reasonably related to the operation of the Establishment. Please note that pursuant to M.G.L. c. 94G, § 3(d), any cost to a city or town imposed by the operation of a Marijuana Establishment or MTC shall be documented and considered a public record as defined by M.G.L. c. 4, § 7, cl. 26. Please do not hesitate to contact me directly if you have any comments or questions.

Sincerely,

Catherine Falvey Tenax Strategies

617 Therapeutic Health Care, Inc. Positive Impact Plan

617 Therapeutic Health Care, Inc., (the Company), has proposed to locate a Marijuana Retailer at 144 Bowdoin Street, Boston, MA 02122. This location, within the Bowdoin/Geneva neighborhood of Dorchester, falls within an "area of disproportionate impact" as defined by the Cannabis Control Commission (Census Tract 918, Suffolk County, Massachusetts).

The Company pledges to be involved and active neighbors in the community. We aim to forge a meaningful partnership with the community to create positive and lasting social and economic benefit for the neighborhood residents, businesses, and organizations.

For purposes of this document and our proposed programs, the target area of the Bowdoin Geneva neighborhood will correspond to the service/trade area as defined by Bowdoin Geneva Main Streets.

Initiative

- Reduce barriers to entry in the adult-use cannabis industry for residents of the Bowdoin/Geneva and adjacent neighborhoods of Dorchester.
- Provide mentoring and advancement opportunities to local residents who seek a career in the cannabis industry, and originate from a neighborhood of disproportionate impact and/or qualify as a candidate for economic empowerment or social equity.
- Promote sustainable, socially, and economically reparative practices by supporting and advocating for those whose mission is to improve disproportionately impacted areas.

Programs

1) Hiring Practices

The Company will offer priority hiring status in a legal and non-discriminatory manner, meaning that we will seek to attract applicants to fill staff openings as described below, and will not use any discriminatory hiring practices in its efforts to do so.

Applicants eligible for priority hiring status will include:

- Members of communities disproportionately impacted by the war on drugs;
- Individuals residing within the target area of the proposed location;
- Applicants seeking a career in the cannabis industry who otherwise would face financial barriers to entry; and,
- Individuals who have been disproportionately impacted due to prior arrest or conviction on cannabis-related charges.

In an effort to ensure that the Company has the opportunity to interview and hire individuals from

the target areas, or Massachusetts residents who have past drug convictions or continuance, it shall post monthly notices for at least three (3) months during the hiring process at the municipal offices of the target areas and in newspapers of general circulation in the target areas, for example, the Boston Herald, as well as through MassHire. These notices will state, among other things, that the Company is specifically looking for Massachusetts residents who are 21 years or older and either (i) live in the target area or are members of a community disproportionately impacted as defined by the Commission; or (ii) are qualified as Economic Empowerment or for the Social Equity Program as defined by the CCC.

Goal:

• The Company aims to hire a minimum of 70% of its dispensary staff at the proposed location from candidates who fulfill one or more of the above criteria, and review annually its success in achieving this goal.

Such residency, or prior drug conviction status, will be a positive factor in hiring decisions, but this does not prevent the Company from hiring the most qualified candidates and complying with all employment laws and other legal requirements.

2) Career Mentorship and Advancement

The Company will aim to help develop meaningful careers in the cannabis industry for all employees, by creating a mentorship program matched to each employee's particular areas of interest. This program will be administered equitably among all employees of the Company, including those hired who (i) live in the target area or are members of a community disproportionately impacted as defined by the Commission; or (ii) are qualified as Economic Empowerment or for the Social Equity Program as defined by the CCC.

Measurement:

- All employees will be reviewed on a quarterly basis.
- Mentoring opportunities will be made available upon the quarterly review to those eligible as described below.
- All employees seeking mentorship will be matched with an advisor, based on their area of interest, as part of the on-boarding/training process. This advisor will guide them through their employment journey and potential industry advancement.
- All employees may seek mentorship in an area of interest of their choice, even if that role differs from the job function or title for which they were hired.
- Mentorships will continue for the duration of employment, until the employee has advanced to a supervisory role in their specified area of interest. Former mentees will then have the opportunity to become mentors and pass on what they've learned to newer eligible employees.
- Mentees will have an opportunity to review and provide feedback regarding their mentorship with the same frequency in which all employees are reviewed, quarterly.

Goal: Top ten (10) percent of reviewed employees will be offered this benefit after 6 calendar months of employment from the date of hire. Within two calendar years from an employee's date of hire, all (100%) of tenured employees will have become eligible to enter the mentorship and career advancement program who hadn't previously qualified.

Qualifications such as residency in an area of disproportionate impact, or prior drug conviction status, will be a positive factor in mentorship and career advancement opportunities, but this does not prevent the Company from advancing eligibility based on job performance or complying with all employment laws and other legal requirements.

3) Charitable Non-Profit

The Company has proposed, in partnership with the community, to create an independent non-profit charitable organization that will:

- Represent the demographic and organizational membership from within the community, tasked with the opportunity and responsibility to act with unity on behalf of neighborhood betterment;
- Give voice to and seek resolution for concerns raised by the community on issues or concerns related to the proposed Marijuana Retailer;
- Propose, select, and disburse funds pledged to the local community, donated by the Company or any other businesses or private parties who choose to contribute to the general fund of the non-profit; and,
- Board members will be nominated and selected by neighborhood leadership representing a broad range of local, interested parties from within the defined boundaries of the Bowdoin Geneva neighborhood such as: neighborhood civic associations; businesses; school personnel religious organizations, health organizations, elder services groups, parent groups, neighborhood safety councils, minority action groups.

Goal:

• The new non-profit group will meet regularly as determined in its charter and file an annual report that includes a summary of each issue or concern brought forward, proposed resolutions, and record of actions taken. The Company will provide funds annually into escrow, per the following schedule, and retain the right to audit the use of funds for fiscal responsibility:

Year 1: \$50,000 Year 2: \$100,000 Year 3: \$125,000 Year 4: \$150,000 Year 5: \$200,000

4) Shared Community Improvement

The Company will separately and directly select and sponsor one project annually that may originate from among the orphan proposals of the non-profit. Selections will be made for the creation or improvement of a shared, public, community resource or space.

Goal:

- The Company will designate in its annual budget a base of \$10,000 for fulfillment of such projects.
- The Company will also match up to \$10,000 of additional funds for this project to encourage financial commitments to be made by other neighborhood businesses.

5) Cannabis Education

The Company will make cannabis educational materials available onsite at all times, and to neighbors, local community, civic, senior, and/or health organizations upon request.

Goal:

The Company will offer quarterly training session such as; how to start a marijuana business; marijuana cultivation; marijuana product manufacturing; marijuana retail operations to community group leaders to educate their members about cannabis, and will offer ongoing access to expertise, and support as a resource for answering questions, updating information, or advising. All staff will be trained and able to educate on all disseminated educational materials.

Annual Review:

Each year, the Company will review the following criteria in an effort to measure the success of its Positive level addresses, the number of individuals hired who (i) came from Target Areas, or other areas of disproportionate impact as defined by the Commission; or (ii) are qualified as Social Equity or Economic Empowerment program members or eligible candidates, measured relative to the above stated target hiring goals of this Plan;

- 2) Review, in aggregate, the number of employees entering the Mentorship and Career Advancement program, and the timeframe of entry into the program among those hired who meet any of the above stated criteria for equitable hiring practices. This data will be measured against overall rates reported among all employees;
- 3) Review the success of the charitable giving program based on fulfillment of the financial commitment, and both an internal evaluation and a public opportunity to comment on how the company's contributions have created lasting positive impact for the neighborhood, new ideas, and where room for improvement remains; and,
- 4) Offer the community an opportunity to provide constructive feedback on its educational materials and sessions in an effort to continually improve upon and enhance its educational service offerings.

The Company affirmatively states that: (1) it acknowledges and is aware, and will adhere to, the requirements set forth in 935 CMR 500.105(4), which provides the permitted and prohibited advertising, branding, marketing, and sponsorship practices of every Marijuana Establishment; (3) any actions taken, or programs instituted, will not violate the Commission's regulations with respect to limitations on ownership or control or other applicable state laws; and (4) it will be required to document progress or success of this plan, in its entirety, annually upon renewal of its provisional license.

Applicant: 617 Therapeutic Health Care, Inc.

Attestation - Department of Unemployment Assistance

I, Tsz Kwong Chung, director of 617 Therapeutic Health Care, Inc. hereby state and attest that as of today, the Applicant has never had any paid employee, thus the Applicant is not eligible to register the company with the Massachusetts Department of Unemployment Assistance, and the Applicant is not able to apply for a Certificate of Good Standing from the Massachusetts Department of Unemployment Assistance.

I do hereby attest that this information is true, accurate and complete to the best of my knowledge.

Tsz Kwong Chung, Director

Duly authorized

February 9 2021

Date

Letter ID: L1724960064 Notice Date: February 11, 2021 Case ID: 0-001-098-668



CERTIFICATE OF GOOD STANDING AND/OR TAX COMPLIANCE



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617 THERAPEUTIC HEALTH CARE INC 0 168 BEACHAM ST EVERETT MA 02149-5527

Why did I receive this notice?

The Commissioner of Revenue certifies that, as of the date of this certificate, 617 THERAPEUTIC HEALTH CARE INC 0 is in compliance with its tax obligations under Chapter 62C of the Massachusetts General Laws.

This certificate doesn't certify that the taxpayer is compliant in taxes such as unemployment insurance administered by agencies other than the Department of Revenue, or taxes under any other provisions of law.

This is not a waiver of lien issued under Chapter 62C, section 52 of the Massachusetts General Laws.

What if I have questions?

If you have questions, call us at (617) 887-6400 or toll-free in Massachusetts at (800) 392-6089, Monday through Friday, 9:00 a.m. to 4:00 p.m..

Visit us online!

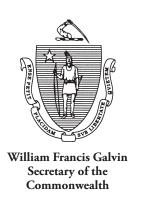
Visit mass.gov/dor to learn more about Massachusetts tax laws and DOR policies and procedures, including your Taxpayer Bill of Rights, and MassTaxConnect for easy access to your account:

- Review or update your account
- Contact us using e-message
- Sign up for e-billing to save paper
- Make payments or set up autopay

end b. Glor

Edward W. Coyle, Jr., Chief

Collections Bureau



The Commonwealth of Massachusetts Secretary of the Commonwealth State House, Boston, Massachusetts 02133

Date: February 09, 2021

To Whom It May Concern:

I hereby certify that according to the records of this office,

617 THERAPEUTIC HEALTH CARE INC.

Is a domestic corporation organized on **September 06, 2018**, under the General Laws of the Commonwealth of Massachusetts. I further certify that there are no proceedings presently pending under the Massachusetts General Laws Chapter 156D section 14.21 for said corporation's dissolution; that articles of dissolution have not been filed by said corporation; that, said corporation has filed all annual reports, and paid all fees with respect to such reports, and so far as appears of record said corporation has legal existence and is in good standing with this office.



In testimony of which,
I have hereunto affixed the
Great Seal of the Commonwealth
on the date first above written.

Secretary of the Commonwealth

William Travin Galetin

Certificate Number: 21020277250

Verify this Certificate at: http://corp.sec.state.ma.us/CorpWeb/Certificates/Verify.aspx

Processed by: NMa

BYLAWS

OF

617 THERAPEUTIC HEALTH CARE INC.

ARTICLE I

Offices

- Section 1.1 <u>Business Office</u>. The principal office of the corporation shall be located either within or outside the Commonwealth of Massachusetts, as the board of directors may designate. The corporation may have such other offices, either within or outside the Commonwealth of Massachusetts, as the board of directors may designate or as the business of the corporation may require from time to time.
- Section 1.2 Registered Office. The registered office of the corporation required by the Massachusetts Business Corporation Act shall be located within the Commonwealth of Massachusetts and may but need not be identical with the corporation's principal office if the same is located in Massachusetts; provided, however, that the registered office of the Corporation shall be the business office or residence of the registered agent.

ARTICLE II

Shareholders

- Section 2.1 Annual Meeting. The annual meeting of the shareholders shall be held on the first Tuesday in the month of February in each year, at the hour of 10:00 a.m., or at such other time or on such other day as shall be fixed by the board of directors, for the purpose of electing directors and for the transaction of such other business as may come before the meeting. If the day fixed for the annual meeting is a legal holiday in the Commonwealth of Massachusetts, such meeting shall be held on the next succeeding business day.
- Section 2.2 Special Meetings. Special meetings of the shareholders for any purpose or purposes, unless otherwise prescribed by statute, may be called by the president, the chairman, or the board of directors and shall be called upon written demand of the holders of not less than one-tenth (1/10) of all outstanding votes of the corporation entitled to be cast at the meeting, which demand shall be delivered to the corporation's secretary and shall describe the purpose or purposes for which the meeting is to be held.
- Section 2.3 <u>Place of Meeting</u>. The board of directors or any person authorized to call an annual or special meeting may designate any place, either within or outside the

Commonwealth of Massachusetts, as the place of meeting for any annual meeting or for any special meeting of the shareholders, unless all shareholders entitled to vote at a meeting designate, by written consents which may be in the form of waivers of notice or otherwise, a different place either within or outside the Commonwealth of Massachusetts as the place for the holding of such meeting. If no designation is made by either the directors or the unanimous action of the shareholders, or if a special meeting is otherwise called, the place of meeting shall be the principal office of the corporation in Massachusetts.

Section 2.4 Notice of Meeting.

- (a) Required Notice. Written notice stating the place, day and hour of the meeting, and in the case of a special meeting the purpose or purposes for which the meeting is called, shall unless otherwise prescribed by statute be delivered not fewer than ten (10) nor more than sixty (60) days prior to the date of the meeting, either personally or by mail, by or at the direction of the president, the secretary, or the officer or other persons calling the meeting, to each shareholder of record entitled to receive notice of such meeting. If mailed, such notice shall be deemed to be delivered when deposited in the United States mail, addressed to the shareholder at his address as it appears on the stock transfer books of the corporation, with postage thereon prepaid.
- (b) Adjourned Meeting. If any shareholder meeting is adjourned to a different date, time, or place, notice need not be given of the new date, time, and place if the same is announced at the meeting before adjournment. If a new record date for the adjourned meeting is or must be fixed (see Section 2.5 of this Article II) then notice must be given pursuant to the requirements of paragraph (a) of this Section 2.4 to those persons who are shareholders as of the new record date.
- (c) Waiver of Notice. A shareholder may waive notice of the meeting, or any other notice required by the Massachusetts Business Corporation Act, articles of incorporation, or bylaws, by a writing signed by the shareholder entitled to the notice, which writing shall be delivered to the corporation either before or after the date and time stated in the notice for inclusion in the minutes or filing with the corporate records.

A shareholder's attendance at a meeting:

- (1) waives objection to lack of notice or defective notice of the meeting unless the shareholder at the beginning of the meeting objects to holding the meeting or transacting business at the meeting;
- (2) waives objection to consideration of a particular matter at the meeting that is not within the purpose or purposes described in the meeting notice, unless the shareholder objects to considering the matter when it is presented.
- (d) Contents of Notice. The notice of each special shareholder meeting shall include a description of the purpose or purposes for which the meeting is called and shall be accompanied by such other materials as are required by the Massachusetts Business Corporation

Act. Except as provided in the Massachusetts Business Corporation Act, the notice of an annual shareholder meeting need not include a description of the purpose or purposes for which the meeting is called.

- Section 2.5 Fixing of Record Date. For the purpose of determining shareholders entitled to notice of or to vote at any meeting of shareholders or at any adjournment thereof, or for determining shareholders entitled to receive payment of any dividend, or in order to make a determination of shareholders for any other proper purpose, the board of directors may, in advance, fix a date as the record date, which date in any case shall be not more than seventy (70) days prior to the date on which the particular action requiring such determination of shareholders is to be taken. If no record date is fixed for the determination of shareholders entitled to notice of or to vote at a meeting of shareholders, or for the determination of shareholders entitled to receive payment of a dividend, the record date for the determination of such shareholders shall be:
- (a) with respect to an annual shareholder meeting or any special shareholder meeting called by the board or any person authorized to call the meeting, the day before the first notice is delivered to shareholders;
- (b) with respect to a special shareholder meeting demanded by the shareholders, the date the first shareholder signs the demand; and
- (c) with respect to a distribution to shareholders (other than one involving a repurchase or reacquisition of shares), the date the board authorizes the distribution.
- Section 2.6 Shareholder List. The officer or agent having charge of the stock transfer books for shares of the corporation shall make a complete record of the shareholders entitled to vote at each meeting of shareholders or at any adjournment thereof, arranged in alphabetical order, with the address of each shareholder and the number of shares held by each. The list must be arranged by voting group, if applicable, and within each voting group by class or series of shares, if applicable. The shareholder list must be available for inspection by any shareholder beginning two (2) business days after the giving of notice of the meeting for which the list was prepared and continuing through the meeting. The list shall be available at the corporation's principal office or at a place identified in the meeting notice in the city or town where the meeting is to be held. A shareholder or his agent or attorney is entitled upon written demand to inspect and, subject to the requirements of the Massachusetts Business Corporation Act, to copy the shareholder list during regular business hours and at his expense during the period the list is available for inspection.
- Section 2.7 Quorum. If the articles of incorporation or the Massachusetts Business Corporation Act provide for voting by a single voting group on a matter, action on that matter is taken when voted upon by that voting group.

Shares entitled to vote as a separate voting group may take action on a matter at a meeting only if a quorum of those shares exists with respect to that matter. Unless the articles of incorporation, these bylaws, or the Massachusetts Business Corporation Act provide otherwise, a

majority of the votes entitled to be cast on the matter by the voting group constitutes a quorum of that voting group for action on that matter.

If the articles of incorporation or the Massachusetts Business Corporation Act provide for voting by two or more voting groups on a matter, action on that matter is taken only when voted upon by each of those voting groups counted separately as provided in MGL Ch. 156D. Action may be taken by one voting group on a matter even though no action is taken by another voting group entitled to vote on that matter.

Once a share is represented for any purpose at a meeting it is deemed present for quorum purposes for the remainder of the meeting and for any adjournment of that meeting unless a new record date is or must be set for such adjourned meeting.

If a quorum exists, a matter (other than the election of directors) is approved if the votes cast favoring the action exceed the votes cast opposing the action, unless the articles of incorporation, these bylaws, or the Massachusetts Business Corporation Act require a greater number of affirmative votes.

With respect to voting groups, if a quorum exists, a matter (other than the election of directors) is approved by a voting group if the votes cast within the voting group favoring the action exceed the votes cast opposing the action, unless the articles of incorporation, these bylaws, or the Massachusetts Business Corporation Act require a greater number of affirmative votes.

- Section 2.8 <u>Proxies.</u> At all meetings of shareholders a shareholder may vote in person or by proxy executed in writing by the shareholder or by his duly authorized attorney-in-fact. Such proxy shall be filed with the secretary of the corporation before or at the time of the meeting. No proxy shall be valid after eleven (11) months from the date of its execution unless otherwise provided in the proxy.
- Section 2.9 <u>Voting of Shares</u>. Each outstanding share entitled to vote shall be entitled to one vote upon each matter submitted to a vote at a meeting of shareholders.
- Section 2.10 <u>Voting of Shares by Certain Holders</u>. Shares standing in the name of another corporation may be voted by an officer, agent, or proxy of such corporation as its bylaws may prescribe or, in the absence of any such provision, as its board of directors may determine.

Shares of the corporation's stock are not entitled to vote if they are owned, directly or indirectly, by another corporation, whether domestic or foreign, and the corporation owns, directly or indirectly, a majority of the shares entitled to vote for directors of such other corporation; provided, however, that the power of a corporation to vote any shares, including its own shares, held by it in a fiduciary capacity shall not be limited by the foregoing restriction.

Redeemable shares of the corporation's stock are not entitled to vote after notice of redemption has been mailed to the stockholders and a sum sufficient to redeem said shares has been deposited with a bank, trust company, or other financial institution under an irrevocable obligation to pay the redemption price to the holders upon surrender of their shares.

Section 2.11 Corporation's Acceptance of Votes.

- (a) If the name signed on a vote, consent, waiver, or proxy corresponds to the name of a shareholder, the corporation, if acting in good faith, is entitled to accept the vote, consent, waiver, or proxy and give it effect as the act of the shareholder.
- (b) If the name signed on a vote, consent, waiver, or proxy does not correspond to the name of its shareholder, the corporation, if acting in good faith, is nevertheless entitled to accept the vote, consent, waiver, or proxy and give it effect as the act of the shareholder if:
 - the shareholder is an entity as defined in the Massachusetts Business Corporation Act and the name signed purports to be that of an officer or agent of the entity; or
 - (2) the name signed purports to be that of an administrator, executor, guardian, or conservator representing the shareholder and, if the corporation requests, evidence of fiduciary status acceptable to the corporation has been presented with respect to the vote, consent, waiver, or proxy; or
 - (3) the name signed purports to be that of a receiver or trustee in bankruptcy of the shareholder and, if the corporation requests, evidence of this status acceptable to the corporation has been presented with respect to the vote, consent, waiver, or proxy; or
 - (4) the name signed purports to be that of a pledgee, beneficial owner, or attorney-in-fact of the shareholder and, if the corporation requests, evidence acceptable to the corporation of the signatory's authority to sign for the shareholder has been presented with respect to the vote, consent, waiver, or proxy; or
 - (5) two or more persons are shareholders as co-tenants or fiduciaries and the name signed purports to be the name of at least one of the co-tenants and the person signing appears to be acting on behalf of all of the co-tenants.
- (c) The corporation is entitled to reject a vote, consent, waiver, or proxy if the secretary or other officer or agent authorized to tabulate votes, acting in good faith, has reasonable basis for doubt about the validity of the signature on such vote, consent, waiver, or proxy, or about the signatory's authority to sign for the shareholder.
- (d) The corporation and its officer or agent who accepts or rejects a vote, consent, waiver, or proxy in good faith and in accordance with the standards of this section are not liable for damages to the shareholder for the consequences of acceptance or rejection.

(e) Corporate action based upon the acceptance or rejection of a vote, consent, waiver, or proxy under this section is valid unless a court of competent jurisdiction determines otherwise.

Section 2.12 Informal Action by Shareholders.

- (a) Unanimous Consent. Any action required or permitted to be taken at a meeting of the shareholders may be taken without a meeting if one or more consents in writing, setting forth the action so taken and signed by all of the shareholders entitled to vote with respect to the subject matter thereof (except as may be provided by the next paragraph) are delivered to the corporation for inclusion in the minutes or filing in the corporate record book. If the action to be taken requires that notice be given to non-voting shareholders, the corporation shall give the non-voting shareholders written notice of the proposed action at least ten (10) days before the action is taken, which notice shall contain or be accompanied by the same material that would have been required to be sent to a non-voting shareholder in a notice of meeting at which the proposed action would have been submitted to the shareholders for action. A consent signed under this section has the same effect as a vote taken at a meeting and may be described as such in any document.
- (b) Less Than Unanimous Consent. If provided in the articles of incorporation, any action required or permitted to be taken at a shareholder meeting may be taken without a meeting, without prior notice and without a vote, by that number of shareholders having not less than the minimum number of votes that would be necessary to take such action at a meeting at which all shares entitled to vote thereon were present and voted. The action must be evidenced by one or more written consents describing the action taken and signed by that number of shareholders required to take such action, indicating the date of the signature of each shareholder and delivered by hand, or by certified or registered mail, return receipt requested, to the corporation for inclusion in the minutes or for filing with the corporate records. No written consent shall be effective to take the corporate action referred to therein unless it is delivered in the manner required by this paragraph to the corporation within sixty (60) days of the earliest dated consent. The date of the corporate action shall be the date of delivery to the corporation as required by this paragraph. The corporation must give the shareholders who did not consent in writing (including holders of non-voting shares, if any) prompt written notice of the action. The notice shall contain or be accompanied by the same material that would have been required to be sent to a non-voting shareholder in a notice of meeting at which the proposed action would have been submitted to the shareholders for action including, when appropriate, the dissenters' notice required by MGL CH. 156D. The dissenters' notice shall be sent no later than ten (10) days after the date on which the corporate action was taken.

ARTICLE III

Board of Directors

- Section 3.1 <u>General Powers</u>. The business and affairs of the corporation shall be managed under the direction of the board of directors.
- Section 3.2 <u>Number, Tenure and Qualifications</u>. The board of directors shall consist of one or more individuals, with the number fixed by the shareholders at the annual meeting or by the board of directors. Directors need not be residents of the Commonwealth of Massachusetts or shareholders of the corporation. This provision of the bylaws shall not be amended or revoked without the unanimous approval of the shareholders.
- Section 3.3 <u>Regular Meetings</u>. A regular meeting of the board of directors shall be held without notice other than this bylaw provision immediately after and at the same place as the annual meeting of shareholders. The board of directors may provide by resolution the time and place, either within or outside the Commonwealth of Massachusetts, for the holding of additional regular meetings without notice other than such resolution.
- Section 3.4 <u>Special Meetings</u>. Special meetings of the board of directors may be called by or at the request of the president, the chairman, or any two directors. The person or persons authorized to call special meetings of the board of directors may fix any place, either within or without the Commonwealth of Massachusetts, as the place for holding any special meeting of the board of directors called by such person or persons.
- Notice. Effective notice of any special meeting shall be given at least two (2) days prior to the meeting by written notice to each director unless oral notice is reasonable under the circumstances. Such notice may be communicated in person, by telephone, telegraph, teletype, fax, or other form of wire or wireless communication; by mail or by private carrier; or by such other means as are allowed by the Massachusetts Corporation Act. Written notice is effective at the earlier of: receipt, five (5) days after deposit in the U.S. mail, or, if sent by certified mail, on the date shown on the return receipt. Oral notice is effective when communicated. Any director may waive notice of any meeting by signing a written waiver of notice which shall be filed with the corporation's minutes or corporate records. The attendance of a director at a meeting shall constitute a waiver of notice of such meeting except where a director attends a meeting for the express purpose of objecting to the transaction of any business thereat and at the beginning of the meeting (or promptly upon his arrival) objects to holding the meeting or transacting business at the meeting and thereafter does not vote for or assent to any action at the meeting. Neither the business to be transacted at nor the purpose of any regular or special meeting of the board of directors need be specified in the notice or waiver of notice of such meeting.
- Section 3.6 <u>Telephone Participation and Meeting</u>. All directors may participate in a regular or special meeting or may hold such meetings by means of a conference telephone or

similar communications equipment by means of which all persons participating in the meeting can hear each other, and such participation shall constitute presence at the meeting.

- Section 3.7 Quorum. A majority of the number of directors fixed in the manner prescribed by Section 3.2 shall constitute a quorum for the transaction of business at any meeting of the board of directors.
- Section 3.8 <u>Manner of Acting</u>. The act of the majority of the directors present at a meeting at which a quorum is present shall be the act of the board of directors.
- Section 3.9 Action Without a Meeting. Any action required or permitted to be taken by the board of directors at a meeting may be taken without a meeting if a consent or consents in writing setting forth the action so taken shall be signed by all of the directors and filed with the corporate records.
- Section 3.10 <u>Vacancies</u>. If a vacancy occurs on the board of directors, including a vacancy resulting from an increase in the number of directors, the shareholders may fill the vacancy. During such time that the shareholders fail or are unable to fill such vacancy, then and until the shareholders act:
 - (a) the board of directors may fill the vacancy; or
- (b) if the directors remaining in office constitute fewer than a quorum of the board, they may fill the vacancy by the affirmative vote of a majority of all the directors remaining in office.

If the vacant office was held by a director elected by a voting group of shareholders, only the holders of shares of that voting group are entitled to vote to fill the vacancy if it is filled by the shareholders.

A vacancy that will occur at a specific later date (by reason of a resignation effective at a later date) may be filled before the vacancy occurs but the new director may not take office until the vacancy occurs.

The term of a director elected to fill a vacancy expires at the next shareholder meeting at which directors are elected. If the term expires, however, such director shall continue to serve until his successor is elected and qualified or until there is a decrease in the number of directors.

- Section 3.11 <u>Compensation</u>. By resolution of the board of directors, each director may be paid his expenses, if any, of attendance at each meeting of the board of directors and may be paid a stated retainer as director or a fixed sum for attending each meeting of the board of directors or both. No such payment shall preclude any director from serving the corporation in any other capacity and receiving compensation therefor.
- Section 3.12 <u>Presumption of Assent.</u> A director who is present when corporate action is taken at a meeting of the board of directors or a committee of the board of directors is deemed

to have assented to the action taken unless: (1) he objects at the beginning of the meeting (or promptly upon his arrival) to holding such meeting or to transacting business thereat, or (2) his dissent or abstention from the action taken is entered in the minutes of the meeting, or (3) he delivers written notice of his dissent or abstention to the presiding officer of the meeting before its adjournment or to the corporation immediately after adjournment of the meeting. The right of dissent or abstention is not available to a director who votes in favor of the action taken.

Section 3.13 Director Committees.

- (a) Creation of Committees. Unless the articles of incorporation provide otherwise, the board of directors may create one or more committees and appoint members of the board of directors to serve on them. Each committee must have two or more members who shall serve at the pleasure of the board of directors.
- (b) Selection of Members. The creation of a committee and the appointment of members to it must be approved by the greater of (1) a majority of all the directors in office when the action is taken, or (2) the number of directors required by the articles of incorporation to take such action under MGL Ch. 156D.
- (c) Required Procedures. Sections 3.3, 3.4, 3.5, 3.6, 3.7, 3.8 and 3.9 of these bylaws, which govern meetings, action without meetings, notice and waiver of notice and quorum and voting requirements of the board of directors, apply to committees and their members.
- (d) **Authority**. To the extent specified by the board of directors or in the articles of incorporation or bylaws, each committee may exercise the authority of the board of directors pursuant to MGL Ch. 156D; provided, however, that a committee may not:
 - (1) authorize distributions:
 - approve action that the Massachusetts Business Corporation Act requires be approved by shareholders;
 - (3) fill vacancies on the board of directors or on any of its committees:
 - (4) amend the articles of incorporation pursuant to Section 10.02 of the Massachusetts Business Corporation Act;
 - (5) adopt, amend, or repeal bylaws;
 - approve a plan of merger not requiring shareholder approval;
 - (7) authorize or approve reacquisition of shares, except according to a formula or method prescribed by the board of directors; or

(8) authorize or approve the issuance or sale or contract for sale of shares, or determine the designation and relative rights, preferences and limitations of a class or series of shares, except that the board of directors may authorize a committee (or a senior executive officer of the corporation) to do so within limits specifically prescribed by the board of directors.

ARTICLE IV

Officers

- Section 4.1 Number. The officers of the corporation shall be a president and a secretary, both of whom shall be appointed by the board of directors. Such other officers and assistant officers as may be deemed necessary may be appointed by the board of directors. Any two or more offices may be held by the same person.
- Section 4.2 <u>Appointment and Term of Office</u>. The officers of the corporation shall be appointed annually by the board of directors at the first meeting of the board of directors held after each annual meeting of the shareholders. If the appointment of officers shall not be made at such meeting, such appointment shall be made as soon thereafter as conveniently may be. Each officer shall hold office until his successor shall have been duly appointed and shall have qualified or until his death or until he shall resign or shall have been removed in the manner hereinafter provided.
- Section 4.3 <u>Removal</u>. Any officer or agent may be removed by the board of directors whenever, in its judgment, the best interests of the corporation will be served thereby, but such removal shall be without prejudice to the contract rights, if any, of the person so removed. Appointment of an officer or agent shall not in and of itself create contract rights.
- Section 4.4 <u>Vacancies</u>. A vacancy in any office because of death, resignation, removal, disqualification, or otherwise may be filled by the board of directors for the unexpired portion of the term.
- Section 4.5 <u>Chairman of the Board.</u> The chairman of the board of directors, if any is appointed, shall be the principal officer of the board of directors and shall in general supervise and control the business and affairs of the board. He shall, when present, preside at all meetings of the board of directors. He may sign with the secretary or with any other proper officer of the corporation thereunto authorized by the board of directors: certificates for shares of the corporation, deeds, mortgages, bonds, contracts, or other instruments which the board of directors has authorized to be executed, except in cases where the signing and execution thereof shall be expressly delegated by the board of directors or by these bylaws to some other officer or agent of the corporation, or which is required by law to be otherwise signed or executed.
- Section 4.6 <u>President</u>. The president shall be the principal executive officer of the corporation and, subject to the control of the board of directors, shall in general supervise and

control all of the business and affairs of the corporation. He shall, when present, preside at all meetings of the shareholders and, unless the board has elected a chairman, at meetings of the board of directors. He may sign with the secretary or with any other proper officer of the corporation thereunto authorized by the board of directors, certificates for shares of the corporation the issuance of which shall have been authorized by resolution of the board, deeds, mortgages, bonds, contracts, or other instruments which the board of directors has authorized to be executed, except in cases where the signing and execution thereof shall be expressly delegated by the board of directors or by these bylaws to some other officer or agent of the corporation, or which is required by law to be otherwise signed or executed; and in general shall perform all duties incident to the office of president and such other duties as may be prescribed by the board of directors from time to time.

- Section 4.7 The Vice-Presidents. In the absence of the president or in the event of his death, inability, or refusal to act, the vice-president, if any (or, in the event there be more than one vice-president, the vice-presidents in the order designated at the time of their election or, in the absence of any designation, then in the order of their election) shall perform the duties of the president and when so acting shall have all the powers of and be subject to all the restrictions upon the president. Any vice-president may sign, with the secretary or with an assistant secretary, certificates for shares of the corporation the issuance of which shall have been authorized by resolution of the board and shall perform such other duties as from time to time may be assigned to him by the president or by the board of directors.
- Section 4.8 The Secretary. The secretary shall: (a) keep the minutes of the proceedings of the shareholders and of the board of directors in one or more books provided for that purpose; (b) see that all notices are duly given in accordance with the provisions of these bylaws or as required by law; (c) be custodian of the corporate records of the corporation; (d) keep a register of the post office address of each shareholder which shall be furnished to the secretary by such shareholder; (e) sign with the president or a vice-president certificates for shares of the corporation the issuance of which shall have been authorized by resolution of the board of directors; (f) have general charge of the stock transfer books of the corporation; and (g) in general perform all duties incident to the office of secretary and such other duties as from time to time may be assigned to him by the president or by the board of directors.
- Section 4.9 The Treasurer. The treasurer if any is appointed and, if none, then the president shall: (a) have charge and custody of and be responsible for all funds and securities of the corporation; (b) receive and give receipts for monies due and payable to the corporation from any source whatsoever and deposit all such monies in the name of the corporation in such banks, trust companies, or other depositories as may be authorized by the board of directors; (c) sign with the president or a vice president certificates for shares of the corporation the issuance of which shall have been authorized by resolution of the board of directors; and (d) in general perform all of the duties incident to the office of treasurer and such other duties as from time to time may be assigned to him by the president or by the board of directors.
- Section 4.10 <u>Assistant Secretaries and Assistant Treasurers</u>. The assistant secretaries or assistant treasurers, when authorized by the board of directors, may sign with the president or a vice-president certificates for shares of the corporation the issuance of which shall have been

authorized by a resolution of the board of directors. The assistant secretaries and assistant treasurers, in general, shall perform such duties as shall be assigned to them by the secretary or the treasurer, respectively, or by the president or the board of directors.

Section 4.11 <u>Salaries</u>. The salaries of the officers shall be fixed from time to time by the board of directors and no officer shall be prevented from receiving such salary by reason of the fact that he is also a director of the corporation.

ARTICLE V

Certificates for Shares and Their Transfer

- Section 5.1 <u>Certificates for Shares.</u> Certificates representing shares of the corporation shall be in such form as shall be determined by the board of directors. Such certificates shall be signed by the president or a vice-president, or chairman or vice chairman of the board of directors, and by the secretary or an assistant secretary, or the treasurer or an assistant treasurer, and may be sealed with the corporate seal or a facsimile thereof. The signatures of such officers upon a certificate may be facsimiles if the certificate is manually signed on behalf of a transfer agent or a registrar other than the corporation itself or one of its employees. Each certificate for shares shall be consecutively numbered or otherwise identified. The name and address of the person to whom the shares represented thereby are issued, with the number of shares and date of issue, shall be entered on the stock transfer books of the corporation. All certificates surrendered to the corporation for transfer shall be canceled and no new certificate shall be issued until the former certificate for a like number of shares shall have been surrendered and canceled, except that in case of a lost, destroyed, or mutilated certificate a new one may be issued therefor upon such terms and indemnity to the corporation as the board of directors may prescribe.
- Section 5.2 Shares Without Certificates. The board may authorize the issuance of some or all of the shares or of any or all of its classes or series without certificates. Within a reasonable time after the issue or transfer of shares without certificates, the corporation shall send the shareholder a written statement of the information that is otherwise required to be included in a share certificate under the Massachusetts Business Corporation Act and a statement of any restrictions upon transfer of the shares, if applicable.
- Section 5.3 <u>Transfer of Shares</u>. Transfer of shares of the corporation shall be made only on the stock transfer books of the corporation by the holder of record thereof or by his legal representative, who shall furnish proper evidence of authority to transfer, or by his attorney thereunto authorized by power of attorney duly executed and filed with the secretary of the corporation, and upon surrender for cancellation of the certificate for such shares. The person in whose name shares stand on the books of the corporation shall be deemed by the corporation to be the owner thereof for all purpose.
- Section 5.4 Restrictions on Transfer of Shares. In the event a shareholder desires to sell, encumber, transfer, or otherwise dispose of all or any portion of the shares of stock owned

by him and receives a bona fide offer therefor, he must first provide the corporation with written notice of such desire. The notice shall contain the name and address of the proposed transferee, the number of shares intended to be transferred and the consideration to be received by the shareholder for such shares. A copy of the offer made to the shareholder by the proposed transferee shall be attached to said notice. The corporation shall have right of first refusal relative to the said stock whereby it shall be entitled to purchase said stock at the price offered to shareholder within ninety (90) days of the date on which the shareholder gives the corporation the aforesaid written notice. In the event the corporation exercises its aforesaid right, the purchase price shall be payable in quarterly installments over five (5) years at ten percent (10%) interest per annum. In the event the corporation fails or refuses to exercise its right of first refusal, the shareholder shall then offer to sell said stock to the remaining stockholders of the corporation upon the same terms and conditions as hereinabove set forth with respect to the corporation. If the remaining shareholders refuse to purchase under the terms hereof all of the shares of stock which are the subject of the original offer made to the selling shareholder, the offeree shareholder shall then be entitled to sell, encumber, or otherwise transfer said stock free of these restrictions; provided, however, that if the aforesaid transaction is not consummated with the original offeror the shares of stock in question will once again become subject to these restrictions.

Section 5.5 Selection Transfer Restriction. Notwithstanding any other transfer restrictions contained in these bylaws or in any agreement by and among the shareholders or by and among the corporation and its shareholders, at any time during which the corporation has an election in effect to be taxed pursuant to Subchapter S of the Internal Revenue Code of 1986, I.R.C. Section 1361, et seq., or any successor provisions of the Internal Revenue Code, no shareholder shall transfer all or part of his shares of stock in the corporation to any person or entity who is not an eligible shareholder of shares of an S corporation stock pursuant to I.R.C. Section 1361, the Treasury Regulations promulgated thereunder, or any successor provisions without first securing the unanimous written consent of the corporation's shareholders. Upon any shareholder's receipt or the extension of any offer to sell, exchange, or transfer shares to an ineligible shareholder subject to this section, the shareholder making or receiving such offer shall notify the corporation's board of directors, who shall then call a special meeting of the shareholders for the purpose of granting unanimous approval of or rejecting the proposed transfer.

ARTICLE VI

Dividends

The board of directors may from time to time declare, and the corporation may pay, dividends on its outstanding shares in the manner and upon the terms and conditions provided by law and by the corporation's articles of incorporation.

ARTICLE VII

Corporate Seal

The board of directors may authorize a corporate seal which shall have inscribed thereon the name of the corporation and the state and year of incorporation.

ARTICLE VIII

Emergency Bylaws

Unless the articles of incorporation provide otherwise, the following provisions of this Article VIII ("Emergency Bylaws"), shall be effective when a quorum of the corporation's directors cannot be readily assembled because of some catastrophic event (an "emergency").

During such emergency:

- Section 8.1 <u>Notice of Board Meetings</u>. Any member of the board of directors or any of the officers may call a meeting of the board of directors. Notice of such meeting need be given only to those directors whom it is practicable to reach, and may be given in any practical and reasonable manner under the circumstances, including by publication and radio.
- Section 8.2 <u>Temporary Directors and Quorum.</u> One or more officers of the corporation present at the emergency board meeting, as is necessary to achieve a quorum, shall be considered to be directors for the meeting, and shall so serve in order of rank, and within the same rank, in order of seniority.
- Section 8.3 <u>Actions Permitted To Be Taken</u>. The board as constituted in paragraph 8.2, and after notice as set forth in paragraph 8.1 may:
 - (a) prescribe emergency powers to any officer of the corporation;
 - (b) delegate to any officer or director, any of the powers of the board of directors;
- (c) designate lines of succession of officers and agents in the event that any of them are unable to discharge their duties;
- (d) relocate the principal place of business or designate successive or simultaneous principal places of business; or
- (e) take any other action convenient, helpful, or necessary to carry on the business of the corporation.

ARTICLE IX

Amendments

Except as otherwise provided by applicable law, these bylaws may be altered, amended, or repealed and new bylaws may be adopted by the board of directors, subject to repeal or change by action of the shareholders.

ARTICLE X

Indemnification of Directors and Officers

The corporation shall indemnify each of its directors or officers, or former directors or officers, or any person who may have served at its request as a director or officer of another corporation, partnership, joint venture, trust, or other enterprise, to the fullest extent permitted by law.

ADOPTED: Oct. 10, 2018

Richard Gin, Secretary

MA SOC Filing Number: 201831077230 Date: 9/6/2018 12:05:00 PM



The Commonwealth of Massachusetts William Francis Galvin

Secretary of the Commonwealth, Corporations Division One Ashburton Place, 17th floor Boston, MA 02108-1512 Telephone: (617) 727-9640

Special Filing Instructions

Minimum Fee: \$250.00

Articles of Organization

(General Laws, Chapter 156D, Section 2.02; 950 CMR 113.16)

Identification Number: 001344367

ARTICLE I

The exact name of the corporation is:

617 THERAPEUTIC HEALTH CARE INC.

ARTICLE II

Unless the articles of organization otherwise provide, all corporations formed pursuant to G.L. C156D have the purpose of engaging in any lawful business. Please specify if you want a more limited purpose:

THE INITIAL PURPOSE OF THE CORPORATION IS TO SUBMIT APPLICATIONS WITH ALL APP LICABLE MASSACHUSETTS REGULATORY AGENCIES TO OBTAIN AUTHORIZATION TO ENG AGE IN THE CULTIVATION, TRANSPORTATION AND DISTRIBUTION OF AGRICULTURAL PRO DUCTS, TO THE EXTENT PERMITTED, AND IN ACCORDANCE WITH MASSACHUSETTS LAW, AND TO ENGAGE IN ANY OTHER BUSINESS IN WHICH A MASSACHUSETTS CORPORATION I S AUTHORIZED TO ENGAGE. THE CORPORATION WILL NOT ENGAGE IN ANY ACTIVITY REQ UIRING THE APPROVAL AND ENDORSEMENT OF THE DEPARTMENT OF PUBLIC HEALTH OR THE CANNABIS CONTROL COMMISSION UNTIL SUCH AUTHORIZATIONS HAVE BEEN RECEI VED.

ARTICLE III

State the total number of shares and par value, if any, of each class of stock that the corporation is authorized to issue. All corporations must authorize stock. If only one class or series is authorized, it is not necessary to specify any particular designation.

Class of Stock	Par Value Per Share Enter 0 if no Par		red by Articles or Amendments Total Par Value	Total Issued and Outstanding <i>Num of Shares</i>	
CNP	\$0.00000	200,000	\$0.00	0	

G.L. C156D eliminates the concept of par value, however a corporation may specify par value in Article III. See G.L. C156D Section 6.21 and the comments thereto.

ARTICLE IV

If more than one class of stock is authorized, state a distinguishing designation for each class. Prior to the issuance of any shares of a class, if shares of another class are outstanding, the Business Entity must provide a description of the preferences, voting powers, qualifications, and special or relative rights or privileges of that class and of each other class of which shares are outstanding and of each series then established within any class.

ARTICLE V

The restrictions, if any, imposed by the Articles of Organization upon the transfer of shares of stock of any class are:

N/A

ARTICLE VI

Other lawful provisions, and if there are no provisions, this article may be left blank.

LIMITATION OF DIRECTOR LIABILITY. EXCEPT TO THE EXTENT THAT CHAPTER 156D OF THE MASSACHUSETTS GENERAL LAWS PROHIBITS THE ELIMINATION OR LIMITATION OF L IABILITY OF DIRECTORS FOR BREACHES OF FIDUCIARY DUTY, NO DIRECTOR OF THE CORP ORATION SHALL BE PERSONALLY LIABLE TO THE CORPORATION OR ITS STOCKHOLDERS FOR MONETARY DAMAGES FOR ANY BREACH OF FIDUCIARY DUTY AS A DIRECTOR, NOT WITHSTANDING ANY PROVISION OF LAW IMPOSING SUCH LIABILITY. NO AMENDMENT T O OR REPEAL OF THIS PROVISION SHALL APPLY TO OR HAVE ANY EFFECT ON THE LIABILI TY OR ALLEGED LIABILITY OF ANY DIRECTOR OF THE CORPORATION FOR OR WITH RESPE CT TO ANY ACTS OR OMISSIONS OF SUCH DIRECTOR OCCURRING PRIOR TO SUCH AMEND MENT. B. SHAREHOLDER VOTE REQUIRED TO APPROVE MATTERS ACTED ON BY SHAREHO LDERS. THE AFFIRMATIVE VOTE OF A MAJORITY OF ALL THE SHARES IN A GROUP ELIGIBL E TO VOTE ON A MATTER SHALL BE SUFFICIENT FOR THE APPROVAL OF THE MATTER, NO TWITHSTANDING ANY GREATER VOTE ON THE MATTER OTHERWISE REQUIRED BY ANY PR OVISION OF CHAPTER 156D OF THE GENERAL LAWS OF MASSACHUSETTS. C. SHAREHOLDE R ACTION WITHOUT A MEETING BY LESS THAN UNANIMOUS CONSENT. ACTION REQUIRE D OR PERMITTED BY CHAPTER 156D OF THE GENERAL LAWS OF MASSACHUSETTS TO BE T AKEN AT A STOCKHOLDERS' MEETING MAY BE TAKEN WITHOUT A MEETING BY SHAREHO LDERS HAVING NOT LESS THAN THE MINIMUM NUMBER OF VOTES NECESSARY TO TAKE THE ACTION AT A MEETING AT WHICH ALL SHAREHOLDERS ENTITLED TO VOTE ON THE A CTION ARE PRESENT AND VOTING. D. AUTHORIZATION OF DIRECTORS TO MAKE, AMEND OR REPEAL BYLAWS. THE BOARD OF DIRECTORS MAY MAKE, AMEND OR REPEAL THE BYL AWS IN WHOLE OR IN PART, EXCEPT WITH RESPECT TO ANY PROVISION THEREOF WHICH BY VIRTUE OF AN EXPRESS PROVISION IN CHAPTER 156D OF THE GENERAL LAWS OF MAS SACHUSETTS, THE ARTICLES OF ORGANIZATION OR THE BYLAWS REQUIRES ACTION BY T HE STOCKHOLDERS. E. AUTHORITY OF DIRECTORS TO CREATE NEW CLASSES AND SERIES OF SHARES. THE BOARD OF DIRECTORS, ACTING WITHOUT THE SHAREHOLDERS, MAY (A) RECLASSIFY ANY UNISSUED SHARES OF ANY AUTHORIZED CLASS OR SERIES INTO ONE O R MORE EXISTING OR NEW CLASSES OR SERIES, AND (B) CREATE ONE OR MORE NEW CLA SSES OR SERIES OF SHARES, SPECIFYING THE NUMBER OF SHARES TO BE INCLUDED THER EIN, THE DISTINGUISHING DESIGNATION THEREOF AND THE PREFERENCES, LIMITATIONS AND RELATIVE RIGHTS APPLICABLE THERETO, PROVIDED THAT THE BOARD OF DIRECTOR S MAY NOT APPROVE AN AGGREGATE NUMBER OF AUTHORIZED SHARES OF ALL CLASSES AND SERIES WHICH EXCEEDS THE TOTAL NUMBER OF AUTHORIZED SHARES SPECIFIED IN THE ARTICLES OF ORGANIZATION APPROVED BY THE SHAREHOLDERS.- F. INDEMNIFICATI ON. THE FOLLOWING INDEMNIFICATION PROVISIONS SHALL APPLY TO THE PERSONS EN UMERATED BELOW. 1. RIGHT TO INDEMNIFICATION OF DIRECTORS AND OFFICERS. THE C ORPORATION SHALL INDEMNIFY AND HOLD HARMLESS. TO THE FULLEST EXTENT PERMIT TED BY APPLICABLE LAW AS IT PRESENTLY EXISTS OR MAY HEREAFTER BE AMENDED, AN Y PERSON (AN "INDEMNIFIED PERSON") WHO WAS OR IS MADE OR IS THREATENED TO BE MADE A PARTY OR IS OTHERWISE INVOLVED IN ANY ACTION, SUIT OR PROCEEDING, WHE THER CIVIL, CRIMINAL, ADMINISTRATIVE OR INVESTIGATIVE (A "PROCEEDING"), BY REAS ON OF THE FACT THAT SUCH PERSON, OR A PERSON FOR WHOM SUCH PERSON IS THE LE GAL REPRESENTATIVE, IS OR WAS A DIRECTOR OR OFFICER OF THE CORPORATION OR, W HILE A DIRECTOR OR OFFICER OF THE CORPORATION, IS OR WAS SERVING AT THE REQUE

ST OF THE CORPORATION AS A DIRECTOR, OFFICER, EMPLOYEE OR AGENT OF ANOTHER CORPORATION OR OF A PARTNERSHIP, JOINT VENTURE, LIMITED LIABILITY COMPANY, TR UST, ENTERPRISE OR NONPROFIT ENTITY, INCLUDING SERVICE WITH RESPECT TO EMPLO YEE BENEFIT PLANS, AGAINST ALL LIABILITY AND LOSS SUFFERED AND EXPENSES (INCLU DING ATTORNEYS' FEES) REASONABLY INCURRED BY SUCH INDEMNIFIED PERSON IN SUC H PROCEEDING. NOTWITHSTANDING THE PRECEDING SENTENCE, EXCEPT AS OTHERWISE PROVIDED IN SECTION 3 OF THIS PART F, THE CORPORATION SHALL BE REQUIRED TO IND EMNIFY AN INDEMNIFIED PERSON IN CONNECTION WITH A PROCEEDING (OR PART THER EOF) COMMENCED BY SUCH INDEMNIFIED PERSON ONLY IF THE COMMENCEMENT OF SU CH PROCEEDING (OR PART THEREOF) BY THE INDEMNIFIED PERSON WAS AUTHORIZED IN ADVANCE BY THE BOARD OF DIRECTORS, OR AN AUTHORIZED COMMITTEE OF THE BOAR D OF DIRECTORS. 2. PREPAYMENT OF EXPENSES OF DIRECTORS AND OFFICERS. TO THE E XTENT PERMITTED BY LAW, THE CORPORATION SHALL PAY THE EXPENSES (INCLUDING A TTORNEYS' FEES) INCURRED BY AN INDEMNIFIED PERSON IN DEFENDING ANY PROCEEDI NG IN ADVANCE OF ITS FINAL DISPOSITION, PROVIDED, HOWEVER, THAT, TO THE EXTENT REQUIRED BY LAW, SUCH PAYMENT OF EXPENSES IN ADVANCE OF THE FINAL DISPOSITIO N OF THE PROCEEDING SHALL BE MADE ONLY UPON RECEIPT OF AN UNDERTAKING BY T HE INDEMNIFIED PERSON TO REPAY ALL AMOUNTS ADVANCED IF IT SHOULD BE ULTIMAT ELY DETERMINED THAT THE INDEMNIFIED PERSON IS NOT ENTITLED TO BE INDEMNIFIED UNDER THIS PART F OR OTHERWISE. 3. CLAIMS BY DIRECTORS AND OFFICERS. IF A CLAIM FOR INDEMNIFICATION OR ADVANCEMENT OF EXPENSES UNDER THIS PART F IS NOT PAI D IN FULL WITHIN 30 DAYS AFTER A WRITTEN CLAIM THEREFOR BY THE INDEMNIFIED PER SON HAS BEEN RECEIVED BY THE CORPORATION, THE INDEMNIFIED PERSON MAY FILE SU IT TO RECOVER THE UNPAID AMOUNT OF SUCH CLAIM AND, IF SUCCESSFUL IN WHOLE O R IN PART, SHALL BE ENTITLED TO BE PAID THE EXPENSE OF PROSECUTING SUCH CLAIM. I N ANY SUCH ACTION THE CORPORATION SHALL HAVE THE BURDEN OF PROVING THAT T HE INDEMNIFIED PERSON IS NOT ENTITLED TO THE REQUESTED INDEMNIFICATION OR AD VANCEMENT OF EXPENSES UNDER APPLICABLE LAW. 4. INDEMNIFICATION OF EMPLOYEE S AND AGENTS. THE CORPORATION MAY INDEMNIFY AND ADVANCE EXPENSES TO ANY P ERSON WHO WAS OR IS MADE OR IS THREATENED TO BE MADE OR IS OTHERWISE INVOLV ED IN ANY PROCEEDING BY REASON OF THE FACT THAT SUCH PERSON, OR A PERSON FO R WHOM SUCH PERSON IS THE LEGAL REPRESENTATIVE, IS OR WAS AN EMPLOYEE OR AG ENT OF THE CORPORATION OR, WHILE AN EMPLOYEE OR AGENT OF THE CORPORATION, I S OR WAS SERVING AT THE REQUEST OF THE CORPORATION AS A DIRECTOR, OFFICER, EM PLOYEE OR AGENT OF ANOTHER CORPORATION OR OF A PARTNERSHIP, JOINT VENTURE, <u>LIMITED LIABILITY COMPANY, TRUST, ENTERPRISE OR NONPROFIT ENTITY, INCLUDING SE</u> RVICE WITH RESPECT TO EMPLOYEE BENEFIT PLANS, AGAINST ALL LIABILITY AND LOSS S <u>UFFERED AND EXPENSES (INCLUDING ATTORNEY'S FEES) REASONABLY INCURRED BY SU</u> CH PERSON IN CONNECTION WITH SUCH PROCEEDING. THE ULTIMATE DETERMINATION OF ENTITLEMENT TO INDEMNIFICATION OF PERSONS WHO ARE NON-DIRECTOR OR OFFI <u>CER EMPLOYEES OR AGENTS SHALL BE MADE IN SUCH MANNER AS IS DETERMINED BY TH</u> E BOARD OF DIRECTORS, OR AN AUTHORIZED COMMITTEE OF THE BOARD OF DIRECTORS, IN ITS SOLE DISCRETION. NOTWITHSTANDING THE FOREGOING SENTENCE, THE CORPORA TION SHALL NOT BE REQUIRED TO INDEMNIFY A PERSON IN CONNECTION WITH A PROCE EDING INITIATED BY SUCH PERSON IF THE PROCEEDING WAS NOT AUTHORIZED IN ADVA NCE BY THE BOARD OF DIRECTORS, OR AN AUTHORIZED COMMITTEE OF THE BOARD OF D IRECTORS. 5. ADVANCEMENT OF EXPENSES OF EMPLOYEES AND AGENTS. THE CORPORAT ION MAY PAY THE EXPENSES (INCLUDING ATTORNEY'S FEES) INCURRED BY AN EMPLOYE E OR AGENT IN DEFENDING ANY PROCEEDING IN ADVANCE OF ITS FINAL DISPOSITION O N SUCH TERMS AND CONDITIONS AS MAY BE DETERMINED BY THE BOARD OF DIRECTOR S, OR AN AUTHORIZED COMMITTEE OF THE BOARD OF DIRECTORS. 6. NON-EXCLUSIVITY OF RIGHTS. THE RIGHTS CONFERRED ON ANY PERSON BY THIS PART F SHALL NOT BE EXC LUSIVE OF ANY OTHER RIGHTS WHICH SUCH PERSON MAY HAVE OR HEREAFTER ACQUIRE UNDER ANY COMMON LAW, STATUTE, PROVISION OF THESE ARTICLES OF ORGANIZATIO

N, BY-LAWS, AGREEMENT, VOTE OF STOCKHOLDERS OR DISINTERESTED DIRECTORS OR O THERWISE. 7. OTHER INDEMNIFICATION. THE CORPORATION'S OBLIGATION, IF ANY, TO I NDEMNIFY ANY PERSON WHO WAS OR IS SERVING AT ITS REQUEST AS A DIRECTOR, OFFI CER OR EMPLOYEE OF ANOTHER CORPORATION, PARTNERSHIP, LIMITED LIABILITY COMP ANY, JOINT VENTURE, TRUST, ORGANIZATION OR OTHER ENTERPRISE SHALL BE REDUCED BY ANY AMOUNT SUCH PERSON MAY COLLECT AS INDEMNIFICATION FROM SUCH OTHE R CORPORATION, PARTNERSHIP, LIMITED LIABILITY COMPANY, JOINT VENTURE, TRUST, O RGANIZATION OR OTHER ENTERPRISE. 8. INSURANCE. THE BOARD OF DIRECTORS MAY, T O THE FULL EXTENT PERMITTED BY APPLICABLE LAW AS IT PRESENTLY EXISTS, OR MAY H EREAFTER BE AMENDED FROM TIME TO TIME, AUTHORIZE THE CORPORATION TO PURCHA SE AND MAINTAIN AT THE CORPORATION'S EXPENSE INSURANCE: (A) TO INDEMNIFY THE CORPORATION FOR ANY OBLIGATION WHICH IT INCURS AS A RESULT OF THE INDEMNIFI CATION OF DIRECTORS, OFFICERS AND EMPLOYEES UNDER THE PROVISIONS OF THIS PAR T F; AND (B) TO INDEMNIFY OR INSURE DIRECTORS, OFFICERS AND EMPLOYEES AGAINST LIABILITY IN INSTANCES IN WHICH THEY MAY NOT OTHERWISE BE INDEMNIFIED BY THE CORPORATION UNDER THE PROVISIONS OF THIS PART F.

Note: The preceding six (6) articles are considered to be permanent and may be changed only by filing appropriate articles of amendment.

ARTICLE VII

The effective date of organization and time the articles were received for filing if the articles are not rejected within the time prescribed by law. If a *later* effective date is desired, specify such date, which may not be later than the *90th day* after the articles are received for filing.

Later Effective Date: Time:

ARTICLE VIII

The information contained in Article VIII is not a permanent part of the Articles of Organization.

a,b. The street address of the initial registered office of the corporation in the commonwealth and the name of the initial registered agent at the registered office:

Name: <u>JOHN F. BRADLEY</u>

No. and Street: PRINCE LOBEL TYE LLP

ONE INERNATIONAL PLACE, SUITE 3700

City or Town: BOSTON State: MA Zip: 02110 Country: USA

c. The names and street addresses of the individuals who will serve as the initial directors, president, treasurer and secretary of the corporation (an address need not be specified if the business address of the officer or director is the same as the principal office location):

Title	Individual Name	Address (no PO Box)
	First, Middle, Last, Suffix	Address, City or Town, State, Zip Code
PRESIDENT	KWONG CHAN	59 COURTLAND CIRCLE MILTON, MA 02186 USA
TREASURER	RICHARD GIN	60 GIBSON STREET BOSTON, MA 02122 USA
SECRETARY	RICHARD GIN	60 GIBSON STREET BOSTON, MA 02122 USA
DIRECTOR	KWONG CHAN	59 COURTLAND CIRCLE MILTON, MA 02186 USA

DIRECTOR	RICHARD GIN	60 GIBSON STREET BOSTON, MA 02122 USA							
d. The fiscal year end (i.e., tax year December	ear) of the corporation:								
e. A brief description of the type	of business in which the co	orporation intends to engage:							
CULTIVATE AND DISPENSE A	ARGRICULTURAL PRODU	<u>OUCTS</u>							
f. The street address (post office boxes are not acceptable) of the principal office of the corporation:									
No. and Street: 168 BE EVERE	EACHAM STREET ETT State: MA	Zip: <u>02149</u> Country: <u>USA</u>							
g. Street address where the reco located (post office boxes are not		ired to be kept in the Commonwealth are							
		an office of its transfer agent its registered office							
is acting as incorporator, type in	n the exact name of the busi came of the person signing o	the incorporator(s). (If an existing corporation siness entity, the state or other jurisdiction on behalf of said business entity and the title en.)							
© 2001 - 2018 Commonwealth of Massachu All Rights Reserved	setts								

MA SOC Filing Number: 201831077230 Date: 9/6/2018 12:05:00 PM

THE COMMONWEALTH OF MASSACHUSETTS

I hereby certify that, upon examination of this document, duly submitted to me, it appears that the provisions of the General Laws relative to corporations have been complied with, and I hereby approve said articles; and the filing fee having been paid, said articles are deemed to have been filed with me on:

September 06, 2018 12:05 PM

WILLIAM FRANCIS GALVIN

Heteram Frain Dalies

Secretary of the Commonwealth

617 Therapeutic Health Care, Inc. Plan for Obtaining Liability Insurance

617 Therapeutic Health Care will contract with an insurance provider, pursuant to 935 CMR 500.105(10)(a), for both general liability insurance and product liability insurance, each at for no less than \$1 million per occurrence and \$2 million per annum in aggregate. The deductible will be no higher than \$5,000 per occurrence.

If we are unable to sufficiently get coverage at these minimums, we will, pursuant to 935 CMR 500.105(10)(b) make every attempt to attain coverage as close as possible to these minimums, and supplement any difference by placing a minimum of \$250,000 in escrow to cover any potential liabilities and occurrences. Any withdrawal due to a liability issue or occurrence will be replenished within 10 days of any expenditure. Such reserves will remain in place until minimum coverage is obtained as outlined above, and as required by law.

In the event 617 has not yet established required insurance coverages, we shall continue to seek such coverage even if reserves have been placed into escrow for these purposes.





Mission



To provide the highest quality cannabis products and byproducts to qualified adult consumers, produced with efficient, innovative, and environmentally sound best practices, compliant among governing regulatory structures, and with respect for our host community.

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Vision



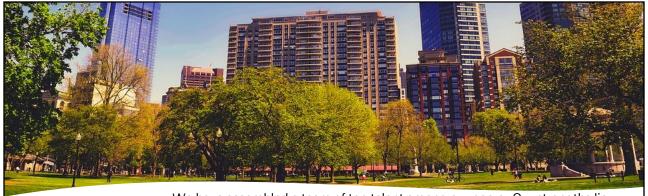
To build an industry-leading enterprise that successfully navigates complex legal structures to establish multiple, compliant entities.

To become distinguishable as a highly respected brand with a reputation as the preeminent organization for:

- Innovative, top-of-line services.
 Flexible scalability.
 Attracting top talent.

- Building the finest facilities.
 Producing safe, high-end cannabis consumables.

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Leadership



We have assembled a team of top talent among our peers. Our strengths lie among an ethos that finds exceptionalism through inclusiveness, shared-motivation, and self-challenge.

We bring not only extensive business experience, but also a thirst for innovation, a competitive spirit, a desire for constant improvement, and an ability to persevere.

Our team is Mass native, which gives us an advantage due to an ability to mine a lifetime of friendships, associations, connections, and business relationships.



Leadership Team



Leading purveyor and supplier of fresh poultry for all of Chinatown. Founder, first Boston funeral home to serve Asian-American community.

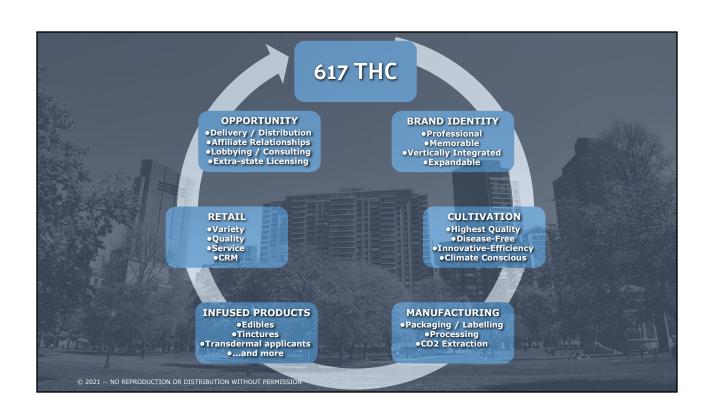
Richard Gin, CFO

Real estate visionary for early South End investment successes. Management experience in Banking and Orthopedics. Entrepreneurial track record, spirit, and leadership.

Tom Chung, COO

Successful wholesaler serving convenience stores across Massachusetts. Intelligent strategist acquired unlikely investment in rare tobacco stamp. Master of logistics built multi-million dollar enterprise through distribution.

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Retail Facility 144 Bowdoin St, Dorchester, MA

Neighborhood / Area:

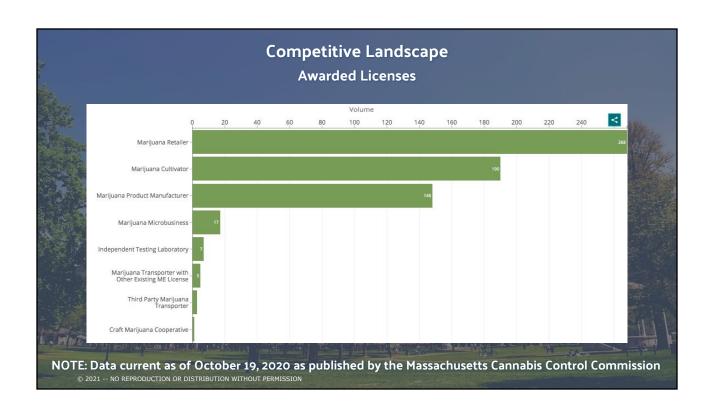
- High population density
- Bus-stop in front of retail location
- Subway/Light Rail within 3 blocks
- Zoned ½ mile buffer from other retailers
 - Active pedestrian shopping district
 - Up-and-coming neighborhood
 - Underserved community

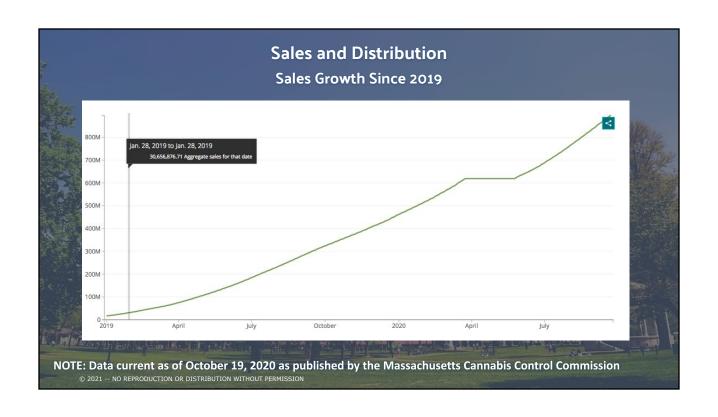
Building:

- +/- 1000 sq. ft with 4 Points of Sale (POS)
 - · Smart design for smooth flow
 - · Easily secured building
- Safe/private entry in rear alley
- Future expansion of approx. 1000 sq ft

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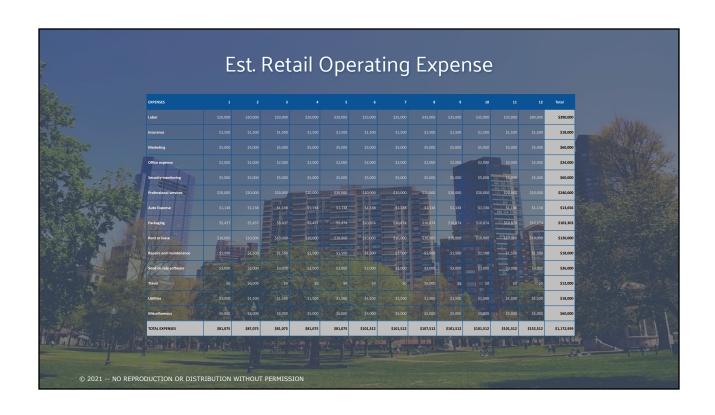








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617 Therapeutic Health Care, Inc. Separating recreational from medical operations

617 Therapeutic Health Care is not a Registered Marijuana Dispensary nor has any medical marijuana related operations.

617 Therapeutic Health Care, Inc. Quality Control and Testing Procedures

Testing of Marijuana

617 Therapeutic Health Care, Inc. (the "Company") shall not sell or otherwise market for adult use any marijuana product, including marijuana, that has not first been tested by an Independent Testing Laboratory, except as allowed under 935 CMR 500.000: Adult Use of Marijuana.

In accordance with 935 CMR 500.120(6) the Company shall provide documentation of compliance or lack thereof, as the case may be, with the testing requirements of 935 CMR 500.160, and standards established by the Commission for the conditions, including time and temperature controls, necessary to protect marijuana products against physical, chemical, and microbial contamination as well as against deterioration of finished products during storage and transportation (as applicable) for all marijuana and marijuana products sold, or otherwise transferred, to other Marijuana Establishments.

The Company shall engage an Independent Testing Laboratory to test its marijuana products in compliance with the protocol(s) established in accordance with M.G.L. 94G § 15 and in a form and manner determined by the Commission including, but not limited to, *Protocol for Sampling and Analysis of Finished Medical Marijuana Products and Marijuana-infused Products*. Testing of the Company's environmental media (e.g., soils, solid growing media, and water) shall be performed in compliance with the *Protocol for Sampling and Analysis of Environmental Media for Massachusetts Registered Medical Marijuana Dispensaries* published by the Commission.

The Company shall test for the cannabinoid profile and for contaminants as specified and required by the Commission, including but not limited to mold, mildew, heavy metals, plant-growth regulators, and the presence of pesticides not approved for use on marijuana by the Massachusetts Department of Agricultural Resources.

The Company shall notify the Commission within seventy-two (72) hours of receipt in writing, of any laboratory testing results indicating that the marijuana or marijuana products contaminant levels are above acceptable limits established in the protocols identified in 935 CMR 500.160(1) that contamination cannot be remediated, and must be disposed of. The notification from the Company shall describe a proposed plan of action for both the destruction of the contaminated production batch within seventy-two (72) hours, and the assessment of the source of contamination and shall contain any information regarding contamination as specified by the Commission, or immediately upon request by the Commission. The Company shall ensure that notification comes from both the Marijuana Establishment and the Independent Testing Laboratory, separately and directly.

The Company shall maintain the results of all testing for no less than one year. Any marijuana or marijuana products with testing dates in excess of one year shall be deemed expired and may not be dispensed, sold, transferred or otherwise conveyed until retested.

All transportation of marijuana to and from Independent Testing Laboratories providing marijuana testing services shall comply with the Company's *Transportation Policy* and 935 CMR 500.105(13).

All excess marijuana shall be disposed of in compliance with the Company's *Waste Disposal Policy* and 935 CMR 500.105(12), either by the Independent Testing Laboratory returning excess marijuana to the source Marijuana Establishment for disposal or by the Independent Testing Laboratory disposing of it directly.

The seeds are not subject to these testing requirements. Clones are subject to these testing requirements, but are exempt from testing for metals.

Single-servings of Marijuana Products tested for potency in accordance with 935 CMR500.150(4)(a) shall be subject to a potency variance of no greater than plus/minus ten percent (+/- 10%).

Marijuana and Marijuana Products submitted for retesting prior to remediation must be submitted to an Independent Testing Laboratory other than the laboratory which provided the initial failed result. Marijuana submitted for retesting after documented remediation may be submitted to the same Independent Testing Laboratory that produced the initial failed testing result prior to remediation

Handling of Marijuana

The Company shall handle and process marijuana and marijuana products in a safe and sanitary manner. The Company shall implement the following policies:

- (a) The Company shall process the leaves and flowers of the female marijuana plant only, which shall be:
 - 1. Well cured and generally free of seeds and stems;
 - 2. Free of dirt, sand, debris, and other foreign matter;
 - 3. Free of contamination by mold, rot, other fungus, pests and bacterial diseases and satisfying the sanitation requirements in 105 CMR 500.000: Good Manufacturing Practices for Food, and if applicable, 105 CMR 590.000: State Sanitary Code Chapter X: Minimum Sanitation Standards for Food Establishments;
 - 4. Prepared and handled on food-grade stainless steel tables with no contact with the Company's marijuana establishment agents' bare hands; and
 - 5. Packaged in a secure area.
- (b) The Company shall comply with the following sanitary requirements:
 - Any marijuana establishment agent whose job includes contact with marijuana or non-edible marijuana products, including cultivation, production, or packaging shall comply with the requirements for food handlers specified in 105 CMR 300.000:

- Reportable Diseases, Surveillance, and Isolation and Quarantine Requirements;
- Any marijuana establishment agent working in direct contact with preparation of marijuana or non-edible marijuana products shall conform to sanitary practices while on duty, including:
 - i. Maintaining adequate personal cleanliness; and
 - ii. Washing hands thoroughly in an adequate hand-washing area before starting work, and at any other time when hands may have become soiled or contaminated.
- 3. The Company shall supply adequate and convenient hand-washing facilities furnished with running water at a suitable temperature. Hand-washing facilities shall be located in the Marijuana Establishment in production areas and where good sanitary practices require employees to wash and sanitize their hands, and shall provide effective hand-cleaning and sanitizing preparations and sanitary towel service or suitable drying devices;
- 4. The Company shall supply sufficient space for placement of equipment and storage of materials as is necessary for the maintenance of sanitary operations;
- 5. Litter and waste shall be properly removed, disposed of so as to minimize the development of odor and minimize the potential for the waste attracting and harboring pests. The operating systems for waste disposal shall be maintained in an adequate manner pursuant to 935 CMR 500.105(12);
- 6. Floors, walls, and ceilings shall be constructed in such a manner that they may be adequately kept clean and in good repair;
- 7. The Company shall ensure that there will be adequate safety lighting in all processing and storage areas, as well as areas where equipment or utensils are cleaned;
- 8. Buildings, fixtures, and other physical facilities shall be maintained in a sanitary condition;
- 9. All contact surfaces, including utensils and equipment, shall be maintained in a clean and sanitary condition. Such surfaces shall be cleaned and sanitized as frequently as necessary to protect against contamination, using a sanitizing agent registered by the US Environmental Protection Agency (EPA), in accordance with labeled instructions. Equipment and utensils shall be so designed and of such material and workmanship as to be adequately cleanable;
- 10. All toxic items shall be identified, held, and stored in a manner that protects against contamination of marijuana products. Toxic items shall not be stored in an area containing products used in the cultivation of marijuana. The Commission may require a Marijuana Establishment to demonstrate the intended and actual use of any toxic items found on the premises;

- 11. The Company's water supply shall be sufficient for necessary operations. Any private water source shall be capable of providing a safe, potable, and adequate supply of water to meet the Marijuana Establishment's needs;
- 12. Plumbing shall be of adequate size and design, and adequately installed and maintained to carry sufficient quantities of water to required locations throughout the Marijuana Establishment. Plumbing shall properly convey sewage and liquid disposable waste from the Marijuana Establishment. There shall be no cross-connections between the potable and waste water lines;
- 13. The Company shall provide its employees with adequate, readily accessible toilet facilities that are maintained in a sanitary condition and in good repair;
- 14. Products that can support the rapid growth of undesirable microorganisms shall be held in a manner that prevents the growth of these microorganisms; and
- 15. Storage and transportation of finished products shall be under conditions that will protect them against physical, chemical, and microbial contamination as well as against deterioration of finished products or their containers.
- 16. All vehicles and transportation equipment used in the transportation of marijuana products or edibles requiring temperature control for safety must be designed, maintained, and equipped as necessary to provide adequate temperature control to prevent the marijuana products or edibles from becoming unsafe during transportation, consistent with applicable requirements pursuant to 21 CFR 1.908(c).
- (c) The Company shall comply with sanitary requirements. All edible products shall be prepared, handled, and stored in compliance with the sanitation requirements in 105 CMR 590.000: State Sanitary Code Chapter X: Minimum Sanitation Standards for Food Establishments.

This policy may also be referred to by the Company as the "Quality Control and Testing Policy".

617 Therapeutic Health Care, Inc. Qualifications and training

General Qualifications:

Qualifications for open positions for Marijuana Establishment Agents with 617 Therapeutic Health Care, Inc., (the Company), are job/role dependent. Industry experience can advance an entry point for a potential hire; however, based on the Company's goal of creating an in-house Mentoring and Career Advancement program for all employees, lack of experience does not necessarily disqualify an individual from employment opportunities.

Marijuana Establishment Agent Training:

Pursuant to 935 CMR 500.105(2), The Company will ensure that all Marijuana Establishment Agents complete training prior to performing job functions. Training will be tailored to the roles and responsibilities of the job function of each Marijuana Establishment Agent.

Quality assurance:

The Company will have an in-house quality assurance program with experienced team members teaching skills and workflows to new hires.

- Performance evaluation is ongoing, checking quality metrics of employees on a regular basis, with at a minimum semi-annual performance reviews scheduled for each employee.
- Training is tailored to the roles/responsibilities of the job function of each Agent. Each Agent will at a minimum receive 8 hours of training annually.
- Specialized training by job function is available for each role at the Marijuana Establishment.

Mentorship:

- Each Agent will be assigned an advisor with experience in the respective job function upon hire who provides feedback and workflow training before moving to other topics. Shadowing of experienced Agents will introduce employees to different business areas.
- A cross-training component will be a starting point for job rotation to encourage broad exposure to various roles, thus increasing the new hire's value to the company and their own career driven prospects to advance from within.
- Agent progression is tied to performance and evaluation metrics determined by role/function.

Responsible Vendor Training Program:

- Each new Marijuana Establishment Agent hire who may be involved in the handling or sale of marijuana will be required to pass the Responsible Vendor Training Program, pursuant to 935 CMR 500.105(2)(b) within 90 days of hire.
- This course will also be required annually for all Directors, Executives, and managers of the company who may be involved in handling or sale of marijuana, to complete successfully, in order for the Company to be designated as a "Responsible Vendor."
- Responsible Vendor certification records will be maintained for a four year period.

Seed to Sale training:

• Agents responsible for tracking and entering products into the seed-to-sale SOR must receive training pursuant to 935 CMR 500.105(2)(a).

617 Therapeutic Health Care, Inc. Energy Compliance Plan

617 Therapeutic Health Care, Inc., (the Company), shall develop and maintain policies and procedures to reduce energy and water usage, engage in energy conservation and mitigate other environmental impacts in compliance with 935 CMR 500.105(15), including but not limited to:

- Identification of potential energy use reduction opportunities (such as natural lighting and energy efficiency measures), and a plan for implementation of such opportunities;
- Consideration of opportunities for renewable energy generation including, where applicable, submission of building plans showing where energy generators could be placed on the site, and an explanation of why the identified opportunities were not pursued, if applicable;
- Strategies to reduce electric demand (such as lighting schedules, active load management, and energy storage); and
- Engagement with energy efficiency programs offered pursuant to M.G.L. c. 25, § 21, or through municipal lighting plants.

The Company will adhere to energy compliance requirements and aim to achieve recommended best practices for improved energy efficiency in its operations as a Marijuana Retailer, and as mandated by local, state, and federal regulatory authorities.

617 Therapeutic Health Care, Inc. Personnel policies including background checks

617 Therapeutic Health Care, Inc. (the Company) will create and provide a handbook of workplace personnel policies to all employees, and registered agents of the marijuana establishment. All personnel policies will be maintained in written and electronic form and updated and reviewed on an annual basis and as needed. All new hires will receive a written copy of the Company's written personnel policies at the outset of the new hire orientation where all policies will be reviewed in orientation.

All candidates for hire will go through the standardized procedures for the registering of Marijuana Establishment Agents, including the submission of background checks as a required and important aspect of pre-screening for potential employment with our company.

Personnel Policies will provide clear guidance for our workplace rules and procedures in the following areas:

GENERAL WORKPLACE POLICY INFORMATION

- Equal Employment Opportunity in the Workplace
- Sexual Harassment Policy
- · Privacy and Confidentiality
- A plan describing How Confidential Information will be Maintained
- Work Site Policies
- Standard Office Procedures
- Workplace Safety Policies as established by OSHA

EMPLOYMENT POLICIES

- A Staffing Plan and Records in compliance with 935 CMR 500.105(9)
- New Hires
- Background Checks
- Probation Period
- Employment Categories
- Employee Files
- Flex Time
- Job Postings
- Performance Reviews
- Personal Information Changes
- Promotions/Advancement
- Terminating Employment

MONEY MATTERS

- Job Classifications
- Overtime
- Direct Deposit
- Pay Periods
- Payroll Deductions

EMPLOYEE INFORMATION

- Dress Code Policy
- Alcohol, Smoke, and Drug-free Workplace Policy
- · Personal Conduct Policies
- Phone/Internet/Email Use
- Work Schedules and Breaks
- Holidays
- · Days off/Sick Time
- Jury Duty
- Bereavement
- Disciplinary Procedures, including a Policy for Immediate Dismissal of any agent who has Diverted Marijuana, Engaged in Unsafe Practices, or been Convicted of or entered a Guilty Plea for a Felony Charge of Distribution of a Drug to a Minor per 935 CMR 500.105(1).

TRAINING AND ORIENTATION

- Job Function Training
- Emergency Procedures
- Contamination Prevention
- Limited Access Area and Credential Training
- Regulatory Adherence and Protocols
- Job Shadowing
- Mentoring/Coaching
- Career Advancement

617 Therapeutic Health Care, Inc. Record Keeping procedures

All records that are required of 617 Therapeutic Health Care, Inc (the Company) will be available for inspection by the Commision upon request. Written records that are required and are subject to inspection include but are not limited to all the records required in the respective subsections of 935 CMR 500.000. Pursuant to 935 CMR 500.105(9), such records include but are not limited to:

- Written Operating Procedures as required by 935 CMR 500.105(1).
- Inventory Records as required by 935 CMR 500.105(8).
- Seed-to-sale Tracking Records for all Marijuana Products as required by 935 CMR 500.105(8)(e).
- Job descriptions for each employee and volunteer position, as well as organizational charts consistent with the job descriptions.
- A personnel record for each Marijuana Establishment Agent which shall be maintained for a period of at least 12 months after termination of the individual's affiliation with the marijuana establishment and shall include, at a minimum, the following:
 - a. All materials submitted to the commission pursuant to 935 CMR 500.030(2);
 - b. Documentation of verification of references:
 - c. The job description or employment contract that includes duties, authority, responsibilities, qualifications, and supervision;
 - d. Documentation of all required training, including training regarding privacy and confidentiality requirements, and the signed statement of the individual indicating the date, time, and place he or she received said training and the topics discussed, including the name and title of presenters;
 - e. Documentation of periodic performance evaluations;
 - f. A record of any disciplinary action taken;
 - g. Notice of completed responsible vendor and eight-hour related duty training.

- A staffing plan that will demonstrate accessible business hours and safe dispensing conditions.
- Personnel policies and procedures.
- All background check reports obtained in accordance with M.G.L c. 6 § 172, 935 CMR 500.029, 935 CMR 500.030, and 803 CMR 2.00: Criminal Offender Record Information (CORI).
- Business records in accordance with 935 CMR 500.105(9)(e).
- Business records will be maintained in accordance with generally accepted accounting principles per 935 CMR 500.105(9).
- Waste disposal records, which will be kept for at least three years as required under 935 CMR 500.105(12).

The following personnel records will be maintained:

- Job descriptions for each agent;
- · A personnel record for each agent;
- A staffing plan that will demonstrate accessible business hours and safe cultivation conditions;
- Personnel policies and procedures; and,
- All background check reports obtained in accordance with 935 CMR 500.030, per 935 CMR 500.105(9).

The following business record will be maintained:

- · Assets and liabilities;
- Monetary transactions;
- · Books of accounts;
- · Sales records; and,
- Salary and wages paid to each employee, per 935 CMR 500.105(9).

The Company acknowledges that following closure of a Marijuana Establishment, all records must be kept for at least two years at the expense of the Marijuana Establishment and in a form and location acceptable to the Commission.

617 Therapeutic Health Care, Inc. Maintenance of financial records

617 Therapeutic Health Care, Inc. (the Company) will adhere to standard bookkeeping and accounting best practices for the maintaining of financial records, as advised by our accounting firm. The following financials will be recorded and maintained for a period relevant to the applicable use for reporting, verification, and auditing, as elected and/or as required by law, and in particular including but not limited to the following business records pursuant to 935 CMR 500.105(9)(e), for a minimum of two years following the closure of the marijuana establishment:

- · Assets and liabilities:
- Monetary transactions;
- Books of accounts, which shall include journals, ledgers, and supporting documents, agreements, checks, invoices, and vouchers;
- Sales records including the quantity, form, and cost of marijuana products; and
- Salary and wages paid to each employee, or stipend, executive compensation, bonus, benefit, or item of value paid to any persons having direct or indirect control over the marijuana establishment.

Furthermore, The Company vows not utilize software or other methods to manipulate or alter sales data, per 935 CMR 500.140(6). We will conduct a monthly analysis of equipment to determine that no software has been installed that could be utilized to manipulate or alter sales data, and will maintain records that we have performed the monthly analysis.

If we do determine that software or other methods have been installed or utilized to manipulate or alter sales data, we will immediately disclose the information to the Commission, cooperate in any investigation, and take such other action as directed by the Commission, in accordance with 935 CMR 500.140.

The Company will also:

- Comply with 830 CMR 62C.25.1: Record Retention and DOR Directive 16-1 regarding recordkeeping requirements, pursuant to 935 CMR 500.140(6).
- Adopt separate accounting practices at the point-of-sale for marijuana and non-marijuana sales.

As the company has no existing nor current plans to pursue an RMD license to be co-located with its Adult-use Retail Marijuana Establishment, the provision to maintain and provide to the Commission on a biannual basis accurate sales data during the six months immediately preceding this application for the purpose of ensuring an adequate supply of marijuana and marijuana products under 935 CMR 500.140(10) does not apply. If in the future we do pursue co-location of medical and adult-use the Company will comply with the relevant rules pursuant to 935 CMR 500.140(6).

The Company understands and acknowledges that after a Marijuana Establishment has been licensed, the Commission or a Commission Delegee, pursuant to M.G.L. c. 94G, § 4(a), has the authority to demand access to a Marijuana Establishment's papers, books, documents, records, correspondence, electronic communications, and other tangible things to examine and inspect.

617 Therapeutic Health Care, Inc. Restricting Access to Individuals Age 21 and Older

617 Therapeutic Health Care, Inc. (the "Company") shall require that all Marijuana Establishment Agents, Visitors and Consumers (as applicable) of marijuana for adult use (each as defined in 935 CMR 500.002) are 21 years of age or older. The Company will positively identify individuals seeking access to the premises of the Marijuana Establishment, or to whom marijuana or marijuana products are being transported pursuant to 935 CMR 500.105(13) (as applicable) to limit access solely to individuals 21 years of age or older.

The Company shall immediately inspect an individual's proof of identification and determine that the individual is 21 years of age or older upon entry to the Marijuana Establishment.

The identification must be current/not expired, and shall contain a name, photograph, and date of birth, and shall be limited to one of the following:

- 1. A state-issued driver's license;
- 2. A government issued identification card;
- 3. A military identification card; or
- 4. A passport.

This policy may also be referred to by the Company as the "Policy to Restrict Access to Persons Age 21 and Older".

DIVERSITY PLAN

Statement of Purpose

617 Therapeutic Health Care, Inc. (617 THC) believes in creating and sustaining a robust culture of inclusivity and diversity and recognizes that diversity in the workforce is key to the integrity of a company's commitment to its community. In furtherance of this commitment, 617 THC is dedicated to promoting inclusion in its operations for diverse populations, which the Commission has identified as People of color, particularly Black, African American, Latinx and Indigenous people, Women, Veterans, People with disabilities, and LGBTQ+ people. To support such diverse populations, 617 THC has created a Diversity Plan, summarized below, and has identified and created goals, programs and measurement techniques to promote diversity and inclusion in 617 THC's operations.

Goals

In order to promote diversity and inclusion in its operations, 617 THC has established the following goals:

- 1. Hiring Goals:
 - a. Women: 50%
 - b. People of color, particularly Black, African American, Latinx and Indigenous people: 25%
 - c. L.G.B.T.Q. + people: 10%d. Persons with Disabilities: 5%
 - e. Veterans: 5%
- 2. Engage at least one (1) disadvantaged business enterprise (i.e. a minority owned business, woman owned business or veteran owned business) in connection with the operation of its facilities.

Programs

- 1. Post monthly notices for at least three (3) months during the hiring process in the Boston Herald. These notices will state that the Company is an equal opportunity employer.
- 2. Form a diversity and equity committee to monitor the Company's progress towards meeting its hiring goals. The committee will meet quarterly to review and assess the Company's hires and hiring practices. Meeting minutes will be provided to the Commission on request and as part of the annual license renewal application process.
- 3. The Company shall utilize the Massachusetts Supplier Diversity offices list of Certified Minority, Veteran and Woman Owned Business Enterprises to source the vendors required to operate its facility. The Company will utilize the searchable directory available at:
 - https://www.sdo.osd.state.ma.us/BusinessDirectory/BusinessDirectory.aspx to identify eligible businesses.

Measurements

The Company will annually review its compliance with this Diversity Plan and submit the following review metrics to the Commission as part of its renewal applications:

- 1. Identify the number of individuals from identified diverse populations who were hired and retained after the issuance of a license.
- 2. Identify the number of disadvantaged business enterprises (as defined above) hired to support the operation of its facilities.
- 3. Identify the number of promotions for people falling into the identified diverse populations since initial licensure and number of promotions offered.
- 4. Identify the number of jobs created since initial licensure.
- 5. Provide evidence of the job postings used.

Acknowledgements

617 THC acknowledges and will adhere to the requirements set forth in 935 CMR 500.105(4) which provides the permitted and prohibited advertising, branding, marketing, and sponsorship practices of every Marijuana Establishment. Any actions taken, or programs instituted, by 617 THC will not violate the Commission's regulations with respect to limitations on ownership or control or other applicable state laws. Further, 617 THC will be required to document progress or success of this plan, in its entirety, annually upon renewal of its license.

PLAN TO POSITIVELY IMPACT DISPROPORTIONATELY HARMED PEOPLE (PPI)

Statement of Purpose

617 Therapeutic Health Care, Inc. (617 THC) is eager to positively impact individuals and areas that have been identified by the Cannabis Control Commission as areas that were disproportionately impacted by the war on drugs, and residents who have, or have parents or spouses who have, past drug convictions. 617 THC is proposing to locate a Marijuana Establishment in Boston. Accordingly, it intends to focus its positive impact plan on Massachusetts residents who have, or have parents or spouses who have, past drug convictions and residents from the City of Boston (the "Target Area"), focusing on the neighborhood of Dorchester in zipcode 02122, and the specific census tracts of 0918001, 0918002, 0916001, 0915002, 0918003, 0902001, 0902003, 0903002, 0903001, 0914001, 0914002, 0915001, 0915003, 0916002, 0917002, 0917001, 0919001, 0919002, 0920004, 0921012, 0910012, 0910011, 0911004, 0912002, 0912003, 0913001, 0904002, 0904001, 0903003, 0902002, 0920001, 0920003, 0920002, 0922001, 0919003 and others in the affected area:

<u>Goals</u>

- 1. Provide at least two (2) Social Equity Program (SEP) participants or Certified Economic Empowerment (EE) applicants with mentorship and/or guidance relating to the development and operation of Marijuana Establishments.
 - Information provided will include:
 - The development of business plans for the applicants desired license types
 - Training opportunities at its facilities
 - METRC training
 - Post Provisional (PPLI) and Final License (PFLI) Inspection(s) protocols
 - Information on industry best practices.
- 2. Hire at least twenty-five percent (25%) of its employees from the Target Area and Massachusetts residents who have, or have parents or spouses who have, past drug convictions.
- 3. Provide educational seminars at least two (2) times per year These educational seminars will be held via Zoom and open to up to 100 total participants (99 participants and 1 host).
 - Educational seminars will include information on:
 - Criminal record (CORI) expungement clinics
 - Licensing workshops (i.e. guidance on filing applications with the Commission)
 - Preparing standard operating policies and procedures
 - Interviewing skills
 - Resume workshops

Programs

- Provide notice of its intention to recruit and provide mentorship and/or guidance to Social Equity Program (SEP) participants or Certified Economic Empowerment (EE) through the Commission's Equity Involvement Form: (https://cannabiscontrol.formstack.com/forms/equity_services) as well as through the Commission's social equity program email address.
 - Additionally, 617 THC will post notice on its social media channels. These notices will direct applicants to submit their request in writing to 617 THC and 617 THC will coordinate outreach interviews with the prospective applicants.
- Post monthly notices for at least three (3) months during the hiring process in the municipal offices of the Target Area, in newspapers of general circulation in the Target Area (as applicable), such as the Boston Herald. These notices will encourage those 21 years or older that live in areas of disproportionate impact or have past drug convictions to apply.
- Post weekly notices at least two (2) weeks in advance of the abovementioned educational seminars in newspapers of general circulation in the Target Area (as applicable, such as the Boston Herald.

<u>Measurements</u>

617 THC will annually review its compliance with this PPI and submit the following review metrics to the Commission as part of its renewal applications:

- 1. Identify the number of SEP or EE applicants that it has provided mentorship or guidance to.
- 2. Identify the number of employees hired, retained, or promoted that come from the Target Area and/or Massachusetts residents who have, or have parents or spouses who have, past drug convictions.
- 3. Identify the number of educational events or information sessions it holds and information on the attendees of these events.

Acknowledgements

617 THC acknowledges and will adhere to the requirements set forth in 935 CMR 500.105(4) which provides the permitted and prohibited advertising, branding, marketing, and sponsorship practices of every Marijuana Establishment. Any actions taken, or programs instituted, by 617 THC will not violate the Commission's regulations with respect to limitations on ownership or control or other applicable state laws. Further, 617 THC will be required to document progress or success of this plan, in its entirety, annually upon renewal of its license.